

### The influence of distractions of the home-work environment on mental health during the COVID-19 pandemic

*Citation for published version (APA):* Bergefurt, A. G. M., Appel-Meulenbroek, R., Maris, C. C. E., Arentze, T. A., Weijs-Perrée, M., & de Kort, Y. A. W. (2023). The influence of distractions of the home-work environment on mental health during the COVID-19 pandemic. *Ergonomics*, *66*(1), 16-33. Advance online publication. https://doi.org/10.1080/00140139.2022.2053590

Document license: CC BY

DOI: 10.1080/00140139.2022.2053590

### Document status and date:

Published: 01/01/2023

#### Document Version:

Publisher's PDF, also known as Version of Record (includes final page, issue and volume numbers)

#### Please check the document version of this publication:

• A submitted manuscript is the version of the article upon submission and before peer-review. There can be important differences between the submitted version and the official published version of record. People interested in the research are advised to contact the author for the final version of the publication, or visit the DOI to the publisher's website.

• The final author version and the galley proof are versions of the publication after peer review.

• The final published version features the final layout of the paper including the volume, issue and page numbers.

Link to publication

#### General rights

Copyright and moral rights for the publications made accessible in the public portal are retained by the authors and/or other copyright owners and it is a condition of accessing publications that users recognise and abide by the legal requirements associated with these rights.

- · Users may download and print one copy of any publication from the public portal for the purpose of private study or research.
- You may not further distribute the material or use it for any profit-making activity or commercial gain
  You may freely distribute the URL identifying the publication in the public portal.

If the publication is distributed under the terms of Article 25fa of the Dutch Copyright Act, indicated by the "Taverne" license above, please follow below link for the End User Agreement:

www.tue.nl/taverne

#### Take down policy

If you believe that this document breaches copyright please contact us at:

openaccess@tue.nl

providing details and we will investigate your claim.



Ergonomics



ISSN: (Print) (Online) Journal homepage: <u>https://www.tandfonline.com/loi/terg20</u>

### The influence of distractions of the homework environment on mental health during the COVID-19 pandemic

Lisanne Bergefurt, Rianne Appel-Meulenbroek, Celine Maris, Theo Arentze, Minou Weijs-Perrée & Yvonne de Kort

**To cite this article:** Lisanne Bergefurt, Rianne Appel-Meulenbroek, Celine Maris, Theo Arentze, Minou Weijs-Perrée & Yvonne de Kort (2023) The influence of distractions of the home-work environment on mental health during the COVID-19 pandemic, Ergonomics, 66:1, 16-33, DOI: <u>10.1080/00140139.2022.2053590</u>

To link to this article: <u>https://doi.org/10.1080/00140139.2022.2053590</u>

9	© 2022 The Author(s). Published by Informa UK Limited, trading as Taylor & Francis Group.	Published online: 29 Mar 2022.
	Submit your article to this journal $ arsigma^{\!$	Article views: 6126
Q	View related articles $\square$	View Crossmark data 🗗
ආ	Citing articles: 2 View citing articles 🗹	

#### ARTICLE

Izylor & Francis
 Taylor & Francis

GOPEN ACCESS

# The influence of distractions of the home-work environment on mental health during the COVID-19 pandemic

Lisanne Bergefurt<sup>a</sup> (), Rianne Appel-Meulenbroek<sup>a</sup> (), Celine Maris<sup>a</sup>, Theo Arentze<sup>a</sup>, Minou Weijs-Perrée<sup>a</sup> () and Yvonne de Kort<sup>b</sup> ()

<sup>a</sup>Faculty of the Built Environment, Eindhoven University of Technology, Eindhoven, Netherlands; <sup>b</sup>Faculty of Innovation Sciences, Eindhoven University of Technology, Eindhoven, Netherlands

#### ABSTRACT

Previous research showed that office workers are mainly distracted by noise, influencing their mental health. Little investigation has been done into the influence of other workspace characteristics (i.e. temperature, amount of space, visual privacy, adjustability of furniture, wall colours, and workspace cleanliness) on distractions at the office, and even fewer while working from home (WFH). The influence of home-workspace distractions on mental health also received limited attention. This research aims to investigate relationships between home-workspace and personal characteristics, distraction, and mental health while WFH during COVID-19. A path analysis approach was used, to find that, at home, employees were distracted by noise and when having a small desk. Those with a dedicated workroom were less distracted. Distractions mediated most relationships between home-workspace characteristics and mental health, while personal characteristics influenced mental health directly. Employers can use these results to redesign policies regarding home-and-office working to stimulate a healthy work environment.

**Practitioner summary:** The investigation of the influence of home-workspace characteristics on distractions and mental health while WFH during COVID-19 appears to be limited. This research filled this gap by performing a path analysis, using a holistic definition of mental health. Findings showed that distractions mediate relationships between home-workspace characteristics and mental health.

Abbreviation: WFH: working from home

### 1. Introduction

The outbreak of the COVID-19 pandemic in March 2020 forced office workers to start working from home (WFH) full-time, to safeguard people's health and well-being (Awada, Lucas, et al. 2021). Before the pandemic, WFH full-time was uncommon, occurred on an occasional, voluntary basis, and was only performed for certain types of work (Xiao et al. 2021). For instance, WFH was preferred among employees with a dedicated workroom because of fewer distractions (Awada, Lucas, et al. 2021). In contrast, people who shared their home-workspace, or those who did not have adequate ergonomic furniture, were more distracted from their job at home (Awada, Lucas, et al. 2021; Galanti et al. 2021). Distractions in the domestic environment, such as ringing doorbells, or children and pets making noise, could interrupt people when working (Toniolo-Barrios and Pitt 2021; Moretti et al. 2020). Such distractions might also influence employees' well-being, productivity, and concentration (Galanti et al. 2021; Toniolo-Barrios and Pitt 2021).

Next to having a shared or dedicated room and ergonomic furniture, several other workspace characteristics can cause distractions. At the office, high noise levels or extreme temperatures have been reported as distracting (Haapakangas et al. 2018; Clements-Croome 2006). Employees use several mechanisms to cope with these distractions, such as wearing headphones, coming to work earlier, or WFH (Oseland and Hodsman 2018). However, the same factors may also distract employees from their work at home, depending on their satisfaction with the visual and thermal environment, the air quality, or the noise level (Xiao et al. 2021). In addition, Cuerdo-Vilches,

CONTACT Lisanne Bergefurt a.g.m.bergefurt@tue.nl 🕤 Faculty of the Built Environment, Eindhoven University of Technology, 5600 MB Eindhoven, Netherlands

ARTICLE HISTORY Received 11 January 2022

Accepted 9 March 2022

#### **KEYWORDS**

Working from home; mental health; workspace distractions; COVID-19 pandemic; noise

<sup>© 2022</sup> The Author(s). Published by Informa UK Limited, trading as Taylor & Francis Group.

This is an Open Access article distributed under the terms of the Creative Commons Attribution License (http://creativecommons.org/licenses/by/4.0/), which permits unrestricted use, distribution, and reproduction in any medium, provided the original work is properly cited.

Navas-Martín, and Oteiza (2021) found that the perceived suitability of a home-workspace depends mainly on the room size, the availability, and quality of artificial and natural light, the temperature, noise insulation, and furniture. Such home-workspace characteristics are found to predict employees' mental health, including their sleep quality, stress, mood, and concentration (Awada, Becerik-Gerber, et al. 2021).

Only a few studies focussed specifically on the influence of the physical home-workspace design on distractions and well-being. Xiao et al. (2021) showed satisfaction with physical home-workspace characteristics related to perceived distractions, but they did not include objective workspace design aspects, such as desk size and wall colours. They did confirm that distractions at home relate to mental well-being. Others mentioned the importance of windows and views outside to recover from stress, the adaptability of light levels to support different space-uses, the indoor air quality (i.e. natural ventilation), and the access to nature for employees' well-being while WFH during the COVID-19 pandemic, but not in light of perceived distractions (Peters and Halleran 2020). While such studies gained valuable insights, they have not addressed in full the mechanism underlying objective home workspace design in relation to perceived distractions and mental health while WFH. In addition, personal characteristics must be included, because, for instance, neurotic employees might be more prone to noise disturbance, which could distract them from their job and influence their mental well-being (Oseland and Hodsman 2018; Seddigh et al. 2016).

As Sander, Caza, and Jordan (2019a) argued, the role of distractions in the physical work environment should be considered since it will have important office-design implications. This might also be true for the home workspace, especially now that hybrid working seems to become the new standard (Chafi, Hultberg, and Yams 2021). Therefore, the aim of this study was to gain additional insights into the complexity of relationships between physical homeworkspace characteristics, personal characteristics, home-workspace distractions, and mental health while WFH during the COVID-19 pandemic. Ten indicators were used to measure mental health holistically, namely well-being, stress, depression, engagement, burnout, concentration, fatigue, mood, sleep quality, and productivity (Bergefurt et al. 2022). These authors included productivity in their mental health framework because it is an important aspect of human flourishing or -optimal functioning. The next section will explain the variables that were included in the conceptual model, followed by the research approach and the results.

#### 2. Literature review

### **2.1.** Home-workspace distractions and mental health

Distraction refers to the extent to which employees are irritated by negative or undesirable stimuli (Lee and Brand 2010). Distractions might draw office workers' attention away from the primary task that should be performed, which might cause an attentional conflict between the primary task and the distraction (Sanders, Baron, and Moore 1978). Continuous work distractions may have detrimental effects on people's health because office workers need to engage in coping strategies constantly. The more distractions employees experience in their work, the lower their experience of control over their work is (Keller et al. 2020). As a result, employees who are disturbed have fewer cognitive resources available to finish their current work tasks (Leroy 2009).

For knowledge workers, distractions at the office have been shown to lead to reduced productivity, increased stress levels, fatigue, and a more negative mood, because their work activities are usually characterised by high levels of complexity and non-routine tasks (Zijlstra et al. 1999). Requirements for performing complex work tasks are the ability to shield off distractions (Sörqvist et al. 2016) to work productively, focussed, and concentrated (Sander, Caza, and Jordan 2019b). To reduce the number of distractions in open offices, the activity-based workplace, that allows employees to choose the most appropriate workplace for a task concept, is introduced more frequently in recent years (Groen et al. 2019). This concept aims to increase employees' concentration and productivity level by reducing the frequency of interruptions (Engelen et al. 2019). Other mechanisms to cope with distractions are wearing headphones, coming to work earlier, taking a break, or WFH (Oseland and Hodsman 2018).

Generally, homeworkers are expected to experience fewer distractions than at the office, because they are not disturbed by their colleagues (Awada, Lucas, et al. 2021). However, for homeworkers who share their workspace with other household members, the number of distractions and mental health issues might actually increase (Xiao et al. 2021). Xiao et al. (2021) argued, for instance, that employees with children at home during the COVID-19 pandemic experienced more distractions, which resulted in them reporting more mental health issues than before WFH (e.g. anxiety, depression, stress, trouble concentrating). Under these circumstances, more home-workspace distractions might be experienced that could subsequently influence employees' mental health. The following hypothesis is therefore posed:

**H1:** Home-workspace distractions are related to mental health indicators.

#### 2.2. Physical home-workspace characteristics

Previous research indicated that physical workspace characteristics influenced the presence, nature, and frequency of workspace distractions at the office. Kim and De Dear (2012) called these characteristics basic factors, consisting of temperature, noise level, amount of space, visual privacy, adjustability of furniture, colours, and workspace cleanliness. These characteristics should be of relatively high quality to ensure employees' satisfaction with the workspace. While WFH, employees may have more responsibility and control to arrange these workspace characteristics according to their preferences to reduce distractions, although this may not necessarily hold for all (e.g. those living in smaller houses, with housemates and adolescents also WFH, and particularly those with younger children at home) (Xiao et al. 2021).

#### 2.2.1. Temperature

Distractions can be caused by discomfort and stress from ambient conditions, such as high indoor temperatures (Clements-Croome 2006; Roper and Juneja 2008). Office temperatures above 28°C are experienced as unpleasant and distracting (Lipczynska, Schiavon, and Graham 2018). According to Vario et al. (2015), the indoor temperature should range between 21 and 25°C to decrease distractions. While WFH, office workers may, although again not always, have more control over the temperature than at the office, which might have a positive influence on their subjective experience of the work environment (Sander, Rafferty, and Jordan 2021). Especially during the COVID-19 pandemic, the temperature was an important contributor to the suitability of the home-workspace (Cuerdo-Vilches, Navas-Martín, and Oteiza 2021). In the absence of air conditioning or circulating systems at home, employees' perception of air quality and humidity was lower, which also reduced their sleep quality and productivity (Buomprisco et al. 2021). However, when employees were satisfied with the thermal environment, they also rated their mental well-being (Xiao et al. 2021) and productivity (Awada, Lucas, et al. 2021) more positively.

#### 2.2.2. Noise

Office-related noise - conversations between colleagues, background noise, e-mails, and phone calls coming in - and a lack of speech privacy increase workspace distractions (Haapakangas et al. 2018; Haynes, Suckley, and Nunnington 2017). High intelligibility (i.e. irrelevant speech) increases the mental demand on employees and is observed as even more disturbing than background noise (Liebl et al. 2012). The noise of digital technologies, such as smartphones or e-mail notifications, could also distract people from their primary work tasks (Montag and Walla 2016), which might eventually cause impaired cognitive functioning and work performance (Duke and Montag 2017). Such sources of noise may all be less frequent when WFH, yet homeworkers might be distracted by other noise sources than at the office. Noise from doorbells, visitors, or telephones ringing, conversations between household members or sounds from televisions could distract employees (Jensen 2007; Ng 2010) and reduce their concentration (Puglisi et al. 2021). In contrast, other noise sources, such as natural and outdoor sounds, might increase their work engagement and well-being by alleviating feelings of loneliness due to the pandemic (Torresin et al. 2022).

#### 2.2.3. Amount of space and shared/private space

High-density workspaces with limited space between workstations have been reported to increase cognitive overload and reduce psychological privacy (de Croon et al. 2005). Especially in open-plan offices, visual privacy [i.e. the ability not to be observed (Veitch 2018)], acceptable workstation size and sufficient distance between colleagues are often lacking (Kaarlela-Tuomaala et al. 2009). In larger workspaces, the distance between colleagues is generally larger, resulting in more visual privacy. People might therefore be less distracted from their job (Charles and Veitch 2002). In contrast, at home, some workers might not have a dedicated workspace or desk (Hill, Ferris, and Märtinson 2003), and therefore use a spare bedroom or a small part of the living room as their workspace (Steward 2000). These spaces are often shared with others, which could increase the frequency of distractions (Awada, Lucas, et al. 2021), and reduce employees' productivity (Awada, Lucas, et al. 2021; Puglisi et al. 2021). As Seva, Tejero, and Fadrilan-Camacho (2021) argued, employees who shared their homeworkspace were more stressed, tense, and irritated, because they had to switch locations more frequently (e.g. when the dining table is needed to serve lunch/dinner).

#### 2.2.4. Furniture

Vischer (2007) argued that ergonomic furniture at the office has been applied to protect employees from musculoskeletal problems and disorders. Employees who work in flexible offices complain more about the furniture and about postural problems, such as neck, back, and shoulder pains than employees in fixed-desk offices (Kim et al. 2016). Furniture that can be adjusted to personal preferences might increase employees' satisfaction with the workspace (Marguardt, Veitch, and Charles 2002). At home, such adjustable tables and chairs might not be present (Janneck et al. 2018). Janneck et al. (2018) argued that uncomfortable seating is one of the main distracting factors while WFH. The presence of adjustable chairs at home could reduce musculoskeletal problems (Awada, Lucas, et al. 2021), and decrease stress (Seva, Tejero, and Fadrilan-Camacho 2021). Seva, Tejero, and Fadrilan-Camacho (2021) showed that not only the adjustability of the chair, but also the comfort of the keyboard, the position of the monitor, and the size of the desk could influence employees' stress levels significantly.

#### 2.2.5. Wall colours

Kwallek et al. (1997) found that white-coloured offices are experienced as less distracting and stressful than red- and green-coloured offices, while blue colours have a calming effect (Connellan et al. 2013). In general, the saturation of red and green colours is higher, and therefore employees might have more issues with narrowing their attention to the primary task, which could result in distractions. To the best of the authors' knowledge, no research so far has been performed on the influence of wall colours at home on employees' distraction and mental health. It is expected that, in line with office findings, white-wall colours are least distracting and support employees' mental health most.

#### 2.2.6. Cleanliness

Last, workspace cleanliness might influence employees' distractions, while also influencing their productivity (Horrevorts, van Ophem, and Terpstra 2018). Kim and de Dear (2013) argued that employees in all office types are satisfied with the cleanliness of the workspace, but when sharing a desk with others, the presence of unclean desks may decrease their productivity (Kim et al. 2016). Piles of paper, notes, or to do lists on the desk might especially be distracting because these introduce too many physical stimuli in the workspace. Furthermore, cluttered workspaces, with unemptied bins, old coffee cups, and loose papers, might also distract people from their primary job (Davis 1984). Research on the influence of workspace cleanliness on distractions while WFH has, until today, not been conducted. It is expected that unclean and untidy workspaces at home can distract employees from their primary job and reduce their mental health. Hence, the following two hypotheses are posed:

**H2:** Temperature, noise level, amount of space, visual privacy, adjustability of furniture, colours, and workspace cleanliness are related to home-workspace distractions.

**H3:** Temperature, noise level, amount of space, visual privacy, adjustability of furniture, colours, and workspace cleanliness are related to mental health indicators.

#### 2.3. Personal characteristics

Personal characteristics are likely to play a role in the experience of distractions and mental health while WFH. For instance, younger-aged employees have been reported to experience increased stress and reduced productivity and well-being levels while WFH in comparison to older employees. Younger employees possibly feel a need to prove themselves, or they can cope less well with the stressors and distractions of WFH (Awada, Lucas, et al. 2021; Seva, Tejero, and Fadrilan-Camacho 2021; Shokrkon and Nicoladis 2021). Furthermore, because younger employees usually live in smaller houses, they are mainly found to work from their bedroom, in the absence of a dedicated workroom (Tagliaro and Migliore 2021). Younger-aged employees might also have younger children, who had to stay at home during the COVID-19 lockdowns due to the closure of schools and day-care. Parents had to perform home-schooling for their children, and also had to work from a chaotic home-work environment (Xiao et al. 2021). Especially these employees were distracted from their job and indicated reduced work efficiency (Awada, Lucas, et al. 2021; Aczel et al. 2021). Due to greater work-family conflicts and more stress, these employees also indicated reduced productivity and work engagement (Galanti et al. 2021). Those with teenage children were less distracted, because teenagers usually are more independent, and can help their parents with household duties (Xiao et al. 2021).

Furthermore, it was found that females rated their mental health poorer than males during the COVID-19 pandemic, this included lower well-being and



Figure 1. Conceptual model.

sleep quality, and higher levels of stress, depressive symptoms, and anxiety (Pieh, Budimir, and Probst 2020; Cellini et al. 2021). The pandemic might have increased the disbalance between work and family responsibilities of males and females (Matli 2020). In most dual-career families, females took care of their children when childcare and schools were closed (Feng and Savani 2020). Females' reduced mental health during the pandemic might also be caused by their sensitivity to auditory and visual distractions, which has, until today, only been observed in the office environment (Havnes, Suckley, and Nunnington 2017; Pullen 2014). As Blasio et al. (2019) showed, females were more likely to be annoyed by irrelevant speech noise than males in open-plan offices. This might also be the case while WFH.

Stressful events, such as the COVID-19 pandemic, particularly reduce the mental well-being of neurotic employees (Shokrkon and Nicoladis 2021) and increase their stress (Liu et al. 2021). Extrovert employees were also more stressed while WFH, but are generally better capable to adjust to life-changing events, such as the pandemic (Shokrkon and Nicoladis 2021; Liu et al. 2021). Insufficient indoor environmental quality of the office-work environment was also found to increase extroverts' stress levels (Kallio et al. 2020). In general, conscientious employees are most satisfied with WFH, because they are highly organised and can work independently (Smith, Patmos, and Pitts 2018). At the office, they are usually less easily distracted from their job (Seddigh et al. 2016; Eysenck and Graydon 1989), while neurotic employees are found to be most distracted by office noise (Oseland and Hodsman 2018).

Last, people who performed complex work tasks were more distracted. During complex work, when the number of information cues increases, it becomes harder to complete relevant work tasks, because employees' cognitive capacity decreases (Speier, Vessey, and Valacich 2003). As Zajonc (1965) explained, the dominant response is incorrect when one performs a complex task. Arousal then impairs the work performance of the individual. Several environmental factors, such as the noise, temperature, and density of the workplace, could influence arousal (Farshchi and Fisher 2006). However, in the absence of workspace distractions, employees who performed complex tasks were found to be more engaged and productive, because they considered their job to be challenging instead of demanding (Roskams et al. 2019). Regarding personal characteristics, the following hypotheses are therefore drawn:

**H4:** Gender, age, number of children, household composition, personality, and task complexity are related to home-workspace distractions.

**H5:** Gender, age, number of children, household composition, personality, and task complexity are related to mental health indicators.

**H6:** Gender, age, number of children, household composition, personality, and task complexity are related to temperature, noise level, amount of space, visual privacy, adjustability of furniture, colours, and workspace cleanliness.

Table 1. Measures and Cronbach's alpha.

Concept	Scale/survey	References	Cronbach's alpha
Well-being	Health at Work Survey of WHO	WHO 2001	-
Productivity	Health at Work Survey of WHO	WHO 2001	-
Stress	Stress and worry	Beute and de Kort 2018	0.86
	Four-item Patient and Health	Kroenke et al. 2009	
	Questionnaire for Depression and Anxiety (PHQ-4)		
Depressive symptoms	PHQ-4	Kroenke et al. 2009	0.80
Disengagement	Oldenburg Burnout Inventory (OLBI)	Demerouti and Bakker 2007	0.78
Exhaustion	OLBI	Demerouti and Bakker 2007	0.82
Concentration	Checklist individual strength (CIS)	Beurskens et al. 2000	0.79
Fatigue	CIS	Beurskens et al. 2000	0.90
Sleep quality	Single-item sleep quality scale (PSQ)	Snyder et al. 2018	-
Hedonic tone	UWIST Mood Adjective Checklist	Matthews, Jones, and Chamberlain 1990	0.84
Tense arousal	UWIST	Matthews, Jones, and Chamberlain 1990	0.83
Personality	10-item Big Five Inventory (BFI)	Rammstedt and John 2007	-
Task complexity	Perceived Task Complexity Scale	Maynard and Hakel 1997	0.86
Noise		Vischer 2005	0.75
Wall colours		Ainsworth, Simpson, and Cassell 1993	-
Temperature		ISO 7730	_
Home-workspace distraction	Distraction Scale	Lee and Brand 2005	0.79

#### 2.4. Conceptual model

The conceptual model in Figure 1 shows the expected relationships between personal characteristics, home-workspace distractions, home-workspace characteristics, and mental health indicators. Internal relationships between the mental health indicators are also expected, as described by Bergefurt et al. (2022). Therefore, the following hypothesis is added:

**H7:** Sleep quality, stress, depressive symptoms, exhaustion, disengagement, hedonic tone, tense arousal, fatigue, concentration, well-being, and productivity are related to each other.

#### 3. Methods

#### 3.1. Data collection

To study the relationships between personal characteristics, home-workspace characteristics, distractions during work, and mental health indicators, data were collected in a cross-sectional survey study. The survey was distributed via e-mail to the corporate real estate team of a large [nationality disclosed for blind peer review] technology company. This team was asked to distribute the link to the online survey to their colleagues so that all employees could respond to the questionnaire. Furthermore, the research was presented to different community groups (i.e. seniors and workers on the autism spectrum) within the company to obtain a diverse sample of knowledge workers. So, a convenience sampling method was used, which means that people could voluntarily fill in the survey. The sample might therefore not be representative of the population, and results should be carefully interpreted before generalising it to other contexts or samples. Nonetheless, this was the most optimal approach within the restrictions of this firm. Mental health is a delicate topic and therefore organisations are hesitant to spread such surveys widely. To ensure anonymity, questionnaires were submitted directly to the researchers. This company was targeted because it is one of the most fast-growing companies in the region, which also financially supports an overarching research project to which this study belongs. Data were collected between November and December 2020. A much-cited recommendation is that for each parameter, at least 10 cases should be obtained (Kline 2011). For the conceptual model, shown in Figure 1, the sample size should be at least 260. The final sample size of 271 thus satisfied the a priori condition.

#### 3.2. Measures

Table 1 shows the scales that were used to measure 10 relevant mental health indicators, as introduced by Bergefurt et al. (2022), the home-workspace characteristics, distractions, and personality. The table also shows the Cronbach's Alpha scores, that were used to test the internal consistency of the set of items for each factor (more than two variables). In addition, the following demographics were probed: gender, age, number of children (incl. no children), household composition (single/living alone, married/living together, other), and task complexity. The 10 mental health

Table 2. Inter-item correlation of personality.

Personality	Inter-item correlation
Extraversion	0.38
Neuroticism	0.56
Conscientiousness	0.27
Agreeableness	0.17
Openness	0.081

indicators represent a range of short-lived to more chronic, and positively as well as negatively valenced states/conditions (see Table 1, for scale ranges and descriptives, see Table 2). Workspace characteristics were measured with mostly 1-item, *ad-hoc* developed categorical scales (see Table 2). Distractions were measured with the Lee and Brand (2005) distraction scale; personality dimensions were probed with the 10-item Big Five Personality scale. For multi-item scales, Cronbach's Alpha ( $\alpha$ ) should be between 0.7 and 0.9 (Tavakol and Dennick 2011), for two-item scales the inter-item correlation should be between 0.2 and 0.4 (Field 2017).

For stress, two items (i.e. Feeling nervous, anxious, or on edge; not being able to stop or control worrying) of the Four-item Patient and Health Questionnaire for Depression and Anxiety (PHQ-4) were combined with two items (i.e. Feeling stressed; ruminating/agonising over things) of the Stress and Worry scale by Beute and de Kort (2018). The Cronbach's Alpha of 0.86 indicated high internal consistency of the set of items. Furthermore, the inter-item correlations of the personality dimensions agreeableness and openness were extremely low. Therefore, these items were dropped from further analyses.

#### 3.3. Analytical approach

First, bivariate analyses were conducted to get insights into the significance of direct relationships between variables (Field 2013). Both internal, as well as external relationships, were tested, except for the internal relationships between personal characteristics. The significant internal and external relationships were then used as input for the path analysis. Path analysis is a special case of structural equation modelling (SEM), in which multiple direct and indirect relationships between independent and dependent variables are determined simultaneously. All relationships that were found to be insignificant at the 0.05 (t < 1.96) significance level were deleted from the path model to overcome the risk of an overfitted model. This backward stepwise process was repeated until an acceptable model was found and all insignificant relationships were removed from the path model (Streiner 2005; Hu, Bentler, and Hu 1999). The statistical package Lavaan was used in RStudio to conduct the path analysis (Rosseel 2012).

#### 4. Results

#### 4.1. Sample descriptives

Table 3 shows that almost 80% of the sample was male with a mean age of 47. The high percentage of male workers is consistent with the case organisation's employee base. Most employees indicated to live without children, while those who lived with children more frequently had two children or more. Moreover, almost 77% of the sample indicated to be married or to live together. On average, employees scored moderately high on conscientiousness, followed by extraversion and neuroticism, respectively. Furthermore, the work tasks of respondents were rather complex.

Table 3 also shows the descriptive statistics for physical workspace characteristics. First, most employees had an adjustable office chair and a medium-sized desk. A large share worked in a small, dedicated workroom that they did not have to share with others. Most work settings at home had neutral- or whitecoloured walls. The mean temperature at home was slightly cool to neutral, the mean workspace cleanliness was rather low, and the mean noise at home was somewhat uncomfortable.

More specifically, among the respondents who worked in another type of work setting (N = 22.5%), most were male (73.8%) with a mean age of 45, had no children (54.1%), indicated to work in a small work-space (47.5%), used a regular chair (60.7%), had a medium-sized desk (59.0%), and had white wall colours (57.4%). They were somewhat more negative about the noise level (M = 1.97, SD = 0.83) and temperature (M = 3.82, SD = 1.00) at home than the total sample. They were also somewhat more distracted (M = 2.53, SD = 0.70). Especially the difference in the use of a regular chair between the respondents who worked in another type of work setting and the total sample is considerable.

Last, Table 3 shows the descriptives for the mental health indicators. On average, office workers rated their sleep quality, concentration, well-being, and productivity rather positively, and they were not stressed or fatigued, felt more calm, relaxed, happy, and satisfied than tense, nervous, sad, or low-spirited, and were not depressed, exhausted, or disengaged. Nonetheless, the larger standard deviations show that not all respondents perceived their mental health so positively. The distribution of depressive symptoms, stress, and productivity were somewhat skewed.

	Sample (N)	Sample (%)	Mean	SD
Personal characteristics				
Gender				
Male	215	79.7		
Female	55	20.3	46.00	11.00
Age Number of children			46.90	11.99
Number of children	140	55.0		
No child	149	55.U 16 5		
Une children	44	10.2		
Household composition	78	20.0		
Single/ living alone	50	21 /		
Married/ living together	208	76.8		
Athens	208	1.8		
Personality (1 Strongly disagree_5 Strong	ly agree)	1.0		
Conscientiousness	iy agree/		4.02	0.64
Extraversion			3 11	0.04
Neuroticism			2.61	0.00
Task complexity (1 Strongly disagree_5 St	tronaly agree)		3 79	0.07
Physical workspace characteristics	alongly agree,		5.75	0.75
Adjustability of chair				
Adjustable chair	161	59.4		
No adjustable chair	32	11.8		
Regular chair	78	28.8		
Size of desk		2010		
Small desk (1 m <sup>2</sup> )	62	22.9		
Medium desk $(2 \text{ m}^2)$	173	63.8		
Large desk $(4 \text{ m}^2)$	36	13.3		
Size of workspace				
Small workspace (<10 m <sup>2</sup> )	115	42.4		
Medium workspace $(10-15 \text{ m}^2)$	111	41.0		
Large workspace (>16 m <sup>2</sup> )	45	16.6		
Privacy—type of workspace				
Dedicated room	134	49.4		
Dedicated area	76	28.0		
Other work setting	61	22.5		
Shared/private workspace				
Private	217	80.1		
Shared	54	19.9		
Colours				
Blue/green	32	11.8		
Red/warm	75	27.7		
White/neutral	164	60.5		
Temperature (1. Cold–6. Warm)			3.71	1.02
Workspace cleanliness (1. Cluttered desk-5	5. Very clean, empty desk)		2.71	1.16
Noise (1. Comfortable-5. Too much noise)			1.74	0.80
Home-workspace distraction (1. None of the	ne time–5. All of the time)		2.11	0.63
Mental health				
Sleep quality (1. Low sleep quality-4. H	igh sleep quality)		2.94	0.74
Concentration (1. Low concentration–7.	High concentration)		4.38	1.19
Well-being (0. Low well-being–10. High	well-being)		6.78	1.55
Productivity (U. Low productivity–10. Hi	gn productivity)		/.26	1.25
Hedonic tone (1. Happy, satisfied–4. Sac	I, Iow-spirited)		1.93	0.70
Tense arousal (1. Calm, relaxed–4. Tense	e, nervous)		2.01	0.68
Fatigue (1. Low fatigue–7. High fatigue)			3.28	1.26
Stress (I. Low stress–4. High stress)	• • • • • • • • • • • • • • • • • • •		1.62	0.62
Depressive symptoms (1. Few symptoms	s–4. Many symptoms)		1.4/	0.63
Exnaustion (1. Low exhaustion–4. High	exnaustion)		2.19	0.49
Disengagement (1. Low disengagement	-4. High disengagement)		2.23	0.46

#### Table 3. Sample descriptives.

#### 4.2. Path analysis

Paths were specified according to the results of the bivariate analyses, which showed that all variables were related to at least one other variable. During the path analysis, the following variables were deleted because they were not significantly related to any other variable: gender, age, conscientiousness, extraversion, adjustability of chair, temperature, size of

workspace, having a shared/private workspace, and cleanliness.

Various models were composed by adding and deleting paths until an acceptable model fit was found, with consideration of existing theory from the literature review.

Table 4 shows the goodness of fit statistics of the hypothesised model. The Goodness of Fit Index (GFI =

#### 24 💽 L. BERGEFURT ET AL.

Table 4. Goodness of fit statistics.

Degrees of freedom ( <i>df</i> )	118
Chi square $(\chi^2)$	177.66
Root Mean Square Error of Approximation (RMSEA)	0.043
Akaike Information Criterion (AIC)	6630.12
Bayesian Information Criterion (BIC)	6835.44
Comparative Fit Index (CFI)	0.97
Non-Normed Fit Index (NNFI)	0.96
Goodness of Fit Index (GFI)	0.92

0.92), the Non-Normed Fit Index (NNFI = 0.96), and the Comparative Fit Index (CFI = 0.97) should all be close to 1 (Schermelleh-Engel, Moosbrugger, and Müller 2003). GFI indicates the fit between the hypothesised and the observed proportion of variance. NNFI measures the discrepancy between  $\chi^2$  of the hypothesised model and  $\chi^2$  of the null model and solves the biases of the Normed Fit Index (NFI). CFI examines the discrepancy between data and hypothesised model, while adjusting for small sample size issues. Furthermore, the root mean square error of approximation (RMSEA = 0.043) should be below 0.05 and indicates the square root of population misfit per degree of freedom (Hayashi and Yuan 2011). Both AIC and BIC show the estimation of prediction error in the hypothesised model but use a different penalty for the number of parameters. The AIC and BIC measures can be used to compare competing models and should be as low as possible (Schermelleh-Engel, Moosbrugger, and Müller 2003), which was the case for the hypothesised model.

## **4.3.** Direct relationships—home-workspace characteristics

Figures 2 and 3 show the significant relationships that were found in the path analysis. They show the same overall path model, but the relations between the 10 mental health indicators are shown separately in Figure 3 for clarity-reasons. Several home-workspace characteristics were significantly related to homeworkspace distractions (see Figure 2 and Table 5). First, employees who had a dedicated workroom at home were less distracted. Higher noise levels and having a small desk at home also distracted employees from their job. The influence of noise on homeworkspace distractions was relatively large ( $\beta = 0.44$ ). Hypothesis 2 can thus partly be accepted because three workspace characteristics were related to homeworkspace distractions. Furthermore, it was found that those who indicated the noise level as being too high less frequently had a dedicated workroom at home. Surprisingly, employees who had blue or green wall colours were more stressed, but these colours also increased their happiness and satisfaction (i.e. hedonic tone). High noise levels were also found to reduce employees' well-being. Because other direct relationships between home-workspace characteristics and mental health were not found, Hypothesis 3 could partly be accepted.

Several direct relationships were found between home-workspace distractions and mental health. First, it was found that home-workspace distractions reduced employees' productivity and concentration levels. As a result of distractions, employees rated their stress levels to be higher and indicated reduced hedonic tone. Employees felt more sad and lowspirited when they were distracted from their job. Hypothesis 1 could thus partly be accepted because home-workspace distractions were not related to all mental health indicators. Especially the standardised path coefficient between home-workspace distractions and stress was relatively large ( $\beta = 0.31$ ).

#### 4.4. Direct relationships—personal characteristics

Results showed that having more than two children increased home-workspace distractions while WFH. Hypothesis 4, which indicates a direct relationship between personal characteristics and home-workspace distractions, should thus partly be accepted. Furthermore, several direct relationships between personal characteristics and mental health could be observed. Employees with neurotic personality traits were more stressed and were also more tense and nervous (i.e. tense arousal). Especially the influence of neuroticism on stress was relatively large ( $\beta = 0.49$ ). Employees who performed complex tasks were happier and more satisfied (i.e. hedonic tone), rated their productivity higher, and were more engaged. Hypothesis 5 could thus also partly be accepted because only some direct relationships were found. Last, employees who indicated to have more than two children were less likely to have a dedicated workroom at home. Therefore, Hypothesis 6 was also partly accepted.

## **4.5.** Direct internal relationships—mental health characteristics

In Figure 3, concepts on the left represent more transient states, whereas concepts on the right represent more chronic states. First, employees who felt stressed felt more tense and nervous (tense arousal), low-spirited and sad (hedonic tone), exhausted, indicated more depressive symptoms, and rated their sleep



Figure 2. Path model—standardised significant relationships.



Figure 3. Path model—standardised significant relationships mental health.

Table 5. Path analysis													
	Tense ar	ousal	Hedonic	tone	Strace	Concentra	tion	Producti	vity	Well-beir	βι	Fat	igue
Variables	Direct	Indirect	Direct	Indirect	Direct	Direct	Indirect	Direct	Indirect	Direct	Indirect	Direct	Indirect
Personal characteristics Neuroticism Complexity work tasks	.25 (6.64)	.14 (7.67)	11 (-2.61)		.35 (9.95)			.23 (2.84)					
Noise Noise Blue/green colours Distraction	C1161		23 (-2.36) .17 (3.23)	.037 (2.60)	.20 (2.14) .31 (6.35)	46 (4.89)	I	.55 (-5.23) -	24 (-5.33)	27 (-3.29)			
Mental health Tense arousal Hedonic tone			.48 (7.65)			45 (-4.23)	.12 (4.79)			40 (-3.30) 52 (-4.38)	.21 (4.00)	.50 (5.06) .66 (6.65)	.33 (5.92) 30 (-4.96)
Stress Concentration Productivity	.58 (11.20)		.22 (2.98)	.10 (3.76)				.43 (7.67)		.54 (10.13)			
Fatigue Sleep quality						26 (-4.58)						45 (5.47)	
	Slee	sp quality	Dep	ressive symp	otoms	Disengaç	jement	EX	haustion		Distraction		Todicated man
Variables	Direct	Indi	rect Dire	ect In	ndirect	Direct	Indirect	Direct	Indirect	Direct	lnd	lirect	Jirect
Personal characteristics More children Complexity work tasks	4					12 (4.60)	036 (-4.21	6		.15 (2.24)	043	(-2.15)	19 (-2.92)
Dedicated workroom Dedicated workroom Noise	lisucs									0.23 (3.08) 28 (4.4 .35 (8.85)	0)10 (	-4.34)	14 (3.67)
Mental health Tense arousal		6						.15 (4.11)					
Stress	20 (4.2 35 (4.8t	(e) (9) (9)	.42 (. (4.83) .37 (.	7.40) .16	5 (8.63)	(06.1) 00.	(00.6) 260.	.15 (3.99)	.023 (4.13)				
Concentration Fatigue					I	084 (4./1)		.14 (8.33)					
Sleep quality Depressive symptoms Disengagement						.11 (2.58)		.26 (6.10)					

quality poorer. The relationship between stress and tense arousal was relatively strong ( $\beta = 0.53$ ). Furthermore, employees who indicated to feel tense and nervous (tense arousal) were less concentrated, rated their well-being lower, felt more fatigued and exhausted, and indicated to feel low-spirited and sad (hedonic tone). The influence of tense arousal on hedonic tone was also relatively strong ( $\beta = 0.47$ ). Next, employees who felt sad and low-spirited (hedonic tone) indicated more depressive symptoms, felt more disengaged and fatigued, and rated their well-being lower. The relationships between hedonic tone and depressive symptoms ( $\beta = 0.47$ ) and disengagement ( $\beta = 0.46$ ) were also both relatively strong.

Notably, employees who rated their concentration higher perceived higher productivity and felt more engaged. The influence of concentration on productivity was rather large ( $\beta = 0.40$ ). Employees who rated their productivity higher also rated their well-being higher. This relationship was relatively strong ( $\beta = 0.45$ ). Those who rated their sleep quality higher felt less fatigued, and those who felt less fatigued were also more concentrated. Employees who indicated several depressive symptoms were more disengaged, and those who were disengaged felt more exhausted. Hypothesis 7 can therefore be accepted.

#### 4.6. Indirect relationships

Indirect relationships via distractions on mental health were found for both personal and home-workspace characteristics. First, employees experienced lower noise levels when they had a dedicated workroom, resultina in less home-workspace distractions. Furthermore, employees who had more than two children were less likely to have a dedicated workroom and were, therefore, more distracted in their work. In addition, neurotic employees were more stressed, and as a result, felt nervous and tense (tense arousal). Those who performed complex tasks were found to be happier and more satisfied (hedonic tone), leading to more engagement in their job. Employees who were distracted from their job were more stressed, which reduced their satisfaction and happiness (hedonic tone). Last, home-workspace distractions lowered employees' concentration levels, leading to reduced productivity levels.

Other indirect relationships were found between mental health variables. Employees who felt stressed were more likely to feel tense and nervous (tense arousal), which resulted in them feeling low-spirited and sad (hedonic tone) or exhausted. Furthermore, stressed employees felt sad and low-spirited (hedonic tone), which could decrease their sleep quality or increase depressive symptoms. In addition, employees who felt calm and relaxed (tense arousal) were more likely to feel happy and satisfied (hedonic tone), and also rated their well-being therefore higher. Employees who were happy and satisfied (hedonic tone), indicated fewer depressive symptoms, which resulted in more engagement in their job. Those who felt tense and nervous (tense arousal) also felt more fatigued, which reduced their concentration level. Last, employees who indicated to feel sad and low-spirited (hedonic tone) rated their sleep quality to be lower and were, therefore, more fatigued.

#### **5. Discussion and limitations**

This study aimed to understand the complexity of relationships between personal characteristics, physical home-workspace characteristics, home-workspace distractions, and mental health while WFH during the COVID-19 pandemic. After strong interdependencies between the mental health indicators and the relationship between neuroticism and stress, the strongest relationship was found between noise and distraction. This indicates that uncomfortable home-workspace noise could substantially distract employees from their job. Office research showed comparable findings, namely that noise from colleagues' conversations and telephones left ringing distracted employees in openplan offices (Oseland and Hodsman 2018; Banbury and Berry 2005). Before the COVID-19 pandemic, employees who WFH voluntarily experienced fewer noise distractions at home than at the office (Oseland and Hodsman 2018). However, while office workers were obliged to WFH during the pandemic, homeworkspace distractions increased (Xiao et al. 2021). As current results showed, especially homeworkers without a dedicated workroom or with a small desk were distracted from their job. One of the requirements for WFH thus seems to be having a dedicated workroom at home to work distraction-free (Awada, Lucas, et al. 2021; Xiao et al. 2021). Employees with a small desk might have limited space to store papers and ICTrelated equipment (e.g. monitor, keyboard, mouse) which could distract them from their iob as well.

Employees with more than two children were less likely to have a dedicated workroom and were more likely to experience home-workspace distractions. Such distractions reduced employees' concentration and productivity, and increased stress, and negative feelings (i.e. low-spirited and sad). Surprisingly, the bivariate analysis showed that the number of children in the household did not relate to noise, but only directly to distractions. Although WFH might reduce distractions from colleagues (Awada, Lucas, et al. 2021), household members (especially young children) could also substantially distract employees from their job, especially when these household members were not allowed to attend school, day-care, or the office. Although WFH is a learning process in which both employees and employers should strive to reduce work-family conflicts (Galanti et al. 2021), it should be acknowledged that being forced to WFH without adequate facilities could not live up to the office experience. This not only reduces employees' productivity but could also put them at risk of experiencing stress-related outcomes in the long run (Song and Gao 2020).

Personality has been related to distractions and mental health states in earlier research. Office-based research usually shows that neuroticism has a strong relationship with distractions from (mainly) high noise levels (Oseland and Hodsman 2018). However, in the current home-based study neuroticism was not related to distractions, but only to stress and tense arousal. Stressful events, such as the sudden shift of working from the office to working from home, are especially detrimental for employees higher in neuroticism and might even reduce their mental well-being (Shokrkon and Nicoladis 2021; Liu et al. 2021). Matli (2020) suggested that regular social (online) interactions might be of particular importance for these employees, during and after the pandemic. Although it is still unknown whether this would meaningfully alleviate stress and tension, workplace managers might now have insights into who can WFH healthily, and for whom face-to-face interactions are more important.

Employees who performed complex tasks were found to be more productive and engaged in their job and rated their hedonic tone more positively (satisfied and happy) while WFH. Since the current sample consisted of knowledge workers who usually perform complex and non-routine tasks (Zijlstra et al. 1999), these results were not surprising. As Kahn (1990) indicated, people who perform challenging tasks and varied work are more likely to experience psychological meaningfulness, which results in higher job engagement. He argued that it is important to have some complexity in daily work tasks, to help to grow and learn, and to experience a sense of competence from routine tasks. This implies that employers should try to challenge employees in performing their job to stimulate their mental health.

Only two home-workspace characteristics influenced mental health directly. This indicates that homeworkspace distractions are a strong mediating mechanism between home-workspace characteristics and mental health. Direct relationships were also expected between, amongst others, cleanliness and productivity (Horrevorts, van Ophem, and Terpstra 2018), noise and concentration, and fatigue (Kaarlela-Tuomaala et al. 2009), and temperature and stress (Kim et al. 2018), because these were significant in office-based literature. The relationship between noise and well-being has also previously been found in office-based literature. Especially in open-plan offices, high noise levels could lower employees' well-being (Otterbring, Bodin Danielsson, and Pareigis 2021). More surprisingly, employees with blue/green (cool) wall colours were more stressed, but these colours also increased their happiness and satisfaction (i.e. hedonic tone). The relationship between blue/green wall colours and stress is in contrast with previous research, in which blue and green were associated with peace, openness, concentration, comfort, and harmony (Mehta and Zhu 2009; Nag 2019). While previous studies mainly focussed on the office-environment with white as an appropriate wall-colour (Kwallek, Lewis, and Robbins 1988), van der Voordt, Bakker, and de Boon (2017) argued that people might be less aware of the wall colours at home, because they experience the colours unconsciously. However, during the pandemic, when employees were forced to WFH, they might have become more conscious of the wall colours again due to different use of rooms (e.g. living room or bedroom). Future research could investigate how colour use at the office and home influence employees' mental health (e.g. their concentration, mood, and stress).

The second part of the path model showed the relationships between 10 mental health variables, as introduced by Bergefurt et al. (2022). Current results confirm the findings of Bergefurt et al. (2022) that the 10 mental health variables form a holistic framework, with more transient, momentary feelings (left side of the path model) that may gradually evolve into chronic mental well-being or -ill-being (right side of the path model), depending on workspace-and personal characteristics.

Although valuable insights were gained from this study, some limitations need to be mentioned. First, a middle-aged, male-dominated sample was obtained. Although the overrepresentation of males is representative for the [nationality disclosed for review] technology sector, it might have affected the sample distribution of home-workspace characteristics. For instance, most respondents indicated to have a private workspace, an adjustable, ergonomic chair, and a middle-sized desk. Ergonomic furniture was provided by the employer for those who needed it. Future research could explore whether employees who share their workspace with others or whose home-workspace is not ergonomically acceptable, are more distracted and rate their mental health lower. It is also interesting to observe whether a more equal gender distribution in different job sectors changes the experience of distractions and mental health, while females were found to rate their mental health poorer during the COVID-19 pandemic (Pieh, Budimir, and Probst 2020; Cellini et al. 2021). Future research could also explore whether findings are comparable in different cultural contexts. It is expected that distractions are even more prominent in cultures where large families live together under one roof.

Furthermore, the sample of this study was relatively small, which might have influenced the significance and strength of relationships in the path analysis. The variables depressive symptoms, stress, and productivity were also somewhat skewed. Although the *a priori* recommendation of at least 10 cases per parameter was satisfied, future research could repeat this study using larger sample size, containing employees from several (public or private) companies in different countries. Furthermore, it might be interesting to observe the influence of home-workspace characteristics on distractions and mental health after the COVID-19 pandemic, when employees might start to work more hybrid.

Future research could also obtain information about employees' satisfaction with other IEQ characteristics at home, such as (day)light, air quality, and ventilation. These characteristics might be related to distraction or mental health while WFH. Last, the COVID-19 pandemic caused a unique situation in which employees were obliged to WFH. It might therefore be hard to generalise the obtained results to situations after the pandemic. However, these insights are valuable for workplace managers and employers to redesign their home-and-office-workplace policies, to suit employees who prefer to WFH or from the office. More flexible regulations could support employees to work from their preferred work location, thereby reducing their experienced distractions.

#### 6. Conclusion and recommendations

This study provided insights into the relationships between personal and home-workspace characteristics and distractions and mental health while WFH during the COVID-19 pandemic. A path analysis was

performed, to observe which direct and indirect relationships were significant. Results showed that various home-workspace characteristics caused homeworkspace distractions, including having a small desk, a dedicated workroom, and noise. Distractions were found to mediate the relationship between homeworkspace characteristics and mental health, while only one home-workspace variable, having blue/green wall colours, directly influenced mental health. Importantly, although only correlation inferences could be drawn from the current dataset, the findings do suggest that suboptimal workplace conditions, also when working from home, may lead to lower transient as well as chronic mental health states. Workplace managers should therefore consider more flexible workplace concepts and -policies that allow employees to choose where to work, and, in case work is forcefully located at home, to help employees create good conditions there. Such considerations could possibly reduce employees' experience of distractions, raise their productivity, and protect their mental health.

#### **Disclosure statement**

No potential conflict of interest was reported by the authors.

#### Funding

The author(s) reported there is no funding associated with the work featured in this article.

#### ORCID

- Lisanne Bergefurt Shttp://orcid.org/0000-0002-3716-7061 Rianne Appel-Meulenbroek http://orcid.org/0000-0003-3877-4004 Minou Weijs-Perrée http://orcid.org/0000-0001-6368-003X
- Yvonne de Kort 🏀 http://orcid.org/0000-0002-8127-397X

#### References

- Aczel, B., M. Kovacs, T. Van Der Lippe, and B. Szaszi. 2021. "Researchers Working from Home: Benefits and Challenges." *PLoS One* 16 (3): e0249127. doi:10.1371/journal.pone.0249127.
- Ainsworth, R. A., L. Simpson, and D. Cassell. 1993. "Effects of Three Colors in an Office Interior on Mood and Performance." *Perceptual and Motor Skills* 76 (1): 235–241. doi:10.2466/pms.1993.76.1.235.
- Awada, M., B. Becerik-Gerber, G. Lucas, and S. C. Roll. 2021. "Associations among Home Indoor Environmental Quality Factors and Worker Health While Working from Home during COVID-19 Pandemic." ASME Journal of Engineering for Sustainable Buildings and Cities 2 (4): 1171–1189. doi: 10.1115/1.4052822.

- Awada, M., G. Lucas, B. Becerik-Gerber, and S. Roll. 2021. "Working from Home during the COVID-19 Pandemic: Impact on Office Worker Productivity and Work Experience." *Work* 69 (4): 1171–1189. doi:10.3233/WOR-210301.
- Banbury, S. P., and D. C. Berry. 2005. "Office Noise and Employee Concentration: Identifying Causes of Disruption and Potential Improvements." *Ergonomics* 48 (1): 25–37. doi:10.1080/00140130412331311390.
- Bergefurt, L., M. Weijs-Perrée, R. Appel-Meulenbroek, and T. Arentze. 2022. "The Physical Office Workplace as a Resource for Mental Health – A Systematic Scoping Review." Building and Environment 207: 108505. doi:10. 1016/j.buildenv.2021.
- Beurskens, A. J. H. M., U. Bültmann, I. Kant, J. H. M. M. Vercoulen, G. Bleijenberg, and G. M. H. Swaen. 2000. "Fatigue among Working People: validity of a Questionnaire Measure." Occupational and Environmental Medicine 57 (5): 353–357. doi:10.1136/oem.57.5.353.
- Beute, F., and Y. A. W. de Kort. 2018. "Stopping the Train of Thought: A Pilot Study Using an Ecological Momentary Intervention with Twice-Daily Exposure to Natural versus Urban Scenes to Lower Stress and Rumination." Applied Psychology. Health and Well-Being 10 (2): 236–253. doi:10. 1111/aphw.12128.
- Blasio, S. Di., L. Shtrepi, G. E. Puglisi, and A. Astolfi. 2019. "A Cross-Sectional Survey on the Impact of Irrelevant Speech Noise on Annoyance, Mental Health and Well-Being, Performance and Occupants' Behavior in Shared and Open-Plan Offices." International Journal of Environmental Research and Public Health 16 (2): 280. doi:10.3390/ ijerph16020280.
- Buomprisco, G., S. Ricci, R. Perri, and S. De Sio. 2021. "Health and Telework: New Challenges after COVID-19 Pandemic." *European Journal of Environment and Public Health* 5 (2): em0073. doi:10.21601/ejeph/9705.
- Cellini, Nicola, Francesca Conte, Oreste De Rosa, Fiorenza Giganti, Serena Malloggi, Mathilde Reyt, Camille Guillemin, Christina Schmidt, Vincenzo Muto, and Gianluca Ficca. 2021. "Changes in Sleep Timing and Subjective Sleep Quality during the COVID-19 Lockdown in Italy and Belgium: Age, Gender and Working Status as Modulating Factors." *Sleep Medicine* 77: 112–119. doi:10.1016/j.sleep. 2020.11.027.
- Chafi, M. B., A. Hultberg, and N. B. Yams. 2021. "Post-Pandemic Office Work: Perceived Challenges and Opportunities for a Sustainable Work Environment." *Sustainability* 14 (1): 294–220. doi:10.3390/su14010294.
- Charles, K. E., and J. A. Veitch. 2002. Environmental Satisfaction in Open-Plan Environments: 2. Effects of Workstation Size, Partition Height and Windows. Institute for Research in Construction, National Research Council Canada, 11–12. doi:10.4224/20378854.
- Clements-Croome, D. J. 2006. Creating the Productive Workplace.
- Connellan, K., M. Gaardboe, D. Riggs, C. Due, A. Reinschmidt, and L. Mustillo. 2013. "Stressed Spaces: Mental Health and Architecture." *Herd* 6 (4): 127–168. doi:10.1177/ 193758671300600408.
- Cuerdo-Vilches, T., M. Á. Navas-Martín, and I. Oteiza. 2021. "Working from Home: Is Our Housing Ready?"

International Journal of Environmental Research and Public Health 18 (14): 7329. doi:10.3390/ijerph1814.

- Cuerdo-Vilches, T., M. Á. Navas-Martín, S. March, and I. Oteiza. 2021. "Adequacy of Telework Spaces in Homes during the Lockdown in Madrid, According to Socioeconomic Factors and Home Features." Sustainable Cities and Society 75: 103262. doi:10.1016/j.scs.2021.
- Davis, T. R. V. 1984. "The Influence of the Physical Environment in Offices." Academy of Management Review. Academy of Management 9 (2): 271. doi:10.2307/258440.
- de Croon, E. M., J. K. Sluiter, P. P. F. M. Kuijer, and M. H. W. Frings-Dresen. 2005. "The Effect of Office Concepts on Worker Health and Performance: A Systematic Review of the Literature." *Ergonomics* 48 (2): 119–134. doi:10.1080/ 00140130512331319409.
- Demerouti, E., and A. B. Bakker. 2007. "The Oldenburg Burnout Inventory: A Good Alternative to Measure Burnout (and Engagement)." In *Handbook of Stress and Burnout in Health Care*, Nova Science Publishers, 65–78.
- Duke, É., and C. Montag. 2017. "Smartphone Addiction, Daily Interruptions and Self-Reported Productivity." *Addictive Behaviors Reports* 6: 90–95. doi:10.1016/j.abrep.2017.07. 002.
- Engelen, Lina, Josephine Chau, Sarah Young, Martin Mackey, Dheepa Jeyapalan, and Adrian Bauman. 2019. "Is Activity-Based Working Impacting Health, Work Performance and Perceptions? A Systematic Review." *Building Research & Information* 47 (4): 468–479. doi:10.1080/09613218.2018. 1440958.
- Eysenck, M. W., and J. Graydon. 1989. "Susceptibility to Distraction as a Function of Personality." *Personality and Individual Differences* 10 (6): 681–687. doi:10.1016/0191-8869(89)90227-4.
- Farshchi, M. A., and N. Fisher. 2006. "Emotion and the Environment: The Forgotten Dimension." In Creating the Productive Workplace, *Taylor & Francis Group*, 55–74.
- Feng, Z., and K. Savani. 2020. "Covid-19 Created a Gender Gap in Perceived Work Productivity and Job Satisfaction: Implications for Dual-Career Parents Working from Home." Gender in Management: An International Journal 35 (7/8): 719–736. doi:10.1108/GM-07-2020-0202.
- Field, A. 2013. *Discovering Statistics Using IBM SPSS Statistics*. SAGE Publications Ltd.
- Field, A. 2017. *Discovering Statistics Using IBM SPSS Statistics*. 5th ed. SAGE Publications Ltd.
- Galanti, T., G. Guidetti, E. Mazzei, S. Zappalà, and F. Toscano. 2021. "Work from Home during the COVID-19 Outbreak: The Impact on Employees' Remote Work Productivity, Engagement, and Stress." *Journal of Occupational and Environmental Medicine* 63 (7): 426–432. doi:10.1097/JOM. 00000000002236.
- Groen, B., T. van der Voordt, B. Hoekstra, and H. van Sprang. 2019. "Impact of Employee Satisfaction with Facilities on Self-Assessed Productivity Support." *Journal of Facilities Management* 17 (5): 442–462. doi:10.1108/JFM-12-2018-0069.
- Haapakangas, A., V. Hongisto, J. Varjo, and M. Lahtinen.
  2018. "Benefits of Quiet Workspaces in Open-Plan Offices
  Evidence from Two Office Relocations." *Journal of Environmental Psychology* 56: 63–75. doi:10.1016/j.jenvp.
  2018.03.003.

Hayashi, K., and K.-H. Yuan. 2011. Fit Index Structural Equation Modeling. Essential Statistical Methods for Medical Statistics.

- Haynes, B., L. Suckley, and N. Nunnington. 2017. "Workplace Productivity and Office Type: An Evaluation of Office Occupier Differences Based on Age and Gender." *Journal of Corporate Real Estate* 19 (2): 111–138. doi:10.1108/JCRE-11-2016-0037.
- Hill, E. J., M. Ferris, and V. Märtinson. 2003. "Does It Matter Where You Work? A Comparison of How Three Work Venues (Traditional Office, Virtual Office, and Home Office) Influence Aspects of Work and Personal/Family Life." *Journal of Vocational Behavior* 63 (2): 220–241. doi:10. 1016/S0001-8791(03)00042-3.
- Horrevorts, M., J. van Ophem, and P. Terpstra. 2018. "Impact of Cleanliness on the Productivity of Employees." *Facilities* 36 (9/10): 442–459. doi:10.1108/F-02-2017-0018.
- Hu, L., P. M. Bentler, and L. Hu. 1999. "Cutoff Criteria for Fit Indexes in Covariance Structure Analysis: Conventional Criteria versus New Alternatives Cutoff Criteria for Fit Indexes in Covariance Structure Analysis: Conventional Criteria versus New Alternatives." Structural Equation Modeling: A Multidisciplinary Journal 6 (1): 1–55. doi:10. 1080/10705519909540118.
- Janneck, Monique, Sophie Jent, Philip Weber, and Helge Nissen. 2018. "Ergonomics to Go: Designing the Mobile Workspace." International Journal of Human–Computer Interaction 34 (11): 1052–1062. doi:10.1080/10447318. 2017.1413057.
- Jensen, G. A. 2007. "Telecommuting productivity: A case study on home-office distracters."
- Kaarlela-Tuomaala, A., R. Helenius, E. Keskinen, and V. Hongisto. 2009. "Effects of Acoustic Environment on Work in Private Office Rooms and Open-Plan offices – Longitudinal Study during Relocation." *Ergonomics* 52 (11): 1423–1444. doi:10.1080/00140130903154579.
- Kahn, W. A. 1990. "Psychological Conditions of Personal Engagement and Disengagement at Work." Academy of Management Journal 33 (4): 692–724. doi:10.5465/256287.
- Kallio, Johanna, Elena Vildjiounaite, Jani Koivusaari, Pauli Räsänen, Heidi Similä, Vesa Kyllönen, Salla Muuraiskangas, Jussi Ronkainen, Jari Rehu, and Kaisa Vehmas. 2020. "Assessment of Perceived Indoor Environmental Quality, Stress and Productivity Based on Environmental Sensor Data and Personality Categorization." Building and Environment 175: 106787. doi:10.1016/j.buildenv.2020. 106787.
- Keller, A. C., L. L. Meier, A. Elfering, and N. K. Semmer. 2020. "Please Wait Until I Am Done! Longitudinal Effects of Work Interruptions on Employee Well-Being." Work & Stress 34 (2): 148–167. doi:10.1080/02678373.2019. 1579266.
- Kim, J., and R. De Dear. 2012. "Nonlinear Relationships between Individual IEQ Factors and Overall Workspace Satisfaction." *Building and Environment* 49: 33–40. doi:10. 1016/j.buildenv.2011.09.022.
- Kim, J., and R. de Dear. 2013. "Workspace Satisfaction: The Privacy-Communication Trade-off in Open-Plan Offices." *Journal of Environmental Psychology* 36: 18–26. doi:10. 1016/j.jenvp.2013.06.007.
- Kim, J., C. Candido, L. Thomas, and R. de Dear. 2016. "Desk Ownership in the Workplace: The Effect of Non-Territorial

Working on Employee Workplace Satisfaction, Perceived Productivity and Health." *Building and Environment* 103: 203–214. doi:10.1016/j.buildenv.2016.04.015.

- Kim, J., M. Kong, T. Hong, K. Jeong, and M. Lee. 2018. "Physiological Response of Building Occupants Based on Their Activity and the Indoor Environmental Quality Condition Changes." *Building and Environment* 145: 96–103. doi:10.1016/j.buildenv.2018.09.018.
- Kline, R. B. 2011. *Principles and Practice of Structural Equation Modeling*. 3rd ed. New York, NY: The Guildford Press.
- Kroenke, K., R. L. Spitzer, J. B. W. Williams, and B. Löwe. 2009. "An Ultra-Brief Screening Scale for Anxiety and Depression: The PHQ-4." *Psychosomatics* 50 (6): 613–621. doi:10.1016/S0033-3182(09)70864-3.
- Kwallek, N., C. M. Lewis, and A. S. Robbins. 1988. "Effects of Office Interior Color on Workers' Mood and Productivity." *Perceptual and Motor Skills* 66 (1): 123–128. [Online]. Available: http://www.amsciepub.com/doi/abs/10.2466/ pms.1968.27.3f.1323. doi:10.2466/pms.1988.66.1.123.
- Kwallek, N., H. Woodson, C. M. Lewis, and C. Sales. 1997. "Impact of Three Interior Color Schemes on Worker Mood and Performance Relative to Individual Environmental Sensitivity." *Color Research & Application* 22 (2): 121–132. doi: 10.1002/(SICI)1520-6378(199704)22:2<121::AID-COL7>3.0. CO;2-V.
- Lee, S. Y., and J. L. Brand. 2005. "Effects of Control over Office Workspace on Perceptions of the Work Environment and Work Outcomes." *Journal of Environmental Psychology* 25 (3): 323–333. doi:10.1016/j. jenvp.2005.08.001.
- Lee, S. Y., and J. L. Brand. 2010. "Can Personal Control over the Physical Environment Ease Distractions in Office Workplaces?" *Ergonomics* 53 (3): 324–335. doi:10.1080/ 00140130903389019.
- Leroy, S. 2009. "Why is It so Hard to Do my Work? The Challenge of Attention Residue When Switching between Work Tasks." Organizational Behavior and Human Decision Processes 109 (2): 168–181. doi:10.1016/j.obhdp.2009.04. 002.
- Liebl, A., J. Haller, B. Jödicke, H. Baumgartner, S. Schlittmeier, and J. Hellbrück. 2012. "Combined Effects of Acoustic and Visual Distraction on Cognitive Performance and Well-Being." *Applied Ergonomics* 43 (2): 424–434. doi:10.1016/j. apergo.2011.06.017.
- Lipczynska, A., S. Schiavon, and L. T. Graham. 2018. "Thermal Comfort and Self-Reported Productivity in an Office with Ceiling Fans in the Tropics." *Building and Environment* 135: 202–212. doi:10.1016/j.buildenv.2018.03.013.
- Liu, S., A. Lithopoulos, C. Zhang, M. A. Garcia-Barrera, and R. E. Rhodes. 2021. "Personality and Perceived Stress during COVID-19 Pandemic: Testing the Mediating Role of Perceived Threat and Efficacy." *Personality and Individual Differences* 168: 110351. doi:10.1016/j.paid.2020.110351.
- Marquardt, C. J. G., J. A. Veitch, and K. E. Charles. 2002. Environmental Satisfaction with Open-Plan Office Furniture Design and Layout. NRC Publications Archive. doi:10.4224/ 20378656.
- Matli, W. 2020. "The Changing Work Landscape as a Result of the Covid-19 Pandemic: insights from Remote Workers Life Situations in South Africa." *International Journal of Sociology and Social Policy* 40 (9/10): 1237–1256. doi:10. 1108/IJSSP-08-2020-0386.

- Matthews, G., D. M. Jones, and A. G. Chamberlain. 1990. "Refining the Measurement of Mood: The UWIST Mood Adjective Checklist." *British Journal of Psychology* 81 (1): 17–42. doi:10.1111/j.2044-8295.1990.tb02343.x.
- Maynard, D. C., and M. D. Hakel. 1997. "Effects of Objective and Subjective Task Complexity on Performance." *Human Performance* 10 (4): 303–330. doi:10.1207/s15327043hup 1004 1.
- Mehta, R. P., and R. J. Zhu. 2009. "Blue or Red? Exploring the Effect of Color on Cognitive Task Performances." *Advances in Consumer Research* 323 (5918): 1226–1229.
- Montag, C., and P. Walla. 2016. "Carpe Diem instead of Losing Your Social Mind: Beyond Digital Addiction and Why we All Suffer from Digital Overuse." Cogent Psychology 3 (1): 1157281–1157289. doi:10.1080/23311908. 2016.1157281.
- Moretti, A., F. Menna, M. Aulicino, M. Paoletta, S. Liguori, and G. Iolascon. 2020. "Characterization of Home Working Population during Covid-19 Emergency: A Cross-Sectional Analysis." International Journal of Environmental Research and Public Health 17 (17): 628413. doi:10.3390/ ijerph17176284.
- Nag, P. K. 2019. "Spatial and Behavioural Attributes in Office Design." In Office Buildings, Design Science and Innovation, Singapore: Springer, 29–49. doi:10.1007/978-981-13-2577-9\_2.
- Ng, C. F. 2010. "Teleworker' s Home Office: An Extension of Corporate Office?" *Facilities* 28 (3): 137–155. doi:10.1108/ 02632771011023113.
- Oseland, N., and P. Hodsman. 2018. "A Psychoacoustical Approach to Resolving Office Noise Distraction." *Journal of Corporate Real Estate* 20 (4): 260–280. doi:10.1108/JCRE-08-2017-0021.
- Otterbring, T., C. Bodin Danielsson, and J. Pareigis. 2021. "Office Types and Workers' Cognitive vs Affective Evaluations from a Noise Perspective." *Journal of Managerial Psychology* 36 (4): 415–431. doi:10.1108/JMP-09-2019-0534.
- Peters, T., and A. Halleran. 2020. "How Our Homes Impact Our Health: Using a COVID-19 Informed Approach to Examine Urban Apartment Housing." Archnet-IJAR: International Journal of Architectural Research 15 (1): 10–27. doi:10.1108/ARCH-08-2020-0159.
- Pieh, C., S. Budimir, and T. Probst. 2020. "The Effect of Age, Gender, Income, Work, and Physical Activity on Mental Health during Coronavirus Disease (COVID-19) Lockdown in Austria." *Journal of Psychosomatic Research* 136: 110186. doi:10.1016/j.jpsychores.2020.
- Puglisi, G. E., S. Di Blasio, L. Shtrepi, and A. Astolfi. 2021. "Remote Working in the COVID-19 Pandemic: Results from a Questionnaire on the Perceived Noise Annoyance." *Frontiers in Built Environment* 7: 688484. doi:10.3389/fbuil. 2021.688484.
- Pullen, W. 2014. "Age, Office Type, Job Satisfaction and Performance." Work & Place 3 (2): 9–22.
- Rammstedt, B., and O. P. John. 2007. "Measuring Personality in One Minute or Less: A 10-Item Short Version of the Big Five Inventory in English and German." *Journal of Research in Personality* 41 (1): 203–212. doi:10.1016/j.jrp. 2006.02.001.

- Roper, K. O., and P. Juneja. 2008. "Distractions in the Workplace Revisited." *Journal of Facilities Management* 6 (2): 91–109. doi:10.1108/14725960810872622.
- Roskams, M., B. Haynes, P. J. Lee, and S. H. Park. 2019. "Acoustic Comfort in Open-Plan Offices: The Role of Employee Characteristics." *Journal of Corporate Real Estate* 21 (3): 254–270. doi:10.1108/JCRE-02-2019-0011.
- Rosseel, Y. 2012. "Lavaan: An R Package for Structural Equation Modeling." *Journal of Statistical Software* 48 (2): 1–36. doi:10.18637/jss.v048.i02.
- Sander, E. L. J., A. Caza, and P. J. Jordan. 2019a. "Psychological Perceptions Matter: Developing the Reactions to the Physical Work Environment Scale." *Building and Environment* 148: 338–347. doi:10.1016/j.buildenv.2018.11.020.
- Sander, E., A. Caza, and P. J. Jordan. 2019b. "The Physical Work Environment and Its Relationship to Stress." In Organizational Behaviour and the Physical Environment, *Routledge*, 268–284. doi:10.4324/9781315167237-15.
- Sander, E., A. Rafferty, and P. Jordan. 2021. "Escaping the Cubicle: Exploring the Physical Work Environment of the Home." In Handbook of Research on Remote Work and Worker Well-Being in the Post-COVID-19 Era, IGI Global, 181–201. doi:10.4018/978-1-7998-6754-8.ch011.
- Sanders, G. S., R. S. Baron, and D. L. Moore. 1978. "Distraction and Social Comparison as Mediators of Social Facilitation Effects." Journal of Experimental Social Psychology 14 (3): 291–303. doi:10.1016/0022-1031(78)90017-3.
- Schermelleh-Engel, K., H. Moosbrugger, and H. Müller. 2003. "Evaluating the Fit of Structural Equation Models: Tests of Significance and Descriptive Goodness-of-Fit Measures." MPR-Online 8: 23–74.
- Seddigh, A., E. Berntson, L. G. Platts, and H. Westerlund. 2016. "Does Personality Have a Different Impact on Self-Rated Distraction, Job Satisfaction, and Job Performance in Different Office Types?" *PLoS One* 11 (5): e0155295. doi: 10.1371/journal.pone.0155295.
- Seva, R. R., L. M. S. Tejero, and V. F. F. Fadrilan-Camacho. 2021. "Barriers and Facilitators of Productivity While Working from Home during Pandemic." *Journal of Occupational Health* 63 (1): 1–10. doi:10.1002/1348-9585. 12242.
- Shokrkon, A., and E. Nicoladis. 2021. "How Personality Traits of Neuroticism and Extroversion Predict the Effects of the COVID- 19 on the Mental Health of Canadians." *PLOS One* 16 (5): e0251097. doi:10.1371/journal.pone.0251097.
- Smith, S. A., A. Patmos, and M. J. Pitts. 2018. "Communication and Teleworking: A Study of Communication Channel Satisfaction, Personality, and Job Satisfaction for Teleworking Employees." *International Journal of Business Communication* 55 (1): 44–68. doi:10. 1177/2329488415589101.
- Snyder, E., B. Cai, C. DeMuro, M. F. Morrison, and W. Ball. 2018. "A New Single-Item Sleep Quality Scale: Results of Psychometric Evaluation in Patients with Chronic Primary Insomnia and Depression." *Journal of Clinical Sleep Medicine* 14 (11): 1849–1857. doi:10.5664/jcsm.7478.
- Song, Y., and J. Gao. 2020. "Does Telework Stress Employees out? A Study on Working at Home and Subjective Well-Being for Wage/Salary Workers." *Journal of Happiness Studies* 21 (7): 2649–2668. doi:10.1007/s10902-019-00196-6.

- Sörqvist, P., Ö. Dahlström, T. Karlsson, and J. Rönnberg. 2016. "Concentration: The Neural Underpinnings of How Cognitive Load Shields against Distraction." *Frontiers in Human Neuroscience* 10: 221. doi:10.3389/fnhum.2016. 00221.
- Speier, C., I. Vessey, and J. S. Valacich. 2003. "The Effects of Interruptions, Task Complexity, and Information Presentation on Computer-Supported Decision-Making Performance." *Decision Sciences* 34 (4): 771–797. doi:10. 1111/j.1540-5414.2003.02292.x.
- Steward, B. 2000. "Living Space: The Changing Meaning of Home." *British Journal of Occupational Therapy* 63 (3): 105–110. doi:10.1177/030802260006300303.
- Streiner, D. L. 2005. "Finding Our Way: An Introduction to Path Analysis." *Research Methods in Psychiatry* 50 (2): 115–122.
- Tagliaro, C., and A. Migliore. 2021. "'Covid-Working': What to Keep and What to Leave? Evidence from an Italian Company." *Journal of Corporate Real Estate*. doi:10.1108/ JCRE-10-2020-0053.
- Tavakol, M., and R. Dennick. 2011. "Making Sense of Cronbach's Alpha." International Journal of Medical Science and Education 2, 53–55. doi:10.5116/ijme.4dfb.8dfd.
- Toniolo-Barrios, M., and L. Pitt. 2021. "Mindfulness and the Challenges of Working from Home in Times of Crisis." *Business Horizons* 64 (2): 189–197. doi:10.1016/j.bushor. 2020.09.004.
- Torresin, Simone, Rossano Albatici, Francesco Aletta, Francesco Babich, Tin Oberman, Agnieszka Elzbieta Stawinoga, and Jian Kang. 2022. "Indoor Soundscapes at Home during the COVID-19 Lockdown in London – Part II: A Structural Equation Model for Comfort, Content, and Well-Being." *Applied Acoustics* 185: 108379. doi:10.1016/j. apacoust.2021.108379.

- van der Voordt, T., I. Bakker, and J. de Boon. 2017. "Color Preferences for Four Different Types of Spaces." *Facilities* 35 (3/4): 155–169. doi:10.1108/F-06-2015-0043.
- Varjo, J., V. Hongisto, A. Haapakangas, H. Maula, H. Koskela, and J. Hyönä. 2015. "Simultaneous Effects of Irrelevant Speech, Temperature and Ventilation Rate on Performance and Satisfaction in Open-Plan Offices." Journal of Environmental Psychology 44: 16–33. doi:10. 1016/j.jenvp.2015.08.001.
- Veitch, J. A. 2018. "How and Why to Assess Workplace Design: Facilities Management Supports Human Resources." Organizational Dynamics 47 (2): 78–87. doi:10. 1016/j.orgdyn.2018.01.002.
- Vischer, J. C. 2005. "Comfort and Productivity: Space as a Tool for Work." In *Space Meets Status: Designing Workplace Performance*, New York, NY: Routledge Taylor & Francis Group, 79–106.
- Vischer, J. C. 2007. "The Effects of the Physical Environment on Job Performance: Towards a Theoretical Model of Workspace Stress." *Stress and Health* 23 (3): 175–184. doi: 10.1002/smi.1134.
- WHO. 2001. "Health at Work Survey."
- Xiao, Y., B. Becerik-Gerber, G. Lucas, and S. C. Roll. 2021. "Impacts of Working from Home during COVID-19 Pandemic on Physical and Mental Well-Being of Office Workstation Users." *Journal of Occupational and Environmental Medicine* 63 (3): 181–190. doi:10.1097/JOM. 00000000002097.
- Zajonc, R. B. 1965. "Social Facilitation." Science 149 (3681): 269–274.
- Zijlstra, F. R. H., R. Robert, A. A. B. Leonora, and I. Krediet. 1999. "Temporal Factors in Mental Work: Effects of Interrupted Activities." *Journal of Occupational and Organizational Psychology* 72 (2): 163–185. doi:10.1348/ 096317999166581.