

1970

## Hermann Hospital Annual Report

John P. McGovern Historical Collections & Research Center

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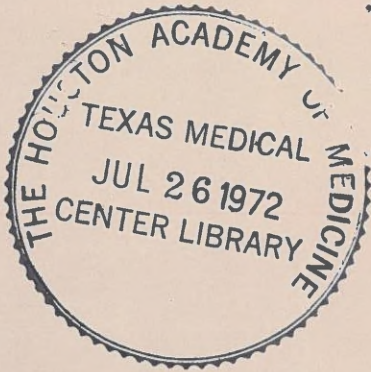
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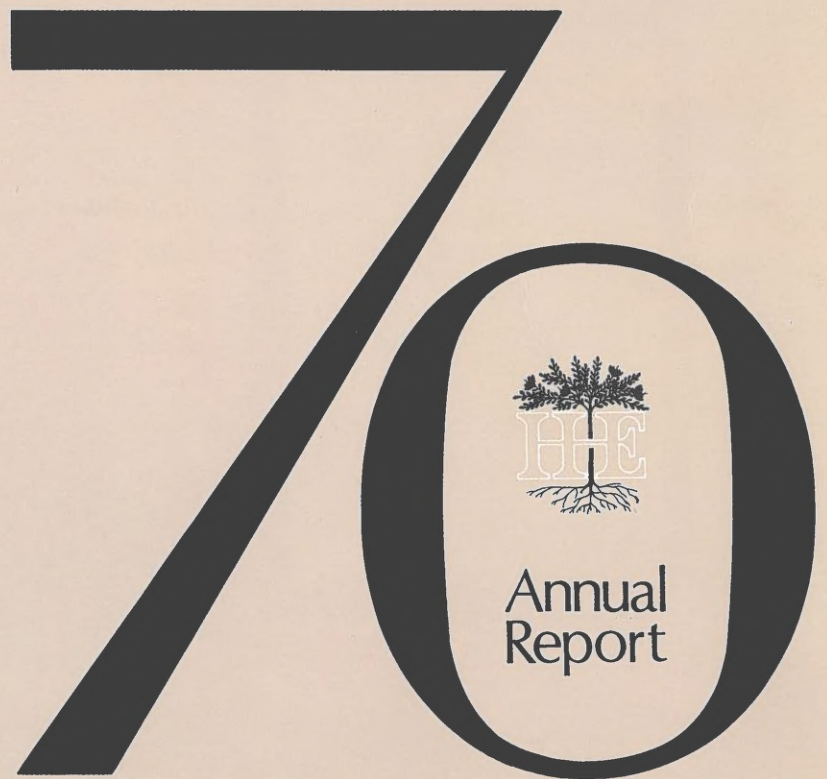
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HERMANN HOSPITAL / TEXAS MEDICAL CENTER



# Hermann Hospital... And the Future

## A PAST FULFILLED

Hermann Hospital's dedication to the art and science of healing and its commitment to teaching dates from its inception in 1925. Without peer, Hermann Hospital has existed to care for the ill and injured of the community, rendering medical care without regard to race, color, creed or ability to pay. Through the years perceptible charges have been based on absolute needs for the best possible patient care. As a result, Hermann has forged links in a legendary tradition in the community as a symbol and a standard for quality medical care for all. The Hospital has grown, developed and maintained a preeminent position in the Texas Medical Center.

## A COMMITMENT TODAY

Today, Hermann Hospital with its historical tradition of excellence provides comprehensive medical care for Houstonians and patients from across the country and around the world.

It is one of the largest, private, non-profit, non-sectarian, general teaching hospitals in the nation.

As the primary teaching hospital for The University of Texas Medical School at Houston, Hermann Hospital proudly enters a significant phase of its illustrious teaching history.

In partnership with The University of Texas, the Hospital is dedicated to the provision of an extraordinary model teaching environment. Together these two institutions will fulfill their mutual destinies in the educating of the physicians of the next generation.

## ACCREDITATION

Hermann Hospital voluntarily fulfills all requirements to meet the highest national standards set for medical staff, hospital personnel, patient care and all phases of hospital functions.

This assures for the patient the finest in medical care and the highest quality of service available.



**HERMANN HOSPITAL** has been fully accredited by The Joint Commission on Accreditation of Hospitals consisting of:

- American College of Physicians
- American College of Surgeons
- American Medical Association
- American Hospital Association

### THE HOSPITAL

is a member of:

- The American Hospital Association
- The Texas Hospital Association
- The Houston Area Hospital Association
- The Greater Houston Hospital Council

is licensed by:

- The Texas State Department of Health

### EDUCATIONAL PROGRAMS

are approved and accredited by:

- American Medical Association Council on Medical Education
- Texas State Board of Nurse Examiners
- Texas State Board of Vocational Nurse Examiners
- National Association for Practical Nurse Education and Service
- American Society of Clinical Pathologists
- American College of Radiologists

It has an internship program and ten specialty resident training programs that are fully approved by The American Medical Association Council on Medical Education, and to further assure the quality of these programs, the Hospital is a member of The Council of Teaching Hospitals of the Association of American Medical Colleges.

Hermann Hospital is affiliated with The University of Texas System as the primary teaching hospital for The University of Texas Medical School at Houston.

## BEYOND THE PRESENT

While developing its own resources for continued growth and development as a major teaching hospital, Hermann is vitally dependent upon the community for support both by continued good will and financial contributions.

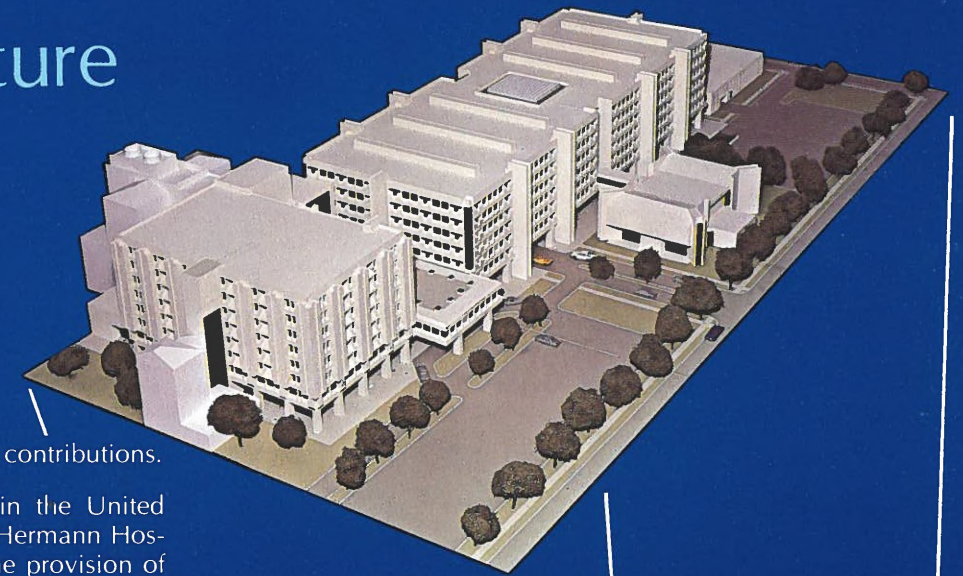
As health care delivery in the United States stands at a crossroad today, Hermann Hospital is an innovator-provider in the provision of comprehensive health care for all persons. Further, the Hospital anticipates future needs as it actively participates in the dissemination of knowledge to increase the capabilities of physicians to cure and to alleviate suffering.

Much has happened since 1925 when Hermann Hospital opened its doors to its first patients, and many responsible and compassionate individuals have aided the Hospital in the development of an outstanding health care facility. Combined with financial contributions and personal support, they have shared with George H. Hermann, the Hospital's founder, in a mutual concern for the medically indigent of the community.

Through the Hermann Estate, approximately \$39 million has been used to subsidize medical care for the ill and injured of the community.

As Hermann Hospital prepares for the future, today, there are many opportunities for participation and memorial giving as the Hospital expands its existing planned facilities and renovates the original Hermann Hospital building. All this — to assure optimum development of an outstanding institution responsible for the advancement of superior patient care techniques, medical research and education.

The combined Hermann Hospital Campus and the Texas Medical Center occupy 214 acres approximately 4 miles South of downtown Houston, Texas. The projection shows the new Hermann Hospital addition interfacing with the University of Texas Medical School at Houston.





# our Board of Trustees



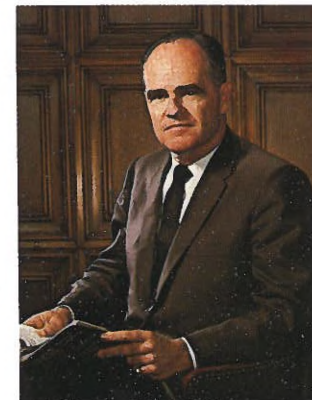
Walter G. Sterling,  
Chairman



Corbin J. Robertson,  
President



John B. Holmes,  
Vice-President and Secretary



Jack S. Josey,  
Vice-President and Treasurer



John S. Dunn, Vice-President  
and Assistant Secretary



John B. Coffee, Vice-President  
and Assistant Treasurer

The concept of comprehensive patient care is an everchanging, expanding enterprise. Change in the delivery of health care has created a challenge for the men who shape the course of those institutions delivering that care.

In recognition of the stringent demands placed on their time, individual talent and personal experience, the Board of Trustees of the Hermann Hospital Estate accepted the challenge of providing comprehensive health care to the community.

Also, they set those far-reaching policies, high hospital standards and long-term goals, which will assure that Hermann Hospital will fulfill its destiny as a distinguished teaching hospital.

The Hermann Hospital Estate was established in 1919 under the provision of a testamentary trust created by the late George H. Hermann. During the intervening years, the original trustees strived, as have their successors, to achieve an equitable balance between what medical services the community needs and what medical services the Hospital can provide.

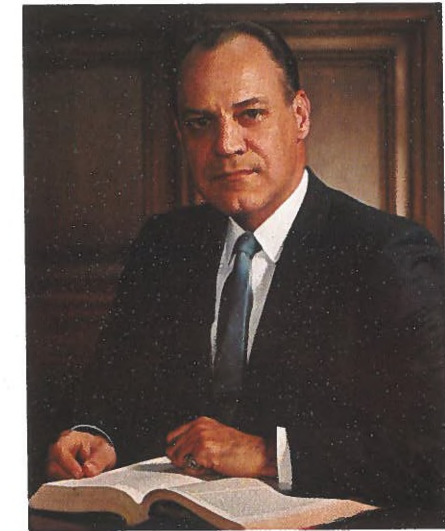
The year 1970 was one of significance as plans progressed for Hermann's expansion as the primary teaching hospital for the new University of Texas Medical School at Houston. In partnership with the Medical School, Hermann shares a mutual goal of providing more and better teaching facilities and experience for future physicians, nurses and paramedical personnel.

Currently, the Hospital's building program is focused upon updating existing facilities prerequisite to the construction of an over 300-bed addition. The new addition will be built simultaneously and will interface with the new Medical School.

Concurrently, Hermann continues to faithfully perform its primary mission of providing care for the medically indigent of the community.

It is with honor that the Board of Trustees have proudly shared in the development of the Hospital and its function as a primary health resource in Houston, Harris County and Texas.

## from the Hospital Director



This annual report summarizes Hermann Hospital's efforts to maximize its healing, teaching, research and community service commitments during the fiscal year, 1970. The human and financial commitments have made this institution a major civic resource and an object of deep civic pride.

Coping with the kinetic nature of the national health care mission, the new emerging patterns of delivery systems, the provision and education of medical and paramedical personnel, the relentless effort of prudent budget control and cost containment, the ever demanding preoccupation of providing funds for operations and expansion, the Federal Wage and Hour regulations and other related personnel costs that have taken Hermann Hospital from a quasi-protected environment rooted in philanthropy to a market economy . . . these issues and many more, while concomitantly providing for superlative patient care, have also provided formidable challenges this year.

In retrospect, Hermann's main building patient floor renovation became reality. Construction began on the comprehensive emergency room facilities and supportive units . . . plans and programs were devised to meet the demands of the Clinic Building renovation . . . the multiple state and federal grant applications to assist in the expansion of the over 300-bed addition and the dynamic interfacing of facilities with The University of Texas Medical School at Houston . . . the broadening of patient services and the refinement of others . . . these are but a few of the decisive movements undertaken by direction of the Board of Trustees, who are visionary and knowledgeable men.

Change will continue to be the hallmark and the challenge in the decade of the seventies. Hermann Hospital will, with the aid and expertise of its Board, Medical Staff, and Dean of The University of Texas Medical School at Houston and his staff and our employees, preserve the best of the past while responding to the demands of the present and preparing for the needs of the future.

Dan G. Kadrovach, FACHA  
Director, Hermann Hospital



# Medical Staff Members 1970-71

## from the Chief of Medical Staff



During 1970 the Medical Staff directed its activities to the following three areas:

First, as always, to the provision of quality medical care to the community; second, to the continued administrative work of self-government; and third, to the study of special projects and programs relating to the future progress of the Hospital.

We look forward to the realization of the goals set for both the Medical Staff and the Hospital as progress continues in the establishment and actual construction of the new University of Texas Medical School at Houston. The members of the Medical Staff are proud to participate in this program of progress.

Changes inherent in a development of this magnitude are multifaceted and continuous. In order to assure that these changes reflect true progress, it is a requisite that we accept responsibility in those areas requiring our professional expertise. This coupled with our determination and allegiance to medical excellence will assuredly maintain and enhance the quality of care for the patient.

As Chief of the Active Medical Staff at Hermann Hospital and on behalf of my colleagues, I express appreciation to the Board of Trustees and to the Hospital Director for consideration given to our recommendations and for the cooperation we have received during this past year.

*A. Louis Dippel, M.D.*

A. Louis Dippel, M.D.  
Chief of the Medical Staff

### ALLERGY

Active:  
Richard L. Etter, M.D.  
Chief  
Richard H. Jackson, M.D.  
Associate Chief  
Ramon Garrido, M.D.  
Warren F. Kahle, M.D.  
John P. McGovern, M.D.  
Warren J. Raymer, M.D.  
Courtesy:  
D. H. Hotchkiss, Jr., M.D.  
Agile H. Redmon, Jr., M.D.

### ANESTHESIA

Active:  
Fred P. Thomas, M.D.  
Chief  
Lawrence F. Schuhmacher, Jr., M.D.  
Chief Emeritus  
John F. Hairston, M.D.  
Associate Chief  
Edward E. Jenkins, M.D.  
Edward A. Kopinitz, M.D.  
Annie Earle Lindsey, M.D.  
John E. Marshall, M.D.  
James E. McMurray, M.D.  
Edwin E. Owens, M.D.  
Audrey Fern Posey, M.D.  
Courtesy:  
Colleen Martha Melborn, M.D.

### BASIC SCIENCE SERVICE

Peter Kellaway, Ph.D.  
Chairman  
Herbert C. Allen, Ph.D.  
J. C. Haley, Ph.D.  
H. E. Hoff, Ph.D.  
Doris Ross, Ph.D.

### COLON AND RECTAL SURGERY

Active:  
J. Wade Harris, M.D.  
Chief  
Hugh C. Welsh, M.D.  
Chief Emeritus  
Jack G. Brannon, M.D.  
Donald R. Butts, M.D.  
John Edward Cogan, M.D.  
Edward Earle, M.D.  
James M. Hampton, M.D.  
Mircea I. Lengyel, M.D.  
Walter T. Melton, M.D.  
P. C. A. Singleton, M.D.  
Samuel Simkin, M.D.  
Courtesy:  
Irvin M. Cohen, M.D.  
Worth Walton, M.D.

### DENTAL SURGERY

Active:  
Edward C. Hinds, M.D., D.D.S.  
Acting Chief  
T. N. Hamblen, D.D.S.  
Associate Chief  
Daniel G. Walker, M.D., D.D.S.  
Associate Chief  
Hutton A. Shearer, D.D.S.  
Chief Emeritus  
William H. Bell, D.D.S.  
James Bugg, D.D.S.  
Robert R. Debes, D.D.S.  
Jesse C. Galbreath, D.D.S.  
Aaron Kalmans, D.D.S.

Bernard Katz, D.D.S.  
Oscar Maldonado, D.D.S.  
Joseph Mannas, D.D.S.  
James Millsap, D.D.S.  
John E. Pleasants, D.D.S.  
W. J. Powers, D.D.S.  
George P. Quirk, D.D.S.  
Raymond Reid, D.D.S.

Courtesy:  
Rex J. Cantrel, D.D.S.  
Donald L. Chalmers, D.D.S.  
George P. Day, Jr., D.D.S.  
Joe Bates Drane, D.D.S.  
James H. Hebert, D.D.S.  
Melvyn E. Huckaby, D.D.S.  
Richard E. Jennings, D.D.S.  
James V. Johnson, D.D.S.  
John N. Kent, D.D.S.  
Albert A. Norris, D.D.S.  
Alexander W. Overweg, D.D.S.  
John M. Pike, D.D.S.  
Walter L. Prater, D.D.S.  
Carl Stubblefield, D.D.S.  
J. O. Wynn, D.D.S.

### DERMATOLOGY

Active:  
Marvin E. Chernosky, M.D.  
Chief  
Everett R. Seale, M.D.  
Chief Emeritus  
Shirley Soest Bowen, M.D.  
Fred F. Castrow, II, M.D.  
William H. Connor, M.D.  
Malcolm W. Harrison, M.D.  
Walter G. Holloman, M.D.  
W. Roy Knowles, M.D.  
John M. Knox, M.D.  
William M. McClarin, M.D.  
Myles P. Moursund, M.D.  
J. B. Richardson, M.D.  
Benjamin T. Wells, M.D.

### GYNECOLOGY

Courtesy:  
Manuel G. Bloom, M.D.  
Edward F. Dougherty, M.D.  
William C. Duncan, M.D.  
Charles E. Fenner, M.D.  
Leonard Meltzer, M.D.  
William M. Moten, M.D.  
Donald W. Owens, M.D.  
Harris Rotman, M.D.  
Herman J. Schultz, M.D.  
Edgar B. Smith, M.D.  
Rachel F. Spiller, M.D.  
William F. Spiller, M.D.  
Jerry H. Stephens, M.D.

### DERMATOLOGY

Active:  
John T. Armstrong, M.D.  
Chief  
Alfred E. Lauden, M.D.  
Associate Chief  
James W. Pope, M.D.  
Associate Chief  
Arthur N. Faris, M.D.  
Chief Emeritus  
Cornelius Pugsley, M.D.  
Chief Emeritus  
Hiram P. Arnold, M.D.  
Charles E. Bancroft, M.D.  
B. J. Boyd, M.D.  
Robert V. Colpitts, M.D.  
Harold I. Daily, M.D.  
William J. Estrada, M.D.  
Herman L. Gardner, M.D.  
Carlos R. Hamilton, M.D.

Loren W. Haus, M.D.  
Byron B. Holt, M.D.  
Richard Z. Hundley, M.D.  
C. A. Kaeppel, M.D.  
Alan L. Kaplan, M.D.  
Denton Kerr, M.D.  
Arthur B. Lunin, M.D.  
Lewis R. Malinak, M.D.  
Robert Maniha, M.D.  
Robert Maniha, M.D.  
Henry L. McClanahan, M.D.  
Joe Ed McLemore, M.D.  
Dudley Y. Oldham, M.D.  
George E. Rohrer, M.D.  
Joseph P. Salerno, M.D.  
Otto F. Schoenvogel, M.D.  
Bobby J. Simpson, M.D.  
Gene R. Lindley, M.D.  
Erwin O. Strassmann, M.D.  
Matthew H. Talty, M.D.  
Nathan H. Topek, M.D.  
Kenneth C. von Pohle, M.D.  
John A. Wall, M.D.  
Richard D. Weilburg, M.D.  
Carlton E. Wolters, M.D.

### MEDICINE

Courtesy:  
Hans P. Altinger, M.D.  
Dean D. Curtis, M.D.  
Joseph R. Feste, M.D.  
Dixie G. Hamilton, Jr., M.D.  
Theodore R. Hannon, M.D.  
Ruth Hartgraves, M.D.  
Raymond H. Kaufman, M.D.  
Izaak Ulert, M.D.

Active:  
Lawrence R. Rodgers, M.D.  
Chief & Chairman,  
Department of Medicine  
William R. Owen, M.D.  
Associate Chief  
Kenneth Ronald Bingman, M.D.  
Associate Chief  
Edward A. Wilkerson, M.D.  
Chief Emeritus  
Hugh F. Arnold, M.D.  
W. Tom Arnold, M.D.  
Raleigh W. Baird, M.D.  
Earl Francis Beard, M.D.  
Lynn A. Bernard, M.D.  
William K. Brown, M.D.  
Charles K. Bruhl, M.D.  
John J. Bunting, M.D.  
John B. Burrows, M.D.  
Don W. Chapman, M.D.  
Deane Talbot Cline, M.D.  
George W. Conrad, Jr., M.D.  
Robert B. Crouch, M.D.  
Dolph L. Curb, M.D.  
Edmond K. Doak, M.D.  
Robert L. Donald, M.D.  
William M. Donohue, M.D.  
Frederick G. Dorsey, M.D.  
Ray R. Durrett, M.D.  
Max Emmert, M.D.  
Howard L. Evans, M.D.  
Bernard Farfel, M.D.  
Thomas J. Fatherree, M.D.  
Sigmund W. Friedland, M.D.  
Edward L. Gabet, M.D.  
Thomas H. Giddings, M.D.  
Edmund N. Gouldin, M.D.  
James M. Gray, M.D.  
Lloyd J. Gregory, M.D.  
R. Frederick Gregory, M.D.  
Raymond L. Gregory, M.D.  
Belton G. Griffin, M.D.  
Archie E. Groff, M.D.

Courtesy:  
William Axelrod, M.D.  
John M. Bergland, M.D.  
Chapman W. Bertinot, M.D.  
Thomas Wayne Brewer, M.D.  
Joseph D. Bybee, M.D.  
Louis Cullick, M.D.  
A. M. Dashiell, M.D.  
George E. Dodd, Jr., M.D.  
Larry L. Fedder, M.D.  
Stephen A. Fotte, Jr., M.D.  
H. J. Frachtman, M.D.  
David K. Friedman, M.D.  
Efrain Garcia, M.D.  
John C. Gallagher, M.D.  
Barry H. Goodfriend, M.D.  
James W. Greer, M.D.  
Charles H. Gregory, M.D.  
William T. Harrison, M.D.  
C. Stratton Hill, Jr., M.D.  
Jesse W. Hofer, M.D.  
R. J. Holloran, M.D.  
Robert A. Johnston, Jr., M.D.  
Newton A. Kilgore, M.D.  
Frank L. Lanza, M.D.  
William R. Livesay, M.D.  
Robert D. Lyons, M.D.

Hugh H. Hanson, M.D.  
Robert A. Hettig, M.D.  
John B. Hicks, M.D.  
Robert M. Hill, M.D.  
Lester L. Hoaglin, Jr., M.D.  
Clifton D. Howe, M.D.  
John G. Hull, M.D.  
R. Andrew Jackson, M.D.  
D. E. Jenkins, M.D.  
Edith Irby Jones, M.D.  
Harry L. Kaplan, M.D.  
Jale D. Kilgore, M.D.  
Archie A. Leder, M.D.  
Alfred E. Leiser, M.D.  
Michael A. LeVine, M.D.  
Samuel A. Levy, M.D.  
Arthur N. Lewis, M.D.  
Gene R. Lindley, M.D.  
Frederick R. Lummis, Jr., M.D.  
E. C. Malewitz, M.D.  
Ilse Holz Mannheimer, M.D.  
Felix F. McGinney, M.D.  
Faber F. McMullen, Jr., M.D.  
Henry E. Mendell, M.D.  
Michael A. Modelski, M.D.  
Meredith Montague, III, M.D.  
John E. Norris, M.D.  
Ben F. Orman, M.D.  
John C. Owens, M.D.  
Joseph T. Painter, M.D.  
Everett C. Price, M.D.  
Michael B. Raine, M.D.  
Jack Lee Reddin, M.D.  
Joel E. Reed, M.D.  
Franklin M. Rivers, M.D.  
Leonard R. Robbins, M.D.  
Naquib A. Samaan, M.D.  
Margaret M. K. Shelton, M.D.  
Emitt H. Shoemaker, M.D.  
Ray H. Skaggs, M.D.  
Cheves McCord Smythe, M.D.  
Dean C. Solcher, M.D.  
Harlan K. Stonecipher, M.D.  
John Peter Sullivan, M.D.  
William C. Sutton, M.D.  
Arthur B. Tashnek, M.D.  
Harold J. Tausend, M.D.  
Lewie L. Travis, M.D.  
David J. Turell, M.D.  
Thomas G. Vandivier, M.D.  
Rhey Walker, II, M.D.  
William L. Winters, Jr., M.D.  
Jeffrey Zatorski, M.D.

Courtesy:  
William Axelrod, M.D.  
John M. Bergland, M.D.  
Chapman W. Bertinot, M.D.  
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Joseph D. Bybee, M.D.  
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H. J. Frachtman, M.D.  
David K. Friedman, M.D.  
Efrain Garcia, M.D.  
John C. Gallagher, M.D.  
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Newton A. Kilgore, M.D.  
Frank L. Lanza, M.D.  
William R. Livesay, M.D.  
Robert D. Lyons, M.D.

Jack B. Mazow, M.D.  
Robert C. McConn, M.D.  
W. M. Moorhead, M.D.  
Moses Muzquiz, M.D.  
Edwin M. Ory, M.D.  
Eric A. Orzeck, M.D.  
G. E. Parker, M.D.  
George W. Perdue, M.D.  
Paul K. Peterson, M.D.  
Harry R. Price, M.D.  
Elihu Neil Root, M.D.  
Donald J. Russell, M.D.  
R. Alfons Salinger, M.D.  
Harold R. Schwartz, M.D.  
Julian Silverblatt, M.D.  
Carlos D. Speck, Jr., M.D.  
Carlos F. Taboada, M.D.  
Harold N. Taylor, M.D.  
E. L. Wagner, M.D.  
George W. Zeluff, M.D.  
Stanley J. Zimmerman, M.D.  
Martin A. Zions, M.D.

### MEDICINE - GENERAL PRACTICE

Courtesy:  
Charles A. Behrens, M.D.  
Melcher M. Boone, M.D.  
Max C. Butler, M.D.  
Lawrence E. Carlton, M.D.  
Edward T. Clarke, M.D.  
Marolyn M. Cowart, M.D.  
Frederick G. Eidman, M.D.  
B. H. Estess, M.D.  
G. J. Gatoura, M.D.  
Jack D. Gerdes, M.D.  
Benjamin J. Geringer, M.D.  
Julius W. Giessel, M.D.  
Donald M. Gready, M.D.  
Lawrence W. Johnson, M.D.  
Seale I. Johnson, M.D.  
Charles W. Klanke, M.D.  
Sherwood C. Lynn, M.D.  
Marion J. McCallum, M.D.  
George J. Merriman, M.D.  
Sidney G. Ohlhausen, M.D.  
Willard M. Pratt, M.D.  
W. Frank Renfrow, M.D.  
Gorman L. Riley, M.D.  
John J. Ruiz, M.D.  
Samuel S. Schaffer, M.D.  
Edward N. Shaw, M.D.  
Homer A. Taylor, Jr., M.D.  
Robert G. Thumwood, M.D.  
Wayne R. Viehweg, M.D.  
Delmar W. Waddell, M.D.  
Ben Walpole, M.D.  
Kenneth C. Weeden, M.D.  
Joseph Wiesenenthal, M.D.  
Warren J. Williamson, M.D.  
Albert Worchel, M.D.  
Ozora F. Young, M.D.  
George O. Zenner, Jr., M.D.

### NEUROLOGY

Active:  
Israel H. Schuleman, M.D.  
Chief  
Benjamin Cooper, M.D.  
James W. Crawley, M.D.  
William S. Fields, M.D.  
Abe Hauser, M.D.  
Harris M. Hauser, M.D.  
Christopher A. Iannucci, M.D.  
John J. McCutchen, M.D.  
John Stirling Meyer, M.D.  
Edward J. Rashti, M.D.  
Gerald Ratinov, M.D.  
John E. Skogland, M.D.

Courtesy:  
Robert M. Gordon, M.D.  
Jerrard John Hertzler, M.D.  
Day P. McNeel, Jr., M.D.  
Jean Moure, M.D.  
Donald J. Russell, M.D.  
Jorge Weibel, M.D.

### NEUROSURGERY

Active:  
J. Randolph Jones, M.D.  
Chief  
F. Keith Bradford, M.D.  
Pedro C. Caram, M.D.  
William R. Cheek, M.D.  
George J. Ehni, M.D.  
Edmund McAshan Fountain, M.D.  
Alexander Gol, M.D.  
James Greenwood, Jr., M.D.  
Marshall G. Henry, M.D.  
Richard H. Hirschberg, M.D.  
Stanley J. Hite, M.D.  
Antonio A. Moure, M.D.  
Joseph W. Robertson, M.D.  
Robert C. L. Robertson, M.D.  
Paul C. Sharkey, M.D.  
Courtesy:  
Milam E. Leavens, M.D.  
Richard H. Moiel, M.D.  
Charles R. Neblett, M.D.

### OBSTETRICS

Active:  
William A. McRoberts, Jr., M.D.  
Chief  
John K. Cox, M.D.  
Associate Chief  
Joseph S. Lattimore, M.D.  
Associate Chief  
A. Louis Dippel, M.D.  
Chief Emeritus  
Thomas G. Gready, Jr., M.D.  
Chief Emeritus  
William Robert Baechtel, M.D.  
Melville L. Cody, M.D.  
Robert R. Franklin, M.D.  
Harry M. Hagene, III, M.D.  
Rowland J. Helman, M.D.  
Harvey L. Kincaid, M.D.  
William R. Knight, III, M.D.  
Richard S. Mann, M.D.  
Jerry C. Marcontell, M.D.  
Mary Ann McKinney, M.D.  
Maurice W. Waddell, Jr., M.D.  
Donald M. Paton, M.D.  
Douglas A. Thibodeaux, M.D.  
Stephen Thomas, M.D.  
Orlan C. Westbrook, Jr., M.D.  
Lewis J. Wilson, M.D.  
Homer B. Woodward, Jr., M.D.  
Ronald B. Wright, M.D.  
Courtesy:  
Lowell B. Baker, M.D.  
Hector Del Castillo, M.D.  
George B. Coale, III, M.D.  
John S. Connor, M.D.  
John J. Elliott, M.D.  
Charles G. Freundlich, M.D.  
Fred Haufrect, M.D.  
Blanchard T. Hollins, M.D.  
Angel de la Iglesia, M.D.  
Olen G. Janes, M.D.  
Perry B. Klein, M.D.  
Charles E. Ladwig, Jr., M.D.  
Glenn Boyd Matthews, M.D.  
Harold J. Miller, M.D.  
Howard S. Praver, M.D.  
J. L. Spezia, M.D.



# Medical Staff Members (continued)

## OPHTHALMOLOGY

Active:  
 Richard S. Ruiz, M.D.  
 Chief  
 Ralph Gordon Berkeley, M.D.  
 Associate Chief  
 Charles E. Russo, M.D.  
 Assistant Chief  
 Jules Hirsch Borger, M.D.  
 Ray L. Brewer, M.D.  
 Elisabeth Crawford, M.D.  
 Louis Daily, M.D.  
 Ralph O. Dunn, M.D.  
 Donald P. Ford, M.D.  
 Edwin E. Garrett, M.D.  
 Robert B. Gillett, M.D.  
 Eugene B. Gregory, M.D.  
 Craig B. Johnson, M.D.  
 R. Marion Johnson, M.D.  
 James G. Keatts, M.D.  
 George R. Kolodny, M.D.  
 Lacy A. Koonce, M.D.  
 James H. Krause, M.D.  
 Richard E. Leigh, Jr., M.D.  
 Malcolm L. Mazow, M.D.  
 Charles R. Potts, M.D.  
 Charles A. Sargent, M.D.  
 David Scher, M.D.  
 Jacob F. Schultz, M.D.  
 James A. Smelley, M.D.  
 Robert H. Stewart, M.D.  
 John T. Stough, M.D.  
 Thomas J. Vanzant, M.D.  
 Robert B. Wilkins, M.D.  
 Otto L. Zaneck, M.D.  
 Courtesy:  
 W. E. Alford, M.D.  
 Sylvan Brandon, M.D.  
 Edmund L. Burnett, M.D.  
 W. Alan Ford, M.D.  
 Bernard S. Friedman, M.D.  
 John J. Garrett, M.D.  
 David Greenspan, M.D.  
 E. W. Griffey, M.D.  
 Walter R. Hawkins, M.D.  
 James G. Keatts, M.D.  
 Guy Edmund Knolle, M.D.  
 Conrad D. Moore, M.D.  
 Kenneth Earl Rhea, M.D.  
 Samuel Shoss, M.D.  
 Amater Z. Traylor, Jr., M.D.

## ORTHOPEDICS

Active:  
 Frank F. Parrish, M.D.  
 Chief  
 Thomas O. Moore, M.D.  
 Associate Chief  
 Michael M. Donovan, M.D.  
 Associate Chief and Chief  
 of Shriners Hospital  
 Edward T. Smith, M.D.  
 Chief Emeritus  
 Charles Eugene Baker, M.D.  
 Frank L. Barnes, II, M.D.  
 James E. Butler, III, M.D.  
 Cecil M. Christensen, M.D.  
 A. Ross Davis, M.D.  
 Richard De Young, M.D.  
 Jesse H. Dickson, M.D.  
 John Dozier, M.D.  
 Richard H. Eppright, M.D.  
 Thomas D. Franklin, M.D.  
 Gary C. Freeman, M.D.  
 William R. Hampton, M.D.  
 Leroy W. Hanson, M.D.  
 Roland D. Jackson, M.D.  
 Arthur M. Jansa, M.D.

Joe Wesley King, M.D.  
 Donald T. LaZarz, M.D.  
 Louis I. Loeser, M.D.  
 Charles L. McCollum, M.D.  
 Grant R. McKeever, M.D.  
 John A. Murray, M.D.  
 Page W. Nelson, M.D.  
 J. Keith Pevey, M.D.  
 William J. Rylee, M.D.  
 Thomas O. Shindler, M.D.  
 Charles T. Stephenson, M.D.  
 Myer Stumer, M.D.  
 Henry D. Wilde, Jr., M.D.  
 Byron P. York, Jr., M.D.  
 Courtesy:  
 Joseph Barnhardt, M.D.  
 Morton A. Blum, M.D.  
 Herbert L. Brannan, M.D.  
 Harold J. Brelsford, M.D.  
 Billie D. Burdeaux, Jr., M.D.  
 Thomas E. Cain, M.D.  
 Arthur L. Glassman, M.D.  
 Warren M. Granberry, M.D.  
 Clarence R. Martin, M.D.  
 John F. McCluskey, Jr., M.D.  
 Donald H. Nowlin, M.D.  
 Hugh S. Tullos, M.D.

## OTOLARYNGOLOGY

Active:  
 Herbert H. Harris, M.D.  
 Chief  
 Ben T. Withers, M.D.  
 Associate Chief  
 John S. Carleton, M.D.  
 Claude C. Cody, III, M.D.  
 Robert M. Davis, M.D.  
 J. Ray Dickey, M.D.  
 J. Charles Dickson, M.D.  
 William L. Draper, M.D.  
 Frederick R. Guilford, M.D.  
 John W. Herndon, M.D.  
 Joe A. Izen, M.D.  
 Hector M. Janse, M.D.  
 Van L. Lawrence, M.D.  
 Marvin W. Lerner, M.D.  
 Leo R. Lewis, M.D.  
 Ben M. Nail, Jr., M.D.  
 S. Harold Reuter, M.D.  
 Philip S. Spence, M.D.  
 Bob E. Stout, M.D.  
 Richard M. Turney, M.D.  
 Herman E. Warsaw, M.D.  
 William K. Wright, M.D.  
 Courtesy:  
 Jorge de Cardenas, M.D.  
 Homer L. Graff, M.D.  
 Cecil Greer, M.D.  
 Charles E. Kime, M.D.  
 Frederick M. Pevow, M.D.  
 F. E. Pratt, M.D.  
 Ray B. Sessions, M.D.  
 Charles A. Van Wart, M.D.  
 Allen N. Weaver, M.D.

## PATHOLOGY

Active:  
 Wilson G. Brown, M.D.  
 Chief Pathologist and  
 Director of Laboratories  
 William K. Brown, M.D.  
 Joe Ben Haden, III, M.D.  
 George V. Miller, M.D.  
 Walter G. Olin, Jr., M.D.  
 William O. Russell, M.D.  
 Samuel J. Skinner, M.D.  
 John R. Thomas, M.D.

## PEDIATRICS

Active:  
 Russell John Blattner, M.D.  
 Chief  
 Joseph A. Stool, M.D.  
 Associate Chief  
 Laura Carnell Bickel, M.D.  
 A. N. Boyd, M.D.  
 Emanuel B. Brandes, M.D.  
 M. D. Burnett, Jr., M.D.  
 Stuart K. Cohan, M.D.  
 Raymond Cohen, M.D.  
 James L. Collier, M.D.  
 James R. Curbo, M.D.  
 Murdina M. Desmond, M.D.  
 R. V. Dutton, M.D.  
 Edward O. Fitch, M.D.  
 Gerald Y. George, M.D.  
 Jack R. Hild, M.D.  
 Frank D. Hill, III, M.D.  
 Thomas E. Cain, M.D.  
 Alvin Jaffee, M.D.  
 Corinne M. Jones, M.D.  
 Robert E. Leaton, M.D.  
 Paul Lensky, M.D.  
 Robert D. Lomas, M.D.  
 Dan G. McNamara, M.D.  
 A. Pidd Miller, M.D.  
 A. Aaron Mintz, M.D.  
 Max R. Mintz, M.D.  
 Raymond H. Mondshine, M.D.  
 David M. Mumford, M.D.  
 David R. Park, M.D.  
 Arnold J. Rudolph, M.D.  
 George W. Salmon, M.D.  
 Randolph L. Schaffer, M.D.  
 David Schrum, M.D.  
 Joseph Shoss, M.D.  
 Warren B. Tharp, M.D.  
 N. C. Windrow, Jr., M.D.  
 Byron P. York, M.D.  
 John B. Young, M.D.

## PHYSICAL MEDICINE AND REHABILITATION

Active:  
 Oscar O. Selke, Jr., M.D.  
 Chief  
 Ariel Bar-Sela, M.D.  
 Courtesy:  
 Shelly E. Liss, M.D.  
 William D. North, M.D.  
 James R. Oates, M.D.

## PLASTIC SURGERY

Active:  
 Robert J. Wise, M.D.  
 Chief  
 Thomas D. Cronin, M.D.  
 Chief Emeritus  
 Simon Fredricks, M.D.  
 Associate Chief  
 Thomas Morgan Biggs, Jr., M.D.  
 Raymond O. Brauer, M.D.  
 Bromley S. Freeman, M.D.  
 John Payne Gannon, M.D.  
 Frank J. Gerow, M.D.  
 S. Baron Hardy, M.D.  
 John R. Hill, M.D.  
 Edward J. Kirby, M.D.  
 James Lee Moore, M.D.  
 Robert W. Wood, Jr., M.D.

## PSYCHIATRY

Active:  
 Lovell B. Crain, M.D.  
 Chief

Lazard S. Brener, M.D.  
 Zidella S. Brener, M.D.  
 Alan Bruce Brinsmade, M.D.  
 Howard G. Crow, M.D.  
 Samuel E. George, M.D.  
 Isadore D. Peters, M.D.  
 Alfred H. Vogt, M.D.  
 Paul J. Walter, M.D.  
 Courtesy:  
 Exter Frank Bell, Jr., M.D.  
 Harry B. Burr, M.D.  
 Thomas P. Clark, III, M.D.  
 George W. Davis, Jr., M.D.

## RADIOLOGY

Active:  
 John D. Reeve, M.D.  
 Chief and Chairman,  
 Department of Radiology  
 John H. Grimm, M.D.  
 Associate Chief  
 Lowell S. Miller, M.D.  
 Chief, Radiation Therapy  
 Luther M. Vaughan, M.D.  
 Chief Emeritus  
 Edward K. Davis, M.D.  
 Gilbert H. Fletcher, M.D.  
 Gordon E. Kibler, M.D.  
 William C. Owsley, Jr., M.D.  
 John M. Phillips, M.D.  
 Robert H. Trimble, M.D.  
 Courtesy:  
 Joseph R. Castro, M.D.

## SURGERY

Active:  
 Everett B. Lewis, M.D.  
 Chief and Chairman  
 H. G. Glass, M.D.  
 Associate Chief  
 Frank R. Denman, M.D.  
 Assistant Chief  
 P. W. James, M.D.  
 Assistant Chief  
 James E. Pittman, M.D.  
 Chief Emeritus  
 Luke W. Able, M.D.  
 John Michael Bardwil, M.D.  
 Hiram L. Brockman, Jr., M.D.  
 Benjy F. Brooks, M.D.  
 George D. Broyles, Jr., M.D.  
 Walter J. Burdette, M.D.  
 Donald N. Cain, M.D.  
 James A. Chamberlin, M.D.  
 R. Lee Clark, M.D.  
 Denton A. Cooley, M.D.  
 Michael E. DeBakey, M.D.  
 Mylie E. Durham, Jr., M.D.  
 Walter J. Fagan, M.D.  
 Peter B. Fisher, M.D.  
 William C. Fisher, III, M.D.  
 Orceneth A. Fly, M.D.  
 John G. Fries, M.D.  
 Louis H. Green, M.D.  
 Franklin J. Harberg, M.D.  
 Hipolito F. Hermida, M.D.  
 Henry B. Holle, M.D.  
 John C. Kennedy, M.D.  
 Fred B. Kessler, M.D.  
 Alfred F. Knoll, M.D.  
 William H. Kolter, Jr., M.D.  
 Sam W. Law, M.D.  
 Louis A. Martincheck, M.D.  
 Jack H. Mayfield, M.D.  
 Charles H. McCollum, III, M.D.  
 Duncan L. Moore, M.D.  
 John L. Perry, M.D.  
 Kenton R. Phelps, M.D.

Harry E. Preble, M.D.  
 Horace T. Robbins, M.D.  
 Hampton C. Robinson, M.D.  
 Terry A. Sanderson, M.D.  
 Martin F. Scheid, M.D.  
 William D. Seybold, M.D.  
 K. S. Sheena, M.D.  
 Elvin L. Shelton, Jr., M.D.  
 Malcolm F. Sher, M.D.  
 Alfred E. Smith, M.D.  
 John S. Stehlin, Jr., M.D.  
 William B. Thorning, M.D.  
 Lee L. D. Tuttle, Jr., M.D.  
 Francis C. Usher, M.D.  
 James R. Whitehurst, M.D.  
 Courtesy:  
 J. P. Barnes, M.D.  
 Frederick W. Braastad, M.D.  
 Donald B. Butler, M.D.  
 Eugene A. Ellingson, M.D.  
 William B. Gordon, Jr., M.D.  
 Cecil G. Harold, M.D.  
 Robert C. Hickey, M.D.  
 Milbourne K. Leggett, M.D.  
 William S. MacComb, M.D.  
 Louis E. Neff, M.D.  
 William M. Palm, M.D.  
 George H. Peddie, M.D.  
 Daniel C. Redmond, II, M.D.  
 Louis R. Robey, M.D.  
 Elmer K. Sanders, M.D.  
 Joseph C. Schoolar, M.D.  
 Hal Snyder, M.D.  
 Sellers J. Thomas, Jr., M.D.  
 Bernard G. Vine, M.D.  
 James E. Watson, M.D.  
 Willie A. Williamson, M.D.  
 E. Zax, M.D.

## THORACIC AND CARDIAC SURGERY

Active:  
 Don C. Quast, M.D.  
 Chief  
 Frederick H. Aves, M.D.  
 Associate Chief  
 Howard T. Barkley, M.D.  
 Chief Emeritus  
 Beryl L. Harber, M.D.  
 Associate Chief, Cardiac Surgery  
 C. D. Chamberlain, Jr., M.D.  
 N. P. Collins, M.D.  
 Hermann A. Dobbs, Jr., M.D.  
 Gerald S. Dowdy, Jr., M.D.  
 John B. Fitzgerald, M.D.  
 Henry G. Glass, M.D.  
 W. S. Henly, M.D.  
 Richard H. Lynch, M.D.  
 John H. Meador, M.D.  
 Robert C. Overton, M.D.  
 Luther H. Parr, M.D.  
 Richard K. Ricks, M.D.  
 A. C. Ripepi, M.D.  
 Courtesy:  
 John H. Kennedy, M.D.  
 Luis A. Nunez, M.D.

## UROLOGY

Active:  
 Cecil M. Crigler, M.D.  
 Chief  
 E. Carson Williams, M.D.  
 Associate Chief  
 Price C. Campbell, M.D.  
 Herbert H. Duke, Jr., M.D.  
 Lewis B. Fram, M.D.  
 N. M. Goodloe, M.D.  
 Gene A. Guinn, M.D.

Donald S. Huge, M.D.  
 Victor L. Kobb, M.D.  
 Homer F. Leifeste, M.D.  
 Ross D. Margraves, M.D.  
 Robert R. Martinez, M.D.  
 Ray M. Morgan, Jr., M.D.  
 Donald J. Neese, M.D.  
 Guy H. Orr, M.D.  
 Tryon Robinson, M.D.  
 Harold G. Schillaci, M.D.  
 Thane T. Sponsel, M.D.  
 Albert M. Thomas, M.D.  
 Erwin C. Winkel, M.D.  
 Courtesy:  
 Otis P. Flynt, M.D.  
 David M. Stahl, M.D.

## HERMANN HOSPITAL HOUSE STAFF - 1970

### FELLOW

Donald R. Butts  
 Colon and Rectal Surgery  
 Fellow

### RESIDENTS

Kenneth O. Albers  
 Medicine  
 First Year  
 Ellis J. Andras  
 Radiology  
 First Year  
 James R. Armstrong  
 Surgery  
 Fourth Year  
 Michael K. Armstrong  
 Ob/Gyn  
 First Year  
 C. William Bailey  
 Surgery  
 Second Year  
 H. Randolph Bailey  
 Surgery  
 First Year  
 Alan C. Baum  
 Ophthalmology  
 First Year  
 Jose Borenstein  
 Pediatrics  
 Second Year  
 Alfred Brady, Jr.  
 Medicine  
 First Year  
 Gerald R. Butler  
 Orthopedics  
 First Year  
 Bhaguanti Das  
 Ob/Gyn  
 Second Year  
 Cecil G. Durham, Jr.  
 Radiology  
 Second Year  
 Arthur M. Faris, Jr.  
 Ob/Gyn  
 First Year  
 Michael E. Fesler  
 Oral Surgery  
 Second Year  
 Francisco Gallegos  
 Surgery  
 First Year  
 Ralph H. Gay  
 Urology  
 Fourth Year  
 Robert B. Gillett

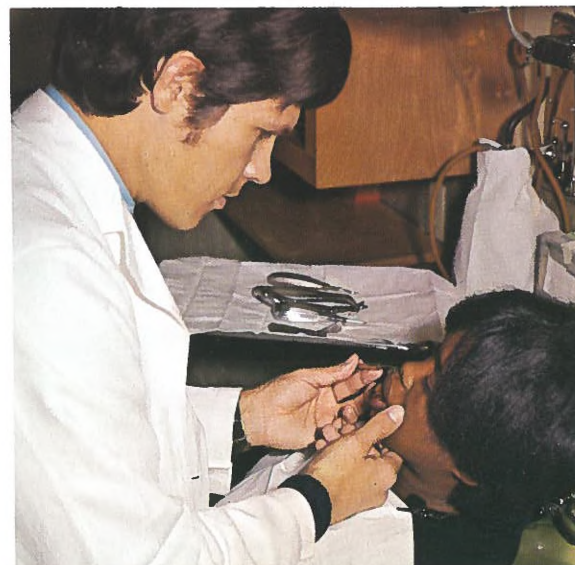
Ophthalmology  
 Third Year  
 John M. Hogan  
 Urology  
 Second Year  
 Thomas N. Holsomback  
 Surgery  
 First Year  
 John H. Hooker  
 Anesthesia  
 Second Year  
 Lawrence L. Jackson  
 Urology  
 Third Year  
 W. Lindsay Jones  
 Orthopedics  
 First Year  
 Alfred Kelly  
 Anesthesia  
 First Year  
 Philip Kiplinger  
 Orthopedics  
 Second Year  
 Charles E. Kuhn  
 Urology  
 Fourth Year  
 Kenneth C. Lafleur  
 Ophthalmology  
 Third Year  
 John P. Laneri, Jr.  
 Urology  
 First Year  
 Robert J. Lowe  
 Ophthalmology  
 First Year  
 Michael K. Armstrong  
 Ob/Gyn  
 First Year  
 C. William Bailey  
 Surgery  
 Second Year  
 H. Randolph Bailey  
 Surgery  
 First Year  
 Alan C. Baum  
 Ophthalmology  
 First Year  
 Jose Borenstein  
 Pediatrics  
 Second Year  
 Alfred Brady, Jr.  
 Medicine  
 First Year  
 Gerald R. Butler  
 Orthopedics  
 First Year  
 Bhaguanti Das  
 Ob/Gyn  
 Second Year  
 Cecil G. Durham, Jr.  
 Radiology  
 Second Year  
 Arthur M. Faris, Jr.  
 Ob/Gyn  
 First Year  
 Michael E. Fesler  
 Oral Surgery  
 Second Year  
 Francisco Gallegos  
 Surgery  
 First Year  
 Ralph H. Gay  
 Urology  
 Fourth Year  
 Robert B. Gillett

Charles S. Northum  
 Anesthesia  
 Second Year  
 Leon W. B. Raspberry  
 Ob/Gyn  
 Second Year  
 David Rich  
 Radiology  
 First Year  
 Jack J. Rosenberg  
 Otolaryngology  
 Fourth Year  
 William J. Rylee, III  
 Orthopedics  
 Fourth Year  
 Royce L. Sedotal  
 Radiology  
 First Year  
 Elaine Shalek  
 Pathology  
 Third Year  
 Donald Shuller  
 Radiology  
 Third Year  
 Ricardo Sinense  
 Urology  
 Third Year  
 Lawrence Stuart  
 Pathology  
 Third Year  
 Ralf E. Taupman  
 Radiology  
 First Year  
 Van W. Teeters  
 Ophthalmology  
 Second Year  
 John H. True  
 Orthopedics  
 Second Year  
 Maria Van Pelt  
 Pathology  
 Fourth Year  
 Philip Van Pelt  
 Orthopedics  
 Third Year  
 Felix Vicuna  
 Orthopedics  
 Fourth Year  
 Lewis J. Wilson  
 Ob/Gyn  
 Third Year  
 Chu Hon Yi  
 Medicine  
 Third Year

### INTERNS

Donald E. Baxter  
 Orthopedics  
 Fourth Year  
 Mary E. Black  
 James H. Bledsoe  
 Kenneth R. Cropper  
 Kenneth B. Ford, Jr.  
 Charles A. Garcia  
 Linda Henriksen  
 Charles G. Holmsten  
 Barry I. Horwitz  
 Gary H. Huffman  
 Charles Killingsworth  
 William P. Knight  
 Jabez O. Marshall  
 George W. McReynolds  
 Thomas S. Padgett  
 Carole C. Romano  
 Franklin G. Woo  
 Sue E. Young





## Medical Staff Services

Each member of the Hermann Hospital Medical Staff assumes, at the time of his appointment, responsibility for supporting Medical Staff and Hospital policies. Within this context, each physician is a creative force in plotting the course of the Hospital's future with regard to its commitment to highest standards and to highest quality medical care.

The Hermann Hospital Active Medical Staff, at the close of the fiscal year, consisted of over 500 members composed of specialists in Allergy, Anesthesia, Basic Science Service, Colon and Rectal Surgery, Dental Surgery, Dermatology, Gynecology, Medicine, Neurology, Neurosurgery, Obstetrics, Ophthalmology, Orthopedics, Otolaryngology, Pathology, Pediatrics, Physical Medicine and Rehabilitation, Plastic Surgery, Psychiatry, Radiology, Surgery, Thoracic and Cardiac Surgery and Urology.

The Medical Staff serves through their chairman as an advisory group to keep the Administration abreast of the medical needs of the Hospital. Further, the staff assumes the responsibility for self-government and self-regulation.

An Executive Committee composed of A. Louis Dippel, M.D., chairman, J. Randolph Jones, M.D.,

Lawrence R. Rodgers, M.D., Faber F. McMullen, Jr., M.D., Marvin E. Chernosky, M.D. and Henry G. Glass, M.D., served as liaison between the Medical Staff and Hospital Administration.

The year 1970 was one of advances for Hermann Hospital, in which the Executive Committee played an active role. The Committee met each month, reviewing decisions made and actions taken by the Medical Staff committees and, when appropriate, taking action on recommendations made to the Executive Committee. In Hermann Hospital's continuing effort to offer the best quality of patient care available, the Executive Committee initiated special studies, implemented new policies affecting the Medical Staff, and was instrumental in the development of additional services to be offered to our patients.

At the Annual Medical Staff Meeting, the Executive Committee reported additional services implemented at Hermann in 1970 including establishment of a Cardiac Arrest Team developed in the fall through the cooperation of Nursing Service, Surgery, Anesthesia and various other Hospital departments. This highly skilled team will always be available to render resuscitation as needed. A 12-screen laboratory test, referred

to as the SMA 12-60, was added as a routine test to be performed on all inpatients, excluding newborn and pediatric patients up to age 14, unless specifically cancelled in the attending physician's written admission orders. The addition of this test will aid the attending physician in identifying conditions which might otherwise go undetected and will be a meaningful benefit to improved patient care.

With the transition from a general hospital to the primary teaching hospital for a major medical school, Hermann will have the additional responsibility of broadening and formalizing its educational facilities. It will increase its clinical research endeavors, and

work to develop an exemplary model for the clinicians, who in caring for the sick and injured of the community, will simultaneously be demonstrating the most effective delivery of health services.

The Medical Staff will be vitally involved in the important work of training.

The Executive Committee feels great pride in the many new programs and activities undertaken by the Medical Staff during 1970. The Executive Committee wishes to thank the entire Medical Staff for its support and cooperation during this important transitional period for the Hermann Hospital Medical Staff.

### HERMANN HOSPITAL MEDICAL STAFF ORGANIZATION 1970

#### MEDICAL STAFF OFFICERS

A. Louis Dippel, Chief of Staff  
Henry G. Glass, Vice-Chief of Staff  
Marvin E. Chernosky, Secretary

#### CREDENTIALS COMMITTEE

Fred P. Thomas, Chairman  
William R. Owen  
Joel E. Reed  
Thane T. Sponsel  
Daniel G. Walker

#### EMERGENCY ROOM COMMITTEE

A. Ross Davis, Chairman  
John E. Cogan  
Max Emmert  
Simon Fredricks  
Stanley J. Hite  
John H. Meador  
Joseph A. Stool  
Richard D. Weilburg

#### EXECUTIVE COMMITTEE

A. Louis Dippel, Chairman  
Henry G. Glass, Vice-Chairman  
Marvin E. Chernosky, Secretary  
J. Randolph Jones  
Faber F. McMullen, Jr.  
Lawrence R. Rodgers

#### INFECTIONS COMMITTEE

Joe Ben Haden, III, Chairman  
N. M. Goodloe  
Hipolito F. Hermida  
Donald S. Huger  
Daniel E. Jenkins  
Lewie L. Travis  
David Schrum

#### MEDICAL EDUCATION COMMITTEE

Cecil M. Crigler, Chairman  
John T. Armstrong  
Russell J. Blattner  
Wilson G. Brown  
J. Wade Harris  
Edward C. Hinds  
Everett B. Lewis  
Faber F. McMullen, Jr.  
William A. McRoberts, Jr.  
Frank F. Parrish  
John D. Reeve  
Lawrence R. Rodgers  
Richard S. Ruiz  
Joseph A. Stool  
Fred P. Thomas

#### MEDICAL RECORDS COMMITTEE

Arthur N. Lewis, Chairman  
Frank D. Hill, III  
Henry Mendell  
Michael A. Modelski  
Edward J. Rashti  
Harold J. Tausend  
Carlton E. Wolters

#### NURSING COMMITTEE

Faber F. McMullen, Jr., Chairman  
Herbert H. Harris, Vice-Chairman  
John K. Cox  
Lacy A. Kibonce  
John E. Norris

#### OPERATING ROOM AND DELIVERY ROOM COMMITTEE

Robert J. Wise, Chairman  
Edward A. Kopnitz  
Richard H. Lynch  
Jerry C. Marcontell  
Malcolm L. Mazow  
Thomas O. Moore  
Antonio A. Moure  
E. Carson Williams

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Director of the Hospital, Chairman  
Members of the Executive Committee of the Medical Staff and the Hospital Committee of the Board of Trustees



# Hospital Services and Facilities



Dixon H. Manly, Executive Vice President and Associate Trustee of the Hermann Hospital Estate



Neill F. Amsler, Jr., General Manager of the Hermann Hospital Estate

## HERMANN HOSPITAL ESTATE

The Hermann Hospital Estate provides endowment income for Hermann Hospital's formidable, charitable services.

## EQUIPMENT AND PROCEDURES

The constantly increasing sophistication of technology has created a vital partnership between man and machine in the field of medicine. Highly specialized equipment facilitates the physician's diagnosis and treatment of disease.

To assure its patients of the finest technological aids available, Hermann has made several installations of new equipment and instituted new procedures during 1970:

The laboratory developed a new SMA 12-60 Screen to be performed routinely on all patients. This new procedure allows the charges for this series of tests to be reduced substantially.

A new portable Electroencephalograph (E.E.G.) was purchased and will permit *stat* or immediate service.

A new hemodialysis unit to treat acute renal emergencies was donated to the Hospital by the Frankel Foundation.

Changes were also made in other Hermann Hospital facilities:

Conversion of Data Processing facilities to an IBM 360-40 computer increased capabilities four times and provided telecommunication capability.

The admission procedures were reviewed and a new pre-admission procedure is underway to permit rapid entry of the patient into the Hospital. In addition to the admission procedure, a new telephone system was installed to allow simultaneous posting of operations and admission requests.

In the area of direct patient care, the Nursing Serv-

ice and Dietary Department developed a unified approach of tray delivery to patients.

A new physicians' order form was developed which provides direct filling of medication orders by a pharmacist.

Procedures and equipment for a Cardiac Arrest Team were adopted and the team was put into operation.

New patient services initiated during 1970 included addition of an occupational therapist to the Department of Physical Medicine and expansion of the Social Services Department to assist with social and financial problems of the patient.

## CONSTRUCTION

Extensive construction of new facilities and reconstruction of existing facilities were given priority during 1970.

To upgrade Hospital facilities to meet the special needs of a teaching hospital, the following improvements were accomplished during the year:

1. Renovation of a part of the Medical Records Department for installation of a new dictation service.
2. Renovation of an area in the Radiology Department for a Cardiac Catheterization Laboratory.
3. Relocation of the Inhalation Therapy Department into the Clinic Building.
4. Reconstruction of part of the Main Building Labor and Delivery Suite to create a new Recovery Room for postpartum patients.

The Hospital completed extensive renovation and complete redecoration of the Main Building Inpatient floors. A conference room was constructed on each floor and included closed circuit television and x-ray viewboxes.

Nurses' stations were redesigned for maximum efficiency including separate physician and nursing areas, new equipment and lengthened work counters. In addition, an audio-paging system was installed to supplement the visual-page system. A new system was installed to provide piped suction and oxygen to each bed.

Most important among the projects initiated in 1970 was the expansion of the Emergency Services Department begun in September. When completed in the fall of 1971, this \$2.25 million-dollar project will provide 29 new Examination and Treatment rooms, all fully equipped and complemented by adequately-sized and well-equipped supportive work areas. This extensive expansion is one of the most important projects to

the community initiated in 1970.

The development of Hermann Hospital facilities will parallel the growth of the new Medical School. A Hill-Burton construction grant request has been made for the renovation of inpatient floors in the Clinic Building. Following this construction will be a 300-bed "Major addition" building connecting the Main and Clinic Buildings with the major UTHMS buildings.

The plan of facilities developed for Hermann Hospital and the UTHMS represents a cohesive base upon which each institution can build strong and effective programs for patient care, community service, research and education.

## THE OUTPATIENT CLINICS

Hermann Hospital provides ambulatory care for its patients in 39 outpatient clinics. The clinics and the total annual 1970 visits to each clinic are:

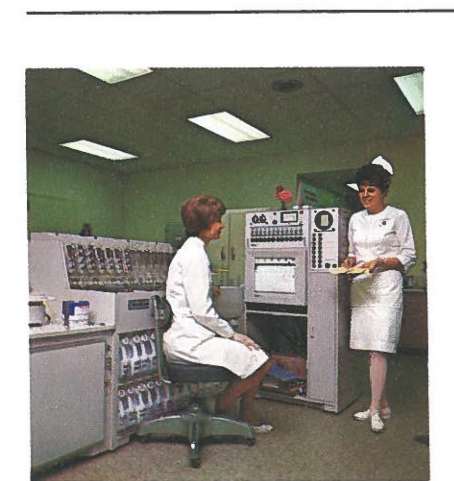
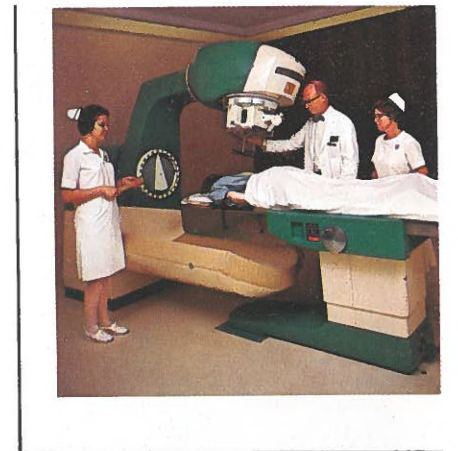
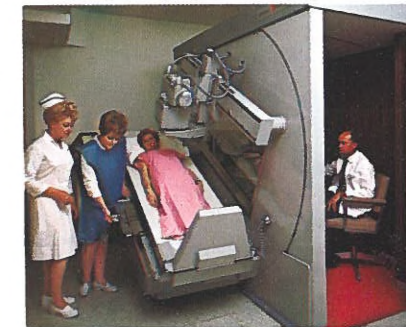
**MEDICINE**—Screening (2166); Medical (7667); Hypertension (229); Gastrointestinal (40); Hematology (139); Dermatology (1519); Cardiology (637); Metabolic and Diabetic (1432); Allergy (2957); Arthritis (226); Medical Chest (206); and Medical Hospital Return (371).

**ORTHOPEDICS**—Orthopedic (1463); Fracture (583); Hand (43); and Hip (51).

**PEDIATRICS**—Pediatric (3545); Special Pedi (228); Pedi Heart (240); Pediatric Hospital Return (143); Junior League WB (1606); and Hermann Well Baby (1073).

**SURGERY**—General Surgery (3374); Vascular Surgery (600); Plastic Surgery (472); Thoracic Surgery (193); Proctology (988); Oral Surgery (881); Neurosurgery (221); Head and Neck Surgery (257); and Tumor (597).

**CYSTO** (393); **ENT** (1721); **EYE** (5618); **GYNECOLOGY** (5208); **NEUROLOGY** (462); **OBSTETRICS** (10523); **PSYCHIATRY** (116); and **UROLOGY** (2107).







# Patient Services

Hermann Hospital for almost fifty years has maintained a level of excellence in general hospital services that frees the energy and imagination of its staff to provide a series of special services for its patients. The Hospital recognizes that illness places special stresses on patients and their families, and that alleviating these stresses can have a positive effect in terms of quick recovery.

Specific patient oriented services at Hermann Hospital include the Hermann Hospital Volunteers, Social Services Department, the Department of Pastoral Care and Education, an Admitting Hostess program, Interpreting Services and Special Dietary Services.

## The Hermann Hospital Volunteers

The Hermann Hospital Volunteers, for over a decade, have brought to the patient a gift of time filled with compassion and understanding. They offer as a vital adjunct to the professional work of the Hospital employee, that personal attention to the patient which helps to heal.

The objectives of Hermann Hospital Volunteers, Incorporated, are two-fold:

First, the Volunteers provide service to the patient; also specially trained volunteers serve in the Emergency Room, the Gift Shop, the Clinic and other vital areas of the Hospital. Their services not only reduce the cost of hospital care but also make the Hospital a more pleasant place in which to recuperate.

Second, the Volunteers contribute funds to the Hospital. Among the projects they funded in 1970 were: the decorating of waiting areas and conference rooms on the newly remodeled patient floors in the Main Building and the purchase of a piano for the chapel service. Further, they provided monies to the Department of Pastoral Care and Education.

Officers for 1969-1970:  
 Mrs. Robert O. Biering, President  
 Mrs. Robert E. Parker, First Vice-President  
 Mrs. E. R. Richardson, Second Vice-President  
 Miss Sallye Stapleton, Night Vice-President  
 Mrs. C. H. Chernosky, Jr., Secretary

Board of Trustees for 1969-1970:  
 Mrs. Milton Backlund  
 Mrs. Clay C. Bradford  
 Mrs. John Cutler  
 Mrs. Harold M. Dunson  
 Mrs. M. H. Mahoney  
 Mrs. Carlton Wolters

Total number hours of Volunteer service for 1969-1970:  
 32,000 hours



## Social Services Department

In March, 1970, the Hospital organized a Department of Social Services to augment work already being done by the State of Texas. This represents the Hospital's first comprehensive efforts in this field and is a new dimension of service. At present the Department is composed of a professional social worker and a case aide.

The duties of the Social Services Department involve helping the patient as he prepares to leave the Hospital. The social worker assists those eligible for help from such sources as the Texas Rehabilitation Center or the Commission for the Blind as well as other socially oriented assistance programs.

## The Department of Pastoral Care and Education

Hermann Hospital's Department of Pastoral Care and Education exists to serve the needs of the whole person within the hospital setting. Visits are made by the chaplain staff, chaplain-interns and Hermann Hospital Volunteers working with the department to patients and families.

During the year, 27,152 patients and 8,078 families were seen by the personnel of the department.

An educational program is conducted by the Department of Pastoral Care and Education. Part of this educational program includes the training of clergymen in clinical pastoral care education.

Nineteen chaplain-interns associated with the Institute of Religion were trained this year at Hermann Hospital by the Clinical Pastoral Education supervisors of the department.

Additional programs of education were conducted for nurses and student nurses by various personnel of the department.

The department calls local clergymen to notify them of patients from their congregation who are admitted to Hermann Hospital.

Occasional luncheons for local clergymen were hosted by the staff chaplains. The chaplains provided many hours of counseling for persons referred to the department.

The chapel services conducted by the Department of Pastoral Care and Education is another dimension of Hermann Hospital's commitment to treat the patient as a whole person.

The Department of Pastoral Care and Education conducts a weekly program of Sunday chapel services for patients and their families. Tray cards containing information about the services are distributed to patients with the evening meal on Saturday. Patients who indicate a desire to attend the Roman Catholic service from 9:30-10:00 A.M. or the Inter-faith service from 10:15-10:45 A.M. are accompanied to Hermann Hospital South Auditorium by a Hospital Volunteer.

## Admitting Hostess Program

Hermann has instituted an Admitting Hostess pro-



gram. The activities of the Admitting Hostess are as varied as the patients who enter the Hospital. In the course of her duties, she acts as friend, listener, secretary, guide, ombudsman, comforter and errand runner to the patient or his family. She is especially needed by visitors from foreign countries, and working with the assistance of an interpreter, makes them feel more at home in an unfamiliar atmosphere.

## Interpretation Service

An interpretation service is a recognized need and is provided for the patient at Hermann Hospital. A Spanish-speaking interpreter is assigned full-time to the Admitting Hostess program and fulfills most of the interpretation request. Interpretation services for other languages are provided by employees working in other areas who have foreign language skills. Currently, interpretation service for 23 languages is available.

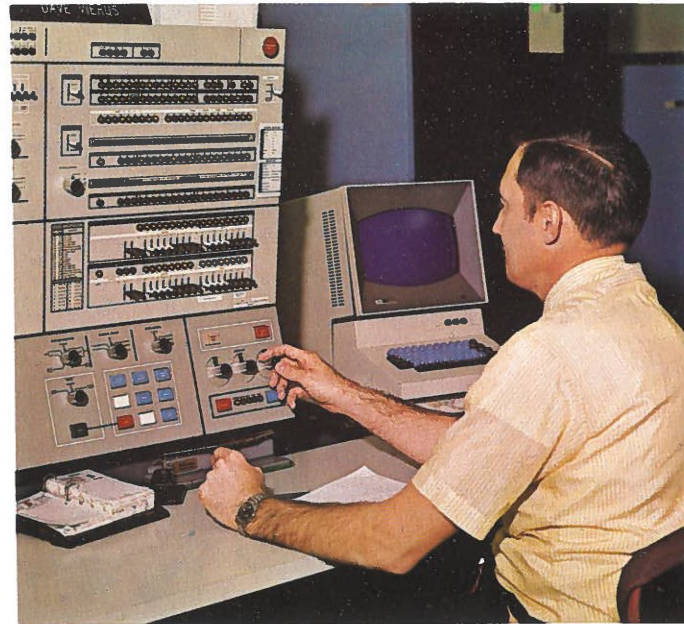
## Special Dietary Services

The Dietary Department offers a series of special services to the patient and to his family. One of the most welcome of these services is early morning coffee. Any patient whose diet may include coffee may request that coffee be served to him between 6:30-7:00 A.M. before his breakfast tray arrives. In addition, complimentary early morning coffee is served to parents staying overnight with children in the pediatrics division.

Each patient on a modified diet receives special diet instruction while in the Hospital. A dietician visits the patient in his room and explains the basis of his diet. An appointment is made with whoever takes care of food preparation in the patient's family to plan menus compatible with both the patient's special diet and with his family's normal eating habits.



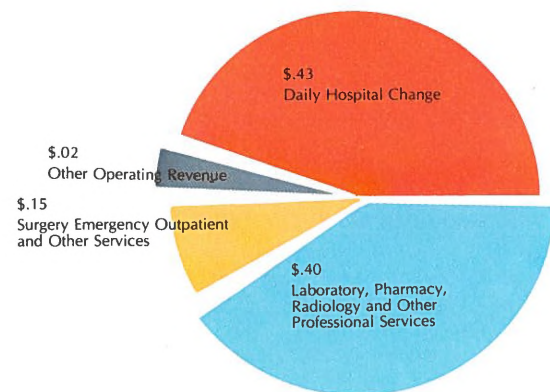
# Financial Information and Statistics



REVENUE	
Nursing Services .....	\$ 9,560,341
Other Professional Services .....	<u>7,165,310</u>
	\$16,725,651
Allowances and Adjustments .....	<u>2,917,624</u>
	\$13,808,027
Other Revenue .....	<u>398,414</u>
	\$14,206,441
Funds Transferred from Hermann Hospital Estate .....	<u>675,000</u>
	\$14,881,441

Of the \$2,917,624 allowances and adjustments, approximately \$2,000,000 represents discounts allowed those patients meeting the eligibility requirements for Hermann's part-pay service.

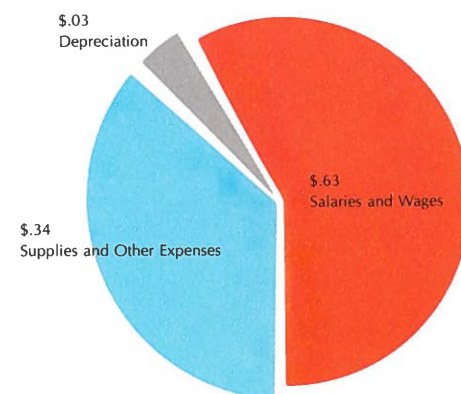
Net Revenue Dollar



EXPENSE	
Nursing Service .....	\$ 5,601,308
Other Professional Services .....	4,282,156
General Service .....	2,289,288
Fiscal Service .....	1,113,635
Administrative Service .....	<u>1,218,013</u>
	\$14,504,400
Depreciation .....	<u>423,337</u>
	\$14,927,737

Nearly \$1,000,000 of expense was incurred directly from Hermann's programs of training and instruction for physicians, nurses, and other professionals.

Expense Dollar



The Balance Sheet of Hermann Hospital at September 30, 1970, reflected a ratio of current assets to current liabilities of 3.42 to 1.

## ASSETS

Cash .....	\$	31,366
Accounts and Notes Receivable .....	\$ 3,951,224	
Less Allowance for Doubtful Accounts and Medicare Cost Adjustment .....	<u>1,039,095</u>	2,912,129
Inventories and Prepaid Expenses .....		<u>415,722</u>
		\$ 3,359,217
Deferred Costs .....		23,352
Hospital Plant and Equipment, at Cost .....	\$13,442,360	
Less Accumulated Depreciation .....	<u>6,092,796</u>	7,349,564
		<u>\$10,732,133</u>

## LIABILITIES AND EQUITY

Accounts Payable—Trade Creditors .....	\$	739,054
Salaries and Other Accrued Expenses .....		217,449
Patients' Deposits for Future Admissions .....		<u>25,480</u>
		\$ 981,983
Medicare Working Capital Advance .....		309,665
Total Liabilities .....		<u>\$ 1,291,648</u>
Equity .....		<u>9,440,485</u>
		<u>\$10,732,133</u>

Hermann Hospital is a unit of Hermann Hospital Estate. The revenue, expense and balance sheet presented above reflect operations and financial position of the hospital unit only. The financial statements of the Hospital are examined quarterly by Harris, Kerr, Forster and Company, Houston, Texas.

## 1970 STATISTICS

Total Number of Patients .....	66,860
Total Days of Patient Care .....	190,812
Average length of stay:	
Adults and Children .....	7.0 days
Newborn .....	4.6 days
Patients Admitted .....	24,361
Births .....	4,198
Visits to Outpatient Clinic .....	72,131
Visits to Emergency Room .....	23,123
Surgical Operations .....	15,294
Laboratory Tests made .....	1,111,099
X-Ray Examinations .....	53,141



# Education and Teaching Programs

**Hermann Hospital recognizes that training medical and paramedical personnel is a vitally important function closely related to patient care.**

In conjunction with its fundamental commitment to education, Hermann has become the primary teaching hospital for the new University of Texas Medical School at Houston as a natural extension of the Hospital's philosophy of total health care for the community.

The new Medical School was conceived as a major teaching facility for the training of Texas physicians. Ultimately, it will be among the largest medical schools in the nation. Cheves McCord Smythe, M.D., was named Dean of the new facility and was charged with the task of forging the administrative and teaching staffs.

In 1970, nineteen were chosen for enrollment as the first academic class. These students began their training in Dallas, San Antonio and Galveston and will transfer to the Houston campus in the spring of 1972. Projected enrollment by 1976 will be 200 first-year students.

During 1970, a planning committee was initiated consisting of representatives of The University of Texas System, the Hermann Hospital Administrative Staff and Austin architects Brooks, Barr, Graeber and White, to define the physical needs and capabilities of the new facility. Plans are underway to begin construction of the proposed \$2.5 million, 55,000 sq. ft. "mini-medical school" building with construction of the permanent \$40 million structure to begin late in the year.

An aggressive faculty recruitment program was initiated in 1970 and by December, had yielded an Associate Dean for Academic Affairs, Professor of Neurology and Professor of Neurobiology.

In addition to its direct connection to The University of Texas Medical School at Houston, the Hospital, as a statewide resource, is now assisting university educational programs by making its clinical facilities available to junior and senior medical students from the Galveston Medical Branch as well as to students and faculty of other University of Texas Medical System biomedical units.

In the future, the clinical facilities of the Hospital

in excess of the needs of The University of Texas Medical School at Houston will continue to be available to other units of The University of Texas Medical System.

## SCHOOL OF NURSING



In order to provide the finest medical care possible to each individual, Hermann Hospital maintains that the most highly trained personnel should be in closest contact with the patient. To effect this philosophy, the Hospital Nursing staff consists of a higher than average number of Registered Nurses.

To assure for the community the constant availability of well-trained Registered Nurses, the Hospital conducts a nurses' training program. This 126-week diploma program, which involves two semesters of college training and 90 weeks of nursing training, graduated 31 nurses in 1970. Since its founding in 1925, the School has graduated 831 Professional Nurses.

## SCHOOL OF VOCATIONAL NURSING



The Nursing staff is further supplemented by the existence of the Hermann Hospital School of Vocational Nursing. Classes are accepted twice yearly, in February and in September, for the 12-month program which consists of four months of preclinical training followed by an 8-month rotation in the various hospital services. This program graduated 38 licensed vocational nurses in 1970. Since 1956 when the School was established, 410 students have graduated.

## SCHOOL OF RADIOLOGIC TECHNOLOGY



Hermann Hospital School of Radiologic Technology offers to high school graduates a 2-year program approved by the Council on Medical Education of the American Medical Association and the American College of Radiology. The program offers training in a full-range of equipment including image intensifiers and rapid cassette changes for vascular studies. Students who complete the course and who have passed the registry exam become members of the American Registry of Radiologic Technicians (ARRT). The School of Radiologic Technology has graduated 99



Cheves McCord Smythe, M.D.  
Dean of the medical faculty of The University of Texas Medical School at Houston, and Director of Medical Education at Hermann Hospital.



Hermann Hospital "Major Addition" and The University of Texas Medical School at Houston



# d Teaching Programs

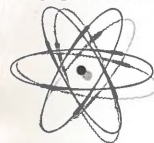
Radiologic Technologists since 1948, including four students who graduated in 1970.

## SCHOOL OF MEDICAL TECHNOLOGY



The Hospital's Medical Technology program is approved by the American Society of Clinical Pathologists (ASCP). The 12-month training program involves lectures and laboratory work and begins after the student has completed either three or four years of academic work at an accredited university. Upon completion of the course, a student receives the title of M.T. (Medical Technologist) and is eligible to take the national registry exam to become an M.T. (ASCP). The School of Medical Technology in cooperation with several Texas colleges has graduated 186 Medical Technologists since 1943.

## NUCLEAR MEDICINE TECHNICIAN TRAINING



Under the auspices of the National Society of Nuclear Medicine, Hermann Hospital participates in a 2-year training program for Nuclear Medicine technicians.

The program accepts four students annually who have met entrance qualifications in mathematics and science. Training includes lectures by university faculty in physics and electronic engineering, clinical lectures by medical college faculty and rotation through all clinical laboratory phases of Nuclear Medicine. Graduate technologists are recognized as fully qualified in radiodiagnostic procedure and radioisotope therapy.

## CHAPLAIN TRAINING

In conjunction with the Institute of Religion of the Texas Medical Center, Hermann Hospital conducts a Chaplain Training program. The program is available for either the period of a summer or a full year. Under the guidance of a supervisor, six students visit patients and evaluate their ministries. The program includes pastoral care conferences and seminars, psychological and theological seminars, interpersonal relations groups and worship experiences. In 1970, 19 chaplain-interns had rotated through the program. This program is ac-

credited by the Association for Clinical Pastoral Education.

## HOSPITAL ADMINISTRATION COURSE

In conjunction with the College of Pharmacy at the University of Houston, members of the Hermann Hospital Administrative Staff have offered a course in hospital administration for the past two decades. This program, covering various phases of hospital administration, organization and supervision, consists of three hours of lecture each Tuesday evening, and is conducted by the Hospital director and the assistant directors and by various department heads.

## HOSPITAL ADMINISTRATION RESIDENCY

The Hospital avails its facilities to students of hospital administration for a 1-year residency program. As part of the master's program, a graduate student completes one year of residency following one year of academic work. By attending Medical Staff and Administrative Staff meetings and rotating through pertinent Hospital services, the administrative resident observes the practical application of theory he has learned. This program is in conjunction with Trinity University, San Antonio, Texas.

## HOUSE STAFF

Hermann Hospital maintains an active House Staff program. Three types of internships, rotating, straight medicine and pathology, have been granted full approval by the Internship Review Committee of the American Medical Association. Residency programs, also with AMA approval, are conducted in several specialties.

Since 1925 Hermann Hospital has trained 618 interns and residents in Obstetrics, Gynecology, General Surgery, Orthopedic Surgery, Ophthalmology, Pediatrics, Radiology, Pathology, Anesthesiology, Dental Surgery, Internal Medicine, Urology and Otolaryngology. During 1969-1970, the House Staff was comprised of one Fellow, 59 residents and 19 interns.

To encourage and recognize excellence among the Hermann House Staff, several special awards are available to outstanding individuals. The Violet Kieller

Award provides funds for a resident to study for one month at the school of his choice. Also available are the George W. Waldron Surgical Award, the Herbert T. Hayes Fellowship in Colon and Rectal Surgery and the Internal Medicine Fellowship. The George L. Gudenrath Fellowship Fund provides monies for both a fellowship and a lecture series.

## POSTGRADUATE TRAINING

Finally, Hermann Hospital conducts an ongoing program of postgraduate studies to provide its staff with access to the most current ideas in medicine. The existing Ophthalmology Quarterly Lecture Series was begun in 1969. The Hospital is currently in the process of expanding the postgraduate studies to better serve the Staff and the medical community.





# Teaching Programs



Cheves McCord Smythe, M.D.  
Dean of the medical faculty of The University  
of Texas Medical School at Houston, and  
Director of Medical Education at Hermann  
Hospital.



Hermann Hospital "Major Addition" and The University of Texas Medical School at Houston



HERMANN HOSPITAL / TEXAS MEDICAL CENTER / 1203 ROSS STERLING AVENUE / HOUSTON, TEXAS 77025





HERMANN HOSPITAL / TEXAS MEDICAL CENTER / 1203 ROSS STERLING AVENUE / HOUSTON, TEXAS 77025