

International Journal of Innovation in Marketing Elements

Journal homepage: <u>www.ijime.ir</u>



# Simulation of Sales Scenarios in Chain Store Marketing with a Futuristic Approach

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ARTICLE INFO	A B S T R A C T		
Received: 25 July 2021	This paper examines the simulation method as one of the future prediction		
Reviewed: 03 August 2021	techniques. In this article, while examining the concepts related to futuristic studies, one of the powerful tools in this field is introduced. Examining the		
Revised: 12 September 2021	concepts, how to form analytical approaches with simulation, and using it in		
Accepted: 21 September 2021	futures studies are some of the most important topics in this article. What emerges from the study and application of this method in its use in marketing and sales is that in many approaches, simulation can be a waful tool approaches that by		
Keywords:	determining specific scenarios, the decision proper capture is done. The		
Simulation, Scenario, Future Study, Sale, Marketing.	simulation approach uses a precise analysis of the current situation to reflect the present view of the future, and in addition, by considering future probabilities and components, a proper analysis of present decisions and policies for the future can be made create. In this paper, while introducing simulation as one of the futures research approaches, its application in different fields is investigated and a case study of this technique in the field of retail queue systems is analyzed. The results show that the future of the market for chain stores is based on creativity, innovation and effective management relationship with customers.		

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https://doi.org/10.59615/ijime.1.1.7

# **1. Introduction**

Future forecasting methods are various and based on different assumptions and serve various purposes. The COVID-19 crisis is taking an unprecedented scale. The COVID-19 has influenced issues such as tourism, manufacturing, marketing and services (Parviznejad, & Bahrami, 2021). Assuming the similarity of past and future events, some offer the simplest futurisms by analyzing the past. A group with a detailed description of the future in order to have all the relevant variables and to pay attention to all the interactions and possible effects of the components on each other (Grover & Vriens, 2006). Futurists have experienced that the best predictions can be made when multiple methods are used, and the best advice is for the researcher to have a comprehensive performance to fulfill his methodological commitments and to study similar domains in the future. Alternatives use several different methods and base their final set of alternative predictions or scenarios on a combination of the results (Miller, 2018).

In simulation, by combining several areas of science, we use future studies in subjects and contexts in which there is a complex system with multiple inputs, and in fact the equation in question is nonlinear and the use of other methods alone will not work (Valdman & Marcinkowski, 2020). Since the planner needs a tool to be able to express the future in the form of predictable elements and uncertainties, this tool can be a simulation of the future (Mittal, et al., 2017).

Sales is one of the most important topics in marketing. For services firms in the market, regardless of the ownership issue of prices is very important. Prices are in close relationship with all the variables of marketing determine amount of sales, the profitability of the company, its viability and financial stability. Achievement of commercial results in many respects depends on the prices, the right or wrong price policy makes long-term impact on all activity of production-complex supply company. The correct technique of the price establishment, reasonable price policy, and consecutive realization of deeply reasonable price strategy makes necessary components of successful activity of any commercial enterprise in tough market conditions (Kireev, et al., 2016). Therefore, this article, considering the decisive role of sales in marketing management by simulating sales-related variables, seeks a suitable approach to examine the future sales of service companies.

# 2. Literature Review

As a worldwide disaster, the COVID-19 crisis is profoundly affecting the development of the global economy and threatening the survival of firms worldwide. It seems unavoidable that this natural disruption has hit the global economy and produced a huge crisis for firms. In a study, authors explore how firms in China are innovating their marketing strategies by critically identifying the typology of firms' marketing innovations using two dimensions, namely, motivation for innovations and the level of collaborative innovations. This research also explores the influence of the external environment, internal advantages (e.g., dynamic capabilities and resource dependence), and characteristics of firms on Chinese firms' choice and implementation of marketing innovation strategies. It provides valuable insights for firms to respond successfully to similar crisis events in the future (Wang, et al., 2020). Augmented Reality (AR) marketing is a novel and creative way to market products and services. However, there are concerns about its marketing effectiveness as it is still immature to take over the place of traditional marketing method. Hence, in a study was aimed to identify the issues and drivers of employing AR, in marketing, and to study the future trend of AR marketing in Malaysia. Foresight methodology tool, the Social, Technological, Environmental, Economic, Political, and Values (STEEPV) method was used in identifying the issues and drivers of employing AR in marketing. Furthermore, an impact-uncertainty analysis was used to identify the top two drivers of the subject. The top two drivers identified were the "need for interrelation between the virtual and the real word" and "technological knowledge generation" with the highest statistical mean vote for impact and uncertainty, respectively. The development of scenario analysis was constructed in correspondence with the top two drivers which gave insights into the four alternative possibilities in the time horizon of 5 to 10 years. The drivers must coexist in order to generate potential scenarios for the development and sustainability of AR marketing in Malaysia (Ng & Ramasamy, 2018). Another research note offers expert comments on the boundaries and frontiers of neuro-marketing application for business-to-business (B-to-B) marketing. This is done using a practice-led approach to discuss the boundaries and frontiers of neuromarketing application for B-to-B marketing. Insights are provided into what neuro-marketing is, is not, can do, cannot do, should do, and should not do in B-to-B settings. This note can assist B-to-B marketing academics, practitioners, and neuroscientists in understanding the boundaries and frontiers of B-to-B neuro-marketing application. This note outlines how neuroscience can be appropriately applied in theoretical and practical B-to-B marketing endeavors. This note offers a useful response to a series of common but often inadequately answered or unanswered questions on B-to-B neuro-marketing application (Lim, 2018). The collaborative economy (CE), and within it, collaborative consumption (CC) has become a central element of the global economy and has substantially disrupted service markets (e.g. accommodation and individual transportation). The purpose of a paper is to explore the trends and develop future scenarios for market structures in the CE. This allows service providers and public policy makers to better prepare for potential future disruption (Fehrer, et al., 2018).

Nowadays, the growing global economy and demand for customized products are bringing the manufacturing industry from a sellers' market toward a buyers' market. In a context, the smart manufacturing enabled by Industry 4.0 is changing the whole production cycle of companies specialized on different kinds of products. On one hand, the advent of cloud computing and social media makes the customers' experience more and more inclusive, whereas on the other hand cyber-physical system technologies help industries to change in real time the cycle of production according to customers' needs. In this context, "retention" marketing strategies aimed not only at the acquisition of new customers but also at the profitability of existing ones allow industries to apply specific production strategies so as to maximize their revenues. This is possible by means of the analysis of various kinds of information coming from customers, products, purchases, and so on. In this paper, authors focus on customer loyalty programs. In particular, they propose cloud-based software as a service architecture that store and analyses big data related to purchases and products' ranks in order to provide customers a list of recommended products. Experiments focus on a prototype of human to machine workflow for the preselection of customers deployed on both private and hybrid cloud scenarios (Galletta, et al., 2018). Research shows that effective marketing and R&D interface is pivotal in a company's new product development performance and future competitiveness. The increased popularity of social media promised to enhance interaction, collaboration, and networking between the two functions. However, there is limited knowledge regarding the key activities, infrastructure requirements, and potential benefits of social media in the marketing and R&D interface. A study aims to advance the current understanding of social media engagement strategies, which facilitates improved marketing and R&D interfaces and ultimately NPD performance for manufacturing companies. Based on a multiple-case study in two manufacturing companies, this study first presents the role of social media in facilitating improved marketing and R&D interface within a B2B context. Second, it presents the adoption process of the social media engagement strategy for an evolving marketing and R&D interface. The adoption process is divided into three phases, namely coordination, cooperation, and coproduction, to provide detailed insights regarding full-scale social media engagement. Taken together, the study provides novel insights into industrial marketing management literature by exemplifying the role of social media and proposing a systematic social engagement strategy for improved marketing and R&D interface in the manufacturing industry (Chirumalla, et al., 2018). There are abundant renewable energy sources in Iran such as wind, solar, geothermal, biomass. However, Iran is fully dependent on fossil fuels for industrial, residential and transportation sectors. It results in the country to be in top 10 producers of greenhouse gases (GHGs) into the atmosphere. GHGs can be controlled by incorporating renewable sources to produce energy. Therefore, renewable energy resources are becoming more attractive to develop sustainable energy development in Iran. However, the transformation from traditional fossil fuel infrastructures to advanced renewable technologies needs many considerations, such as strategic and core planning. In this regard, a paper covers the current state of Iran's energy market focusing on both fossil fuels and renewable energy resources. A general review is offered over the renewable energy production status in Iran and the production potentials. Finally, in conclusion, a comparisons are made over the current state, plans and also potential opportunities of Iran over each sort of energy production (Mollahosseini, et al., 2017). Market simulation is an increasingly important method for evaluating and training trading strategies and testing "what if" scenarios. The extent to which results from these simulations can be trusted depends on how realistic the environment is for the strategies being tested. As a step towards providing benchmarks for realistic simulated markets, we enumerate measurable stylized facts of limit order book (LOB) markets across multiple asset classes from the literature. Authors apply these metrics to data from real markets and compare the results to data originating from simulated markets. They illustrate their use in five different simulated market configurations: The first (market replay) is frequently used in practice to evaluate trading strategies; the other four are interactive agent based simulation (IABS) configurations which combine zero intelligence agents, and agents with limited strategic behavior. These simulated agents rely on an internal "oracle" that provides a fundamental value for the asset. In traditional IABS methods the fundamental originates from a mean reverting random walk. They show that markets exhibit more realistic behavior when the fundamental arises from historical market data. They further experimentally illustrate the effectiveness of IABS techniques as opposed to market replay (Vyetrenko, et al., 2020). Another article introduces a simulation, Marketplace Live, and compares students' simulation performance with their course performance. The sample is drawn from 13 sections of the author's Marketing Concepts (Principles of Marketing) course. The results support the idea that marketing simulations do contribute to learning marketing concepts. Evidence for this included (1) the partial mediation of academic ability on overall course performance by effort (indicated by time) and simulation performance, (2) a correlation between improvement in simulation performance with course grade improvement, and (3) correlations between simulation performance measures and performance on the final (comprehensive) course exam (Woodham, 2018). A study intends to determine the variables influencing the learning of students when they use business simulators in class. To this end, an exploratory stage is conducted to create a model, which proposes that students' knowledge and skills related to information and communication technology, their motivation for using a simulator during the subject, productive feedback from teachers, simulation realism, perceived ease-of-use and perceived usefulness determine their degree of learning. Then, a conclusive stage is carried out, in which 120 Industrial Engineering students and former students were surveyed. These students had taken the Marketing subject between 2011 and 2016, where Markops business simulator was used. The results show that students' motivation and the usefulness perceived from using the simulator as a learning tool are the variables that influence learning degree the most. In addition, feedback from the teacher, simulation realism and ease-of-use of the simulator also positively influence learning. On the contrary, the impact of knowledge and skills related to ICT's is nonsignificant. Finally, the consequences of these structural relationships are discussed (Robin, et al., 2018). Another research paper analyzes the strategic use of marketing in search engines, aiming at the business

success of high technology companies. Search Engine Marketing (SEM) is a form of online marketing. Businesses in this way promote their website in order to increase their visibility in search engine results and hence in user searches. The SEM is comprised of three processes, Search Engine Optimization (SEO), Pay Per Click (PPC), and Social Media Advertising (Sakas, et al., 2017). Today's businesses, especially in Iran, face many factors and challenges, one of which is uncertainty in inputs and laws and regulations. Especially in the current situation and with the development of e-commerce on the one hand and on the other hand despite critical conditions such as COVID-19, the purpose of a paper is a comparison between businesses with the study of hypermarkets and net markets. This research is a descriptive-analytical type that after explaining the goals and components of organizational business using library resources and Internet search, interviews and questionnaires, from a multi-criteria decision approach and fuzzy logic for effective analysis. The implications of organizational business are exploited. Two areas of physical retail businesses such as hypermarkets and virtual ones such as net markets have been compared and analyzed. The result of the research has been that due to the capabilities of the development of net markets such as the effective use of information technology and experts, their comprehensive development and growth in the future is more realistic that the ability to extend this to other areas of virtual business. Especially in spite of critical conditions such as the spread of pandemics, the popularity of using net markets has increased (Nahaei, & Bahrami, 2021).

### 3. Data and Methodology

The data of this research are obtained from the process of marketing store services. By focusing on the customer as one of the pillars of the product in the marketing mix, simulation has been done on this data. In this study, data collection time is very important. Because store demand depends on people's financial situation, peak hours and days of the week, the data is collected in a normal way. The time data is related to the parameters of arrival time, when the customer is waiting and the moment when the customer is logged out of the system. As a case study, the simulation method is modeled and reviewed in relation to the sales forecast of a store. Examining and predicting the sales system of a store is always one of the most important issues in service organizations. Important factors for stores to predict are the provision of multiple and variable services and the multiplicity of services, dependence on other variables, service distribution functions, and the possible nature of the system. The purpose of the simulation in this paper is to predict customer behavior and find the optimal number of active funds based on the scenarios. To simulate this system, first the desired data is collected and a suitable model is created for the system. It is then checked whether this model is an accurate representation of the real system. With repeated executions of the model and then their analysis, in order to estimate the performance criteria, the designs of the system that have been simulated are used.

Store simulations are usually associated with random service periods. Therefore, they are random and dynamic systems (Gosavi, 2015). We must keep in mind that all designed systems, such as open systems, have outputs (Nahaei, & Novin, & Khaligh, 2021). The case study of the store has been done by computer simulation method and Enterprise Dynamics (ED) software. ED software is now one of the most widely used software in the field of modeling and simulation of various problems (Hullinger, 1999). ED is object-oriented software for modeling, simulating, visualizing and controlling dynamic processes. ED has an internal programming language called 4Dscript that is used to define and define specific and real conditions in the model. This programming language contains phrases and instructions for use in modeling (Nordgren, 2001). After running the model, different scenarios are examined. The consequence of using this technique has been to explain the appropriate pattern for better service,

eliminate waiting times and more customer satisfaction. The approaches used in this research can be applied not only to prioritization issues but also too many decision making issues (Nahaei, et al., 2021).

In the case study of this article, the store has 12 counters in a row in which data is collected during normal hours and days of the week. Before entering the collected data as software input, their accuracy and independence must be ensured. The trend pattern method is used to examine the data independence (Guan, et al., 2021). In this pattern, the observations have a downward trend or an upward trend. To test the independence of observations, the following hypothesis test has been used (Tendeiro, & Kiers, 2019):

$H_0$ : observations are not Trend : V is moderate	(1)
H <sub>1</sub> : observations are Trend : V is small	(2)
V = Number of runs up or down	(3)
Expected run = $\frac{2(n+m)-1}{3}$	(4)

Where m and n are the number of uptrends and downtrends, respectively.

Table 1 shows the results of the trend pattern, which according to the value of P\_Value obtained, the independence of the data is proved.

	· ·				
Trend Pattern					
median	1.78				
V	28				
n	18				
m	27				
Ν	48				
expected run	29.67				
H0	V is moderate				
H1	V is small				
Ζ	-1.2795				
P_Value	0.59				
Result	They are independent				

#### Table 1. Activity time trend pattern table

The next factor to enter the software is to determine the probability distribution of each of the input, exit and wait parameters. Frequent histogram method has been used to obtain the probability distribution of the data. The probability distribution of both the operating time and the waiting time parameters are determined. By drawing a frequency table in Excel software and according to the shape of the histogram, the distribution is determined. By observing Figure 1, the histogram is obtained, a negative exponential distribution can be considered for the data under study.



Fig. 1. Frequency chart of activity time

# 4. Results and discussion

After modeling the system, determining the input parameters (probability distribution, arrival time, exit time) of the model is implemented in ED software and the results of the basic system model are simulated by the software for 7 hours with six active box strategy and maximum queue capacity. Two results are obtained, shown in Figure 2.

summary report					
name	content current average		throughput input output		staytime average
Product1 Source3 Queue3 sandogh 3 Sink7 Source4 Product9 Queue4 sandog4 Source6 Product21 Queue6 sandogh6 Product26 Source7 Queue9 sandogh7 Product22 Source9 Queue9 sandogh9 Product22 Source5 Queue5 sandogh5 xcel26	0 0 1 0 1 0 2 1 0 0 1 2 1 0 0 1 2 1 0 0 1 2 1 0 0 1 0 1	0.000 0.067 0.666 0.707 0.000 0.295 0.000 1.500 0.926 0.029 0.000 0.519 0.686 0.000 0.384 1.664 1.664 0.985 0.000 0.384 1.664 0.985 0.000 0.374 0.709 0.013 1.468 0.937 0.000	0 95 95 514 81 0 85 95 95 95 95 95 95 95 95 95 95 95 95 95	0 95 94 0 80 0 77 77 95 95 94 0 66 66 0 95 94 0 89 93 93 93 91 90 0	0.000 17.879 177.054 187.837 0.000 92.044 0.000 476.566 299.722 7.752 0.000 138.158 182.960 0.000 140.574 616.771 374.406 0.000 19.638 178.981 190.681 0.000 83.933 402.617 261.268 0.000

Fig. 2. Queue system simulation analysis report

The information that can be obtained from this report is:

- Current content: The number of customers that are in the relevant system at the time of reporting.
- Average content: Reports the average number of customers in the relevant system.
- Input throughput: Number of customers logged in from the beginning of the simulation.
- Output throughput: Number of customers logged out of the simulation from the beginning.
- Average staytime: Average time spent by customers in the system.

The scenario is to expand thinking about the future and broaden the range of alternatives we could be considering. A scenario is a set of possibilities that are related to the future. Scenario planning helps us

to think about possible assumptions (Parviznejad, & Akhavan, 2021). Despite the differences in these results, there is one thing in common between them and that is that these results are related to the one-time implementation of the model. But what is important is that in order for the simulation results to be closer to reality, the model must be executed several times based on a scenario and the outcome of their results must be considered. Therefore, by performing multiple simulations, the created model can be brought closer to the real space. We run two scenarios to investigate different scenarios.

The first scenario is based on the fund that has the highest returns. In this way, in the initial model, the desired box is removed from the model and re-executed in the same time period. Deleting this box in the system indicates how much it can affect the system if this box is not available in the system. Figure 3 shows the new state of the system. According to Figure 4, it can be seen that the total amount of output accumulation has reached 463. This means that if the strategy of a maximum of two customers in the queue is considered, only 463 customers will be served. Therefore, in the best-selling days, deleting this fund will cause problems for the system.



Fig. 3. System status of the simulated system based on the first scenario

summary report						
name	content the current average input		throu input	output staytime output average		
Product1 Source3 Queue3 sandogh 3 Sink7 Source4 Product9 Queue4 sandogh4 Source6 Product21 Queue6 sandogh6 Product22 Source9 Queue9 Source5 Queue5 sandogh5 Excel26	0 1 2 1 0 1 0 2 1 0 0 1 0 0 0 0 0 0 0 0	0.000 0.096 0.961 0.827 0.000 0.428 0.000 1.621 0.986 0.052 0.000 0.550 0.671 0.000 0.419 0.632 0.000 0.340 1.585 0.968 0.000	0 114 113 463 76 0 75 100 0 100 99 0 89 89 89 89 0 95 95 95 0	0 113 111 110 0 75 0 73 72 100 0 99 99 98 99 99 89 89 89 89 89 89 95 95 95 95 95	0.000 21.801 214.641 186.277 0.000 142.873 0.000 552.386 343.510 13.098 0.000 139.446 171.551 0.000 5.069 118.793 179.123 0.000 90.343 420.481 259.285 0.000	

Fig. 4. Report of queue system simulation analysis based on the first scenario

In the second scenario, the two funds with the least activity are removed, thus determining how important it is for such funds to be active and when they should be active. According to Figure 5, only 338 customers have been served in this model, and the activity of all funds has increased significantly.

summary report					
name	content		throughput		<b>staytime</b>
	current average		input output		average
Sink7	0	0.000	338	0	0.000
Source8	0	0.145	75	75	48.804
Product9	0	0.000	0	0	0.000
Queue10	1	2.295	75	74	780.302
sandog4	1	0.925	74	73	317.424
Source20	0	0.113	121	121	23.532
Product21	0	0.000	0	0	0.000
Queue22	2	1.941	121	119	406.335
sandogh6	1	0.853	119	118	181.757
Product26	0	0.000	0	0	0.000
Source27	1	0.393	73	72	137.765
Queue28	3	3.364	72	69	1203.528
sandogh7	1	0.974	69	68	360.560
Product22	0	0.000	0	0	0.000
Source23	0	0.287	80	80	90.516
Queue24	0	3.270	80	80	1030.640
Server25	1	0.999	80	79	315.977
Excel26	0	0.000	0	0	0.000

Fig. 5. Queue system simulation analysis report based on the second scenario

# 5. Concluding remarks

Predicting the future and considering future decisions using the simulation method is one of the most important approaches that researchers and futurists use to examine the influential factors. The knowledge gained in the simulation is of great value for proposing modifications to the system currently under consideration. Simulation can be used to test new plans or policies before they are implemented, to prepare for potential events, and to anticipate threats. We can create the future by considering solutions now; That is, where we are now and how we act. We then build the future by testing options for acceptable activities and considering new strategies to implement. Ultimately, we shape the future by considering the countless possibilities of what may exist. We take special steps to take advantage of opportunities we have seen in the future, and to avoid the problems we anticipate. We design today to achieve and create ideal futures.

Usually the two approaches we consider in futurism are forward-looking, present-future, and futurelooking. One of the most important tools for predicting these cases is simulation. In the first approach, we test the present situation by defining simulation variables; by analyzing the present, important shortterm issues are identified. Indicators for resolving these issues are identified and discussed. Thus, by defining the current situation, the focus on the broader, long-term issues and challenges that may be key to building a strong competitive position in the future is achieved through simulation. Now that the current situation is simulated, its prediction is realized in the future. But there may be possibilities and changes in the future that will inevitably happen. Now the simulation method as a powerful tool allows us to test possible future cases with different scenarios and options without any worries and additional costs and trial and error, and see if this is the current situation. Will it be able to reach or deal with those possible future conditions or not? This is the view of the future that simulation gives us this opportunity. In this paper, the simulation method is implemented on the queuing system by considering different scenarios in order to plan the simulation objectives, i.e. improving the system and achieving appropriate solutions to strengthen the system performance. Therefore, after modeling, the simulation results are reviewed to improve system performance by improving the characteristic and target variables.

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