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# USABILITY AND FEASIBILITY OF DATA-BASED INSTRUCTION FOR STUDENTS WITH INTENSIVE WRITING NEEDS

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## ABSTRACT

A small proportion of students do not benefit sufficiently from standard intervention protocols and require more intensive, individualized instruction. Data-based instruction (DBI) has a strong evidence base for addressing students' intensive academic needs, yet it is not widely implemented. In this study, we explored the usability and feasibility of a professional development system to support teachers' use of DBI in writing. Data analyzed using a mixed-methods design revealed that teachers perceived supports such as coaching as facilitators of DBI implementation, whereas access to materials and external factors such as time conflicts presented challenges. Teachers made statistically significant growth from pretest to posttest on a measure of DBI knowledge and skills, implemented DBI components with fidelity, and reported that time spent on DBI activities decreased each week, supporting its usability and feasibility. Findings suggest that DBI is usable and feasible when teachers are provided ongoing professional development supports.

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**M**ANY children who experience academic difficulties, including those at risk for or identified as having disabilities, benefit from high-quality, research-based instruction that follows a standard treatment protocol; however, a small proportion requires more intensive, individualized intervention

(Wanzek & Vaughn, 2009). Indeed, intensive, individualized instruction was intended to be a cornerstone of the Individuals with Disabilities Education Act (2004), yet such instruction is often absent from current special education practice (Fuchs et al., 2010, 2013; Lemons et al., 2016; Zigmond, 2001). Unfortunately, many students whose individual learning needs go unmet experience substantial and long-term negative consequences, including school dropout and underemployment or unemployment (Wagner et al., 2005), prompting calls to prepare educators who are better equipped to improve outcomes for students with the most significant learning needs (e.g., National Center on Intensive Intervention, n.d.).

### Data-Based Instruction

One approach to effectively individualize and intensify academic instruction is data-based instruction (DBI; Fuchs et al., 2010). Originally termed “data-based program modification” by Deno and Mirkin (1977) and also referred to as data-based individualization (e.g., National Center on Intensive Intervention, n.d.), DBI is a hypothesis-driven, empirical approach to individualization (Deno & Mirkin, 1977) that entails an ongoing cycle of assessment and instruction delivered in addition to—or instead of—core instruction and small group intervention over an extended period of time (Danielson & Rosenquist, 2014). More specifically, DBI is a framework that includes using reliable, valid assessment data typically from curriculum-based measurement (CBM), which serves as a global indicator of overall performance in an academic domain (Fuchs & Deno, 1991) to (a) establish a student’s present level of performance and set long-term goals, (b) monitor student response to high-quality instruction, (c) apply systematic decision rules to determine if a student is on track to meet goals, (d) generate hypotheses about ways to individualize instruction when needed, and (e) test the effects of instructional changes (cf. Jung et al., 2018).

A strong evidence base supports the use of DBI to improve outcomes for students with intensive needs in reading, mathematics, and spelling, particularly if expert or peer consultation or technology is in place to support teachers’ DBI implementation (Stecker et al., 2005). In fact, a recent meta-analysis of DBI literature revealed an overall effect size of  $g = .37-.38$  (Jung et al., 2018) for DBI implementation. In this meta-analysis, effects of DBI varied depending on the type of CBM tasks used (with teacher-generated CBM tasks yielding larger effects than researcher-generated tasks), frequency of CBM administration (with more frequent administration yielding larger effects), and type and frequency of supports provided to teachers (with more frequent support that included collaborative problem solving and individual support to teachers yielding larger effects). Studies conducted in the area of spelling or writing yielded larger effects ( $g = .47$ ) than those conducted in reading or math. Further, most studies emphasized teachers’ use of CBM data to make instructional changes but did not provide extensive professional development (PD) related to actual instructional options. One study that placed strong emphasis on instruction (focused on writing) as part of the DBI process (Jung et al., 2017) yielded a relatively strong effect ( $g = .63$ ).

However, despite these research syntheses supporting the use of DBI to improve student outcomes, it is not widely implemented in practice (Fuchs et al., 2010, 2013; Lemons et al., 2016). Researchers have offered numerous explanations for this gap

between research and practice, including that teachers are inadequately prepared to individualize instruction; inclusive practices are currently overemphasized rather than focusing on intensive, individualized intervention; and practical challenges such as large caseloads and paperwork burdens detract from valuable instructional time (Fuchs et al., 2013).

In light of these challenges, our research team recently set out to develop a PD system consisting of 4 full days of face-to-face content, fidelity checks, and ongoing coaching to support teachers' use of DBI with children with intensive early writing needs. We focused on early writing given the importance of writing to children's literacy development and success in school and later life (Biancarosa & Snow, 2004; Graham & Perin, 2007) and the lack of a focus on writing in the DBI literature. Though writing is a key focus of our work, the primary aim of our project was to develop supports to ensure that DBI was usable and feasible for teachers to implement in their classrooms.

In this article, we focus on the extent to which these supports facilitated teachers' use of DBI in an effort to develop, research, and share DBI practices that are supported by evidence and are also usable and feasible for teachers to implement. Additionally, as implementation of DBI becomes more prominent, we hope that our approach will aid other researchers who are interested in supporting teachers' practices.

## Facilitators and Barriers to Usability and Feasibility

Usability has long been a priority of intervention researchers, with numerous examples of practices that researchers have developed in partnership with teachers (e.g., Fuchs & Fuchs, 1998; Greenwood & Abbott, 2001; Klingner et al., 2013; Vaughn et al., 1998) to ensure that practices fit within classroom contexts, align with existing instructional programs, and are feasible to implement within the time and resource constraints that often exist in schools. Carnine (1997, p. 514) identified that usability, or "the practicality of the research-based practices for those who attempt to put them into practice," was a marker of "quality" of the educational practice. He suggested that usability of research can be improved through increasing relevance, practicality, transportability, and interest.

Researchers have also attempted to describe facilitators and barriers to teachers' use of research-based practices to find ways to improve usability. For example, Vaughn et al. (1998) identified facilitators and barriers to implementing instructional strategies designed to facilitate inclusion of students with learning disabilities in general education classrooms. Facilitators included the extent to which teachers could adapt or modify the strategy being used; students' acceptance of the strategy; support from researchers (e.g., classroom modeling, meeting with researchers); and alignment of the practices with teachers' personal teaching styles, instructional needs of students, and the grade-level curriculum. Barriers included time (e.g., competing time demands related to preparing for and implementing the strategies versus time for standardized testing and special school events), meeting a wide range of students' instructional needs, and access to materials.

More recently, Denton et al. (2003) urged the field to create more partnerships between researchers and teachers to bring research-based practices to scale, reflecting

similar concerns to those raised by Carnine (1997), Vaughn et al. (1998), and others from the late 1990s into the mid-2000s (e.g., Boudah et al., 2001; Gersten et al., 1997; Greenwood & Abbott, 2001; Klingner & Boardman, 2011). They cited the importance of PD in increasing teacher knowledge as well as changing teachers' attitudes and practices, which in turn should lead to improved student outcomes. They described that such PD should include supporting teachers' understanding of the theory underlying specific practices, along with opportunities for practice and immediate feedback to teachers. Further, they emphasized the importance of coaching or mentoring by an expert or peers in maintaining changes in practice, as well as the importance of teacher characteristics such as self-esteem, competence, and flexible thinking in buying into a new practice.

The persisting challenges related to bridging research and practice recently prompted the Institute of Education Sciences (IES) to emphasize usability and feasibility of instructional innovations as priorities in development projects (e.g., IES, 2016). In recent requests for grant proposals, *usability* is defined as "the extent to which the intended user understands or can learn how to use the intervention effectively and efficiently, is physically able to use the intervention, and is willing to use the intervention" (IES, 2016, p. 52). This language is consistent with Carnine (1997). *Feasibility* is defined as "the extent to which the intervention can be implemented within the requirements and constraints of an authentic education setting" (IES, 2016, p. 52). A focus on usability and feasibility is central to helping teachers adopt research-based approaches to instruction for struggling learners and so became a focus for our work in developing a PD process to support teachers' use of DBI. Specifically, in this study, we examined teachers' perceptions of facilitators and barriers in using DBI to develop and refine our PD process.

## Theoretical Framework

Our efforts to ensure that DBI was usable and feasible for teachers was informed by Desimone's (2009) essential features of quality PD (i.e., content focus, active learning, coherence, and collective participation; Desimone & Stuckey, 2014) and led to our theory of change. Specifically, we attempted to integrate (a) a content focus, by emphasizing the knowledge and skills teachers needed to implement each DBI step so that intervention was focused on writing skills and content and how students learned them; (b) active learning opportunities over an extended duration, by providing multiple chances to view models, practice, and apply content with feedback during workshops and in the classroom; (c) coherence, by ensuring that DBI components align with theory and core standards and are integrated into existing instructional routines; and (d) collective participation, by ensuring that teachers have frequent opportunities to collaborate with researchers, coaches, and peers.

Our theory of change was built on a series of assumptions, as follows. First and foremost, improving students' early writing is an important goal. Early literacy and writing skills are critical to postsecondary success both in and outside of school (Graham & Perin, 2007), and students with disabilities face greater challenges than typically developing peers in this area. For example, on the 2011 National Assessment of Educational Progress (NAEP), only 3% of eighth graders with disabilities

scored at proficient in writing, whereas 63% performed below the basic level (National Center for Education Statistics, 2012). Fortunately, research has shown that early identification and intervention in writing can help prevent long-term negative outcomes for most students (Berninger et al., 2008).

Second, to provide effective early intervention, teachers must make timely and appropriate decisions for individualizing student instruction, which requires a reliable framework—like DBI—that they can implement with fidelity. As illustrated above, researchers (e.g., Jung et al., 2017; Stecker et al., 2005) have demonstrated that students' outcomes can improve when teachers use data-based instructional techniques. Third, to implement practices such as DBI with fidelity, teachers require knowledge and skills of the practice (Cunningham et al., 2004) as well as the belief that they can implement such practices that can lead to student learning (Graham et al., 2001). One way of increasing teacher knowledge, skills, and self-efficacy is through a well-defined PD system. Our system provided teachers with TLC (Lembke et al., 2018), which stands for *tools* (i.e., research-based assessment and intervention tools), *learning modules* (i.e., face-to-face learning and activities), and *collaborative support* (i.e., coaching). For additional details regarding our theory of change, please see Lembke et al. (2018).

## Purpose

The purpose of this study was to examine teachers' perceptions of DBI implementation when provided TLC. In doing so, we sought to explore whether teachers' perceptions might reflect whether DBI (i.e., using data to individualize instruction for students with the most intensive needs) seemed usable and feasible. DBI has a strong research base (e.g., Jung et al., 2018; Stecker et al., 2005), but it is used infrequently in practice (e.g., Fuchs et al., 2013). Thus, by understanding teachers' perspectives, we hoped to contribute to the literature on how to ensure research-based practices are usable and feasible to teachers. We examined usability and feasibility of DBI in the context of strong PD and ongoing coaching provided to teachers, given evidence of the importance of such supports (e.g., Denton et al., 2003; Vaughn et al., 1998). Two primary research questions guided this work: (a) What did teachers perceive as facilitators and challenges to implementing DBI when provided with TLC? and (b) To what extent did they perceive implementation of DBI to be usable and feasible when provided with TLC in their specific classroom contexts?

## Method

### Setting

This study was conducted in a large urban public school district and a midsized city public school district in two Midwestern states during the 2014–2015 academic year. District 1 served 36,404 K–12 students; 33.6% were White, 37.0% Black, 18.6% Hispanic, 6.8% Asian/Pacific Islander, and 4.0% American Indian/Alaskan Native; 64.0% were eligible for free or reduced-price lunch; and 17.8% received special education. District 2 served 17,267 K–12 students; 62.1% were White, 20.2% Black, 6.1%

Hispanic, and 5.1% Asian; 41.2% were eligible for free or reduced-price lunch in the district; and 9.7% of students received special education.

### Participants

Participants included special education teachers and teachers of English as a Second Language (ESL) in the two districts. At the beginning of the study, seven teachers in District 1 and 10 teachers in District 2 agreed to participate. Two relatively new teachers from District 1 withdrew from the study about halfway through the project, citing due process responsibilities taking precedence over study activities. A third teacher from District 1 became unresponsive to communications toward the end of the study for unknown reasons. Thus, complete data for this study were available from 4 teachers in District 1 and 10 teachers in District 2, for a total of 14 teachers.

All participating teachers were female, and all but one identified as White/European American (one teacher did not identify her ethnicity). Teachers ranged in age from mid-20s to late 40s, and all but one in each district had earned at least a master's degree. Teachers had a wide range of experience, having taught between 1 and 22 years in their current positions, 2–24 years in elementary school, and 0–24 years in special education. In District 1, all participants held certification in elementary (grades 1–6) and special education (with licensure in learning disabilities, emotional behavioral disorders, autism spectrum disorders, and other developmental cognitive delays in grades 1–6 or P–12). One held certification in English grades 7–12 and one in social studies grades 6–8. In District 2, participants primarily held certification in elementary, early childhood, and/or special education (mild to moderate disabilities, cross-categorical, learning disabilities, and intellectual disabilities) in grades K–6 or K–12. Two also held certification in one or more of the following areas: ESL, English, Spanish, French, or adult education and literacy. One was a Reading Recovery teacher and instructional coach. In District 1, all four participants indicated they had received between 1 and 12 hours of PD or coursework in data-based decision making. In District 2, two reported receiving brief trainings in CBM. On the whole, the demographics of respondents in this study were representative of special educators nationally. In 2014, 85.7% of special educators identified as female and 82.8% identified as White (DATA USA, n.d.).

### DBI-TLC

We developed DBI-TLC as part of a 3-year project funded by an IES development and innovation grant. In Year 1, we developed DBI-TLC components with extensive input from members of the research team, classroom teachers and special education administrators, and leading experts in the field of special education. In Year 2 (the focus of this article), we examined the usability and feasibility of DBI with TLC supports. In Year 3, we examined the promise of DBI-TLC to improve teacher and student outcomes in a small randomized control trial (see McMaster et al., 2020; Poch et al., 2020). The iterative development of DBI-TLC (and its components) is described in detail in Lembke et al. (2018).

Across 12 weeks, teachers were asked to implement DBI with two to three of their struggling writers in grades 1–3. Using tools developed by the research team,



teachers identified a primary area of need specific to transcription and/or text generation skills. Next, they developed a Writing Intervention Plan (WIP), incorporating writing practices identified through diagnostic evaluation. Writing practices were in the form of short-duration lessons (about 5–10 minutes each) that addressed critical needs in areas such as handwriting, spelling, and sentence construction. Each week, to evaluate students' response to the intervention provided, teachers administered weekly word dictation, picture word, or story prompt CBM probes developed by the research team. Although teachers did not implement the same writing lessons or use the same CBM tasks for assessment, given the need to individualize instruction, their use of DBI as a framework for their instructional practices was consistent across teachers and was of primary interest in this study. Specifically, we taught teachers how to individualize their instruction based on student need by creating individualized WIPs and using collected CBM data to inform instructional changes. To individualize instruction, we taught teachers to use a systematic diagnostic process to consider skill areas in writing in which students were struggling (e.g., transcription skills including handwriting, spelling, or mechanics; or text generation skills at the word, sentence, or passage level). We provided teachers with a writing intervention toolkit with suggested intervention ideas (including skills-based mini lessons) that they could choose from after considering each student's strengths and needs.

In the classroom—with the support of their coach—teachers used weekly CBM performance to inform needed changes within their instruction after 6–8 weeks. To do so, teachers scored, graphed, and analyzed student data using a graphing tool provided by the research team. This tool prompted them to enter students' scores, which would then automatically populate the student's graph with both a goal and trend lines. Teachers learned to analyze student data visually for level (the position of the data points in relation to the goal line), trend (the position of the trend line in relation to the goal line), and variability (the amount of bounce across the data points) to make a decision (i.e., keep instruction as is, change instruction, or increase the goal). In making a decision, we introduced teachers to a data-based decision making flowchart that assisted them in examining the trend line of students' data, self-checking that they implemented the intervention practices with fidelity, and selecting instructional changes based on hypothesized students' needs related to content, focus, and instructional delivery.

### Data Sources

We primarily relied on qualitative data to answer our research questions regarding teachers' perceptions of facilitators and challenges to DBI implementation and the corresponding TLC supports (research question 1). These data came from teachers' logs (e.g., notes and comments), coaches' logs, focus group conversations, and a coaching survey. See Table 1 for a count of qualitative data artifacts by source and district. It is important to note that although each participating teacher had an opportunity to contribute data, each teacher is not reflected within each individual code. Qualitative data were triangulated with data from quantitative measures (e.g., teachers' logs, including time estimates for DBI activities per child; a DBI Knowledge and Skills assessment; and the coaching survey) to explore teachers' perceptions of



Table 1. Number of Qualitative Data Artifacts by Source and District

Data Source	District 1	District 2	Artifacts Missing District Identifier	Totals by Data Source
Coaches' logs	11	26	0	37
Coaching survey	16	38	1	55
Teachers' logs	4	11	0	15
Focus group	41	74	0	115
Artifacts missing data source identifier	1	0	1	2
Totals by district	73	149	2	224

Note.—Values exclude 14 items (e.g., two coaches' log artifacts from District 1 and six focus group artifacts from both Districts 1 and 2) coded as "other" and excluded from analysis.

the usability and feasibility of DBI (research question 2). All data sources are described below in the order in which participants completed them.

**DBI Knowledge and Skills assessment.** Immediately prior to and then following 12 weeks of DBI implementation, teachers ( $n = 14$ ) completed a DBI Knowledge and Skills assessment, which was designed, piloted, and revised by the research team in Year 1 of the project. Teachers completed the assessment—42 multiple-choice questions about CBM, DBI, early writing development and intervention, and data-based decision making—via Qualtrics, an online survey system. Internal consistency (Cronbach's alpha) approached the acceptable range of  $\alpha = .70$  (Field, 2009; preassessment = .63, postassessment = .64) after controlling for items in which teachers scored 100% at both pre- and postassessment. This measure was revised based on item analyses for later parts of the project, and Cronbach's alpha improved to .78.

**Teachers' logs.** All participating teachers ( $n = 14$ ) were asked to maintain logs of time spent conducting DBI activities per child receiving DBI, including number of minutes spent preparing, administering, and scoring CBM; graphing and examining CBM data; developing hypotheses; creating intervention materials; and conducting the entire DBI process. Teachers were also encouraged to write any additional notes regarding the feasibility of the DBI process. Seven teachers provided additional notes across one to four of the weeks; their notes ranged from a single word response indicating state-level testing that may have interfered with implementation to a paragraph of 87 words reflecting on the process (e.g., for the students the process became routine and for the teacher the process became easier to implement).

**Coaches' logs.** Coaches ( $n = 9$ ) maintained logs of time spent conducting coaching activities, including number of minutes spent in coaching activities, issues addressed in each coaching session, the mode of support (e.g., face-to-face, email, phone), the outcome of the session, and any additional notes to facilitate weekly team discussions of coaching activities. Applicable data from coaches' logs included the issue addressed during the session, the outcome, or additional notes made. The text of these sections ranged from a couple of words (e.g., "ELL [English-language learner] testing") to paragraphs of at least five sentences detailing what the teacher was and was not doing along with questions that the coach could not answer independently.

**Focus group protocol.** At the end of the DBI implementation period, all teachers were invited to participate in focus group sessions to provide feedback on study activities and to reflect on the feasibility of implementing DBI in their classrooms when receiving the TLC supports. The principal investigators both led semistructured

conversations within their respective districts, and graduate research assistants (three at each site) recorded detailed notes on the conversations (complete questions are available from the authors).

**Coaching satisfaction survey.** At the end of the study, teachers completed a brief survey that asked them to (a) evaluate, on a scale of 1–10, how integral coaching was to their DBI implementation; (b) identify, through two open-ended questions, strengths of the coaching process and areas for improvement; (c) indicate, via a multiple-choice question, how much coaching they felt was needed for teachers to implement DBI successfully; and (d) identify, on a scale of 1–4, and explain, through two open-ended questions, which components of coaching were valuable to their DBI implementation. Teachers’ responses to open-ended questions ranged from a couple of words (e.g., “Accessing materials” or “Email meetings”) to paragraphs of about four sentences.

## Procedures

**Recruitment.** In fall 2014, teachers from the two districts were recruited to participate in the feasibility study with the help of school partners. In District 1, an administrator distributed an advertisement describing the study to an email listserv designated for special education teachers; interested teachers contacted the principal investigator. In District 2, a district administrator directly identified and recruited teachers. It is important to note that our recruitment efforts were not necessarily aimed at “representativeness” but rather at identifying teachers who would be willing to try DBI in writing.

**Coaching training.** In January 2015, the principal investigators at each site implemented a 2-hour “Coaches’ Institute” to prepare coaches (advanced doctoral students and project coordinators, all with extensive DBI knowledge and experience working with teachers) to conduct coaching activities. This training covered (a) the principles of coaching, (b) appropriate, positive coaching behaviors (providing examples and nonexamples), (c) how to implement the coaching cycle and protocols, and (d) how to differentiate coaching for individual teachers.

**Pretesting and learning/coaching cycle.** Following the Coaches’ Institute, teachers received an email invitation to complete the DBI Knowledge and Skills pretest via Qualtrics. Then teachers attended the Module 1 workshop, which provided an introduction and overview of DBI and CBM. Teachers also learned how to administer, score, and graph CBM. Teachers then identified one or two students with intensive writing needs with whom they would implement DBI (note that in this phase of the project, student data were not collected). Following the Module 1 workshop, coaching activities commenced to support teachers as they started the DBI process with their students.

Within the next 3 weeks, teachers received Modules 2 and 3. In Module 2, teachers learned to implement research-based early writing instruction, based on the results of a best-evidence synthesis of writing instructional practices that members of the research team had completed (see McMaster et al., 2018). In Module 3, they learned to design individualized WIPs based on students’ needs. Coaches provided individual support to teachers in their selection and use of instructional approaches for their students. Module 4 was held about 6–8 weeks later. In Module 4, teachers

learned to use student data to make instructional decisions based on the level, trend, and variability of student data. Teachers were provided with a decision making chart that outlined essential questions to ask (e.g., if they had implemented practices with fidelity) along with potential intensification strategies if students were not responding to instruction. Each module was provided via a full-day training (e.g., from 8 a.m. to 3 p.m.) within teachers' districts for a cumulative total of 28 instructional hours. Principal investigators led each training session along with members of the research team. Teachers received copies of PowerPoint slides along with accompanying handouts to complete guided practice tasks, and at the end of each training session, they received completed performance measures that they reviewed the next time they met with their coach. Teachers were asked to continue implementing DBI for a total of 12 weeks. Coaches continued to meet weekly or biweekly with teachers in person and virtually (via phone or email). Throughout this time, teachers and coaches maintained logs of DBI and coaching activities.

**Fidelity.** Early in teachers' implementation of DBI, coaches observed teachers' fidelity of CBM administration and writing intervention implementation using modified versions of the Accuracy of Implementation Rating Scales (AIRS), originally created by Fuchs et al. (1984). Protocols (AIRS-CBM and AIRS-Writing Instruction) consisted of a detailed checklist of assessment and intervention steps. Fidelity was recorded as the number of steps observed over total number of applicable steps. Mean fidelity of CBM administration (as measured by AIRS-CBM), completed for 10 of the 14 teachers, was 95.35% ( $SD = 10.57$ , range = 66.67%–100%). Mean fidelity of writing intervention (as measured by AIRS-Writing Instruction), completed for 9 of the 14 teachers, was 94.72% ( $SD = 10.19$ , range = 87.50%–100%). Note that the AIRS tools were under development at this point in the project; we realized that the AIRS-Writing Instruction tool did not seem sufficiently detailed to capture teacher differences in implementation, and we subsequently revised this tool for use in later stages of the project.

Following Module 3, coaches were asked to audio record one of their coaching sessions for a fidelity check; seven of the nine coaches whose teachers provided complete data for the study successfully did so. The lead author reviewed the audio files using the Fidelity of Coaching form, which contained 16 items divided across 9 core areas: (a) preparation (4 items), (b) celebrate and commiserate (1 item), (c) summary of previous meeting (if applicable; 1 item), (d) objectives for the meeting (1 item), (e) review of performance measures (if applicable; 1 item), (f) review/discuss DBI process (if applicable; 2 items); (g) review/discuss DBI observation (if applicable; 2 items), (h) review/discuss student data and intervention plans (if applicable; 2 items), and (i) next steps (2 items). The observer noted whether each component was observed or not observed. Fidelity was recorded as the number of components observed over the total number of possible components. The second author then reviewed three of the seven audio files (selected at random). Agreement ranged from 75% to 87.5%; discrepancies were discussed and resolved. Fidelity of coaching ranged from 66.67% to 100%, with a mean of 87.99%. Lower fidelity resulted from coaches failing to complete one or more of the following agenda items: celebrating and commiserating with the teacher ( $n = 1$ ), summarizing the previous coaching session ( $n = 3$ ), stating goals and objectives for the current meeting ( $n = 1$ ), setting goals for the next session ( $n = 1$ ), and setting the next meeting time ( $n = 1$ ). Overall, these results

indicate that coaching was implemented as intended, with only minor protocol deviations.

**Focus groups and posttests.** In May 2015, teachers were invited to participate in the focus group sessions. Following the focus group sessions, teachers were provided time to complete the DBI Knowledge and Skills postassessment and coaching satisfaction survey.

### Research Design and Data Analysis

To determine the usability and feasibility of DBI-TLC, qualitative and quantitative data were analyzed within a convergent triangulation mixed-methods design, which allows for the synthesis of complementary qualitative and quantitative results to develop a more complete understanding of a phenomenon or research problem (Creswell & Plano Clark, 2011). The convergent design contains four primary steps: (a) qualitative and quantitative data are collected concurrently yet separately, (b) the data are analyzed independently of each other using appropriate qualitative and quantitative procedures, (c) results from the qualitative and quantitative data are merged, and (d) results are interpreted to determine the ways in which the qualitative and quantitative results converge (Creswell & Plano Clark, 2011).

**Qualitative analysis.** The first and second authors entered the qualitative data—notes from teachers' logs, coaches' logs, and the focus group conversations, as well as open-ended question responses from the coaching survey—from their respective districts into Microsoft Excel (2007) spreadsheets and then coded the data using a constant comparative approach (Corbin & Strauss, 2008). Below, we describe this approach.

*Positionality.* An integral part of qualitative data collection and analysis includes positioning oneself within the research and objectively stating one's biases and theoretical assumptions to promote credibility (Brantlinger et al., 2005). The researchers who collected and analyzed the data shared a strong orientation toward the use of evidence-based instructional practices to promote students' academic achievement and the use of DBI (using reliable and valid progress monitoring data) to individualize and intensify instruction for students with the most significant academic needs. Further, we believed that teachers just learning to implement DBI in early writing would benefit from high-quality PD, tools to implement assessment and intervention procedures, and ongoing support to implement DBI with fidelity.

Additionally, research team members had strong backgrounds in the development, evaluation, and use of CBM and research-based interventions. We shared the belief that students with or at risk for disabilities can learn and that they should be provided with the necessary supports to be successful and to make measurable growth. We also believed that special educators could be powerful change agents in students' lives, particularly when given the knowledge and skills to effect such change. Our beliefs and assumptions influenced not only our development and implementation of DBI-TLC but also the types of data that we collected and the way that we coded, analyzed, and interpreted these data.

*Coding process.* First, the two coders (the first and second authors) read the original data and identified potential categories for coding. This iterative process lasted approximately 12 months because the data were also being used to inform further

development of DBI-TLC for a small randomized control pilot study the following year. The lead author brought some initial ideas to the first coding meeting (e.g., teachers' challenges and coaches' response, tied to coaching standards). However, in discussion, the first two authors decided to initially code by category (e.g., descriptive, revision, both, or neither). We then started to pull out DBI components within the data. Later, the authors experimented with the concepts of barrier/challenge and with using the coaching principles the team had identified to code the data. These discussions and codes led to considerations of a possible hierarchical nature to the data where Level 1 codes were identified (i.e., Facilitator, Barrier/Challenge, Sustainability/Feasibility) and later slightly revised for wording. Time with the data and consistent communication of ideas led to Level 2 codes aligning with the components of DBI-TLC and in vivo coding for Level 3 codes. Table 2 provides an evolution of the coding structure with the application of one data artifact as an example. In this table we take one data artifact through the stages of coding (col. 1) outlined above, identifying possible codes (col. 2), how the example artifact was coded within the identified stage (col. 3), and problematic aspects of the coding stage (col. 4).

Level 1 codes focused on feasibility in the form of what teachers perceived to be facilitators and challenges. Facilitators were coded as either actual facilitators (features of DBI-TLC that, from the teachers' perspectives, fostered or enabled their DBI implementation during the project period or their participation in DBI-TLC) or suggested facilitators (features that, if incorporated into DBI-TLC, teachers perceived would have facilitated their implementation of DBI or their participation in DBI-TLC). Challenges were features that teachers perceived to make the implementation of DBI difficult or hampered their participation in DBI-TLC.

Level 2 codes were aligned with the primary components of DBI-TLC: DBI (i.e., the DBI process including assessment, intervention, and decision making and/or the data collected via DBI), tools (i.e., any of the products developed for and used in DBI), learning modules (i.e., anything related to the learning opportunities provided through the learning modules), and coaching (i.e., anything related to coaching behaviors, actions, requests, or supports, including both face-to-face and virtual interactions such as email between coach and teacher).

Level 3 codes were more specific descriptions of the data (e.g., a specific feature of DBI-TLC that teachers perceived to be a facilitator or challenge to their implementation or participation). Counts of Level 3 codes are summarized in the coding matrix in Figure 1.

This coding structure was applied in several "rounds" of coding, during which we each individually coded our respective district's data, compared notes and came to consensus on how to refine the coding structure and language, and recoded the same data based on our discussions. Once we agreed on a complete set of codes and finalized coding in our respective data sets, we exchanged data sets and coded each other's data (blinded to the other's codes). We discussed disagreements in codes and further refined the coding structure until we reached complete agreement on all codes and finally combined the two data sets. Throughout this process, we developed and refined definitions of each code and used these definitions to constantly ensure consistency in our coding process. The finalized code book is available from the authors.

*Promoting trustworthiness and credibility.* We took several steps to promote trustworthiness and credibility throughout data analysis to validate our coding process

and structure. First, the coders met, at a minimum, every other week; during iterative rounds of data analysis (i.e., when actively coding), we met weekly. These meetings, along with frequent email exchanges, allowed for flexibility and reflexivity in our analytical thinking. Following each meeting, the first author updated a list of steps taken in data analysis; she also maintained handwritten notes taken during each meeting. These documents provided an audit trail. Additionally, triangulation of data was completed across sites and across data sources (teachers' and coaches' logs, focus group notes, and coaching satisfaction survey data); greater detail is provided later in the manuscript.

We also conducted member checks of the coding structure—first with our research team and then with participating teachers. After the primary coders agreed on all codes and definitions, we presented our coding structure, definitions, and examples to the rest of the research team and answered their questions. We created two forms containing items we had coded (with codes removed) and asked three members of each team to complete one of these forms to assess the ease and accuracy of the coding structure. Each form contained a unique, representative sample of a portion of the coded items, with an equal number of items per form ( $n = 17$ ). Three open-ended social validity questions were also included on each form: (a) How easy was it to apply the codes? (b) Do the codes fit with your interpretation of teacher perceptions? (c) Is the wording of the codes clear and consistent? The purpose of this activity was to ensure that our coding structure made sense to others who were familiar with the study and the data, as well as to ensure that the terms and definitions that we used were clear and consistent.

After the team members completed this exercise, we compared their codes to our own. Each data artifact could receive up to 3 points—1 for each correctly labeled code—for a possible 51 points. Percent agreement between the team members' codes and the original codes ranged from 66.67% to 82.35%. The first and second authors (original coders) examined codes on which there was disagreement to determine whether the codes were incorrect or whether definitions needed to be clarified. The result was a confirmation of the existing coding labels on all but a couple of items; those items were relabeled. During this same time, the original coders re-sorted the coding spreadsheet to ensure that similar items were coded (and thus grouped) appropriately and to identify and reevaluate any codes that had only been used once; this analysis led to slight modifications to the coding structure (e.g., a code was collapsed with another item or relabeled to more appropriately reflect the data). We also reviewed and revised definitions for clarity.

As a final step, the first and second authors completed member checking with two teachers from District 1 and four teachers from District 2 during summer 2016. These meetings lasted 60–90 minutes and followed a standard agenda in which we (a) reminded teachers of the study's purpose, (b) described the coding process, (c) walked teachers through the coding structure, and (d) asked them to review the coded items. We asked if the codes were clear, if they agreed or disagreed with the structure or specific codes, and if we missed anything. In both sites, teachers reported that the coding structure was accurate and reflective of their experiences in the project and that the wording of the codes was clear and consistent.

**Quantitative analysis.** Quantitative data analysis included (a) examining teachers' pretest to posttest growth on the DBI Knowledge and Skills assessment using a







4. Levelled coding	<ul style="list-style-type: none"> <li>▪ Level 1 (feasibility/sustainability, facilitator, barrier/challenge)</li> <li>▪ Level 2 (more specific category)</li> <li>▪ Level 3 (more specific than Level 2)</li> </ul>	Coded as barrier/challenge (L1) and missing lesson component (L2)	While coding for DBI components, a series of notes and expanded notes were maintained by the coders that informed a potential leveled coding system, but this analysis did not quite consistently capture the data we had collected.
5. Coaching principles	<ul style="list-style-type: none"> <li>▪ Barrier/challenge</li> <li>▪ Coaching principles</li> <li>▪ Building mastery</li> <li>▪ Teacher oriented</li> <li>▪ Sustainability</li> <li>▪ Instructional practice</li> <li>▪ Measurement</li> </ul>	Coded as instructional practice	How the coding structure applied to particular data artifacts was unclear, leading coders to question the utility of these codes.
6. Hierarchical coding	<ul style="list-style-type: none"> <li>▪ Level 1 (actual facilitator, suggested facilitator [formerly sustainability/feasibility], barrier/challenge)</li> <li>▪ Level 2 (DBI, learning modules, TLC)</li> <li>▪ Level 3 (in vivo codes)</li> </ul>	Coded as challenge (L1), tools/materials (L2), and accessibility (L3)	More complex, but a better representation of the data that combines elements of previous coding stages.

Note.—N/A = not applicable; DBI = data-based instruction; DBI-TLC = data-based instruction—tools, learning modules, and collaboration; DBDM = data-based decision making; CBM = curriculum-based measurement; L1 = Level 1; L2 = Level 2; L3 = Level 3; TLC = tools, learning modules, and collaboration.

	Actual Facilitator ( <i>n</i> = 120)	Suggested Facilitator ( <i>n</i> = 74)	Challenge ( <i>n</i> = 67)
Level 1 → Level 2 ↓ DBI ( <i>n</i> = 61)	<ul style="list-style-type: none"> <li>▪ Alignment (5)</li> <li>▪ External supports (1)</li> <li>▪ Collaboration (3)</li> <li>▪ Content of learning module (1)</li> <li>▪ Learning curve (6)</li> <li>▪ Prior knowledge (3)</li> <li>▪ Structure (2)</li> <li>▪ Usability (1)</li> <li>▪ Value (9)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Alignment (1)</li> <li>▪ External supports (2)</li> <li>▪ Timing (5)</li> <li>▪ Learning curve (1)</li> </ul>	<ul style="list-style-type: none"> <li>▪ External conflicts (13)</li> <li>▪ Teacher responsibility (1)</li> <li>▪ Learning curve (6)</li> <li>▪ Timing (1)</li> </ul>
Tools ( <i>n</i> = 84)	<ul style="list-style-type: none"> <li>▪ Accountability (3)</li> <li>▪ Alignment with instructional program and student needs (5)</li> <li>▪ Usability (5)</li> <li>▪ Value (6)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Accountability (1)</li> <li>▪ Alignment with student needs (6)</li> <li>▪ Management (6)</li> <li>▪ Structure (9)</li> <li>▪ Usability (3)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Accessibility (20)</li> <li>▪ Alignment (4)</li> <li>▪ Learning curve (3)</li> <li>▪ Management (8)</li> <li>▪ Usability (5)</li> </ul>
Learning (Workshops) ( <i>n</i> = 9)	<ul style="list-style-type: none"> <li>▪ Content of learning modules (1)</li> <li>▪ Timing (3)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Learning curve (2)</li> <li>▪ Teacher responsibility (1)</li> <li>▪ Timing (2)</li> </ul>	
Coaching ( <i>n</i> = 107)	<ul style="list-style-type: none"> <li>▪ Accessing or creating materials (4)</li> <li>▪ Accountability (8)</li> <li>▪ Answering questions (3)</li> <li>▪ Coach knowledge (1)</li> <li>▪ Feedback (5)</li> <li>▪ Decision making (4)</li> <li>▪ General support (11)</li> <li>▪ Help with implementation (8)</li> <li>▪ Meetings and check-ins (7)</li> <li>▪ Motivation/encouragement (3)</li> <li>▪ Problem solving (4)</li> <li>▪ Sustainability (4)</li> <li>▪ Timing (2)</li> <li>▪ Value (2)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Coach knowledge (3)</li> <li>▪ Decision making (3)</li> <li>▪ In-class supports (18)</li> <li>▪ Individualized options for coaching (8)</li> <li>▪ Teacher responsibility (1)</li> <li>▪ Timing (2)</li> </ul>	<ul style="list-style-type: none"> <li>▪ External conflicts (4)</li> <li>▪ Teacher nonresponsiveness (2)</li> </ul>

Figure 1. Coding matrix (values in parentheses denote total counts). DBI = data-based instruction.

paired-samples *t*-test, (b) summarizing the amount of time that teachers reported spending on DBI activities per child each week (using means and standard deviations for number of minutes spent on each activity), and (c) summarizing teachers' quantitative ratings on the coaching satisfaction survey (reporting means and ranges for each relevant question).

**Triangulation and validation of findings.** Results from quantitative analyses were triangulated with qualitative results to determine the extent to which findings converged across data sources. Specifically, teachers' comments about knowledge and skills gained from the PD that was provided were compared with quantitative data from the Knowledge and Skills assessment to determine whether perceived growth related to actual growth. Teachers' comments about the time consumed by various DBI activities across time were compared with quantitative data from teachers' logs. Teachers' comments about the value of coaching were compared with their ratings on the coaching satisfaction survey. All of the findings were validated through the member checking process described above. To further validate the reporting of the results, we attempted to adhere to quality indicators for qualitative (Brantlinger et al., 2005) and mixed-methods (Leech & Onwuegbuzie, 2010) research. These indicators were examined point by point across the manuscript by the third author.

## Results

The purpose of this study was to examine teachers' perceptions of DBI implementation when provided TLC through the lens of usability and feasibility as they worked with first through third graders at risk or with disabilities and identified with intensive writing needs. Qualitative data served as our primary data source and quantitative data as a secondary source to triangulate results.

Below we provide more details and examples of teachers' perceived actual and suggested facilitators as well as challenges in order of most frequently occurring codes. See Figure 1 for counts of codes. Note that some of the teachers' statements are offset by quotation marks; these statements are as close to verbatim as possible but may not be exactly what the teachers said, as data were drawn from field notes and coaches' and teachers' written statements rather than transcribed audio recordings.

### Facilitators of Teachers' DBI Implementation

Teachers consistently indicated perceived actual facilitators—features of DBI-TLC that, from the teachers' perspectives, contributed to their use of DBI and/or their participation in DBI-TLC. The majority of actual facilitators related to coaching ( $n = 66$ ). These facilitators were explained by 14 Level 3 codes, which primarily described how coaches assisted and supported teachers' use of DBI. For example, teachers reported the general support ( $n = 11$ ) that their coach provided as facilitating their implementation of DBI: “[Coach] was always available when I needed her. She was very supportive and checked in with me regularly.” Others identified that coaches provided accountability ( $n = 8$ ), such as when a teacher from District 2 reported that her coach facilitated her use of DBI by “reminding me of the process;

holding me accountable.” Another teacher identified the help with implementation ( $n = 8$ ) that she received: “My coach helped me with scoring, accessing materials, graphing data, and planning intervention.”

Actual facilitators related to DBI ( $n = 31$ ) were explained by eight Level 3 codes. Most responses reflected the value ( $n = 9$ ) that teachers attributed to DBI. For example, during the spring focus group, a teacher from District 1 indicated that being engaged in the project “Reminded me of being back in college. [It] brought me back to the whole reason of what we do: We re-looked at what best practice is, which our time and caseloads don’t allow. [I] felt like all data was valuable and informed practice.”

Actual facilitators related to tools ( $n = 19$ ) were explained by four Level 3 codes and again emphasized value ( $n = 6$ ). One teacher commented that the “DBDM [data-based decision making] rubric was helpful. It [acts] as a good reminder of all the different ways you can make a change.”

Actual facilitators related to the learning modules ( $n = 4$ ) were explained by two Level 3 codes and reflected timing ( $n = 3$ ) and the content of the learning modules ( $n = 1$ ). Here, timing was specific to when the learning modules occurred, as when a teacher indicated, “[I] enjoyed having it broken down into different sessions: [I] left each time feeling like you learned something useful, things that I can implement right now.” This teacher’s statement also reflects the content of the learning modules as teachers received training on a different aspect of DBI during each module.

Teachers also suggested facilitators or supports that they perceived would have improved their implementation of DBI and/or their participation in DBI-TLC. The majority of their suggestions related to coaching ( $n = 35$ ) and tools ( $n = 25$ ). Suggested facilitators specific to coaching were explained by six Level 3 codes, where many teachers recommended additional in-class supports ( $n = 18$ ; e.g., “Have coaches come during your lessons more than once; make sure we’re still doing everything we’re supposed to, watch kids who might be having trouble”). Suggested facilitators specific to tools emphasized structure ( $n = 9$ ; e.g., “Yes, teachers want you to tell them what to do,” referring to teachers’ desire for a premade, researcher-developed WIP that they could follow rather than having to create their own).

Suggested facilitators specific to DBI ( $n = 9$ ) and the learning modules ( $n = 5$ ) both emphasized timing. Timing for DBI ( $n = 5$ ) was specific to the best time within the school year to start DBI (e.g., “Starting in the fall will be helpful—when schedules do change in the spring it will be easier to get back into it if you’ve already been doing it all along”) whereas timing for the learning modules ( $n = 2$ ) were suggestions about when to provide a learning module or a reflection about when a learning module occurred (e.g., “Maybe a combo of summer and during the year training”). Suggested facilitators for the learning modules equally emphasized the learning curve ( $n = 2$ ) that teachers experienced, or the idea that the DBI process is difficult at first and teachers need ample time to learn and practice the procedures. This idea was captured when a teacher stated during the focus group, “[You] need two weeks or more to play with mini-lessons and experiment; I wasn’t really doing it until a month in. It gets easier.”

Overall, the structure of DBI-TLC promoted routine, ongoing practice, which was reinforced by coaches’ help and feedback, as well as a sense of accountability, which prompted them to engage in the necessary practice of using data to inform ongoing instruction. Teachers also cited that when DBI and the tools provided

aligned well with their existing instructional programming, their students' needs, and their own values related to using data and implementing research-based interventions, they were more likely to implement and sustain DBI. However, teachers would have liked additional in-class supports, such as more face-to-face time and guidance during instruction to ensure that they were implementing DBI correctly, along with more collaboration time with peers.

### Challenges

Teachers also identified challenges that they perceived impeded their ability to implement DBI or participate in DBI-TLC. Most of the identified challenges were specific to the tools ( $n = 40$ ) and the DBI process ( $n = 21$ ). Only a few data artifacts were specific to coaching ( $n = 6$ ) and no challenges were identified related to the learning modules.

The greatest challenge that teachers noted about the tools was accessibility ( $n = 20$ ). This challenge was reflected in statements such as “some materials printed [from the Google drive] earlier but won't now . . . maybe the format was changed?” and “finding materials in Google docs.” This finding is consistent with earlier work noting that the inaccessibility of tools needed to carry out an intervention can diminish the extent to which teachers value the intervention and implement it with fidelity (e.g., Vaughn et al., 1998).

The greatest challenges that teachers noted related to both the DBI process and coaching were external conflicts ( $n = 13$  and  $n = 4$ , respectively) that interfered with their ability to engage in DBI-TLC, such as testing, student absences, and the time of the year. As one teacher reflected during the focus group when asked about the greatest challenges of implementing DBI, “Time of year; [it's] impossible to do anything with [state assessments], district testing, [and] IEP season.” Another teacher remarked, “Sometimes keeping the time that you set with your coach was hard for me. Mandatory meetings and testing schedules change.” The struggle was equally evident on the coach's end; one coach wrote in her coaching log, “[Teacher participant] is not following up on first-grade student in terms of intervention—she [teacher participant] and [first-grade teacher at the school] have not had time to sit down and go through WIP she planned for student, so she also has not PM [progress monitored] student.”

Overall, the accessibility of materials was the greatest challenge that teachers perceived they experienced in this study specific to tools. For the DBI process and coaching, the greatest perceived challenges were external conflicts such as those stemming from state testing, the time of year (beginning in the spring), and regular classroom demands; these external conflicts had an impact not only on teacher implementation and use of DBI but also on coaches in trying to ensure teachers were following through with study expectations.

### Usability and Feasibility

Qualitative findings described above were triangulated with quantitative findings to answer questions regarding teachers' perceived usability and feasibility of DBI in the context of TLC. Below, we report quantitative results that provide evidence of teachers' perceived usability (i.e., the extent to which the practice can be learned

and used) and feasibility (i.e., the extent to which the practice can be implemented within an authentic setting; IES, 2016) and connect these findings with qualitative results.

**DBI Knowledge and Skills.** On the DBI Knowledge and Skills assessment, the average score at pretest was 28.45 items correct out of 42 ( $SD = 4.68$ ). At posttest, the average score was 36.27 ( $SD = 2.69$ ). This pretest-to-posttest change was statistically significant ( $t_{[10]} = -6.659, p < .001$ ; see also Lembke et al., 2018). These results provide evidence that teachers learned critical components of DBI in early writing and these results converge with qualitative evidence that teachers felt that they learned from participating in DBI-TLC (e.g., prior knowledge, usability, and value) and improved their skills over time (e.g., learning curve).

**Time to implement DBI activities.** Data from teachers' time logs for each student (collecting, scoring, and graphing CBM data; preparing instructional plans; making instructional decisions) are presented in Table 3. These descriptive data revealed that time spent on each activity decreased substantially across 12 weeks, with overall time spent on DBI-related tasks at 53 minutes in Week 1 and 31 minutes by Week 12 (note that this information does not include actual instructional time). Time spent on CBM-related activities decreased steadily, but time spent preparing instructional materials fluctuated and remained relatively high. These results suggest that teachers were able to implement the assessment components of DBI more efficiently over time; these results also converge with qualitative evidence that teachers felt that DBI generally became more manageable as they gained experience. The finding that time spent preparing instructional materials did not steadily decrease is consistent with qualitative comments in which teachers perceived that material preparation was one of the more cumbersome aspects of DBI. This finding might also reflect that teachers were making instructional adjustments and thus needed to continue preparing new materials.

**Satisfaction with coaching.** Teachers who completed the coaching survey ( $n = 13$ ) rated coaching as highly integral to their DBI implementation ( $M = 8.77$  out of 10,  $SD = 1.42$ ); suggested that coaching should be implemented face-to-face on at least a monthly basis ( $n = 4$ ), with some teachers indicating more frequent coaching is needed (e.g., every other week,  $n = 5$ ) or that it depends on the teacher ( $n = 2$ ); and that all aspects of coaching are valuable, particularly problem solving about student data and intervention ( $M = 3.69$  on a 4-point scale,  $SD = 0.63$  for both). These results converge with qualitative data indicating that teachers perceived coaching to generally facilitate DBI implementation, particularly by holding them accountable, providing general support, and offering meetings and check-in communications.

## Discussion

In this study, we explored teachers' perceptions of facilitators and challenges to implementing DBI with TLC supports to assess DBI's usability and feasibility. Our results support three core findings that are both consistent with and extend the current literature on DBI.

First, teachers were willing to work through challenges to using new interventions when provided with supports to facilitate their understanding and when those

facilitators and supports aligned with current instructional practices. The facilitators that teachers noted in this study are consistent with the facilitators identified by Vaughn et al. (1998; e.g., ability to adapt/modify the intervention, access to materials and classroom/research partners, in-class supports, and instructional needs of students). For our teachers, being able to align DBI with students' individual needs as well as the curriculum and having a support network of both researchers and fellow teachers who were also implementing DBI were critical. Our teachers even suggested that more of these supports would have further enhanced their instructional practices in using DBI. Although the specificity and intensity of facilitators may vary by teacher and school, the facilitators necessary for supporting teachers' use of new interventions like DBI (e.g., ability to adapt or modify strategies and materials, fit with curriculum and student needs, and support from researchers and fellow teachers involved in implementation) are potentially most effective when they work in conjunction with each other.

Second, teachers' DBI knowledge and skills and fidelity of implementation improved when they were provided effective PD that fostered the development of these skills. And, third, DBI was feasible to implement over time with ongoing support and materials. Both Carnine (1997) and IES (2016) defined *usability* as the practicality of an intervention, or the extent to which a user—such as a teacher—understands and can learn how to use an intervention effectively and efficiently. *Feasibility* refers to the extent to which the intervention can be implemented and used within the classroom setting (IES, 2016). Fostering both usability and feasibility of DBI may necessitate supporting both teachers' understanding of DBI when provided TLC and teachers' understanding of the theory underlying specific practices, along with opportunities for practice and immediate feedback to teachers (e.g., Carnine, 1997; Denton et al., 2003; Vaughn et al., 1998). Such a foundation may also help foster a shift for teachers from knowledge acquisition to knowledge transformation in which teachers activate their new learning to effect change in classroom practice.

Thus, our results emphasize the importance of various supports necessary for building teachers' use of DBI (e.g., supports for understanding and learning, instructional and curricular alignment, training, and materials). Indeed, the current literature points to the importance of ongoing supports by experts or peers (or even technology), which we find as well, but we also find that teachers' knowledge and skills as well as access to assessment and intervention materials are critical. These latter supports are new to the DBI literature at an individual teacher level and speak to the importance of identifying teacher-level factors that can help sustain teacher use of data-based approaches to supporting struggling learners.

### Limitations

Findings of this study should be interpreted within the context of the following limitations. First, the data that we report are from a small group of teachers who opted to participate (and persisted throughout the study), which might be very different from the perspectives of teachers who never joined the study or who discontinued participation. Additional information from teachers who opted out of the study at different points could provide greater insight about the feasibility of DBI-TLC, as well as the characteristics of teachers who are likely to find this process



Table 3. Number of Minutes Spent on DBI Activities per Week per Child

	Preparing CBM Materials	Administering CBM	Scoring CBM	Graphing CBM Data	Examining CBM Data	Developing Hypotheses	Preparing Intervention Materials	Total Time Implementing DBI
Week 1:								
<i>M</i>	14.40	13.64	19.43	10.67	10.00	10.00	17.50	52.80
<i>SD</i>	15.54	10.63	16.46	11.39	—	—	9.57	41.60
<i>n</i>	25	22	21	9	3	1	4	25
Week 2:								
<i>M</i>	7.50	9.09	15.50	6.65	11.50	9.50	35.00	53.88
<i>SD</i>	8.30	8.65	9.72	4.58	6.26	3.69	45.03	39.67
<i>n</i>	22	23	20	17	10	10	10	25
Week 3:								
<i>M</i>	3.81	5.78	9.33	5.25	6.67	7.27	29.23	39.50
<i>SD</i>	2.32	3.56	3.20	5.37	2.50	2.61	12.89	22.50
<i>n</i>	21	18	15	16	9	11	13	24
Week 4:								
<i>M</i>	7.62	5.05	8.67	3.17	6.00	—	32.19	40.65
<i>SD</i>	3.86	3.44	3.52	1.95	4.08	—	49.11	47.28
<i>n</i>	13	21	15	12	7	0	16	23
Week 5:								
<i>M</i>	5.18	6.23	8.76	3.19	6.43	9.67	32.27	34.29
<i>SD</i>	5.15	3.94	3.68	2.61	3.41	13.28	27.78	36.46
<i>n</i>	11	22	17	16	7	3	11	24
Week 6:								
<i>M</i>	5.40	4.35	5.57	2.94	6.38	10.00	24.09	27.50
<i>SD</i>	2.72	1.56	3.08	1.92	3.11	—	25.18	27.36
<i>n</i>	10	23	21	18	8	3	11	24

Week 7:										
M	5.56	4.45	6.70	3.52	6.25	8.33	18.00	31.29		
SD	3.91	1.61	2.67	2.17	2.32	2.89	38.35	31.46		
<i>n</i>	18	20	23	23	8	3	14	24		
Week 8:										
M	5.87	4.65	5.74	2.62	4.78	3.67	15.42	27.26		
SD	4.97	1.57	3.08	1.66	2.28	1.16	14.69	20.86		
<i>n</i>	15	20	23	21	9	3	12	23		
Week 9:										
M	4.05	4.76	6.86	4.70	6.22	10.83	23.00	34.82		
SD	2.72	1.48	3.25	9.17	3.87	9.70	34.50	37.55		
<i>n</i>	19	21	21	20	9	6	10	22		
Week 10:										
M	3.25	4.39	6.96	4.25	8.44	10.00	66.25	46.00		
SD	1.84	1.56	3.24	7.41	5.88	5.48	57.74	45.90		
<i>n</i>	16	23	23	20	9	6	8	24		
Week 11:										
M	4.63	4.35	6.65	3.15	7.36	8.33	43.18	46.77		
SD	2.75	1.66	3.08	1.81	4.29	5.16	72.95	50.33		
<i>n</i>	19	20	20	20	14	6	11	22		
Week 12:										
M	3.25	4.25	6.74	3.05	4.71	15.00	26.11	30.70		
SD	1.84	1.65	3.14	1.81	2.63	13.23	17.28	23.90		
<i>n</i>	16	20	19	19	7	3	9	23		

Note.—CBM = curriculum-based measurement; DBI = data-based instruction; *M* = mean; *SD* = standard deviation; *n* = number of students from whom data are available.

usable and feasible to implement. A second limitation is that most of the qualitative data in this article were derived from teachers' responses to specific questions that we asked; the focus and proportions of types of facilitators and challenges might have been different if we had asked different questions or had the questions been more open-ended. Furthermore, although the suggested facilitators help expand on the current research surrounding facilitators and barriers to teachers' use of research-based practices, the suggested facilitators presented here may not be generalizable outside of this study. It is possible that teachers in other contexts would identify suggested facilitators more specific to their own situations. Additionally, we did not audio record and then transcribe the focus group meeting, relying instead on notes taken by advanced graduate assistants, which reduced an already small corpus of data and potentially involved a layer of interpretation prior to coding. Third, teachers provided a self-report of the time it took them to implement DBI. Thus, it is possible that teachers overestimated or underestimated the amount of time that it took them to complete these activities. Fourth, our fidelity measures were under development during this iteration of the project. Although they required revision prior to completing a small follow-up randomized control study, our fidelity measures were adapted from current measures with strong research support. Fifth, because we were only interested in examining usability and feasibility, our data cannot be used to determine whether the improvements in teacher beliefs that we noted contributed to changes in teacher instruction or student performance.

### Implications for Research and Practice

Although this study provides evidence of teachers' perceived usability and feasibility of DBI (when provided TLC), along with the importance of coaching in facilitating teachers' use of DBI, additional work is needed to determine the sustainability of DBI-TLC, including whether teachers maintain their use of DBI once supports are withdrawn and whether DBI is usable and feasible when teachers are not provided with supports. Our teachers were not tracked over time to determine whether the PD and supports they received were sufficient for maintaining DBI beyond the project period. We also recognize that teachers and schools do not always have access to the types of supports that we provided in this study, which could make sustained implementation difficult. However, it is possible that establishing teachers' baseline performance and familiarity with such tasks as administering and scoring CBM and making data-based decisions might provide for varying levels of coaching based on teacher need.

Throughout the process of completing this study, we learned, like other researchers before us (e.g., Vaughn et al., 1998), the importance of extensive teacher input as a necessary and integral component for developing and validating complex instructional frameworks (Chard, 2004; Denton et al., 2003; Klingner et al., 2013) such as DBI. Indeed, building bridges between research and practice requires considerable time and investment, along with the balancing of multiple agendas (Vaughn et al., 1998), a point that has not been lost on researchers within the last couple of decades. Building close relationships with the teachers in this study allowed for careful critique and reevaluation of the PD system that we developed. The majority of data sources, both qualitative and quantitative, were provided through teacher input:

teachers' logs, focus group conversations, a coaching survey, and the teachers' Knowledge and Skills assessment. Moreover, the coaches' logs documented coaches' interactions with teachers, including teachers' feedback, reflection, challenges, and successes, that were discussed at weekly research team meetings. Though our tools and procedures were grounded extensively in evidence-based instructional practices and established theory surrounding PD, coaching, and writing instruction, we learned valuable lessons (e.g., managing instructional routines for students of diverse learning abilities, teachers' struggles with technology, and the desire for more in-class supports tailored to teacher need) that might not have been realized without teacher feedback and collaboration. Findings of this study support the notion that teachers' adoption and use of evidence-based practices, such as DBI, is most likely to happen through sustained, collaborative relationships between researchers and practitioners.

## Note

The research reported here was supported by the Institute of Education Sciences, US Department of Education, through grant R324A130144 to the University of Minnesota. The opinions expressed are those of the authors and do not represent views of the IES or the US Department of Education. Apryl L. Poch, assistant professor of special education at Duquesne University, focuses on (1) theoretically modeling the components of adolescent writing, (2) adolescent students' knowledge of writing, and (3) pre- and in-service general and special educators' knowledge and beliefs about teaching writing to students with disabilities; Kristen L. McMaster, Stern Family Professor of Reading Success at the University of Minnesota, focuses on (1) promoting teachers' use of data-based decision making and evidence-based instruction and (2) developing intensive, individualized interventions for students for whom generally effective instruction is not sufficient; Erica S. Lembke, professor in special education and interim dean in the College of Education at the University of Missouri focuses on (1) development of assessment and intervention supports for teachers of students who are academically at risk and (2) data-based decision making frameworks for teachers to utilize with their students who have the most intensive needs. Correspondence may be sent to Apryl L. Poch at PochA1@duq.edu.

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