

Reasoning about property preservation in adaptive case management

Citation for published version (APA):

Eshuis, H., Hull, R., & Yi, M. (2015). *Reasoning about property preservation in adaptive case management*. (BETA publicatie : working papers; Vol. 484). Technische Universiteit Eindhoven.

Document status and date:

Published: 01/01/2015

Document Version:

Publisher's PDF, also known as Version of Record (includes final page, issue and volume numbers)

Please check the document version of this publication:

- A submitted manuscript is the version of the article upon submission and before peer-review. There can be important differences between the submitted version and the official published version of record. People interested in the research are advised to contact the author for the final version of the publication, or visit the DOI to the publisher's website.
- The final author version and the galley proof are versions of the publication after peer review.
- The final published version features the final layout of the paper including the volume, issue and page numbers.

[Link to publication](#)

General rights

Copyright and moral rights for the publications made accessible in the public portal are retained by the authors and/or other copyright owners and it is a condition of accessing publications that users recognise and abide by the legal requirements associated with these rights.

- Users may download and print one copy of any publication from the public portal for the purpose of private study or research.
- You may not further distribute the material or use it for any profit-making activity or commercial gain
- You may freely distribute the URL identifying the publication in the public portal.

If the publication is distributed under the terms of Article 25fa of the Dutch Copyright Act, indicated by the "Taverne" license above, please follow below link for the End User Agreement:

www.tue.nl/taverne

Take down policy

If you believe that this document breaches copyright please contact us at:

openaccess@tue.nl

providing details and we will investigate your claim.

Reasoning About Property Preservation in Adaptive Case Management

Rik Eshuis
Richard Hull
Mengfei Yi

Beta Working Paper series 484

BETA publicatie	WP 484 (working paper)
ISBN	
ISSN	
NUR	804
Eindhoven	August 2015

Reasoning About Property Preservation in Adaptive Case Management

Rik Eshuis¹, Richard Hull², and Mengfei Yi¹

¹ School of Industrial Engineering, Eindhoven University of Technology, Netherlands

² IBM T J Watson Research Center, USA

Abstract. Adaptive Case Management (ACM) has emerged as a key BPM technology for supporting unstructured business process, and has been used to support flexible services orchestration. A key problem in ACM is that case schemas need to be changed to best fit the case at hand. Such changes are ad-hoc, and may result in schemas that do not reflect the intended logic or properties. This paper presents a formal approach for reasoning about which properties of a case schema are preserved after a modification, and describes change operations that are guaranteed to preserve certain properties. The Case Management model used here is a variant of the Guard-Stage-Milestone model for declarative business artifacts. Applicability is illustrated using a real-life example.

1 Introduction

Case management has been introduced to support knowledge intensive business processes, which are organized around data artifacts [28, 8, 24]. Case management often needs to support flexible business processes that are performed by knowledge workers. So case management schemas must be easy to change. Adaptive Case Management (ACM) has been proposed as umbrella term for flexible case management [22]. Case Management has been applied in many knowledge-worker driven application areas, including fraud detection, healthcare, education, and social work, and has also been used as a basis to support flexible services orchestration to enable collaboration between enterprises (e.g., [17, 19]).

Designing case management models is hard. The presence of business rules may make it difficult to assess and predict the behavior specified in a case management model or schema. However, changing case management schemas is even harder. Unwanted behavior such as logical errors can be easily introduced by changing a case management model. More generally, a change could have undesirable side effects. Therefore, certain user-defined properties should be preserved in the changed schema.

This paper studies conditions under which case management schemas can be changed while preserving specified properties. We use the Guard-Stage-Milestone (GSM) model; GSM schemas declaratively specify life-cycles of business artifacts. The meta-model underlying the OMG standard Case Management Model and Notation (CMMN) [3] is based on GSM. In this paper we use a restricted variant of the GSM model, called Fully Acyclic GSM, to enable a focus on the key ideas and the development of informative and useful results. We leave for future research the generalization of the approach to richer variants of GSM.

The paper makes three fundamental contributions. First, we develop a precise definition for testing the preservation of properties. This is based on the notion of *conditional emulatability*, which allows to specify a condition under which executions of one GSM schema can be imitated by executions of a second GSM schema, including having exactly the same behavior on selected output attributes. Second, we develop a general-purpose “*Lifting Lemma*”. Speaking intuitively, this provides a mechanism for isolating changes to a “local area” in a GSM schema. The designer can prove preservation properties at the local level, and then apply the Lifting Lemma to infer the preservation of properties at the “global level”. The Lifting Lemma can also be used to specify best practices for schema change operations, which ensure a form of modularity and guarantee the preservation of selected properties. And third, we use the Lifting Lemma to show how *key change operations* can be defined so as to guarantee the preservation of certain properties. Importantly, the theoretical work is motivated by examples arising in a real-world application.

The remainder of this paper is structured as follows. Section 2 introduces the problem of changing GSM schemas based on a real-world example, and illustrates change operations that preserve specified properties. Section 3 formally introduces the GSM model used in this paper. Section 4 develops the Lifting Lemma, and Section 5 illustrates applications of the Lifting Lemma by defining general-purpose change operations that preserve selected properties. Section 6 describes related work, and Section 7 offers brief conclusions.

2 Motivation

To introduce the problem of variability, we consider an example based on a real-world process from an international technology company, which has offices in different geographic regions of the world. In the process, business criteria for partner contracts are assessed. Each region has its own flavor of the process.

Example 2.1: The base process, called here BCA^{base} , is used for the main region and has the following activities (see Figure 1). First, data is gathered needed to perform the assessment. Next, two activities are performed in parallel as a pre-check. The credit is checked to ensure that the credit limit of the partner is still valid. In parallel, the past performance of the partner is evaluated and checked. If both checks are successful, the pre-check succeeds and a detailed check is performed, which may either succeed or fail. If the pre-check has succeeded within three weeks, a bonus is paid to the team managing the deal.

Fig. 1 shows the lifecycle part of the GSM schema for this process. The lifecycle contains stages (rounded rectangles) which represent the business activities (in this paper, these are essentially (atomic) tasks that are not explicitly modeled within the GSM schema). Guards (diamonds) specify under which condition work in a stage is launched. Milestones (circles) represent business objectives that are achieved by stages to which they are attached or by important events. Guards and milestones have sentries (business rules) that specify when they are executed; these are shown in Tables 1 and 2. Sentries implicitly specify dependencies between stages and milestones: for instance, the sentry of the guard of stage *Credit Check* states that the stage is opened if milestone *IDGS* has been

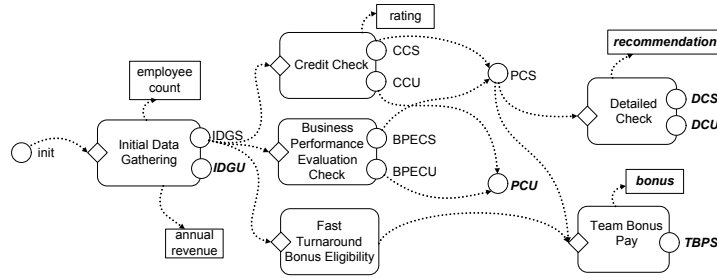


Fig. 1. Main Business Criteria Assessment process (BCA^{base})

Stage	Guard
Initial Data Gathering	init
Credit Check	IDGS
Business Performance Evaluation Check	IDGS
Detailed Check	PCS
Fast Turnaround Business Eligibility	IDGS
Team Bonus Pay	C:Fast Turnaround Business Eligibility \wedge fast.turnaround \wedge PCS

Table 1. Stages and guards for BCA^{base} in Fig. 1

achieved, so the guard of Credit Check depends on IDGS. The dependencies are graphically depicted using dashed arrows in Fig. 1. (Our diagrammatic convention does not explicitly indicate how multiple milestones are combined in a sentry, e.g., the sentry for PCS; please refer to the tables.) Rectangles represent data attributes. A dashed line from a stage to a data attribute indicates that the stage computes a value for the data attribute. To compare different GSM schemas, we make use of output attributes, depicted in bold italics, which can be milestones or data attributes. Some attributes are not shown (spez., *fast.turnaround* computed by Fast Turnaround Business Eligibility and *BP_good* computed by Business Performance Evaluation Check).

The behavior of GSM schemas is driven by event occurrences, which are typically the result of completion of a stage execution. In response to an event occurrence, a B(usiness)-step is taken, in which as many sentries as possible are applied. For instance, suppose that in some “snapshot”, i.e., the state of an artifact instance at some time during its execution, the milestone *BPECS* is true and stages Credit Check and Fast Turnaround Bonus Eligibility are the only open stages. If stage completion event *C:Credit Check* now occurs with value 9 for *rating*, then milestone *CCS* gets achieved. The milestone *PCS* also gets achieved, and also stage Detailed Check is opened (and thus, the external activity associated with that stage is started). At this point no further sentries can be applied, the B-step is finished, and the new snapshot has been computed. (See also Example 3.7 below.) \square

We next present three variations on this example.

Milestone	Full Name	Sentry
IDGS	Initial Data Gathering Successful	C:Initial Data Gathering \wedge ...
IDGU	Initial Data Gathering Unsuccessful	C:Initial Data Gathering \wedge ...
CCS	Credit Check Successful	C:Credit Check \wedge rating ≥ 8
CCU	Credit Check Unsuccessful	C:Credit Check \wedge rating < 8
BPECS	Business Performance Evaluation Check Successful	C:Business Performance Evaluation Check \wedge BP_good
BPECU	Business Performance Evaluation Check Unsuccessful	C:Business Performance Evaluation Check \wedge \neg BP_good
PCS	Pre-checks Successful	CCS \wedge BPECS
PCU	Pre-checks Unsuccessful	CCU \vee BPECU
DCS	Detailed Check Successful	C:Detailed Check \wedge ...
DCU	Detailed Check Unsuccessful	C:Detailed Check \wedge ...
TBPS	Team Bonus Pay Successful	C:Team Bonus Pay

Table 2. Milestones for BCA^{base} in Fig. 1

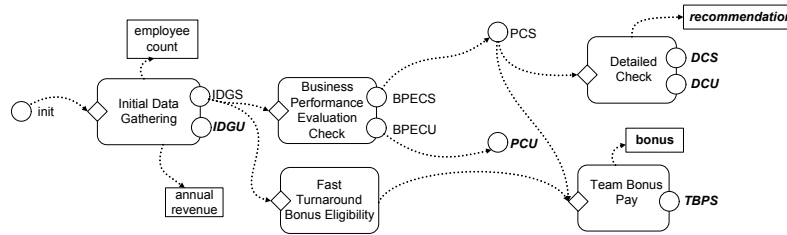


Fig. 2. Process BCA^{del} resulting after applying change of Example 2.3

Example 2.2: In another region, the business performance of a partner is evaluated and checked only if the partner has more than 300 employees. The GSM schema of Fig. 1 is changed as follows (the other sentries are not changed):

- The guard of stage Business Performance Evaluation Check becomes $IDGS \wedge \text{employee_count} \geq 300$.
- Milestone PCS can be achieved via extra sentry $CCS \wedge \text{employee_count} < 300$.

Now the question arises how the change affects cases. We would like to assert that for partners with 300 or more employees, the new GSM schema emulates the behavior of the old GSM schema, and the old GSM schema emulates that of the new, so for the same cases, the same output results in both schemas. (‘Emulates’ is defined precisely in Definition 4.4 below.) For partners with less than 300 employees, this assertion does not hold. In particular, it may be that a company with say 290 employees and a poor performance is accepted under the new schema but rejected under the old schema. Example 5.3 will illustrate how the formalism and results of this paper can be applied to prove these properties. \square

Example 2.3: Consider again the base process BCA^{base} of Example 2.1. In yet another region, the credit of the partner is not checked. Schema BCA^{base} is

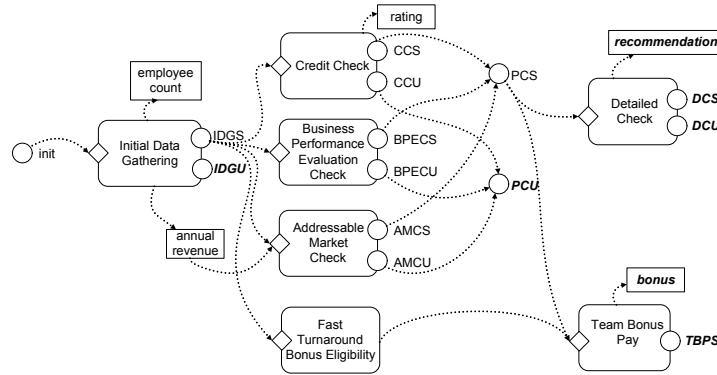


Fig. 3. Process BCA^{ins} after applying change of Example 2.4

changed by deleting stage Credit check and milestones CCS and CCU, as visualized in BCA^{del} in Fig. 2. The sentries of milestones PCS and PCU need to change as follows (the other sentries are not changed):

- The sentry of milestone PCS becomes BPECS.
- The sentry of milestone PCU becomes BPECU.

To characterize the change, we would like to assert that for cases under the old schema for which the credit check was successful, the new schema emulates the old schema. For cases of partners for which the credit check was unsuccessful in Fig. 1 there is a difference: for those cases the detailed check can be performed as in Fig. 2. This example will be revisited in Examples 4.5 and 4.11. \square

Example 2.4: Consider again the base process BCA^{base} . In a fourth region, the market addressed by the partner is assessed. Stage Addressable Market Check is inserted with milestones AMCS (Addressable Market Check Successful) and AMCU (Addressable Market Check Unsuccessful); see BCA^{ins} in Fig. 3. The sentries need to change as follows (the other sentries are not changed):

- The guard of stage Addressable Market Check becomes $IGDS \wedge \text{annual_revenue} \geq \$500K$;
- The sentry of milestone PCS is replaced with two sentries: $CCS \wedge BPECS \wedge AMCS$ and $CCS \wedge BPECS \wedge \text{annual_revenue} < \$500K$.
- The sentry of milestone PCU becomes $CCU \vee BPECU \vee AMCU$.

The change assertion is that for cases in which the annual revenue is lower than $\$500K$, the old schema emulates the new schema and vice versa. Also for cases in which the annual revenue is higher or equal to $\$500K$ and the milestone AMCS gets achieved, the old and the new schema emulate each other. This will be revisited in Example 5.12. \square

In the remainder of this paper, we develop formal machinery that precisely defines the impact of each change on the GSM schema and also characterizes which properties of cases are preserved when a change is applied. We revisit these examples to illustrate the salient points.

3 The Formal GSM Model

This section presents formal definitions for the variant of GSM used in this paper. This includes a specific notion of “executions” of a GSM schema, that will be important in our reasoning about property preservation. It is assumed that the reader is familiar with the basic aspects of the formal definitions of GSM (e.g., as in [16, 6, 9]).

The development here imposes a family of restrictions on the GSM variants of, e.g., [16, 9], to enable the development of interesting theoretical properties concerning schema evolution. Speaking intuitively, the key restrictions and variations for GSM studied in this paper are as follows. (See below for more detail.) The first two restrictions are primarily cosmetic and do not significantly impact the expressive power of GSM schemas, and the third is a variant studied in previous papers. The other ones are more impactful, and enable a form of monotonicity that enables the results about property preservation developed in this paper. These are inspired by the Case Management model of [28].

1. *Explicit modeling of “output attributes”*: This is done to streamline notions of equivalence between schemas.
Flat stage hierarchy, i.e., no nesting of stages.
2. *Single artifact type and single artifact instance*.
3. *Sentries without events are triggered when they change value*. This semantics is also used in [9].
4. *Stage attributes not permitted in sentries*. (Stage completion events are modeled and can trigger sentries. Also, a stage’s completion can be tested by testing whether its output attributes have assigned values.)
5. *Acyclicity of the dependency graph*.
6. *Unique attribute writer*: For each data attribute there is exactly one stage that can assign values to that attribute.
7. *Strict sentry satisfaction*: Intuitively, this ensures that a sentry is not assigned a value until values have been assigned to a set of relevant attributes (see below).
8. *No terminating sentries for stages, no invalidating sentries for milestones*: This means that the sole mechanism for aborting the execution of a stage is a roll-back.
9. *Restricted form of rollback*, that is compliant with the dependency graph.

As will be seen, the combination of these restrictions will also imply the following:

10. *Assign once*: Except in the case of roll-back, each attribute starts with null value, and is assigned a non-null value at most once during execution.

Generalization and adaptation of these results to richer variants of GSM, and to the full GSM model, are left for future research.

These assumptions enable a streamlined approach for the formal definitions of GSM schema and operational semantics. Because there is no stage hierarchy, in this paper we are able to blur the distinction between stages and the tasks that they contain.

We assume three infinite disjoint sets of names, for *data attributes*, for *milestones*, and for *stages*. Each data attribute a has a type $type(a)$ which is scalar

(e.g., string, character, integer, float, etc.), or is a set of records of scalars. Milestones can be used as attributes with type Boolean. Both data attributes and milestones may take the unassigned (or null) value (denoted \perp).

We assume a condition language \mathcal{C} that includes fixed predicates over scalars (e.g., ' \leq ' over integers or floats), and Boolean connectives. Quantification and testing set membership is supported for working with the set-valued attributes. The condition formulas may involve stage, milestone, and data attributes. All attributes start with undefined value (\perp). Milestones will take the value *True* if one of their sentries go true. Stages will take the value *True* at the time when they complete. (This is a variation on the traditional behavior of stage attributes.)

A *sentry* ψ has one of the three forms: " φ ", " $\mathbf{C}:S$ ", or " $\mathbf{C}:S \wedge \varphi$ ", where φ is a condition formula ranging over the attributes of Γ . Here " $\mathbf{C}:S$ " is called the *completion event* for stage S . Also, $\mathbf{C}:S$ (if present) is the *completion event* for ψ and φ (if present) is the *formula* for ψ . Sentries having the first form are called *eventless*, and sentries having the latter two forms are called *event-based*.

Definition 3.1: A GSM *schema* is a 5-tuple $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{\text{start}}, Att_{\text{out}}, sen, sig)$ where:

1. Att_d is a finite set of data attributes.
2. Att_m is a finite set of milestone attributes.
3. Att_S is a finite set of stage attributes.
4. $m_{\text{start}} \in Att_m$ is called the *start milestone*. It is used as a mechanism for launching an execution of Γ .
5. $Att_{\text{out}} \subseteq Att_d \cup Att_m$ is the set of *output* attributes for Γ . This set is also denoted as $out(\Gamma)$.
6. The *sentry assignment* sen is a function from $Att_S \cup (att_m - \{m_{\text{start}}\})$ to sets of sentries with formulas in the condition language \mathcal{C} ranging over Att , and such that if there is a completion event $\mathbf{C}:S$ then $S \in Att_S$. Each element of set $sen(v)$ for $v \in Att_S \cup Att_m$ is called a *sentry* of v .
7. The *signature assignment* sig is a function from Att_S to pairs (I, O) of finite sets of attributes from Att_d , i.e., $sig : Att_S \rightarrow \mathcal{P}^{\text{fin}}(Att_d) \times \mathcal{P}^{\text{fin}}(Att_d)$. If $sig(S) = (I, O)$, then we denote I as $sig_{\text{in}}(S)$, called the *input* of S , and denote O as $sig_{\text{out}}(S)$, called the *output* of S .

Definition 3.2: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{\text{start}}, Att_{\text{out}}, sen, sig)$ be a GSM schema. The *dependency graph* of Γ , denoted $DG(\Gamma)$, is a directed graph (V, E) where

1. The set of vertices $V = Att_S \cup Att_m$.
2. For $m \in Att_m$ and $v \in V$, $(m, v) \in E$ if the attribute m occurs in the sentry $sen(v)$ of (milestone or stage) v .
3. For $S \in Att_S$ and $v \in V$, $(S, v) \in E$ if some attribute in $sig_{\text{out}}(S)$ occurs in a sentry in $sen(v)$.
4. For $S, S' \in Att_S$, $(S, S') \in E$ if $sig_{\text{out}}(S) \cap sig_{\text{in}}(S') \neq \emptyset$, i.e, if some output of S is an input of S' .

Schema Γ is *Fully Acyclic* if $DG(\Gamma)$ is a directed acyclic graph. In this case we say that Γ is an *FA-GSM schema*.

Note that for a GSM schema Γ , there is no incoming edge for the start milestone in $DG(\Gamma)$. This is because the start milestone has no sentry.

We comment further on differences between the GSM variant used here and the variants of previous work, e.g., [6, 9]. If Γ is FA-GSM, then what about the polarized dependency graph of Γ as defined in the earlier work? First, because there are no invalidating sentries for milestones, nor terminating sentries for stages, each node in $PDG(\Gamma)$ has positive polarity. Second, because the dependency graph of Γ is acyclic, so is the polarized dependency graph. In particular, each FA-GSM schema is a GSM schema in the sense of the earlier work. Further, the equivalence theorem for B-steps developed there also holds for FA-GSM schemas.

Definition 3.3: For a GSM schema $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{start}, Att_{out}, sen, sig)$ a *snapshot* is a mapping σ from Att into values of appropriate type (where some attributes may be assigned the null value \perp). For milestone and stage attributes, the only permitted values are \perp and *True*.

In the GSM model used here, milestone and stage attributes will never take the value *False*. This is because such attributes will remain undefined until they become true. We now present the definition of *strict satisfaction* of a sentry for a stage or milestone.

Definition 3.4: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{start}, Att_{out}, sen, sig)$ be a GSM schema. Let μ be a sentry for milestone m , and let φ be the formula of μ . Given a snapshot σ of Γ (where some attributes may have undefined value), φ is *strictly satisfied* by σ , denoted $\sigma \models^{strict} \varphi$, if σ is non-null for each attribute A occurring in φ , and if φ is satisfied by σ .

Now let φ be the formula of a sentry for a stage S . For snapshot σ of Γ , φ is *strictly satisfied* for S by σ , denoted $\sigma \models_S^{strict} \varphi$, if (a) σ is non-null for each attribute in $sig_{in}(S)$, (b) σ is non-null for each attribute occurring in φ , and (c) φ is satisfied by σ .

In particular, if $\sigma \models_S^{strict} \varphi$, then each input attribute for S is defined, and so S can be launched. In this paper we focus on strict satisfaction, and refer to this simply as “satisfaction”.

Remark 3.5: In the above semantics, the formula $\neg(x = 1)$ will evaluate to *False* if x is undefined. Under another form of semantics for logics that include undefined attribute values, the formula will take the value of *True* for the case where x is undefined. Note also that under the above semantics, a formula $x = x$ will evaluate to false if x has null value, and will evaluate to true if x has a non-null value. \square

The notion of *B-step* for a FA-GSM schema Γ and snapshot σ is defined as in [6, 9]. Further, it can be verified that the basic equivalence results from [6] apply to FA-GSM schemas. In particular, B-steps computed using the incremental semantics satisfy the Church-Rosser property, i.e., two B-steps that start with the same snapshot and same triggering event will have the same final snapshot and same generated events. In this paper we generally use the incremental semantics when studying a B-step. A formalism for studying the properties of executions according to the incremental semantics is presented next.

Definition 3.6: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{\text{start}}, Att_{\text{out}}, sen, sig)$ be an FA-GSM schema. An *execution* of Γ is a sequence

$$\xi = (\sigma_{\text{init}}, \sigma_0, \alpha_1, \beta_1, \sigma_1, \dots, \alpha_n, \beta_n, \sigma_n)$$

where

1. σ_{init} is a snapshot of Γ with all attributes having null-value except for m_{start} , which has value *True*.
2. For each $i \in [1..n]$,
 - (a) for each $j \in [2..n]$ with $j \neq i$, $stage(\beta_i) \neq stage(\beta_j)$, where $stage(S(c_1, \dots, c_n)) = S$ for each expression having the form $S(c_1, \dots, c_n)$ where $S \in Att_S$.
 - (b) σ_i is a snapshot of Γ .
 - (c) If $i \in [2..n]$, then σ_i is the resulting snapshot of the the B-step starting from σ_{i-1} and incorporating the completion of stage S with payload c_1, \dots, c_p where $\beta_i = S(c_1, \dots, c_p)$. If $i \in [2..n - 1]$, then α_{i+1} is the set of stages lauched during that snapshot.
 - (d) For the case of $i = 0$, σ_0 is the snapshot resulting from a B-step applied to the initial snapshot σ_{init} where m_{start} has transitioned from \perp to *True*, and α_1 is the set of stages launched by that B-step.

The set of executions of Γ is denoted $Exec(\Gamma)$

The above execution ξ is *terminal* if the B-step resulting from the application of event $C:\beta_n$ launches no stages, and if for each stage S that was launched, there is a β_j with $stage(\beta_j) = S$ (that is, each launched stage eventually completes). The set of terminal executions is denoted $TermExec(\Gamma)$.

In an execution ξ having the form as above, it can be shown that for each $i \in [1..n]$,

1. each stage in α_i does not appear in $\cup_{j=1}^{i-1} \alpha_j$.
2. β_i is an expression of form $S(c_1, \dots, c_p)$ where S is a stage name in $\cup_{j=1}^i \alpha_j$, and c_1, \dots, c_p are values for the attributes in $sig_{\text{out}}(S)$.

In the case of a terminal execution $\sigma_{\text{init}}, \sigma_0, \alpha_1, \beta_1, \dots, \sigma_n$, the set of stages mentioned in $\{\beta_1, \dots, \beta_n\}$ will equal the set $\cup_1^n \alpha_i$. Also, no sentry will be true in σ_n , i.e., no sentry can be fired to form a B-step from σ_n . (This is true in part because we are using the “becomes true” semantics for eventless sentries.) Thus, a terminal execution cannot be extended, and corresponds intuitively to a complete execution of one instance of Γ .

Example 3.7: We illustrate the notion of execution by revisiting Example 2.1 and the B-step described there. Snapshots are denoted here by listing all milestones that are true, all stages that are open, and the value of each defined data attribute. In each execution of BCA^{base} , $\sigma_0 = \{\text{Initial Data Gathering}\}$. After that stage completes, we might arrive at σ_1 that additionally has milestone *IDGS* true, and each of *Credit Check*, *Business Performance Evaluation Check*, and *Fast*

Turnaround Bonus Eligibility open. Also, α_2 holds these three stage names. The next steps of the execution might be as follows.

$$\begin{aligned}
\beta_2 &= \text{C:Business Performance Evaluation Check} \\
\sigma_2 &= \{\text{init, IDGS, BPECS,} \\
&\quad \text{Credit Check, Fast Turnaround Bonus Eligibility,} \\
&\quad \text{employee_count : 1200, annual_revenue : \$700K, BP_good : True}\} \\
\alpha_3 &= \emptyset \\
\beta_3 &= \text{C:Credit Check} \\
\sigma_3 &= \{\text{init, IDGS, BPECS, CCS, PCS,} \\
&\quad \text{Fast Turnaround Bonus Eligibility, Detailed Check,} \\
&\quad \text{employee_count : 1200, annual_revenue : \$700K,} \\
&\quad \text{rating : 9, BP_good : True,}\} \\
\alpha_4 &= \{\text{Detailed Check}\}
\end{aligned}$$

The B-step of Example 2.1 occurs from β_3 to σ_3 . \square

4 Reasoning about GSM executions

This section develops tools for reasoning about GSM executions, including comparing the executions supported by different FA-GSM schemas. The first subsection introduces the notion of *stage i/o assignments*, used to formally study the possible behaviors of stage executions. The second subsection defines *conditional emulation*, which provides the basis for formally comparing the behaviors of FA-GSM schemas. And the third subsection presents the *Lifting Lemma*.

4.1 Stage i/o assignments

A primary goal of this paper is to study the preservation of properties when transforming an FA-GSM schema Γ^1 into a related FA-GSM schema Γ^2 . To accomplish this we study properties of elements of $Exec(\Gamma^1)$ vis-a-vis elements of $Exec(\Gamma^2)$. *Non-determinism* in executions of an FA-GSM Γ may lead to different outcomes for the same input, which complicates a fair comparison among executions of different schemas. There are two ways that non-determinism arises:

Different stage outputs: Since many stages correspond to human activities, the outputs may vary due to a variety of factors that are not explicitly available in the snapshot that launched the stage containing that stage.

Different stage completion timing: Because sentries may include stage completion events, there may be “race” conditions under which a sentry does or does not fire. For example, consider sentry $\psi = \text{C:S} \wedge \varphi$. Suppose that in a particular execution ξ stage S completes before all variables in φ have become defined. Then ψ can never be triggered in ξ . In contrast, if S completes after all variables in φ have become defined then ψ might trigger in ξ .

To enable “apples to apples” comparisons of executions of Γ and Γ' , we shall use conditions that accomodate these two causes of non-determinism.

The next definition allows us to focus on pairs of executions for which all shared stages have the same behavior. In essence, this enables us to assume that

the stages are “deterministic” for a particular comparison. (For this definition, recall that there is no stage nesting, and so we can blur the distinction between a stage and the task that it contains.)

Definition 4.1: Given FA-GSM schema $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{start}, Att_{out}, sen, sig)$, a *stage i/o assignment* is a function τ with domain Att_S such that for each $S \in Att_S$, $\tau[S] : sig_{in}(S) \rightarrow sig_{out}(S)$, that is, $\tau[S]$ is a function whose signature matches the signature of S in Γ .

An execution $\xi = \sigma_{init}, \sigma_0, \alpha_1, \beta_1, \dots, \sigma_n$ of Γ is *compliant* with τ if for each $i \in [1..n]$, if $\beta_i = C:S(c_1, \dots, c_p)$ then the values c_1, \dots, c_p correspond to the output of $\tau(S)$ applied to values that σ_{i-1} assigns to the input attributes of S . The set of executions of Γ that are compliant with τ is denoted as $Exec(\Gamma, \tau)$.

Example 4.2: Let IDG denote stage Initial Data Gathering of BCA^{base} , and BPEC denote Business Performance Evaluation Check. In one stage i/o assignment τ_{ABC} for the *ABC* company, we might have

$$\begin{aligned}\tau_{ABC}[IDG](employee_count) &= 1200 \\ \tau_{ABC}[IDG](annual_revenue) &= \$ 500K \\ \tau_{ABC}[BPEC](BP_good) &= True\end{aligned}$$

Because the evaluations of business performance may be subjective, a different stage i/o assignment τ'_{ABC} might arise, with $\tau'_{ABC}[IDG] = \tau_{ABC}[IDG]$ but $\tau'_{ABC}[BPEC](BP_good) = False$. \square

The following result states that if two executions of Γ are compliant with the same stage i/o assignment, and if the order of stage completions is the same, then they are identical in all other ways as well. In other words, the full range of nondeterminism in GSM executions can be controlled by holding the stage behaviors and the relative timing of stage completion fixed.

Lemma 4.3: Let Γ be an FA-GSM schema and τ a stage i/o assignment for Γ . Let $\xi^q = \sigma_0, \alpha_1^q, \beta_1^q, \dots, \sigma_{n_q}^q$ be a terminal execution in $Exec(\Gamma, \tau)$ for $q \in [1, 2]$. Suppose further that the ordering of stage completions in ξ^1 is identical to the ordering of stage completions in ξ^2 . Then $\xi^1 = \xi^2$, and in particular, the values of the final snapshots of ξ^1 and ξ^2 on $out(\Gamma)$ are identical.

Proof: (Sketch) Recall that in GSM, for a snapshot σ and event $C:S(c_1, \dots, c_n)$, there is at most one result of computing a B-step on σ and $C:S(c_1, \dots, c_n)$. The result now follows from a straightforward induction. \square

As an aside, we note that if all sentries in Γ are eventless, then the above lemma remains true if the condition on orderings of stage completions is dropped.

4.2 Conditional Emulation

In the general case, we shall be looking at a pair Γ^1, Γ^2 of FA-GSM schemas and attempting to compare elements of $TermExec(\Gamma^1)$ with elements of $TermExec(\Gamma^2)$.

We typically focus on executions that satisfy a condition, e.g., in the case of Example 2.2, $\Omega = \text{“employee count} \geq 300\text{”}$. We then demonstrate that executions of one schema that satisfy the condition can be emulated by executions of the other, e.g., for each execution of BCA^{mod} that satisfies Ω there is a corresponding execution of BCA^{base} that behaves identically on output attributes PCU, DCS, and recommendation (see Example 5.3 below).

In the sequel, if f is a function over domain D , and $C \subseteq D$, then $f|_C$ denotes the restriction of f to C .

Suppose now that $\Gamma^i = (\text{Att}^i = \text{Att}_d^i \cup \text{Att}_m^i \cup \text{Att}_S^i, m_{\text{start}}^i, \text{Att}_{out}^i, \text{sen}^i, \text{sig}^i)$ for i in $[1,2]$. Suppose further that τ^i is a stage i/o assignment for Γ^i , i in $[1,2]$. Then τ^1 and τ^2 are *compatible* if $\tau^1|_{\text{Att}_S^1 \cap \text{Att}_S^2} = \tau^2|_{\text{Att}_S^1 \cap \text{Att}_S^2}$.

Let Γ^1, Γ^2 be as above. As suggested above, we shall work with conditions Ω over the union $\text{Att}^1 \cup \text{Att}^2$, in order to focus on executions of Γ^1 or Γ^2 of interest. For a snapshot σ^1 over Γ^1 , σ^1 *satisfies* Ω with existential extension, denoted $\sigma^1 \models^{ex} \Omega$, if there is some extension σ of σ^1 to include all attributes of Ω not in Att^1 , such that $\sigma \models^{strict} \Omega$. (For the current paper we require strict satisfaction of the conditions Ω ; variations of this can also be used.)

We now define the notion of “conditional emulatability”, which enables us to compare the behavior of pairs of schemas with regards to selected attributes.

Definition 4.4: Let $\Gamma^i = (\text{Att}^i = \text{Att}_d^i \cup \text{Att}_m^i \cup \text{Att}_S^i, m_{\text{start}}^i, \text{Att}_{out}^i, \text{sen}^i, \text{sig}^i)$ be an FA-GSM schema for i in $[1,2]$, and let $\mathcal{A} \subseteq \text{Att}^1 \cap \text{Att}^2$, and let Ω be a condition over $\text{Att}^1 \cup \text{Att}^2$. Then Γ^1 *emulates* Γ^2 under Ω , denoted $\Gamma^1 \rightarrow_{\Omega, \mathcal{A}} \Gamma^2$, if the following holds. If

1. τ^2 is a stage i/o assignment for Γ^2 ;
2. $\xi^2 \in \text{Exec}(\Gamma^2)$ is a (possibly non-terminal) τ^2 -compliant execution with final snapshot σ^2 ; and
3. $\sigma^2 \models^{ex} \Omega$

then

1. there exists a stage i/o assignment τ^1 for Γ^1 that is compatible with τ^2 , and
2. there exists a τ^1 -compliant execution $\xi^1 \in \text{Exec}(\Gamma^1)$ with final snapshot σ^1 ,
3. such that $\sigma^1|_{\mathcal{A}} = \sigma^2|_{\mathcal{A}}$.

We write $\Gamma^1 \rightleftharpoons_{\Omega, \mathcal{A}} \Gamma^2$ if $\Gamma^1 \rightarrow_{\Omega, \mathcal{A}} \Gamma^2$ and $\Gamma^2 \rightarrow_{\Omega, \mathcal{A}} \Gamma^1$.

Example 4.5: Recall BCA^{base} (Example 2.1) and BCA^{del} (Example 2.3). Let

1. $\mathcal{A} = \{\text{PCS}, \text{PCU}\}$
2. $\Omega = \text{“Rating} = 9\text{”}$

We illustrate now how it can be shown that $\Gamma^1 \rightleftharpoons_{\Omega, \mathcal{A}} \Gamma^2$. For the \rightarrow direction, fix stage i/o assignment τ^2 for Γ^2 . We focus here on executions ξ^2 of Γ^2 where IDGS is satisfied. In those cases, the only τ^1 that extends τ^2 and enables satisfaction of Ω will have $\tau^1[\text{Credit Check}](\text{Rating}) = 9$. For this τ^1 , the stage **Credit Check** will execute and return **Rating** with value 9 and trigger the milestone **CCS**. Thus, an execution ξ^1 compliant with τ^1 can be constructed from ξ^2 by inserting the launch and completion of **Credit Rating** sometime in between the satisfaction of IDGS and satisfaction of **CCS**. Emulation in the other direction is straightforward to show. \square

4.3 The Lifting Lemma

The Lifting Lemma will enable us to infer emulatability in terms of output attributes, i.e., at a “global level”, based on emulatability in terms of selected milestone attributes, i.e., at a “local level”.

To state the lifting lemma we need to be able to talk about the areas where schemas Γ^1, Γ^2 differ.

Definition 4.6: Let $\Gamma^i = (Att^i = Att_d^i \cup Att_m^i \cup Att_S^i, m_{start}^i, Att_{out}^i, sen^i, sig^i)$ be an FA-GSM schema, let $\Delta^i \subseteq Att_m^i \cup Att_S^i$, for i in $[1,2]$. Then Δ^1, Δ^2 is a *change pair* for Γ^1, Γ^2 if $Att^1 - \Delta^1 = Att^2 - \Delta^2 = \mathcal{A}$ and $sen^1|_{\mathcal{A}} = sen^2|_{\mathcal{A}}$. In this case, both Δ^1 and Δ^2 are called *change sets*.

That is, Δ^1, Δ^2 is a change pair for Γ^1, Γ^2 if the two schemas are identical except for the milestones and stages in the delta’s.

Next, we introduce the notion of “fence” that allows us to create a separation between a change set and an output attribute.

Definition 4.7: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{start}, Att_{out}, sen, sig)$ be an FA-GSM schema, let $\Delta \subseteq Att_m \cup Att_S$, and let $\mathcal{O} \subseteq Att_{out}$. A set $\mathcal{F} \subseteq Att_m$ is a *fence* between Δ and \mathcal{O} if for each pair $\delta \in \Delta, o \in \mathcal{O}$ and each path ρ from δ to o in $DG(\Gamma)$ there is some $m \in \mathcal{F}$ on path ρ .

Speaking intuitively, if \mathcal{F} is a fence between Δ and \mathcal{O} , and if certain “race” conditions do not hold, then the values assigned to \mathcal{O} will not be impacted by the behavior in the Δ area. In this sense, the fence \mathcal{F} “protects” the set \mathcal{O} of output attributes from the set Δ . The next definition identifies the “race” conditions that need to be avoided (see Example 4.9 below).

Definition 4.8: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{start}, Att_{out}, sen, sig)$ be an FA-GSM schema, $\mathcal{F} \subseteq Att_m$ a set of milestones in Γ , and $v \in Att_m \cup Att_S$. Then v is *completion independent* modulo \mathcal{F} if for each stage $S \in Att_S$ and each path ρ from S to v , if there is a node w on ρ with a sentry of form “C:S...”, then there is a node $f \in \mathcal{F}$ that lies between w and v in ρ .

We note that since $w \neq f$, w has the effect of transforming the C:S into an S, i.e., from time-specific to persisting.

Example 4.9: In BCA^{base} , with the exception of bonus and TBPS, all output attributes are completion independent modulo $\{PCS\}$. In contrast, bonus and TBPS are not, because of the completion event C:Fast Turnaround Bonus Eligibility in the guard for stage Team Bonus Pay. \square

We now have the Lifting Lemma, which states that under certain conditions, if Γ^1 emulates Γ^2 for the elements of a fence, then Γ^1 also emulates Γ^2 for output attributes that are downstream from that fence. The proof, omitted, is based on splicing of executions.

Lemma 4.10: (Lifting Lemma) Let $\Gamma^i = (Att^i = Att_d^i \cup Att_m^i \cup Att_S^i, m_{start}^i, Att_{out}^i, sen^i, sig^i)$ be an FA-GSM schema for i in $[1,2]$. Suppose that:

1. Δ^1, Δ^2 is a change pair for Γ^1, Γ^2 .
2. $\mathcal{O} \subseteq \text{out}(\Gamma^1) \cap \text{out}(\Gamma^2)$.
3. \mathcal{F} is a fence between Δ^i and \mathcal{O} in Γ^i for i in $[1,2]$.
4. \mathcal{O} is completion independent modulo \mathcal{F} in Γ^i , for i in $[1,2]$.
5. Ω is a condition over $\text{Att}^1 \cup \text{Att}^2$.
6. $\Gamma^1 \xrightarrow{\Omega, \mathcal{F}} \Gamma^2$.

Then $\Gamma^1 \xrightarrow{\Omega, \mathcal{O}} \Gamma^2$.

We next apply the Lifting Lemma to the example of deletion from Section 2.

Example 4.11: Recall Example 4.5, and the property $\text{BCA}^{\text{base}} \xrightarrow{\Omega, \mathcal{A}} \text{BCA}^{\text{del}}$, where $\mathcal{F} = \{\text{PCS}, \text{PCU}\}$ and $\Omega = \text{“rating} = 9\text{”}$. Let $\Delta^1 = \{\text{Credit Check}, \text{CCS}, \text{CCU}, \text{PCS}, \text{PCU}\}$ and $\Delta^2 = \{\text{PCS}, \text{PCU}\}$. Then Δ^1, Δ^2 is a change pair for Γ^1, Γ^2 . It is straightforward to verify that \mathcal{F} is a fence between these change sets and the output attributes $\mathcal{O} = \{\text{IDGU}, \text{PCU}, \text{recommendation}, \text{DCS}, \text{DCU}\}$. Thus, by the Lifting Lemma, $\Gamma^1 \xrightarrow{\Omega, \mathcal{O}} \Gamma^2$. Intuitively, this states that Γ^1, Γ^2 have identical behavior on \mathcal{O} , if the **rating** attribute is assumed to have value 9. There are no guarantees with regards to the attribute **bonus**), because of a possible race condition involving the completion of **Fast Turnaround Bonus Eligibility**, which occurs in the sentry for **Team Bonus Pay**.

However, note that **bonus** and **TBPS** have a completion dependency on **Fast Turnaround Bonus Eligibility** that is not blocked by \mathcal{F} . As a result, the Lifting Lemma does not apply to those attributes. Indeed, it is possible to construct an example execution ξ^1 of Γ^1 where **Team Bonus Pay** is not launched, but in the corresponding execution ξ^2 of Γ^2 this stage would launch. Intuitively, this can happen if in ξ^1 , **Business Performance Evaluation Check** completes before **Fast Turnaround Bonus Eligibility**, and **Credit Check** completes after **Fast Turnaround Bonus Eligibility**. In particular, in ξ^1 , **PCS** becomes true only after **Fast Turnaround Bonus Eligibility**, and so the guard for **Team Bonus Pay** will never go true. (With this particular example, an alternative $\xi^{2'}$ can be constructed to achieve an emulation, but in the general case there might be other stages whose launching would depend on the timing of when **Business Performance Evaluation Check** completes.)

Note that if the completion event **C:Fast Turnaround Bonus Eligibility** in the guard for **Team Bonus Pay** were dropped, then **Term Bonus Pay**, **TBPS**, and **bonus** would be completion independent modulo \mathcal{F} , and so the Lifting Lemma would apply to them. \square

5 Property Preserving Schema Modifications

This section presents operators for modifying FA-GSM schemas that guarantee the preservation of various properties. The operators focus on sentry modification, and on deletions and insertions of stages and milestones. The proofs about property preservation rely on the Lifting Lemma. Examples from Section 2 are used to illustrate the results developed here.

We begin with a useful observation that is a very straightforward consequence of the Lifting Lemma. Before making the observation, we need the following: the

notion of “shadow” of a change set Δ . Intuitively, the shadow is the set of milestones, stages, and data attributes that are “downstream” of nodes in Δ in the graph $DG(\Gamma)$.

Definition 5.1: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{start}, Att_{out}, sen, sig)$ be an FA-GSM schema and $\Delta \subseteq Att_m \cup Att_S$. The *shadow* of Δ in Γ , denoted $shadow(\Delta, \Gamma)$ is $\{v \in Att_m \cup Att_S \mid \exists \delta \in \Delta \text{ and a path in } DG(\Gamma) \text{ from } \delta \text{ to } v\} \cup \{a \in sig_{out}(S) \mid S \in Att_S \text{ and } \exists \delta \in \Delta \text{ and a path in } DG(\Gamma) \text{ from } \delta \text{ to } S\}$.

Let Δ^1, Δ^2 be a change pair for FA-GSM schemas Γ^1, Γ^2 . It is easily shown that $shadow(\Delta^1, \Gamma^1) = shadow(\Delta^2, \Gamma^2)$.

Proposition 5.2: Let $\Gamma^i = (Att^i = Att_d^i \cup Att_m^i \cup Att_S^i, m_{start}^i, Att_{out}^i, sen^i, sig^i)$ for i in $[1,2]$, and let Δ^1, Δ^2 be a change pair for Γ^1, Γ^2 . Let $\mathcal{A} = shadow(\Delta^1, \Gamma^1) = shadow(\Delta^2, \Gamma^2)$, and let $\mathcal{O} = (Att_{out}^1 \cup Att_{out}^2) - \mathcal{A}$. Then $\Gamma^1 \xRightarrow{True, \mathcal{O}} \Gamma^2$.

Proof: (Sketch) To apply the Lifting Lemma in this case, choose the fence \mathcal{F} to be \emptyset . Each node $o \in \mathcal{O}$ satisfies the conditions concerning paths from Δ^i to o , because there are no such paths. \square

We next examine a simple form of sentry modification.

Example 5.3: Consider BCA^{base} from Example 2.1 and BCA^{mod} from Example 2.2. Recall that BCA^{mod} is formed from BCA^{base} by modifying the sentry on Business Performance Evaluation Check, to skip launching of that stage if the client has < 300 employees, and adding a sentry for milestone PCS. Let $\Omega = \text{“employee_count} \geq 300\text{”}$. A case-by-case argument can be used to show that $BCA^{base} \xRightarrow{\Omega, \{PCS, PCU\}} BCA^{mod}$. Now let

- $\mathcal{O} = \{IDGU, PCU, recommendation, DCS, DCU\}$.
- $\Delta^1 = \{\text{Business Performance Evaluation Check, BPECS, BPECU, PCS}\}$.
- $\Delta^2 = \{PCS\}$.

Similar to Example 4.11, it is easily verified that $\mathcal{F} = \{PCS, PCU\}$ is a fence for Δ^i and \mathcal{O} , for i in $[1,2]$. Further, \mathcal{O} is completion-independent modulo \mathcal{F} . The Lifting Lemma now implies that $\Gamma^1 \xRightarrow{\Omega, \mathcal{O}} \Gamma^2$. We comment now on a possible extension of the Lifting Lemma that could be used to compare the behavior of BCA^{base} and BCA^{mod} on companies with < 300 employees. Assume here that Business Performance Evaluation Check produces one Boolean data attribute BP_good, which is assigned *True* if the stage returns a positive evaluation, and is assigned *False* otherwise. In essence, the construction of BCA^{mod} is implicitly assuming that all such companies will have BP_good set to *True*. One way to capture this is to extend the condition language to include properties of stage i/o assignments, and set $\Omega' = \text{“employee_count} \geq 300 \wedge T[\text{Business Performance Evaluation Check}](BP_good) = True\text{”}$, where T is a variable that ranges over stage i/o assignments. \square

We consider the challenge of generalizing the above example, to find a general-purpose approach for modifying a schema to (a) reflect changes to the sentries of one node, and (b) preserve behavior as much as possible? Several aspects make the preceding example “easy” to work with: (i) only one sentry is modified, (ii)

the modification involves adding a condition using conjunction, (iii) the new condition is based on a data attribute whose defining stage precedes the affected sentry in $DG(\text{BCA}^{\text{base}})$. Although not done here, a generalization of the approach can be developed, that permits adding conditions (with conjunction) to multiple sentries of a stage or milestone. In this case, identifying the preserved properties can be accomplished inductively, based on modifying one sentry at a time.

5.1 Deletion

This subsection develops constructions for deleting milestones and stages from FA-GSM schemas. Similar to the examples of Section 2, the focus is on enabling the deletions while maximizing emulatability.

We begin by describing the construction for deleting a single milestone. We shall use two notational conventions. The first is for substitutions in sentries: given a sentry ψ , an attribute z , and a formula φ , $\psi[z/\varphi]$ denotes the result of replacing all occurrences of z in ψ by (φ) . The second is a manipulation on sentries called *completion-event removal*: For a sentry of form $\psi = C:S \wedge \varphi$, define $\text{cer}(\psi)$ to be $S \wedge \varphi$. Notice that ψ will be true for the single B-step where stage S completes, whereas $\text{cer}(\psi)$ will be true for that B-step and all subsequent B-steps. If ψ is eventless, then $\text{cer}(\psi) = \psi$.

The following definition specifies implicitly an algorithm for deleting a milestone while preserving all output behaviors.

Definition 5.4: Let $\Gamma = (\text{Att} = \text{Att}_d \cup \text{Att}_m \cup \text{Att}_s, m_{\text{start}}, \text{Att}_{\text{out}}, \text{sen}, \text{sig})$ be an FA-GSM schema, m a milestone of Γ , and $M = \{\psi_1, \dots, \psi_q\}$ the set of sentries of m in Γ . The *deletion* of m from Γ , denoted $\text{del}(\Gamma, m)$, is the FA-GSM schema constructed from Γ in the following way. Suppose that v is a stage or milestone in Γ , that χ is a sentry for v , and that m occurs in χ . Then replace χ in Γ with a set of sentries

$$N = \{\chi[m/\text{cer}(\psi_p)] \mid p \in [1, q]\}$$

Finally, delete m from the set of attributes of Γ .

Intuitively, in the construction of schema $\text{del}(\Gamma, m)$ occurrences of m in sentries are replaced by “macro-expansions” of m . It is straightforward to verify that the result of the construction is an FA-GSM schema.

(Completion event removal is performed to handle situations where the target sentry itself has a completion event.)

Lemma 5.5: Let Γ be an FA-GSM schema and m a milestone of Γ^1 . Let \mathcal{F} be the set of stages and milestones of Γ whose sentries are modified to create $\text{del}(\Gamma, m)$. Then $\Gamma \stackrel{\text{True}, \mathcal{F}}{\rightleftharpoons} \text{del}(\Gamma, m)$.

Proof: (Sketch) One aspect of the proof is to show that for a sentry ψ , $\text{cer}(\psi)$ takes the value *True* for all snapshots after ψ has triggered, and also that the behavior of $\text{cer}(\psi)$ mimics ψ , in terms of triggering behavior. The other aspect involves showing how executions of Γ can be transformed into executions of $\text{del}(\Gamma, m)$ with the same behaviors on \mathcal{F} . \square

Deleting a stage S from an FA-GSM schema Γ is similar to deleting a milestone, in terms of performing “macro-expansions” in selected sentries. However, there are three complications. First, something must be done about the values of the data attributes produced by S . In the approach taken here, we assume that a vector \vec{c} of constants is used to serve as default values. Second, speaking intuitively, we must ensure that the attribute values in \vec{c} are not available for use until after S would have completed; the approach taken here follows the pattern used for deleting milestones. And third, we must address sentries χ that have form $C:S \wedge \varphi$; for these we essentially replace $C:S$ with the sentries that launch S .

Definition 5.6: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{\text{start}}, Att_{\text{out}}, sen, sig)$ be an FA-GSM schema, S a stage of Γ , and $M = \{\psi_1, \dots, \psi_q\}$ the set of sentries of m in Γ . Let $\vec{a} = sig_{\text{out}}(S)$ and let \vec{c} be a vector of constants having types that match \vec{a} . The *deletion* of S from Γ using \vec{c} for \vec{a} , denoted $del(\Gamma, S, \vec{a}/\vec{c})$, is an FA-GSM schema constructed from Γ in the following way. Suppose that v is a stage or milestone in Γ , that χ is a sentry for v , and that χ includes $C:S$ and/or includes one or more attribute from \vec{a} . Then replace χ with a set of sentries

$$N = \{\chi[C:S/\psi_p, \vec{a}/\vec{c}] \wedge cer(\psi_p) \mid p \in [1, q]\}.$$

Finally, delete S from Att_S .

Example 5.7: To illustrate the above construction, consider a variation $BCA_{\text{var}}^{\text{del}}$ of BCA^{del} , in which only the stage **Credit Check** is deleted, but milestones **CCS** and **CCU** are to be retained. In this case, the sentry of **CCS** will become “**IDGS** $\wedge 9 \geq 8$ ”, and the sentry of **CCU** will become “**IDGS** $\wedge 9 < 8$ ”. \square

The following lemma establishes the key property preservation properties of the stage deletion construction. (The proof is similar to that of the preceding lemma, and is omitted.)

Lemma 5.8: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{\text{start}}, Att_{\text{out}}, sen, sig)$ be an FA-GSM schema, S a stage of Γ , and \vec{c} a vector of constants having the types of $\vec{a} = sig_{\text{out}}(S)$. Let \mathcal{F} be the set of stages and milestones whose sentries are modified in $del(\Gamma, S, \vec{c})$. Let Ω be “ $\vec{a} = \vec{c}$ ”. Then $\Gamma \rightleftharpoons_{\Omega, \mathcal{F}} del(\Gamma, m)$.

The preceding lemmas are now generalized to provide conditions on property preservation when a full fragment is deleted from an FA-GSM schema. Suppose that $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{\text{start}}, Att_{\text{out}}, sen, sig)$ is an FA-GSM schema, and let \mathcal{X} be a set of stages and/or milestones in Γ . For each stage S in \mathcal{X} , let $\vec{a}^S = sig_{\text{out}}(S)$ and let \vec{c}^S be a set of constants with the same types. Let \vec{a} denote a listing of all \vec{a}^S for stages $S \in \mathcal{X}$, and define \vec{c} similarly.

Now let x_1, \dots, x_n be a listing of the elements of \mathcal{X} . Let $\Gamma' = del(x_1, del(x_2, \dots, del(x_n, \Gamma, \vec{a}^{x_n}/\vec{c}^{x_n}), \dots, \vec{a}^{x_2}/\vec{c}^{x_2}), \vec{a}^{x_1}/\vec{c}^{x_1})$, where $\vec{a}^{x_i}/\vec{c}^{x_i}$ is empty if x_i is a milestone. It can be shown that the deletion operation satisfies a Church-Rosser property, and so different orderings for \mathcal{X} will yield equivalent FA-GSM schemas. We define the *deletion* of \mathcal{X} from Γ , denoted $del(\Gamma, \mathcal{X}, \vec{a}/\vec{c})$, to be one of these equivalent schemas. The following result can be shown using an induction based on Lemmas 5.5 and 5.8.

Theorem 5.9: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{start}, Att_{out}, sen, sig)$, \mathcal{X} , \vec{a} and \vec{c} and $\Gamma' = del(\Gamma, \mathcal{X}, \vec{a}/\vec{c})$ be as above. Let \mathcal{F} be the collection of all stages and milestones in Γ' whose sentries have been modified, and let Ω be the formula $\vec{a} = \vec{c}$. Then $\Gamma \rightleftharpoons_{\Omega, \mathcal{F}} \Gamma'$. Furthermore, if $\mathcal{O} \subseteq Att_{out}$ is completion-independent modulo \mathcal{F} , then $\Gamma \rightleftharpoons_{\Omega, \mathcal{O}} \Gamma'$.

5.2 Insertion

This subsection studies property preservation in the context of insertions to an FA-GSM schema Γ . Speaking intuitively, the emphasis here is on enabling the designer to insert one or several stages and milestones, while ensuring that the global impact of the insertion is minimized “when things go right”. This approach was followed in the construction of schema BCA^{ins} from BCA^{base} in Section 2: for each execution of BCA^{ins} where milestone AMCS goes true there is guaranteed to be a corresponding execution of BCA^{base} that produces the same outcome.

The following definition is provided to talk about “bulk” insertions.

Definition 5.10: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_S, m_{start}, Att_{out}, sen, sig)$ be an FA-GSM schema. An *insertable fragment* for Γ is a tuple $\Delta = (Att^\Delta = Att_d^\Delta \cup Att_m^\Delta \cup Att_S^\Delta, Att_{out}^\Delta, sen^\Delta, sig^\Delta)$ that satisfies the following conditions:

1. Att_d^Δ is a set of data attributes names, disjoint from Att_d .
2. Att_m^Δ is a set of milestone names, disjoint from Att_m .
3. Att_S^Δ is a set of stage names, disjoint from Att_S .
4. $Att_{out}^\Delta \subseteq Att_m^\Delta \text{elta} \cup att_d^\Delta$.
5. sen^Δ is a mapping from $Att_m^\Delta \cup Att_S^\Delta$ into sets of sentries, where each sentry can refer to elements of $Att \cup Att^\Delta$ and completions of elements of $Att_S \cup Att_S^\Delta$.
6. sig^Δ is a mapping from stages in Att_S^Δ , such that for each $S \in Att_S^\Delta$,
 - (a) $sig_{in}^\Delta(S)$ and $sig_{out}^\Delta(S)$ are finite sets of attribute names.
 - (b) $sig_{in}^\Delta(S) \subseteq Att_d \cup (\cup \{sig_{out}^\Delta(S') \mid S' \neq S, S \in Att_S^\Delta\})$
 - (c) $sig_{out}^\Delta(S) \cap Att_d = \emptyset$, i.e., the stages in Δ produce all new data attributes.
7. The dependency graph produced by merging Γ and Δ is acyclic.

The *insertion* of Δ into Γ , denoted $ins(\Gamma, \Delta)$ is the tuple $(Att' = (Att_d \cup Att_d^\Delta) \cup (Att_m \cup Att_m^\Delta) \cup (Att_S \cup Att_S^\Delta), m_{start}, Att_{out} \cup Att_{out}^\Delta, sen \cup sen^\Delta, sig \cup sig^\Delta)$

Given Γ, Δ as above, it is straightforward to verify that $ins(\Gamma, \Delta)$ is an FA-GSM schema.

To enable modular insertions, and to facilitate straightforward reasoning about the impact of an insertion, a best practice is to include as part of Δ one or more milestones that are used to indicate the “success” or “failure” of a case with regards to the inserted activity. (More refined kinds of milestones can also be imagined). The following result assumes there is a single “success” milestone $m_{success}$ in Δ ; generalizations are left to the reader. The result follows easily from the Lifting Lemma.

Theorem 5.11: Let $\Gamma = (Att = Att_d \cup Att_m \cup Att_s, m_{start}, Att_{out}, sen, sig)$ be an FA-GSM schema, and let $\Delta = (Att^\Delta = Att_d^\Delta \cup Att_m^\Delta \cup Att_s^\Delta, Att_{out}^\Delta, sen^\Delta, sig^\Delta)$ be an insertable fragment that includes a milestone $m_{success}$. Suppose that $\mathcal{F} \subseteq Att_m$ is a family of milestones in Γ , and suppose that Γ' is the result of modifying $ins(\Gamma, \Delta)$ by replacing each sentry μ of a milestone in \mathcal{F} by $\mu \wedge m_{success}$. Let $\Omega = "m_{success}"$. Finally, let $\mathcal{O} \subseteq Att_{out}$ be completion-independent modulo \mathcal{F} in Γ' . Then $\Gamma \xrightarrow{\Omega, \mathcal{O}} \Gamma'$.

Example 5.12: In the schema BCA^{ins} of Example 2.4, with regards to the above theorem, the milestone AMCS plays the role of $m_{success}$, the set $\{PCS\}$ plays the role of \mathcal{F} , and the set $\{recommendation, DCS, DCU\}$ plays the roles of \mathcal{O} . In this case, the theorem tells us that for each execution of BCA^{ins} for which AMCS goes true, there is a corresponding execution of the base schema BCA^{base} with the same outcomes on \mathcal{O} . What about failure of Addressable Market Check? In this case a variant of Theorem 5.11 can be formulated, based on a milestone m_{fail} . In the example, AMCU would play role of m_{fail} , $\{PCU\}$ would play the roles of both \mathcal{F} and \mathcal{O} . \square

6 Related work

We discuss the literature on changes in process models for activity-centric business process management and case management.

In the context of *activity-centric BPM*, change operations have been proposed [29]. Different correctness criteria have been identified in the literature to assess which changes are allowed so that cases can be migrated properly from an old to a new schema [26]. A particular focus has been on ensuring that when the execution of a BP instance starts on one schema and migrates to another one while in flight, the final BP instance corresponds to an execution of the new schema. In our approach, we study a novel form of correctness, which focuses on preservation of schema properties, defined in terms of emulatability of one schema by another one. A form of unconditional emulatability was studied in connection with declarative artifact-centric business processes in [4]. That work was in an abstract setting; in contrast the results here are tied to a practical Case Management model, and motivated by a real-world use case.

Applying changes to activity-centric process models leads to variety of related process models that needs to be managed properly [10–12, 27]. Configurable workflow models [10, 27] manage adaptations for activity-centric process models. Configurable workflow models contain configurable elements that can be skipped or blocked. This way, different workflow models can be generated from the same configurable workflow model.

Business process families relate feature models, introduced for managing variability in software product lines, to business process models [11]. There the main focus is on finding inconsistencies between selected features and the generated process model realizing those features.

The Provop (Process Variants by Options) approach uses groups of atomic change operations, called options, to generate different process models from a base process model [12]. Different strategies for defining base models are discussed.

Case management originates from industry, including, e.g., [28] and work on business artifacts, e.g., [24]. Recent overview works include [8, 15, 22]. Case management is related to the more general concept of data-centric business process management, which studies how activity-centric processes can be made more data-aware [24, 18, 25, 20] to improve their flexibility. This includes work on declarative artifact-centric models, including GSM [5, 6] and declarative process models for case management [14].

Though the problem of change has been recognized as central to case management [15], in particular adaptive case management [21], it has not been widely studied. Mukkalama et al. [23] study change in DCR Graphs, a declarative formalism for case management. They define basic change operations that add and remove behavior, but their operations are aimed at a micro-level, so removing atomic elements from schema. In our approach, we study also the impact of adding and removing larger fragments, so at a macro level. They focus on logical correctness and the use of automated verification techniques, whereas we develop tests for property preservation that can be checked at a syntactic level.

Motahari et al. [21] present a framework and prototype implementation that supports adaptive case management in social enterprises. The framework supports change, but does not address preservation of properties across changes.

There has been active research on verification for artifact-centric BPM models (e.g., [2, 7, 1, 13]). That work could be also be applied to reason about preservation of properties of case management schemas during evolution. The approach in the current paper uses syntactic conditions rather than semantic ones, and would thus be substantially easier to deploy and maintain than a verification-based approach.

7 Conclusion

This paper studies schema modifications in the context of a variant of the Guard-Stage-Milestone (GSM) model for Case Management. The main contributions of this paper are (i) a precise definition for testing the preservation of properties through the use of conditional emulatability; (ii) the development of a general-purpose “Lifting Lemma” which allows a variety of approaches to achieve and/or prove property preservation; and (iii) the specification of operators to perform schema manipulations that are guaranteed to preserve certain properties. The theoretical work is motivated by examples arising in a real-world application.

The research here can be extended in several directions, including the following: (a) extend results to more general kinds of GSM schema; (b) extend results to other Case Management and BPM models ([28] is a natural first candidate, and also the OMG CMMN standard [3]); (c) develop algorithms for schema modifications other than deletion and insertion, that preserve specified properties; (d) generalize to support adaptation of schemas for cases that are “in-flight”. and (e) develop approaches to apply the theoretical results developed here in practical settings.

References

1. F. Belardinelli, A. Lomuscio, and F. Patrizi. Verification of GSM-based artifact-centric systems through finite abstraction. In *Proc. Intl. Conf. on Service-Oriented Computing (ICSOC)*, pages 17–31, 2012.
2. K. Bhattacharya, C. E. Gerede, R. Hull, R. Liu, and J. Su. Towards formal analysis of artifact-centric business process models. In *Proc. Int. Conf. on Business Process Management (BPM)*, pages 288–304, 2007.
3. BizAgi and others. Case Management Model and Notation (CMMN), v1, May 2014. OMG Document Number formal/2014-05-05, Object Management Group.
4. D. Calvanese, G. D. Giacomo, R. Hull, and J. Su. Artifact-centric workflow dominance. In *Proc. Intl. Conf. on Service Oriented Computing (ICSOC)*, 2009.
5. D. Cohn and R. Hull. Business Artifacts: A Data-centric Approach to Modeling Business Operations and Processes. *IEEE Data Eng. Bull.*, 32(3):3–9, 2009.
6. E. Damaggio, R. Hull, and R. Vaculín. On the equivalence of incremental and fixpoint semantics for business artifacts with guard-stage-milestone lifecycles. *Information Systems*, 38:561–584, 2013.
7. A. Deutsch, R. Hull, F. Patrizi, and V. Vianu. Automatic verification of data-centric business processes. In *Proc. Intl. Conf. on Database Theory (ICDT)*, 2009.
8. C. Di Ciccio, A. Marrella, and A. Russo. Knowledge-intensive processes: Characteristics, requirements and analysis of contemporary approaches. *J. Data Semantics*, 4(1):29–57, 2015.
9. R. Eshuis, R. Hull, Y. Sun, and R. Vaculín. Splitting GSM schemas: A framework for outsourcing of declarative artifact systems. *Inf. Syst.*, 46:157–187, 2014.
10. F. Gottschalk, W. M. P. van der Aalst, M. H. Jansen-Vullers, and M. L. Rosa. Configurable workflow models. *Int. J. Cooperative Inf. Syst.*, 17(2):177–221, 2008.
11. G. Gröner, M. Boskovic, F. S. Parreiras, and D. Gasevic. Modeling and validation of business process families. *Inf. Syst.*, 38(5):709–726, 2013.
12. A. Hallerbach, T. Bauer, and M. Reichert. Capturing variability in business process models: the provop approach. *Journal of Software Maintenance*, 22(6-7):519–546, 2010.
13. B. B. Hariri, D. Calvanese, G. D. Giacomo, A. Deutsch, and M. Montali. Verification of relational data-centric dynamic systems with external services. In *Proc. Intl. Symp. Principles of Database Systems*, pages 163–174, 2013.
14. T. T. Hildebrandt, R. R. Mukkamala, and T. Slaats. Designing a cross-organizational case management system using dynamic condition response graphs. In *Proc. IEEE EDOC 2011*, pages 161–170. IEEE Computer Society, 2011.
15. S. Huber, A. Hauptmann, M. Lederer, and M. Kurz. Managing complexity in adaptive case management. In *Proc. S-BPM ONE 2013*, pages 209–226, 2013.
16. R. Hull, E. Damaggio, R. D. Masellis, F. Fournier, M. Gupta, F. H. III, S. Hobson, M. Linehan, S. Maradugu, A. Nigam, P. Sukaviriya, and R. Vaculín. Business artifacts with guard-stage-milestone lifecycles: managing artifact interactions with conditions and events. In *Proc. of the 5th ACM Int. Conf. on Distributed Event-Based Systems, DEBS, USA*, pages 51–62, 2011.
17. R. Hull, N. C. Narendra, and A. Nigam. Facilitating workflow interoperation using artifact-centric hubs. In *ICSOC/ServiceWave*, pages 1–18, 2009.
18. V. Künzle and M. Reichert. Philharmonicflows: towards a framework for object-aware process management. *Journal of Software Maintenance*, 23(4):205–244, 2011.
19. L. Limonad, D. Boaz, R. Hull, R. Vaculín, and F. T. Heath. A generic business artifacts based authorization framework for cross-enterprise collaboration. In *SRII Global Conference*, pages 70–79, 2012.
20. A. Meyer, L. Pufahl, D. Fahland, and M. Weske. Modeling and enacting complex data dependencies in business processes. In *Proc. BPM 2013*, pages 171–186, 2013.

21. H. R. Motahari Nezhad, C. Bartolini, S. Graupner, and S. Spence. Adaptive case management in the social enterprise. In *Proc. ICSOC 2012*, pages 550–557, 2012.
22. H. R. Motahari Nezhad and K. D. Swenson. Adaptive case management: Overview and research challenges. In *IEEE CBI 2013*, pages 264–269. IEEE, 2013.
23. R. R. Mukkamala, T. T. Hildebrandt, and T. Slaats. Towards trustworthy adaptive case management with dynamic condition response graphs. In *Proc. EDOC 2013*, pages 127–136, 2013.
24. A. Nigam and N. S. Caswell. Business artifacts: An approach to operational specification. *IBM Systems Journal*, 42(3):428–445, 2003.
25. G. Redding, M. Dumas, A. H. M. ter Hofstede, and A. Iordachescu. A flexible, object-centric approach for business process modelling. *Service Oriented Computing and Applications*, 4(3):191–201, 2010.
26. S. Rinderle, M. Reichert, and P. Dadam. Correctness criteria for dynamic changes in workflow systems - a survey. *Data Knowl. Eng.*, 50(1):9–34, 2004.
27. M. Rosemann and W. M. P. van der Aalst. A configurable reference modelling language. *Inf. Syst.*, 32(1):1–23, 2007.
28. W. M. P. van der Aalst, M. Weske, and D. Grünbauer. Case handling: a new paradigm for business process support. *Data Knowl. Eng.*, 53(2):129–162, 2005.
29. B. Weber, M. Reichert, and S. Rinderle-Ma. Change patterns and change support features - enhancing flexibility in process-aware information systems. *Data Knowl. Eng.*, 66(3):438–466, 2008.

Nr.	Year	Title	Author(s)
484	2015	Reasoning About Property Preservation in Adaptive Case Management	Rik Eshuis, Richard Hull, Mengfei Yi
483	2015	An Adaptive Large Neighborhood Search Heuristic for the Pickup and Delivery Problem with Time Windows and Scheduled Lines	Veaceslav Ghilas, Emrah Demir, Tom Van Woensel
482	2015	Inventory Dynamics in the Financial Crisis: An Empirical Analysis of Firm Responsiveness and its Effect on Financial Performance	Kai Hoberg, Maximiliano Udenio, Jan C. Fransoo
481	2015	The extended gate problem: Intermodal hub location with multiple actors	Yann Bouchery, Jan Fransoo, Marco Slikker
480	2015	Inventory Management with Two Demand Streams: A Maintenance Application	Rob J.I. Basten, Jennifer K. Ryan
479	2015	Optimal Design of Uptime-Guarantee Contracts	Behzad Hezarkhani
478	2015	Collaborative Replenishment in the Presence of Intermediaries	Behzad Hezarkhani, Marco Slikker, Tom Van Woensel
477	2015	Reference Architecture for Mobility-Related Services A reference architecture based on GET Service and SIMPLI-CITY Project architectures	A. Husak, M. Politis, V. Shah, R. Eshuis, P. Grefen
476	2015	A Multi-Item Approach to Repairable Stocking and Expediting in a Fluctuating Demand Environment	Joachim Arts
475	2015	An Adaptive Large Neighborhood Search Heuristic for the Share-a-Ride Problem	Baoxiang Li, Dmitry Krushinsky, Tom Van Woensel, Hajo A. Reijers
474	2015	An approximate dynamic programming approach to urban freight distribution with batch arrivals	Wouter van Heeswijk, Martijn Mes, Marco Schutten
473	2015	Dynamic Multi-period Freight Consolidation	Arturo Pérez Rivera, Martijn Mes
472	2015	Maintenance policy selection for ships: finding the most important criteria and considerations	A.J.M. Goossens, R.J.I. Basten
471	2015	Using Twitter to Predict Sales: A Case Study	Remco Dijkman, Panagiotis Ipeirotis, Freek Aertsen, Roy van Helden
470	2015	The Effect of Exceptions in Business Processes	Remco Dijkman, Geoffrey van IJzendoorn, Oktay Türetken, Meint de Vries
469	2015	Business Model Prototyping for Intelligent Transport Systems. A Service-Dominant Approach	Konstantinos Traganos, Paul Grefen, Aafke den Hollander, Oktay Türetken, Rik Eshuis
468	2015	How suitable is the RePro technique for rethinking care processes?	Rob J.B. Vanwersch, Luise Pufahl, Irene Vanderfeesten, Jan Mendling, Hajo A. Reijers
467	2014	Where to exert abatement effort for sustainable operations considering supply chain interactions?	Tarkan Tan, Astrid Koomen
466	2014	An Exact Algorithm for the Vehicle Routing Problem with Time Windows and Shifts	Said Dabia, Stefan Ropke, Tom Van Woensel
465	2014	The RePro technique: a new, systematic technique for rethinking care processes	Rob J.B. Vanwersch, Luise Pufahl, Irene Vanderfeesten, Hajo A. Reijers
464	2014	Exploring maintenance policy selection using the Analytic Hierarchy Process: an application for naval ships	A.J.M. Goossens, R.J.I. Basten
463	2014	Allocating service parts in two-echelon networks at a utility company	D. van den Berg, M.C. van der Heijden, P.C. Schuur
462	2014	Freight consolidation in networks with transshipments	W.J.A. van Heeswijk, M.R.K. Mes, J.M.J. Schutten, W.H.M. Zijm
461	2014	A Software Architecture for a Transportation Control Tower	Anne Baumgrass, Remco Dijkman, Paul Grefen, Shaya Pourmirza, Hagen Völzer, Mathias Weske
460	2014	Small traditional retailers in emerging markets	Youssef Boulaksil, Jan C. Fransoo, Edgar E. Blanco, Sallem Koubida

Nr.	Year	Title	Author(s)
459	2014	Defining line replaceable units	J.E. Parada Puig, R.J.I. Basten
458	2014	Inventories and the Credit Crisis: A Chicken and Egg Situation	Maximiliano Udenio, Vishal Gaur, Jan C. Fransoo
457	2014	An Exact Approach for the Pollution-Routing Problem	Said Dabia, Emrah Demir, Tom Van Woensel
456	2014	Fleet readiness: stocking spare parts and high-tech assets	Rob J.I. Basten, Joachim J. Arts
455	2014	Competitive Solutions for Cooperating Logistics Providers	Behzad Hezarkhani, Marco Slikker, Tom Van Woensel
454	2014	Simulation Framework to Analyse Operating Room Release Mechanisms	Rimmert van der Kooij, Martijn Mes, Erwin Hans
453	2014	A Unified Race Algorithm for Offline Parameter Tuning	Tim van Dijk, Martijn Mes, Marco Schutten, Joaquim Gromicho
452	2014	Cost, carbon emissions and modal shift in intermodal network design decisions	Yann Bouchery, Jan Fransoo
451	2014	Transportation Cost and CO2 Emissions in Location Decision Models	Josue C. Vélazquez-Martínez, Jan C. Fransoo, Edgar E. Blanco, Jaime Mora-Vargas
450	2014	Tracebook: A Dynamic Checklist Support System	Shan Nan, Pieter Van Gorp, Hendrikus H.M. Korsten, Richard Vdovjak, Uzay Kaymak
449	2014	Intermodal hinterland network design with multiple actors	Yann Bouchery, Jan Fransoo
448	2014	The Share-a-Ride Problem: People and Parcels Sharing Taxis	Baoxiang Li, Dmitry Krushinsky, Hajo A. Reijers, Tom Van Woensel
447	2014	Stochastic inventory models for a single item at a single location	K.H. van Donselaar, R.A.C.M. Broekmeulen
446	2014	Optimal and heuristic repairable stocking and expediting in a fluctuating demand environment	Joachim Arts, Rob Basten, Geert-Jan van Houtum
445	2014	Connecting inventory control and repair shop control: a differentiated control structure for repairable spare parts	M.A. Driessen, W.D. Rustenburg, G.J. van Houtum, V.C.S. Wiers
444	2014	A survey on design and usage of Software Reference Architectures	Samuil Angelov, Jos Trienekens, Rob Kusters
443	2014	Extending and Adapting the Architecture Tradeoff Analysis Method for the Evaluation of Software Reference Architectures	Samuil Angelov, Jos J.M. Trienekens, Paul Grefen
442	2014	A multimodal network flow problem with product quality preservation, transshipment, and asset management	Maryam SteadieSeifi, Nico Dellaert, Tom Van Woensel
441	2013	Integrating passenger and freight transportation: Model formulation and insights	Veaceslav Ghilas, Emrah Demir, Tom Van Woensel
440	2013	The Price of Payment Delay	K. van der Vliet, M.J. Reindorp, J.C. Fransoo
439	2013	On Characterization of the Core of Lane Covering Games via Dual Solutions	Behzad Hezarkhani, Marco Slikker, Tom van Woensel
438	2013	Destocking, the Bullwhip Effect, and the Credit Crisis: Empirical Modeling of Supply Chain Dynamics	Maximiliano Udenio, Jan C. Fransoo, Robert Peels
437	2013	Methodological support for business process redesign in healthcare: a systematic literature review	Rob J.B. Vanwersch, Khurram Shahzad, Irene Vanderfeesten, Kris Vanhaecht, Paul Grefen, Liliane Pintelon, Jan Mendling, Geofridus G. van Merode, Hajo A. Reijers
436	2013	Dynamics and equilibria under incremental horizontal differentiation on the Salop circle	B. Vermeulen, J.A. La Poutré, A.G. de Kok
435	2013	Analyzing Conformance to Clinical Protocols Involving Advanced Synchronizations	Hui Yan, Pieter Van Gorp, Uzay Kaymak, Xudong Lu, Richard Vdovjak, Hendriks H.M. Korsten, Huilong Duan

Nr.	Year	Title	Author(s)
434	2013	Models for Ambulance Planning on the Strategic and the Tactical Level	J. Theresia van Essen, Johann L. Hurink, Stefan Nickel, Melanie Reuter
433	2013	Mode Allocation and Scheduling of Inland Container Transportation: A Case-Study in the Netherlands	Stefano Fazi, Tom Van Woensel, Jan C. Fransoo
432	2013	Socially responsible transportation and lot sizing: Insights from multiobjective optimization	Yann Bouchery, Asma Ghaffari, Zied Jemai, Jan Fransoo
431	2013	Inventory routing for dynamic waste collection	Martijn Mes, Marco Schutten, Arturo Pérez Rivera
430	2013	Simulation and Logistics Optimization of an Integrated Emergency Post	N.J. Borgman, M.R.K. Mes, I.M.H. Vliegen, E.W. Hans
429	2013	Last Time Buy and Repair Decisions for Spare Parts	S. Behfard, M.C. van der Heijden, A. Al Hanbali, W.H.M. Zijm
428	2013	A Review of Recent Research on Green Road Freight Transportation	Emrah Demir, Tolga Bektas, Gilbert Laporte
427	2013	Typology of Repair Shops for Maintenance Spare Parts	M.A. Driessen, V.C.S. Wiers, G.J. van Houtum, W.D. Rustenburg
426	2013	A value network development model and implications for innovation and production network management	B. Vermeulen, A.G. de Kok
425	2013	Single Vehicle Routing with Stochastic Demands: Approximate Dynamic Programming	C. Zhang, N.P. Dellaert, L. Zhao, T. Van Woensel, D. Sever
424	2013	Influence of Spillback Effect on Dynamic Shortest Path Problems with Travel-Time-Dependent Network Disruptions	Derya Sever, Nico Dellaert, Tom Van Woensel, Ton de Kok
423	2013	Dynamic Shortest Path Problem with Travel-Time-Dependent Stochastic Disruptions: Hybrid Approximate Dynamic Programming Algorithms with a Clustering Approach	Derya Sever, Lei Zhao, Nico Dellaert, Tom Van Woensel, Ton de Kok
422	2013	System-oriented inventory models for spare parts	R.J.I. Basten, G.J. van Houtum
421	2013	Lost Sales Inventory Models with Batch Ordering and Handling Costs	T. Van Woensel, N. Erkip, A. Curseu, J.C. Fransoo
420	2013	Response speed and the bullwhip	Maximiliano Udenio, Jan C. Fransoo, Eleni Vatamidou, Nico Dellaert
419	2013	Anticipatory Routing of Police Helicopters	Rick van Urk, Martijn R.K. Mes, Erwin W. Hans
418	2013	Supply Chain Finance: research challenges ahead	Kasper van der Vliet, Matthew J. Reindorp, Jan C. Fransoo
417	2013	Improving the Performance of Sorter Systems by Scheduling Inbound Containers	S.W.A. Haneyah, J.M.J. Schutten, K. Fikse
416	2013	Regional logistics land allocation policies: Stimulating spatial concentration of logistics firms	Frank P. van den Heuvel, Peter W. de Langen, Karel H. van Donselaar, Jan C. Fransoo
415	2013	The development of measures of process harmonization	Heidi L. Romero, Remco M. Dijkman, Paul W.P.J. Grefen, Arjan van Weele
414	2013	BASE/X. Business Agility through Cross-Organizational Service Engineering. The Business and Service Design Approach developed in the CoProFind Project	Paul Grefen, Egon Lüftenegger, Eric van der Linden, Caren Weisleder
413	2013	The Time-Dependent Vehicle Routing Problem with Soft Time Windows and Stochastic Travel Times	Duygu Tas, Nico Dellaert, Tom van Woensel, Ton de Kok
412	2013	Clearing the Sky - Understanding SLA Elements in Cloud Computing	Marco Comuzzi, Guus Jacobs, Paul Grefen
411	2013	Approximations for the waiting time distribution in an M/G/c priority queue	A. Al Hanbali, E.M. Alvarez, M.C. van der Heijden
410	2013	To co-locate or not? Location decisions and logistics concentration areas	Frank P. van den Heuvel, Karel H. van Donselaar, Rob A.C.M. Broekmeulen, Jan C. Fransoo, Peter W. de Langen

Nr.	Year	Title	Author(s)
409	2013	The Time-Dependent Pollution-Routing Problem	Anna Franceschetti, Dorothée Honhon, Tom van Woensel, Tolga Bektas, Gilbert Laporte
408	2013	Scheduling the scheduling task: A time management perspective on scheduling	J.A. Larco, V. Wiers, J. Fransoo
407	2013	Clustering Clinical Departments for Wards to Achieve a Prespecified Blocking Probability	J. Theresia van Essen, Mark van Houdenhoven, Johann L. Hurink
406	2013	MyPHRMachines: Personal Health Desktops in the Cloud	Pieter Van Gorp, Marco Comuzzi
405	2013	Maximising the Value of Supply Chain Finance	Kasper van der Vliet, Matthew J. Reindorp, Jan C. Fransoo
404	2013	Reaching 50 million nanostores: retail distribution in emerging megacities	Edgar E. Blanco, Jan C. Fransoo
403	2013	A Vehicle Routing Problem with Flexible Time Windows	Duygu Tas, Ola Jabali, Tom van Woensel
402	2013	The Service Dominant Business Model: A Service Focused Conceptualization	Egon Lüftenegger, Marco Comuzzi, Paul Grefen, Caren Weisleder
401	2013	Relationship between freight accessibility and logistics employment in US counties	Frank P. van den Heuvel, Liliana Rivera, Karel H. van Donselaar, Ad de Jong, Yossi Sheffi, Peter W. de Langen, Jan C. Fransoo
400	2012	A Condition-Based Maintenance Policy for Multi-Component Systems with a High Maintenance Setup Cost	Qiushi Zhu, Hao Peng, Geert-Jan van Houtum
399	2012	A flexible iterative improvement heuristic to support creation of feasible shift rosters in self-rostering	E. van der Veen, J.L. Hurink, J.M.J. Schutten, S.T. Uijland
398	2012	Scheduled Service Network Design with Synchronization and Transshipment Constraints for Intermodal Container Transportation Networks	K. Sharypova, T.G. Crainic, T. van Woensel, J.C. Fransoo
397	2012	Destocking, the bullwhip effect, and the credit crisis: empirical modeling of supply chain dynamics	Maximiliano Udenio, Jan C. Fransoo, Robert Peels
396	2012	Vehicle routing with restricted loading capacities	J. Gromicho, J.J. van Hoorn, A.L. Kok, J.M.J. Schutten
395	2012	Service differentiation through selective lateral transshipments	E.M. Alvarez, M.C. van der Heijden, I.M.H. Vliegen, W.H.M. Zijm
394	2012	A Generalized Simulation Model of an Integrated Emergency Post	Martijn Mes, Manon Bruens
393	2012	Business Process Technology and the Cloud: defining a Business Process Cloud Platform	Vassil Stoitsev, Paul Grefen
392	2012	Vehicle Routing with Soft Time Windows and Stochastic Travel Times: A Column Generation and Branch-and-Price Solution Approach	D. Tas, M. Gendreau, N. Dellaert, T. van Woensel, A.G. de Kok
391	2012	Improve OR-Schedule to Reduce Number of Required Beds	J. Theresia van Essen, Joël M. Bosch, Erwin W. Hans, Mark van Houdenhoven, Johann L. Hurink
390	2012	How does development lead time affect performance over the ramp-up lifecycle? Evidence from the consumer electronics industry	Andreas Pufall, Jan C. Fransoo, Ad de Jong, A.G. (Ton) de Kok
389	2012	The Impact of Product Complexity on Ramp-Up Performance	Andreas Pufall, Jan C. Fransoo, Ad de Jong, A.G. (Ton) de Kok
388	2012	Co-location synergies: specialized versus diverse logistics concentration areas	Frank P. van den Heuvel, Peter W. de Langen, Karel H. van Donselaar, Jan C. Fransoo
387	2012	Proximity matters: Synergies through co-location of logistics establishments	Frank P. van den Heuvel, Peter W. de Langen, Karel H. van Donselaar, Jan C. Fransoo

Nr.	Year	Title	Author(s)
386	2012	Spatial concentration and location dynamics in logistics: the case of a Dutch province	Frank P. van den Heuvel, Peter W. de Langen, Karel H. van Donselaar, Jan C. Fransoo
385	2012	FNet: An Index for Advanced Business Process Querying	Zhiqiang Yan, Remco Dijkman, Paul Grefen
384	2012	Defining Various Pathway Terms	W.R. Dalinghaus, P.M.E. Van Gorp
383	2012	The Service Dominant Strategy Canvas: Defining and Visualizing a Service Dominant Strategy through the Traditional Strategic Lens	Egon Lüftenegger, Paul Grefen, Caren Weisleder
382	2012	A Stochastic Variable Size Bin Packing Problem with Time Constraints	Stefano Fazi, Tom van Woensel, Jan C. Fransoo
381	2012	Coordination and Analysis of Barge Container Hinterland Networks	K. Sharypova, T. van Woensel, J.C. Fransoo
380	2012	Proximity matters: Synergies through co-location of logistics establishments	Frank P. van den Heuvel, Peter W. de Langen, Karel H. van Donselaar, Jan C. Fransoo
379	2012	A literature review in process harmonization: a conceptual framework	Heidi Romero, Remco Dijkman, Paul Grefen, Arjan van Weele
378	2012	A Generic Material Flow Control Model for Two Different Industries	S.W.A. Haneyah, J.M.J. Schutten, P.C. Schuur, W.H.M. Zijm
377	2012	Dynamic demand fulfillment in spare parts networks with multiple customer classes	H.G.H. Tiemessen, M. Fleischmann, G.J. van Houtum, J.A.E.E. van Nunen, E. Pratsini
376	2012	Paper has been replaced by wp 417	K. Fikse, S.W.A. Haneyah, J.M.J. Schutten
375	2012	Strategies for dynamic appointment making by container terminals	Albert Douma, Martijn Mes
374	2012	MyPHRMachines: Lifelong Personal Health Records in the Cloud	Pieter van Gorp, Marco Comuzzi
373	2012	Service differentiation in spare parts supply through dedicated stocks	E.M. Alvarez, M.C. van der Heijden, W.H.M. Zijm
372	2012	Spare parts inventory pooling: how to share the benefits?	Frank Karsten, Rob Basten
371	2012	Condition based spare parts supply	X. Lin, R.J.I. Basten, A.A. Kranenburg, G.J. van Houtum
370	2012	Using Simulation to Assess the Opportunities of Dynamic Waste Collection	Martijn Mes
369	2012	Aggregate overhaul and supply chain planning for rotables	J. Arts, S.D. Flapper, K. Vernooij
368	2012	Operating Room Rescheduling	J.T. van Essen, J.L. Hurink, W. Hartholt, B.J. van den Akker
367	2011	Switching Transport Modes to Meet Voluntary Carbon Emission Targets	Kristel M.R. Hoen, Tarkan Tan, Jan C. Fransoo, Geert-Jan van Houtum
366	2011	On two-echelon inventory systems with Poisson demand and lost sales	Elisa Alvarez, Matthieu van der Heijden
365	2011	Minimizing the Waiting Time for Emergency Surgery	J.T. van Essen, E.W. Hans, J.L. Hurink, A. Oversberg
364	2012	Vehicle Routing Problem with Stochastic Travel Times Including Soft Time Windows and Service Costs	Duygu Tas, Nico Dellaert, Tom van Woensel, Ton de Kok
363	2011	A New Approximate Evaluation Method for Two-Echelon Inventory Systems with Emergency Shipments	Erhun Özkan, Geert-Jan van Houtum, Yasemin Serin
362	2011	Approximating Multi-Objective Time-Dependent Optimization Problems	Said Dabia, El-Ghazali Talbi, Tom Van Woensel, Ton de Kok
361	2011	Branch and Cut and Price for the Time Dependent Vehicle Routing Problem with Time Windows	Said Dabia, Stefan Röpke, Tom Van Woensel, Ton de Kok
360	2011	Analysis of an Assemble-to-Order System with Different Review Periods	A.G. Karaarslan, G.P. Kiesmüller, A.G. de Kok

Nr.	Year	Title	Author(s)
359	2011	Interval Availability Analysis of a Two-Echelon, Multi-Item System	Ahmad Al Hanbali, Matthieu van der Heijden
358	2011	Carbon-Optimal and Carbon-Neutral Supply Chains	Felipe Caro, Charles J. Corbett, Tarkan Tan, Rob Zuidwijk
357	2011	Generic Planning and Control of Automated Material Handling Systems: Practical Requirements Versus Existing Theory	Sameh Haneyah, Henk Zijm, Marco Schutten, Peter Schuur
356	2011	Last time buy decisions for products sold under warranty	Matthieu van der Heijden, Bermawi Iskandar
355	2011	Spatial concentration and location dynamics in logistics: the case of a Dutch province	Frank P. van den Heuvel, Peter W. de Langen, Karel H. van Donselaar, Jan C. Fransoo
354	2011	Identification of Employment Concentration Areas	Frank P. van den Heuvel, Peter W. de Langen, Karel H. van Donselaar, Jan C. Fransoo
353	2011	BPMN 2.0 Execution Semantics Formalized as Graph Rewrite Rules: extended version	Pieter van Gorp, Remco Dijkman
352	2011	Resource pooling and cost allocation among independent service providers	Frank Karsten, Marco Slikker, Geert-Jan van Houtum
351	2011	A Framework for Business Innovation Directions	E. Lüftenegger, S. Angelov, P. Grefen
350	2011	The Road to a Business Process Architecture: An Overview of Approaches and their Use	Remco Dijkman, Irene Vanderfeesten, Hajo A. Reijers
349	2011	Effect of carbon emission regulations on transport mode selection under stochastic demand	K.M.R. Hoen, T. Tan, J.C. Fransoo, G.J. van Houtum
348	2011	An improved MIP-based combinatorial approach for a multi-skill workforce scheduling problem	Murat Firat, Cor Hurkens
347	2011	An approximate approach for the joint problem of level of repair analysis and spare parts stocking	R.J.I. Basten, M.C. van der Heijden, J.M.J. Schutten
346	2011	Joint optimization of level of repair analysis and spare parts stocks	R.J.I. Basten, M.C. van der Heijden, J.M.J. Schutten
345	2011	Inventory control with manufacturing lead time flexibility	Ton G. de Kok
344	2011	Analysis of resource pooling games via a new extension of the Erlang loss function	Frank Karsten, Marco Slikker, Geert-Jan van Houtum
343	2011	Vehicle refueling with limited resources	Murat Firat, C.A.J. Hurkens, Gerhard J. Woeginger
342	2011	Optimal Inventory Policies with Non-stationary Supply Disruptions and Advance Supply Information	Bilge Atasoy, Refik Güllü, Tarkan Tan
341	2011	Redundancy Optimization for Critical Components in High-Availability Capital Goods	Kurtulus Baris Öner, Alan Scheller-Wolf, Geert-Jan van Houtum
340	2011	Making Decision Process Knowledge Explicit Using the Product Data Model	Razvan Petrusel, Irene Vanderfeesten, Cristina Claudia Dolean, Daniel Mican
339	2010	Analysis of a two-echelon inventory system with two supply modes	Joachim Arts, Gudrun Kiesmüller
338	2010	Analysis of the dial-a-ride problem of Hunsaker and Savelsbergh	Murat Firat, Gerhard J. Woeginger
335	2010	Attaining stability in multi-skill workforce scheduling	Murat Firat, Cor Hurkens
334	2010	Flexible Heuristics Miner (FHM)	A.J.M.M. Weijters, J.T.S. Ribeiro
333	2010	An exact approach for relating recovering surgical patient workload to the master surgical schedule	P.T. Vanberkel, R.J. Boucherie, E.W. Hans, J.L. Hurink, W.A.M. van Lent, W.H. van Harten
332	2010	Efficiency evaluation for pooling resources in health care	Peter T. Vanberkel, Richard J. Boucherie, Erwin W. Hans, Johann L. Hurink, Nelly Litvak
331	2010	The Effect of Workload Constraints in Mathematical Programming Models for Production Planning	M.M. Jansen, A.G. de Kok, I.J.B.F. Adan

Nr.	Year	Title	Author(s)
330	2010	Using pipeline information in a multi-echelon spare parts inventory system	Christian Howard, Ingrid Reijnen, Johan Marklund, Tarkan Tan
329	2010	Reducing costs of repairable spare parts supply systems via dynamic scheduling	H.G.H. Tiemessen, G.J. van Houtum
328	2010	Identification of Employment Concentration and Specialization Areas: Theory and Application	Frank P. van den Heuvel, Peter W. de Langen, Karel H. van Donselaar, Jan C. Fransoo
327	2010	A combinatorial approach to multi-skill workforce scheduling	M. Firat, C. Hurkens
326	2010	Stability in multi-skill workforce scheduling	M. Firat, C. Hurkens, A. Laugier
325	2010	Maintenance spare parts planning and control: A framework for control and agenda for future research	M.A. Driessen, J.J. Arts, G.J. van Houtum, W.D. Rustenburg, B. Huisman
324	2010	Near-optimal heuristics to set base stock levels in a two-echelon distribution network	R.J.I. Basten, G.J. van Houtum
323	2010	Inventory reduction in spare part networks by selective throughput time reduction	M.C. van der Heijden, E.M. Alvarez, J.M.J. Schutten
322	2010	The selective use of emergency shipments for service-contract differentiation	E.M. Alvarez, M.C. van der Heijden, W.H.M. Zijm
321	2010	Heuristics for Multi-Item Two-Echelon Spare Parts Inventory Control Problem with Batch Ordering in the Central Warehouse	Engin Topan, Z. Pelin Bayindir, Tarkan Tan
320	2010	Preventing or escaping the suppression mechanism: intervention conditions	Bob Walrave, Kim E. van Oorschot, A. Georges L. Romme
319	2010	Hospital admission planning to optimize major resources utilization under uncertainty	Nico Dellaert, Jully Jeunet
318	2010	Minimal Protocol Adaptors for Interacting Services	R. Seguel, R. Eshuis, P. Grefen
317	2010	Teaching Retail Operations in Business and Engineering Schools	Tom Van Woensel, Marshall L. Fisher, Jan C. Fransoo
316	2010	Design for Availability: Creating Value for Manufacturers and Customers	Lydie P.M. Smets, Geert-Jan van Houtum, Fred Langerak
315	2010	Transforming Process Models: executable rewrite rules versus a formalized Java program	Pieter van Gorp, Rik Eshuis
314	2010	Working paper 314 is no longer available	----
313	2010	A Dynamic Programming Approach to Multi-Objective Time-Dependent Capacitated Single Vehicle Routing Problems with Time Windows	S. Dabia, T. van Woensel, A.G. de Kok
312	2010	Tales of a So(u)rcerer: Optimal Sourcing Decisions Under Alternative Capacitated Suppliers and General Cost Structures	Osman Alp, Tarkan Tan
311	2010	In-store replenishment procedures for perishable inventory in a retail environment with handling costs and storage constraints	R.A.C.M. Broekmeulen, C.H.M. Bakx
310	2010	The state of the art of innovation-driven business models in the financial services industry	E. Lüftenegger, S. Angelov, E. van der Linden, P. Grefen
309	2010	Design of Complex Architectures Using a Three Dimension Approach: the CrossWork Case	R. Seguel, P. Grefen, R. Eshuis
308	2010	Effect of carbon emission regulations on transport mode selection in supply chains	K.M.R. Hoen, T. Tan, J.C. Fransoo, G.J. van Houtum
307	2010	Interaction between intelligent agent strategies for real-time transportation planning	Martijn Mes, Matthieu van der Heijden, Peter Schuur
306	2010	Internal Slackening Scoring Methods	Marco Slikker, Peter Borm, René van den Brink
305	2010	Vehicle Routing with Traffic Congestion and Drivers' Driving and Working Rules	A.L. Kok, E.W. Hans, J.M.J. Schutten, W.H.M. Zijm
304	2010	Practical extensions to the level of repair analysis	R.J.I. Basten, M.C. van der Heijden, J.M.J. Schutten

Nr.	Year	Title	Author(s)
303	2010	Ocean Container Transport: An Underestimated and Critical Link in Global Supply Chain Performance	Jan C. Fransoo, Chung-Yee Lee
302	2010	Capacity reservation and utilization for a manufacturer with uncertain capacity and demand	Y. Boulaksil; J.C. Fransoo; T. Tan
300	2009	Spare parts inventory pooling games	F.J.P. Karsten; M. Slikker; G.J. van Houtum
299	2009	Capacity flexibility allocation in an outsourced supply chain with reservation	Y. Boulaksil, M. Grunow, J.C. Fransoo
298	2010	An optimal approach for the joint problem of level of repair analysis and spare parts stocking	R.J.I. Basten, M.C. van der Heijden, J.M.J. Schutten
297	2009	Responding to the Lehman Wave: Sales Forecasting and Supply Management during the Credit Crisis	Robert Peels, Maximiliano Udenio, Jan C. Fransoo, Marcel Wolfs, Tom Hendrikx
296	2009	An exact approach for relating recovering surgical patient workload to the master surgical schedule	Peter T. Vanberkel, Richard J. Boucherie, Erwin W. Hans, Johann L. Hurink, Wineke A.M. van Lent, Wim H. van Harten
295	2009	An iterative method for the simultaneous optimization of repair decisions and spare parts stocks	R.J.I. Basten, M.C. van der Heijden, J.M.J. Schutten
294	2009	Fujaba hits the Wall(-e)	Pieter van Gorp, Ruben Jubeh, Bernhard Grusie, Anne Keller
293	2009	Implementation of a Healthcare Process in Four Different Workflow Systems	R.S. Mans, W.M.P. van der Aalst, N.C. Russell, P.J.M. Bakker
292	2009	Business Process Model Repositories - Framework and Survey	Zhiqiang Yan, Remco Dijkman, Paul Grefen
291	2009	Efficient Optimization of the Dual-Index Policy Using Markov Chains	Joachim Arts, Marcel van Vuuren, Gudrun Kiesmuller
290	2009	Hierarchical Knowledge-Gradient for Sequential Sampling	Martijn R.K. Mes; Warren B. Powell; Peter I. Frazier
289	2009	Analyzing combined vehicle routing and break scheduling from a distributed decision making perspective	C.M. Meyer; A.L. Kok; H. Kopfer; J.M.J. Schutten
288	2010	Lead time anticipation in Supply Chain Operations Planning	Michiel Jansen; Ton G. de Kok; Jan C. Fransoo
287	2009	Inventory Models with Lateral Transshipments: A Review	Colin Paterson; Gudrun Kiesmuller; Ruud Teunter; Kevin Glazebrook
286	2009	Efficiency evaluation for pooling resources in health care	P.T. Vanberkel; R.J. Boucherie; E.W. Hans; J.L. Hurink; N. Litvak
285	2009	A Survey of Health Care Models that Encompass Multiple Departments	P.T. Vanberkel; R.J. Boucherie; E.W. Hans; J.L. Hurink; N. Litvak
284	2009	Supporting Process Control in Business Collaborations	S. Angelov; K. Vidyasankar; J. Vonk; P. Grefen
283	2009	Inventory Control with Partial Batch Ordering	O. Alp; W.T. Huh; T. Tan
282	2009	Translating Safe Petri Nets to Statecharts in a Structure-Preserving Way	R. Eshuis
281	2009	The link between product data model and process model	J.J.C.L. Vogelaar; H.A. Reijers
280	2009	Inventory planning for spare parts networks with delivery time requirements	I.C. Reijnen; T. Tan; G.J. van Houtum
279	2009	Co-Evolution of Demand and Supply under Competition	B. Vermeulen; A.G. de Kok
278	2010	Toward Meso-level Product-Market Network Indices for Strategic Product Selection and (Re)Design Guidelines over the Product Life-Cycle	B. Vermeulen, A.G. de Kok
277	2009	An Efficient Method to Construct Minimal Protocol Adaptors	R. Seguel, R. Eshuis, P. Grefen

Nr.	Year	Title	Author(s)
276	2009	Coordinating Supply Chains: a Bilevel Programming Approach	Ton G. de Kok, Gabriella Muratore
275	2009	Inventory redistribution for fashion products under demand parameter update	G.P. Kiesmuller, S. Minner
274	2009	Comparing Markov chains: Combining aggregation and precedence relations applied to sets of states	A. Basic, I.M.H. Vliegen, A. Scheller-Wolf
273	2009	Separate tools or tool kits: an exploratory study of engineers' preferences	I.M.H. Vliegen, P.A.M. Kleingeld, G.J. van Houtum
272	2009	An Exact Solution Procedure for Multi-Item Two-Echelon Spare Parts Inventory Control Problem with Batch Ordering	
271	2009	Distributed Decision Making in Combined Vehicle Routing and Break Scheduling	C.M. Meyer, H. Kopfer, A.L. Kok, M. Schutten
270	2009	Dynamic Programming Algorithm for the Vehicle Routing Problem with Time Windows and EC Social Legislation	A.L. Kok, C.M. Meyer, H. Kopfer, J.M.J. Schutten
269	2009	Similarity of Business Process Models: Metrics and Evaluation	Remco Dijkman, Marlon Dumas, Boudewijn van Dongen, Reina Kaarik, Jan Mendling
267	2009	Vehicle routing under time-dependent travel times: the impact of congestion avoidance	A.L. Kok, E.W. Hans, J.M.J. Schutten
266	2009	Restricted dynamic programming: a flexible framework for solving realistic VRPs	J. Gromicho; J.J. van Hoorn; A.L. Kok; J.M.J. Schutten;

Working Papers published before 2009 see: <http://beta.ieis.tue.nl>