# Exoskeletons at Work: Opportunities, Suggestions for Implementation and Future Research Needs

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## ABSTRACT

Exoskeletons are wearable devices that use mechanical interaction with the body to augment, assist, and enhance physical activity, motion, and body posture. In the last decades, these devices have been extensively studied and applied in motor rehabilitation. More recently, both industrial and academic researchers have been working to explore the effectiveness of exoskeletons in supporting human upper and lower extremities during manual material handling to eliminate or reduce the risk of Work-related Musculoskeletal Disorders (WMSDs). If on the one hand, the effects for the prevention of WMSDs seem evident, on the other hand, some studies are carefully evaluating the overall impact of exoskeletons on the health and safety of workers. Still, there is limited evidence on the long-term effects of these devices. Hence, more research is necessary to understand the benefits and the potential opportunities arising from the introduction of exoskeletons in the workplace, as well as the potential limitations and risks that may arise for workers. This paper aims to address these challenges, providing the results of a structured analysis of the scientific literature on occupational exoskeletons. A conceptual framework describes the benefits and the potential limitations of occupational exoskeletons, supporting the safe and effective selection and adoption of these devices in workplaces. The findings in this paper support academic, industrial practitioners, and researchers to understand the opportunities behind the use of exoskeletons, the future research needs, and to predict the benefits and the potential limitations of their implementation in workplaces.

**Keywords:** Exoskeletons, Occupational health and safety, Human factors, Ergonomics, Industrial safety

## INTRODUCTION

Exoskeletons are defined as wearable devices that augment, enable, assist, or enhance motion, posture, or physical activity, through mechanical interaction with the body (Lowe *et al.*, 2019). These devices are conventionally classified into two categories, i.e. exoskeletons and exosuits. Exoskeletons consist of rigid elements, such as metal components and mechanical drives. Exosuits,

also known as soft exoskeletons, consist of soft parts, such as textile components and flexible supports. These devices have been widely adopted in the last decades for medical purposes. For example, the benefits of exoskeleton robot-assisted physical therapy are well-known in the field of human upper/lower extremity rehabilitation, i.e. exoskeleton robots can provide different forms of physical exercise at different stages of the physical recovery of paraplegic patients. In the last years, both industrial and academic researchers have been working to explore the effectiveness of exoskeletons in supporting human upper and lower extremities during various tasks (Maurice *et al.*, 2020). The increasing number of research papers in the recent scientific literature proposing new wearable devices and previously unexplored applications confirm a widespread interest of researchers and industrial practitioners in the use of these devices. A recent discussion paper of the European Agency for Safety and Health at Work (EU-OSHA) states that occupational exoskeletons can reduce the burden of physical work, such as heavy lifting, decreasing the risk of Work-Related Musculoskeletal Disorders (WMSDs) (Monica et al., 2020). However, some studies are questioning the overall impact of exoskeletons on the health and safety of people at work (Baldassarre et al., 2022). The use of occupational exoskeletons providing arm or back support may increase the physical demands at other body regions. Some users experience excessive interface pressure at the points of contact between the exoskeleton and the body, which may lead to an overall perception of discomfort during use (Kozinc, Baltrusch, et al., 2021; Madinei et al., 2020a). Other studies have pointed out some safety concerns, such as the difficulty to maintain balance and the decreased ability to react to a postural perturbation, e.g. when recovering the position from out-of-balance situations, such as slips, falls or trips (Kozinc, Baltrusch, et al., 2021; Park et al., 2021). Also, there is limited evidence about the long-term effects of these devices on the health and safety of workers, i.e. the deconditioning of the muscles after a prolonged period of use may result in further potential risks. More researches are necessary to understand the benefits and the potential opportunities arising from the introduction of different types of exoskeletons in workplaces, as well as the potential limitations and risks that may arise for workers. No practical guidelines provide directions and suggestions for industrial practitioners describing how these devices should be introduced in workplaces and managed by an Occupational Health and Safety (OHS) management system (e.g. as engineering controls to reduce or prevent hazards from coming into contact with workers, or personal protective equipment on a par with other wearable devices, such as safety shoes, safety glasses, hearing protection and gloves). This paper addresses these challenges, providing the results of a structured analysis of the scientific literature on occupational exoskeletons. The aim is to provide an overview of occupational exoskeletons, describing what they are, how they work, and how they should be considered in OHS management systems. A conceptual framework is proposed to describe the benefits and the potential limitations of occupational exoskeletons, supporting the safe and effective selection and adoption of these devices in workplaces. The findings in this paper support academic, industrial practitioners, and researchers to understand the opportunities arising from the use of exoskeletons, the future research needs, and to predict the benefits and the limitations of their implementation in workplaces.

#### MATERIALS AND METHOD

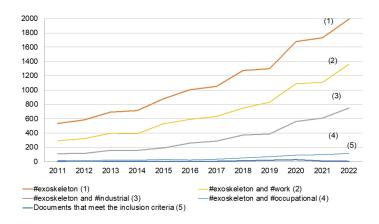
A literature review was conducted across different online bibliographic databases of scientific and medical publications, including Science Direct and Pubmed, as well as other online databases of several institutions, e.g. Occupational Safety and Health Administration (OSHA) of the United States Department of Labor and the European Agency for Safety and Health at Work (EU-OSHA), collecting discussion papers, reports, data sheets, regulations, guidelines and other documentation on the subject of OHS. The keyword exoskeleton was combined with the terms industrial, work, and occupational. Searches were limited to published documents, including research studies, conference proceedings, reviews, guidelines, discussion papers, and reports, written in English and published between 2011 and 2022. The search was initially conducted in January 2022 and revised in January 2023. The publications included in the present review meet the following inclusion criteria: (i) the focus of the document is on one or more exoskeletons meeting the definition of the ASTM. F48.91 "A wearable device that augments, enables, assists, and/or enhances motion, posture, or physical activity, through mechanical interaction with the body" (Lowe et al., 2019); (ii) the device(s) is(are) intended to support the users during work activities or in industrial applications; (iii) the study investigates multiple aspects of the human-device interaction, including biomechanical aspects, user perspectives, physical demands, and safety concerns. A total of 83 documents met the research criteria and therefore are included in the present review.

#### **RESULTS AND DISCUSSION**

#### **Research Trends**

The search term exoskeleton returned more than 13,000 documents, twothirds of which included the keyword work (see (1) in Figure 1). About 95% of these documents were excluded following the screening of the titles or based on the review of the abstracts to meet the inclusion criteria. Of the 198 documents selected for the full review, 83 met the inclusion criteria (see (5) in Figure 1).

About 70% of the documents in this review are research articles, 22% are reviews and the remaining 8% are conference proceedings, guidelines, discussion papers, and reports. The exponential increase in publications on exoskeletons confirms the growing interest of the scientific community in these devices in the last few years. Such a trend is also visible in documents addressing the use of exoskeletons for work and in industrial applications (see Figure 1). The overall number of exoskeletons included in the present review is 224, of which 78% are prototypes and 12% are commercial products. Active exoskeletons, i.e. powered devices that make use of batteries or any other source of energy to run sensors and actuators, are 44% of the exoskeletons included in this study. Passive exoskeletons, which are not motorized



**Figure 1:** Publications retrieved using the term *exoskeleton (1)* in combination with *work (2), industrial (3),* and *occupational (5).* Publications meeting the inclusion criteria (5).

and do not have any electrical power source, are 53%. The remaining 3% are hybrid devices that combine electrically controlled actuation with functional electrical stimulation (Stewart *et al.*, 2017). Most evidence on the use of the exoskeletons included in this review is from laboratory applications, i.e. 90% of the exoskeletons were tested in a laboratory. The 8% were tested in the workplace and the remaining 2% were tested both in the laboratory and in the workplace. Almost all exoskeletons in the documents in this review are designed to provide support for manual handling. Exoskeletons for the upper part of the body support manual workers during overhead work. Back and leg support exoskeletons provide support during manual tasks such as lifting and carrying. These devices account for more than half of all the exoskeletons tested in the documents in this review (see Table 1).

The research on full-body exoskeletons for work is limited, i.e. these exoskeletons are often considered bulky and uncomfortable whilst carrying out different tasks. The parameters investigated in the studies in this review are in Figure 2. User perceptions of usability and discomfort, and muscle fatigue are the most frequently investigated parameters, followed by the kinematics of the movements and the metabolic consumption of the users. Interviews

Part of the human body	Number of exoskeletons
Arm support	83
Leg support	52
Back support	93
Full body	8
Shoulder	19
Hip	1
Total	256

**Table 1.** Supported part of the human body and number of<br/>devices in the present review.

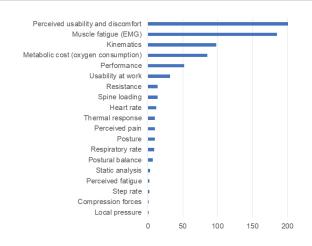


Figure 2: Parameters investigated during the testing of the exoskeletons in the reference studies, and the number of tested exoskeletons for each specific parameter.

and questionnaires with both open-ended and closed-ended questions are frequently used to assess the perceptions of the users during and after the use of the exoskeletons. Other methodologies adopted to obtain users' subjective ratings include: the Borg's scale to assess the rate of perceived exertion; the local perceived pressure to evaluate the musculoskeletal pressure of the parts of the body that are in contact with the exoskeleton; the visual analog scale and the numeric rating scale to measure the pain intensity and the pain severity; the system usability scale to assess the perceived usability; and the Likert scale to collect the level of agreement and disagreement of users on a symmetric agree-disagree scale for a series of statements. The following subsections in this paper describe the findings from the studies in this review, using a SWOT Analysis methodology for collecting and analyzing strengths, weaknesses, opportunities, and threats of exoskeletons. Specifically, strengths and weaknesses examine the success points and the internal issues of exoskeletons. Opportunities and threats explore the impact of external factors on the success of these devices in workplaces.

#### **Strengths and Weaknesses**

Evidence from laboratory applications shows how some back-support exoskeletons allow for reduced low-based muscle activity, muscle fatigue, and energy expenditure during material manual handling (Madinei *et al.*, 2020a, 2020b). However, the overall impact and effectiveness depend on the task demands and the worker's characteristics. Active exoskeletons seem to have a greater potential in reducing physical load than passive devices, in the face of higher weight and greater pressure at the body-machine interface. Furthermore, exoskeletons provide the greatest support during static postures that require keeping the arms and the hands above the shoulder level for a long time, e.g. during overhead assembly (Baldassarre *et al.*, 2022). Several studies report that occupational exoskeletons can reduce localized muscle activity by distributing the load to other locations of the musculoskeletal system. Other studies point out excessive interface pressure and discomfort (Kozinc, Babič, et al., 2021). Depending on the device, the task, the user, and the work environment, this mechanism may expose other areas of the body to potentially harmful forces and unfamiliar conditions. The adoption of forced prolonged postures and unnatural movements may cause the compression of nerves or damage to the tendons, ultimately resulting in long-term injuries. Some researchers argue that the regular use of exoskeletons at work may lead to the deconditioning of the muscles, muscle disuse atrophy (shrinking), and structural weakness (McGowan and Beltzman, 2020). This condition may occur when muscles become accustomed to reducing their level of activity during dynamic tasks with the exoskeleton. Once removed the exoskeleton, e.g. after work, such muscles may have difficulties in performing ordinary tasks with no support. Most existing evidence is from laboratory-based studies, which confirm the short-term efficacy of these devices. Field studies are complex and the transfer of lab-based results to real workplaces is not always possible. Still, results in real case studies show lower user satisfaction compared with laboratory studies. This may be due to the higher complexity of work tasks and workplaces, compared to experimental designs. Evidence shows that the use of exoskeletons during dynamic tasks involving different postures, e.g. lifting and carrying or lifting and driving, may obstacle mobility, resulting in reduced job performance and higher perceived discomfort (Zhu et al., 2021). However, researchers and industrial practitioners agree that comfort and wearability are key factors for the usability and acceptance of exoskeletons in real workplaces (Salvadore et al., 2020). Recent studies have investigated the ability of users to maintain balance while performing work tasks with exoskeletons (Park et al., 2021, 2022; Steinhilber et al., 2020). The findings reveal that the use of back-support exoskeletons affects the ability of the users to recover the balance with a single step. While no alteration was found in the maximum lean angle from which individuals can successfully recover, wearing the exoskeleton increases reaction times. Also, the exoskeleton may hinder hip flexion, resulting in decreased step length, reduced knee range of motion, and potential fall risks. More research is necessary to explore further safety concerns among the research community about the impact of exoskeletons on workers' safety in case of unexpected events, e.g. slips, snags and trips. Finally, the introduction of new technologies in the workplace, such as occupational exoskeletons, requires new regulations and procedures that consider the redistribution of the forces due to the use of exoskeletons to different body areas and the evaluation of user perceptions. Nowadays, no directions or guidelines are available for safety professionals and practitioners who need to assess the impact of occupational exoskeletons on the risk assessment methodologies proposed in the International Standards on MMH (International Standard Organization, 2007a, 2007b, 2021).

#### **Opportunities and Threats**

The research on exoskeletons is currently receiving considerable attention from both academia and industry. Researchers and industrial practitioners are investigating the opportunity to decrease the physical demands of manual work and enhance performance thanks to the use of industrial exoskeletons. Some manufacturers promote the adoption of their products to protect workers from injuries or to reduce the risk of developing WMSDs. Recent studies suggest that exoskeletons can support workers in performing specific tasks in some working environments, and therefore can help prevent WMSDs (Monica *et al.*, 2021). Other studies specify that exoskeletons in stationary workplaces cannot be recommended to improve the ergonomic design, but they may offer a promising approach to reduce WMSDs in non-stationary or mobile workplaces in which ergonomic measures are not possible (Peters, M.; Wischniewski, 2019). Even though different studies investigate multiple aspects of the usability and functionality of exoskeletons, long-term effects on the health of workers are not clear. Data on the potential for preventing work-related diseases and disorders are limited. The long-term effects of exoskeletons on biomechanical, physiological, and psychosocial parameters are not known. Future studies should address practice-oriented long-term effects of exoskeletons in the workplace. Despite the apparent promising potential of occupational exoskeletons, the adoption of such devices in a wide range of workplaces and for multiple tasks should be questioned. For example, Peters and Wischniewski (2019) do not recommend using exoskeletons to improve the ergonomic design in stationary workplaces. However, exoskeletons may offer a promising approach to reducing WMSDs among workers in non-stationary or mobile workplaces in which ergonomic measures are not possible. Furthermore, the technology behind these devices continues to change and improve. Soon, exoskeletons may become conventional equipment for standard manual work processes and remain niche products for very specific tasks. The current commercial attention to occupational exoskeletons may pose a risk to the technological progress and future developments of these devices. Indeed, the prioritization of performance-oriented or economic approaches to the development of exoskeletons may leave a gap in the attention spent on OHS issues. Finally, no practical guidelines are available for practitioners who are interested in adopting these devices to support workers during manual work.

#### **A Conceptual Framework**

The framework in Figure 3 proposes a structured approach for the introduction of occupational exoskeletons, based on five steps. The proposed approach supports employers and industrial practitioners who are considering the possibility of introducing one or more exoskeletons in the workplace. The first step of the proposed approach suggests performing a first-level assessment, i.e. an ergonomics analysis of the workplace including the characteristics of the workstation and task demands, aiming to identify potential structural adjustments and/or organizational optimizations. This step includes a comparison between the investment required to adopt one or more exoskeletons with the costs for workplace adjustments or organizational optimizations (if possible). In case the comparison is in favor of the adoption of one or more exoskeletons, the employer is required to select a device among those on the market (Step 2). The selection of the exoskeleton shall

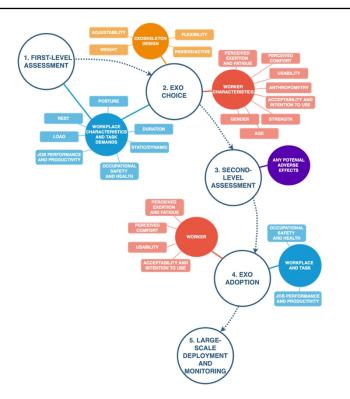


Figure 3: Conceptual framework supporting the introduction of exoskeletons in workplaces.

include the analysis of the whole work system to find the match between the worker anthropometric characteristics, the workplace characteristics and task demands, the exoskeleton features, and, in the case of active exoskeletons, the characteristic of the power feed line and other constraints. Still, the analysis must consider that the effectiveness of occupational exoskeletons is closely related to the anthropometric characteristics of the users. Hence, the promiscuous use of exoskeletons between workers in different work shifts should be avoided.

The second-level assessment (Step 3) investigates any potential adverse effect that could result from the adoption of the selected exoskeleton during the work activity. The implementation of the device should be gradual and limited to a selected sample of workers and tasks, aiming to identify any potential problems that may arise during use, before large-scale deployment (Step 4). During large-scale deployment, the use of the exoskeleton shall be monitored aiming to optimize the design of the workplace and the task, and understand the benefits and limitations that may arise.

#### CONCLUSION

Over the past decade, the interest in research on occupational exoskeletons has increased significantly. Today, a large number of manufacturers play in the market, offering different solutions for various applications. The website Exoskeleton Report collects news and resources for practitioners on the emerging technological field of exoskeletons, exosuits, and wearable robotics, aiming "to separate science fiction from reality" (Exoskeleton Report LLC, 2020). In late 2022, the website database, i.e. the exoskeleton catalogue, collects more than one hundred devices. Most of these devices are passive (71%). It is interesting to note that a category named "injury prevention" collects 83% of the occupational exoskeletons in the catalogue. Despite the current attention to commercial devices and the growing interest of both academia and industry, the actual effects of occupational exoskeletons on the safety and health of workers are complex and difficult to understand. This paper introduced a conceptual framework supporting the safe and effective selection, adoption, and use of exoskeletons in the workplace. The aim was to provide a practical tool for employers and industrial practitioners who are considering the possibility to adopt an occupational exoskeleton in their workplace. To contribute to the ongoing debate and research on occupational exoskeletons, the authors of this contribution have organized an exoskeleton analysis laboratory to evaluate the impact of the use of these devices on normal work activity and the psychological aspects induced on the workers. The laboratory activities provide for the development and application of ergonomic evaluation methodologies with particular attention to the safety and usability of the exoskeletons according to their design features, the body district to which they are intended to assist (lower limbs, upper limbs, whole body) and the work to be performed. The results of the experimental investigations, conducted both through laboratory and field simulations, will allow to define specific and practical indications for the safe and effective selection and use of exoskeletons to support the performance of work activities.

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