CONDUCTING EDUCATIONAL DESIGN RESEARCH

Second Edition

SUSAN MCKENNEY AND THOMAS C. REEVES



Conducting Educational Design Research

Educational design research blends scientific investigation with the systematic development and implementation of solutions to educational challenges. Empirical inquiry is conducted in real learning settings – not laboratories – to craft effective solutions to the complex challenges facing educational practitioners. At the same time, the research is carefully structured to produce theoretical understanding that can serve the work of others.

Conducting Educational Design Research, 2nd Edition has been written to support graduate students as well as experienced researchers who are new to this approach. Part I describes the origins, outcomes, and generic approach. Part II discusses the core processes of the generic approach in detail. Part III recommends how to propose, report, and advance educational design research. In addition to expanded treatment of research goals and practicalities, more examples, and attention to design-based implementation research, this new edition features enhanced guidance. Namely, for each of the four core processes, this volume offers:

- assessment tools
- detailed, behind-the-scenes descriptions of actual project work
- examples of how specific theories have been used to enrich the work

For decades, policies for educational research worldwide have swung back and forth between demanding rigor above all other concerns, and increasing emphasis on impact. These two qualities, rigor and impact, need not be mutually exclusive. This volume supports readers in grasping and realizing the potential of educational design research. It demonstrates how rigorous and relevant investigation can yield both theoretical understanding and solutions to urgent educational challenges.

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Conducting Educational Design Research

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SECOND EDITION



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Contents

	List of figures	viii
	List of tables	ix
	List of matrices	х
	List of tools	xi
	Acknowledgements	xii
	Introduction	1
PA	RTI	
Fo	oundations	5
1	About educational design research	6
	Motives and origins for educational design research 6	
	Characterizing educational design research 12	
	Main outputs of educational design research 18	
	Rich variation across three orientations 23	
	Educational design research in relation to other genres 29	
2	Contributions to theory and practice: Concepts and examples	34
	Theoretical contributions of educational design research 34	
	Practical contributions of educational design research 43	
	Examples of educational design research 45	
3	Toward a generic model for educational design research	67
	Lessons from instructional design 67	
	Lessons from curriculum development 74	
	Lessons from existing design research models 78	
	Generic model for design research 82	

PART II	
Core processes	89
4 Analysis and exploration Main activities and outputs 90 Analytical and creative perspectives 92 Setting the stage for analysis and exploration 93 Analysis 95 Exploration 112 Products resulting from this phase 114 Analysis and exploration examples and document assessment tool 118	90
5 Design and construction Main activities and outputs 127 Analytical and creative perspectives 128 Setting the stage for design and construction 129 Design 135 Construction 146 Products resulting from this phase 153 Design and construction examples and document assessment tool 154	126
6 Evaluation and reflection Main activities and outputs 161 Analytical and creative perspectives 162 Setting the stage for evaluation and reflection 163 Evaluation 164 Reflection 182 Products resulting from this phase 189 Evaluation and reflection examples and document assessment tool 190	161
7 Implementation and spread Setting the stage for implementation and spread 199 Implementation 200 Spread 203 Determinants of implementation and spread 205 Implementation and spread examples and assessment tools 2	199 222

PA		
Mo	oving forward	235
8	Writing proposals for educational design research Purpose and function of research proposals 236 Immersion first, writing second 238 Positioning the study 240 Guidelines for writing educational design research proposals 243 Tool for assessing educational design research proposals 250	236
9	Reporting educational design research Common educational design research reporting concerns 255 Understanding different audiences 256 Writing recommendations 262	255
10	Looking back and looking ahead Looking back: this book in review 265 Looking ahead: the future of educational design research 267	265
	Appendix: Related readings and resources References Index	273 279 307

Figures

1.1	Pasteur's quadrant	8
1.2	Process display of a design study	15
1.3	Three basic orientations in educational design research studies	23
3.1	4C/ID model	72
3.2	The curriculum instruction model	73
3.3	Generic model for conducting design research in education	83
3.4	Single and multiple sub-cycles in one educational design	
	research project	84
4.1	Main processes within the analysis and exploration phase	91
5.1	Main processes within the design and construction phase	127
5.2	Design and process conjectures in research on and through	
	interventions	142
6.1	Main processes within the evaluation and reflection phase	162
8.1	Single and multiple sub-cycles within one overall educational	
	design research project	241

Tables

1.1	Forms of researcher-practitioner cooperation	17
1.2	Three examples demonstrating educational design research variation	28
1.3	Research-based educational design compared to educational	
	design research	33
2.1	Theoretical spaces of (educational design) research: an example	42
3.1	Representative instructional design models and theories	70
3.2	Design research models and frameworks	79
4.1	Examples of analytical and creative perspectives during analysis	
	and exploration	92
5.1	Examples of analytical and creative perspectives during design	
	and construction	128
5.2	Design requirements and design propositions distinguished	130
5.3	Logic modeling template and example	139
5.4	Three examples of considerations to be elaborated in a skeleton	
	design	144
5.5	Maturing prototype features	147
6.1	Examples of analytical and creative perspectives during	
	evaluation and reflection	163
6.2	Four strategies for structured reflection on educational design	
	research	187

Matrices

4.1	Questions and strategies in analysis	105
4.2	Strategies and methods in analysis	106
4.3	Sample timeline for field-based investigation	108
5.1	Sample morphological chart	136
6.1	Phase and focus of evaluation for different forms of interventions	170
6.2	Functions and strategies in evaluation	174
6.3	Strategies and methods in evaluation	178

Tools

4.1	Analysis and exploration document assessment	123
5.1	Design and construction document assessment	159
6.1	Evaluation and reflection document assessment	196
7.1	Considering implementation and spread during analysis and	
	exploration	225
7.2	Considering implementation and spread during design and	
	construction	229
7.3	Considering implementation and spread during evaluation and	
	reflection	233
8.1	Educational design research proposal assessment	251

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Introduction

We entered the field of education because of our passion for working with young people and commitment to facilitating their learning as well as our own. We grew into educational research because we enjoy the challenge and wanted to investigate ways to support others in teaching and learning processes. We gravitated to design research because of its naturally close ties with the practice that is dear to us, and in response to disillusionment with too much educational research that does not, in the short or long term, serve to improve practice. Finally, we have taken up the torch of educating and supporting design researchers because of our conviction that this approach, alongside others, can yield valuable results for both theoretical understanding and educational practice. To introduce this book, we briefly discuss our intentions, the book structure, and the limitations of its linearity.

Intentions

Design research is a multi-faceted, complex endeavor and, while we do attempt to present some useful ideas about how it can be undertaken in this book, we recognize that this resource cannot speak to every researcher's needs. In fact, given the rich variation with which educational design research is conducted, we stress that this book is not an attempt to provide 'the' authoritative guide to this type of inquiry. In fact, we are not convinced that educational design research has evolved to the point that a definitive guide could be written.

Instead, we share our experiences and views of educational design research in this book, and have made an effort to show where they converge with others in the field. In working with researchers, especially doctoral students, we have grown accustomed to the kinds of questions people often ask about design research. As laid out in the following chapters, we have also found our ways of answering them.

We view undertaking the enterprise of design research, particularly for the first time, as a kind of educational intervention in itself. We know from our own research and experience that sustainable use of new ideas does not come when an intervention focuses merely on using new resources or changing overt behaviors. Real change can come when we focus not only on what and how things can be done, but when we also work to understand why. For a new idea to be taken up and used – in a form that is true to its intent – people need to see and identify with the rationale behind it. This is also true when that new idea is conducting educational design research. In keeping with an audience of practicing researchers and especially doctoral students, this book endeavors to offer accessible, usable guidance which does not compromise clarity and depth in the portrayal of the theoretical underpinnings from which these ideas grew.

This volume was written to support graduate students as well as experienced researchers who are new to educational design research. We also relish the notion that the ideas in this book may spark dialogue between graduate researchers and their mentors. Finally, we hope that the issues raised and the perspectives offered here will stimulate continuing discussion among the educational design research community and ultimately move this exciting genre of inquiry forward.

Three parts

This book is divided into three main parts. Part I, *Foundations*, lays the groundwork for the rest of the book and contains three chapters. Chapter 1, *About educational design research*, defines and describes educational design research. Chapter 2, *Contributions to theory and practice: Concepts and examples*, discusses the dual outcomes of design research and gives several – very different – examples of how these dual outcomes were achieved through brief portraits of four actual studies. Chapter 3, *Toward a generic model for educational design research*, illustrates how core ideas from the fields of instructional design and curriculum development, as well as different models for educational design research, shape our view of the process; it then presents a generic model of educational design research. That model forms the backbone of the next part of the book.

Part II, *Core processes*, describes each main process depicted in the generic model. Chapter 4, *Analysis and exploration*, concerns the establishment of a research focus and centers on understanding the problem to be addressed, with inputs from both theory and practice. Chapter 5, *Design and construction*, describes the process of mapping and actually building creative solutions that are informed by theory, empirical findings and craft wisdom. Chapter 6, *Evaluation and reflection*, describes ways to consider and shape the field testing of interventions, from early design ideas to full scale tryouts. Chapter 7, *Implementation and spread*, discusses the interaction with practice that is present from the very start and tends to increase throughout the entire design research endeavor. This second edition incorporates more examples in each chapter of Part II.

Part III, *Moving forward*, builds on the discussions throughout Parts I and II to offer recommendations for proposing, reporting, and advancing educational design research. Chapter 8, *Writing proposals for educational design research*, offers guidelines for addressing the same basic elements of any strong research proposal, but from the perspective of integration with an iterative design process.

Chapter 9, *Reporting educational design research*, presents some practical guidelines for tackling the daunting task of reporting on design studies. Chapter 10, *Looking back and looking ahead*, reflects on the chapters of this book, discusses new directions for educational design research, and issues a call to action to existing and new members of the educational design research community.

The impetus for this book came primarily from the needs of the numerous doctoral students we have worked with over many years. For this reason, we anticipate that all chapters will be relevant to them. For master's students, we suspect that Part I will be of interest; and for those actually conducting design research for their thesis work, Part II may also be useful. For experienced researchers new to educational design research, Parts I and II are likely to be of greatest interest. This is especially the case for experienced researchers who are mentoring graduate students interested in this kind of inquiry. Part I may also be valuable to anyone concerned with knowing about design research but not actually conducting it themselves, such as research program officers. In terms of advancing discussion among the existing educational design research community, Chapter 3, Part II, and Chapter 10 may be the most relevant.

Books are linear, educational design research is not

There are many ways to put the generic model (Chapter 3) to use, and the sequence of chapters in this book shows but one. As stated earlier and illustrated throughout this book, educational design research is a genre of inquiry - not a fixed method. As such, there are myriad approaches to undertaking the enterprise. We cannot provide a comprehensive picture of that variation, but do explicitly attempt to demonstrate it by way of examples. The differences in problems being tackled and the contexts in which solutions are to be implemented require a repertoire of approaches, not one. Such a repertoire is influenced by experience, as well as methodological preferences, domain-specific traditions, and areas of expertise. Though our rational hindsight descriptions may suggest otherwise, serendipity often plays a role in the pathways studies actually take. Very often, different design research processes are concurrent. While greater scales of intention and larger project teams can expand the orchestration required, even small projects often require that researchers juggle multiple demands at once. We thus stress here that the ideas, and especially the sequence in which they are presented in this book, are offered as springboards to assembling useful pathways for design research projects and not as ready-made formulae.



Foundations

Part I of this book introduces educational design research, and lays the foundation for Parts II and III. Chapter 1 describes motives and origins for design research, characterizes the approach, and examines it in light of various research goals. Chapter 2 describes the kinds of contributions to theory and practice that can be made by educational design research, and offers four extended examples. After discussing lessons learned from literature, especially the fields of instructional design and curriculum development, a generic model of the educational design research process is presented in Chapter 3.

About educational design research

What sets educational design research apart from other forms of scientific inquiry is its commitment to developing theoretical insights and practical solutions simultaneously, in real-world (as opposed to laboratory) contexts, together with stakeholders. Many different kinds of solutions can be developed and studied through educational design research, including educational products, processes, programs, or policies. This chapter provides an introduction to educational design research. After a definition and brief description of the main origins of educational design research, characteristics and outputs of this approach are discussed. Following attention to the rich variation in educational design research (e.g. in focus, methods, and scope), three prevailing orientations are described: research conducted for, on, or through interventions. The chapter concludes with considerations of what distinguishes educational design research from educational design, and from other genres of inquiry.

Motives and origins for educational design research

Educational design research can be defined as a genre of research in which the iterative development of solutions to practical and complex educational problems also provides the context for empirical investigation, which yields theoretical understanding that can inform the work of others. Its goals and methods are rooted in, and not cleansed of, the complex variation of the real world. Though educational design research is potentially very powerful, it is also recognized that the simultaneous pursuit of theory building and practical innovation is extremely ambitious (Phillips & Dolle, 2006).

Educational design research is particularly concerned with developing what Lagemann (2002) referred to as usable knowledge, thus rendering the products of research relevant for educational practice. Usable knowledge is constructed during the research (e.g. insights among the participants involved) and shared with other researchers and practitioners (e.g. through conference presentations, journal articles, professional development workshops, and the spread of interventions that embody certain understandings). Because educational design research is conducted in the naturally occurring test beds of school classrooms, university seminar rooms,

online learning environments, and other settings where learning occurs, these studies tend to require methodological creativity. Multiple methods are often necessary to study phenomena within the complex systems of authentic settings, with the goal of attaining higher degrees of ecological validity. In an ecologically valid study, researchers apply methods such as observations or interviews in the real-life situation that is under investigation (Brewer, 2000). The external validity of a study (the ability of a study's results to be generalized) stands to be increased when conducted under real-world conditions. The remainder of this section provides a brief historical perspective and describes the two main motives of seeking relevance and robustness. Later in this chapter, additional attention is given to the notion of generalizability (see 'Main outputs of educational design research').

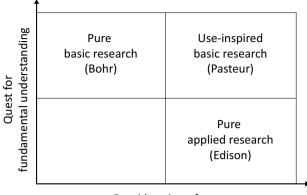
Linking basic and applied research

Research is often classified as being either basic or applied. In *basic research*, the quest for fundamental understanding is typically shaped by using scientific methods to explore, to describe, and to explain phenomena with the ultimate goal of developing theory. Basic research generally follows what has been characterized as an empirical cycle. De Groot (1969) described this cycle through five phases: observation (data collection); induction (formulating hypotheses); deduction (making testable predictions); testing (new empirical data collection); and evaluation (linking results to hypotheses, theories, and possibly new studies). In contrast, *applied research* features the application of scientific methods to predict and control phenomena with the ultimate goal of solving a real-world problem through intervention. Applied research generally follows what has been characterized as a regulative cycle, described by van Strien (1975, 1997). The five phases of the regulative cycle are: problem identification; diagnosis; planning; action; and evaluation. Although basic and applied research approaches have historically been considered mutually exclusive, many argue that this is not the case, as described next.

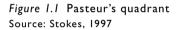
For over a hundred years, social science researchers and research critics, including those in education, have struggled to define the most appropriate relationship between the quest for fundamental understanding and the quest for applied use. Psychologist Hugo Münsterberg (1899) and educational philosopher John Dewey (1900) both spoke of a linking science, which would connect theoretical and practical work. Taking these ideas further, Robert Glaser (1976) laid out the elements of a psychology of instruction, calling for a science of design in education. Thirty years later, Donald Stokes (1997) provided a fresh look at the goals of science and their relation to application for use, in his highly acclaimed book, *Pasteur's Quadrant: Basic Science and Technological Innovation*.

Use-inspired basic research

Stokes (1997) lamented the artificial separation of basic and applied science, suggesting instead a matrix view of scientific research as illustrated in Figure 1.1. Whether particular researchers are seeking fundamental theoretical



Consideration of use



understanding or whether they are primarily concerned about practical applications of research determines their placement within the matrix. To illustrate, Stokes described the research conducted by Niels Bohr as typical of pure basic research. Bohr was a Nobel-Prize-winning Danish physicist who sought fundamental knowledge about the structure of the atom. His work was not concerned with practical application of that knowledge. In sharp contrast, Stokes described the research conducted by Thomas Edison as typical of pure applied research. Edison was an American inventor who sought to solve practical problems by creating innovative technologies. He expressed little interest in publishing his research findings or contributing to a broader scientific understanding. Linking the motives of these two scientists, Stokes described the research of Louis Pasteur as typical of use-inspired basic research. Pasteur was a French chemist and microbiologist who sought fundamental knowledge within the context of solving real-world problems such as the spoilage of milk and treatment for rabies. Stokes left the quadrant which represents research that neither seeks fundamental understanding nor considers practical use blank. However, critics of educational research have argued that too much educational research belongs in this sterile quadrant because it contributes little to understanding or to use (cf. Reeves, 2000).

Stokes (1997) called for much more focus on 'use-inspired basic research' of the kind conducted by Pasteur. Stokes also questioned the popular assumption that basic research inevitably leads to the development of new technologies. He argued that technological advances often permit the conduct of new types of basic research, thus reversing the direction of the basic to applied model. For example, the development of powerful computers and sophisticated data analysis software has allowed scientists as diverse as astronomers and neuroscientists to apply computational modeling as an effective method for advancing their research agendas (Farrell & Lewandowsky, 2018; Shiflet & Shiflet, 2006). As discussed in the following section, others have argued that the relationship between basic and applied research is interactive.

Robust and relevant educational research

Schoenfeld (2006) pointed out that the advancement of fundamental understanding and practical applications can be synergistic. Using the Wright brothers' work to develop a flying machine to illustrate, he described how theory influenced design and vice versa (p. 193):

Theory and design grew in dialectic – nascent theory suggesting some improved design, and aspects of design (even via *bricolage*) suggesting new dimensions to the theory. As they matured, aspects of each grew independently (that is, for example, theory was capable of growing on its own; at the same time, some innovations sprang largely from their inventors' minds rather than from theory). Yet, the two remained deeply intertwined.

Educational design researchers have characterized their work as belonging to Pasteur's quadrant (cf. Roschelle, Bakia, Toyama, & Patton, 2011). We view educational design research as a form of linking science, in which the empirical and regulative cycles come together to advance scientific understanding through iterative testing and refinement during the development of practical applications. Through such a synergistic process, educational design research stands to increase both the robustness of its theoretical implications and the relevance of its innovative products.

Robust design practices

The need for increased, reliable, prescriptive understanding to guide robust design of educational products, processes, programs, and policies has been stressed in the literature for several decades, most notably in the field of curriculum (e.g. Stenhouse, 1975; Walker, 1992; van den Akker, 1999). Several reasons for this can be identified. First, research is needed to provide grounding that can inform initial or subsequent design decisions. Edelson (2002) refers to three classes of decisions that determine a design outcome: problem analysis (what needs and opportunities the design will address); design procedure (how the design process will proceed); and design solution (what form the resulting design will take). Decision making within each of these classes can be greatly facilitated by research, conducted within the project, and/or through analyzing the findings of other studies. Second, planning for interim testing that allows designs to respond accordingly is needed to increase the chances of ambitious and complex interventions to succeed. Innovative design is typically ill-specified, and cannot be conceived of at the drawing table alone (van den Akker, 1999). Planning for and embedding formative research into design trajectories emphasizes the principle that design decisions should not all be made up front, and acknowledges the expectation that research findings will responsibly inform the development. Third, embedding substantial research into the design process can contribute greatly to the professional development of educational designers. Given that huge numbers of the world's learners are exposed to the products of educational designers (e.g. from curriculum institutes and textbook publishers), their levels of expertise are not inconsequential. Burkhardt's (2009) article describing important considerations of strategic design stressed that designers must learn from mistakes (as he says, "fail fast, fail often") and that research is essential to feed such learning. Burkhardt also stated the need for more people trained in educational design research (he used the term 'engineering research') to design and develop robust solutions.

Relevant and robust from a scientific perspective

A symposium titled "On Paradigms and Methods: What To Do When the Ones You Know Don't Do What You Want Them To?" was held at the 1991 American Educational Research Association annual meeting to examine how relevant theoretical understanding can be obtained. Among other approaches, design experiments were considered. Building on that discussion, Collins (1992) and Brown (1992) each published landmark papers, which have often been credited as primary catalysts for launching the genre of educational design research. Brown (1992) recommended design experiments based on the convictions that: theory informs design and vice versa; research on learning must be situated in the contexts where that learning actually takes place; and multi-pronged approaches are needed to influence learning (e.g. teacher expertise, learner activities, classroom materials, formative assessments) because educational settings are inherently complex systems. Collins (1992) persuasively argued for a design science of education, where different learning environment designs are tested for their effects on dependent variables in teaching and learning. This view emphasizes the interactive relationship between applied and basic research, by stressing the role of theory in informing design, and the role of design testing in refining theory. Collins (1992) also highlighted the problem inherent in much educational research whereby an innovation as designed in a laboratory and the innovation as implemented in real classrooms is - more often than not - quite different.

Brown (1992) offered a rich description of her work on metacognition, reciprocal teaching and reading comprehension, which pointed to the importance and challenges of developing theoretical understanding that is based on relevant findings. She described the tensions that she had experienced between the goals of laboratory studies and the goals of educational innovations, as well as the challenges inherent in integrating innovations in real-world classrooms. In addition, she described how the laboratory work informed her classroom observations and vice versa. She stressed the value of cross-fertilization between laboratory and classroom settings for enriching understanding of the phenomenon being studied, and clarified that "Even though the research setting has changed dramatically, my goal remains the same: to work toward a theoretical model of learning and instruction rooted in a firm empirical base" (Brown, 1992, p. 143). The publication of these papers in 1992 spurred increased attention to the need for theory to inform design and vice versa (Cobb, Confrey, diSessa, Lehrer, & Schauble, 2003); the need to understand learning as it naturally occurs and, specifically, what that means for how we shape education (Bransford, Brown, & Cocking, 2000); and the need for classroom interventions to fit into the dynamic and the complex systems in which they are implemented (Hall & Hord, 2014).

Relevant from a practical perspective

The relevance of educational research has to do with its connection to practical applications. Educational research has long been criticized for its weak link with practice. This may be a function of the fact that educational theories are only rarely confirmed by evidence that is unambiguous and/or thorough (De Corte, 2000). Some have argued that educational research has not focused on the problems and issues that confront everyday practice (Design-Based Research Collective, 2003). Others have lamented the lack of useful knowledge produced by research that could help inform the development of new innovations and reform (Bevan & Penuel, 2018; van den Akker, 1999). The different languages spoken and values held by researchers and practitioners, respectively, have also been the topic of empirical investigation as well as critique (de Vries & Pieters, 2007). Further, the weak infrastructure supporting the research-based development function in education has been cited as problematic (McDonnell, 2008). In addition, the reward systems in place for both researchers and practitioners are generally incompatible with meaningful researcher-practitioner collaboration (Burkhardt & Schoenfeld, 2003). Based first on literature review and later validated through research, Broekkamp and Hout-Wolters (2007) clustered these issues into four main themes: (a) educational research yields only few conclusive results; (b) educational research vields only few practical results; (c) practitioners believe that educational research is not conclusive or practical; and (d) practitioners make only little (appropriate) use of educational research. The last decade has borne witness to a renaissance of concern surrounding the research-practice gap, in which scholars are systematically studying how policy makers and educators access, value, and use research (e.g. Graves & Moore, 2017); various modes through which knowledge is generated and shared; and what aspects of evidence-based practice and research utilization in other fields can be applied to education.

We do not argue that educational design research alone will solve the issues described here. However, we, and others (e.g. Burkhardt, 2009; Schoenfeld, 2009a; van den Akker, 1999) do contend that this form of inquiry is one promising avenue to improving both the robustness and the relevance of educational research. Many related books have appeared since the ground-breaking papers of Brown and Collins in 1992, such as those by Fishman, Penuel, Allen, and Cheng (2013), Kelly, Lesh, and Baek (2008), Plomp and Nieveen (2013), Reinking and Bradley (2008), Richey and Klein (2007), and van den Akker, Gravemeijer, McKenney and Nieveen (2006b). Special issues of journals have also been published, in *Educational Psychologist* (2004), *Educational Researcher* (2003), *Journal of the Learning Sciences* (2004, 2016), *Australasian Journal of Educational Technology* (2015), and *Zeitschrift für Berufs- und Wirtschaftspädagogiek* (2014). Across these works, many differing perspectives and priorities have been promoted. This is only natural for a still emerging research genre. Nonetheless, striving toward robust and relevant outputs are two core values widely shared by the educational design research community. The following section examines additional aspects of design research, including both convergent and divergent views described by educational design researchers.

Characterizing educational design research

Portraying the process

In the same way that engineering design melds creative insights with pragmatic understanding and follows the best available theoretical principles derived from physics, materials science, aesthetics, and other disciplines, educational design research is a complex and multi-faceted endeavor. The educational design research process has been described as: adaptive, collaborative, contextual, flexible, goal-oriented, grounded, integrative, interactive, interventionist, iterative, methodologically inclusive, multilevel, pragmatic, process-focused, theoretical, transformative, and utility-oriented (cf. Cobb et al., 2003; Kelly, 2003; Reinking & Bradley, 2008; van den Akker, McKenney, & Nieveen, 2006a; Wang & Hannafin, 2005). It is easy to agree with all these as characteristics of educational design research. Here, features of the design research process which we consider to be both defining and universal across the genre are briefly discussed: theoretically oriented, interventionist, collaborative, responsively grounded, and iterative. For each feature, examples from (among others) Physics Education Research (PER) are given, drawing on the review conducted by Hake (2008), who presented evidence that serious progress in improving physics education has been accomplished in recent years by forms of, using his terms, design-based research.

Theoretically oriented

A defining feature of most disciplined research is that it uses existing theory to frame inquiry, the results of which ultimately help construct or further elaborate theoretical understanding. In this regard, educational design research is no different from most research. What is unusual about the theoretical orientation in educational design research is that scientific understanding is used to frame not only the research, but also (alongside craft wisdom and creative inspiration) to shape the design of a solution to a real problem. Empirical testing is used to validate, refine, or refute hypotheses and conjectures that are embodied in the design. The development of theoretical understanding in design research thus evolves through consideration of not only empirical findings, but also consideration of their implications for specific dimensions of the design in question. As illustrated in the many examples throughout this book, and especially in Chapter 2, design research may draw upon and contribute to theoretical understanding related to many themes, including learning in specific subject areas (e.g. domain-specific instructional theories), classes of learning problems (e.g. learning theories), and principles for guiding other design efforts (e.g. innovation theory).

For example, Hake (2008) described research supporting several innovative approaches to physics education that have resulted in more and deeper learning than traditional didactic methods. These approaches center on 'interactive engagement' methods such as Socratic dialogue, collaborative peer instruction, and hands-on experiments with physical models. A wide range of principles derived from diverse learning theories such as developmental learning theory (Piaget & Inhelder, 1969) and situated cognition (Brown, Collins, & Duguid, 1989) have informed innovative approaches to physics education. In turn, design studies have allowed the refinement of these principles within this specific domain.

Interventionist

In tandem with the production of new theoretical understanding that can serve others outside the immediate context of the study, educational design research strives to positively impact practice, bringing about transformation through the design and use of solutions to real problems. Throughout this book, the term 'intervention' is used broadly to encompass the different kinds of solutions that are designed. Interventions can include educational products (e.g. learning materials), processes (e.g. teaching repertoires), programs (e.g. professional development trajectories), or policies (e.g. protocols for school evaluation). Educational design research starts with identification of significant educational problems in need of innovative solutions and appropriate for scientific inquiry, followed by clarification of their causes. It is interventionist because, over the long term, educational design research teams engage in the creative activity of developing solutions informed by existing scientific knowledge, empirical testing, and the craft wisdom of project participants. While the scope can vary (ranging from one researcher and one teacher to hundreds of collaborators), the intention is - alongside the development of theoretical understanding - to make a real change on the ground.

Peer instruction (Mazur, 1997) is one of the interventions described by Hake (2008) as having been developed through a design research approach. Crouch and Mazur (2001) explained in detail how the collaborative peer instruction model evolved over ten years of iterative design, testing, and redesign. Peer instruction involves classroom "activities that require each student to apply the core concepts being presented, and then to explain those concepts to their fellow students" (Crouch & Mazur, 2001, p. 970).

Collaborative

Educational design research is conducted – to varying degrees – in collaboration with, not solely *for* or *on*, practice. It requires collaboration among a range of actors connected to the problem at hand. Starting with identification and exploration of a problem together with the problem owners (cf. Ejersbo, Engelhardt, Frølunde, Hanghøj, Magnussen, & Misfeldt, 2008), the craft wisdom and ground-level instincts of research partners in schools and other design research contexts are valued, studied, and put to use. Collaboration between researchers and practitioners afford opportunities to bring both etic (outsider) and emic (insider) perspectives to bear on understanding the issues at hand. Researchers learn from practitioners, e.g. through adaptations of interventions that meet the same basic goals in ways different from those conceived of by their designers (cf. Clarke & Dede, 2009), and vice versa.

Within the PER community described by Hake (2008), collaborative design and research have been integral to the progress made to enhance both secondary and undergraduate physics instruction. For example, Mazur (1996) explained how instructor disillusionment with the ineffectiveness of traditional lectures led him, together with colleagues at Harvard University, to develop the Peer Instruction model. Collaborative evolution of this instructional innovation has rendered it suitable for a wide spectrum of educational contexts (cf. Lasry, Mazur, & Watkins, 2008; Vickrey, Rosploch, Rahmanian, Pilarz, & Stains, 2015).

Responsively grounded

The products of educational design research are shaped by participant expertise, literature, and especially field testing. The emerging theoretical and practical insights and in some cases, even the research design, may have to adjust course based on the empirical data, which are collected in real-world settings. Educational design research is structured to explore, rather than mute, the complex realities of teaching and learning contexts, and respond accordingly. For example, Kali and Ronen-Fuhrmann (2011) described how their intervention (in this case, a teaching model) evolved over four iterations of enactment and refinement. For each iteration, student learning processes were characterized in terms of learning challenges encountered by students. For each challenge, they made design decisions yielding a refinement to the teaching model, which was enacted in the next iteration. Then, they examined the effects of the refinements on students' learning, searching for both outcomes that confirmed resolution of the challenges as well as for additional learning challenges. Through this responsively grounded process, they were able to fine-tune their understanding of student learning processes while also attuning their teaching model accordingly.

Hake (2008) described how design research within the PER community responded to the problem of students coming to undergraduate physics education underprepared for sufficiently high levels of learning. After discerning that a major

cause could be traced to the inadequate learning opportunities of high school physics teachers during their pre-service learning in undergraduate physics, a collaborative movement was launched across the PER community to develop and refine educational interventions to address this problem. This led to innovations such as active learning problem sets (van Heuvelen, 1995), Socratic dialogue-inducing laboratories (Hake, 2008), and collaborative peer instruction (Mazur, 1997).

Iterative

The insights and the interventions of educational design research evolve over time through multiple iterations of investigation, development, testing, and refinement. Within one larger study, several sub-studies often take place, each with its own complete cycle of inquiry and sound chain of reasoning. Gravemeijer and Cobb (2006) describe their design research process in terms of longer macro-cycles and daily mini-cycles. McKenney and van den Akker (2005) used cycles within phases to portray the overall process of a study on computer-based support for curriculum designers. Shown in Figure 1.2, the study comprised a total of eight cycles distributed across three phases. The example demonstrates how several sub-studies can be incorporated into one study, and that sub-studies can also be clustered into intermediate stages.

Conducting what he identified as design research, Hake (2008) iteratively developed, explored, confirmed, and disseminated an intervention he called

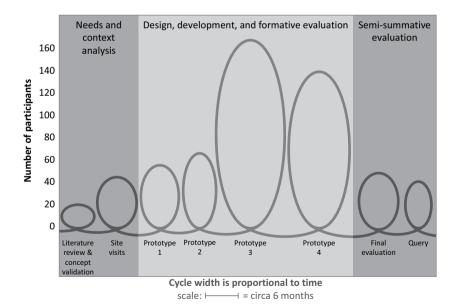


Figure 1.2 Process display of a design study Source: McKenney and van den Akker, 2005

Socratic dialogue-inducing laboratories. He tested and refined this intervention in a range of different classrooms with: undergraduates in introductory physics classes; premedical students; and pre-service science teachers. His iterative testing and (re)design has continued over two decades (Hake, 2008).

Project catalysts: design, research or both

In educational design research, empirical investigation and intervention development are intertwined. While both are core goals, it is not uncommon for one to provide the main catalyst for a project. Often due to the streams of funding behind the work, some design studies are attached to existing development efforts. For example, the Lawrence Hall of Science design research on the Seeds of Science/ Roots of Reading curriculum (cf. Pearson, Moje, & Greenleaf, 2010) was set in motion after development work had already commenced. In other cases, development efforts are undertaken to facilitate inquiry. This was the case with Bradley's (2004) formative experiment to enhance verbal interactions in a preschool classroom, where the research goal provided the impetus to undertake the study and create the intervention. It is also not uncommon for both research and development to be conceived of together. The Computer Assisted Curriculum Analysis, Design and Evaluation (CASCADE) series of investigations at the University of Twente is an example of design studies initiated with balanced research and development motives within one project (McKenney, 2001; Nieveen, 1997; Wang, 2001; Zulkardi, 2002).

Reciprocity between research and practice

In this book, references to 'practice' are made in a broad sense. Here, practice refers not only to the work conducted in classrooms and schools, but also to the work that *directly affects* classrooms and schools. This can include the work of supportive professionals (e.g. educational coaches and consultants); intermediaries (e.g. regional centers and in-service educators); or others in the educational system. Consequently, use of the term 'practitioner' throughout this book refers to many kinds of educational professionals including, but not limited to, teachers.

Different views of research as well as personal preferences and local conditions strongly influence the researcher-practitioner cooperation in educational research. This is true of many genres of inquiry, and particularly relevant for educational design research, where meaningful cooperation between researchers and practitioners is essential. Along with Wagner (1997), who refers to shaping the researcher-practitioner relationship as the "social design of research projects," we have noted that the social elements in forming relationships between researchers and practitioners commonly get short shrift in graduate courses (on the researcher side) as well as in pre-service education (on the practitioner side). Both researchers and practitioners could be better prepared than is often the case to actively shape the cooperative relationships they undertake. One important step in that direction is acknowledging that there are different forms of cooperation, and that the form should be chosen based on the research questions being asked, the people involved, and the context in which the study is being carried out.

Wagner (1997) identifies three different forms of researcher-practitioner cooperation: data-extraction agreements; clinical partnerships; and co-learning agreements. As these distinctions are particularly useful to start discussions, they are presented in Table 1.1 in an excerpt from Wagner's (1997, p. 17) description. Reflecting on the social aspects of the design research literature we have studied

	Data extraction agreement	Clinical partnership	Co-learning agreement
Research process	Direct, systematic inquiry designed, conducted, and reported by researcher	Systematic inquiry, cooperatively designed and reported by researcher and practitioner	Reflexive, systematic inquiry, stimulated in part by ongoing collegial communication between researchers and practitioners
Context and stance	Researcher is outside the schools and engaged in reflection; practitioners are inside the schools and engaged in action	Researcher is outside the schools and engaged in reflection; practitioners are inside the schools and engaged in action and reflection	Researchers and practitioners both participate through action and reflection in processes of education and systems of schooling
Model of change	Knowledge generated through research can inform educational policy and contribute to improved instruction	Researchers and practitioners conduct cooperative research on problems of practice to help practitioners improve their own effectiveness	Drawing on knowledge gained through cooperative research, researchers and practitioners are responsible for initiating complementary changes in their
Expert roles	Researcher as researcher; practitioner as practitioner	Researcher as researcher and collaborator; practitioner as practitioner and collaborator	own institutions Researcher as researcher- practitioner and practitioner as practitioner- researcher in their home institutions

Table 1.1 Forms of researcher-practitioner cooperation

so far, we suspect that much of existing design research has been a combination of 'data extraction agreements' and 'clinical partnerships,' although the model of change underpinning many studies has characteristics of all three forms.

The many names of educational design research

We use the term 'educational design research' to describe a family of approaches that strive toward the dual goals of developing theoretical understanding that can be of use to others while also designing and implementing interventions to address problems in practice. This family of approaches includes multiple varieties, described by differing names, the most common of which are design-based research (Design-Based Research Collective, 2003; Kelly, 2003), design-based implementation research (Penuel, Fishman, Cheng, & Sabelli, 2011), development research (van den Akker, 1999; Richey & Klein, 2007), design experiments (Brown, 1992; Collins, 1992; Middleton, Gorard, Taylor, & Bannan-Ritland, 2008), formative research (Newman, 1990; Walker, 1992), participatory design research (Bang & Vossoughi, 2016), and educational design research (van den Akker et al., 2006b). The various names are not synonymous, and some authors have clarified how they differ (e.g. the distinction between design-based research and design-based implementation research was described by Penuel et al. [2011] and is discussed in Chapter 7 of this book). But we put them together in this family of approaches because they all share the dual goals of developing theoretical understanding through the design and implementation of interventions in practice.

We have adopted the term educational design research for two main reasons. First, as have others (Kelly *et al.*, 2008; Plomp & Nieveen, 2013; van den Akker *et al.*, 2006b), we incorporate *education* in the term to denote the field in question to avoid confusion with design research from other fields (e.g. Laurel's 2003 book, *Design Research*, that concerns the field of human computer interface design and industrial engineering). Second, although we like the term 'design-based research,' we have found that it seems to engender more frequent misconceptions, often being equated with research-informed design, thus under-representing the theoretical output. Of course, the term educational design research is not completely immune to the same affliction.

Main outputs of educational design research

As previously stated, the educational design research process advances both theory and practice simultaneously, even synergistically. It is important to note that theoretical understanding in design research: (a) underpins the design of an intervention; (b) frames the scientific inquiry; and (c) is advanced by findings generated through empirical testing of the intervention. These theoretical and practical outcomes, the generation of which is intertwined, are briefly presented in the remainder of this section. They receive more in-depth treatment in the following chapter. This section concludes with comments on the generalization of both theoretical and practical outputs of educational design research.

Theoretical contributions

In addition to a practical contribution in the form of the intervention, design research also yields theoretical understanding. Theoretical understanding about the phenomenon in question is abstracted from empirical findings, ideally contributing to a body of knowledge that is useful to others outside the research setting. Educational design research can contribute to the development of theories that are used to describe, explain, or predict certain phenomena. In addition, educational design research can yield theoretical insights of a prescriptive nature. These are often referred to as design principles, as they recommend how to address a specific class of issues in light of the contexts in which they come to life. Theoretical understanding developed through educational design research can range from locally to more broadly applicable understanding, although the latter tends to be less common. Chapter 2 describes the theoretical contributions of design research in greater detail.

Practical contributions

An essential feature of educational design research is the development of solutions to problems of practice. While testing of these solutions provides the context for scientific inquiry, they are also valuable in their own right. As inputs into educational environments that are fine-tuned through empirical testing, these interventions constitute the main practical contribution of educational design research. This is because they are designed for actual use. The interventions created through educational design research are not merely hypothetical concepts; they are implemented (adopted, enacted, and - we hope - sustainably maintained) in authentic settings with the goal of solving real problems. In addition, the design research process itself can also make a practical contribution, for example, by providing opportunities to those involved for reflection and learning. Our own preference is for substantial elements of the intervention to be co-constructed by researchers and practitioners working closely together, to the degree that is feasible and effective given the situation at hand. Different kinds of design research interventions are described throughout this book. The examples given in Chapter 2 illustrate the wide range of possibilities: strategies for developing preschooler oral language skills; para-teacher professional development in Indian slums; technology-rich learning in middle school mathematics; and an integrated curriculum for primary school science and literacy.

A few words on generalization

About generalization

Generalization is important because it allows insights from one situation to advance understanding not only of that specific instance, but of other, similar, instances. Though typically thought of as the extent to which research findings and conclusions from a study conducted with a sample population can be applied to the entire population, generalization has other meanings as well. In logic, it can refer to reasoning from detailed facts to general principles (induction). In psychology, it can refer to transferring the response learned to one stimulus to a similar stimulus. In educational design research, generalization concerns being able to transfer theoretical insights and/or practical interventions to other settings. As Brown (1992, p. 143) put it, "We must operate always under the constraint that an effective intervention should be able to migrate from our experimental classroom to average classrooms operated by and for average students and teachers, supported by realistic technological and personal support."

Replication within and across contexts

Generalization can, to some extent, be boosted by replication. This has been done, for example, through the multiple cycles of testing within a limited range of contexts as carefully described in the work of Gravemeijer and Cobb (2006) and Cobb and Gravemeijer (2008). In addition, studies have also tested the boundaries of underlying theories by implementing relatively stable interventions across differing contexts, as have Nelson, Ketelhut, Clarke, Bowman, and Dede (2005). Since there are so many factors at play when interventions 'go live,' replication in design research is different from replication in the laboratory sense. As Reinking and Bradley (2008, p. 42) noted:

When formative and design experiments are replicated across diverse instructional contexts, they may reveal generalizations and theoretical findings that transcend the complex variability across classrooms and the teachers and students that inhabit them. Thus, generalizations in scientific experiments treat variability as a collection of random factors. In formative and design experiments, generalizations are derived from careful consideration of that variability.

Being sensitive to contextual factors and working systematically can enable researchers to make cautious inferences, and propose theories to explain their observations. But "when we give proper weight to local conditions, any generalization is a working hypothesis, not a conclusion" (Cronbach, 1975, p. 125). The need to explicate the 'local conditions' as an integrated element of the results of design research has been addressed in the literature, along with ideas about how to do so (Hoadley, 2004; McKenney, Nieveen, & van den Akker, 2006; Reinking & Bradley 2008; Tabak, 2004; van den Akker, 1999). More is presented about the role of context in Chapter 7.

Forms of generalization

In design research as well as other genres of research, the onus of generalization can be seen as two-sided. On the one side, the producer of theoretical and practical contributions is obligated to explicate how the specific instance studied compares to other instantiations of the phenomenon. In so doing, description of salient characteristics of both the intervention and the context in which it is enacted are essential. But on the other side, when it comes to putting the outputs of design research to use, it is the consumer who must make the transfer to different contexts.

Firestone (1993) critiqued different approaches to generalization. Two forms of generalization, analytic generalization and case-to-case generalization, seem particularly useful in light of educational design research. Each form helps in finding ways to ascertain which lessons learned in one context might be of value in a particular (different) setting.

Analytic generalization, according to Yin (1989, p. 44), is a process through which "the investigator is striving to generalize a particular set of results to a broader theory." Firestone (1993, p. 17) elaborates:

When one generalizes to a theory, one uses the theory to make predictions and then confirms those predictions. In a specific study, predictions hold under specific conditions. If the predictions hold only under those conditions, they become scope conditions that limit the generalizability of the theory ... [or clarify] the scope of a theory – that is, the conditions under which it applies.

For example, Janssen, Tigelaar and Verloop (2009) developed and tested a domain-specific heuristic intended to assist student teachers in designing biology lessons that emphasized comprehension. They concluded that their design heuristic was useful for assisting student biology teachers in developing problem-posing biology lessons, but they cautioned that different design heuristics should be developed for other subject domains.

In contrast, case-to-case generalization refers to the transfer of ideas that takes place when a person in one setting considers adopting an intervention, or its underlying ideas, for use in another setting. Firestone (1993) supports and elaborates the arguments of Kennedy (1979) by comparing this to the notion of precedent, used by judges in court. To establish precedent, four criteria are applied: (a) material facts (how comparable the cases are, externally, e.g. kind of intervention, kind of schools, kind of learners); (b) appropriateness (value judgments about the fairness of the comparison); (c) the reason for the decision made in the original case (what were the arguments then, and are they applicable here?); and (d) grounds for the original decision (based on a technicality or on more fundamental grounds). Case-to-case generalization has been seen in the way design researchers incorporate ideas from other interventions into their own designs. For example, Nieveen's (1997) study on Computer Assisted Curriculum Analysis, Design and Evaluation in the Netherlands served as a springboard for three related design studies, situated in southern Africa (McKenney, 2001), China (Wang, 2001) and Indonesia (Zulkardi, 2002), respectively.

What works is necessary but not sufficient: how, when, and why warrant attention

While scientific research seeks understanding that can, even modestly, inform other situations, it is important to note that a premature quest for generalizability can be counter-productive. Similar to premature closure or false clarity, attempting to generalize before the functional mechanisms are fully understood can waste valuable resources. This can be especially detrimental when broader replication of innovations is attempted too soon.

Premature scaling is widely recognized as the most frequent cause for failure among start-up companies, but this lesson seems less acknowledged when it comes to educational innovation, perhaps because there are often political pressures involved. For example, the One Laptop Per Child (OLPC) project was an innovation that appeared to hold great potential for improving access to information and education on a global scale, if implemented well. Its founder, Nicholas Negroponte, encouraged governments of developing nations to take sweeping action by buying and implementing the \$100 XO laptop on a national scale. Due to insufficient pilot experiences worldwide, his stance has been criticized as both irresponsible and unethical because, "if the grand national experiment fails, it is developing countries and their children that are least able to manage the consequences of this failure or recover from the expended costs" (Kozma, 2007). Instead, experts called for long-term testing (several months to a school year) in classrooms, to understand not only if, but also how, when, and why the XO laptops could contribute to pupil learning, so that implementation efforts could be attuned accordingly. This approach was not adopted and 2.5 million of these XO laptops were purchased largely without adequate evaluation. The success of OLPC is widely debated (cf. Ames, 2016), although a recent meta-analysis by Zheng, Warschauer, Lin, and Chang (2016) reported generally positive outcomes for one-to-one laptop programs in schools.

The pursuit of understanding how, when, and why things work has prompted researchers to dig deeper, investigate more carefully, and make exciting new discoveries. Hippocrates and centuries of other physicians understood how and when to use salicylic acid, the active ingredient in aspirin, but did not understand why it worked. Decades of studies persisted until researchers in the mid-1960s finally identified the basic mechanisms of its effects. This understanding has, in turn, helped lead to new discoveries. In education, researchers and practitioners alike know that teacher involvement in intervention design can facilitate its implementation. What is less known is: Does it help because of increased ownership? Or does it have more to do with improved understanding of the intervention? Under what circumstances does this approach backfire? The need to structure the quest for 'what works' such that it is underpinned by a concern for how, when, and why (Cobb *et al.*, 2003) is evident in the three orientations to educational design research described in the next section.

Rich variation across three orientations

Three orientations: research for, on, and through interventions

Educational design research may be conducted in many ways, to study many different kinds of phenomena. Across the wide variety of intellectual domains upon which educational design research may focus, three basic orientations to the inquiry may be identified. Shown in Figure 1.3, the difference between these orientations has primarily to do with whether or not the implementation process is considered, and the role of the designed intervention itself during empirical investigation. Especially in early stages, research on the existing situation can be valuable in its own right, as well as informative for design. Shown with a solid line in Figure 1.3, research for interventions typically focuses on the problem, the context, or the stakeholders. In some design cycles, design research may be conducted directly on interventions. Shown with a dashed line in Figure 1.3, this orientation foregrounds the design of the intervention, and uses information about how the intervention works, with whom, under what conditions, and with what results to refine its characteristics. In contrast, the intervention sometimes serves more as the research context or as a complex treatment, whose primary purpose is to provide a means for studying specific phenomena that are related to, but not the same as, the intervention itself. When the outcomes are foregrounded, we refer to this orientation as design research conducted through interventions, shown with a dotted line in Figure 1.3. Both research on and through interventions typically attend to enactment processes. The difference concerns the relative emphasis on intervention characteristics versus the outcomes. To clarify, Figure 1.3 characterizes nature of the theoretical understanding that is commonly derived from educational design research in relation to the intervention. It is not a model of the iterative design research process (for a process model, please see Figure 3.3).

Research conducted *for* interventions seeks understanding about the initial situation. When well-structured, this can yield information which contributes to theoretical understanding while also providing important inputs for design

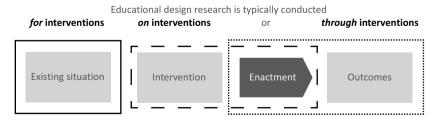


Figure 1.3 Three basic orientations in educational design research studies

work. At this stage, the intervention is not yet known, and the focus is on understanding the challenges to be tackled, the complexities of the context in which they are situated, and perspectives of the stakeholders. For example, a question that might guide this research orientation could be, "What are the human, material, and structural aspects of existing infrastructure that foster or mitigate preschool teacher turnover in rural areas of Italy?" This orientation provides crucial starting points for the design study, but is not yet concerned with (the design of) the intervention. Depending on the questions being asked, findings from this work can contribute to theoretical understanding about the class of problems at hand (e.g. teacher turnover), the kind of context in question (e.g. rural preschools in Italy), or stakeholder perceptions (e.g. how rural preschool teachers experience the infrastructure that surrounds them).

Lucero, Valcke, and Schellens (2013) conducted research with this orientation. Ultimately, they wanted to support teacher implementation of inquiry science learning in Ecuadorian public primary schools. An initial step was to investigate teachers' existing beliefs and inquiry practices. Through a questionnaire, they studied the extent to which teachers (believe they) implement inquiry activities in science teaching, the level of support they provide, and what type of inquiry they implement. By comparing these results with additional findings related to teacher beliefs concerning self-efficacy and their own immediate setting (such as environmental factors that could help them be effective, and the likelihood that those factors are present in their situation), they described and explained the status of Ecuadorian primary school teachers' orientations toward inquiry learning in science at that time.

Research that focuses primarily on interventions strives to generate knowledge about characteristics and functions of particular intervention types. It views the intervention as one manifestation of a particular phenomenon (e.g. serious games), and inquiry focuses on qualities of the intervention, as a means to meet certain goals. For example, a question that might guide research with this orientation could be, "How practical and effective are the scaffolds and prompts embedded in this serious game about computational chemistry and why?" This orientation is concerned with testing how (well) design ideas have been embodied or enacted in specific instantiations of the intervention. Findings from this orientation contribute to theoretical understanding, which can be used to underpin the designs of other same-type interventions, for example relating to: curriculum (e.g. features of educative curriculum materials that support the use of serious games); professional development (e.g. environments and processes to support teacher reflection on their confidence in adopting serious games in their teaching); and instructional tools (e.g. frameworks for implementing serious games).

Herrington and Oliver (2000) conducted research with this orientation. They identified characteristics of situated learning; designed and tested a multimedia environment exemplifying these characteristics; and used the aggregate insights to develop an instructional design framework for other kinds of authentic learning environments. In general, research conducted on interventions tends to serve applied use, with findings being used to predict what will happen when interventions are shaped in prescribed ways.

Finally, in educational design research conducted through interventions, the inquiry is focused on understanding the responses the intervention engenders. Unraveling the multi-faceted interaction between intervention and context is taken into consideration, if not an explicit focus of the research. Here, the intervention may be viewed more as a means through which deeper insight can be gained into certain phenomena related to teaching and learning in authentic settings. For example, a question that might guide research with this orientation could be, "What are the effects of instructional prompts, when given individually and collectively, on student comprehension of fluid dynamics?" This orientation is concerned with generating and testing theory that is not directly related to interventions of a specific type, although the work is highly contextualized, and is also used to inform the intervention at hand. The theoretical contributions emerging from this kind of work may relate to (among others): teaching (e.g. patterns in how teachers develop pedagogical content knowledge); learning (e.g. factors influencing pupil motivation); and design (e.g. models describing ideal and actual instructional design trajectories).

Sandoval (2004, 2014) provided a rich example of this kind of orientation when describing how learning theory can be developed by conjectures that are embodied in educational designs. Through several investigations of the use of a computer-based intervention, his research tested the conjecture that "conceptual and epistemic scaffolds for scientific inquiry should be integrated such that they can help students understand the epistemic goals of their inquiry [while providing] conceptual guidance that supports students as they try to make sense of particular problems in specific domains" (Sandoval, 2004, p. 216). In this example, learning theory was refined through a decade of design research within the Biology Guided Inquiry Learning Environments (BGuILE) project. (See Chapter 5 for more information on conjecture mapping.) In general, research conducted through interventions tends to seek fundamental understanding, which is used to describe and explain specific phenomena that the interventions engender.

While individual cycles of design research often emphasize one orientation or another, across the long term, design studies often reflect each of these orientations, at some point. This demonstrates the interaction previously discussed, between fundamental and applied aspects of use-inspired basic research. The orientation of the research is directly tied to the particular research questions in a cycle of inquiry, the challenges being addressed, and especially the kind of information necessary to feed subsequent development. Other important factors shaping the orientation of the research include the epistemological beliefs of specific researchers, their methodological paradigms, and the research traditions in which the studies are rooted. Middleton *et al.* (2008, p. 27) additionally acknowledge the roles of personal biographies, experiences, ideologies, and "perhaps even serendipity" in establishing the research focus of those who engage in educational design research.

Rich variation

In addition to the three orientations described above accounting for some of the variation among design studies, the field is also rich with variation in interpretations and applications of this general approach. Some of the differences stem from the grain size of analysis, scope of implementation, nature of the subject areas addressed, or from the research domains and methodological traditions in which studies originate. Other differences can be attributed to the wide range of motives, catalysts, or objectives of design research projects. Some authors have described that variation primarily in terms of research focus. For example, in advocating that we embrace the theoretical and methodological pluralism within this genre, Bell (2004) delineated the following theoretical modes of design research: developmental psychology design-based research; cognitive science design-based research; cultural psychology design-based research; and linguistic or cognitive anthropology design-based research. Cobb et al. (2003) identified various classes of design experiments, which differed in both focus and scope: one-on-one (teacher-experimenter and student) design experiments; classroom experiments; pre-service teacher development studies; in-service teacher development studies; and school and school district restructuring experiments. In addition to the dual goals of seeking both theoretical understanding and practical improvements through design, Fishman et al. (2013) stress the importance of developing implementation theory as well as local capacity for sustaining change in design-based implementation research.

Other scholars have described variation less in terms of focus or scale, and more in terms of processes. For example, Nieveen, McKenney, and van den Akker (2006) speak of validation studies, development studies, and effectiveness research. Validation studies yield learning theories as scientific output. These theories may feed development studies, which aim to produce interventions and design theories supporting them. In turn, the interventions (and thereby the learning and design theories embodied in them) may be subjected to large-scale effectiveness research. With a similar process orientation, Schoenfeld (2009a) described three stages: (I) generating promising ideas or products; (II) exploring the conditions under which they seem to work and what they look like in practice (including unintentional results); and (III) large-scale testing for effectiveness. In assessing the state of educational research today, Schoenfeld (2009a) argued that the rush toward Stage III studies (e.g. randomized controlled trials), has given short shrift to the kind of theoretical developmental work conducted in Stage I studies, and has omitted the essential investment in studies on designing and using educational interventions in different contexts (Stage II studies).

To be sure, very little current, large-scale research can be characterized as design research. And research focusing solely on after-the-fact effectiveness usually has little relationship to educational design. However, as have others (e.g. Burkhardt & Schoenfeld, 2003), we see opportunity for and wish to encourage more design research to take on the challenges of designing for scale, and testing at scale. Studies of interventions conducted at advanced stages and on large scales can yield more than effectiveness insights alone. It is possible and important to conduct large-scale studies that examine not only what happens, but also how and why implementation takes place across a range of contexts (McKenney, 2018). Design research that tackles, head on, the challenges of scale is aligned with Burkhardt's description of engineering research (2006), and stands to contribute much to further understanding of what Burkhardt (2009) refers to as "strategic design." For related discussion, please refer to Chapter 7.

Variation exemplified: three design studies

In this section, the rich variation described above is illustrated through three very different reports of design research (Barab, Gresalfi, & Ingram-Goble, 2010; Clarke & Dede, 2009; Swan, 2007). While we refer readers to the original sources for additional information, Table 1.2 and the descriptions that follow summarize the theoretical contributions, methods used, the scope of the intervention involved, and practical contributions. All of the examples indicate that the different reports cover sub-components within larger projects. All of them were designed and tested with a small number of participants but eventually used on a wider scale. While not all design studies end up going to scale, we selected these because they are good examples of mature educational design research projects. Chapter 2 describes four other educational design research projects in greater detail, including shorter or less mature trajectories.

Published in the *Educational Researcher*, the Barab *et al.* (2010) article is one of a series of journal papers in which Barab and colleagues describe their efforts to refine a theory of transformational play while at the same time seeking to develop advanced forms of interactive learning games. This paper summarizes the results of two specific studies, but mainly reflects on the status of a long-term educational design research agenda focused on demonstrating the value of transformation play in learning science. Quest Atlantis, a 3D multiplayer virtual environment (MUVE), served as the primary vehicle for instantiating the transformational play learning theory and allowed it to be refined through iterative design-based research (Barab & Squire, 2004).

Published in the *Journal of Mathematics Teacher Education*, Swan (2007) described a multi-year project to enhance student learning related to mathematics as well as the capacity of students for active and reflective learning through the development and refinement of teacher professional development (PD) resources. These resources included a multimedia CD-ROM and a workshop. The paper provides considerable detail about the nature and components of the professional development resources as well as the design studies that were carried out to refine the PD resources and demonstrate

	Swan, 2007	Clarke and Dede, 2009	Barab, Gresalfi and Ingram- Goble, 2010
Main focus	Demonstrating how failing students can become more active and reflective learners through enhanced teacher professional development (PD)	Demonstrating how a curricular innovation can be designed and implemented to achieve 'scalability' by accounting for local needs and contexts	Demonstrating the value of transformational play as a means of enhancing students' capacity to construct scientific understanding
Intervention developed	Professional development activities and resources	River City: A multi-user virtual environment (MUVE) curriculum	Quest Atlantis: A 3D multiplayer virtual environment
Primary theoretical contribution	Design principles for teacher PD focused on beliefs about teaching, learning, and mathematics	Large-scale design and implementation heuristics	Theory of transformational play
Research methods used	 Observations Interviews Surveys Oral reports One quasi-experimental study 	 Classroom observations Interviews Surveys Artifact analyses Several quasi-experimental studies 	 Observations Interviews Surveys Document analyses Two quasi-experimental studies
Research scope	The design research study described in this paper was conducted over a two-year period	This design research initiative was underway for over a decade	This design research initiative was carried out for more than a decade
Primary practical contribution	These multimedia PD resources have been used in further educational institutions throughout England	River City was used by 250 teachers and 15,000 students in the USA and Canada, but has gone dormant since the authoring shell became obsolete	Quest Atlantis was used by more than 100,000 children on six continents and is still available via the Atlantis Remixed website: http://atlantisremixed.org/

Table 1.2 Three examples demonstrating educational design research variation

their effectiveness. Evidence related to changes in teacher beliefs and teaching practices as well as evidence of enhanced student learning is provided in this paper.

Published in the *Journal of Science Education and Technology*, Clarke and Dede (2009) described a framework for how to design for scale in education, using an approach they label as "robust design." Scalability involves extending the methods and results of an innovative treatment with demonstrated efficacy in a certain context to larger and more diverse contexts. In particular, this paper focuses on sustainability as one aspect of a five-dimensional framework (based on Coburn, 2003) that also includes depth, spread, shift, and evolution. The River City Curriculum, a multi-user virtual environment (MUVE), served as the primary vehicle for testing and refining design and implementation heuristics related to scalability. This paper provides summaries of several iterations of design research, but is primarily a presentation of the heuristics that others might consider in efforts to develop scalable innovations.

While these examples are provided to highlight variety among design studies, two issues should be clarified. First, the purpose of this discussion is to demonstrate that design research is indeed a "manifold enterprise" (cf. Bell, 2004) and to offer some insight into the variation within this genre. Second, the specific accounts of research summarized above are static, snapshots in time. But the examples given refer to scholars and their projects, both of which are dynamic. Design researchers and the interventions they study evolve over time, and a shift in orientation is not only possible, but also likely.

Educational design research in relation to other genres

Earlier in this chapter, universal characteristics of educational design research were discussed (theoretically oriented, interventionist, collaborative, responsively grounded, and iterative). Many of these characteristics are shared by other approaches to design as well as research. The last section of this chapter clarifies how design research compares with other forms of research as well as how it differs from educational design.

Types of research goals

Understanding research goals, as different from research approaches and methods, is important for any study. We find ourselves regularly responding to questions about methodologies to even advanced graduate students with the rather simple observation, "That really depends on the research question you are trying to answer." And often, discussion ensues in which the confusion between research goals and methods is untangled.

Inspired by previous work (Plomp, 2013; Reeves, 2000), five types of research goals are briefly discussed here: descriptive, interpretive, predictive, development,

and action. Educational design research may contribute to reaching any of these research goals. Thus, it is not the individual goals that set educational design research apart from other research traditions. Rather, embedding the pursuit of varied kinds of theoretical understanding in the design and development of educational interventions is what sets educational design research apart from others.

Researchers with *descriptive* goals are focused on portraying specific aspects of education, such as the engagement of learners in a specific type of learning environment. Researchers with this goal orientation focus on portraying how education works by describing phenomena related to teaching, learning, and performance, typically using survey methods and/or literature review. Allen and Seaman (2017) is one of many periodic reports issued since 2004 to describe trends related to distance education enrolments among degree-granting higher education institutions in the USA.

Researchers with *interpretivist* goals not only describe, but also attempt to explain, the meaning or implications of phenomena related to teaching, learning, performance, assessment, social interaction, leadership, and other educational factors. Educational researchers with both descriptive and interpretivist goals often draw upon naturalistic research traditions borrowed from other sciences such as anthropology and sociology. Chapman (2016) employed a feminist post-structuralist approach to interpret how early childhood educators' perceptions of gender influenced children's play in preschools.

Researchers with *predictive* goals are focused on testing hypotheses related to theories of teaching, learning, performance, assessment, social interaction, instructional design, and so forth. Predictive research is usually what lay people think of first when they think of research because it often involves the experimental designs used in classic sciences such as physics and chemistry. Predictive research has dominated educational research for decades. In a predictive study, Rimm-Kaufman *et al.* (2014) found no differences in achievement between schools randomly assigned to the Responsive Classroom (RC) approach emphasizing emotional learning and control schools that did not implement the RC model.

Researchers with *development* goals aim to produce interventions that speak to human teaching, learning, and performance challenges. As mentioned previously and discussed in Chapter 7, design-based implementation research (DBIR) aims, among other goals, to develop the capacity for sustaining change. Dolle, Gomez, Russell, and Bryk (2013) reported on a DBIR project that applied evolving social learning theories to develop and refine Networked Improvement Communities to help students struggling with undergraduate mathematics courses. Classroom interventions were tested that focused on spurring and sustaining productive perseverance on the part of students.

Researchers with *action* goals most often seek to improve professional practice, usually their own, and sometimes in collaboration with others. Sagor (2011) defines action research in terms of three key questions, targeted toward practitioner-researchers: Is the focus on your professional action (past, present, or future)? Are you empowered to adjust future action based on the results? Is improvement realistically possible? For example, the scholarship of teaching and practitioner research movements are typically considered to be action research, as they stress teacher involvement in systematically collecting evidence on their own practice and their students' learning, to facilitate new insights and improvements (Cochran-Smith & Lytle, 2001; Shulman, 2011). While action researchers may contribute to knowledge production, they are not fundamentally concerned with deriving scientific understanding that can inform others outside of the action setting.

Productive dispositions for achieving educational design research goals

Bereiter (2002, p. 321) wrote that:

Design research is not defined by its methods but by the goals of those who pursue it. Design research is constituted within communities of practice that have certain characteristics of innovativeness, responsiveness to evidence, connectivity to basic science, and dedication to continual improvement.

Throughout design research trajectories, multiple dispositions can be productive for achieving a project's goals. For example, early stages of problem articulation and exploration benefit highly from open-mindedness and realism, while one's sense of moral purpose, belief that change is possible, and self-efficacy may prove particularly valuable during the implementation of interventions (McKenney, 2016). Understanding and accepting the variety of personalities, processes, and convictions present in a particular project is crucial to being able to structure a fruitful process.

Multiple dispositions are warranted, in part, because the function of the design research investigator is typically multifaceted, including the roles of: consultant, designer, and researcher (McKenney, 2016). While most design researchers are afforded formal opportunities to develop their research skills (e.g. through seminars and courses on research design, interview techniques, data analysis, etc.), the consultant and designer skills receive far less explicit attention and tend to be learned informally, at best (McKenney & Brand-Gruwel, 2018). If design research is to realize its potential contribution to the field of learning and instruction, then explicit attention must be given to holistically developing design research relevant to each sub-process of design research (described in Chapter 3), as well as four foundational competencies that are required to enact each role: *empathy* is needed, for example, to explore (un)shared goals or becoming exposed to the incentives, motives, and reward structures in different settings; *orchestration* helps simultaneously attend to research framing, data

collection, solution design, implementation, infrastructure woes and stakeholder ownership; creative and analytical *flexibility* supports optimization of the human and material resources available in ways that remain aligned with instructional goals; and *social competence* includes robust repertoire of interaction strategies to be selected as needed. After explaining the importance of each competence for each phase of design research, McKenney and Brand-Gruwel offered guidelines for developing design researcher learning trajectories, based on whole-task learning models.

Educational design research is different from educational design

There are many similarities between educational design research and (researchbased) educational design. They can both be valid scientific pursuits. Often, those engaged in these pursuits have similar attitudes that value a rational approach. In many cases, they both embrace systems thinking and benefit from creative inspiration. And they are both shaped by iterative, data-driven processes to reach successive approximations of a desired intervention. The fundamental difference lies in the fact that educational design research strives explicitly to make a theoretical contribution – of value to others outside the research/design setting - whereas (even research-based) educational design does not. In educational design research, issues related to the design task are problematized, characterized, and investigated with an external orientation; that is, in such a way that they exemplify a case of the phenomenon to be studied and could therefore be informative to others interested in that phenomenon. While educational design may use theoretical, empirical or colloquial evidence to create educational interventions (demonstrating theory as input for design), it does not explicitly contribute to understanding a particular phenomenon through study of one or more instances of it (demonstrating theory as output). This fundamental difference has implications for the entire process. The main differences are italicized in the overview shown in Table 1.3.

In reviewing any research genre, including educational design research, "the serious question to be considered is not, 'is this research of one type or another' but 'what assumptions are being made, and how strong is the warrant for the claims being made?" (Schoenfeld, 2007, p. 103). High-quality educational design research yields usable knowledge and interventions, both of which are built upon sound reasoning and robust evidence. When conducted well, one can experience the powerful gratification that comes with solving real problems and seeing new insights prove useful to others. But the appeal of educational design research is not limited to what it can produce; the process itself can be extremely invigorating and inspirational. In the next chapter, the dual products of design research are further discussed. Thereafter, four different examples are given of how the process yielded both theoretical and practical contributions.

Parameters	Research-based educational design	Educational design research	
Main audiences	Internal users (e.g. teachers, learners) Internal clients (e.g. schools, districts)	Internal users (e.g. teachers, learners) Internal clients (e.g. schools, districts) External educational researchers External educational professionals	
Goals	Product or program	Product or program Usable knowledge/theories Professional development	
Analysis	Problem exploration (largely informal)	Detailed problem exploration Formally documented Based on a framework informed by literature	
How design and development are predominantly informed	Previous organizational practices and designer expertise	Scientific research and development projects in a variety of settings	
Evaluation	Formative Summative less common	Formative Summative	
Reflection	To make decisions	To make decisions To produce new knowledge	
Documentation	Limited primarily for internal use	1 5	

Table 1.3 Research-based educational design compared to educational design research

Contributions to theory and practice

Concepts and examples

Educational design research produces two main contributions: one to fundamental understanding (theory), and the other to applied use (an intervention that solves a problem in practice). This chapter aims to clarify the outputs of educational design research. The first section of this chapter addresses the nature of the theoretical contributions of educational design research. These can be used to describe, explain, predict, or prescribe. Such fundamental understanding can range from being locally to more broadly applicable. The second section of this chapter discusses its contributions to practice. Attention is especially given to the main practical contribution of educational design research: the interventions developed. Thereafter, both the theoretical and practical contributions of four design studies are described, along with the processes that led to them.

Theoretical contributions of educational design research

What is theory?

Theories are explanations of real-world phenomena substantiated by scientific evidence. They provide models or schemes for understanding the nature and causes of certain phenomena. Theories describe or explain things that happen, and can be used to predict or steer future occurrences. Some theories, e.g. grand theories like the Big Bang theory, cannot be tested directly, although they may withstand the test of time. Other theories are subject to empirical scrutiny, to be verified, falsified, or refined. Theories are powerful and important mental tools because they help us make sense of the world, and can be used to inform our manipulations of it.

Developing theoretical understanding

Theories are not developed from single studies. Rather, they are built over time upon hypotheses, conjectures, evidence, and other theories. Educational design research investigations may, ultimately, lead to theories. In the interim, however, they contribute the building blocks of theory, by yielding various forms of theoretical understanding: conjectures (unproven propositions that are thought to be true), evidence (verification of an assertion), or theoretical principles (from nascent to mature) about how the world works and what is likely to happen when we tinker with it in certain ways.

Theoretical understanding is developed through reflection, discussed more in Chapter 6, and especially through reasoning. Reasoning is a rational thought process by which existing ideas give rise to new ones. Because reasoning is central to the development of theoretical understanding, three forms of reasoning are briefly described here: deduction, induction, and abduction. Deduction is the process of deriving a conclusion that logically and necessarily follows from a set of premises. For example, a deductive argument could be: learners stay engaged when given personalized feedback; if a learner is being given personalized feedback, that learner will therefore stay engaged. This argument is valid because the conclusion follows necessarily from the premise, but it may not be sound, because the premise 'The learners stay engaged when given personalized feedback' may not be true. Induction is the process of deriving a reliable generalization from multiple observations. An inductive argument could be: each of these learners staved engaged; each of them was given personalized feedback; therefore, personalized feedback contributes to engagement. An inductive argument suggests some degree of truth, but does not ensure it. Another kind of reasoning generates hypotheses about relationships between observable phenomena: abduction. An abductive argument could be: this learner was given personalized feedback; this learner stayed engaged; therefore, a relationship may exist between feedback and engagement. Through different forms of reasoning, more or less supported by existing theories, conjectures, and evidence, new theoretical understanding is developed.

Theories categorized by purpose

As mentioned in Chapter 1, the theory developed through research can serve various purposes: to describe, explain, predict, or even prescribe how to change or affect certain phenomena. Theoretical contributions serving each of these purposes can be developed through a range of approaches, including educational design research. In educational design research, it is common and possibly even necessary for multiple types of theoretical understanding to be sought within the lifespan of one, long-term project – sometimes concurrently, sometimes sequentially. Often, the educational design research conducted through interventions is more fundamental, yielding understanding that can be used to describe and explain certain phenomena; whereas educational design research conducted on interventions is frequently more applied, yielding understanding that can be used to predict and prescribe how to manipulate certain phenomena. The discussion below shows how each function of theory builds on the previous one. To illustrate the connection between research in general and educational design

research, each description contains multiple examples: the work of a famous scientist; that of educational theorists and researchers; and a design research example.

Descriptive

Theories can describe real-world phenomena. Derived from empirical observation, the particular contribution of theories that portray phenomena often lies in the unconventional lens used to study the world. This kind of understanding helps us pay attention to salient details and comprehend phenomena more thoroughly. The theoretical understanding produced through Jane Goodall's research on the social and family interactions of wild chimpanzees was largely descriptive. Over the course of more than 55 years, she observed how chimpanzees live and socialize in their natural habitat, and uniquely described parallel traits that humans and chimps share in terms of intelligence, group behavior, and emotion.

Many educational theories are descriptive. For example, Howard Gardner's theory of multiple intelligences primarily describes eight, relatively autonomous intelligences: language, music, emotional, logical–mathematical, spatial, kinesthetic, creative, and interpersonal. Our understanding of complex educational realities such as academic achievement, math curricula, or teacher education can be advanced through descriptive research, including large international comparison studies.

Descriptive understanding is often sought in early stages of design research to better understand the problem and the context in which it is situated. For example, Joseph and Reigeluth (2005) used 'formative research' (a type of educational design research) to develop theoretical understanding that describes a school district's readiness for change. Through interviews, focus groups, and document analysis, they described the school district's deep commitment to their change process, called the 'Journey toward Excellence,' and the basis for "forming the building-based design teams that will create ideal designs for each of their schools, within the strategic directions of the district-wide framework" (Joseph & Reigeluth, 2005, p. 954). Generating descriptive understanding about district readiness for change is an essential step in establishing a strong foundation for long-term systemic improvement, and informative for others.

Explanatory

Some theories are used not only to describe reality, but to also offer credible explanations as to why or how certain phenomena exist. These theories attend to relationships between concepts, and are often based on patterns of relationships between key variables. Explanatory theories typically offer insight into cause– effect relationships, and may also identify other salient factors such as correlations (i.e. two variables are measured independently to assess their statistical relationship), moderators (i.e. the relationship between the independent variable and the dependent variable is conditional upon values of the moderator) or mediators (i.e. the relationship between the independent variable and the dependent variable is explained by a pathway through one or more mediators).

Darwin's theory of evolution through natural selection is explanatory. Many learning theories are also intended to be explanatory: they describe how learning takes place and provide reasons for why learning does or does not occur. For example, constructivism is a theory that explains how people learn, which has both fervent adherents and contentious critics (Fosnot, 2013). Constructivism posits that humans bring to any learning context previously constructed concepts and mental models upon which any new knowledge or skill must be built, and rejects approaches to learning that treat learners as 'empty vessels' into which knowledge can be poured. Barak and Zadok (2009) conducted an interpretivist study of the problem-solving processes that students applied when participating in robotics projects in schools. They employed a variant of constructivist learning theory called 'constructionism' (Papert & Harel, 1991) to explain how problem-solving learning happens. Classroom observations, interviews, and artifact analysis were used to collect data for the study that "revealed that the pupils had often come up with inventive solutions to problems they tackled by intuitively using diverse kinds of heuristic searches" (Barak & Zadok, 2009, p. 289).

Educational design research often relies on explanatory understanding to ensure that the root causes of problems are attended to in the design of solutions. Through design research, Lehrer and colleagues (cf. Lehrer, 2009; Lehrer & Schauble, 2004) contributed to explaining domain-specific learning processes by showing how modeling, a form of knowing critical to scientific progress, can also be used in education to help students learn. In an award-winning article, Lehrer (2009) summarized two decades of design experiments focused on introducing students to a primary form of scientific practice, specifically the invention and revision of physical and representational (e.g. mathematical) models. The twofold outcomes of this long-term design study were practical plans for introducing science students of all ages to modeling as a foundational component of scientific inquiry, and the advance of a pragmatic midlevel theory of what it means to think and act like a scientist.

Predictive

Theoretical understanding can also include using descriptions of phenomena, and explanations of how and why things work to predict effects. Using theories for predictive purposes attends to what will happen under certain circumstances. This kind of understanding is used to anticipate consequences. As such, it can aid in developing scientific models, including those on which simulations are based.

The father of immunology, Edward Jenner, used theory to predict the work of vaccines in the late 1700s. Observing that patients exposed to a milder disease, cowpox, did not contract the deadly smallpox disease, Jenner theorized that mild exposure to a disease could protect humans from contracting it. In education, theoretical understanding can be used to help make predictions in a host of areas, such as: effective characteristics of multimedia learning (e.g. Mayer, 2009); behavior problems among elementary school students based on the quality of teacher-child relationships (e.g. O'Connor, Dearing, & Collins, 2011); and factors that influence student retention in higher education (e.g. Tinto, 2010).

Predictive understanding is often sought through design research by testing if, how, and to what extent the designed solution yields the intended outcomes. Palincsar, Magnusson, Collins, and Cutter (2001) conducted a two-year design study, which yielded insights that help predict the learning requirements of heterogeneous groups of learners engaged in guided inquiry science instruction. During Phase I of this investigation, fourth and fifth grade special needs students who engaged in a guided inquiry approach to science education in a variety of inclusive classrooms were observed, interviewed, and their work (written assignments, notebooks, and posters) analyzed. From these analyses, design principles were derived which predicted increased learning gains for students engaged in guided inquiry learning activities when enhanced teaching strategies were used. During Phase II of the study on inquiry learning in inclusive classrooms, enhanced teaching strategies (based on the design principles) were tested with multiple classes. All students demonstrated significant learning gains, and "special needs and low-achieving students in three of four classes showed changes in understanding comparable to those of normally achieving students" (Palincsar et al., 2001, p. 15).

Prescriptive/normative

Theories can also be used for prescriptive, or normative, purposes. In these cases, understandings of certain phenomena, how they work, and cause–effect relationships are used to recommend certain activities that will yield certain effects. The purpose of this kind of theoretical understanding is to identify and articulate promising pathways or decisions to make.

Long after he died in 1865, the work of the Hungarian physician Ignaz Semmelweis continued to influence hospital care around the world. This 'father of antiseptic procedures' was an early pioneer in hypothesizing and testing the relationship between dirty hands and infection. His theoretical insight into why so many otherwise healthy women died in childbirth eventually led to the hand washing and sterilization protocols that medical professionals follow today.

Many pedagogical theories serve prescriptive purposes. For example, Maria Montessori identified the concept of sensitive periods in children. Based on her observations on young children, she theorized that children should learn through exploration in an environment that is socially engineered by the teacher, based on pupil learning needs during their sensitive periods, and prescribed methods for doing so. An example of prescriptive understanding produced by educational design research can be found in the work of Kim and Hannafin (2008), who developed principles for the grounded design of web-enhanced case-based activity (CBA) to support learning. Generated by empirical tuning and study of existing literature, their recommendations help instructional designers recognize what works (or not), how, why, under which conditions, and with whom. In this paper, the authors stressed the importance of verifying the effectiveness of CBA learning environments through iterative implementation, testing, and refinement to realize the twin outcomes of a robust CBA learning library and improved understanding of the case-based reasoning theory on which the CBA is based.

Although other terms have been introduced, 'design principles' is probably the most prevalent term used to characterize the kind of prescriptive theoretical understanding developed through educational design research (e.g. Kali, 2008; Kim & Hannafin, 2008; Mishra & Koehler, 2006; van den Akker, 1999). This kind of theory integrates descriptive, explanatory, and predictive understanding to guide the design of interventions. For example, van den Akker (1999, 2010) recommends the following formula for conceptualizing design principles:

If you want to design intervention X [for purpose/function Y in context Z]; then you are best advised to give that intervention the characteristics Cl, C2, ... Cm [substantive emphasis]; and do that via procedures P1, P2, ..., Pn [procedural emphasis]; because of theoretical arguments T1, T2, ..., Tp; and empirical arguments E1, E2, ... Eq.

Though this formula has been used to actually present design principles (e.g. Stoof, Martens, & van Merriënboer, 2007), van den Akker's work has been used more often to describe the nature of design principles or to focus rich, detailed descriptions of the outcomes of design research (e.g. Herrington, Herrington, & Mantei, 2009). There are, of course, other ways to portray theoretical understanding of a prescriptive nature.

Theories categorized by level

Theories that are used to describe, explain, predict, or even prescribe how to engender certain phenomena can be closer to or more removed from specific manifestations of those phenomena. The discussion below presents three levels of educational theories, each of which can be produced by educational design research: local theory; middle-range theory; high-level theory. Examples of how educational design research can yield theoretical understanding that is used to describe, explain, or predict are given for each level. Based on the framework originally described in Linn, Davis and Bell (2004) and elaborated by Kali (2006) together with Linn (Kali & Linn, 2008), design principles – serving predictive purposes – are also characterized for each level. The distinctions between these levels are not precise; rather, we view them as three locations on a continuum.

Local theory

Because educational design research is conducted in practice, together with various actors connected to the problem at hand, much of this work contributes theoretical understanding that is closely tied to the specifics of the investigation, vielding local theory. In educational design research, local theory is produced when limited manifestations of a certain phenomenon are studied (e.g. several iterations of one basic intervention are studied in just a few classrooms). Because this kind of work results in understanding of learning within specific ecological contexts and not across a wide range of settings, these kinds of theories are, in the words of Cobb et al. (2003, p. 9) "relatively humble." Local theories can be used to describe, explain, or predict. For example, Bannan-Ritland (2003) described how parent literacy facilitators developed awareness and skill in implementing reading activities. Local theories can also be prescriptive. "Encourage students to come to consensus on shared criteria for decisions and products" is a "specific design principle" (Linn et al., 2004) that was generated from one design research project (Clark, 2004) but also offers starting points for similar design studies. Specific design principles are usually derived from abstraction of empirical findings from a limited range of contexts and contain the rationale behind the design of a specific feature of an intervention.

Middle-range theory

Especially as interventions begin to mature, educational design research may strive to develop middle-range theory. The American sociologist Robert K. Merton (1957) introduced the concept of middle-range theory in his argument for the need to link the low-level interpretations of empirical findings produced by individual studies with high-level, unifying theories. Such theories are "intermediate to the minor working hypotheses evolved in abundance during the day-by-day routine of research, and the all-inclusive speculations comprising a master conceptual scheme" (Merton, 1957, p. 5). In educational design research, middle-range theories are developed when the enactment and effects of multiple manifestations of an intervention are studied in several settings (e.g. several iterations of one basic intervention are studied across a range of classrooms). Middle-range theories can be used to describe, explain, or predict phenomena. For example, Oh (2011) explained how and why widely different time zones limit effective communications among students engaged in online group work. Synthesized from several empirical studies and cutting across contexts, "pragmatic principles" (Linn et al., 2004) constitute middle-range theories that serve prescriptive purposes. These are validated, refuted, or refined with subsequent investigations. For example, "build on student ideas" is a pragmatic principle derived from the conjectures and empirical findings from several different design studies.

High-level theory

High-level theory synthesizes middle-range theories and may be, in part, derived from a wide range of manifestations of a certain intervention type across many different settings. High-level theories are based on paradigms, sets of assumptions, and epistemologies. This kind of theory development is less common in general; it is also less common when it comes to educational design research. Briefly described in Chapter 1, the theory of transformational play is an example of a high-level theory derived from educational design research (Barab *et al.*, 2010). High-level theories can be used to describe, explain, or predict certain phenomena. For example, theoretical understanding based on the work of Lewis, Perry, and Murata (2006) predicts that science lessons will be more effective if teachers introduce them with a real-world problem relevant to the lives of the learners. High-level theory can also be prescriptive. For instance, the meta-principle "help students learn from others" (Linn *et al.*, 2004) is derived from a socio-cultural theoretical stance on learning and connects several pragmatic principles (which are forms of middle-range theories).

Theoretical spaces of (educational design) research

As discussed previously, individual studies do not yield rich, detailed theory. Rather, individual studies contribute to theoretical understanding by providing scientific insights which constitute the building blocks of theory. In this book, we use the term 'theoretical understanding' to refer to the broad range of scientific insights that, on varying levels, contribute to describing or explaining phenomena, or are used to predict or prescribe the achievement of certain effects.

Table 2.1 demonstrates how educational design research can contribute to various kinds of theoretical understanding. The examples in the table do not present specific theories. Rather, they identify several important themes in the theoretical understanding that have emerged from one line of inquiry, and link them to the purposes and levels of theoretical understanding described above. The examples draw on over a decade of experience in which McKenney, Voogt and colleagues studied teachers designing and implementing technology-rich curricula for early literacy (Boschman, McKenney, & Voogt, 2014, 2015; Boschman, McKenney, Pieters, & Voogt, 2015, 2016, 2017; Cviko, McKenney, & Voogt, 2012, 2013, 2014, 2015a, 2015b; McKenney, Boschman, Pieters, & Voogt, 2016; McKenney & Voogt, 2009, 2010, 2012, under review). This multi-year design study addressed the question, "How can a technology-supported learning environment contribute to helping four- and five-year-old children understand the nature and functions of written language?" Some insights portray basic observations, often simultaneous ones (describe); while others offer data-driven reasons for why certain - sometimes simultaneous - observations are made (explain). Building on these, and refined by empirical testing, expectations are articulated (predict) and recommendations are given (prescribe).

Purpose	Level				
	Local theory e.g. applicable to a few teachers, using multiple iterations of the same information and communications technologies (ICT)-rich curriculum	Middle-range theory e.g. builds on local theories, applies to multiple schools using varied but similar ICT-rich curricula	High-level theory e.g. builds on middle-range theories, applies to many contexts using the same class of curricula		
Describe e.g. how teachers implement ICT-rich curricula	Teachers integrate on- computer activities with off- computer activities to varying degrees	Higher degrees of integration are found in schools where teachers co-design the activities	Curricular ownership is positively related to the level of technology integration		
Explain e.g. why teachers behave as they do in implementing ICT- rich curricula	Teachers integrate on- computer activities with off-computer activities to varying degrees not only due to differences in knowledge, skills, and attitudes about early literacy, but also because of their perceived role as nurturers first, and educators second	Teachers value and prioritize certain aspects of early literacy (e.g. vocabulary and comprehension; technical (pre-) reading and writing; communicative functions of language) in different ways, often because of different pre-service education and/or school cultures	Kindergarten teachers tend to limit new initiatives in the classroom (even if they support them) until a safe, trusting, routine, and predictable classroom climate has been firmly established		
Predict e.g. which level of involvement in ICT-rich curriculum design is needed to sufficiently improve enactment and thus pupil learning	Teachers designing curriculum materials will be more likely to implement them, but may not be up to the task (due to lack of time, expertise, interest)	Personal interest (not time, remuneration, expertise, or authority) most powerfully determines which teachers will prefer higher levels of design involvement	If well-structured, even modest degrees of design involvement will foster curricular ownership, which facilitates implementation		
Prescribe e.g. how to facilitate collaborative design of ICT- rich curriculum for optimum integration and thus learning	Provide tailored support to build teacher understanding and endorsement of core ideas; develop different manifestations of core ideas	Provide teachers in different contexts need-based variation in (content) expertise and support; together with teachers, identify and define areas of freedom	Scaffold teacher planning and enactment of the design process to help participants focus more creative effort on the design task, without stifling ownership of the product		

The theoretical contributions of educational design research used for descriptive and explanatory purposes are often, but not exclusively, produced by exploring and analyzing the existing problem, needs, and/or context. The theoretical contributions which are used for predictive and prescriptive/normative purposes are often, but not exclusively, produced by iterative cycles of design, empirical testing, and refinement of interventions that address the problem. Not all educational design researchers strive to make contributions for all purposes, at all levels. However, in the wake of increasing emphasis on evidence-based practice, it has been argued that descriptive theories alone are insufficient to solve complex problems (Green, 2000). The explanatory and predictive power of theory is especially needed to design interventions that solve 'wicked' problems (Krause, 2012); and theories that serve normative/prescriptive purposes are required to refine interventions for successful transfer to other contexts.

Theoretical understanding: described in literature, embodied in interventions

Educational design research uses theory, along with empirical findings, craft wisdom, inspiration, and experience as *inputs* to create interventions that solve real problems. In this book, we refer to the theoretical understanding that goes *into* design as design propositions. Through the research embedded in the intervention development process, educational design research produces theoretical understanding as an output. Most theoretical understanding is described in words, some in visual models. Because it is undertaken to develop solutions to problems, ostensibly because satisfactory solutions do not exist, design research often explores novel theoretical spaces. Several design researchers have also argued that the designed interventions themselves are important vehicles for sharing theoretical understanding. In Chapter 1, we briefly introduced Barab's theory of transformational play as an outcome of educational design research. This is a complex theory that is not easily communicated in words alone. Barab, Dodge, and Gee (2009) suggest the use of worked examples to portray instantiations of the theory of transformational play. More about worked examples can be found here: https://tinyurl.com/y86bdg7q. In the next section, the practical contributions of design research, including but not limited to the interventions created, are discussed.

Practical contributions of educational design research

What are practical contributions?

The primary practical contributions of educational design research are the interventions developed to solve a real problem in practice. These vary tremendously in scale, scope, type of intervention, and field to which they are related. Interventions are primarily useful for the solutions that they offer to specific problems, but they can also be of value by setting a powerful or inspiring example. Another practical contribution of educational design research is the development of expertise among project participants (e.g. researchers, teachers, administrators, other educational professionals). Indeed, most of the design research endeavors we have encountered do yield powerful insights for participants, fed by data and enhanced by the mutual exchange among educational researchers and practitioners. With the exception of design-based implementation research, we feel that this role has been under-represented in most of the literature on design research to date.

Developing practical contributions

Developing the practical contributions of educational design research takes time, measured more in months and years than in days and weeks. Problems to be addressed are identified and explored through a process that gathers insights from both literature and the field. Potential solutions are considered and, ultimately, a design pathway is established. As development commences, empirical testing is conducted to fine-tune understanding of the problem, elements of the design, and/or the development process. The intervention is not realized in one fell swoop. Rather, it evolves through successive approximations of the desired solution. During different stages of an educational design research project, different practical contributions can be made. For example, during problem identification and exploration, researchers may become more sensitive to classroom realities (e.g. teacher authority to enact change is more limited than anticipated); through the testing of interventions, practitioners may become aware of certain learner concerns formerly unbeknownst to them (e.g. children reveal pertinent aspects of their home lives); and of course, the use of more mature interventions should help solve the specific problems identified.

Practical contributions characterized by intervention type

Educational design research interventions can be characterized by different types, including educational products, processes, programs, or policies. Educational products include resources that support learning and instruction, such as teacher guides, learning software, manipulatives, or books. Educational processes are strategies, tactics, or sequences that support teaching and learning; these can include instructional approaches, learning support strategies, behavior management repertoires, or communication exercises. Programs often combine products and processes to meet an educational goal, in the form of, for example, a seminar series, learning unit, course, or professional development program. Policies indicate a commitment of intent; may be more or less strict (some are more guidelines, others are more rules); and guide subjective and/or objective decision making. Examples include state curriculum standards, performance

review structures, school evaluation procedures, and learner assessment protocols. While interventions may focus on one specific type, few are developed in isolation. For example, while the primary focus of an intervention may be to develop a product, such as a learning environment for science education, that product will most likely aim to: engender certain processes, be embedded in a certain kind of program, and align with certain policies.

Practical contributions characterized by field

Van den Akker (1999) discussed four fields in which educational design research had been particularly active since its conceptualization: curriculum; media and technology; learning and instruction; and teacher development. A few examples, and not a comprehensive portraval, are given for each here. Practical contributions to the field of curriculum have included the development of courseware, design standards for corporate training, and district-wide curriculum reform. Media and technology design research teams have made practical contributions by creating technology-rich learning resources, technology-supported professional networks, and digital platforms to support teaching. In the field of learning and instruction, educational design research has made practical contributions in the form of specific learning strategies, instructional sequences, and learning materials. Finally, educational design research has made contributions to both the pre-service and the in-service learning of teachers through professional development programs, induction strategies, and domain-specific learning resources. The examples given above demonstrate that the field distinctions are not mutually exclusive. To illustrate, a technology-supported professional network for teachers could be associated with both teacher development and with media and technology (cf. Wang, Hsu, Reeves, & Coster, 2014). Understanding that educational design research has been active in these fields can be useful when it comes to identifying, learning from, and building on the work of others. In contrast to the broad overview presented here, the following section includes descriptions of the interventions developed through four very different design research projects.

Examples of educational design research

The remainder of this chapter contains four examples of educational design research, highlighting their contributions to theory and practice, as well as the process that led to those contributions. Given that they have to be condensed for a book of this nature, what follows are merely brief impressions of each project. The projects were selected with the aim of highlighting some of the variety in: design research approaches, focus of inquiry, and pathways to developing both theoretical understanding and solutions to problems in practice. Each of the example descriptions contains recommended resources for additional reading. To facilitate comparison, each one is presented using the same structure: (1) problem, context, and approach; (2) analysis, design, and evaluation processes; and (3) practical and scientific outputs. The four interventions concern: teacher strategies for the oral language development of young children; professional development of para-teachers across subject areas; a rich technology resource for middle school mathematics; and curriculum materials for integrated teaching of science and literacy, respectively.

The first and second examples demonstrate two differing wavs in which doctoral students have engaged in educational design research. The first project was conducted through a North American university offering a course-driven PhD program, which allots approximately three years for courses and one year for a dissertation project. The second was conducted through a European university, which structures its PhD program around a single, four-year research study and offers about two courses per year alongside the research. The third and fourth examples were larger projects involving teams of designers and researchers. These examples involved close collaboration of multiple types of experts working on multidisciplinary research and development teams, and each had strong university connections. The third example was initiated primarily by researchers and teacher educators. In contrast, the fourth one was promulgated by the desire of curriculum developers to increase the robustness of their design work. Taken together, these examples illustrate commonalities across design research endeavors as well as rich variation in research approach, topics addressed, and pathways to developing theoretical understanding and interventions. Thereafter, Chapter 3 discusses how core ideas from the fields of instructional design and curriculum development, as well as different models for educational design research, have shaped our view of educational design research processes.

Example 1: Strategies for developing preschooler oral language skills

Problem, context, and approach

The development of oral language skills in the first five years of life lays an essential foundation to subsequent development of language skills in general and reading achievement in particular (including comprehension, which is needed across the curriculum). Preschool teachers play an important role in the oral language development of young children, offering them a wide range of opportunities to be exposed to and engage with language in many forms; this is especially important when children's home environments provide little stimulation for language development. For example, Bryant, Burchinal, Lau, and Sparling (1994) studied 32 Head Start classrooms with children from a range of poor-quality to more stimulating home environments and found that – regardless of the home environment quality – children in higher quality Head Start classrooms performed better on measures of achievement and pre-academic skills. Yet research has shown that current teacher–child language interactions are frequently below minimal standards. In the study mentioned above, only 3 out of 32 classrooms received scores on the Early Childhood Environment Rating Scale (Harms, Clifford, & Cryer, 1998 in Bradley, 2004) that would classify them as "developmentally appropriate," though three others appeared close; scores on language interactions were particularly poor.

Based on literature review, Bradley (2004) described several interrelated factors that account for the low quantity and quality of teacher-child interactions, including high degrees of (a) talk relating to routine and/or organizational matters (e.g. "Jessey, would you like to be in charge of passing out the napkins today?"); (b) talk involving low-level cognitive skills (e.g. "We just looked at lots of blue things. Are you wearing anything blue right now?"); and (c) that are often group-directed instructions (e.g. "Okay class, it is time to put our coats on and go outside"). While these causes are understood, and many initiatives have been launched to introduce new strategies into early childhood classrooms to promote oral development, limited work has been done on finding ways to increase the quantity and quality of existing language interactions.

Bradley's (2004) dissertation study was carried out during a 23-week period in one rural preschool classroom, involving one teacher and one para-professional. The teacher and whole class participated, which included 20 four- and five-yearold children (ten boys and ten girls). The class was ethnically diverse; and 19 out of 20 children received a free or reduced lunch, indicating that their households are classified as being of low socioeconomic status. The teacher and paraprofessional used a well-known curriculum and appreciated its core principles, but indicated before the start of the project that they considered attending to individual pupil needs more important that adhering strictly to the curriculum. This meant that they felt willing to make their own instructional decisions and would be open to exploring other strategies.

The pedagogical goal and research question guiding this study was: How can the quantity and quality of teacher-child language interactions be increased during several common preschool activities to enhance children's oral language skills? The study entailed three main phases: baseline, intervention, and retrospective analysis. First, a seven-week baseline phase was conducted to gain a thorough understanding of the context. Data were collected through interviews, informal discussions, observations, field notes, and video recordings. At the end of the baseline phase, the researcher discussed what she had learned from the baseline and shared her ideas (informed by theory and literature review) about an intervention with the two educators. Across the next 16 weeks, the practitioners implemented the intervention strategies (described below). During this phase, as in the baseline phase, the researcher was in the classroom two to three days per week. Throughout the intervention phase, data were collected through observations, field notes, and weekly discussions; in addition, semi-structured interviews were held at the conclusion. The third phase involved retrospective analysis. During this phase, all data sources were reviewed and lenses for data analysis were refined. Thereafter, they were used to examine the findings and draw conclusions.

Analysis, design, and evaluation processes

This study used both literature and experience to identify existing opportunities in preschool classrooms during which the quantity and quality of language interaction could be enhanced. Based on the literature review, book sharing, semi-structured group activities, and mealtimes were identified as common events occurring in preschool classrooms in which children are engaged in talk, which could be potential focal points of the intervention. Findings from the baseline study confirmed that these moments did offer some possibilities, but also revealed some challenges. For example, teachers were quite concerned about children's nutrition, and this had led to a system whereby children were required to remain quiet for ten-minute periods during mealtimes, as the teachers believed this would help them concentrate more on eating. While there were mealtime moments for discourse, these were limited. The quality of teacher-child language interaction was defined based on literature and research in this area. Based on this definition, a framework for assessing teacher-child oral language interaction quality was created and used during the baseline phase to measure the existing quality of interactions during book sharing (only done in large groups at the start of the study), small-group activities, and mealtimes.

The quality of interaction was defined by the presence of two types of teacher behaviors: semantically contingent responses and decontextualized demands. Semantically contingent responses engage children in extended conversations (defined in this study as six or more sequential exchanges) by eliciting clarification or sharing new information. For example, responding to a child showing new shoes with "Can you tell me about your shoes?" is semantically contingent and invites dialogue; whereas "Oh how nice!" invites little more than a smile. Decontextualized demands invite children to make connections to concepts or ideas abstracted from the immediate context and often require more complex linguistic abilities. For example, responding to a dispute among children by saying, "What could have been done differently?" is a decontextualized demand; whereas "What did you do?" requires recall, not abstraction. (See Snow [1983] for detailed discussion on both types of interactions.) The baseline phase thus measured the presence of these behaviors during book sharing, small-group activities, and mealtimes.

Before the start of the intervention phase, the researcher discussed development of children's oral language with the two educators emphasizing (a) its importance; (b) salient insights from research; (c) potential benefits; (d) the pedagogical goal of the intervention; and (e) strategies that might enhance their current practice, specifically, using more semantically contingent responses and decontextualized demands. In a supportive role (but not through direct instruction), the researcher was also active in the classroom. In meetings outside the classroom, she acted as an instructional coach. She offered ideas about how teachers could enrich their language instruction through increased use of semantically contingent responses and decontextualized talk, especially during book sharing (which, she pointed out, could also be done in small groups), semi-structured group activities, and mealtimes. Increased use of these two kinds of talk was the goal of the intervention.

Because the researcher was the vehicle through which these processes were introduced to the teachers, her presence and advice on how to meet those goals was, essentially, the intervention in this study. While she did use other resources and processes (e.g. reflective interviews, sometimes stimulated by review of a classroom video), these were to support the coaching task. It was the researcher's involvement as an instructional coach that was introduced into the classroom with the goal of improving practice. Bradley used prolonged engagement, persistent observation, and triangulation (cf. Lincoln & Guba, 1985) as well as mixed methods to mitigate the considerable threats of bias in this study. She also described her personal stance and how her own background revealed certain subjectivities that influenced this investigation. She wrote (Bradley & Reinking, 2011a, p. 372):

I respect teachers' professionalism, and their values and beliefs, in making pedagogical decisions, and I understand and accept the challenges they face in meeting the needs of children and their families. Thus, although invested in the strategies and activities that defined the intervention, I did not take the stance of an unrelenting advocate for them, nor did I romanticize their potential for achieving the pedagogical goal.

During the intervention, data were collected to explore if, indeed, the instances of semantically contingent responses and decontextualized talk increased, especially during book sharing, semi-structured group activities, and mealtimes. During the baseline phase, only whole-group book sharing took place, whereas the practitioner and para-educator decided about midway through the intervention phase to try out small-group book sharing as well. For both the teacher and the para-educator, the quantity of interactions with children increased notably between the baseline phase and the intervention phase (mostly during book sharing). In terms of quality, the teacher's use of decontextualized demands was already rather high to start with, but still increased during the intervention phase. Semantically contingent responses increased as well, but so did the number of teacher-led interactions, especially during small-group activities. The para-educator showed some increases, but those that were present were considerably less dramatic. Teacher appreciation of the existing (play-based) curriculum and classroom management styles set limits on the interaction possibilities, especially during small-group activities. It was clear that both educators grew more accepting of encouraging conversations with children during mealtimes than was the case during the baseline, but nutrition concerns and group management issues severely limited opportunities in this regard.

Practical and scientific outputs

Several changes took place in the classroom that made clear contributions to practice. First, the teachers were sensitized to the importance of language development and they indicated that they both increased their awareness of children's vocabulary knowledge and other linguistic aspects, particularly during informal conversations. Second, the teachers indicated that they believed they had gotten to know the children better because of increased conversations with them. Third, the children were exposed to more frequent conversations than before, and while not all conversations may have been considered ideal, they were often of a higher quality than had been the case previously. Finally, the intervention also led to unanticipated effects. While it did not come as a complete surprise that increased conversations would yield better understanding of children's lives, no one had anticipated the degree of distressing information that the teachers would acquire about the home environments of the children. While responsive and empathetic, the teachers were also somewhat unnerved by information about family violence and abuse to which the children had been exposed. The increase in conversations gave more opportunities for sharing home stories; perhaps it also increased the children's security, so they were more inclined to share home stories.

The results of this study revealed factors that enhanced, inhibited, and sometimes prevented the integration of enriching language interactions during the school day. The findings suggest that drawing teacher attention to language interactions through joint review of video clips can contribute to increased understanding about how and when to use decontextualized demands; this, in turn, can increase the frequency of these kinds of interactions. The study supports previous research by emphasizing the determining role of curriculum and beliefs in teacher choices, as well as the role of skills (e.g. orchestration of multiple small groups where only one or two are directly supervised). These findings, together with the extended contextualized look at specific moments in the regular preschool routine that would be ripe for increasing the quantity and quality of interactions, give implications for professional development (e.g. working together with teachers to merge new instructional strategies into a curricular framework; or reflecting jointly on own behavior through video analysis).

This study also demonstrated some of the benefits of design research. For example, the focus on the pedagogical goal yielded an approach featuring open investigation of moments to engage children in extended conversations across the preschool day (book sharing, semi-structured activities, and mealtimes). While it is true that other forms of inquiry, not just design research, can allow for this, the interventionist nature of this study (and different from most other research genres) is what facilitated a gradual process of integration and change.

Additional information about this study

- Dissertation describing the entire study: Bradley, B. (2004). A formative experiment to enhance verbal interactions in a preschool classroom. Doctoral dissertation. University of Georgia.
- Article focusing on the content and findings of the study: Bradley, B. & Reinking, D. (2011a). A formative experiment to enhance teacher-child

language interactions in a preschool classroom. Journal of Early Childhood Literacy, 11(3), 362–401.

• Article focusing on the design research process using this study as a case example: Bradley, B. & Reinking, D. (2011b). Enhancing research and practice in early childhood through formative and design experiments. *Early Childhood Development and Care, 181*(3), 305–319.

Example 2: Para-teacher professional development in Indian slums

Problem, context, and approach

In developing countries like India as well as in some developed nations, parateachers generally lack any formal qualification related to teaching and learning, but nonetheless supplement regular classroom teaching. Para-teachers usually come from the deprived communities in which they work, and are often better able to establish rapport with the local community and with the children than outsiders. While para-teachers have become recognized as valuable assets to the educational workforce in emerging economies, and especially in India, very few empirical studies have been conducted on feasible and effective ways to provide professional development opportunities to these important participants in the (Indian) educational system. Through an iterative process of analysis, design, evaluation, and revision, educational design research was conducted by Raval (2010) to gain insight into desirable characteristics of a professional development program for Indian para-teachers.

This study was situated in an organization called Maitri, a non-governmental organization (NGO) in India that provides educational support to children in under-served urban communities, most of which are best characterized as slums. While Maitri is active throughout India, this study took place in the western state of Gujarat, where Maitri implements Urban Learning Centers (ULCs) that provide remedial education for public school children. Originally, Maitri implemented free remedial services for students who lagged behind in basic competencies of reading, writing, and arithmetic. Later it modified its strategy and para-teachers were required to teach additional subjects including Gujarati (first language), English, math, science, history, geography, and civics, up to age 14 (which is up to about grade 7) in a learner-centered way, as well as charge fees for their services. It was Maitri's wish to support para-teachers, working independently in their own classrooms to deliver the remedial programs, that provided the impetus for this study.

The main question shaping evolution of professional development activities for para-teachers was framed as: *What kind of professional support can help parateachers adopt and develop teaching strategies with a learner-centered orientation*? This question was answered through a series of sub-studies which took place across a four-year period. A literature review was conducted to help frame the first phase of the study, which featured analysis of problems currently encountered by Maitri's para-teachers, and their managers. In addition, a strengths, weaknesses, opportunities, and threats (SWOT) analysis was carried out to establish options and boundaries for a sustainable professional development program. Based on the findings from the needs and context analysis, a second, more focused literature review was conducted to inform the design of a professional development program that would speak to participant needs and also fit in the organization. This resulted in a research-based framework for design that was tailored to the context in question.

The para-teacher professional development program was developed and implemented in three iterations. First, the main researcher facilitated a pilot program, which took place under circumstances that were slightly more favorable than usual. Based on the pilot experiences, the program was revised and adopted by the organization. During the second iteration, the main researcher was available as a resource, and co-facilitated the professional development sessions, together with location managers. After the second cycle of implementation and analyzing the results, one last round of revisions was made to the program, and it was implemented again. During the third cycle, the researcher no longer facilitated during the program – the managers were fully in charge. A final study was conducted two years later (no additional support was given in the interim) to study any long-term impact of the program. Finally, the research team reflected systematically between but also across all cycles of the design study to distill design heuristics for shaping the professional development of para-teachers in similar settings.

Analysis, design, and evaluation processes

The theoretical framework for the needs and context analysis study was derived from literature and centered around four main contextual factors that were considered likely to influence para-teacher learning: the para-teacher, the instructional setting, the organizational setting, and policy. Data were collected to understand the initial status of each of these factors in Maitri, and the fostering or inhibiting influences of their current characteristics on classroom enactment and the para-teachers' own learning. Results revealed that there was a high level of motivation and commitment on the part of para-teachers towards their job that could play a crucial role in fostering professional development. At the time, it also revealed that the para-teachers had (by objective assessment as well as their own personal assessment) substantial gaps in their knowledge and skills related to teaching in general and learner-centered environments in particular. Moreover, factors related to the other three (non-individual) elements in the model also posed substantial challenges that could not be ignored in designing a solution (e.g. classroom situation extremely heterogeneous; severe lack of educational leadership in the organization; and policies that privileged time for fee-collection above lesson preparation). Guidelines for designing a professional

development program were articulated based on the findings from the analysis phase. In addition, exploration was conducted into how similar solutions had been devised in similar settings, though the range of inspiring examples proved quite limited.

A conceptual model was developed to guide the design of the professional development program. The model served as a framework for design and was informed by the findings from the needs and context analysis, the practical wisdom of those involved, and especially by relevant literature. The conceptual model was inspired by critical attributes of professional development, including: a situated instructional focus which connects learning to actual problems of practice; ongoing and sustained rather than isolated one-shot events; and a self-directed and collaborative focus. The conceptual model emphasizes the development of three core cyclical practices as a part of the daily routine of para-teachers: lesson planning, lesson enactment, and reflection on the lessons. In addition, each of the core activities is supported by workshops, micro-teaching, and coaching, respectively. The conceptual model shows that this all takes place within an organizational context that must first create the necessary pre-conditions (e.g. sufficient time to prepare for teaching tasks, or support of leaders and peers) for these activities to flourish.

Initially, the conceptual model may seem hardly new or innovative, because it incorporates well-known concepts of professional development. However, it adds to existing understanding of para-teacher professional development by emphasizing the importance of embedding learning with routine activities of lesson planning, enactment, and reflection. It pays close attention to the cultural and contextual realities of these practitioners and offers a professional development route that is viable amidst these challenges. The conceptual model emphasizes that professional support interventions must entail designing tools or processes required to develop this cyclical approach in the professional routine of the para-teachers. Finally, it provides a concrete structure that views teachers as active learners who individually and collectively try to address their classroom problems and reflect regularly on both their solutions and their own learning.

The conceptual model described above served as a design framework, to guide the development of the professional development program for Maitri's parateachers. Three iterations of the professional development program were studied. First, the main researcher piloted the program (in the role of facilitator, also consulting with the program leader), in which para-teachers were introduced to the core activities of planning, enactment, and reflection of daily lessons using tailor-made templates for lesson planning and reflection. Supportive strategies were also implemented. Research conducted alongside the pilot implementation concluded that para-teachers had acquired knowledge about and high proficiency in systematic lesson planning with learner-centered strategies. Classroom enactment changes towards well-structured teaching with a learner-centered orientation were also perceived by the para-teachers. Difficulties were experienced in planning for and implementing pupil management strategies. Particularly related to this last point, revisions were made to both the program and to the organizational structures (e.g. new rules for enrolling children in class to ensure more stable pupil populations), especially to enable the next study: a tryout under normal conditions. During the second iteration, the researcher and local managers co-facilitated the activities. The findings from this sub-study indicated that the professional development program led to successful adoption of systematic, learner-centered lesson planning and enactment practices even during a regular term, as well as improved competencies such as collaboration during, and ownership of, core activities. The organizational adjustments that were made to enable the program proved to be important for the smooth and effective functioning of the core and supportive strategies. In particular, the insights on how the organization learned from the experience were capitalized on in making the final (minor) adjustments to the program before it underwent a summative evaluation. During the third iteration, improvements in lesson planning and enactment led to the conclusion that para-teachers were able and willing to gain from lesson planning, enactment, and reflection on daily lessons, through the facilitation in the organizational units alone, without additional support from the researcher. The large effect sizes in pupil learning gains clearly indicated that learning took place, strongly suggesting that the professional development enhanced teaching proficiency.

Practical and scientific outputs

Two years later, an impact study was conducted and revealed that – without any external support – the program had been retained, along with Maitri's capacity to sustain the professional development of its para-teachers. While all teachers evidenced substantial aspects of learner-centeredness, it was clear that improvements could still be made in this area. Still, there is little doubt that this educational design research project yielded substantial positive impacts on the teaching practices of the para-teachers and, resulting from that, learner outcomes.

This multi-year study has helped to highlight how para-teachers can be afforded opportunities to gradually make transitions during their professional development, and how organizational learning within educational NGOs can be stimulated by this process. For example, earlier on in the study, support was especially focused on adopting healthy planning routines, transitioning from what they were accustomed to (limited, individualized, and drill-based planning) to more extensive plans based on learning needs and using more active learning strategies. Later, as the planning became more natural, the focus turned to expanding para-teacher pedagogical repertoires, improving subject matter knowledge, and sharing ownership of the intervention across the organization. This study also emphasizes the value of a contextual stance toward learner-centeredness, viewing certain strategies as effective ways of teaching even though they may not meet the criteria for a full-fledged, learner-centered approach. These strategies are considered meaningful since they move away from overly didactic practices, are achievable within the constraints of the classroom, and also prepare teachers for developing capacity towards more refined learner-centered teaching.

Two sets of design heuristics have been distilled to inform the professional development of un(der)-trained teachers with similar goals in poorly resourced contexts. One set of guidelines is substantive, describing salient characteristics of professional development that have emerged as desirable over the course of the study. The other set is procedural, indicating useful ways of implementing professional development programs like this one, or the procedures that contribute to the effectiveness of the program. The substantive design guidelines describe five main characteristics of professional development: guided by individual as well as contextual (organizational) requirements; guided by an instructional focus; guided by realistic choices; guided by attributes of teacher learning; and supported by a systemic approach. The procedural heuristics suggest that professional development should involve: promoting the plan-enact-reflect cycle; supporting the plan-enact-reflect cycle; using templates to scaffold planning and reflection; emphasizing the role of teacher-heads in designing and implementing learning activities (for the para-teachers); and carefully implementing changes in the organizational conditions. For each of these themes, the heuristic set presents relevant theoretical and empirical evidence that led to the specific design heuristics from this study. For example, one theme points to the role of individual and organizational requirements that influence the professional development agenda. The heuristic cites ideas from previous research (Kubitskey & Fishman, 2005) and relevant empirical data from this study (e.g. on learning requirements of para-educators; enactment gaps identified in practice; and organizational constraints). Both these validate the main substantive design heuristic that plans about professional development must be informed by perceived learning needs of teachers, the actual status of their classroom practices, and the actual - not idealized - strengths and weaknesses of their work context. The descriptive, explanatory, predictive, and prescriptive theoretical understandings derived from this study have been shared through workshops and conferences, as well as the publications listed below.

Additional information about this study

- Dissertation describing the entire study, based largely on the articles below: Raval, H. (2010). Supporting para-teachers in an Indian NGO: The planenact-reflect cycle. Doctoral dissertation. Enschede: Twente University.
- Journal article describing the entire study, in light of Euler's (2014) model: Raval, H., McKenney, S., & Pieters, J. (2014a). Portraying the design research cycle: Professional development in Indian slums. *Zeitschrift für Berufs- und Wirtschaftspädagogiek*, 27, 177–196.

- Needs and context analysis: Raval, H., McKenney, S., & Pieters, J. (2012a). Contextual factors that foster or inhibit para-teacher professional development: The case of an Indian, non-governmental organization. *International Journal of Training and Development*, 16(1), 23–38.
- Conceptual model and design framework: Raval, H., McKenney, S., & Pieters, J. (2010). A conceptual model for supporting para-teacher learning in an Indian NGO. *Studies in Continuing Education*, *32*(3), 217–234.
- First design: Raval, H., McKenney, S., & Pieters, J. (2012b). Supporting para-teachers by regularizing and strengthening planning, enactment and reflection of daily lessons. *Staff and Educational Development International*, 16(1), 5–21.
- Second design: Raval, H., McKenney, S., & Pieters, J. (2011b). Institutionalizing planning, enactment and reflection of daily lessons through appropriate organizational restructuring. *The Asia-Pacific Educational Researcher*, 20(3), 438–455.
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Example 3: Technology-rich learning in middle school mathematics

Problem, context, and approach

The genesis of the Adventures of Jasper Woodbury problem-solving series project can be traced back to a group of cognitive scientists, educational researchers, and teacher educators working at Vanderbilt University in Nashville, Tennessee, in the mid-1980s. What came to be known as the Cognition and Technology Group at Vanderbilt (CTGV) eventually expanded to include a cadre of 70 design researchers, including collaborating practitioners and graduate students. Members of the CTGV were concerned with a major problem in education, namely that students are often unable to solve real-world problems as opposed to the ones found in their textbooks. This is related to the phenomenon of inert knowledge, i.e. students can often show that they possess certain kinds of knowledge when they are given tests shortly after a unit of instruction or even asked to apply it to situations identical or very similar to the contexts in which it was taught, but these same students cannot recall or use the knowledge to solve neverseen-before problems that are somewhat removed from the original context, even though the knowledge is directly relevant to the new problems. This problem resides at virtually every level of education and training. In fact, one major distinguishing factor between experts and novices is that the former have usable knowledge that they can readily access to solve novel problems whereas the latter possess poorly organized inert knowledge that they usually fail to apply when it is needed (Bransford et al., 2000).

Analysis, design, and evaluation processes

The CTGV conducted educational design research for more than ten years to help students in fifth grade and above develop their problem-solving capabilities and reduce the problem of inert knowledge. Two of the major products of this large-scale design research project were a teaching model called anchored instruction and the *Jasper* video 'anchors' (videos available in linear video, interactive videodisc, and eventually CD-ROM formats).

Anchored instruction represents an "attempt to overcome the inert-knowledge problem by creating meaningful problem-solving environments that permit sustained exploration by students and teachers" (Cognition and Technology Group at Vanderbilt, 1997a, p. 24). Proponents of anchored instructional theory (cf. Bransford, Sherwood, Hasselbring, Kinzer, & Williams, 1990) argued that students as young as ten can learn by trying to solve problems that are much more complex than the simplistic word problems that are typically presented to them in classrooms or instructional materials such as textbooks. These complex problems encourage students to identify, represent, and solve problems in the same ways that experts such as scientists and engineers do in the real world beyond the classroom.

The video anchors used in the *Adventures of Jasper Woodbury* problem-solving series are based on interesting vignettes that present middle-school-age students with challenging problems to solve. For example, in one episode called *Rescue at Boone's Meadow*, a hiker finds a wounded eagle in a remote mountain site that can only be reached by personal aircraft. The students must figure out the best route to fly the lightweight plane to rescue the eagle while dealing with variables such as wind conditions and fuel capacity. Students work in small teams to solve these complex problems. There are multiple possible solutions, and conditions such as wind speed can be changed to alter the nature of the problems and extend learning into multiple disciplines.

Numerous small- and large-scale design studies were conducted to guide the development of the *Jasper* series. Extensive observational studies allowed the Vanderbilt team to derive design and implementation guidelines such as "there are multiple ways to use *Jasper*," and "teachers need the freedom to adapt it to their own teaching styles" (Cognition and Technology Group at Vanderbilt, 1997a, p. 62). Many small-scale, quasi-experimental intervention studies allowed the researchers to examine issues such as near and distant transfer from the problem sets in the *Adventures of Jasper Woodbury* problem-solving series to other types of complex problems. Eventually, the research team moved to large-scale field trials of the *Jasper* materials. For example, one year-long research project was conducted with the *Jasper* program in 16 schools in nine US states (Pellegrino *et al.*, 1991). Comparing students in *Jasper* classes with those in traditional math classes using quasi-experimental designs, the researchers investigated effects in terms of mathematical problem-solving and reasoning skills, specific mathematical knowledge and skills, standardized achievement test scores, and

attitudes toward mathematics. The study used both quantitative and qualitative data collection methods. The results were generally favorable for the *Jasper* students. With respect to problem solving, the *Jasper* students were more skilled in identifying problems and breaking them down into smaller components that would lead to solutions. Regarding specific knowledge and skills, the *Jasper* students outperformed the control students in areas such as decimals, fractions, and calculations of area, perimeter, and volume. The *Jasper* students also were better in solving three different types of word problems. Results were not negative, but comparatively less positive in the attitude and achievement areas. Although the *Jasper* students had more positive attitudes toward mathematics at the end of the school year, they expressed no greater desire to study math than the control students. On standardized achievement tests, *Jasper* students tended to perform better than the others, but these particular results were not statistically significant.

Practical and scientific outputs

Anchored instruction as an instructional theory is still being studied and refined (e.g. Gassaway, Butler, Choo, Griffen, & Ma, 2015; Prado & Gravoso, 2011; Zydney, Bathke, & Hasselbring, 2014). Many of the members of the CTGV have left Vanderbilt University for other universities, but they continue to pursue design research related to the design principles inherent in the anchored instructional model and/or relevant theories (cf. Bransford *et al.*, 2005). The CTGV also left behind an important legacy of design heuristics that these and other researchers and practitioners continue to apply and refine in their research and development initiatives. A few examples include:

- An 'anchor' based on a contextualized case study or problem situation that learners can actively explore should be a key feature of effective learning and teaching activities focused on higher order outcomes such as problem solving.
- Teachers adopting learning innovations like the *Jasper* series should form a learning community that actively supports the adoption and implementation process.
- Scaffolding is needed (e.g. visualizations, models, and worked examples) to support learner engagement in a problem-based learning environment as complex and challenging as the *Jasper* series.

A major practical outcome of the design research conducted by the CTGV is that the *Jasper* series became a viable commercial product used by hundreds of teachers and thousands of students. It is still available from Vanderbilt University via this website: http://jasper.vueinnovations.com/. As listed below, there are numerous publications that describe this long-term educational design project, including a book, chapters in edited books, and articles in both refereed journals and magazines aimed at teachers.

Additional information about this study

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Example 4: Integrated curriculum for primary school science and literacy

Problem, context, and approach

For many children, primary school science class marks initial encounters with scientific concepts, relationships, and skills. In addition to learning content, science teaching at this age level is undertaken to nurture curiosity about the world and to develop positive attitudes toward science. Contributing to the development of well-rounded citizens, an understanding of and appreciation for science is important for the development of a society. Yet current educational policies in many countries, especially the US, have marginalized nearly all subject areas, except language and mathematics. This 'back to basics' stance is not without reason. However, it does appear to demonstrate insufficient understanding regarding (a) the importance of disciplinary curricula for the advancement of society; and (b) the need for high(er) level language and literacy learning (e.g. comprehension, critical literacy) to be contextualized by

being embedded in disciplinary learning. To address both of these concerns, increasing work has been undertaken to explore the science–literacy interface (Cervetti, Pearson, Barber, Hiebert, & Bravo, 2007). While advancements have been made in theorizing about the common cognitive demands of science and literacy, very few curriculum materials are widely available for teachers in schools to use such an approach.

In 2003, with the aim of developing high-quality integrated science and literacy curricula that could be used by teachers throughout the USA, science educators from Lawrence Hall of Science (LHS) and literacy educators from the Graduate School of Education (both from University of California at Berkeley) came together to create something new and needed: the Seeds of Science/ Roots of Reading program (Seeds/Roots). The team drew on previous experiences with LHS-developed inquiry science curricula and worked to embed opportunities for literacy learning, including explicit instruction, practice, and a gradual release of responsibility to students. At the same time, team members were anxious to embed new research into the endeavor, saving it was time to move beyond the promising and provocative conversations about the scienceliteracy interface based on theories and models, to empirical study on putting the ideas to work in the classroom (Cervetti, Pearson, Bravo, & Barber, 2006). Over the next four years, the Seeds/Roots team created new instructional models, instantiated them in curriculum units, and refined both the models and the curriculum through insights gleaned from the craft wisdom of the developers, the theoretical inputs from experts, and the empirical findings from field investigation.

The Seeds/Roots curriculum was created for use in a range of classroom settings. Therefore, it was designed for the most common usage pattern: out-ofbox, with optional professional development. That is, in designing the materials, the developers acknowledged that professional development to learn about the ideas underpinning the approach and how to use the materials was preferred but not always possible under normal circumstances.

Analysis, design, and evaluation processes

Early stages of the Seeds/Roots investigation were aimed at developing a platform of ideas that could serve as a design framework and also advance a broader understanding of the science–literacy interface. Two main questions were central at the outset: (a) *How can reading and writing be used as tools to support inquiry-based science learning*?; and (b) *What skills, strategies, and processes are shared by these two curricular domains*? Detailed answers to these questions were derived primarily from literature review; these reviews are available (Cervetti *et al.*, 2006; Cervetti *et al.*, 2007), but highlights are given here. The team built on field knowledge of how literacy can support inquiry-based science learning, by creating model text roles: (a) to provide context (inviting learner engagement; introducing the topic/content; connecting first-hand investigations from outside the classroom); (b) deliver content (offering information; describing phenomena); (c) to model phenomena (inquiry processes; literacy processes; the nature of science); and (d) to support second-hand inquiry by providing experience with data; and/or (e) to support first-hand inquiry (by providing information that facilitates first-hand investigations; by helping pupils make sense of first-hand investigations; and by inspiring first-hand investigations) (Cervetti & Barber, 2008). With regard to the skills, strategies, and processes shared by both curricular domains, the team identified certain functions (metacognitive regulation; acquisition of information; problem solving; and connection-making); and strategies (activating prior knowledge; establishing purposes/goals; making/reviewing predictions; drawing inferences and conclusions; making connections/ recognizing relationships) that are shared in both science and literacy. In addition, they reached the conclusion that science, as an academic language for communicating about the natural world, is a form of specialized discourse. Finally, based on the insight that, particularly in science, text refers to more than words on the printed page but also includes visual representations, they concluded that in this context, literacy means visual literacy. Based on these insights, a design framework was constructed which features a Do-it, Talk-it, Read-it, Write-it approach to learning.

Through the iterative process of development and testing, additional research questions were posed, notably: *What benefits accrue to reading and writing when they are embedded in inquiry-based science?* In addition to feedback from teachers on other factors (e.g. usability), data were collected on student learning to inform designers about features and activities in the curriculum that were comparatively more or less powerful.

The design, development, and evaluation process employed by the Seeds/ Roots team evolved throughout the project. Over the years, they have refined a basic process that is well understood in the team, which enables them to put most of their energy into developing and testing the materials, and not into developing and refining the development-testing process at the same time, which is often the case with innovative design projects (Corrigan, Loper, & Barber, 2010). Many LHS developers have also taught in school and conducted research at the graduate level; they draw on developer, teacher, and researcher mindsets in their work.

Most of the Seeds/Roots materials have evolved through three prototypes: global prototypes are piloted; full prototypes undergo a tryout under normal classroom conditions; and then the final version is created. Leading to the first global prototype are two main processes: content orientation and backwards design. During the content orientation, developers look at standards from all states to identify the common content in the required curriculum; this is especially important to render the modules congruent with the needs and curricular autonomy of teachers and schools. Next, they ask working scientists for advice on content refinement; the scientists help discern core versus related issues, as well as which concepts are key, especially for depth and enrichment. Finally, a literature review is conducted to look for important content issues, misconceptions, learning progressions, pedagogical content knowledge, and any other sound guidance on how to teach the content at hand. Once the content has been mapped out, a backwards design process ensues. First, the content is deconstructed, and designers distinguish between the main idea and composite ideas. Second, initial modules are created, based on the content orientation and the deconstruction outputs. Third, a skeleton design – more resembling shorthand than a book or guide – is created for each module.

The skeleton design is piloted by a pair of LHS developers in a school. One developer teaches while the other developer observes and takes notes, as does the regular classroom teacher. During the pilot, data are collected through a debriefing discussion afterwards and field notes, as well as periodic assessments of student understanding. Each of the pilot sessions is driven by a question, e.g. "Are children able to use evidence from text to support their understanding of dissolving?" Where possible, the pilot is conducted in two classes, one immediately following the other, so that the insights can be applied and tested immediately. This might not be possible if developers did not also possess the researcher and teacher mindsets and skillsets. The developer pair uses the insights from the pilot to write a full version of the materials, which is then refined by a second pair of developers.

The first full prototype is tested through a tryout. The materials are sent to schools around the US. During the course of the Seeds/Roots development from 2003-2009, over 300 teachers and 6000 learners located in diverse settings across the US participated in full prototype tryouts. Teachers used the materials as they arrived, right out-of-the-box. Data were collected through various sources: (a) preliminary survey (about the teacher and about the context); (b) daily survey during use (contains five general questions asking about how the lesson went; the learner engagement; how close teachers staved to the instruction that was recommended in the materials; what they changed; why; and one unique session-specific question, often zeroing in on a design challenge that may not have been completely resolved to the team's satisfaction); (c) end of unit survey (more expansive questions about teacher reflections on the materials as a whole); (d) learner notebooks; and (e) pre/post test data (LHS-made assessments are administered by teachers). Concurrent with the tryout, the full prototype was also sent to the scientists for expert appraisal, which usually focused on core/related issue distinctions and content accuracy. Also at this stage, the state standards were revisited to determine if the emerging curriculum was still in line with what was required. If deemed necessary, pilot testing was repeated on some modules. Thereafter, a final version was constructed.

Production of the final version began with long meetings. The data from the tryout and expert appraisals were examined, and the entire developer team weighed findings and options, making the fundamental steering decisions, collectively. Thereafter, a new pair of developers (not the original pair responsible for outlining, piloting, and drafting) used the data, discussions, and steering decisions to create the final version. This phase entailed revision of the pupil book text and supportive materials for the teacher, which were then polished by yet another developer before publication. Concurrent with or sometimes after tryouts, data were collected on effectiveness (achievement) but also to inform new development efforts, such as subsequent modules on related topics; or formative assessment (cf. Tilson, Billman, Corrigan, & Barber, 2011).

Practical and scientific outputs

Now commercially published (http://www.scienceandliteracy.org), the Seeds/ Roots program is being used in classrooms and schools in 42 states plus the District of Columbia, with systematic, larger-scale implementation beginning to take hold in portions of over a dozen different school districts, including Cleveland, Ohio; Minneapolis, Minnesota; Houston, Texas; and Fresno, California. For different grade levels there are units focused on different areas of science content (e.g. soil habitats or designing mixtures); each area relates to life science, physical science or earth science. All units are based on their Do-it, Talk-it, Read-it, Write-it approach. Learning goals addressed in each one pertain to science (science knowledge; science inquiry; and the nature and practices of science) as well as literacy (reading, writing, listening, and speaking). For example, students use an "Into the Soil" book as part of the soil habitats unit, in which children learn about decomposition, plant and animal adaptations, habitats, and the properties of soil. Children also learn to make predictions, pose questions, use text features as they read, and to write descriptions and scientific explanations, using new scientific vocabulary, such as organism, adaptation, evidence, and observation.

In addition to offering support online for families and home investigations, teachers are offered assistance in various ways. First, a powerful and flexible assessment system is available for each unit in the form of formative and/or summative assessment systems. The summative assessment system includes the assessments themselves, scoring guides, answer keys, and sample pupil work. The formative assessment system recommends formal and informal assessment options, as well as detailed scoring guides. The assessment opportunities are also signified in the teacher guide, which supports not only teacher monitoring of pupil progress, but also adjustment of instruction based on results.

Second, for teachers using only a few books (and not the teacher guides), strategy guides are available for them to become familiar with powerful instructional strategies that can be used with the multiple Seeds/Roots books and other books as well. Scores of strategy guides are available for reading (e.g. interpreting visual representations); writing (e.g. teaching explanation writing); listening/ speaking (using roundtable discussion); and the nature of science/inquiry (e.g. analyzing part–whole relationships).

Third, the Lawrence Hall of Science in Berkeley offers periodically scheduled workshops at their location. In addition, custom training sessions can be arranged at schools; their extended network of facilitators has led professional development and curriculum implementation support sessions in multiple locations. They hold a three-day workshop every summer; this is sufficient to gain a better understanding of the Seeds/Roots philosophy, experience the activities from multiple units, learn about the benefits of this curriculum, and become familiar with the assessment system.

Finally, the main support is available in the teacher guides. The structure of these guides has been refined over years of development and testing. The lefthand pages give procedural specifications that teachers can use during classroom enactment. The right-hand pages provide teaching support and recommendations relevant to the content on the opposite page, including just-in-time notes as well as suggestions for differentiation. The guides include key questions and issues teachers can expect their students to present.

The Seeds/Roots work has produced different kinds of theoretical understanding. This team has developed rare and rich expertise in creating scientifically valid, practically relevant, and highly usable materials for a nation as diverse as the US. Much can be learned from their work in terms of development process, the characteristics of teacher materials, and shaping concomitant teacher professional development given the limited opportunities that are available. For example, in recognition of its contribution to excellence in design and development, the team leader, Jacquey Barber, was awarded the International Society for Design and Development in Education (ISDDE) Prize in 2012. She described her team's process during her 2013 ISDDE keynote address, and elaborated on this in her (2015) article on collaborative design across disciplines. Further, the Seeds/Roots embedded research has also contributed to better understanding of the potentials, limitations, and nuances of the science-literacy interface. Some of their studies have been conducted directly on the Seeds/Roots materials, e.g. using systematic variation of design features to test pieces of the underlying Do-it, Talk-it, Read-it, Write-it model (Wang & Herman, 2005); and to explore the comparative benefits of Seeds/Roots as opposed to business-as-usual curricula (Goldschmidt, 2010). In addition, the Seeds/Roots curriculum has set the stage for inquiry into: the role of text in supporting inquiry science (Cervetti & Barber, 2008); supporting English language learners (Lawrence Hall of Science, 2010); formative assessment for practice (Tilson et al., 2011); and the role of genre in learning science content (Cervetti, Bravo, Hiebert, Pearson, & Jaynes, 2009). Current investigation continues, e.g. on constructing and critiquing scientific arguments.

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Toward a generic model for educational design research

The understanding of educational design research delineated throughout this book has been shaped by our exposure to various fields, especially instructional design and curriculum development. In addition, existing models and frameworks for educational design research have influenced our conception of the process. As a backdrop, this chapter first shares key ideas from instructional design and curriculum development that have shaped our views, before discussing lessons learned from existing models and frameworks for educational design research. Building on those ideas, a generic model for conducting educational design research is then presented. The framework presented in this chapter sets the stage for the elaborated discussions in Part II of this book.

Lessons from instructional design

Our ideas about educational design have been strongly influenced by the field of instructional design and, within that, especially the development of educational media. Instructional design has a historical tie to educational design research because several of the major proponents of this genre of inquiry were originally trained in instructional design. Even more importantly, theories, methods, and tools developed by instructional designers are useful throughout the process of educational design research.

What is instructional design?

Informed by psychology

Instructional design as a field is concerned with systematic processes for developing instruction to reliably yield desired learning and performance results. In the field and throughout this discussion, the term 'instruction' is used in a very broad sense: to include intentionally created processes, resources, environments, or programs for learning. The design of instruction is naturally influenced by our evolving understanding of learning, how it takes place, and what can facilitate or hamper it. For this reason, instructional design has always held strong ties to psychology. It also shares commonalities with the learning sciences (Kirby, Hoadley, & Carr-Chellman, 2005; Lin & Spector, 2018; McKenney & Kali, 2017). Though the field has evolved dramatically since its inception more than a half century ago, instructional design has its roots in the behaviorist movement led by renowned psychologists such as Edward L. Thorndike, John B. Watson, and Benjamin F. Skinner. Behaviorist perspectives gave early instructional designers a heavy focus on observing, planning, measuring, and evaluating instruction. The instruction that resulted demonstrated these influences as well, e.g. by emphasizing reinforcement, feedback, and practice. Over time, the importance of additional factors, such as internal information processing in learning, became better understood and were incorporated into instructional design. "Stimuli became inputs; behavior became outputs. And what happened in between was conceived of as information processing" (Driscoll, 2005, p. 74). The instruction that resulted demonstrated attention to the stages of memory - sensory memory, working memory, and long-term memory. The field of cognitive psychology continues to inform instructional design. One example is the development of cognitive load theory. Sweller, van Merriënboer, and Paas (1998) recommended specific strategies that can be incorporated into instructional programs or materials to reduce extraneous cognitive load, such as worked examples and partially solved problems. Subsequent research examined how cognitive load should be taken into account in the design of instruction for complex learning featuring rich, authentic tasks (Van Merriënboer, Kirschner, & Kester, 2003). The 2011 special issue of Computers in Human Behavior on cognitive load theory contained many implications for instructional design, such as learner versus program control in task selection (Corbalan, Kester, & Van Merriënboer, 2011) and cuing strategies in animated instructions (Amadieu, Mariné, & Laimay, 2011; De Koning, Tabbers, Rikers, & Paas, 2011). For extended discussion of the psychological foundations of instructional design, please refer to Driscoll (2007). Influences of European learning psychologists (e.g. Vygotsky, Galperin, & Carpay), whose theories, for example, emphasize the dialogical and social nature of constructing meaning, are also represented in the field of instructional design today (cf. Warren, Lee, & Najmi, 2014).

Objectivist and constructivist influences on instructional design

It has been said that positivism has been "the cornerstone epistemological perspective of the [instructional design] field, laying the foundation for many current instructional design practices" (Hannafin & Hill, 2007, p. 55). This is clearly evident in earlier work where the underlying assumption was that learning involves acquiring some universal truths about the world, which exist external to the learner, and that instruction was viewed as the primary means for transmitting them. When it comes to designing instruction, this view has been referred to as objectivist (Hannafin & Hill, 2007; Jonassen, 1999).

But across the field of education, researchers and practitioners alike have borne witness to the rapidly growing appreciation of the notion that knowledge is uniquely constructed by the individual, rather than transmitted; and instruction should therefore provide the conditions and materials to facilitate that construction. This has brought about a relativist epistemological perspective, which may be seen to be at odds with the positivist one (though we think of it as offering productive counter-balance). When it comes to designing instruction, this view has been referred to as constructivist. Among other influences, this perspective has contributed to a new paradigm of instructional theory (Reigeluth, Beatty, & Myers, 2016).

While it has been acknowledged that these perspectives may be fundamentally incompatible (Hannafin, Hannafin, Land, & Oliver, 1997), others suggest that – at least from a pragmatic perspective – they constitute complementary design tools (Hannafin & Hill, 2007; Jonassen, 1999; Young, 1993). Indeed, Merrill's (2007) First Principles of Instructional Design were derived from a study on common elements shared across different instructional design models and theories, representing a range of approaches across an objectivistconstructivist continuum. Using Merrill's (2007, p. 63) concise versions, these principles are:

- 1 Learning is promoted when learners are engaged in solving real-world problems.
- 2 Learning is promoted when existing knowledge is activated as a foundation for new knowledge.
- 3 Learning is promoted when new knowledge is demonstrated to the learner.
- 4 Learning is promoted when new knowledge is applied by the learner.
- 5 Learning is promoted when new knowledge is integrated into the learner's world.

Though the treatment of Merrill's work here is extremely brief, the point is to illustrate that instructional design theory can incorporate ideas that are consistent with theoretical perspectives as different as objectivism and constructivism.

Instructional design theories and models

The field of instructional design is rich with literature that includes, even combines, elements of learning theories (e.g. the learning processes we hope to engender); instructional design theories (the external conditions that can enable those processes); and instructional development processes (efficient, effective, and reliable ways to create those external conditions). Instructional design literature contains many *models*, often using flowchart-like diagrams, which describe what actions need to be undertaken to create instruction or instructional resources. Yet it is the instructional design *theories*, which explain how the process should be undertaken and why (Merrill, 1994). Nearly all instructional design models and theories attend to implications for both what instruction should look like and how to create it. However, instructional design work can differ in its respective emphasis on *instruction* or its *design*. Acknowledging that they are inextricably intertwined, we distinguish between work that focuses more on the instruction – that which is concerned with shaping the *output* of instructional design; and work that focuses more on the designing – that which is concerned with shaping the *process* of instructional design. Across these two perspectives, the field of instructional design has a history of seeking both fundamental understanding and applied use. The body of literature emphasizing the instructional design outputs tends to be derived primarily from educational and psychological research, which could be characterized as use-inspired basic research. In contrast, most of the literature emphasizing the instructional design process is based on craft wisdom and experience.

To illustrate how instructional design theories and models have influenced our thinking about educational design research, the following section briefly presents representative contributions made toward understanding instructional design outputs and processes, respectively. For each one, we consider the two goals of design research: fundamental understanding and applied use. An overview of the examples is provided in Table 3.1. For detailed discussions of the development and status of instructional design theories and models, please refer to Reigeluth *et al.* (2016) and Reiser and Dempsey (2018). See also the *Handbook of Research on Educational Communications and Technology* (Spector, Merrill, Elen, & Bishop, 2014) for descriptions of current approaches to instructional design.

Gagné

Trained as a psychologist and an experienced designer of instruction for U.S. Air Force pilots, Gagné (1965, 1997) developed an integrated and comprehensive theory of instruction based largely on cognitive information processing theory, as well as observations of effective classroom teachers. Driscoll (2005) described Gagné's theory of learning in terms of three elements: a taxonomy of learning outcomes; conditions necessary to achieve the learning outcomes; and nine events of instruction designed to guide the instructor through the process of

Primary emphasis	(Fundamental) understanding	Applied use
Instructional design output Instructional design process	Gagné's theory of instruction Gustafson and Branch's ADDIE elements	van Merriënboer's 4C/ ID model Posner and Rudnitsky model of course design

Table 3.1 Representative instructional design models and theories

designing for learning. The taxonomy of learning outcomes defines the five types of capabilities humans can learn, each of which requires its own type of instruction: verbal information, intellectual skills, cognitive strategies, attitudes, and motor skills. Different internal conditions (i.e. a learner's prior knowledge and/ or skills) and external conditions (i.e. the instruction and resources presented to the learner) are necessary for each type of learning. For example, practice in solving problems is necessary for developing cognitive strategies, and role models or persuasive arguments are necessary for developing attitudes. Gagné suggested that learning (e.g. of intellectual skills) can be organized in a hierarchy according to complexity, which can help to identify prerequisites that warrant sequencing consideration when designing instruction. Gagné's nine events of instruction each facilitate specific processes during learning and delineate steps instructors must take to meet learning outcomes. These are: gain attention; inform learner of objectives; stimulate recall of prior learning; present stimulus material; provide learner guidance; elicit performance; provide feedback; assess performance; and enhance retention and transfer (Gagné, Wager, Golas, & Keller, 2004). The work of Gagné (1965, 1997) constitutes one example of instructional design theory that can be used for prescriptive/normative purposes, in this case, to shape instruction. Its widespread and effective use has shown us the power and value of working to develop high-level theory that serves prescriptive/normative purposes in designing instructional interventions.

Van Merriënboer

Particularly interested in designing instruction and learning environments that support the acquisition of complex skills (e.g. those used by pilots or air traffic controllers), van Merriënboer created and later refined the Four-Component Instructional Design (4C/ID) Model (van Merriënboer, 1997; van Merriënboer, Clark, & de Croock, 2002); and this work continues to evolve substantially (van Merriënboer & Kirschner, 2018). The 4C/ID model offers a holistic approach to designing instruction that: integrates development of knowledge skills and attitudes; coordinates development of qualitatively different skills; and yields learning that can be transferred to daily work or life settings. The model presupposes that complex skills are best learned by carrying out whole tasks which are authentic and contextualized. Whole learning tasks are therefore integral to the model (e.g. a pre-service teacher learns how to cope with an emergency during a school field trip). Learning to perform whole tasks may be enabled through supportive information (background information that is generic to a whole class of problems that clarify or lay the basis for the solution of the problem, e.g. teachers should first always orient themselves to the environment where a field trip is planned so they are prepared to seek help if an emergency situation arises) or just-in-time information (information specific to the particular field trip site, e.g. emergency exits in a particular museum). Connected to the whole task, parttask practice may also be included to learn how to automate recurring aspects

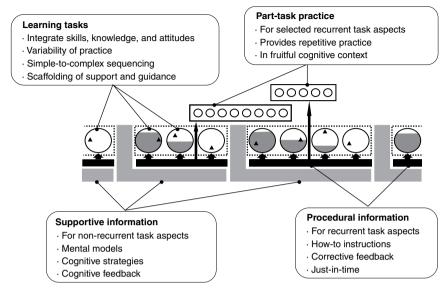


Figure 3.1 4C/ID model Source: van Merriënboer & Kirschner, 2018

of complex tasks (e.g. training in first aid protocols). Shown in Figure 3.1, this model demonstrates how instructional design models can provide guidance to designers of complex learning environments. It is worth noting that the research which supported the creation of this model yielded theoretical understanding, and that the model itself is intended for applied use. The systematic, rigorous, research-based development of this model has especially influenced our understanding about how to develop and test theoretical understanding that is used for prescriptive/normative purposes.

Gustafson and Branch

Gustafson first cataloged instructional development models in 1981. Similarly, the fifth edition of this survey (Branch & Dousay, 2015) concluded that nearly all instructional design models were shaped around five core elements commonly referred to with the acronym, ADDIE: Analysis, Design, Development, Implementation, and Evaluation. While the ADDIE acronym is linear and the elements constitute basic phases of instructional design, they do not represent the overall process sequence – different models vary in this regard. Analysis generally involves gathering information, mostly aimed at defining the problem and understanding its origins. In instructional design, the problem is defined as the gap between the existing and the desired situations. Design entails planning the instruction, and generally results in some kind of blueprint for developing the

solution. Development refers to creating the actual solution, which may evolve through a series of prototypes whose characteristics are informed by formative evaluation. Implementation means 'going live' with the solution – using it in the target context with the target audience. Evaluation is an essential characteristic of any systematic approach to problem solving. Formative evaluations seek information to improve the designed instruction whereas summative evaluations judge its overall worth or applicability in a certain context. The core elements of ADDIE have influenced our understanding of essential processes within the design trajectory of educational design research.

Posner and Rudnitsky

Posner and Rudnitsky (1978, 2006) produced a classic text, Course Design: A Guide to Curriculum Development for Teachers, which is now in its seventh edition. The book centers on a model for course planning (see Figure 3.2), which emphasizes the main processes (arrows) and their major products (boxes) contributing to course design. The book provides detailed guidance on: setting the direction (e.g. understanding the existing situation and determining the intended learning outcomes); developing a course rationale (e.g. probing values and assumptions); refining the learning outcomes (e.g. clarifying, categorizing, prioritizing them); chunking (e.g. forming units) and organizing (e.g. setting the scope and sequence of the units); developing teaching strategies (e.g. instructional approaches and resources); and evaluation (planning and gathering evidence). Posner and Rudnitsky (2006) stressed that the model is a conceptual overview and not a process flowchart. For example, they indicated that it is incorrect to insist that goals and values must be specified before curriculum development commences, and mentioned that, often, abstract concerns (e.g. values, goals) only begin to take shape after consideration is given to more concrete matters (e.g. instructional strategies). They also stress that, while their model highlights important elements of course design, it should not be misconstrued as a linear process, and emphasize that a final design results from a series of successive

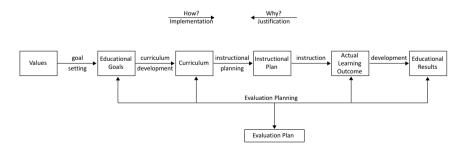


Figure 3.2 The curriculum instruction model Source: Posner & Rudnitsky, 2006

approximations. They explicate how the work of course design is influenced by other important matters (e.g. group deliberation and teacher thinking) as well as how course design is conducted to align with curriculum standards. The work of Posner and Rudnitsky has influenced our understanding of the design trajectory of educational design research in several ways, especially by: emphasizing the importance of attending to values and goals in a holistic manner; demonstrating a systematic yet natural approach; and exemplifying how instructional and curriculum design converge.

Implications for educational design research

The field of instructional design has developed its own conceptualization of and appreciation for conducting research alongside the design and development of instruction (e.g. Richey & Klein, 2009; Richey, Klein, & Tracey, 2011). Richey and Klein (2014) distinguished between research focusing on instructional products and tools (this aligns with instructional design *output* work, described above) and research on design and development models (this aligns with instructional design process work, described above). In design research, once we understand a problem and its causes, we use theories, practical wisdom, and inspiring examples, along with formative testing, to steer the development of solutions. While some procedural aspect(s) of a design research project are likely to be different, instructional design literature emphasizing the output perspective can provide solid ground for the design of many kinds of new instructional interventions. This is also a body of knowledge to which educational design research can contribute. Instructional design literature emphasizing the process perspective has fostered the systematic problem-solving mentality that is emphasized throughout this book. It has helped us see the value of planned, but flexible, iterative approaches, the importance of context, and the need to anticipate implementation complexities throughout the entire process. However, gaps between instructional design literature and real-world practices are well known (Boschman et al., 2014; Kirschner, Carr, van Merriënboer, & Sloep, 2002; Visscher-Voerman & Gustafson, 2004) and researchers have called for new, more realistic, integrative instructional design models (Allen & Sites, 2012; Ross et al., 2008). To date, there has been surprisingly little theory development concerning the instructional design process (Branch, 2009). We see exciting opportunities for educational design research to make a much-needed contribution in this regard.

Lessons from curriculum development

In addition to the field of instructional design, the field of curriculum has substantially shaped our understanding of educational design research. Curriculum development has a natural connection to design research, as most design research interventions somehow touch, if not directly alter, curricula. The field of curriculum offers useful lenses for viewing teaching and learning processes, and frameworks for understanding what influences them. As the following pages show, models and theories for curriculum planning can be extremely useful to a wide range of design research projects, even if the intervention being designed is not considered curriculum. This section highlights only a few key themes from the field of curriculum before examining how curriculum is developed, and describing how these issues are relevant to educational design research. Comprehensive works with more extensive overviews of the field are available (e.g. Pinar, 2013; Schubert, Lopez Schubert, Thomas, & Carroll, 2002).

What is curriculum?

Curriculum is Latin for a racing chariot; and the verb *currere* means to run. While the term 'curriculum' means many different things to different people (Ornstein & Hunkins, 2017; Posner, 2004; Walker, 1982), Taba's (1962) broad definition of curriculum as a "plan for learning" is generally accepted. Curriculum deals with planning and guiding learning in an educational context. Planning for learning may focus on the learner level, the classroom level, the school level, the municipality level, the state level, or even the national level. Curriculum planning at one level is inextricably linked to curriculum planning on other levels. For example, national educational policies can influence how learning is planned and guided within a municipality, school, classroom, and/ or even with individual learners; and teachers planning lessons consider how to attend to the needs of specific learners while also meeting goals set by their school or municipality.

When it comes to planning and guiding learning, curriculum debate has historically been focused on the aims and content of learning. As early as 1859, Herbert Spencer asked what, for many, has come to be known as the classic curriculum question, "What knowledge is of most worth?" Schubert (1986) pointed out how this philosophical question comes to life in curriculum, as personal beliefs on what is worthwhile are embodied in a plan for learning.

In addition to the aims and content of learning, curriculum theorists have addressed additional factors that are considered constituent elements of curriculum, and many of these component lists also include instructional strategies as well as learner assessment (cf. Eash, 1991; Klein, 1991; Marsh, 2004; Posner, 2004; Taba, 1962; Tyler, 1949). Klein's 1991 list of nine essential elements is among the most comprehensive. It consists of: goals, objectives and purposes; content; materials and resources; activities; teaching strategies; assessment; grouping; time; and space. Building on this work, van den Akker (2003) presented these elements as spokes in a spider web, with an additional component at the center of the web: the rationale. He used this metaphor to stress the fact that, while a focus on specific components may occur from time to time, any dramatic shift in balance will pull the entirety out of alignment. Though it may stretch for a while, prolonged imbalance will cause the system to break. Much educational design research focuses on limited elements of curriculum (often materials, resources, learning activities, or teaching strategies), though some are more comprehensive. This lens is particularly useful to educational design researchers – even those focusing on more narrow aspects, such as the design of formative assessments – for understanding the broader context that influences enactment of their interventions.

Charters (1923) wrote that curriculum thought should emanate from a matching of ideals with activities. Goodlad, Klein, and Tye (1979) distinguished a range of curricular representations, which make transparent the matching of ideals with actual classroom activities and outcomes. This typology begins with initial intentions (ideal curriculum), then proceeds to their written form (formal curriculum) moves on to the interpretations made by its users (perceived curriculum) as well as the way it is enacted in the learning setting (operational curriculum) plus, ultimately, learner achievement (attained curriculum). Van den Akker (2003) condensed these to the intended, implemented, and attained curricula. Each of these are influenced by myriad aspects of the context, including; social, political, cultural, economic, organizational, and historical factors. Alternative representations of curriculum have also been described in the literature. For example, attention has been given to the norms and values of society, which may be explicit, implicit (Eisner, 1994) or hidden (Posner, 2004).

The field of curriculum, which historically emphasizes the aims and content of learning as well as the social, cultural, and political characteristics of the context in question, helps us position the interventions created through educational design research within larger, living systems. The intended, implemented, and attained curricula offer a very useful lens for viewing the interventions that are created through educational design research.

Curriculum theory

In their widely used curriculum text, now in its fourth edition, Marsh and Willis (2007) adopted the following three categories for classifying curriculum theorizers: prescriptive theorizers create models or frameworks that help improve school practices (e.g. Ralph Tyler, Hilda Taba); descriptive theorizers identify how curriculum development takes place in educational settings (e.g. Decker Walker, Joseph Schwab); and critical-explanatory theorizers particularly describe deficiencies and sometimes comment on best practices in curriculum development (e.g. Elliot Eisner, William Pinar). Three curriculum planning models which demonstrate the categories identified by Marsh and Willis that have especially influenced our thinking are Tyler's rational–linear approach (1949); Walker's naturalistic deliberative approach (1971a, 1990); and Eisner's artistic approach (1979, 1994). Please refer to the original texts or to Marsh and Willis (2007) for a detailed overview. These orientations are presented in brief below, along with their implications for educational design research.

Tyler

Tyler (1949) proposed what has now become referred to as the "rational-linear approach" as one potential way to view and construct educational programs, encouraging others to develop alternatives, and stating clearly that his work was not a manual for constructing curriculum. However, in the years to follow, many readers have indeed treated it more as a recipe than part of a menu. The approach is founded on four basic concerns: defining appropriate learning objectives; establishing useful learning experiences; organizing learning experiences to have a maximum cumulative effect; and evaluating and revising the curriculum. Tyler's work ushered in an era of behavioral perspectives of curriculum by defining the purpose of instruction as changing behavior from "entry behavior" to the "terminal behavior" as specified in terminal objectives that were stated in observable and measurable forms. It is noteworthy that his work targeted curriculum developers, not teachers. Tyler's own work with teachers in the 1930s encouraged unconventional, alternative approaches to improving curriculum. Our view of educational design research has been influenced by Tyler's goal-oriented thinking: the need to seek understanding of the existing, 'entry' situation and map the pathway to the desired, 'terminal' situation, all the while acknowledging that there are likely multiple pathways to accomplish this and evaluating the effectiveness of the road taken.

Walker

Walker's (1971a, 1971b) deliberative approach is a formalization and extension of what people naturally do in developing curricula. His work focuses on making those processes transparent, especially through communication. His deliberative approach was derived from years of experience in national curriculum project groups as well as carefully documented participant observation across three years in the Kettering Art Project. His observations and reflections led him to identify three basic phases. During the platform of ideas phase, participants are encouraged to discuss, debate, and even argue, until a platform or consensus of clarity about conceptions, theories, aims, images, and procedures begins to emerge. The deliberation phase also involves discussion, but here the focus is less on where to go and more on how to get there. It involves: identifying facts; generating alternative actions; considering costs and consequences; and choosing the most defensible alternatives. The actual creation of the curriculum phase including subject instructions, teaching materials, and activities is referred to as design. Walker's work presents a useful and descriptive approach to what actually happens in large-scale, relatively well-funded design projects. While implementation considerations are clearly the focus of many deliberations, his model focuses on the design of curriculum. Our view of educational design research has been powerfully influenced by the emphasis on negotiating shared understanding, gradually progressing from chaos toward common clarity and direction, to define and pursue the design of educational interventions.

Eisner

Eisner (1979) argued forcibly for an alternative to behaviorist, objectives-driven approaches to education and stressed the multiple, subjective, constructed ways in which people make meaning and enact learning processes. Eisner mapped seven dimensions of curriculum in curriculum planning, and pointed out how context influences these: goals and their priorities; content; types of learning opportunities; organization of learning opportunities; organization of content areas; mode of presentation and mode of response; and types of evaluation procedures. He emphasized that his artistic approach was not comprehensive, and that the ideas he proposed were not tied to any particular sequence. More telling of his approach than these dimensions are their underlying ideas about important considerations within each dimension. Eisner's approach offers general guidelines only, leaving actual planning and decision making in the hands of the curricular 'artist.' From his perspective, the teacher is at the forefront of the process of curriculum development, and the interests of individual students should be emphasized. In a similar manner, we strive in this book to provide stimulation and key considerations for a creative design research process rather than specific methods or a prescribed sequence.

Implications for educational design research

In addition to the influences of specific theorists mentioned above, the field of curriculum development brings to design research a sensitization to the fact that plans for guiding learning are inherently connected to multiple levels simultaneously (learner, classroom, school, municipality, and state), even though interventions may focus on only one. The historical perspective of this field encourages design researchers to question the relevance of specific projects, and the values purveyed through them. Work in the field of curriculum development also explains the need for designed interventions to strive for alignment (between goals, content, teaching strategies, assessment, materials, activities, grouping, time, and space). Finally, the focus on matching intentions and attainment importantly draws attention to understanding and steering the process that connects them: implementation. Our interest in conducting design research related to curriculum development prompted us to study existing models for conducting educational design research. The subsequent section shares key lessons that they have taught us.

Lessons from existing design research models

In addition to descriptions of specific design research instantiations, including the seminal work of Brown (1992) and Collins (1992), several models and frameworks for design research are evident in the literature. Our views of educational design research have been heavily influenced by this literature, and

Title	Reference
Questions and methods for design research by integrative learning design framework phase	Bannan-Ritland and Baek, 2008
The osmotic model The design research process Conceptual model of design research in the curriculum domain Predictive and design research approaches in educational technology research	Ejersbo <i>et al.</i> , 2008 Jonassen, Cernusca, and Ionas, 2007 McKenney, Nieveen, and van den Akker, 2006 Reeves, 2006
Design research from a learning	Gravemeijer and Cobb, 2006
design perspective Defining characteristics and six key questions	Reinking and Bradley, 2008
Principles of design-based research	Wang and Hannafin, 2005

Table 3.2	Design	research	models	and	frameworks
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this section shares several important observations and insights we have gleaned from studying it. It is not our aim to describe the models and frameworks in detail, as such discussions are best found in the source publications written by the authors themselves (see Table 3.2 for an overview and the Appendix for more recent sources). Rather, with the ultimate goal of explaining how this work has enriched our conceptualization and modeling of educational design research, the following discussion highlights dominant themes as well as specific features that are given unique treatment in different models. It begins by discussing the variety in model types, and main phases in the design research process. Thereafter, various ways of discussing and representing the dual theory and practice focus of design research are described. The section concludes with indications of how different models and frameworks are, indeed, use-inspired. The italicized text denotes concepts that are incorporated into the generic model presented in the subsequent section of this chapter.

Different types of educational design research models

Some authors have described educational design research through visual models (Bannan-Ritland & Baek, 2008; Ejersbo *et al.*, 2008; Jonassen, Cernusca, & Ionas, 2007; McKenney, Nieveen, & van den Akker, 2006; Reeves, 2006), whereas others have described it through frameworks (Gravemeijer & Cobb, 2006; Reinking & Bradley, 2008; Wang & Hannafin, 2005). The *visual models* seem particularly useful for framing ideas of what the *overall enterprise* looks like. In contrast, the frameworks seem more useful for understanding specific elements or phases of educational design research. Some models and frameworks include attention to characterizing important aspects of educational design

research (McKenney *et al.*, 2006; Reinking & Bradley, 2008; Wang & Hannafin, 2005). For example, Wang and Hannafin (2005) argued for nine principles of educational design research. Most models and frameworks also address the process of educational design research, though some offer general characterizations while others describe specific phases of the process. Of those describing specific phases, the level of detail given varies greatly. At one end of the spectrum is Reeves' (2006) minimalist model, which focuses on four main phases in an iterative process. In contrast, Bannan-Ritland and Baek (2008) provided a highly specified model featuring 14 steps across four main phases as well as guiding questions and applicable research methods for each phase. Models with *lower levels of specification* offer less detailed guidance, but by being more open in nature, they more easily *lend themselves to customization* than the elaborated models would imply. All of the models and frameworks we have seen depict the process *from the researcher perspective*.

The educational design research process

The educational design research process has been described as iterative (Kelly, 2006), as well as flexible (Reinking & Bradley, 2008). While *multiple (sub-) cycles* of activity are clearly present across most models and frameworks, *flexibility* is present in all models, but more obvious in some models than in others. For example, the model presented by Jonassen *et al.* (2007) clearly shows several pathways that could be taken, whereas that of Reeves (2006) focuses on a specific iterative cycle: problem analysis; solution development; iterative refinement; and reflection to produce design principles. Of the phases addressed, most models give attention to an initial orientation; many describe a design or development phase; and all refer to some kind of evaluation or empirical testing. During these three main phases, different aspects receive greater or lesser attention across different models.

The initial phase includes investigating the problem at hand. The central orientation of starting from a problem may be explicitly stated (e.g. Ejersbo *et al.*, 2008; Reeves, 2006) or implied (e.g. McKenney *et al.*, 2006; Reinking & Bradley, 2008). It involves *exploring and analyzing* the existing situation in terms of both current knowledge and current practice. For example, Bannan-Ritland and Baek (2008) described needs analysis, literature survey, theory development, and audience characterization as steps in this first phase of, in their terms, informed exploration. Similarly, Reinking and Bradley (2008, p. 74) recommended starting the investigation by asking the question: "What is the pedagogical goal to be investigated, why is that goal valued and important, and what theory and previous empirical work speak to accomplishing that goal instructionally?"

The design phase is often shown to involve *drafting* and *prototyping* to build solutions (Bannan-Ritland & Baek, 2008; McKenney *et al.*, 2006; Reeves, 2006). Reeves (2006) specified that design is informed by design principles

derived from the research literature as well as existing products and interventions in practice. In other models, the role of literature in shaping design (as opposed to understanding the problem, described above) is often implied, but not directly visible. While present in most models, the design process seems to receive relatively less attention than the other two phases. This seems surprising, given the prominent role of *design* in educational design research. However, it could be that authors choose to emphasize the research aspects in publications intended for a research audience.

Evaluation through empirical testing is explicitly present in nearly all the models and frameworks, as is the notion that the results feed into subsequent design cycles. Several of these devote explicit attention to the need for *revisiting the evaluation* and its findings in order to yield outputs. Reeves (2006) prominently included a phase of reflection to produce design principles and enhance solution implementation. Gravemeijer and Cobb (2006) described in detail their process of *retrospective* analysis to produce theory. In a slightly different way, McKenney *et al.* (2006) indicated that trade-off decisions must be made between what is theoretically legitimate, viable in practice, and effective when implemented in authentic settings.

Dual focus on theory and practice

Nearly all the models and frameworks attend to the dual trajectories of design and research. For example, one of Wang and Hannafin's (2005) principles is to support design with research from the outset. It is interesting to note that the duality is, in some models, represented by parallel research and design processes and, in other models, by one integrated process. Demonstrating parallel processes, Ejersbo and colleagues (2008) presented an elegant model clearly showing two cycles (one for research, another for design), which strongly resemble the empirical and regulative cycles, respectively. The authors commented that both cycles would ideally run synchronously, but state that this ideal is often not the reality. It has caused us to wonder: might that be different if the processes were more tightly integrated? An example of tight integration may be seen in the work of Bannan-Ritland and Baek (2008). Here, elements of the *research and design activities are seamlessly integrated* into one coherent process.

The models and frameworks also evidence duality in the way they portray the products of educational design research. Most of them identify both *practical and theoretical results*. For some, it would seem as though theory building is the main goal and practical solutions are a fringe benefit (e.g. Jonassen *et al.*, 2007). In other models, these two products appear to be given more equal weight (Ejersbo *et al.*, 2008; Reeves, 2006). One model depicts not only two, but three products of educational design research. McKenney *et al.* (2006) argued that design research should not only yield useful products and design principles, but that the project should also be shaped in such a way as to contribute to the professional development of its participants.

Indications of being use-inspired

All models and frameworks show indications of being use-inspired, but in different ways. This perspective is abundantly clear in the models that devote explicit attention to *implementation and spread* of interventions, e.g. through deployment and dissemination (Ejersbo et al., 2008) or implementation and diffusion (Bannan-Ritland & Baek, 2008). This is also evident in models and frameworks that feature interaction with practice either explicitly (e.g. Reeves, 2006) or implicitly (McKenney et al., 2006). For example, Ejersbo et al. (2008) emphasized that the problem should be explored in collaboration with the problem owners; similarly, Reinking and Bradley (2008) stressed the importance of focusing the inquiry on something that is valued by practitioners as well as researchers. The consideration of *actual use* is also apparent in models that devote explicit attention to contextual factors (McKennev *et al.*, 2006; Wang & Hannafin, 2005). This is facilitated by an approach and a mindset that is *contextually responsive* from the very start. The responsiveness is most often shown in models and frameworks by arrows from (field) testing toward refining either the practical or the theoretical work in progress and/or outputs (cf. Bannan-Ritland & Baek, 2008; Reeves, 2006; Reinking & Bradley, 2008).

Generic model for design research

The model as a whole

This section presents a generic model for design research in education. In creating this model, we sought compatibility with studies reported across the literature working at different scales, toward varying theoretical goals, in diverse settings. We did this by adhering to the defining characteristics of educational design research as described in Chapter 1. This meant that the model would portray a process that could easily lend itself to being: theoretically oriented, interventionist, collaborative, responsively grounded, and iterative. We also sought to devise a model that would allow, if not encourage, use of core ideas from the fields of instructional design and curriculum development, insofar as they are consistent with prevailing views and practices of educational design research. From the field of instructional design, this included a systematic problem-solving mentality; planned but flexible iterative approaches; and the need to anticipate implementation and understand context throughout the entire process. From the field of curriculum, this included explicitly encouraging both artistic and deliberative approaches; seeing how interventions at any scale are inherently connected to different levels within larger living systems; and a sensitivity to the role of enactment in aligning attainment with original intentions. In addition, we aimed to synthesize insights gained from reviewing existing models for educational design research.

Building on previous models and frameworks for educational design research, we aimed to devise a visual model portraying the overall process from

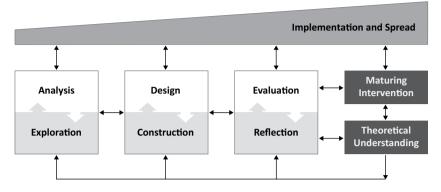


Figure 3.3 Generic model for conducting design research in education

the researcher perspective. To render it customizable across the rich variety of approaches, only the essential elements of educational design research would be included. In it, the following features were to be visible:

- Three core phases in a flexible, iterative structure: investigation/analysis; design/prototyping; evaluation/retrospection.
- Dual focus on theory and practice: integrated research and design processes; theoretical and practical outcomes.
- Indications of being use-inspired: planning for implementation and spread; interaction with practice; contextually responsive.

The generic model shown in Figure 3.3 depicts these three features, each represented by different shapes. The squares represent the three core phases. The arrows between the different elements indicate that the process is iterative and flexible. It is iterative because results from some elements feed into others, over and over again. It is flexible because, while some general flow is indicated, many different pathways could be taken. The dual focus on theory and practice is made explicit through the rectangles, which represent the scientific and practical outputs, respectively. The model shows a single, integrated, research and design process. Finally, the model offers indications of being use-inspired. The trapezoid represents implementation and spread, showing that interaction with practice is present from the start, and that the scope increases over time. The bidirectional arrows indicate that what happens in practice influences both the ongoing core processes and ultimate outputs (thus being contextually responsive), and vice versa.

Three main phases in a flexible, iterative process

The generic model shows that educational design research progresses through three main phases, each of which involves interaction with practice and contributes, directly or indirectly, to the production of theoretical understanding and the development of an intervention, which matures over time. The overall cycle is an iterative, flexible process that integrates the empirical and regulative functions described previously. Building on the process description given in Chapter 1, we find it useful to think about an overall study and its subcomponents in terms of different sized cycles, namely single sub-cycles, multiple sub-cycles, and all sub-cycles together.

Single and multiple sub-cycles within projects

The overall process of educational design research reflects the previously named regulative cycle. Within that, three types of sub-cycles can be identified – one relating to each main phase, each with its own logical chain of reasoning. The analysis and exploration phase, and the evaluation and reflection phase are empirical cycles, featuring data collection and analysis. In contrast, the design and construction phase constitutes a deliberative-generative cycle. While the design and construction phase is informed by the findings from the other phases as well as literature and interaction with practice, it does not – *by itself* – follow the empirical cycle. This sub-cycle does, however, follow a sound, coherent process to produce an intervention in draft, partial, or final form.

Figure 3.4 shows a sample design research process, consisting of six sub-cycles. In proposals and reporting, multiple sub-cycles are often clustered together. This is the case, for example, when a single prototype is created and tested. The entire design research process, as reflected in the generic model, is made up of all sub-cycles together. While an overall design study could be comprised of only one sub-cycle from each phase, most educational design research involves revisiting at least the sub-cycles of design and construction and evaluation and reflection multiple times.

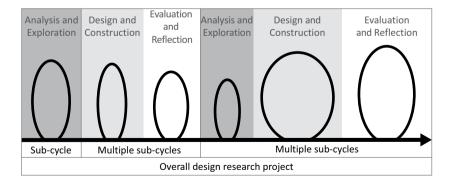


Figure 3.4 Single and multiple sub-cycles in one educational design research project

Analysis and exploration

The analysis and exploration phase constitutes one (empirical) sub-cycle. In terms of the regulative cycle described by van Strien (1975, 1997), it includes problem identification and diagnosis. During analysis, in-house expertise is sought and a literature review is conducted to gain theoretical inputs that will shape understanding of the problem, context, and other relevant topics (e.g. subject matter content analysis or teacher professional development strategies). The literature review is also important for developing a scientifically relevant angle for the study, where the problem in question can be seen as a particular instance of a research-worthy phenomenon. In addition, collaboration with practitioners is sought to shape a better understanding of the educational problem to be addressed, the target context, and stakeholder needs. As the understanding of the problem and setting begins to solidify, a more open-ended exploration takes place, where similar problems and their solutions are explored. The main products resulting from this phase are both practical and theoretical. From the practical perspective, this phase generates a clear understanding of the problem and its origins as well as specification of long-range goals. In addition, partial design requirements are determined by exploring the opportunities and boundary conditions present; and initial design propositions are generated based on contextual insights. From the theoretical perspective, this phase produces a descriptive and analytical understanding of the given class of problems, as manifested in this case within a particular context. This phase is discussed in detail in Chapter 4.

Design and construction

During design and construction, a coherent process is followed and documented to arrive at a (tentative) solution to the problem. Unlike the other two main phases which follow empirical cycles based on a research chain of reasoning, the sub-cycle of design and construction resembles that of creating - not testing a conceptual model. It involves rational, purposeful consideration of available knowledge, as well as puzzling over the relationships and arrangements of concepts that are both internally consistent and externally useful. To emphasize the interaction between conceptualization and creation, we describe this as a deliberative-generative cycle. During *design* (similar to planning, in van Strien's [1975, 1997] regulative cycle), potential solutions to the problem are generated, explored, and considered, then mapped using a variety of techniques. In this stage, the core ideas underpinning the design are articulated, including their theoretical and/or practical grounding, which enable the underlying design framework to be shared and critiqued. In addition, guidelines for actually building the solution are delineated. Construction refers to the process of taking design ideas and applying them to actually manufacture the solution. This generally takes place through a prototyping approach, where successive approximations of the desired solution are (re-)created. The results of this phase from the

practical perspective are obvious: the intervention is conceived and assembled. From a theoretical perspective, the frameworks underpinning design as well as the justification for design decisions are articulated. Chapter 5 elaborates the description of this phase.

Evaluation and reflection

Like the analysis and exploration phase, the evaluation and reflection phase constitutes one (empirical) sub-cycle. The work conducted in this phase can be compared to evaluation in van Strien's (1975, 1997) regulative cycle. We use the term evaluation in a broad sense, to refer to the empirical testing that is done with a design (that is, the - not yet applied - frameworks that underpin the intervention) or a constructed intervention (that is, the embodiments of design in initial, partial, or final form). As discussed in Chapter 1, evaluation may pertain to testing conducted on or through an intervention. Depending on various factors including long- or short-term goals, the type of intervention and a project's stage of development, evaluations may study: soundness, feasibility, local viability, broader institutionalization, immediate effectiveness, and/or long-term impact. Reflection involves active and thoughtful consideration of what has come together in both research and development (including theoretical inputs, empirical findings, and subjective reactions) with the aim of producing theoretical understanding. Reflection is benefitted most when approached through a combination of systematic and organic techniques. The results of empirical findings as well as critical reflection are then used to accept, refine, or refute the conjectures, frameworks, or principles that are portrayed in design documents (e.g. design frameworks) or embodied in actual (prototypes of) interventions. From a practical perspective, the activities in this phase lead to ideas for redesign and/ or conclusions about a particular intervention. From a theoretical perspective, the knowledge produced by the combined activities in this phase contributes to a broader theoretical understanding concerning either the type of intervention being studied (in research conducted on interventions) or phenomena directly related to the intervention (in research conducted through interventions). Additional information concerning this phase is given in Chapter 6.

Two main outputs

The generic model depicts two main outputs from educational design research: maturing interventions and theoretical understanding. Both outputs ripen over time and can be more locally relevant or more broadly applicable. The intervention itself contributes directly to practice (by addressing the problem at hand) and indirectly to theoretical understanding (as one example of how specific, articulated, design frameworks can be reified). The theoretical understanding is produced through (usually several) sub-cycles of design research. The empirical findings and resulting conjectures provide important building blocks for theory, and can also contribute indirectly to practice as these ideas may be shared among professionals and used to build new interventions.

Interaction with practice: implementation and spread

As depicted in the generic model, each of the three main phases of research and development are approached from an implementation perspective; that is, from the mindset of working toward actual use. From the very start, implementation and spread - including real contextual opportunities and constraints - are taken into consideration. The model shows that the processes of implementation and spread take place alongside and are connected with each core phase. The involvement of educational professionals begins early, and this involvement generally increases over time. This can include many kinds of professionals whose work relates to educational practice, such as: teachers, administrators, teacher educators, examination agencies, inspectorates, policy makers, and textbook publishers. During analysis and exploration, this involvement is geared primarily toward clarifying the problem and shaping understanding of constraints within which a design will have to operate. This includes anticipating how the design will align with the needs and wishes of practitioners and other stakeholders, as well as gaining a sense of important system factors related to the problem. During design and construction, practitioners can offer valuable ideas, serve as co-designers on a team, or even drive the endeavor. Even if practitioners are not involved directly in design and construction, this work is informed by an implementation perspective - that is, the choices made reflect anticipation of the messy, varied realities of educational contexts. While early design work may be evaluated outside the target setting, eventual testing in context is essential. Across the phases, implementation and spread are facilitated by refining understanding of determining factors, including: attributes of the intervention; strategies used for enabling implementation and spread; context and surrounding systems; and the actors involved. Further discussion of implementation and spread can be found in Chapter 7.

Balancing analytical and creative mindsets

As is typical in the fields of instructional design and the learning sciences, the existing literature on educational design research places strong emphasis on the analytical processes involved in analysis, design, and evaluation. The roles of theory and empiricism are dominant, as are the values of transparency and discipline. We embrace these perspectives wholeheartedly. At the same time, we are inspired by work in the fields of curriculum as well as the engineering sciences that value and encourage creativity in design. This seems fitting, given that the interventions being designed here are innovations – new kinds of solutions to complex educational problems. The generic model therefore emphasizes the need to embrace and foster creativity in educational design research by drawing

explicit attention to some parts of the process which have an observably creative orientation in the model presented above. While analysis, design, and evaluation also involve creativity, this orientation is particularly prominent in exploration, construction, and reflection. We also stress the role of creativity throughout Part II of this book. In the chapters on the core phases of analysis and exploration; design and construction; and evaluation and reflection, we offer strategies and perspectives that feed research and development work that is focused, rigorous, and critical and, at the same time, open-minded, imaginative, and resourceful.

Core processes

This section of the book provides guidance on actually conducting design research. While by no means are we intending to present cookbook recipes for conducting educational design research, our guidance is structured by the generic model presented in Chapter 3. The first three chapters of Part II relate to the core processes of analysis and exploration; design and construction; and evaluation and reflection. Thereafter, attention is given to implementation and spread, also in relation to these three processes. As stressed in the first two chapters of this book, we reiterate here that design and development work in practice is not a linear process that lends itself easily to prescription (cf. Kirschner *et al.*, 2002; Ross *et al.*, 2008; Visscher-Voerman, 1999) and the same is true of educational design research. The model presented in this chapter shows a flexible process, and the sequence of chapters in this book simply cannot fully represent the iterative, highly varied pathways that characterize design research projects.

Inspired by Lumsdaine, Lumsdaine, and Shelnutt's (1999) 'whole brain approach' to product engineering, the chapters in Part II use an analogy to describe the analytical and creative orientations across the three core phases of educational design research. Namely, we recommend that design researchers consciously pursue fulfillment of two roles: detective and inventor. The detective is highly rational, seeking knowledge that is grounded in evidence from the field and supported by scientific understanding. For example, literature's most famous detective, Sherlock Holmes, regularly cautioned the police against forming premature theories based on insufficient data. By contrast, the inventor is original, striving to innovate and embracing opportunity. This mindset is evident in the ingenuity of Orville Wright, who with his brother, Wilbur, invented the airplane, and proclaimed, "If we all worked on the assumption that what is accepted as true is really true, there would be little hope of advance" (McFarland, 2000, p. 314). While the detective characteristics may seem more aligned with research and the inventor characteristics might be more obvious in development, our recommendations in Part II of this book integrate creative and analytical approaches in both research and development.

Analysis and exploration

The philosopher, John Dewey, said that "A problem well stated is a problem half solved." The main goal of analysis during this phase of educational design research is problem definition. Through contextual analysis and needs assessment, as well as literature review, initial perceptions of the problem are refined and causes for the problem are explained. In a complementary vein, the oceanographer, Edith Widder, said that "Exploration is the engine that drives innovation." The main goal of exploration, which is often conducted alongside analysis activities, is to seek out and learn from how others have viewed and attended to similar problems. Exploration is often conducted through site visits, professional meetings, and networking.

This chapter describes the micro-cycle of analysis and exploration. It begins with an overview of the main activities and outputs in this phase. Then, the perspectives of the detective and inventor described in the introduction to Part II are addressed, in light of analysis and exploration activities. Setting the stage for the remainder of the chapter, attention is given to what problems are, and examples of misconceived problems are described. Thereafter, the analysis process is discussed in detail, with attention to its objectives, and how to plan for, conduct, and make sense of the endeavor. Exploration is also addressed, followed by a description of the products generated during this phase. The chapter concludes with descriptions of how analysis and exploration have been conducted in the context of two actual educational design research studies, and the provision of an assessment tool for critiquing documents reporting on this phase of work.

Main activities and outputs

During the analysis and exploration phase, collaboration with practitioners is sought to shape a better understanding of the problem to be addressed. Initially, literature review is carried out to assess if the problem is researchable and if educational design research can, indeed, make a needed contribution to both problem resolution and scientific understanding. If that is the case, literature review is continued while preliminary investigation of the environment in which the problem exists is begun to define the problem, ascertain potential causes, explore the context, and gain insight into the needs and wishes of stakeholders. Much of the research conducted during analysis constitutes the first orientation mentioned in Chapter 1, i.e. research *for* interventions. As understanding of the problem begins to take shape, exploration into comparable contexts can shed new light on ways of viewing, clarifying, and solving the problem. In addition, the process of reaching out to practitioners, experts, and researchers begins to create a network of 'critical friends' who may be able to inform the research. If these individuals and groups might eventually participate in the study, early involvement can help foster shared ownership of the solution. The interdependent nature of these processes is illustrated in Figure 4.1.

The primary result from this phase is a better understanding of the problem at hand, ideally in the form of clear problem definition and articulation of long-range goals. In addition, by clarifying contextual insights and exploring the boundaries of feasible changes that address the problem, partial design requirements as well as initial design propositions can be outlined. Design requirements are factors (often constraints) which should frame design choices (e.g. the project can modify learning activities, but the assessment system is fixed by external authorities and cannot be changed). Design requirements generated during this phase are tentative and partial, relating more to

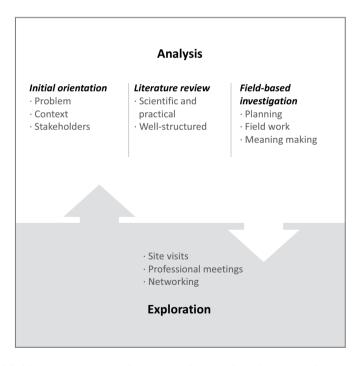


Figure 4.1 Main processes within the analysis and exploration phase

understanding needs and context (e.g. new learning activities must be aligned with the existing assessment system) than to the actual design of a prototype intervention. During the phase of design and construction, additional design requirements are specified (e.g. relating to how the intervention will function).

Analytical and creative perspectives

As discussed at the close of the previous chapter, design research is served by both analytical and creative perspectives. While the analysis activities (literature review, problem definition, context analysis, and needs assessment) tend to be more rational, and the exploration activities (site visits, professional meetings, and networking with people) tend to be more open-ended, both are served by the detective and inventor roles. The detective is highly focused, systematic, and critical. This perspective particularly serves the analvsis phase by helping identify and understand problems through evidence, warding off premature closure on the causes of the problem, or jumping too quickly to 'solutions.' By contrast, the inventor is open-minded, inquisitive, and resourceful. During the analysis phase, this mindset helps look for opportunity and un(der)tapped resources in the target setting that could be leveraged when designing solutions. Examples of how these perspectives inform each of the main tasks in the analysis and exploration phase are presented in Table 4.1. The analysis and exploration description given in this chapter strives to stimulate both the detective and the inventor orientations in design researchers.

	Tasks	The detective	The inventor
Analysis	Literature review	Reads for understanding	Reads for inspiration
	Problem definition	ls assigned a problem	Uncovers an opportunity
	Context analysis	Studies what is	Questions why this is so
	Needs assessment	Asks what is problematic	Asks what is desirable
Exploration	Site visits, conferences and meetings	Specifies pros and cons	Seeks new paradigms
	Networking with people	Requests feedback	Asks for ideas

Table 4.1 Examples of analytical and creative perspectives during analysis and exploration

Setting the stage for analysis and exploration

This first phase is often revisited

Bannan-Ritland and Baek (2008) refer to the different kinds of work conducted during this stage as "informed exploration." Edelson (2006, p. 103) commented on the assumptions of design research, pointing out that:

It begins with the basic assumption that existing practices are inadequate or can, at least, be improved upon, so that new practices are necessary. The underlying questions behind educational design research are the same as those that drive innovative design: What alternatives are there to current educational practices? How can these alternatives be established and sustained?

It is important to ask such questions at the start of an educational design research endeavor. But because new insights very often lead to new questions, we may also return to this phase, in search of new or deeper understanding. For example, if after testing an intervention, a design research team discovered that it worked very well under Condition X, but poorly under Condition Y, this might compel the team to rethink some of their initial assumptions and ideas. It might also cause them to ask, "How often do Condition X and Condition Y naturally present themselves? Why? Are there effective and sustainable ways to create Condition X?" Because most educational design research processes commence with this phase, the description given in this chapter is written from the perspective of exploring new problems. When this phase is revisited later in a design study, it may be shorter, but the same basic orientation still applies.

Legitimate problems versus solutions in search of problems

Throughout this book, we use the term 'problem' as it is commonly used in instructional systems design – to describe the discrepancy between the existing and the desired situations. We use the term 'solution' to describe the educational intervention (program, product, process, or policy) that is created in response to the problem at hand. Problems can relate to a wide range of areas and do not necessarily indicate deficiencies. Some problems are identified more by practitioners, others are identified more by researchers; both are explored, confirmed, redefined, or cast off based on further investigation into both research perspectives (e.g. what does the literature say about this?) and practice perspectives (e.g. what do professionals say about this?). From the start, we begin to develop both theoretical perspectives (situating the problem among others in its class) and practical perspectives (addressing the immediate concerns of those involved) for viewing the same problem. Here are a few examples, on differing themes, showing theoretical and practical perspectives for each, respectively:

- Teacher turnover: The loss of high-quality teachers in underprivileged settings is in a downward spiral; less than half of the classes in a given school have had a single teacher for the entire academic year; attrition during the academic year should be reduced to <10 percent to offer a more stable learning environment.
- Transfer: Vocational education students can accurately perform mathematical calculations for tests, but have difficulty determining which operations should be used in real-life settings, leaving many graduates of our vocational educational and training programs unable to get or keep technical jobs for which they should be qualified.
- Technology use: Teacher use of technology frequently constitutes mere replacement of existing (less complicated and expensive) materials, and sometimes even a decrease in the quality of learning interactions. For example, only one of every eight middle school teachers in a given district uses the tablet computers provided to them and their students in ways that are transformative with respect to how instruction is planned, implemented, and evaluated.

All of these examples constitute differences between the existing and the desired situations, and therefore they all can be legitimately viewed as problems. It is essential to separate legitimate problems from potential solutions. While this may sound obvious and easy to do, the temptation to start with a potential solution can be great, especially for new design research projects. It is not uncommon to hear things like, "Teachers require training in stress-reduction strategies," "Mathematics learning should be more practical," or "Our teachers need to use more technology in the classrooms." These kinds of statements are not legitimate problems. Rather, they are proposed semi-solutions or, in some cases, solutions in search of problems.

Problems are verified in literature and practice

Educational design research begins with efforts to clarify the nature of the problem, its causes, and what would demonstrate resolution if the problem were to be solved. Even when a problem seems evident and potential solutions appear to be available already – in fact, especially when potential solutions are readily available – careful analysis and exploration are crucial to ensuring that a legitimate, research-worthy problem is being addressed. Useful design research often has its origins in problems defined by practice, but this is not always the case. For example, many researchers start from problems defined by existing (e.g. conflicting) data or gaps in literature. Adequately investigating how researchable a topic is, through literature, is necessary. The point here is not who offers up the problem to be examined, but rather, that the direct or indirect value of the research is seriously considered.

Setting a research agenda that is researchable and valuable to both practice and the development of theoretical understanding can be challenging. The goal is to unearth the most powerful overlap between researcher expertise/interests and practitioner needs/interests. It would be quite difficult to establish or build on a particular area of expertise if researchers simply went around asking practitioners willy-nilly about all the problems they would like to work on solving. At the same time, it is difficult for practitioners to appreciate the value that educational research has to bring if their only experience with it is being overwhelmed with requests to complete questionnaires, welcome observers into their schools, and skip lunches to give interviews, often for some vague project they don't really understand.

During the initial process of analysis and exploration, we emphasize the need to respectfully and critically engage with practitioners in search of problems that: (a) they perceive and care enough about to bother solving; and (b) which also fall within the researcher's area of expertise or interests. It is not uncommon for researchers to have identified a problem and tell practitioners that they probably suffer from it. Where feasible, we recommend a more open-ended approach: researchers specify theme areas related to their own expertise and interests, and ask practitioners if, within those areas, there are problems that they would like to seek to solve. Similarly, if practitioners initiate the conversation, it typically requires some effort to identify those facets of problems which productively overlap with gaps in the research literature or best practices elsewhere.

Initial conversations take place naturally when practitioners (or representatives thereof) participate in the research team or serve on an advisory board. Of course, they occur more often when researchers and practitioners interact regularly. This could be the case, for example, if they have established a longterm Research–Practice Partnership which lives on its own, and is not dependent on specific funding or cycles of single projects (Coburn & Penuel, 2016). Sustainable educational partnerships feature mutual benefit and dependencies (Dede, Rockman, & Knox, 2007), as well as continued use of social resources (contact among people), conceptual resources (ideas and processes), and physical resources (materials, tools) (Kali, Eylon, McKenney, & Kidron, 2018).

We firmly believe that research partnerships which clearly start from a mutually beneficial stance set the stage for strong collaboration and yield the best results. At the same time, this approach can present considerable challenges, especially where external funding must be secured for work to commence. Please refer to Chapter 8 for more information on the value of 'test-driving' core conceptions of the problem before a study is even formally proposed.

Analysis

About analysis

Blending reductionist and systems perspectives

Similar to our advocating a balance between analytical and creative perspectives, we also encourage robust analysis to seek insights through a blend of reductionist and systems approaches. From the reductionist perspective, we seek to understand the problem, its direct and indirect causes, and to analyze each component of the problem. Here, understanding is sought by decomposing the problem situation into its constituent parts and examining flaws or unresolved challenges in the components and/or their modes of interaction. This kind of approach can be very useful, especially for identifying the root causes of certain problems. It helps ensure that we will design solutions, and not merely treat symptoms. But to understand problems fully (and especially to design solutions to them), we also need a holistic understanding of the problem, and how components in its system interact. This usually requires immersing oneself in the phenomenon and its surrounding system, getting a good feel for it, and trying to make sense of why things are as such. Systems are composed of dynamic and interdependent sets of elements that, through interaction, function as a whole. Educational systems, like human bodies, are extremely complex; and their inner workings are far from being comprehensively understood. In addition, some aspects of the system are more subject to being influenced, or manipulated, whereas change can be difficult or impossible in other aspects of the system. The systems lens helps us to acknowledge changeable elements and those that seem unchangeable, and to seek out elements which are open to improvement.

Using both reductionist and systems perspectives during analysis, the aim is first to portray the situation as it is and provide explanations for this; second to assess what is desired; and third, to distinguish between potentially changeable and unchangeable elements in the target setting. The search for changeable and non-changeable elements can be referred to as exploring the jurisdiction of change. In legal terms, jurisdiction refers to the area within which a judge has the authority to make rulings. It can be a physical area (e.g. the fifth district court of appeals of California or the Supreme Court for Germany) or a legal area (e.g. civil litigation or criminal law). In designing interventions, the jurisdiction of change refers to the area(s) within which the design project is able (by own authority or through influence) to decide upon and implement change. Studying the jurisdiction of change entails looking at the context and asking things like, "Where, in the regular schedule of these busy teachers, can time for project work be created? Could existing department meetings be restructured? At what costs? How many extra hours would teachers be willing to donate? What if we pay for release time? How long would each option be sustainable?" It is important to ascertain which important factors can be changed, and which (within the scope of the project) cannot. For example, in light of Burkhardt's (1987) high-stakes assessment maxim, What You Test Is What You Get (WYTIWYG), it might be reasonable to ask: "We can change the intended curriculum, but can we make commensurate changes in how learners are assessed?" Understanding the jurisdiction of change helps to design interventions suitable for actual use, beyond pilot testing.

Theoretical understanding supports problematization

Problematization is the process of seeking new perspectives and challenging existing assumptions in relation to particular phenomena. In the analysis phase of design research, it can be useful to problematize aspects of the existing situation, the desired situation, the context, and especially the stakeholders. As described above, blending reductionist and systems perspectives, can be very useful, but doing this well can also be quite challenging. Multiple theories and approaches have been developed in the social sciences that can be leveraged for this purpose. While alternatives abound (e.g. sense-making theory, situated cognition, cultural exchange theory), we briefly describe three lenses which we find particularly useful: (cultural historical) activity theory, social capital theory, and frame analysis. Given their power for helping understand implementation and spread, additional aspects of each are discussed in Chapter 7.

Activity theory helps identify links between socioeconomic structures and the behavior and agency of individuals (Engeström, 2003). Originating from the writings of German philosophers and Soviet Union-era psychologists, activity theory is an evolving theoretical framework also known as cultural historical activity theory. The latter term acknowledges that an individual's thoughts or feelings, and their actions, are culturally and historically situated, as well as materially and socially mediated (Roth & Lee, 2007). A special issue of the Journal of the Learning Sciences edited by Penuel, Cole, and O'Neill (2016) is dedicated to activity theory, thus demonstrating continued interest in this work. This special issue offers a rich set of articles illustrating the application of the activity theory framework in design research. Some contributions offer historical perspectives and critique in light of other work (O'Neill, 2016; Cole & Packer, 2016; Greeno, 2016), others demonstrate the use of the framework to gain insight into the efficacy of collaborative design processes (Severance, Penuel, Sumner, & Leary, 2016), to reorganize sociohistorical practices to promote and support equity and learning (Gutiérrez & Jurow 2016), or to examine the transformative agency of participants in intervention research (Sannino, Engeström, & Lemos, 2016).

While many definitions exist, *social capital* essentially refers to resources inherent in social relations which facilitate (inter-)action. In most conceptualizations of social capital theory, trust and reciprocity feature prominently (Kreuter & Lezin, 2002). In educational design research, this notion has been both an object of inquiry and a tool for investigation. For example, Ehlen, van der Klink, and Boshuizen (2016) explored the role of social capital in largescale innovation processes based on school–industry partnerships. Among other outcomes, their educational design research concluded that innovation rested heavily on sustained social capital and that managing planned change strategies appeared to be counterproductive. Ehlen and colleagues also identified four dimensions of social capital that influence knowledge productivity, and developed 18 indicators for them as a set (Ehlen, Van der Klink, Roentgen, Curfs, & Boshuizen, 2014). Other studies have integrated social capital theory with other approaches (e.g. social cognitive theory and social network analysis) to help understand knowledge-sharing processes in communities (Chiu, Hsu, & Wang, 2006), or the dynamics by which policy influences teachers' social networks and, thereby, their access to expertise, and depth of interaction (Coburn & Russell, 2008).

Rooted in social movement theory and especially the foundational work of Goffman (1974), frame analysis seeks to understand how people make sense of certain phenomena in social interactions, and how they use their insights to shape the ideas of others (Coburn, 2006). Several types of frames warrant examination through frame analysis (Benford & Snow, 2000). Diagnostic framing focuses on problem definition, often also attributing blame, as well as suggesting those responsible for solutions. Prognostic framing focuses on goals and tactics for achieving them. Motivational framing provides a call to action – a rationale for engaging in action. Besides differing types of frames, frames differ in their degree of resonance. Resonance refers to how much a frame is able to create a deep connection to the individuals, which will mobilize them. Resonance is influenced by two sets of interacting factors: credibility of the proffered frame, and its relative salience (Benford & Snow, 2000). In educational design research, frame analysis can be used to gain further insight into the negotiations between stakeholders within a given context, as well as between researchers and practitioners. For example, based on 130 hours of meeting observations, Coburn (2006) describes the negotiation between groups of practitioners in her retrospective analysis of one school's response to the California Reading Initiative. Her work demonstrates that individual motivation can be socially organized (Coburn, 2006, p. 364):

Rather than a single event involving a solitary decision maker (the school leader), the process of framing that shaped ... definitions was a profoundly social one that involved interactions among and between multiple actors at the school. In this case, teachers and teacher leaders were active participants with the school principal in articulating problem definitions and engaging in counterframing. Framing activity was fundamentally interactive, in that frames were modified and reconstituted in the face of direct challenges from others or the failure of particular frames to motivate action.

Three main activities drive analysis

Three main activities are undertaken to conduct analysis: initial orientation, literature review, and field-based investigation. Initial orientation, together with practitioners, begins to clarify the project in ways that are mutually beneficial to the parties involved. In contrast to a narrower, more focused literature review to inform the selected solution (see Chapter 5), a broad literature review is conducted toward the start of the analysis to gain theoretical inputs that will shape understanding of the problem, context, and relevant topics. Insights from literature are also used to focus data collection during the field-based investigation, and to create frameworks for data analysis. During the field-based investigation, data are collected to portray the setting, its actors, mechanisms, and other relevant factors. It is also essential to explore the extent to which the problem is experienced by stakeholders as one worth fixing.

The three activities may be undertaken sequentially, but it is important to note that some of them may take place concurrently. In fact, these activities frequently develop in parallel and often even, in interaction with, one another. For example, it is quite common for literature review to begin early on and, while the review process informs field-based investigation, insights from literature may continue to be refined throughout the entire analysis and exploration phase.

The analysis concludes by synthesizing findings from all three tasks. Taken together, it is then possible to write a refined, complete problem statement which is both descriptive and explanatory. That is, it describes both the problem in detail and explains its root causes. In addition, several inputs for the design phase of design research are generated: long-range goals, partial design requirements, and initial design propositions.

Initial orientation

The analysis begins by writing a draft problem statement. These are usually descriptive, and incomplete in nature, like: "Current approaches to educating second language learners entering our postsecondary education institution are insufficient" or: "65 percent of all second graders in the district score below the national average on literacy exams, while the school district's target is no more than 30 percent." Initial orientation is largely informal and conducted together with practitioners or professionals who experience the problem firsthand, ideally in their setting. In some cases, the initial orientation may have already started at the time of proposal writing. Depending on the problem that has been identified, various stakeholders from practice might be involved, such as teachers, students, administrators, or parents. Initial orientation can take place in various ways, though participation in meetings about the problem and conversations with various stakeholders are probably the most common. Together, a draft problem statement is discussed, along with other factors that need to be understood in order to address the problem. The central question guiding the initial orientation is: "What do we want to know?" It can be useful to break this question down into the orientations previously discussed. These three questions can be used to set the meeting agenda:

- What do we want to know about the problem?
- What do we want to know about the context?
- What do we want to know about stakeholder needs and wishes?

Resources with practical tools and routines for structuring this process are listed in the Appendix.

About the problem

With regard to the problem, there are at least three issues that need to be probed during initial orientation: What is the current situation?; What is the desired situation?; and What is already known or suspected about causes for this discrepancy? One routine for gaining insight into the root cause for a problem is the 'Five Whys' technique, whereby the question "Why?" is asked, repeatedly. Each answer forms the basis of the next question. Another routine is the creation of an Ishikawa (fishbone) diagram, which breaks down in successive layers of detail the causes of a particular effect. For more information on these techniques, see https://tinyurl.com/y96r3rfc from the Research + Practice Collaboratory. Additionally, the problem needs to be portrayed in the system within which it resides. For this, questions are asked about the context.

About the context

The kinds of contextual factors that could be studied vary with the kinds of problems posed, but the following general issues are relevant to most educational design research projects:

- Material context: What facilities, infrastructure, software, and/or resources are available? Which ones could feasibly be made available?
- Organizational/policy context: To what extent does the organization or sub-unit possess the autonomy and jurisdiction to make change? What policies and practices are relevant to the problem? What explicit and hidden power structures are present?
- Educational context: What does the current situation look like (e.g. content, pedagogy, exams, etc.)? What inter-curricular connections deserve particular attention when considering changes (e.g. other subjects, examinations, teacher development)?
- Viability: What are the strengths, weaknesses, opportunities, and threats (SWOTs) that would enable or hinder change in this setting?

During initial orientation, these contextual questions are not all answered. Rather, researchers and practitioners together examine these contextual questions and decide which ones are especially relevant to the problem at hand. A set of research questions is drafted, and ideas are exchanged on how to go about answering them. Greater understanding of the people involved (stakeholders) nearly always warrants further investigation, as described below.

About stakeholders

Initial orientation also helps identify which stakeholders are involved, directly and indirectly. Additionally, these early conversations help reveal the characteristics of the target group for any intervention and what their attitudes, abilities, knowledge, skills, and relevant demographics are (e.g. uniformity of group; ages; experience, etc.). Central to understanding stakeholder needs and wishes is determining the extent to which the parties involved view the problem as one worth addressing. Very rarely will this question yield a simple yes or no answer. Probing this question usually uncovers some explanations for the problem situation; often, it also shapes understanding of the supports or hurdles that must be taken into consideration when designing a solution. During initial orientation, the task is to decide whose needs and wishes must be explored, and to discuss ideas about how those might be better understood.

In many cases, the initial orientation marks the start of collaboration. As such, it provides a vehicle through which researchers and practitioners begin to establish common ground and understand each other's perspectives (if they do not already). Researchers start to gain a sense of the day-to-day realities in which the practitioner problems are situated. At the same time, practitioners are exposed to the systematic, methodical approaches characteristic of the researchers. Expectations begin to be set for both parties, and this is also a time when initial ideas about roles begin to be exchanged. Example issues include: When might it be feasible for researchers to collect data? Could teachers also collect data? What degree of involvement is desired by the school or institution in designing a solution to this problem?

Literature review

Scientific and practical sources

The literature review serves three main purposes. Namely, it helps develop a broader understanding of the problem at hand, provides ideas which can help shape data collection, and assists in identifying frameworks (or important elements thereof) for data analysis. In conducting a literature review, it is often useful to assume that the problem which has been identified, or at least many of the themes associated with the problem, have been experienced elsewhere and reported on. The literature review is best served by creating questions that are, in essence, posed 'to' the literature. The literature review questions can be generated by thinking about this main question: "What can literature tell us about this kind of problem; this type of context; and given these, typical concerns of these kinds of stakeholders?" The goal of the literature review is not to find the answer to the question, "What should we do to solve this problem?" Rather, the goal is to discover how others have experienced this or similar problems, and to examine how and why these problems were addressed, with what results. Lenses like those mentioned previously (under problematization) are used either to frame the analysis or to inspire connections to frames that might be more fitting for a given project.

Returning to the example where only one out of eight middle school teachers are using the tablet computers provided to them and their students in educationally transformative ways, literature review could explore such issues as: research on the use of tablet computers in schools; difficulties and successes in implementing tablet or laptop programs; learner attainment when tablets are used; or teacher and pupil attitudes toward the use of tablet computers. It could also explore barriers to technology use, as well as teaching, learning, and assessment practices involving tablet integration into middle school curricula. While scientific literature is typically more relevant for assisting in the design of data collection instruments to be employed during the field-based investigation, both scientific and practical sources are very helpful for clarifying the nature and root causes of the problem. Most design research trajectories incorporate a (systematic) literature review at this stage. Please refer to the end of the chapter for examples.

A well-structured process and product

Many outstanding resources are available for guiding the literature review. Please refer to the Appendix for a list of sources giving detailed descriptions of this process. There are many types of literature reviews used in the social sciences. Two primary types, structured and systematic, are common in educational design research. Both occur more often during early stages of analysis and exploration in a design research project. A structured literature review summarizes and synthesizes current knowledge (theoretical, methodological, and/or substantive) about a particular topic. Systematic reviews use a highly structured process to collect and analyze insights from multiple sources. While particular details vary per type, the following ten steps are common to most literature review processes:

- 1 Identify themes.
- 2 Draft research questions posed to literature.
- 3 Create a search plan.
- 4 Conduct the search, document results.
- 5 Read abstracts to identify papers worth obtaining.
- 6 Obtain and scan full papers; snowball sample authors/journals/bookshelves.
- 7 Read and take notes from each source.
- 8 Group notes according to emerging themes.
- 9 Synthesize the groups of themes, also identify gaps in the literature that warrant being addressed by new research.
- 10 Report the literature review.

Another type of literature review is the meta-analysis, in which data from multiple studies (represented as effect sizes) are combined to develop conclusions based on more statistical power than individual studies. Existing meta-analyses (e.g. Hattie, 2009) may be reviewed during the analysis and exploration phase, but they are rarely compiled during a specific educational design research initiative.

Field-based investigation

Ideally, the field-based investigation affords researchers the opportunity to become somewhat immersed in the problem context and to begin to develop and refine ideas about why things are as such. In line with the initial orientation and the literature review, the field-based investigation is carried out toward three main goals: problem definition, context analysis, and needs assessment. The process follows an empirical cycle. Excellent resources are available for guiding the process of research planning, data collection, and data analysis, including those listed in the Appendix. The description in this section focuses primarily on specific concerns for educational design research.

Planning

REFINE FOCUS

An initial project focus was identified and provided the starting point for the initial orientation. In such early stages, the focus tends to be quite broad. New insights from the initial orientation and literature review often prompt a narrowing or shifting of focus. In any case, a first important step in planning the field-based investigation is careful consideration of the focus of the field-based investigation, in light of new understandings.

FRAME QUESTIONS

Draft analysis questions were formulated in the initial orientation. Based on insights from the literature review, and any refinements in focus, it can be useful to revisit the draft analysis questions and consider revising them. Here too, theoretical lenses can give useful prompts for the specific factors to be addressed through the questions.

SELECT STRATEGIES

Once the analysis questions are refined, attention must be given to determining the kinds of settings and actors that will be able to provide the information necessary to understand the problem, context, and stakeholder needs. Building on the work of McKenney (2001), four strategies are presented here: policy synthesis, field portrait, perception poll, and a SWOT analysis. While not all strategies will be used in each instance, the first three strategies, policy synthesis, field portrait, and perception poll, are most powerful when conducted together. The rationale behind this stems from Goodlad *et al.*'s (1979) curriculum representations, briefly discussed in Chapter 3. By studying the formal curriculum (policy synthesis), perceived curriculum (perception poll), and operational curriculum (field portrait), discrepancies between them can be identified, along with some of the causes for

the discrepancies. Taken together, these strategies can also help shape understanding of factors that determine the implementation and spread of a potential solution.

The policy synthesis helps to understand the existing, formal mechanisms that steer teaching and learning in a particular context. It entails reading, discussing, and synthesizing policy documents and regulations related to the problem and its surrounding context. In a K–12 context, policy documents that may be studied include state standards, district action plans, or school protocols. In higher education, analogous policy documents can be obtained from governing bodies (e.g. Board of Regents), university administrative offices, or professional associations (e.g. EDUCAUSE).

The perception poll strategy gathers information on stakeholder perceptions of the problem and their own context, as well as beliefs, attitudes, feelings, needs, and wishes. Relevant stakeholder perceptions could include those of teachers, children, parents, administrators, support staff, or other relevant groups. While stakeholder perceptions can be collected in written form, they are usually best obtained verbally, most often through interviews and focus group discussions.

The field portrait aims to gain a clear understanding of what is actually happening in the problem context. Depending on the problem, field portraits may portray organizations, schools, classrooms, teacher meetings, campuses, or other settings. Observations and often document analysis (e.g. of student work) are generally the most useful for obtaining an objective assessment of what is actually happening in the field.

The SWOT analysis brings another lens to seeing a problem that can also provide useful inputs for considering solutions. A SWOT analysis examines the strengths, weaknesses, opportunities, and threats present within a particular context that (a) contribute to the problem; and/or (b) might help or hinder implementation of a solution to the problem. The four elements are defined here:

- Strengths: Attributes of the immediate target setting that mitigate the problem and/or could facilitate a solution, e.g. classroom teachers highly motivated to work on the problem.
- Weaknesses: Attributes of the immediate target setting that contribute to the problem and/or could hinder a solution, e.g. lack of local expertise to maintain a solution to the problem.
- Opportunities: External conditions that mitigate the problem and/or could facilitate a solution, e.g. central management deems the problem worthy of addressing.
- Threats: External conditions that contribute to the problem and/or could hinder a solution, e.g. budgets must be cut in the next year.

Strategies are usually selected based primarily on the research questions, and secondarily on the constraints of the study (e.g. time, personnel, costs, access

to respondents). To decide which strategies to use, it can be useful to visualize how each one will relate to the analysis questions. A chart like the one offered in Matrix 4.1 may help. Generic analysis questions are given as examples, relating to the three main tasks of problem definition, context analysis, and needs assessment. Grey cells indicate potentially suitable strategies.

Questio	Strategies	Policy synthesis	Field portrait	Perception poll	SWOT analysis
٩	How is the problem related to discrepancies between policy, perceptions, and/or practice?				
Problem related	How do stakeholders perceive the problem? Why do stakeholders think it exists?				
Problei	How does the problem manifest itself? What does it look like?				
	What factors in this setting mitigate or contribute to the problem?				
	What are the relevant organizational and curricular policies and regulations?				
ted	What does current practice look like?				
Context related	What are stakeholder feelings, beliefs, attitudes, knowledge, skills, and relevant demographic characteristics?				
0	What factors would inhibit or enable a change in this setting?				
	Within what constraints would a solution have to function?				
elated	To what extent do stakeholders experience this as a problem worth fixing?				
Needs related	What are stakeholder ideas pertaining to potential solutions?				

Matrix 4.1 Questions and strategies in analysis

Note: Grey cells indicate potentially suitable strategies.

DETERMINE METHODS

Once strategies for the field-based investigation have been selected, it makes sense to explore the most appropriate methods for obtaining the necessary information. Educational design research employs many of the same qualitative and quantitative methodological tools and strategies as other research genres. Given the nature of the main questions at this stage, however, there is a tendency for qualitative methods to dominate in the analysis and exploration phase.

Choosing methods for a field-based investigation can be difficult. Obviously, the links between the affordances of particular methods and the questions being asked should be the primary determinants in method selection. In addition, it is advisable to view the field-based investigation as a whole to look for (combinations of) methods that make efficient use of available time and resources. In making choices, it is also preferable to employ several methods per question, as methods triangulation yields a more robust data set. Finally, it is important to ensure that various participant groups are heard. This helps (a) yield a balanced portrayal of the situation; (b) achieve respondent triangulation; and (c) create broader ownership of the project.

Seven methods are among the most often used during the analysis and exploration phase: interviews; focus groups; observations; questionnaires; tests; logbooks; and document analysis. The list below offers brief comments on using each of these methods during the analysis and exploration phase. Matrix 4.2 offers generic recommendations for methods suitable to the four strategies described above.

• Interviews: Can be used to deliberately target different kinds of stakeholders (e.g. experienced, novice; administrators, teachers) for their views of the problem and first-hand (emic) understandings.

Strategies Methods	Policy synthesis	Field portrait	Perception poll	SWOT analysis
Interviews				
Focus groups				
Observations				
Questionnaires				
(Pre-)tests				
Logbook				
Document analysis				

Matrix 4.2 Strategies and methods in analysis

Note: Dark grey cells indicate highly recommended methods; light grey cells indicate potentially useful as supplemental methods, depending on the circumstances.

- Focus groups: Can allow opportunities to gather insights about the problem, as participants bounce ideas off each other, and about social interaction among the participants.
- (Non-)Participant observations: Can allow first-hand opportunities to see the
 problem or its context. The tools used may be more open, like a descriptive
 running summary (wherein the observer takes notes related to observations,
 avoiding on-the-spot interpretations, e.g. "the teacher was interrupted by student misbehavior at least ten times each hour" rather than "the teacher's class
 was unruly"); or more closed, like a checklist (wherein a list of prompts, often
 drawn from the literature review, is used to record observations).
- Questionnaires: Can be helpful, if used sparingly too many questionnaires early on will not curry favor with most participants, who already have so many other demands on their time; online questionnaires, once a novelty, have become so commonplace that participants may ignore them. Shorter ones are more likely to be completed.
- (Pre-)Tests: Can be very helpful in establishing a baseline for later comparisons and understanding the current situation in the educational context.
- Logbooks: Can be also be perceived as labor-intensive; they are most useful with a few, easy-to-answer questions.
- Document analysis: Can be conducted using more open coding, or with the aid of a pre-formatted checklist, and can also include analysis of learning/ performance assessments.

DOCUMENT PLAN

After the strategies and methods for the field-based investigation have been selected, it is necessary to document the plan for conducting the research activities. Especially since the research will be conducted in real-world settings, this usually entails a negotiation between the ideal research plan and that which is feasible within the project context. Thinking through such a negotiation therefore requires that consideration be given to the opportunities and constraints which could influence how activities are conducted. As planning for reality sets in, it could mean making additions or concessions with regard to the methods to be used. This often takes place through an iterative process as a plan for obtaining and analyzing the findings of the field-based investigation is written, discussed, and revised. Eventually, the plan should summarize decisions made thus far in the analysis, including the draft problem statement, research questions, and main ideas from literature that will shape the field-based investigation. It should also map out the decisions made regarding strategies and methods.

Thereafter, the research plan should show how strategies and methods will actually be employed. It should demonstrate that careful, critical, yet realistic attention has been given to the following considerations:

• Time: Given the strategies and methods selected, realistic allotments should be made for the time needed to create instruments, engage participants,

Task	Project week Sub-task	I	2	3	4	5	6	7	8	9	10	11	12
Instrument	Interview scheme												
drafting and revision	Focus group agenda												
	Observation scheme												
	Document analysis checklist												
Participant engagement	Revisit þarticiþating institutions												
	Contact individual participants												
Data	Interviews												
collection	Focus group discussions												
	Observations												
	Document analysis												
Data	Data preparation												
analysis	Summaries												
	Syntheses												
Reporting	First draft												
	Feedback/revision/ second draft												
	Feedback/revision/ final report												
Logistics	Purchase/reserve equipment												
	Arrange student assistants												
	Follow-up/thanks to participants												

Matrix 4.3 Sample timeline for field-based investigation

collect data, analyze data, and report on the findings. Matrix 4.3 offers a sample timeline that, through grey shading, shows some typical parallel processes in a field-based investigation during this phase.

• Finances: Although some costs may be covered through overhead budgets, a realistic budget should be made for the resources needed to create instruments (e.g. consultation with measurement specialists), engage participants

(e.g. communications costs), collect data (e.g. participant remuneration), analyze data (e.g. research assistants), and report on the findings (e.g. printing or open-access publications costs).

• Policies: The plan should also delineate how the research approach will accommodate important policies set by the research organization and/or the research setting (e.g. confidentiality, ethics, and participant welfare). Most research organizations offer guidelines for this through an Institutional Review Board (IRB) or Institutional Ethics Committee (IEC). Any data collected in schools will need to be approved by the local and perhaps district administration, a process that can take weeks rather than days. Additional discussion of permissions and consent can be found in Chapter 8.

When the plan is complete, it can be useful to obtain critical feedback from peers and/or external experts. But before asking others, note the checklist at the end of this chapter, and remember that it can be useful to consider the following:

- Take a look at the main analysis questions. Do they ask all that they should? Wander off-topic? Are there other questions that could or should be asked? Is the wording of the questions appropriate?
- Examine the actual strategies to be used (policy synthesis, field portrait, perception poll, SWOT analysis) as well as the methods planned (interviews, focus groups, observations, questionnaires, [pre-]tests, logbooks, document analysis). Are they logically the best strategies for answering the questions? Are these choices feasible, given the time, expertise, and resources available to the project?
- Who will do these things? Especially if working in a team, a field-based investigation plan should specify who will do which activities when.

Field work

PREPARE INSTRUMENTS

In order to collect data, it is necessary to design the instruments to be used in the study, or to obtain and possibly fine-tune existing instruments that have already been created and validated. In both cases, the core constructs addressed in each particular instrument should be clearly related to the research questions. This means that they will be aligned with specific aspects of the problem, the context, and/or participant needs and wishes.

ENGAGE PARTICIPANTS

Depending on the questions being asked, different types of respondent groups can be useful in the field-based investigation during this phase. Populations commonly represented include people from the target group (e.g. teachers, learners); stakeholders (e.g. administrators, parents); and/or experts (e.g. pedagogy/subject area specialists, experienced policy makers). Selection of respondent types is driven primarily by the research questions being asked (e.g. whose perspectives

will be useful in answering this question?) and secondarily by what is feasible (e.g. which people are accessible within the scope of this project?). At this stage, the sampling is often purposive or based on convenience, though random or stratified sampling can also be useful, depending on the questions being asked. The practitioners on the design research team may have especially practical recommendations for how to gather information.

COLLECT DATA

Specific procedures for data collection vary with the questions being asked and the instruments being used. However, data collection during this phase of educational design research frequently tends to demonstrate characteristics of naturalistic inquiry (e.g. Lincoln & Guba, 1985). Careful observation of an educational setting and the people in it, functioning under normal circumstances, is often necessary to begin to fully understand the problem and its underlying causes. In addition to the formally planned data sources, a field journal and (video) camera can be extremely useful. These tools can help document unplanned observations directly; indirectly, using them may prompt reflection and the generation of emerging insights.

Meaning making

ANALYZE DATA

Data analysis is the use of logical or statistical techniques to describe phenomena, often by identifying patterns and relationships. In data analysis, qualitative data are coded and quantitative data are calculated. Data must be inspected, processed, and cleaned, before they can be analyzed. Inspecting data refers to checking that they meet certain requirements (e.g. completeness, legibility, approved for use). Processing data refers to organizing them for analysis (e.g. entering them into software). Cleaning the data means correcting the data set so that it will not introduce potential errors (e.g. removing duplicates and incompletes, correcting any mis-structured entries). In many cases, data also need to be reduced, i.e. transformed into a simplified form (e.g. summarized) before data analysis can proceed.

The data analyzed in this phase tend to be more qualitative, though questionnaires and assessments might involve quantitative data. The resources listed in the Appendix also provide guidance on the analysis of both quantitative and qualitative data. In addition to generic software such as Excel, some packages are particularly heavily used in social sciences research, such as SPSS or R for quantitative data analysis and NVivo or ATLAS.ti for qualitative data analysis.

As the data analysis unfolds, emerging insights might point to the need for new questions to be 'posed' to the data to gain a better understanding of the problem, context, and personal perspectives. For example, after observing that the problem manifests itself in differing levels of intensity, the data might be probed to explore: What does the problem look like in its most extreme form? How often does this occur? What seems to trigger this form of the problem? Is there consensus among stakeholders on the severity of the problem?

CONSIDER FINDINGS

Initial answers to the main research questions are generated on the basis of the analyzed data. But as with most kinds of research, several factors warrant consideration before conclusions can be finalized and implications can be identified. First, the quality of the data bears mention. Two important concerns are representativeness and trustworthiness of data. In the analysis and exploration phase of educational design research, representativeness refers to how well the data actually represent the problem, the context, and/or stakeholder voices. Trustworthiness pertains to how valid and reliable each source of data is. Some data sources may be more representative or trustworthy than others. Second, often in light of the quality, the data should be weighted. The relative importance of certain data for understanding a specific phenomenon can best be judged by (scientific and practice-based) experts, whose opinions can be obtained personally but also through literature. Third, adequate interpretations and especially potential implications of findings require sound understanding of the context in which the phenomena are being investigated. In addition to consulting participants (e.g. through a member check), insights from the exploration phase may be particularly helpful in ascertaining which conclusions can be drawn on the basis of the data, which ones are not justified, and alternative interpretations or explanations for the findings. Though headings may vary, these kinds of considerations are typically presented in the discussion section of a scientific report (e.g. conclusions, limitations of the study, implications for practice, recommendations for future research, scientific contribution).

REPORT STUDY

Field-based investigations conclude with reports that document the inception, process, findings, and conclusions. While report formats can vary widely, two are distinguished here: project reports and journal articles. Project reports are often written from the practical perspective. They are intended for an internal audience (e.g. project team members, funding organizations) and focus almost primarily on the field-based investigation, often – though not always – with limited attention to related literature (assuming that the literature review has already been produced separately). Project reports often include more attention to how the findings that emerge from the field-based investigation will inform the next phase of the project (especially design goals and criteria). Very often, project reports, once they have served to inform stakeholders or stimulate project team deliberation, can be used as the basis for journal articles. But journal articles do differ. The main distinction is that journal articles are written to a broader scientific community, from a more theoretical perspective. This type of writing usually portrays the field-based investigation as studying a given manifestation of

a particular phenomenon (e.g. para-teacher learning needs in NGOs, or university instructor knowledge, skills, and attitudes regarding conducting assessment online). Serving as an example for a broader audience concerned with similar issues, more attention is usually given to related literature and instances of that phenomenon, understanding the problem and describing its origins, with comparatively less emphasis on implications for design. Although it may be difficult to replicate, journal articles should provide sufficient detail so that others can use the same methods and compare/contrast the results from other settings. Readers should also be able to analyze the findings independently to see if they draw the same conclusions. Both project reports and journal articles follow the same basic format, roughly: introduction and problem statement; theoretical framework; study design and methods; findings; discussion and conclusion.

Exploration

Objectives of exploration

As the conceptualization of the problem, and the context in which it is situated, begins to take shape, a more open-ended exploration is set into motion. The term 'exploration' is used to denote the nature of this work, which entails finding new ways to look at problems and their solutions, as well as seeking out any 'invented wheels' others have developed to address (elements of) the problem to discover how they went about it. Investigating how others have viewed and solved related problems is useful for several reasons. First, this helps to refine understanding of the problem at hand as a manifestation of a particular phenomenon. A richer understanding can be constructed by exploring the work of others and becoming familiar with other instantiations of that phenomenon. Second, exploration of how similar problems have been tackled (conceptually or methodologically) can allow design researchers to stand on the shoulders of others, and thereby get further faster than they could on their own. Third, this process inevitably serves to motivate and inspire, usually by example (e.g. "Wow - I would love to be a part of something as rich and meaningful as this"), but sometimes through counter-example (e.g. "Our team can really do something that no one else has successfully tackled in a substantial way"). Finally, establishing networks with like-minded designers and researchers can serve the development work for years to come. Although not without focus, exploration is open-ended and flexible.

Strategies for conducting exploration

Much of the exploration in design research is informal. It is also generally an ongoing process, which takes place in the background while the more formal research activities (e.g. literature review, field-based investigation) remain at the forefront. For these reasons, it is often at threat of being poorly documented and snowed under when deadlines or more visible tasks require attention. This is part of why it is prominently included in our generic model. For the reasons given

above, we consider exploration to be extremely useful, and argue that robust design and insightful design research are virtually impossible without it. The informal nature of exploration should not be confused with unplanned. On the contrary, it is highly recommended to plan activities that will allow exploration to take place, especially during the initial phases of a design study. Here, attention is given to three common activities: site visits (e.g. to schools, programs, training centers); professional meetings (e.g. professional and practitioner conferences first, research conferences second); and networking.

Site visits

In this fast-paced day and age where we are both aided and challenged by the affordances of technology (e.g. video conferencing can save time and money; it can also be problematic, technically and socially), we feel compelled to emphasize that there is no substitute for paying visits to the physical places where solutions to educational problems come to life. Site visits usually take one to two days, and are often facilitated by a loose agenda that includes some time to get to know key players, discuss how design (research) is happening, and see the solutions and products being developed, ideally as they are used in the target setting. Plan to keep detailed notes during site visits, and possibly take photographs. It can be wise to bring along a flash drive also, so that hosts can share information on the spot. Formal reports of site visits are rarely efficient, but it can be very practical to use email to thank hosts, recapitulate discussions/agreements, and to inform colleagues, while simultaneously transforming field notes and other salient data into easily retrievable archives.

Professional meetings

Though more formal than site visits, conferences and meetings are natural venues for conducting exploration, as attendees generally come to these with a 'show-andtell' mindset. That is, conferences are places where people come to present the work they have been doing and learn about that of others. To see the inner workings of designed solutions to educational problems, meetings of practitioners and other education professionals are especially useful, such as those of the relevant professional associations, trade shows, or special interest groups. Research conferences can also be useful, but these generally focus less on presenting designed solutions. While design researchers based in academic institutions tend to have little difficulty getting to know fellow researchers, many encounter powerful 'eye-opening' experiences when attending professional meetings, especially for the first time.

Networking

Obviously, the site visits and conferences provide outstanding opportunities for networking. Networking is not a separate activity, but rather an essential component of any professional life. However, it is mentioned specifically here for newer researchers who are just beginning to establish professional contacts. It is rare to know ahead of time how a particular personal connection will play out (or not) at the time that it is made. When it comes to design research networks, external contacts can evolve into various formal or informal roles, including advisory boards, critical friends, expert evaluators, guest members of the team, etc. Having and showing curiosity about the work of another is the best way to naturally build a true network. Though it may sound obvious, it is especially important to take the time to become familiar with the work of an individual or team. When possible, be well-prepared – read about the work ahead of time and be ready to ask questions that are of genuine interest and also let that interest be seen. Doctoral students who have met leading researchers in person for the first time often express surprise at how approachable and helpful the scholar is. This positive interaction is greatly enhanced when a proper amount of 'homework' has been done.

Products resulting from this phase

Findings from the initial orientation, literature review, and field-based investigation are synthesized to produce four main products resulting from this phase: revised problem definition; long-range goals; partial design requirements; and initial design propositions. All of these products will feed into the next phase of design and construction. While each of the products is distinct, they are all based on the results from the main activities in this phase. Developing each product may best be done interactively, rather than in isolation. For example, thinking through and generating a refined problem statement may fine-tune ideas for the design requirements; design requirements (often constraints, which frame design choices) may influence longrange goals; and so on. As these outputs are finalized, it is important to ensure that they are well aligned before commencing to design and construction.

Problem definition

The problem definition describes the discrepancy between the existing and desired situations; and offers empirically grounded explanations for why the state of affairs is as such. Based on the findings of the field-based investigation, a refined, complete problem statement which is both descriptive and explanatory is created. Though it should be clear where additional detailed information can be found in a report, the problem definition should be succinct, and understandable to outsiders. Some examples of descriptive and explanatory problem statements are given below, including findings from both literature review and field-based investigation:

- Teacher turnover: The loss of high-quality teachers in underprivileged settings is in a downward spiral; less than half of the classes in this school have had a single teacher for the entire academic year; attrition during the academic year should be eliminated, or at least reduced to <10 percent to offer a more stable learning environment. Explanations include:
 - Teacher mentoring is perceived as weak or non-existent.
 - Classroom management challenges are a major reason for teacher attrition.

- Administrators are not perceived as helpful with respect to supporting new teachers.
- Based on school climate monitoring, the organizational conditions present are not conducive to stability.
- Transfer: Vocational education students can accurately perform mathematical calculations for tests but have difficulty determining which operations should be used in real-life settings, and thus too many graduates of our vocational educational and training programs cannot get or keep jobs for which they should be qualified. Explanations include:
 - The current curriculum offers contextualized practice (e.g. word problems) but very few authentic opportunities to practice choosing and using mathematical operations in real-world contexts.
 - Literature and resources for embedding authentic tasks in vocational curricula have expanded greatly in the last decade, but this trend is slower to permeate educational institutions.
 - Given the current economic climate and remuneration in these industries, many graduates end up working two jobs and are often tired and distracted.
 - Advice for first-year students is poorly structured and not widely used. Students choose major fields of study through trial and error rather than through career and academic counseling.
- Technology use: Teacher use of technology frequently constitutes mere replacement of existing (less complicated and expensive) materials, and sometimes even a decrease in the quality of learning interactions; only one of every eight middle school teachers in this district uses the tablet computers provided to them and their students in ways that are transformative with respect to how instruction is planned, implemented, and evaluated. Explanations include:
 - It is well documented that teachers struggle to align technology use in general and tablet use in particular with other dimensions of their lesson planning (e.g. objectives, instructional activities, and assessment).
 - Several teachers are disinclined to learn how to integrate the tablets because colleagues at another school in the district have reported unfavorable experiences.
 - Half of the teachers are concerned that the time needed to integrate the tablets will distract from instructional preparation for high-stakes tests; and they worry that their students would not perform well on these assessments.
 - Technical issues such as recharging the tablets and breakage are a major concern for teachers.

Long-range goal

Long-range goals specify the overall aim of the intervention, based on the analysis and exploration which have shaped an understanding of both the problem at hand, and participant needs and wishes. In some cases, the ultimate design goal may relate closely to the original problem statement (e.g. related to the third example above, "the goal of the project is to have all of the district's teachers sufficiently knowledgeable, comfortable, and confident in using tablet computers in ways that move instruction from a teacher-centered model to a learnercentered model"). In other cases, the analysis could have revealed such substantial underlying concerns, that one or more of these becomes the main focus (e.g. related to the teacher attrition example above, the goal of the project will be to address classroom management challenges). Very often, multiple goals will need to be weighed and prioritized. Ideally, the final result should be specific, measurable, action-oriented, reasonable and timely (i.e. SMART). The time– ability–behavior–standard heuristic is quite helpful for this. An example is: After participating in this class for ten weeks (time), the student will be able to (ability) identify and apply appropriate means for designing educational materials (behavior) in a timely fashion, whether working independently or in a team (standard). While it is likely that sub-goals will be integrated, a single ultimate goal should be identified if possible. Refining the long-range goal to best describe a single ultimate goal helps weigh priorities and sharpen the project focus.

Partial design requirements

Based primarily on the SWOT analysis and literature review, design requirements are given for the solution being designed. The term 'design requirements' comes from engineering and is used to refer to criteria that frame a design task. Design requirements can relate to the function of an intervention, or how it must be tailored for those involved; these aspects are delineated in the next phase of educational design research, design and construction (hence, we speak of partial design requirements, here). But design requirements can also relate to specific information about the problem, setting, or stakeholders that must be taken into consideration when developing solutions. Design requirements translate such information into operational criteria that must be met. They often focus on factors that determine implementation. Design requirements are important because they prompt design and construction teams to reflect on the boundary conditions in a given context, and to articulate and check their understanding of the freedoms and constraints within which they can operate. The more the team understands these boundaries, the better they will be able to think productively about realistic design alternatives. In addition, explicit attention to these boundaries can help to mitigate the risk of premature closure on solutions.

Often, the design requirements fall into the categories of freedoms, opportunities, and constraints, all of which help to clarify the project's jurisdiction of change. Understanding the jurisdiction of change is essential to designing for actual, and especially sustained, use. It means assessing what, in the long run, a given project can realistically aim to accomplish and what challenges are beyond its scope. For example, high degrees of freedom are often associated with teaching and learning resources and pedagogical strategies, since teachers generally have some level of curricular autonomy to experiment with these. Opportunities are frequently found by studying intrinsic motivators, organizational priorities, and stakeholder sense of moral purpose. Typical constraints in design research projects include not being able to change standards or assessments, limited participant time, or budget restrictions. Mapping out the jurisdiction of change by studying constraints and freedoms helps to tailor interventions accordingly, and to mitigate use of temporary scaffolds that (a) cannot be sustained in the long run and therefore (b) render the findings of intervention testing less usable.

For example, thanks to Stenhouse (1975), it is well known that "there can be no curriculum development without teacher development," and in view of the professional development literature, it is well known that short-term teacher workshops have little impact and virtually no sustainability. If, through analysis, it has been determined that the funds and time for professional development in a given setting are extremely limited, then intervention designers targeting a new science curriculum will have to be extremely creative in finding ways to facilitate the kinds of teacher learning that will enable not just initial implementation but also sustained use. The analysis should also identify which, if any, elements of the existing science curriculum must be kept intact, which may be augmented, and which may be discarded. Through SWOT analysis and/or exploration, creative ideas are sought for working within the jurisdiction of change. This could include studying what drives professional development in a given setting and finding opportunities to capitalize on factors such as intrinsic motivators (e.g. aligning curriculum implementation with a certified course that gives professional development credit) or current priorities within the setting (e.g. connecting the science curriculum reform to a more privileged curricular focus such as mathematics). Additional considerations regarding planning for actual use are given in Chapter 7. Here are some questions that can help to tease out freedoms and constraints:

- What strengths and opportunities are present in the target setting which we can put to productive use?
- What weaknesses and threats are present in the target setting which we should try to mitigate?
- Related to the problem at hand, which factors do we consider, within the scope of this project, to be changeable and which are unchangeable?
- If we tinker with elements in this part of the system, what could be the results in another part of the system? How desirable would that be?
- What lessons can be learned from the work of others tackling similar problems in similar settings?

Initial design propositions

In this book, we borrow the term 'design propositions' from organization science (cf. Romme, 2003) to refer to the core ideas that underpin, and are used as inputs for, design. These have also been referred to as design hypotheses (cf. Cross, 1990) or more recently, design conjectures (cf. Sandoval, 2004, 2014). We refer to *initial* design propositions here, because the design propositions that are actually used in design work are almost always revised after a more focused literature review during the design stage. Initial design propositions are based on the empirical data and refined understanding of the problem, context, and relevant participant perspectives. They may take the form of heuristic statements indicating stances taken toward salient issues. For example, an initial design proposition used in writing this book was "for people to be able to engage in educational design research in a meaningful way, they have to understand not just what it is and how to do it, but also why." Design propositions can be (indirectly) tested when interventions based on them are studied.

From products of this phase to design and construction

Documenting the problem statement, long-range goal, partial design requirements, and initial design propositions is important. Since arriving at these outputs is usually an iterative process fed by discussion of drafts, the documentation process is valuable for developing a shared understanding among design team members. It also captures team thinking at a specific moment in time, and can be very useful to refer back to, even some time after actual design work commences. Finally, revisiting these documents can be useful later on, when communicating design decisions to audiences outside the project team.

Done well, the outputs of analysis and exploration can be worthy in their own right, from both practical and scientific perspectives. In addition, they lay the foundations for the next major phase of educational design research. As discussed in Chapter 5, the problem definition, long-range goals, partial design requirements, and initial design propositions are all taken as starting points during the phase of design and construction. Here, too, the dual perspectives of detective and inventor can be useful.

Analysis and exploration examples and document assessment tool

Example 1: extending experiential learning

The problem addressed in this multi-year doctoral dissertation study was related to preparing public health professionals to safely handle time- and temperaturesensitive pharmaceutical products, including vaccines. For more than a decade, the World Health Organization (WHO) had offered a unique training course, Pharmaceutical Cold Chain Management on Wheels (PCCMoW or 'the bus course'), which took 15 carefully selected participants on a six-day bus trip in Turkey where they could make direct observations of the storage, warehousing, distribution and health-care facilities, while travelling with mentors down the length of the cold chain. The problem was that budgets and time limitations only allowed the PCCMoW to be offered once a year for 15 people whereas thousands of professionals around the globe needed this experiential learning opportunity. A question arose about whether the training could be extended more widely through e-learning.

Analysis: initial orientation

Discussions about increasing the limited number of participation slots for the PC-CMoW took place between the primary sponsor of the bus course (Kartoğlu), an e-learning and evaluation consultant to WHO from the University of Georgia (Reeves), and a pharmaceutical training expert (Vesper). Vesper was already familiar with the need as well as the nature of the learning experience in PCCMoW, having served as one of the mentors on the bus course several times. Once he began his dissertation research, Vesper sought to clarify the problem by interviewing the primary people involved. In video-recorded interviews, Dr. Kartoğlu and Dr. Reeves described the opportunities they perceived for widely distributing the experiential learning experienced during the bus course through e-learning.

Analysis: literature review

Vesper investigated the state of the art of e-learning through literature review. He began by studying literature about the concept of expertise – what it is and how is it acquired. In addition, he conducted an in-depth review of three relevant pedagogical theories that might guide the development of an e-learning solution: cognitive apprenticeship, community of learners, and authentic learning.

Analysis: field-based investigation

Vesper engaged in field-based investigation by carefully reviewing the state of the art of e-learning design at the WHO Headquarters in Geneva. He meticulously examined various e-learning programs already in use there, and interviewed their developers as well as learners who completed the programs.

Exploration

With respect to exploration, Vesper was in a unique situation, as he was already a recognized training leader in the pharmaceutical industry. He frequently was invited to speak about training at 'pharma' conferences, and was often called in as a learning consultant by manufacturers of vaccines and other perishable pharmaceuticals. Early in his doctoral work, Vesper engaged in careful reflection upon his own practice as a consultant on several other e-learning projects within the pharmaceutical industry.

Results from this phase

By the end of the analysis and exploration phase, Vesper proposed one overall research question and three sub-questions for the remainder of this initiative.

The overall question was: "In what ways can a technology-based e-learning solution be used to facilitate the development of expertise of those involved in the distribution and handling of time- and temperature-sensitive pharmaceutical products?" Sub-questions were: (1) "What are the factors that enable a technology-based e-learning solution and the affordances the technology provides, to 'mirror' an existing, experiential learning event and potentially improve on that event?" (2) "In what ways can a community of learners be established and enhanced when the participants are in different physical locations and of different cultures?" and (3) "How did e-learning course participants respond to cognitive apprenticeship and authentic learning tasks which were intended to develop their expertise?" The initial phase of the project also helped Vesper to work with the principal practitioners to identify a timeline and budget to develop a radically innovative type of e-learning environment which would be infused with the authentic learning design principles. Additional information about this example is given in Chapters 5 and 6. Further, one publication emerged from this first phase, specifically an article that described the existing PCCMoW in detail:

 Vesper, J., Kartoğlu, Ü., Bishara, R., & Reeves, T. C. (2010). A case study in experiential learning: "Pharmaceutical Cold Chain Management on Wheels." *Journal of Continuing Education in the Health Professions*, 30(4), 229–236.

Example 2: teacher design teams

This multi-year study was undertaken to support the work of science, informatics, and mathematics teacher design teams (TDTs) hosted by a Dutch university with the primary goal of contributing to (theoretical understanding of) teacher professional development and the secondary goal of supporting classroom innovation. The original project proposal was written by a researcher, together with several teacher educators who already facilitated TDTs. They worked together in the same institution, and shared the perception that a systematic, critical and constructive design study served the quality of their TDT work. After research financing was secured, the lead researcher (Binkhorst) was appointed, and both the work described here and her PhD trajectory commenced.

Analysis: initial orientation

The lead researcher met with the TDT leaders (about eight) from the hosting institution to learn about their perspectives, needs, and wishes. She also joined their TDT meetings to gain a sense of what happened there. Further, she met with other researchers who had previously studied (and also facilitated) TDTs.

Analysis: literature review

The research team considered the possibility of conducting a systematic review. However, given that such work had been completed recently and they wanted the flexibility to focus on issues relevant to their own TDTs, they opted instead for a structured review. Scientific and practical perspectives were sought in relation to the literature. Based on a recent review study and dissertation on the theme of TDTs, an initial framework for describing TDTs was drafted and shared with TDT facilitators. The facilitators indicated the extent to which certain factors were more or less important to them, and identified additional factors to include.

As the literature review continued, the focus was narrowed from factors that matter for TDTs in general, to those that the team felt most TDT structures could be able to influence (e.g. personality traits were excluded and factors like motivation were included). New literature was sought based on prompts from the team as well as snowball sampling. Looking across the literature, new terms and categories emerged which were then used for grouping notes according to themes. Internal interim reporting played an important role in consolidating and verifying insights along the way. The literature review resulted in a framework for understanding teacher design team processes.

Analysis: field-based investigation

The field-based investigation used the framework derived from the literature review to structure investigation of the perceptions of TDT participants and facilitators. They chose for a brief retrospective analysis involving current TDT members as well as past TDT members to obtain a large sample size, and for efficiency (a live study would have taken much longer). They used mixed methods. They hoped to obtain general patterns from the quantitative data and insight into the reasons for the patterns from the qualitative data. Where possible, they used existing, validated instruments. Otherwise, they developed new items together with the TDT facilitators.

In addition to the formal data collection, the lead researcher kept a field journal and conducted member checks with the TDT leaders. Initial data analyses revealed that the quantitative data were of less value than originally anticipated, and that the qualitative data much more useful. This prompted revisions to the data analysis approach (more elaborate analysis of the qualitative data) which they described in their reporting.

Interim analyses indicated that the TDT participants saw room for improvement in clarifying the TDT processes as well as the TDT outcomes. This prompted a second cycle of field-based investigation in which three TDTs were followed for an entire school year. Through interviews with TDT participants and coaches, observations of TDT meetings, and logbooks kept by both the researcher and the TDT facilitators, three case studies yielded detailed portrayals of TDT processes and outcomes. The case studies indicate that leadership style played an important role in shaping the process and hence participant perceptions of TDT outcomes. To improve TDT functioning, the findings suggested that team coaches could provide more structure and clarity while still creating an atmosphere in which participants can take initiative. Supporting TDT facilitators in this task became the long-range goal of the project.

Exploration

Early on, the lead researcher was able to identify another doctoral candidate at another Dutch university, also in the first year of studying TDTs. They contacted each other about once every two months (throughout the analysis and exploration phase, but also thereafter) to share experiences and insights, and offer mutual support. While it was too early to attend professional meetings for the goal of research dissemination, one international conference was visited during this year, which contributed to the lead researcher's own learning in terms of broadening horizons, becoming familiar with the scientific community, and starting to grow a network. Networking skills were developed through opportunities that demanded pitching abilities (e.g. giving brief updates to the TDTs and to the funding program officers). Also in this timeframe, the lead researcher participated in national research school courses which, in addition to supporting the academic skills development, helped the researcher clarify the focus of the research, aspects that were deemed useful and interesting to others, and to gain insight into how her work compared and contrasted with that of her cohort.

Results from this phase

In their first publication about this phase, Binkhorst, Handelzalts, Poortman and van Joolingen (2015) focused on describing factors that can promote or interfere with teacher design teams.

In their second publication about this phase, Binkhorst, Poortman and van Joolingen (2017) describe the in-depth investigation into teacher design team processes and perceived outcomes. This example is continued in Chapter 7, with description of how attention was given to implementation and spread during analysis and exploration. The coaching guidebook later produced from this project (in Dutch) as well as blog entries for practitioners are publically available (https://tinyurl.com/y95ysdfg). The following papers report on the literature review and the field-based investigation, respectively:

- Binkhorst, F., Handelzalts, A., Poortman, C. L., & van Joolingen, W. R. (2015). Understanding teacher design teams – A mixed methods approach to developing a descriptive framework. *Teaching and Teacher Education*, 51, 213–224.
- Binkhorst, F., Poortman, C. L., & van Joolingen, W. R. (2017). A qualitative analysis of teacher design teams: In-depth insights into their process and links with their outcomes. *Studies in Educational Evaluation*, 55, 135–144.

Analysis and exploration document assessment tool

Also available for download at Routledge.com, this tool can be used by researchers for (formative) self-evaluation, peer-review, or assessment by mentors. Tool 4.1 assumes the presence of a document describing the intended, partially, or fully enacted analysis and exploration phase. It can also be used to help structure researcher planning for this phase (e.g. to do lists and Gantt charts).

Tool 4.1 Analysis and exploration document assessment

	Criterion	Standard	- ✓ +	Tips, tops, questions
		Holistic impressions		
inal	Problem statement	The problem statement is descriptive, explanatory and accurate.		
able, f phase)	Long-range goal	The long-range goal is clear and measurable.		
On-task aft and if applicable, f outputs of this phase)	Design requirements	There is sufficient attention to the boundary conditions (e.g. SWOTs) and design requirements.		
On-task (draft and if applicable, final outputs of this phase)	Initial design guidelines or þroþositions	If applicable (not always the case at this stage), procedural or substantive ideas about realizing the design are articulated and it is clear if they still need to be verified or not.		
lity	Chain of reasoning	Clear reasoning and thoughtful arguments are given throughout the document.		
General quality	Feasibility	This work could reasonably be carried out within the timeframe and with the cooperation of others that is envisioned.		
Ge	Completeness	All aspects of analysis and exploration are attended to (further details below).		
		Activity-specific reflections		
E	Problem	The discrepancy between the current and desired situations is clear and the (hypotheses about) causes for this situation are articulated.		
Analysis: Initial orientation	Context	There is attention to the physical, organizational and educational context, including the SWOTs in this setting.		
A Initial	Stakeholders	This document provides (plans for research that will yield) insights into the target group, their needs and wishes in relation to the problem, their level of interest for addressing it, and preferences for how that is shaped.		

Scores: - = missing; \checkmark = (partially) present; + = apt and thorough (given circumstances).

(Continued)

	Criterion	Standard	- ✓ +	Tips, tops, questions
		Activity-specific reflections		
Analysis: Literature review	Scientific and practical sources	The literature review provides (plans for developing) real-world understanding of the problem as well as theoretical constructs that help frame the field-based investigation.		
An Literat	Well-structured process	The literature review process description is clear and systematic (e.g. reflects attention to the main steps described).		
	Refine focus	The focus is clear, concise and relevant from both scientific and practical perspectives.		
ed ing	Frame questions	Existing scientific insights are sufficiently leveraged to frame research questions about the problem, context, and stakeholders.		
Analysis: Field-based investigation – Planning	Select strategies	The strategies (e.g. policy synthesis, perception poll, field portrait, SWOT analysis) are suitable for the research questions and feasible within the constraints of the study.		
Ana invest	Determine methods	The data collection methods (e.g. interviews, observations) are suitable for the research questions and feasible within the constraints of the study.		
	Document plan	The overall plan evidences alignment (between questions, strategies, and methods) and is it easy to follow.		
-based - r	Prepare instruments	The instruments are scientifically robust and well-aligned with the research question(s) they help answer.		
Analysis: Field-base investigation – Fieldwork	Engage Þarticiþants	The sampling approach is described and justified, and participants are (likely to be) willing.		
Anal in	Collect data	Data collection logistics and protocols are clear, and informal memory supports (e.g. field journal) are used.		

	Criterion	Standard	- ✓ +	Tips, tops, questions				
	Activity-specific reflections							
Analysis: Field-based investigation – Meaning making	*Analyze data	Procedures for preparing and analyzing data are specified and (the approach to) operationalization is described.						
	*Consider findings	The findings are portrayed in light of limitations to the study, existing literature and alternative explanations, and implications for research and practice are described.						
Analysis: Fie M∈	*Report study	The document is readable, the purpose and audience of the report are clear, and sufficient details are provided about the rationale, theoretical framing, methods, findings, and conclusions.						
	Site visits	Goals of the visit are clear, and the agenda is suitable for the goals.						
Exploration	Professional meetings	The meetings (to be) attended have clear added-value for the research (e.g. dissemination) or researcher professional development (e.g. broadening horizons).						
	Networking	It is clear that the researcher is prepared for both spontaneous and planned networking opportunities.						

Note * For planning stage: Plan indicates that/how this will be attended to.

Design and construction

There are no one-size-fits-all steps for tackling different design challenges within the context of educational design research. There are, however, processes and activities which are often useful. Developing a repertoire so that design researchers can select and use the most fruitful and fitting approaches for a specific educational design study is the focus of this chapter, which draws on research investigating design across disciplines, including engineering, business, and education. The ideas offered in this chapter are based in theoretical and practical understanding of (supporting) design processes, design cognition, design thinking, design mindsets, design knowledge, and design expertise in general (e.g. Cross, 1990, 2011; Eastman, 1970, 2001; Nelson & Stolterman, 2012; Schön, 1983, 1987) and related to educational design in particular (e.g. Burkhardt, 2009; Dick & Carey, 2011; Hokanson & Gibbons, 2014; Laurillard, 2012; McKenney, Kali, Markauskaite & Voogt, 2015).

As described in Chapter 3, the micro-cycle of design and construction may take place repeatedly, and inputs for this work can come from either of its flanking phases: analysis and exploration, or evaluation and reflection, as well as interaction with practice through implementation and spread. The micro-cycle of design and construction involves, and makes transparent, a deliberativegenerative process that yields a well-considered intervention which is grounded in both theory and reality. This phase does not - on its own - involve empirical data collection, though it is often described in literature in combination with an empirical phase, such as evaluation and reflection. After discussing the main activities and outputs during this phase, attention is given to how the analytical and creative perspectives are valuable during design and construction. Thereafter, the stage is set for the rest of the chapter by introducing several useful terms and concepts. Then, different activities that can be undertaken to serve design (exploring and mapping solutions) and construction (actually building the solutions) are presented. Ideas are sequenced in linear fashion, which loosely approximates the order in which these activities might logically be carried out. However, as stressed earlier, each design project is different. Not all activities described here are useful in all projects, others are likely to be added, and, several activities described in this chapter often take place simultaneously. The chapter concludes with descriptions of how design and construction were undertaken in two actual educational design research projects, and an assessment tool for critiquing documents reporting on this phase of work.

Main activities and outputs

The processes of design and construction are systematic and intentional, but they also include inventive creativity, application of emerging insights, and openness to serendipity. Throughout this phase, ideas about how to address the problem tend to start off rather large and vague; and gradually they become refined, pruned, and operationalized. The work is guided by theory, as well as local expertise and inspiring examples. During design, potential solutions are explored by generating ideas, considering each, and checking the feasibility of ones that seem the most promising. Once a limited number of options have been identified, potential solutions are gradually mapped from a skeleton design to detailed specifications. Once (partially) mapped, the solution is constructed, usually through a process of prototyping. Early prototype versions of the intervention tend to be incomplete; sometimes several are tested. Later versions are usually more detailed and functional. Often, the design and/or construction processes lead to new insights, prompting new cycles (e.g. revisiting context analysis or new solution mapping). Figure 5.1 shows the main processes within this phase.

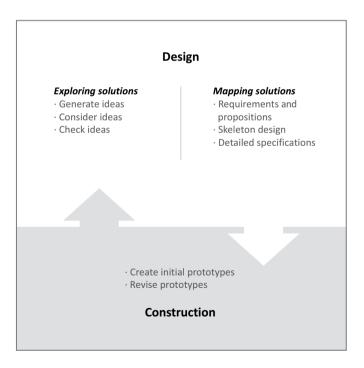


Figure 5.1 Main processes within the design and construction phase

The design and construction process can lead to several outputs. Exploring and mapping potential solutions can yield documents that describe potential designs to be created. These can range from broader descriptions of the skeleton design, to more detailed design specifications. The construction process yields the solution itself, which may lend itself to actual representation in a physical form (e.g. a teacher guide, educative software) or indirect representation (e.g. process guidelines for a particular approach to teaching). Any of these outputs can be the subject of evaluation and reflection.

Analytical and creative perspectives

As discussed in previous chapters, both analytical and creative perspectives serve design research. Taken together, the design activities (exploring and mapping solutions) and construction activities (building and revising solutions) presented in this chapter might aptly be described as what Walt Disney called 'Imagineering' (Imagineers, 2010). Disney visionaries use this patented term to describe the master planning, design, engineering, production, project management, and research and development undertaken in their creative organization. We find the blend of the words *imagination* and *engineering* useful to emphasize the need for both creative and analytical viewpoints throughout the design and construction phases of educational design research initiatives. Examples of how the detective and inventor perspectives inform each of the main tasks in the design and exploration phase are presented in Table 5.1.

	Tasks	The detective	The inventor
Design	Exploring solutions	Weighs the quality of ideas	Welcomes weird and wild ideas
	Mapping solutions	Seeks ways to make ideas more practical	Pushes commonly accepted boundaries
Construction	Building solutions	Maintains focus	Tinkers with possibilities
	Revising solutions	ls steered by the data	ls guided by intuition and inspiration

Table 5.1 Examples of analytical and creative perspectives during design and construction

Setting the stage for design and construction

About the process

The importance of documenting design

While some researchers and inventors have 'eureka' moments which seem to erupt all by themselves, scholars of innovation say that the majority of new ideas that actually get taken up are the products of collaborative thinking over extended periods of time. Johnson (2010) and Kelly (2010) both suggest that seemingly original ideas be viewed as sets of connections, in our brains and among people. If we want them to grow, we must cultivate them not separately, but more like ecologies and networks - by creating environments where ideas can connect. Ironically, this means we also need to plan for the unexpected. Knowing this, it is important to build into design research trajectories, the time and the mechanisms that will allow new insights to be generated, (re-)connected, and subsequently integrated into design. Documenting the evolution of ideas so that others can understand the process is central to the enterprise of educational design research. Sharing clear, honest documentation to make the evolution and its underlying rationale as transparent as possible to others is an essential aspect of what distinguishes educational design research from straightforward educational design, as the latter does not have the goal of informing the broader scientific community.

The evolution of design requirements and design propositions

Briefly mentioned in the previous chapter, design requirements and design propositions are both instrumental in steering design and construction, but in differing ways. Design requirements specify criteria the intervention should meet, often in light of the conditions under which it must function. Design requirements are closely tied to the long-range goal, and they essentially describe either what the intervention will address in a particular context, or factors to consider which will powerfully shape it. In contrast, design propositions provide guidance on how to achieve the long-range goal. Based on theoretical understanding, empirical findings, and local expertise, design propositions may further specify what a design should look like, but especially delineate how certain characteristics should be manifested. Both can concern the designed product (holding implications for the substantive specifications of the design) or the design process (holding implications for the procedural specifications of the design). While both may change over time, design requirements (tied closely to a project's goals) tend to evolve less throughout the course of a design study; whereas design propositions (about how to meet those goals) are validated, refuted, or refined when interventions are tested, during the phase of evaluation and reflection. Table 5.2 shows examples of how design requirements and design propositions differ.

	Design requirements	Design propositions
Origin	Primarily determined by context; secondarily determined by theory and expertise	Primarily determined by theory and expertise; secondarily determined by context
Informed most by	Analysis and exploration	Literature review and craft wisdom (initially); and empirical testing (later)
Example: product focus	Prioritize an issue: the designed product must address the fact that, in the current curriculum, learners consider ratio and percentages extremely boring and irrelevant topics	To motivate learners and actively engage them in the topic, the new curriculum should help teachers present examples of how percentages are used in real life (e.g. interest rates)
Example: product shape	Heed a constraint: the designed product must be usable within the one to three hours per month that teachers are willing to spend on their professional development related to inquiry, preferably during school time	Teacher workshops should be tailored to take place during one of the two regularly scheduled monthly team meetings
Example: process focus	Use an opportunity: the design process must leverage the district's commitment to implementing computer- supported collaborative learning (CSCL) during the coming school year	Formative testing of the CSCL environment should be completed in time for teachers to have a preview of the system (no later than three weeks before summer vacation)
Example: process shape	Take a weakness into account: the design process must address the skepticism expressed by one school leader and the seven department heads about using tools for school self-assessment, primarily because they saw little need for change	Before emphasizing the benefits of tools for self-assessment, time and activities must be structured to allow key personnel the opportunity to see and own the problems associated with having no regularized self- assessment system in place

Table 5.2 Design requirements and design propositions distinguished

General competencies for design and construction

Designing solutions to educational problems fundamentally involves change. Obviously, change is evident when it comes to implementing an intervention. But it is also evident when we change how we view a setting, the needs of those in it, or what might be prioritized to address a problem, which was central to the previous chapter on analysis and exploration. To design and construct robust solutions to educational problems, we must be open to change. We must be willing to explore solutions in ways that might challenge the status quo. In some cases, we even need to adopt new paradigms to help us identify and create solutions. Many factors influence how change is viewed or tasks are tackled in the design and construction phase, but three are particularly noteworthy: teamwork, communication, and creativity. We therefore briefly discuss each of these before describing ways to generate ideas, map solutions, and arrive at interventions.

Teamwork

Design and construction is a largely social phase, informed by analysis of data from the flanking phases and insights from literature, but also largely driven by interactions among the people doing the creating. Educational design research often cycles between individual and team activities. While some tasks may be done by individuals, teams frequently collaborate to generate, connect, and refine design and construction work. Working together stimulates convergent development of team member ideas, intentions, and understanding about the task at hand. Shared understanding among team members mitigates the chances for internal miscommunication when tasks are distributed. However, even when working in a team, it is often challenging for diverse people such as subject matter experts, researchers, instructional designers, assessment writers, workshop facilitators, software developers, and/or publishers, to share a common understanding of where a project is headed. Although team collaboration can sometimes be tedious, even contentious, design researchers have stressed repeatedly that both the design and the research tasks require teamwork (cf. Burkhardt, 2009; Burkhardt & Schoenfeld, 2003; Collins, Joseph, & Bielaczyc, 2004; Könings, Brand-Gruwel, & van Merriënboer, 2005). Studies have been conducted and tools have even been developed to facilitate teams in identifying and reaching common ground for productive collaboration (e.g. Kirschner, Beers, Boshuizen, & Gijselaers, 2008; Hernández-Leo, Moreno, Chacón, & Blat, 2014).

Teamwork differs from culture to culture. Complementing the more Western 'divide and conquer' tradition, Japanese approaches to teamwork are often quite different and increasingly admired. In their book, *The Knowledge-Creating Company: How Japanese Companies Create the Dynamic of Innovation*, Nonaka and Takeuchi (1995) stress the importance of multi-disciplinary teams. In educational design research, it can be extremely important to include diverse levels of expertise, personality types, life experiences, and views of the world. Such variety in team members brings different lenses for viewing the design challenge. Sir Isaac Newton famously claimed that his creative work stood "on the shoulders of giants." As ideas from one person (or lens) trigger ideas from another, teamwork makes it possible to stand on the shoulders of peers as well as giants. Teams are not composed randomly. Rather, our quest for 'hybrid vigor' is served by a team of carefully selected individuals, whose interactions are likely to yield the kinds of vibrant ideas that can meet the design challenge. This often calls for at least researchers, content experts, designers, and practitioners to be involved (see also discussions of the linkage system and program champion in Chapter 7). Kucirkova (2017) argued for design teams to include programmers (specifically app designers) as well. Barber (2015) described the challenges and discoveries her multidisciplinary team faced when designing a combined science and literacy curriculum for primary schools.

Effective teams often exhibit certain characteristics, such as strong group cohesion. While personal 'chemistry' can play a role, other factors can positively influence group cohesion. For example, frequent, required interaction balanced by independent work is generally found among cohesive teams. (It should be noted that the most productive ratio of teamwork to individual work often differs for each member, so it can take some time to establish the best overall balance.) Another trait that is usually visible in cohesive teams is a shared goal orientation and vision. Similarly, teams appear to be more cohesive when their members share similar attitudes and values toward their work. Limiting external distractions is also important for teams to 'gel' as a group, as is developing sufficient trust, particularly in each other's abilities to resolve differences. Another characteristic of effective teams is that the different members are aware of, understand, and accept their different roles within the group. One important role to have in the group is that of leadership. This role can be distributed across the team or fulfilled by a single person and may change from one project to the next (or after one micro-cycle within a project). Those with leadership roles are responsible for nurturing the coherence of the group, prodding it along when it is mired, and exercising authority to finalize decisions. All design team members, and especially those leading, must know how to collaborate and deal with conflict (Brown, 2013).

Communication

In many endeavors, and certainly throughout educational design research, it is extremely important to know how to listen and interact productively. Strong written and verbal communication skills are needed throughout most activities described in this book. Something that facilitates communication in any specialization is a common language, and design teams are no different. Even for educational scholars in closely related areas, the vernacular among educational design teams can be nearly incomprehensible to outsiders. Equivalent to linguistic shorthand, a shared language provides designers with tools to communicate specific and/or complex ideas in single words or phrases. A shared language signifies shared concepts, allowing designers to talk about them more clearly and concisely than would be the case if they could only discuss ideas in 'plain language.' For example, the University of California at Berkeley curriculum development team at the Lawrence Hall of Science holds regular 'fencepost meetings.' The design team knows that fencepost meetings are large meetings where the whole group provides input to the major organizing components – the fenceposts – of a unit (after which a pair of developers works to flesh out the details, the 'boards between the fenceposts'). Based on the name alone, staff members know largely what to expect from these meetings and how to prepare for them.

Good communication is fostered by individual traits as well as design team traits. For effective communication, it is important for design team members to have faith in fellow colleagues and most importantly to respect one another. Team members must feel confident that open communication will yield the best results. Team members must be able to give and take constructive criticism, not implying or inferring personal judgment. In addition, team members must feel that genuine concerns – while they may not be resolved – are heard, and not simply diverted, downplayed, or brushed off. Competent communicators consider how ready a fellow team member may be to productively receive certain feedback and adjust their communications accordingly.

Designers use models, mock-ups, sketches, and stories as their vocabulary (Neumeier, 2008). Design documents, which are used to explore and map solutions, as well as to develop prototypes, are a main tool for communication among team members. They range from simple/rough, to complex/detailed, and generally evolve over time. Especially in multi-disciplinary design teams, design documents are often created more in parallel than in series. Time and space must be allocated in a design process to allow the people drafting different documents to share their work in progress and interact with one another. Creating and fine-tuning design documents certainly serves to communicate with members of a team, but this skill is also essential for sharpening one's own ideas. The exceptional design genius may be able to 'see' a full design, rich with detail and consequence, from the very start. But most designers bring ideas more gradually into focus. The process of explicating ideas in the form of design documents thus also promulgates their refinement.

Creativity

Alongside disciplined inquiry, educational design research is served by an environment which encourages creative thinking. According to Lumsdaine *et al.* (1999, p. 153), "What we believe about creativity has a major impact on how much creative thinking we do and how we encourage others to express their creativity." Of course, creative thinking is not always equally valued by all

individuals, organizations, and cultures. Intentional and unintentional barriers to creative thinking often need to be acknowledged and removed before creative ideas can really flow (Resnick, 2017). Common barriers to creative thinking include: false assumptions (e.g. assuming something is impossible or assuming something is not important), habits (e.g. looking at a problem in isolation or following the rules), or attitudes (e.g. negativity or uneasiness about risk, failure, or the unknown).

It is important, especially in heterogeneous teams, to ensure that efforts are made to engage all participants in ways that make use of their unique expertise or affinity with the design challenge. Eccentric ideas can be wonderful, perhaps not so much for their exact content, but for the stimulation they provide for other ideas. Some wild and crazy ideas may be unproductive if they are too far 'off-the-wall,' but if they spur original paths to more creative solutions, they are worth entertaining for a while. For example, someone working on an educational design project focused on enhancing girls' career interests in science, technology, engineering, and mathematics might suggest that young girls forego piano lessons for programming courses. Another participant might be tempted to squash the idea prematurely, for example by stating, "We already tried that with Logo and BASIC, and it didn't work." An open, creative listener thinking without the barriers of false assumptions, old habits, and conservative attitudes, might see a powerful connection - an unexpected way to put the seemingly old idea to imaginative use. For example, perhaps girls could be intrigued by exposure to an old-fashioned player piano and subsequently become interested in studying the 'program' that runs it.

Creativity must be encouraged actively. People need time, space, and (though the opposite seems true for a small few) no pressure. Do we come up with our best ideas during crowded office meetings, crammed between two other appointments on the calendar? Maybe, but this is not likely. One thing that can be done to free up the time and space to allow people to 'play' with ideas is to go on a retreat. This could range anywhere from several hours to several days, taking place at a restaurant, resort, state park - pretty much anywhere but the office. During such an event, external facilitators can be very useful, as their presence allows all participants to fully engage in creative brainstorming. Facilitators can play different roles, e.g. ensuring that everyone is heard, providing an external view, or producing session summaries. Creative facilitators can lead groups through various idea generation and consideration techniques, like the ones listed below. Other types of facilitators may be able to prod the group to take risks or hold up a conceptual mirror to reflect the ideas as they are flowing. Creative thinking is not only important during initial stages of design. It also comes into play during construction and revision of prototype solutions. (In fact, whether engaged in design or not, researchers often need to draw upon their creativity, e.g. to devise appropriate measures for data collection; or to render data collection less invasive, time-consuming or obtrusive.)

Design

Exploring solutions: what shall we design?

The analysis and exploration phase yields several products that provide starting points for design. The long-range goal and problem definition describe the design challenge and its origins. The partial design requirements and initial design propositions give early ideas about tackling that challenge. These early ideas are further elaborated and refined throughout the design and construction phase, starting with the exploration of potential solutions. Here, ideas are generated, considered, and checked.

Idea generation

The most common approach to generating ideas is brainstorming. In brainstorming, ideas are spawned with the intense burst of a storm, the wilder the better. Building on ideas is encouraged, and judgment is to be reserved for later. It is often useful to start off with a brief warm-up, maybe involving a humorous element, to set the mood. For example, free association can stimulate the imagination. In free association, symbols or words are either written or spoken. Starting with one word/symbol either written for all to see or spoken aloud, each person draws/writes/speaks the first thing that comes to mind. Below are some useful techniques for enhancing brainstorming.

- Synectics: Rooted in the Greek word *synectikos* which means 'bringing forth together,' this technique stimulates new and surprising ideas through (sometimes outrageous) analogies, prompted by a question like, "If your course on statistics were a television show, which one would it be and what would it be like?"
- SCAMPER: Asks questions to generate additional ideas from an existing list, prompted by each word in the acronym: Substitute (e.g. Different ingredient?); Combine (Combine functions?); Adapt (e.g. Can this be like a previous idea?); Magnify/modify (e.g. Grow? Add? Change?); Put to other uses (e.g. Repurpose?); Eliminate (e.g. Simplify?); Rearrange/reverse (e.g. Shuffle? Transpose?)
- Slip writing: People write ideas on slips of paper and pass them around; ideas are changed or augmented along the way; contributors may be named or anonymous; the same or a different group sorts and evaluates the ideas.
- Picture taking: Using (cell phones with) digital cameras, participants leave the meeting area to take pictures of novel or familiar objects from creative angles, the more unusual the better; projected images are then shared with the group, which engages in free association and then uses the associations as starting points for new ideas.

Requirements	Propositions	S Specific manifestations		
Clarify real- world relevance	See career opportunities	Invite guest speakers	Use real cases	Show job postings
	Increase motivation	Concrete tasks	Fun tasks	High-yield projects
Develop improved planning skills	Address study and time management	Offer reading and note-taking tips	Explain about time budgeting	Teach backwards mapping
	Make pace adjustable	Reading	Guided self-study	Individual work
	Offer practice opportunities	Mini thinking exercises to apply study skills	Exercises during classes to address study skills	Map week, month, and semester planning
Foster student relationships	Encourage interaction	Buddy system	Poster fair, online forum	Team prepared presentations
Clarify personal growth	Feedback	Expert coaching	Peer review	External review
	Reflection	Journal	Presentation	Video

Matrix 5.1	Sample	morphologica	l chart
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Other techniques for idea generation tackle the process in a more analytical and systematic manner. For example, based on clearly specified design requirements for the solution, a morphological chart can be employed to list solution functions and solution components. It can be used in either direction, but is often most helpful when taking big ideas and operationalizing them into specifics. The use-fulness of this technique hinges on the quality of the design requirements. But these are difficult to define well at the start of a project, unless the project builds on substantial previous work. This technique is thus usually more useful once design requirements have been established and verified (e.g. through a focused literature review). Matrix 5.1 shows a sample morphological chart. The chart was developed in response to the question, "Given your understanding of the failure/ drop-out problem in this master's program, what are potential solutions?" Similar to design principle distinctions given elsewhere in educational design research literature (cf. Linn *et al.*, 2004; McKenney & van den Akker, 2005), it shows three grain sizes: requirements, propositions and specific manifestations.

Idea consideration

"A man may die, nations may rise and fall, but an idea lives on," said John F. Kennedy. This section is about sifting through, considering, and judging ideas to find the one (set) that has the power to live on. Critical consideration of ideas is not something that happens only during the initial design of a solution. Ideas are generated, deliberated, and selected throughout many phases in the educational design research process. During idea consideration, critical thinking is essential. Critical thinking is greatly enhanced when a robust set of design requirements can frame the consideration. For example, the constraints identified during the SWOT analysis form one type of requirements. Ideas that cannot work within those will be discarded, and feasible approaches will be compared in terms of their risks and benefits.

There are many ways to compare potential solutions to problems. Four techniques that are often useful to stimulate critical thinking are:

- De Bono's hats (De Bono, 2015): Participants take turns considering ideas from one of six roles, each of which focuses on different aspects: White hat facts and information; red hat feelings and emotions; black hat being cautious; yellow hat being positive and optimistic; green hat new ideas; blue hat the big picture. Considerations are captured aloud or on paper.
- Courtroom challenge: The two best ideas are represented in a mock courtroom. Their 'cases' are made by opposing teams, who try to convince the judge that one is superior (or guilty/not guilty of a particular design flaw).
- Strengths/weaknesses matrix: Design requirements are listed vertically, and design options are listed horizontally. As the matrix is completed, each design option is ranked in terms of its perceived ability to meet each criterion. Rankings can be +/-; +++/- -, numerals, happy/sad faces, etc. When numerical rankings are used and tallied, this is called the Pugh method.
- Weighted ranking: This is an extension of the strengths/weaknesses matrix, in which each of the criteria is given a weight of importance. A design that scores equally well on 'cost' and 'reliability' will have a higher score for the latter, if the feature of 'reliability' has been weighted as more important (e.g. multiplied by a factor of 3).

While decision making is fed by rational, analytical perspectives, such as those generated using the methods above, these perspectives do not drive the endeavor alone. As stated before, a limitation of some of the more systematic approaches (e.g. weighted ranking) is the quality of the design requirements being used. If decisions are made based only on what is known, there is a risk of overlooking the fact that educational design researchers cannot know everything. There should be voices of instinct and intuition in the decision-making process. After all, decision making (in initial design or later) will rarely involve consideration of one factor at a time. More often, tradeoff decisions will have to be made (e.g. the most effective option is not very feasible; the ideal scenario is insufficiently practical; the practical option might not be effective enough, and so on). Both practical and theoretical perspectives, derived from the field and from literature, are urgently needed to help weigh potential options.

Idea checking

Once a limited number of ideas have been deemed worthy of pursuit, it can be useful to check their inner logic and potential viability in the target setting. Comparing new ideas with the partial design requirements can help to check the alignment with the long-range goal, as well as with what is known about the context (and the system in which it resides) and the interests of the stakeholders. It is also important to consult stakeholders and experts to determine if the envisioned intervention is feasible, given the human, material, and structural affordances and limitations of the project. Comparing new ideas with initial design propositions can be a way to check the alignment of potential solutions with what is already known from literature about how to shape specific elements. To facilitate idea checking, it can be helpful to model how a particular intervention would work. One powerful way to do this is through the creation of a logic model.

Logic models depict the solution and its outcomes, showing the assumed 'if-then' relationships. Specifically, they portray inputs (including, but not limited to, the designed intervention), processes (implementation of the designed intervention), outputs (evidence of implementation) and outcomes (benefit or change that results). As such, logic models represent the theory of change underlying an intervention. Logic models can be basic, showing the four elements described above, or elaborate, depicting great detail or additional influences on the intervention, such as contextual factors. While logic models can be developed at various stages in the design process, initial versions are very useful after a potential solution has been decided upon and before it has been mapped or constructed. Logic models frequently evolve as insights are gained from subsequent steps (e.g. conjecture mapping, discussed in the next section).

There are many formats and templates for logic models, showing relationships and feedback loops, with varying levels of detail and even nested layers of concepts. Table 5.3 shows an example of a logic model for an intervention that aims to develop teacher sensitivity and the ability to meaningfully engage with children in multi-cultural classrooms, with the overall goal of improving pupil learning gains during collaborative projects. Additional resources and information about the logic modeling process are available online and in print (e.g. Funnell & Rogers, 2013; Knowlton & Phillips, 2012).

Table 5.3	Logic	modeling	template	and	example

Inputs	Processes	Outputs	Outcomes	Impact
What is needed	Activities	Immediate results	Effects	Measurable change
 Lesson materials Teacher awareness Pupil motivation External expertise Financial support Cultural expertise 	 Hire facilitators Develop materials Professional development Awareness campaign Secure grant Create instruments 	Number and description of: • materials made • facilitators hired • workshops held • teachers trained • children reached	 Increased educator sensitivity to cultural differences Improved climate of multi-cultural classrooms Higher learning results on collaborative projects 	Substantial differences reflected in pre- and post- intervention data from: • teacher interviews and questionnaires • classroom observations • pupil assessments

Mapping solutions: when fundamental understanding is applied

Refining design requirements and design propositions

Taken together, the design requirements and the design propositions constitute much of the existing fundamental understanding that is put to applied use when interventions are designed and constructed. As mentioned previously, the design requirements give more guidance on what is to be accomplished in a specific setting, whereas the design propositions inform how that can be done. After potential solutions have been explored and selected for mapping, it is often useful to revisit, elaborate, and refine the design requirements and design propositions. As noted earlier, this remains an ongoing process throughout the design research trajectory, although the design requirements (related to the goals of the intervention) should stabilize earlier.

Design requirements pertaining to freedoms, opportunities, and constraints were identified through the analysis and exploration phase. Now that a solution has been determined, functionality requirements may also be set. These may be inferred from what is already known about the target setting, from literature, or it may be necessary to revisit the analysis and exploration phase to gather additional inputs. For example, if the solution chosen is technology-based, but no data on technology infrastructure, attitudes toward technology use, or technological expertise and support were initially collected, literature may give some guidance, but it would probably make sense to revisit the field to learn more about such aspects in the context in question.

Once the solution is known, design propositions must also be elaborated and refined. This is initially accomplished through literature review. Whereas the previously discussed literature review (conducted during analysis and exploration) primarily informed understanding the *problem* (e.g. What causes insufficient learner engagement?), the focus of this literature review is specifically to inform design of the *solution* (e.g. How can learner engagement be increased?). Often, the literature review continues throughout development, informing and refining the design propositions and thereby also the intervention, until the intervention becomes reasonably stable. As understanding begins to take shape, design propositions are frequently integrated.

Design propositions serve the practical goals of educational design research, by helping to sharpen the focus of an intervention and provide solid grounds upon which design choices can be made. They serve the theoretical goals of design research by providing starting points for the theoretical framework that is used to focus empirical testing conducted on or through the intervention. They also help to document and track the evolution of design insights. Earlier design propositions tend to be somewhat sketchy and written for internal audiences. Careful establishment, articulation, and refinement of (integrated) design propositions, with the goal of developing and sharing theoretical understanding, are critical aspects of educational design research that set it apart from other design work. Empirically tested and validated design propositions often form the basis of the prescriptive/normative theoretical understanding produced by educational design research. For example, building from ideas about teacher pedagogical content knowledge, Davis and Krajcik (2005) presented a set of design propositions (they use the term 'heuristics'), to further the principled design of materials intended to promote both teacher learning and student learning. As another example, Edelson (2001) presented an integrated set of design propositions (he uses the term 'framework') for designing technology-supported inquiry activities.

In educational design research literature, many terms have been used to describe the integrated, theoretical underpinnings for design, such as conjecture maps (Sandoval, 2004), principles (Linn *et al.*, 2004), and frameworks (Edelson, 2002). Here, we examine the work of refining design requirements and propositions in light of a process that could be considered an elaborated form of logic modelling: conjecture mapping. Like typical logic models, a conjecture map shows key design inputs, processes, and outcomes. But unlike most logic models, a conjecture map also articulates the theoretical basis for causal relationships between elements. Conjecture maps contribute to theory building about how and why designs function by articulating, and thus enabling the testing of, causal mechanisms. Sandoval (2014, p. 30) elaborates:

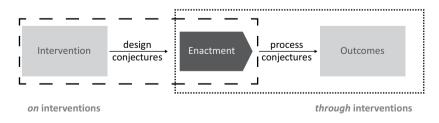
The elements of a conjecture map provide a syntax for articulating hypothesized interactions between designed elements and the people who act within a designed environment. ... Evaluations of any particular design research study can scrutinize specifically proposed interactions and the subset of design and/or theoretical conjectures being tested. In this way, conjecture maps potentially provide a means for assisting rigor and quality, by linking study methods to the conjectures specified in a map.

The proposed theoretical basis for causal relationships can be referred to as conjectures, and Sandoval (2014) discerns two types in design research. Design conjectures are the research team ideas about processes the intended design will engender (Sandoval, 2014). Here, the design includes artifacts as well as other factors that are introduced to shape what happens. For example, if task sheets and teacher guidance are given such that learners examine data in pairs and record shared observations, this may engender student construction of data-supported arguments. Design conjectures are relevant to the previously described orientation, research conducted *on* interventions, because they articulate why (specific features of) designs should work, and allow testing of these hypotheses.

By contrast, theoretical conjectures concern the ways in which specific resulting processes contribute to (and mediate) the outcomes (Sandoval, 2014). This does not concern all possible interactions that could occur as a result of a particular design, but rather specifies a commitment to specific mediating processes that are likely to produce desired outcomes. For example, if students construct data-supported arguments together, the outcome could be that they understand what makes arguments sound and are able to produce good arguments. These conjectures are relevant to a second orientation described earlier, research conducted *through* interventions. They articulate why processes engendered by the design yield certain outcomes, and can also be tested. To clarify that they concern the mediating processes, and to mitigate any connotation that research on design conjectures does not lead to theoretical understanding, we hereafter refer to this type of conjectures as process conjectures.

Conjecture mapping refers to the overall process of modelling the causal mechanisms between inputs, processes, and outcomes. In light of the conjecture mapping concepts explained above, Figure 5.2 elaborates the orientations of research conducted *on* and *through* interventions, which were introduced in Chapter 1 (along with research *for* interventions, also discussed in Chapter 4). The intervention constitutes the input, the embodiment of which, as Sandoval aptly notes, is salient. The embodiment is shaped by the design requirements (stating what designs must include or do), and design propositions (deline-ating how those functions can be achieved). Design conjectures explain why mediating processes are produced when the intervention is enacted, and process conjectures explain why those processes lead to intervention outcomes.

Conjecture mapping is an extremely useful process throughout design research trajectories. It can even be conducted retrospectively, as Wozniak (2015) did to capture the significant features of a resource which was developed to ease learner transition into online and distance courses in higher education. But we mention it at this stage because we find that this is when most design researchers are ready to elaborate their first substantial conjecture map. The process inherently stimulates investigation of theoretical perspectives to enrich the design's theory of action. Further, thinking through specific consequences typically prompts refinements in draft design requirements and propositions. In addition to supporting the design work, conjecture mapping helps tremendously to clarify the theoretical contribution of the research. Conjecture mapping is not a one-time step. Rather, initial maps are further enriched by subsequent processes (including creating a skeleton design, described next) and are often refined throughout the entire design research trajectory.





Skeleton design

As described above, theoretical and practical understanding that informs design is expressed through design requirements and design propositions. These ideas are put to use when potential solutions are mapped. This is generally a gradual process, which starts off identifying the main lines, or skeleton of a solution, and increasingly fleshes out details. Constructing a skeleton design is important because it helps designers identify core design features and distinguish these from supporting ones. As the design and construction process ensues and the temptation for 'feature creep' increases (i.e. adding features to the design that were not originally planned), the skeleton design, along with design requirements and design propositions, can help weigh the costs and benefits of proposed additions.

There is no set format for a skeleton design but, generally, attention is warranted to all aspects of the design, which typically include: materials/resources; activity/task structures; and participation/practices. Materials/resources include the physical artifacts that will be part of the intervention. Activity/task structures describe the main events through which the intervention will be carried out. Participation/practices gives additional detail on how actors are expected to engage during those events, including roles, responsibilities, or norms of interaction. Through the skeleton design, it should also be clear which aspects are new, and which aspects, if any, already exist within the target setting. For example, the skeleton design may mention that teacher meetings will be held. It should also specify if those meetings are separate from, or integrated into, regularly scheduled ones.

Theoretical models (derived from design research or other studies) can support the articulation of the skeleton design. For example, in an intervention that involves new or different instruction, Gagné's nine events of instruction (discussed in Chapter 3) could be used to elaborate the activities/task structures of teachers. In a similar vein, the implications of social interdependence theory for cooperative learning (Johnson, Johnson, & Smith, 2007; Johnson & Johnson, 2009) have been used to elaborate participation/practices in design research interventions (e.g. van Dijk, 2017). While some models help define specific elements of the skeleton design, others can help establish an overview of the skeleton as a whole. For example, van Merriënboer's 4C/ID model (discussed in Chapter 3) offers an integrated curriculum design framework which holds implications for materials/resources, activity/task structures and participation/practices. Similarly, based on design research on the Investigating and Questioning our World through Science and Technology (IQWST) curriculum, researchers give empirically derived guidance for structuring resources, activities, and practices for scientific argumentation (Berland & McNeill, 2010; Berland & Reiser, 2011). Table 5.4 gives examples of the kinds of considerations to be addressed in the skeleton design.

The skeleton design may also indicate the scope of the project, defined primarily in terms of goals, people, time, and budget. Linking the long-range goal to specific components in the design can help establish and maintain focus. Often,

Design task	Materials/ resources	Activity/task structures	Participation/ practices
In-service program for teacher noticing	Worksheets Guidebook with tools Workshop agenda Videos	Expert coaching Peer observation Workshops	Coaches give individual performance feedback Pairs share salient observations Small groups practice each step in a video- rich reflection routine
After-school inquiry science program	Science toolboxes Workbooks Facilitator guide	Children conduct semi-independent inquiry activities	Children collaborate as scientists do Facilitators support when needed
Cohesion in hybrid learning	Syllabus or user guide Informative website (e.g. within a course management system) Assignment descriptions and tools	Face-to-face meetings Online out-of- class work Offline out-of- class work Tasks Jigsaw method	Participants form small groups, each member takes on a distinct role, the team cooperates on a shared goal (assigned or chosen) Individuals conduct desk research to develop the expertise needed to fulfill their role Not only teams meet, but also role-alikes support each other in understanding and fulfilling their role

Table 5.4 Three examples of considerations to be elaborated in a skeleton design

writing and rewriting the project goals succinctly helps researchers/designers to separate out long-range and interim goals. The people bearing mention in the skeleton design can include the target group, the researchers/designers, experts, and additional stakeholders, who will, directly or indirectly, be involved in creating or implementing the design. Timelines should indicate the start and end of the project, as well as the anticipated flow of the project, indicated by milestones. A cautionary note: project timelines tend to be chronically overoptimistic, with the (re)design and construction phase usually being the most drastically underestimated. Finally, the budget indicates the anticipated project expenditures. It usually provides an estimate of people hours and material costs. Skeleton designs are created especially for internal audiences, although they may be described for external audiences in project proposals. They can be used as a kind of organizer for identifying components that require further specification. Before doing so, it may be useful to visit the phase of evaluation and reflection. Feedback (e.g. through expert appraisal) on a skeleton design could crush or affirm initial ideas or, more likely, refine them. Taking the time to refine skeleton designs can save valuable resources that might otherwise have gone into detailing ill-advised components. If not subjected to formal appraisal, the skeleton design should at least be checked for alignment with the design requirements and design propositions.

Detailed design specifications

Once the skeleton of a design has been set, it is necessary to further specify aspects of the entire intervention, and/or of specific components of the intervention. This may happen in one fell swoop, but it is usually a more gradual process, eventually resulting in detailed design specifications which provide the information needed to begin 'manufacturing' the intervention. There are usually clusters of ideas about the substance of the intervention (the design itself, derived from the product-focused requirements and propositions), as well as the design procedures and processes (how it gets created, derived from the process-focused requirements and propositions).

If design is compared to cooking, substantive specifications describe the finished cake in careful detail, so well that the reader ought to be able to imagine it quite clearly. Procedural specifications, on the other hand, are like the steps in a recipe. For example, substantive specifications for educational software will likely describe the content, learning supports, and interface design. This might include screen mock-ups, with comments printed in the margins, highlighting certain aspects or describing certain functions. Procedural specifications for educational software will likely include developer team meetings, indication of how often and through which mechanisms feedback is collected, procedures for making revision decisions, and so on. The planning model by Posner and Rudnitsky (discussed in Chapter 3) could be used as an organizer for the detailed specifications of a course. Specifications concerning the boxed elements would be substantive, and specifications concerning the arrows would be procedural.

As with the skeleton design, it is strongly recommended to evaluate detailed specifications before commencing with construction. Here, too, even if not subjected to formal appraisal, the detailed design specifications should be assessed for alignment with the long-range goal, design requirements, and design propositions.

Construction

After solutions are designed, specific components of the actual intervention are constructed. While it may be possible to 'build' a complete intervention all at once, educational design research most often involves creating successive approximations of the desired intervention, each of which is informed by research. Returning to the culinary metaphor above, construction is akin to the act of cooking. And later, after evaluation and reflection when the chef and selected customers test the food, this phase is revisited to make adjustments, based on the feedback. We appreciate this metaphor because cooking, like powerful educational design, is best served by a blend of systematically planned action (based on knowledge of ingredients – propositions – and how they can be blended for healthy interaction), and creative inspiration at the time of concoction.

Building initial prototypes

Prototyping has traditionally been associated with engineering and is a wellestablished, systematic approach to solving real-world problems in many fields, including education. For example, Newman (1990) described a process he calls formative experiments for exploring how computers can be integrated into classrooms. Reinking and Watkins (1996) described how a series of experiments was conducted to both investigate the effects of, and to redesign, a unit to promote independent reading of elementary students. Nieveen (1999) described a prototyping approach based on consecutive formative evaluations, along with the framework that was used to evaluate three different quality aspects of those prototypes. This section delineates what is meant by prototypes in educational design research and the forms that they may take. Suggestions on how to orchestrate the prototyping process and do so in teams are also provided.

Prototypes in educational design research

During construction, many detailed decisions must be made. These are largely steered by the design requirements and design propositions; and guided by the skeleton design and detailed design specifications. However, since it is virtually impossible to specify every single detail ahead of time, a substantial number of design decisions will be made during actual construction. Successive approximations, like those mentioned above, are commonly referred to as prototypes. While the design ideas mentioned above (requirements, propositions, skeleton design, detailed specifications) do go through iterative refinement, they are not considered prototypes, because they represent the *planned* solution. Rather, we use the term 'prototype' specifically to describe various draft versions of the *constructed* solution.

Prototypes can encompass a wide range of artifacts, such as software, books, websites, and so on. While some parts of the solution cannot be created ahead of time (e.g. the interaction that occurs during classroom enactment), prototypes can be made directly for some components (e.g. products or written policies) and indirectly for others (e.g. tools that guide processes or programs). Examples of components that can be prototyped include:

- product component (direct): semi-functional learning software
- policy component (direct): organizational documentation or memos
- process component (indirect): guidebook for teachers to plan, enact, and reflect on their own lessons
- program component (indirect): agenda and activity descriptions for school leadership development.

Forms of prototypes

Prototypes range from partial to complete components of the desired solution. They often contain samples of what the finished product might look like; and they may exhibit 'functional' or 'dummy' features. For example, a visual prototype of a software program can be created in PowerPoint, just to illustrate the interface design, and operationalize the 'look and feel.' It might be done for the entire program, or for just a few components. Different forms of prototypes have been identified in literature, including: throw-away; quick and dirty; de-tailed design; non-functional mock-ups; and evolutionary (cf. Putman, 2014). For example, a paper prototype of a software program would constitute a non-functional mock-up.

There are several ways in which initial prototypes differ from more mature ones, and these are represented as a continuum in Table 5.5. First, the components that are elaborated in early prototypes generally do not represent all elements of a solution. This is often intentionally done (e.g. "We wanted to pilot the first module before developing the whole series/course/program"); but

	As interventions mature, prototypes grow and stab		
	Initial	Partial	Complete
Parts elaborated	One or few components	Several components	All components
Functionality	Mock-up	Semi-working	Fully working
Permanence	Throw-away	Mix of throw- away and evolutionary elements	Evolutionary

Table 5.5 Maturing prototype features

not always (e.g. "Once we began prototyping, we realized we had to build in a whole new section with support for second language learners"). Second, prototype functionality tends to increase over time. This is particularly common for technology-based interventions. Third, prototype components gradually transition from temporary versions to more enduring ones. Earlier on, it can be much more sensible to throw away (pieces of) the prototype (e.g. distracting features in an interactive learning environment; activities that did not function as anticipated); but as approximations of the desired solution become increasingly successful, more and more of the solution becomes stable. Rather than starting over or trying new alternatives, refinements are made to a solution (e.g. interface tweaks; re-sequencing learning tasks), the essence of which remains constant while detailed fine-tuning and embellishments continue over time.

Williams (2004) described an example of prototyping in educational design research. She explored the effects of a multimedia case-based learning environment in pre-service science teacher education in Jamaica. Her dissertation provides a detailed account of both the design and formative evaluation of the prototype learning environment, and the effects of its use on pre-service teacher learning. Williams' design and development account clearly described how design propositions related to cooperative learning were initially conceived and integrated into three prototypes of the learning environment, before arriving at a final version. Her description also addressed how empirical findings and other considerations prompted revisions in prototypes of the tool.

How to manage prototyping processes

Because this book discusses educational design research in general, the range of solution types that could be constructed is vast. It is therefore impossible to address them comprehensively here. Instead, attention is given to orchestrating the process. The moment of actually constructing prototypes is when design notions are instantiated. In this process, direct prototypes (e.g. materials/ resources) as well as indirect prototypes (e.g. activity/task tools) are constructed. This may be accomplished by individuals, working with a sketch pad or a computer. But teams can also build prototypes, sometimes using computers but often using pens, posters, sticky notes, or large display boards to create mock-ups.

It is possible, though not so likely, that the design research endeavor will feature the development of one, single prototype component. But given the interventionist nature of design research, it is more likely that several components of a solution will be prototyped. For teams, but also for individuals working on design research, it is quite common for development of different components to be going on simultaneously. For example, in developing a technology-rich learning resource for a university-level course on geometry proofs, prototype components could include lesson plans, an online proof tool, learner assessments, and a workshop with teachers. Overseeing all this requires masterful orchestration.

Being able to see the project like a jigsaw puzzle and plan for the construction of its constituent parts is extremely helpful. Many strategies and tactics that apply to generic project management can be useful during the prototype development in educational design research. For example, project management reminds us to pay careful attention to how our resources are allocated. An over-allocated resource is one that has more work demands than the timeframe allows. Though it may be the culture of many work environments, we often find that researchers (especially graduate students) could be well described as over-allocated resources. This should give pause, as overall project productivity is threatened when resources are over-allocated. Below, several tools are described to help with orchestrating design research prototyping:

- Critical path: Flow-chart style representation of main activities (elaborate ones include supporting activities), where bold lines indicate essential tasks and trajectories, and thin lines represent preferred, but not required, tasks and trajectories.
- Gantt chart: Convenient, straightforward, two-dimensional overview of project development and supporting activities, with components shown vertically and time shown horizontally.
- Milestone map: Target dates for completion of certain elements, which can be listed separately or integrated into a Gantt chart.
- RASCI matrix: Clarifies roles and responsibilities in projects as those who are: Responsible (who does the work, often the lead researcher); Accountable (who is ultimately accountable for thorough completion, often a principal investigator or graduate supervisor); Supporting (who helps the person responsible, like a research assistant); Consulted (with whom there is two-way communication); and Informed (who are kept up to date on progress through one-way communication, like funders).

Many books and electronic tools provide insightful and practical support for project management (cf. Greer, 2014). Please refer to the Appendix for recommended sources.

Prototyping in teams

Very few projects are undertaken as a one-person show. Most successful design research projects involve varied expertise on a multi-disciplinary team. Yet even in the case of projects undertaken by a single graduate student, there will be moments when additional expertise is needed. In some cases, outside experts will actually construct elements of the design (e.g. a computer programmer builds software). In other cases, project collaborators will co-construct design components (e.g. teachers and design researchers collaboratively plan lessons). And still other elements will be created by the core project members themselves with critical input from outside experts (e.g. subject matter specialists give guidance or examples). In addition to the project management techniques listed above, it can also be useful to create a document that plans and tracks who is creating what, and the envisioned timeline from start to completion.

Each project demands its own range of specific expertise. In educational design research, it is common to seek out expertise related to the media being used, the content being addressed, the intended pedagogy, and those with a strong sensitivity to what may be accepted in the target setting. Media experts include those who put prototype components into publishable form, such as desktop publishers (some clerical staff members are wonderful at this), software developers (ranging from hobbyists to professionals), and website designers (many institutions have these people in-house). Content specialists include subject matter experts, who often work in research, practice, or both (e.g. faculty in a university department of mathematics education often conduct their own research and supervise teaching practice). Pedagogy specialists may also have more of a background in research (e.g. researching the use of serious games as a learning strategy) or practice (e.g. a corporate trainer with expertise in adult learning). Many experts will possess a combination of specialties (e.g. pedagogical content knowledge experts specializing in inquiry learning in science). It is extremely useful to have practitioners on the design team, with their sensitivities to the affective and practical aspects of the target context being high among the many contributions they can make. Practitioners often help 'keep it real' by being able to voice interests and concerns that are likely to be shared by others, and determining what is (or is not) feasible, in the target setting. For educational design researchers working in or from a university, it may be possible to expand project resources at little or no cost by providing internships or service learning opportunities to students from other types of programs. For example, students from graphics design courses might be able to produce artwork for e-learning environments and students in computer science courses might be able to do some initial programming.

Revising prototypes

Design ideas and constructed prototypes can be evaluated through various strategies and methods, which are described in detail in Chapter 6. The evaluation of designs and constructed (prototype) interventions generally concludes with revision recommendations. This can include suggestions on what to add, what to remove, what to alter, or even what to repeat in a design. This section briefly discusses the use of such recommendations to revise design documents or prototypes. It starts by describing different kinds of findings and then discusses considerations in reaching revision decisions.

Different kinds of evaluation and reflection findings

The stage and focus of an evaluation will set the boundaries for how far-reaching revision recommendations may go. Both design ideas (e.g. design requirements, propositions, skeleton design, or detailed specifications) and constructed proto-types can be evaluated, although it is less common to conduct anything other than an informal critique of design requirements and propositions. But even if only a prototype is evaluated, the findings are quite likely to have implications for the design ideas, especially the design propositions. For example, the formative evaluation of a prototype learning environment may yield specific recommendations regarding the prototype itself, which could then be incorporated into new versions of the skeleton design and detailed design specifications. But those recommendations may be based on important concepts, which warrant integration into the design propositions and may prompt another cycle of literature review.

The empirical testing of prototype features may yield findings which are more prescriptive, showing how to move forward with design. But more often, evaluation activities will reveal descriptive findings, which clearly need to be considered when revising the intervention, without specifying how the design should be improved. For example, the observation and interview data from the evaluation could provide more nuanced insight into how large or small an innovative jump an intervention is, in comparison to current practices. Or it may reveal more about user characteristics (e.g. most of them have never seen this kind of tool before; teacher beliefs about this topic are highly varied; or children have some, but not all of the prerequisite skills). The evaluation could also reveal participant preferences (e.g. they are happy to do this, but mostly during evening hours), or contextual factors that were not examined in the initial phase of analysis and exploration. In fact, an evaluation may point to the need to revisit the analysis and exploration phase. For example, in testing a professional development program where teachers bring learner assessment data to meetings and learn how to plan lessons to meet specific needs, design researchers might come to question the quality of the assessments teachers bring with them. Before redesigning the program, it may be necessary to analyze currently available assessments and explore what other assessment options might be feasible.

Considering revisions

In considering how to proceed with the findings from evaluation and reflection, some design teams use established procedures for logging feedback, systematically reviewing it and creating a written trail of how it was addressed or why not. Often, it can be useful to sort problems on the basis of their complexity. Some evaluation findings will be rather straightforward and easy to use (e.g. correction of typographical errors). Some will not be easy, but the pathway to revision will be clear. Many will pose complex challenges. Complex challenges are those for which a solution is unclear or not readily available; for which numerous options for solutions exist; or for which the logical revision(s) would be beyond the scope of the project. Very often, complex challenges are prompted by tensions between differing design goals. For example, what is practical for users might make it easier to implement, but less effective; or what has been shown to be effective is not sustainable. In some cases, insufficient practicality is a barrier to even studying effectiveness. To illustrate, if an online learning environment has poor usability, it may have low effectiveness not because of the content or pedagogy, but because of the inadequate human–computer interface (Reeves & Carter, 2001). Revisiting design requirements and design propositions can sometimes help to weigh options in such cases. Consulting experts (in person or through literature) may also help.

In dealing with complex redesign challenges brought into focus by evaluation, it is important to remain distanced and open-minded. It is also critical to stay in touch with the main goals to ensure that revisions reflect responsive evolution (e.g. redesign to better meet the stated goals) and not 'mission creep' (e.g. redesign changes goals without realizing it). Especially those intensively involved in the project might do well to take a break after analyzing the results and before determining revision suggestions. In some teams, the agreements are made that design authority changes hands at this point. The idea behind this is that designers can become so attached to their work that they are unable to do what is sometimes necessary in prototyping: 'kill your darlings.' Occasionally, it can be productive to concentrate (partly) on other issues, while looking to see if a solution may be found indirectly, through working on the related problems.

It is wise to plan the revision process, just as it is wise to plan the initial development. A general rule of thumb for the timing of revisions is that it pays off to tackle simple issues that take relatively little time immediately, using the 'touch it once' principle. That is, if it takes a relatively short amount of time to do, it is more efficient to do it immediately than to carry it around on the 'to do' list. It is also important to initiate changes in a timely fashion, so that those which take a long time, even if they require little monitoring, do not hold up development. Complex problems should be sorted into those that will be tackled in the redesign; those that cannot or will not be solved prior to the next evaluation but will be addressed; and those that will be left unaddressed. Documenting each of these is extremely important to help reconstruct events when reporting on the process (see also Chapter 9). Bulleted lists or tables of issues/actions work very well; these can be sent around to the design team for review and comment. It is also important to ascertain if the changes are more superficial (e.g. constituting improved actualization of the design propositions); or more substantial (e.g. altering the underlying design propositions). Planning the revision process may also include building in time to consult literature, especially when more substantial changes seem necessary.

Products resulting from this phase

Kurt Lewin famously said that "Nothing is as practical as a good theory" (Reason, 2001, p. 182). Throughout this phase, good theories are put to practical use in designing and constructing solutions to problems. Both design ideas and constructed prototypes evidence attention to fundamental understanding and applied use. This section briefly recapitulates the two main types of outputs from the sub-cycle of design and construction.

Products describing design ideas

Products resulting from design activities relate to exploring potential solutions (generating ideas; considering ideas; and checking ideas) as well as mapping potential solutions (refining design requirements and design propositions; establishing a skeleton design; and setting detailed design specifications). Design requirements and design propositions capture significant concepts and fundamental understanding that are used to steer the design process. Design requirements, based largely on the findings from analysis and exploration, delineate functions, criteria, opportunities, constraints, or conditions to be incorporated into the solution. Design propositions are based largely on literature and constitute the postulated mechanisms that will enable designs to work. While the products of exploring solutions mostly serve the practical goals of educational design research, the products of mapping solutions contribute to both practical and theoretical goals. The skeleton design and the design specifications bring the solution closer to reality; and when design requirements and especially propositions are explicated and shared, contributions can be made to theoretical understanding.

Products embodying design ideas

Products resulting from construction activities embody the design ideas. These are often successive prototypes of the desired intervention. Prototypes serve the practical goals of design research by actually being (parts of) the solution to a practical problem. They can also serve the theoretical goals of design research, by providing manifestations of design propositions and case examples of interventions to be studied.

From products of this phase to other phases

Developing the products of this phase, which either describe or embody design ideas, may clarify to designers that additional analysis and exploration is needed before redesign and/or testing should take place. For example, in constructing an intervention that includes use of social media, designers may conclude that they require additional understanding about how and when the target group currently uses specific social media tools and functions. But more frequently, some form of evaluation and reflection takes place next. Even with early products describing or embodying design ideas, the process of evaluation takes the products of this phase as starting points. Subsequently, evaluation findings and conclusions are reflected upon, a process which can lead to new insights, conjectures, hypotheses, or ideas for (re-)design.

Design and construction examples and document assessment tool

Example 1: extending experiential learning

This example builds on one presented in Chapter 4, the study focused on the WHO's challenge to prepare public health professionals to safely store, manage, and distribute vaccines and other time- and temperature-sensitive pharmaceutical products. The WHO could only afford to run its face-to-face 'bus course' once a year, but thousands of public health professionals needed (and continue to seek) this learning opportunity. E-learning was envisioned as a solution to this problem.

Design: exploring solutions

As described above, a retreat is a good way to allow a design team to come up with creative design ideas for a solution. A design team retreat for this project took place in Turkey, with the overall project leader from the WHO, a university consultant, a training expert and the doctoral student leading this study, and a Turkish art director. The team brainstormed design ideas over many hours, often sketching them on flipchart paper and literally covering the walls of the room in which they met with creative drawings. Vesper (2014, pp. 111–112) described the nature of this exchange:

Having this face-to-face creative interplay between the design team members resulted not only in new ideas, but also in establishing a common vision of the functionality and look-and-feel of the e-learning course. An important aspect in this discussion was the use of analogies, in this case by mentioning well-known applications as short-hand code for what was wanted. For example, if some sort of face-to-face communication functionality was required, it would be referred to as "working like Skype", and threaded discussions were envisioned as "similar to Facebook." Additionally, references were made to the actual PPCMoW bus course, for example, the desire to have a 'virtual café' where participants could interact, not just about technical matters, but also on areas of personal interest—sharing stories, photos, recipes, music, and the like.

Design: mapping solutions

The e-learning version of the bus course had to require participants to work in small collaborative teams just as they did on the bus. In addition, the e-learning course needed to yield similar learning outcomes to those achieved in the physical course. This requirement led to a careful examination of the underlying design principles for establishing a community of learners online. To guide the design of an e-learning program capable of matching or even exceeding the outcomes of the physical bus course, a preliminary set of design principles was identified and used in creating the e-learning prototype. The following five design principles emerged from literature review, consultation with experts, and the design retreat: (1) Utilize instructional and visual designs that support and are sensitive to multi-cultural learners who bring different learning and reasoning preferences along with different communication, language, technological, and problem-solving skills; (2) Create safe, structured, and unstructured opportunities, methods, and tools for learners to meet, develop relationships, and actively collaborate with each other; (3) Select and develop technology that is appropriate to the learners, their location, available infrastructure, and culture and that supports multiple 'channels' for communication; (4) Identify and communicate learner roles and responsibilities that set the expectations for the learners; (5) Identify and communicate facilitator roles and responsibilities that provide the expectations and guidance for the course leaders.

Construction

Several e-learning prototypes were constructed during this phase. Initially, the WHO outsourced the production of a working prototype of the e-learning course. Unfortunately, after a nearly year-long delay, it became clear that the contractor did not have the capacity to construct the type of sophisticated online experiential learning that had been designed. Subsequently, a mock-up of the course was produced at WHO using an open-source learning management system called Moodle. An external consultant reviewed the prototype Moodle version of the bus course and concluded that it lacked the usability required for supporting the types of group-based collaborative authentic learning tasks that had been envisioned for this course. Subsequently, the WHO engaged a different externally contracted group to develop the e-learning program, and a prototype sufficient for field testing was created.

Results from this phase

The results of the design and construction phase included several products. First, the learning objectives of the existing physical bus course were revised so they would be more applicable to an online course. Second, as described above, a set of initial design principles for supporting authentic collaboration online were clarified, based especially on the work of Herrington, Reeves, and Oliver (2010). Third, several prototype versions of the e-learning program were developed. The final design of the e-learning course was awarded the 2015 Hermes Creative Award for e-learning. Further, one publication emerged from this phase, specifically a paper that described the process of developing the design principles that guided the prototyping of authentic e-learning capable of enabling public health personnel to develop the skills required for effective pharmaceutical cold chain management and to establish a learning community extending beyond the course:

• Vesper, J. L., Herrington, J., Kartoğlu, U., & Reeves, T. C. (2015). Initial design principles for establishing a learning community for public health professionals through authentic e-learning. *International Journal* of Continuing Engineering Education and Life-Long Learning, 25(2), 241–257.

Example 2: blended learning

Spurred by an institutional curriculum reform initiative, this project set out to redesign a pre-service teacher education course from a face-to-face format into a blended learning environment. From a scientific perspective, the project aimed to identify features of the blended environment that were particularly supportive to the learner group: adult learners with prior technical or vocational craft knowledge, aiming to become secondary school teachers in their field. After the analysis and evaluation phase, one pre-service teacher educator and the lead researcher (Boelens) collaboratively undertook the work described here.

Design: exploring solutions

As an existing course was already in place, a first step was to ascertain which aspects were important to keep and which should be changed. Next, for changeable elements, the co-design team generated ideas by brainstorming together, multiple times, in light of different course goals. The team considered multiple options for the same goals and weighed off theoretical soundness as well as practicality. All ideas were carefully documented, transcribed, and shared before the subsequent session in which additional reflections were discussed and decisions were made. This process, going back and forth between examining the previous course, generating, and considering alternatives, cycled several times until a core set of ideas emerged. These were then checked with the broader project team, which included colleagues from the teacher education institute as well as fellow researchers. Small aspects of the design were also piloted in the co-designing teacher's classroom, to gain a sense of if and how they might work, and what aspects should be given particular attention during design.

Design: mapping solutions

A systematic literature review was undertaken to identify and refine design requirements and design propositions. The literature provided guidelines (i.e. propositions) through which blended learning environments can address the design challenges (i.e. requirements) of incorporating flexibility, facilitating interaction, supporting student learning processes, and offering a positively affective learning climate. In addition to these scientific sources, pre-service teacher educators who were familiar with the learner group were interviewed and the researcher shadowed one of them (observation) for a semester to gain a realistic sense of what would be practical or not. By applying these insights to the previously generated ideas, a skeleton design was created. It took the form a course overview, showing for each week: learning goals, materials needed, face-to-face meeting logistics, topics, short outline of activities, on- and offline tasks, reading, and deadlines. The design team saw no need for further specification of details, as they were not handing off construction work to others. Instead, they preferred to jump straight into prototyping.

Construction

The prototypes included both materials for the students (handouts, assignment descriptions, etc.) and highly detailed lesson plans for the teacher, which clarified intended enactment. Based on the jointly constructed design, the pre-service teacher educator took the lead in drafting learner materials (e.g. handouts and task descriptions), which were critiqued by the researcher. Similarly, the researcher took the lead in drafting prototypes of detailed lesson plans, which were critiqued by the pre-service teacher educator. This constituted an evolutionary prototyping process in which specific elements from the skeleton design were selected for elaboration, then a first version was made and discussed, followed by revision and discussion again, until both parties were satisfied. When a first full version of the course was complete, it ran twice (in two different academic years) within the scope of the study. To facilitate revisions in the second year, all design decisions, and reasons underpinning them, were documented. All design meetings were audio recorded and detailed reports were made. This took a lot of effort but was useful to the lead researcher, appreciated by the pre-service teacher, and helpful in communications with the broader project team. The first year of the course was evaluated and the findings were naturally taken into consideration when revising the course for the second year. Improvements between year one and year two especially focused on enactment flow (e.g. giving learners more time to prepare the assignments and better placement of specific tasks in the learning process, such as one week earlier).

Results from this phase

In their publications about this phase, Boelens, de Wever, & Voet (2017) report on a systematic literature review that informed the requirements and propositions underpinning the design of a blended learning scenario for pre-service teachers. After articulating four key challenges to designing blended learning, the review focuses on how the four key design challenges can be addressed. Based on the design framework and data collected during implementation, a second paper presents a retrospective analysis of design features. Specifically, it presents the design conjectures and corresponding enactment data which helped refine specific support measures for student learning. The lesson materials (in Dutch) are publically available (http://alo-obl.academy). More information about this example is given in Chapter 7, with description of how attention was given to implementation and spread during the phase of design and construction. Below are the references for the literature review, the retrospective analysis of the design features, and a Dutch practitioner handbook chapter on blended learning:

- Boelens, R., De Wever, B., & Voet, M. (2017). Four key challenges to the design of blended learning: A systematic literature review. *Educational Research Review*, 22, 1–18.
- Boelens, R., De Wever, B., & McKenney, S. (under review). Conjecture mapping to support hands on learners.
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Design and construction document assessment tool

Also available at Routledge.com, Tool 5.1 can be used by researchers for selfevaluation, peer-assessment, or mentor critique to evaluate a document describing the intended, partially, or fully enacted design and construction phase. It can also be used to help structure researcher planning for this phase (e.g. to do lists and Gantt charts).

Tool 5.1 Design and construction document assessment

	Criterion	Standard	- ✓ +	Tips, tops, questions
		Holistic impressions		
ask and, if e, final nis phase)	Products describing design ideas	Design documentation clarifies the process of exploring and mapping an intervention to meet the long-range goal.		
On-task (partial and, if applicable, final outputs of this phase)	Products embodying design ideas	The designed intervention addresses the long-range goal and is consistent with the design requirements and propositions.		
۲	Chain of reasoning	Clear reasoning and thoughtful arguments are given throughout the document.		
General quality	Feasibility	This work could reasonably be carried out within the timeframe and with the cooperation of others that is envisioned.		
ğ	Completeness	All aspects of evaluation and reflection are attended to (further details below).		
	Ad	tivity-specific reflections		
	Generating ideas	Multiple techniques are used (e.g. brainstorming, SCAMPER, morphological chart) to generate ideas for attaining the long-range goal.		
	Considering ideas	Aptly chosen techniques are used (e.g. ordered, graded, or weighted ranking) to articulate comparative affordances of (sets of) possible solutions.		
Explor	Checking ideas	Most promising (sets of) ideas are checked for inner logic and viability in the target setting through specific processes (e.g. logic modelling, conversations with stakeholders, and/or literature review).		

Scores: - = missing; \checkmark = (partially) present; + = apt and thorough (given circumstances)

(Continued)

	Criterion	Standard	- ✓ +	Tips, tops, questions
	Ac	tivity-specific reflections		
su	Requirements and propositions	Practical and theoretical perspectives are leveraged to further articulate what the design should include or do (requirements) and how that can be realized (propositions), possibly by mapping (design or theoretical) conjectures about why.		
Design: Mapping solutic	Design: Wapping solutions Mapping solutions	The document describes core features of the design, with attention to at least materials/ resources, activity/task structures, and participation/ practices, and evidences application of theoretical and practical understanding.		
Detailed specifications	Substantive and procedural specifications are easy to follow and clearly aligned with the long-range goal, design requirements, and design propositions.			
Creating initial prototypes	The form and level of detail in the prototype is suitable for (initial) evaluation.			
Construction	Revising þrototyþes	Regarding the (planned) revisions, the goal of each is clear, the argumentation for each is sound, and a systematic process is described.		

Note

* For planning stage: plan indicates that/how this will be attended to.

Evaluation and reflection

In developing nearly any intervention, informal evaluation and reflection takes place throughout the development process. This chapter is concerned with the evaluation in design research that drives intervention development while at the same time seeking to inform an external scientific community of the results and their possible utility for others. This kind of evaluation is conscious, systematic, and formalized. Here, the term 'evaluation' is used in a broad sense to refer to any kind of data collection to gain insight into an intervention that has been mapped out (a design) or constructed (a prototype). Reflection pertains to retrospective consideration of the findings of evaluative activities.

This chapter begins by describing the main activities and outputs of the evaluation and reflection sub-cycle, which has its own logical chain of reasoning, before discussing how the detective and inventor mindsets can be of value. The stage is set for evaluation and reflection with a brief characterization of the process. Then, the evaluation process is described as a series of steps across three broad phases of planning, fieldwork, and meaning. Thereafter, the role of reflection and the processes that support it are addressed. The chapter concludes by recapitulating the main outputs from this phase, and briefly discussing what might come next. As with the previous two chapters, two detailed examples and a tool for assessing documentation of this phase are offered.

Main activities and outputs

During the evaluation and reflection phase, design ideas and prototype solutions are empirically investigated, and the findings are reflected upon, with the aim of refining (theoretical) understanding about if, how, and why intervention features work. Evaluation follows an empirical cycle consisting of three phases: planning (establish focus, frame questions, select strategies, determine methods, document plan), fieldwork (prepare instruments, engage participants, collect data), and meaning making (analyze data, consider findings, report study). Reflection can take place organically or through more structured techniques. These activities are shown in Figure 6.1, which illustrates the main processes within this phase.

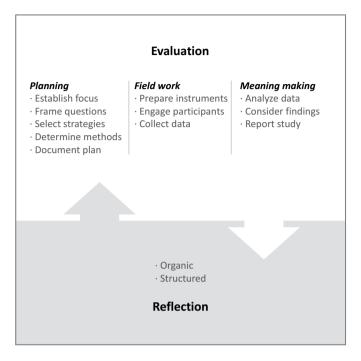


Figure 6.1 Main processes within the evaluation and reflection phase

Resulting from this phase is a better understanding of the intervention, the appropriateness of its intentions, what it looks like when implemented, and the effects it yields. In addition, by investigating the intervention, design propositions are indirectly tested. Reflection on the findings helps generate explanations for the results, new or refined ideas concerning designs (requirements or propositions; skeleton design; or detailed specifications), or prototype solutions. (Please refer to Chapter 5 for additional information on these distinctions.)

Analytical and creative perspectives

As stated in the introduction to this chapter, the term 'evaluation' is used in a broad sense to refer to any kind of data collection to improve understanding of interventions that have been mapped out (designs) or constructed (prototypes). In this phase of design research, the term 'reflection' is used to describe the retrospective consideration of findings and observations. (NB: This chapter does not address reflection on personal performance.) Reflection is integral to any serious inquiry, although it is less frequently discussed than evaluation. As with

	Tasks	The detective	The inventor
Evaluation	Frames the inquiry	Builds robust lenses based on literature	ls open to be surprised
	Collects the data	Executes a plan	Seizes unplanned opportunities
Reflection	Analyzes the findings Considers	Deduces and induces	Questions why this is so
Reflection	brocesses	Judges what was	Asks what if
	, Considers findings	Ascertains meaning	Connects to other ideas

Table 6.1 Examples of analytical and creative perspectives during evaluation and reflection

the other phases of design research, it can be worthwhile to explicitly stimulate both the analytical and the creative mindsets. Table 6.1 gives examples of what that can mean in this phase.

Setting the stage for evaluation and reflection

It has often been stated that design research is evolutionary in nature, and that it is open-ended. This does not mean that design researchers lack goals or a clear sense of direction. But it does take into account that, with humility and curiosity, design researchers undertake to navigate innovation and scientific inquiry amidst the multi-layered, complex systems that comprise educational realities. It is a basic assumption at the initiation of design research that disciplined and systematic inquiry, coupled with creative innovation, will uncover ways to achieve the intended goals. The evolutionary, open-ended characterization thus refers to the fact that this – largely pragmatic – group of researchers does not pretend to have more than strong hypotheses as to how certain goals can be met, and that these ideas are validated, refined, or refuted along the way. In other words, design researchers know where they want to go and have faith that the research process will get them there, even though they do not always know how the journey will play out.

The evolution in design research is generally prompted by new insights, which usually lead to new questions. As such, shifts in the emphasis of inquiry generally take place between, not within, sub-cycles. For example, formative evaluation may be conducted *on* a digital teacher guide to explore how teachers perceive and use this type of resource. The evaluation may show that teachers highly value the way the tool helps them structure formative assessments. In a subsequent study, the inquiry could focus on what was engendered *through* teacher use of a digital teacher guide, such as how teachers make sense of learner data, or the kind of knowledge teachers generate when they reflect on pupil assessment data. These findings could inform redesign, and prompt another study focused on the digital teacher guide. Intervention development is best served by early and frequent evaluation and reflection. Substantial improvements can be made to even global intervention designs, thus limiting unnecessary depletion of temporal, financial, emotional, and human resources.

Evaluation

Planning

Establish focus

GOALS OF THE EVALUATION

The first step is to establish the goal of the study. Simply put, we step back from the research and development work thus far and ask, "What do we need to know now?" Usually the questions that come up have to do with either exploring initial design ideas, testing specific features of prototypes, or studying the intervention as a whole. This typically involves exploring some phenomena that the intervention is known to, or might, engender; and/or gathering new inputs for design. Often new questions arise directly from findings in a previous sub-cycle. Establishing the focus is like setting an agenda, and thus benefits from being conducted through dialogue with fellow researchers and practitioners, while also being informed by the relevant literature.

Program evaluation is one body of literature that can be very helpful at this stage (e.g. Chen, 2015). This literature points out that various aspects of the intervention can be evaluated. For example, existing understanding of the needs and context can be evaluated for accuracy or completeness. Further, the intervention's conceptualization or underlying theory of action (sometimes represented by some kind of logic model) can be evaluated for its fit with best practices, and alignment with scientific literature. In addition, the implementation processes can be evaluated, for their alignment with (or improvements on) original intentions, or for emerging insights that could further refine the theory of action. Impact and effectiveness are the aspects that are most commonly thought of when it comes to evaluation; this kind of evaluation seeks to understand if the desired outcomes were achieved and if these outcomes could be attributed to the intervention. Cost-benefit evaluations explore the human and material costs in light of the benefits, to ascertain if the intervention is worth the (e.g. temporal, financial, or emotional) investments being made.

Dozens of evaluation models exist, each to suit different purposes. We find the approaches clustered by Worthen, Sanders, and Fitzpatrick (2011) particularly

useful. They distinguish among evaluation approaches attuned toward: objectives, management, consumer, expertise, adversary, and participants. Aligned with the rational-linear approach of Tyler (described in Chapter 3), objectives-oriented approaches examine the intervention's goals in behavioral terms, and the extent to which these have been achieved. Managementoriented approaches, such as Stuffelbeam's Context, Input, Process, Product (CIPP) model, focus particularly on the decision(s) to be made by program managers (i.e. intervention owners), and supporting the consideration of options and possible outcomes. Consumer-oriented approaches evaluate interventions in terms of their fit for the users, with the assumption that the best program is the one that meets the needs of those who are using or experiencing it. Expertise-oriented approaches rely on the evaluator's professional expertise to yield judgments about an intervention, as is the case with Scriven's goalfree evaluation (which suggests that evaluators should actively avoid learning what the program's goals are to enable unbiased assessments of a program's outcomes) or Stake's countenance model (in which description and judgment are the two major activities, or countenances, of evaluation). For similar reasons, adversarial approaches have been invoked, involving opposing views (the advocate and the critic) to highlight strengths and weaknesses and thus present an overall balanced portraval of a program. Prompted by naturalistic inquiry (such as the work of Lincoln and Guba, Patton), participant-oriented approaches involve participants as active players, setting the values and criteria for the evaluation, and explicitly seeking multiple perspectives to portray the variety of experiences with the intervention. Understanding this range of perspectives on evaluation can help researchers refine their own the goals of a particular evaluation.

ROLE OF THE INTERVENTION

In establishing the focus, it can be useful to determine the role of the intervention in the evaluation. In some cases, the intervention is what will be studied; in other cases, the intervention contributes to how a phenomenon will be studied. This is where distinguishing between the orientations of research on and research through interventions (as shown in Figures 1.3 and 5.2) can be particularly useful:

• Research *on* interventions: If the aim is to generate knowledge about a particular type of intervention, the intervention in question constitutes one manifestation of that type. The theoretical framework presents how existing knowledge about that intervention type will be used to shape the investigation, and is closely aligned with the integrated design propositions. The study focuses on specific aspects of the intervention itself. As such, this kind of study foregrounds investigation of design conjectures (see Figure 5.2).

• Research *through* interventions: If the aim is to generate knowledge about something other than a particular type of intervention (e.g. the phenomenon induced or manipulated by the intervention), then we view the intervention at hand as the context or possibly the treatment in the study. The theoretical framework focuses on issues related to the particular phenomenon under investigation, and is only indirectly connected to the integrated design propositions. The primary focus of the study is on the resulting phenomenon, and not on the intervention, although the findings will likely yield implications for the intervention. This kind of study foregrounds investigation of process conjectures (see Figure 5.2).

Research on interventions and research through interventions may be conducted simultaneously, e.g. during one sub-cycle of evaluation. However, as described above, the frameworks and research questions guiding each type of investigation differ, and it is both important and difficult to untangle these. When attempting to explore both at the same time, it may be useful to establish coordinated, but separate, research designs for each strand within the sub-cycle. This requires separate research questions, and may benefit from extended logic modelling or conjecture mapping (as described in the previous chapter). Conducting both research on interventions and research through interventions may be accomplished, for example, by having two graduate students working on one design project, one focusing more on the intervention itself, and the other focusing more on the phenomena it engenders. For example, Oh, Liu, and Reeves (2009) conducted a multi-year design study on optimizing authentic tasks as learning activities in an online graduate course, which was informed by research conducted through three iterations of the course, studying group work and selfregulated learning.

PHASE OF DEVELOPMENT HOLDS IMPLICATIONS FOR EVALUATION FOCUS

An intervention's stage of development usually has implications for the kinds of questions that present themselves to be answered. As described above, intervention testing often involves studying several aspects at once. Evaluation may be conducted with more formative goals (identifying routes to improvement) or more summative goals (assessing overall value) – usually with the aim of facilitating some kind of decision. Many evaluations in design research pursue both kinds of goals simultaneously. For example, research on interventions may seek to understand how to improve a design (formative) while also assessing how well it is working to engender a desirable phenomenon (summative). Evaluation expert Michael Quinn Patton (2011) points out the importance of an exploratory focus when social innovation is involved. Aligning with the inventor mindset described previously in this chapter and in the analysis chapter, he uses the term *developmental evaluation* to refer to work which seeks to identify emergent processes and outcomes of (or in relation to) the intervention. He stresses that developmental evaluation is an important process to engage in to help interventions (and their underlying ideas) evolve to a stage in which they are even ready for formative evaluation.

McKenney (2001) used the term 'semi-summative' to describe a research phase of study that aimed to provide the basis for decision making but still evidenced many traits of formative evaluation. Building on this work, and also that of Reeves and Hedberg (2003) and Raval (2010), we distinguish six foci important in educational design research evaluation; these can be relevant to both research on and research through interventions. Not all design studies attend to each focus described below. However, these foci exhibit similarities with those mentioned elsewhere in literature (Burkhardt, 2006, 2009; Gorard, Roberts, & Taylor, 2004; McKenney *et al.*, 2006; Schoenfeld, 2009b).

The six foci can be clustered into three concerns: internal structures of an intervention; how it is used in practice; and effects. These three clusters are well aligned with three stages of testing adapted from software engineering and often seen in design research, respectively: alpha, beta, and gamma testing. In the description below, two foci are described for each stage of testing.

Alpha testing concerns early assessment of design ideas. Initially, it uses 'white box' techniques. In software engineering, white box techniques test the internal structures of an application to make sure they work logically, but not its functionality per se. In educational design research, we could say that white box techniques are used to test underlying hypotheses, conjectures, and constructs, as embodied in preliminary design documents (e.g. design propositions, detailed design specifications). This type of testing relies primarily upon logical analysis by experts. This phase then moves to 'black box' techniques, which test functionality of initial intervention prototypes. Here, too, the focus is on the internal structure of the design, but including concern for functionality as well. Alpha studies involve the collection of data to primarily ascertain:

- Soundness: The ideas underpinning a design and/or how those ideas are instantiated; testing can be done on the underlying constructs (e.g. design requirements or design propositions), how they are applied in design (skeleton design, detailed design specifications), or embodied in prototypes.
- Feasibility: The potential temporal, financial, emotional, and human resource costs associated with creating the intervention.

Beta testing is conducted with working system components within a more or less functional system, and focuses on use in context. In educational design research,

this is where the functionality of an intervention and how it interacts in context are studied in-depth. Beta studies mainly explore:

- Local viability: How an intervention survives in the immediate context (e.g. classroom) and why. This relates directly to how the intervention performs, in ways that were intended (e.g. fidelity), and not planned (e.g. adaptations, side effects). Indirectly, this relates to factors that influence its implementation (e.g. perceived value, clarity, compatibility with existing policies or practices, and tolerance to variation in enactment).
- Institutionalization: How an intervention becomes absorbed within the broader educational organization (e.g. school) or, if appropriate, system. This relates to the organizational conditions and support for the innovation (e.g. expertise, finances, policies, leadership attitudes).

Gamma testing is performed, in software engineering, before the final release (the software is believed to be complete and free of errors, but the manuals and packaging may not yet be in final form). However, we distinguish gamma testing in design research slightly differently: it takes place with a nearly final, or at least highly stable, version of the intervention. Gamma studies are mostly used to determine:

- Effectiveness: The extent to which the intervention is meeting its objectives when implemented on its intended scale (which could still be small). This is studied with no scaffolds or temporary supports in place.
- Impact: The extent to which the intervention meets its ultimate goal, by yielding the desired change. This may also examine unplanned effects, wider appeal, or spread of the intervention.

The foci described here (feasibility, soundness, viability, institutionalization, effectiveness, and impact) help clarify the main concerns in each of the three stages (alpha, beta, gamma). However, this is not to suggest that intervention testing progresses rigidly, mastering certain aspects before moving on to others. From the start, *consideration* is given to all focal areas; but it does not make sense to try to *empirically test* them all at once. One way of considering multiple aspects of the intervention while testing a few specific ones is to view the intervention in different forms – these are addressed below.

INTERVENTION FORMS (INTENDED, IMPLEMENTED, ATTAINED) HOLD IMPLICATIONS FOR FOCUS

As briefly described in Chapter 3, Goodlad *et al.* (1979), van den Akker (2003), and others distinguish different representations of curriculum:

intended, implemented, and attained. These distinctions are also useful in focusing the evaluation in a design study. Here, different forms of the intervention are distinguished. The intended form of the intervention refers to what it sets out to do. Patton's (2011) notion of developmental evaluation seems particularly useful when it comes to evaluation of the intended intervention, or its underlying theory of action (e.g. logic model). The implemented form of the intervention is that which is actually used in practice. By contrast, the attained form of an intervention is comprised of its immediate outputs or broader outcomes.

For example, a primary school physical activity program could intend for children to experience three one-hour periods of team sports per week, with the goals of improving children's attitudes toward cooperative work and lowering the school's average body mass index (BMI). Due to inclement weather and teacher illness, the implemented program might consist of two one-hour periods of team sports per week. The attained intervention may turn out to be an increase in children's attitudes toward cooperative work but no change in BMI.

LINKING EVALUATION FOCUS WITH THE PHASE AND FORM OF THE INTERVENTION

There are clear links between the phases of testing and forms being tested. Alpha testing primarily concerns initial intentions; beta testing primarily concerns implementation; and gamma testing primarily concerns attainment. However, many issues warrant consideration before they can be tested. For example, it does not make much sense to endeavor to ascertain the effectiveness of an intervention as a whole, when it has only been partially implemented under near-to-actual circumstances. But it makes a lot of sense, from early on, to gather indicators of effectiveness under certain conditions. Similarly, researchers may prioritize establishing the presence of effects, such as learning gain, before attending to how the ownership of an intervention may shift into the hands of practitioners. But if the results of the study are to be of practical use, ideas for doing so must be collected at some point, given that the findings obtained when interventions are implemented with non-sustainable amounts of support can be very different from what happens when extra funding resources are no longer available.

Matrix 6.1 indicates the direct links between phases of testing and forms of interventions with grey cells. The plain cells illustrate how indirect consideration can be given to the other four foci during each phase of testing. Matrix 6.1 does not provide a comprehensive representation of evaluation foci, but it does offer some useful starting points. Each design study is unique, thus requiring that the focus be tailored to the specific combination of theoretical and practical goals; target settings; and resources involved.

	Forms			
Phases	Intended intervention	Implemented intervention	Attained intervention Test assumptions about success: • what will render effectiveness and impact • how will these be measured	
Alpha testing (Internal structure)	Test design intentions: • soundness • feasibility	Test assumptions about implementation; what will render: • local viability • institutionalization		
Beta testing (Use in context)	Explore alignment and conflict between intervention attributes that boost viability and institutionalization, and those of: • soundness • feasibility	Explore: • local viability • institutionalization	Measure: • potential effectiveness and impact • (prevalence of) fostering and hindering conditions for success	
Gamma testing (Effects)	Reflective assessment of intentions and ideals; were they: • sound and feasible • appropriate and sufficient?	Study how factors contributing to: • local viability, and • institutionalization influence effectiveness and impact	Measure actual: • effectiveness • impact	

Matrix 6.1 Phase and focus of evaluation for different forms of interventions

Note: Grey cells indicate direct links between phases of testing and forms of interventions; plain cells indicate indirect considerations during each phase of testing.

Frame questions

Shavelson, Phillips, Towne, and Feuer (2003) distinguished three generic questions often raised in design research and recommended methods that could suit each: "What is happening?," "Is there a systematic effect?" and "Why or how is it happening?" From the practical perspective, the primary concern is how and to what extent the problem is being addressed by the intervention. From a theoretical perspective, the main concern is understanding how an intervention does or does not work and, especially, why. Studying if, how, and why interventions work, requires attending to their goals, the ways those goals are pursued, and if or to what extent they are achieved.

Many models and frameworks can help pose guiding questions for the evaluation. The aforementioned literature on program and developmental evaluation can be useful in this regard, as can the frameworks that were used during analysis and exploration, or design and construction (e.g. activity theory, logic modelling, conjecture mapping). Taking the time to identify (or craft) the most fitting lens for the focus and goal of a particular study is worth the effort, because it increases the chances that the findings will be usable. The variation in specific frames used to structure evaluation is too extensive to discuss here. Instead, this section discusses the kinds of questions that frequently guide evaluation, structured by the three stages of the testing described above: alpha, beta, and gamma.

QUESTIONS DURING ALPHA TESTING

Questions about the intentions of an intervention are typically the main focus in alpha testing. Here, the feasibility and soundness of the design ideas are studied. Questions asked about the intended intervention may help evaluate design propositions, or the way in which those ideas have been put to use in a specific prototype. It can also be useful to pose questions about the alignment of design intentions with stakeholder needs and wishes, opportunities and constraints, or other boundary conditions set by the context in question (relating to viability and institutionalization). Finally, questions can be posed to test assumptions about how the intended intervention will solve the problem. Sample guiding questions during alpha testing include:

- How robust and complete is the theoretical and pragmatic justification for these design ideas?
- How well are the core design propositions embodied in the design?
- What changes must be made to the underlying ideas or the design itself to increase the plausibility and probability that it could reach the intended goals?

QUESTIONS DURING BETA TESTING

Many factors affect how interventions are implemented in practice, including how well they are aligned with core elements of the context, such as: the curriculum,

assessment frameworks, practitioner expertise, prevailing attitudes and beliefs, local culture, and the textbooks, programs, and materials that have already been adopted. Questions about the implemented intervention especially focus on if and how it engenders intended processes when used in the intended setting, and how sustainable they are likely to be (viability and institutionalization). Studying implemented interventions can also afford opportunities to check and possibly refine design requirements and design propositions. This process can also allow for the testing of potential effectiveness and impact, as well as an intervention's tolerance, described below.

In engineering, tolerance usually refers to how precisely design specifications must be met during production. In the design of educational interventions, tolerance refers to how precisely design intentions must be enacted for the intervention to be true to its goals. For example, in developing a technology-rich learning environment for early literacy, it can be assumed that different teachers will use it in varying ways. Investigation is needed to explore the variation in use and its differing effects. Returning to the same example, when teachers find ways to alter the learning environment or how it is used, and the result does not meet the intervention goals well or at all, the intervention tolerance is low. If the learning environment is enacted as planned or differently, and the intervention goals are met, then the intervention tolerance is high. "Lethal mutations" (cf. Brown & Campione, 1996) can be the result of intolerant interventions, whereas highly tolerant interventions "degrade gracefully" (cf. Walker, 2006).

The notion of tolerance is especially important when it comes to generating theoretical understanding that serves prescriptive/normative purposes. Exploring intervention tolerance requires observing multiple enactments of an intervention, sometimes across different settings. During investigation, the focus is on how specific designed elements of an intervention are enacted, in order to understand what levels of precision and variance will still enable them to serve their intended purpose. For designs to weather the often myriad and changing climates of classroom settings, and theoretical understandings to be transferrable, it is necessary to identify which design ideas (e.g. propositions) are more and less tolerant to the variation in enactment which inevitably comes along with differing contexts, resources, expertise, acceptance levels, etc. in educational settings (see also Chapter 7). Sample guiding questions during beta testing include:

- How relevant and usable do practitioners perceive and experience the intervention?
- What intended and unintended processes are engendered by the intervention?
- What makes specific embodiments of certain mechanisms more resilient than others?

QUESTIONS DURING GAMMA TESTING

Questions about the attained intervention guide investigation of effectiveness and impact. As is common in other fields (e.g. health care), it can be useful to distinguish between studying effectiveness as opposed to efficacy. Effective interventions meet their goals under regular 'real-world' conditions, with no external support (this excludes any supports that have been institutionalized, or absorbed into the system). Effectiveness studies involve actors (e.g. teachers and learners) representative of the ultimate target participants in the intervention. In contrast, efficacious interventions are those that provide positive results under controlled, often highly favorable, conditions, such as when researchers themselves conduct teaching experiments in classrooms not usually their own. Translating efficacious practices to 'regular' practice settings to produce the desired results constitutes an extremely challenging aspect of many educational design research projects. Thus, studying what is attained in design research is more than ascertaining if and to what extent something works. To move from efficacious to effective designs, we need to know things like: What fosters and hampers success under ideal circumstances? To what extent is it possible to create the fostering conditions in representative classrooms? How can hindering conditions be mitigated? Sample guiding questions during gamma testing include:

- In representative classrooms, how frequently and to what degree are the intervention's objectives being met?
- How effectively does the intervention solve the problem? Under which conditions?
- What is the long-term impact of the intervention?

Select strategies

There are many ways to examine the intended, implemented, and attained intervention. This can include subjective responses of experts and participants' perceptions of the intervention (e.g. captured through think-aloud protocols or interviews); actual behaviors (e.g. documented in classroom observations or computer users' click streams); or reconstruction of 'critical incidents' that occur during implementation (e.g. as collected through participant logs or in retrospective focus groups) to name a few. But before selecting specific methods, four basic strategies frequently used in design research are described. The strategies are inspired by Nieveen's (1997, 1999) approaches to formative evaluation: developer screening, expert appraisal, pilots, and tryouts. Often these strategies are used in combination with one another, and different strategies are generally used at different stages in the life cycle of a project. Strategies for evaluation are selected based primarily on the research questions, and secondarily on the constraints of the study (time, personnel, costs, access to respondents, etc.). To decide which strategies to use, it can be useful to visualize how each one will relate to the evaluation functions. A chart like the one offered in Matrix 6.2 may help. Here, recommendations are given for strategies that serve particular evaluation functions, related to the alpha, beta, and gamma testing phases. The remainder of this section offers information about each strategy.

Functions	Strategies	Developer screening	Expert appraisal	Pilot	Tryout
Alpha	Feasibility				
AIp	Soundness				
ta	Local viability				
Beta	Institutionalization				
nma	Effectiveness				
Gamma	İmpact				

Matrix 6.2 Functions and strategies in evaluation

Note: Dark grey indicates frequently useful; light grey indicates may be useful, depending on the circumstances.

DEVELOPER SCREENING

Developer screening is especially useful for studying the internal structure of a design or constructed prototype. It can also provide estimations of how the intervention will likely work in the target setting. While informal evaluation is nearly constant in design projects, the developer screening described here is a formalized process of critically assessing the design work. In developer screening, initial design ideas are evaluated, and those considerations are documented and analyzed. Data are usually collected through focus groups, questionnaires, or checklists; interviews may also be used. The instruments can be closed or open in nature; they can be quantitative, qualitative, or both, though qualitative techniques may be especially useful to flush out new perspectives. For example, a focus group of subject matter experts might be asked to consider questions like: What important elements are missing, if any? How plausible is this hypothetical learning trajectory? Or, how can the design better capitalize on what teachers already know about this issue?

From some research perspectives, internal evaluation of this nature could be criticized, because of the biases involved. But articulating and critiquing the design rationale is critical to educational design research. To advance understanding of what constitutes good design and how to achieve it, the decision making underpinning design work must be transparent. The lack of transparency in design research decision making, especially when based on qualitative data, has, in fact, been criticized in literature (Torrance, 2008). It can be extremely useful to bring someone from outside into the team to facilitate the developer screening process. Not only does this enable the whole team to participate, it can lend more credibility to the screening, encourage developers

to engage more critically, and bring increased objectivity and balance to the process. In addition, if the facilitator is a researcher from a similar project, it offers that person a nice look at 'someone else's kitchen' and can be a mutually beneficial experience.

Findings from developer screening can contribute to scientific understanding as well as to intervention development. Another important contribution that can be made by developer screening is in fostering communication, especially in larger design teams. First, developer screening invites critical reflection, which may not otherwise be given by members of the design team who do not perceive it as their place or their responsibility to call into question a process that has been set in motion. Second, developer screening can help elicit tacit knowledge about how to tackle the design challenge. Often, such knowledge is not explicated because people (perhaps mistakenly) assume that they have a shared knowledge base. Finally, during developer screening, it may become clear that outside expertise is needed to advance a design. As discussed in Chapter 5, the need for clear and frequent communication using the expertise of the team as a whole (and sometimes seeking outside help) is substantial. Systematically planned and conducted developer screenings can help address this concern. In developing their augmented reality platform for environmental simulations, Klopfer and Squire (2008, p. 212) conducted developer screening by reviewing user scenarios, which helped to 'get inside the head of the user' to understand potential needs and desired functionalities.

EXPERT APPRAISAL

External expert appraisal involves subjecting the design work from early on to critical external review (e.g. "Have you considered X?" or "What about Y?"). It can also provide different perspectives for looking at phenomena, helping design teams see things that may have been overlooked or misunderstood. Expert appraisal is also used to collect ideas for improvements. Finally, this process may be used to verify or validate the intervention, when framed to answer questions like: "Are we doing the right things?" or "Are we doing them right?" Expert appraisal refers to a process whereby external experts in a particular area are brought in to review (elements of) the intervention. Different types of experts can provide guidance for the systematic improvement of interventions. Expert appraisal can be conducted with design documents, as well as with prototypes. Data are often collected through interviews, questionnaires, or checklists, though other methods may be used. Depending on the stage of development and the questions guiding the investigation, experts may be asked to validate, judge, critique, or contribute to the intervention.

For example, expert appraisal could feature the calculation of Lawshe's content validity ratio, which is widely used to quantify content validity and has recently been elaborated (Ayre & Scally, 2014). This approach can be applied to establishing the content validity of research instruments but also to design decisions. In the case of research instruments, this process involves asking experts to judge if instrument items measure the knowledge or skill in question, with the expectation that at least 50 percent of the experts have to agree about the validity of any given item to keep it in the instrument. The same calculation could be used in an expert appraisal, by asking respondents to assess how well specific elements of the (planned) design (could) reify the design propositions.

Once prototypes are constructed, expert appraisal often involves having experts 'walk through' salient components of the intervention, and then give feedback. For example, if an intervention features a teaching or learning resource, experts may 'walk through' the resource, much like a regular user would, being asked to share impressions and reactions along the way verbally (e.g. thinkaloud protocols); by tinkering with the resource itself (e.g. making notes in margins, or drawing over what is on paper or on screen); or in a formalized instrument to be used concurrently or immediately following the walkthrough (e.g. checklist). Advisory board meetings can provide wonderful opportunities for expert appraisal. Alternatively, if the heart of the intervention relates to some kind of process or procedure, site visits with (non-)participant observation and interviews could be more appropriate. Expert appraisal of documents generated when the intervention is tested can also be valuable. Vesper, Herrington, Kartoglu, and Reeves (2011) reported on the expert appraisal of an innovative e-learning course whereby experts provided feedback on interface and usability design after being presented with an extensive storyboard for the program.

PILOT

Pilots can help researchers and practitioners begin to get a sense of how the intervention will perform in various contexts and what kind of real-world realities need to be addressed for the design to have a chance of success under representative conditions. The term 'pilot' refers to any field testing of the intervention in settings that approximate, but do not completely represent, the target context. These are 'live' tests of the intervention, where one or more contextual factors are non-natural. Examples of non-natural contextual factors could include: working with small groups of learners and not whole classes; trying the intervention out in a different location (e.g. in the school, but not in the regular classroom); trying the intervention out after regularly scheduled classes; researchers – not teachers – teach lessons; bringing in temporary computers instead of using the school's computers, or using only one lesson out of a series. Often, though not always, the non-natural conditions under which pilot testing is conducted render more stability or certainty than would be present if the intervention were deployed under completely natural conditions.

Pilot testing usually takes place in earlier stages of intervention development, and tends to be small scale. Some common methods of data collection during pilots include: video review, discourse analysis, structured (non-)participant observation, interviews, questionnaires, assessments, participant logbooks, focus groups, document analysis, and computer logs. Sometimes the pilot testing of an intervention is also used as an opportunity to test and revise research instruments that will be used later (e.g. in the tryout). The research design in pilots varies greatly. Some pilots employ quasi-experimental designs, with systematic variation of intervention features working like different treatments. Here, pre/ post-test measures seek evidence of an effect. This is often complemented with other (usually more qualitative) measures that portray the intervention in action with the aim of explaining how and why the effect is found (or not). In the words of Cobb et al. (2003, p. 9), the design "is subject to test and revision, and the successive iterations that result play a role similar to that of systematic variation in experiment." Linn and Hsi (2000) provide a detailed account of such an approach in exploring fruitful pathways to science learning involving computers, teachers, and peer learners. Lehrer and Schauble (2004) offer a rich description of what a pilot study can look like and explain how their active instructional involvement shaped not only data collection, but their own understanding. During their pilot testing of an intervention intended to help students understand variability through data modeling, student interactions were captured on video and supplemented with researcher observational notes. In addition, students were interviewed immediately after lessons ended.

TRYOUT

Tryouts are used to study how interventions work, what participants think or feel about them, and the results they yield. Tryouts take place when (a prototype of) the intervention is field tested in a natural setting. It is socially responsible to undertake a tryout once an intervention is mature enough that it won't inordinately disturb the normal functioning of schools, classrooms, or other learning contexts. As with pilots, many data collection methods can be used; the choice depends most on the questions being asked and what is feasible given the context. Creativity is frequently needed to structure the research design of tryouts to fit into live educational settings (e.g. scheduling of courses or topics; or changing cohorts of students).

As with the other strategies, multiple types of questions can be addressed within the scope of one tryout. For example, de Vries, van der Meij, Boersma, and Pieters (2005) describe two successive design experiments, and the data-driven refinements in between, in which a child-friendly email tool was used in primary schools to support collective reflection. Two prototypes of the tool were tested in five primary classrooms, with the research focusing on: how well the design propositions were embodied in the intervention during enactment (soundness); how practical it was to use in those classrooms (local viability); and how well it supported collaborative reflection through writing (effectiveness).

Determine methods

Once basic strategies have been selected, the methods that will be used for the investigation must be determined. As has been stated repeatedly throughout

this book, design researchers draw from existing quantitative and qualitative methods, often using a combination of the two. The methods are selected based on the most accurate and productive way to answer the research questions. Accurate methods are able to collect the specific kind of information that is needed to answer the research question(s) well. Productive methods make sense within the constraints of the project. Some highly accurate methods will be too costly, time-consuming, or too invasive to be productive in light of the overall intervention. Gorard *et al.* (2004, p. 581) refer to this stance as "methodological fit for purpose" and stress its importance in general and in design research in particular, as have others (Shavelson *et al.*, 2003). They note that design studies often require mixed methods, as do others (cf. Bell, 2004). Many books are available to offer in-depth information about various research methods. Please see the Appendix for specific methodological suggestions.

Seven methods are among the most common for use during the evaluation and reflection phase: interviews; focus groups; observations; questionnaires/ checklists; (pre/post) tests; logs/journals; and document analysis. The list below offers brief comments on using each of these methods during this phase. Matrix 6.3 offers generic recommendations for methods suitable to the four strategies described above.

- Interviews: Often used to probe more deeply into issues uncovered through another method (e.g. questionnaire). Since they are not anonymous, there can be a risk of respondents giving socially desirable feedback concerning the intervention.
- Focus groups: Can be used to articulate, understand, and refine a shared platform of design ideas among developers and/or experts. They can also provide a slightly more distanced opportunity (than interviews) for participants to discuss their perceptions and experiences of the intervention.

Strategies Methods	Developer screening	Expert appraisal	Pilot	Tryout
Interviews				
Focus groups				
Observations				
Questionnaires/checklists				
(Pre/post)tests				
Logs/journals				
Document analysis				

Matrix 6.3 Strategies and methods in evaluation

Note: Dark grey indicates frequently useful; light grey indicates may be useful, depending on the intervention type.

- (Non-)participant observations: Allow precious, first-hand opportunities to witness and, if appropriate, participate in, the intervention; these are virtually essential for understanding pilots and tryouts. These are not always used as formal data sources, since they can be time-consuming and difficult to analyze.
- Questionnaires/checklists: Can be efficient for researchers but generally time-consuming for respondents. Questionnaires are often used in before/after measures (e.g. of attitudes) or to rate experiences. Checklists are often used to identify the presence of certain (un)desirable characteristics of an intervention.
- (Pre/post)tests: Can be used to document current status or measure change from previous status, often in combination with other methods. Even with high-quality assessments, these can provide indications, but rarely hard evidence of intervention effects.
- Logs/journals: Can be generated by computer (e.g. mouse clicks or eye-tracking) or by participants (e.g. daily reflection booklets); the human-generated ones are often kept during, and sometimes after, interventions are implemented.
- Document analysis: Can be used to appraise components of the intervention (e.g. design specifications or a working prototype) or to gain insight into its results (e.g. learner work).

Document plan

As methods are selected and methodological ideas begin to solidify, it is important to document and check the emerging research plans. A planning document provides an overview of the activities and timelines for a study, and is useful for assessing how well the study is likely to meet its goals. A planning document can be checked for its methodological soundness (e.g. triangulation of data sources and data collection times) and feasibility (e.g. levels of invasiveness, costs, or time needed). It can also help to plan and keep track of the many different tasks involved (e.g. meeting with stakeholders, creating resources, hiring facilitators, obtaining ethical approval, creating instruments, coaching assistants). The project management resources recommended in the Appendix may also help in this regard.

Fieldwork

Prepare instruments

In order to collect data, it is necessary to create the instruments to be used in the study, or to review, obtain, and fine-tune existing instruments that have already been designed and validated. Because design research is often conducted to create new solutions to problems, it can be difficult to find suitable instruments. But searching can be worthwhile, as the time and effort involved in creating new ones that are reliable and valid can be substantial. Many resources are available to help guide this process; recommendations are given in the Appendix.

Engage participants

Participants must be selected and contacted, before data collection opportunities can be scheduled. Different participant populations may be sampled for different purposes. Common participants in intervention evaluation include developers, practitioners, experts, and learners. Developers can range from members of the design team who have been engaged with the design task from early on, to individuals constructing sub-components of the intervention with minimal involvement in its conception. Practitioner involvement in evaluation may take place through many roles, including that of developer, expert, facilitator, or implementer. Teachers are most frequently involved as practitioners in evaluation. Other practitioner groups include educational specialists (e.g. library and media specialists, gifted consultants, remedial instructors, or school psychologists) and educational leaders (e.g. principals, instructional coaches, or department heads). Different kinds of experts can provide useful input during evaluation of educational interventions in design research. Content or subject matter experts can help improve, for example, the scope, sequence, and accuracy of learning content in an intervention. Instructional experts can assist by critiquing the appropriateness of the pedagogical dimensions of an intervention. If technology is involved, programmers and graphic designers can suggest how to enhance the functionality, usability, or aesthetics of a learning resource. Professional development experts can help anticipate conceptual, practical, or emotional requirements for an intervention's success. In addition, the insights of textbook writers, curriculum developers, and testing experts can be extremely useful, especially for assessing how the intervention aligns with existing resources and frameworks. Learners can be involved in design research. Most often, they are tested or observed during implementation of an intervention. In interventions targeting the education and care of young children, it is not unusual to ask parents to serve as respondents. It can be important to think creatively about ways to collect data that may simultaneously offer something to the participants, if this does not risk too much disturbance to the integrity of the data. For example, is it possible to conduct a focus group discussion with teachers as part of a professional development session that features collaborative reflection? Can a meaningful, on-task learning activity be designed around the use of pupil logbooks/journals?

Collect the data

General recommendations concerning data collection are available in the Appendix, and discussion of ethical and practical concerns can be found in Chapter 8. This section discusses an issue that tends to crop up often during data collection in educational design research: the conflicting roles of advocate and critic (cf. Design-Based Research Collective, 2003). In educational design research, the same individuals are often simultaneously researchers, developers, facilitators, and/or evaluators of the intervention. For the advocate role, first-hand, detailed understanding of research findings is highly beneficial. When designers participate in the implementation and testing of interventions, they are afforded the sometimes humbling opportunity to gain deeper and often sharper insights into not only the aspects of the design that succeed or fail, but underlying assumptions (e.g. about what motivates learners or what details teachers will care about). This provides rich opportunity for critical reflection and generating new ideas, as inputs for redesign are immediate and, coming from live observation, often more powerful than second-hand findings. An open-minded designer is quite likely to 'see' implications for redesign during (or inspired by) pilot or tryout activities. For the critic role, the designer mindset also has benefits, as the intentions of the design are clearly understood. The critical researcher can see, for example, how well instruments are measuring the phenomena they were intended to measure. The need and opportunities for making methodological adjustments may be more apparent to someone who deeply understands both the design intentions and the research goals.

But this comes at a cost, for the advocate and especially the critic. The methodological concerns, particularly bias, are substantial. Despite efforts to stimulate criticism, the potential for evaluator effect (Patton, 2001) and socially desirable responses stand to increase when participants know that the researcher is also the developer. Participants may react differently due to the designer's presence, and the designers may be, unintentionally or not, less receptive to critique. Even if the researcher collecting the data is not a developer, this kind of research in context can be fraught with challenges, such as these threats described by Krathwohl (1993): the Hawthorne effect (involvement in the study influences participant behavior); hypothesis guessing (participants try to guess what the researcher seeks and react accordingly); and diffusion (knowledge of the treatment influences other participants). In addition to triangulation, some of these threats can be mitigated by using unobtrusive data collection methods. Alternatively, design researchers may choose to embrace their role as a 'nuisance variable,' and compensate for this by clearly describing their presence in the research setting and discussing their real or potential influence on the data.

Meaning making

Analyze data

Data analysis was briefly discussed in Chapter 4. Further, the reading and resources in the Appendix provide guidance on processing, analyzing, and interpreting both quantitative and qualitative data. In the evaluation of interventions, the data analysis is often framed, directly or indirectly, by design propositions, if they have been woven into the research questions. That is, when the intervention is being evaluated, it is common to look for evidence of a certain construct in the intervention, its enactment, or its results.

Consider findings

After data analysis, initial answers to the research questions can be formulated. As discussed in Chapter, 4, the quality of the data and other salient aspects of the study design (e.g. limitations) should be considered before conclusions are finalized. Very often, the next step for researchers is to decide how to address concerns in redesign (revising solutions is discussed at the end of Chapter 5). However, it is strongly recommended to take time for reflection before redesigning, as described later in this chapter. In fact, because it can yield alternative explanations for findings or implications that warrant investigation in subsequent research, it typically makes sense to reflect on the findings before finalizing the reporting.

Report study

Studies documenting the inception, process, and findings from intervention testing are almost always reported internally, in the form of reports or memos. They may also be reported externally, in the form of: conference presentations, articles in refereed journals or other periodicals, books, or publicly accessible reports. Both internal and external reports attend to both practical and theoretical goals. That is, they attend to how the investigation will inform the next phase of intervention development as well as the contribution to theoretical understanding. Very often internal project reports, once they have served to inform stakeholders or stimulate project team deliberation, can be used as the basis for external publications. Both types of reports follow the same basic format, roughly: introduction and problem statement, theoretical framework, study design and methods, findings, conclusion and discussion. Please refer to Chapter 9 for additional information on reporting.

Reflection

Concepts without experiences are empty, experiences without concepts are blind.

Emmanuel Kant (1781/2008, p. 129)

The value and functions of reflection

In the field of education, there is not only a great appreciation for reflection, but also some consternation about the fact that it has come to mean many different things to many different people. Sometimes these different interpretations are even at odds with one another. One of the most common uses pertains to considering one's own performance (e.g. as teacher or learner) and/or professionalism (as an educator). The goal is usually highly personal, and relates to the development of self. While reflection of a more personal nature can serve many purposes for researchers, this is not the kind of reflection discussed here. The kind of reflection described in this section is undertaken to develop the integrated research and development agenda.

In educational design research, reflection involves active and thoughtful consideration of what has come together in both research and development (including theoretical inputs, empirical findings, and subjective reactions) with the aim of producing new (theoretical) understanding. This is part and parcel of all long-term, thoughtful research. However, this process is often neglected in graduate programs, which is notable, given that these are the primary means through which we educate researchers. Yet, if we look at the scientific journals and books in our fields, it is clear that only some kinds of new knowledge grow forth directly from empirical testing. New theories, for example, do not present themselves in the form of research findings. Rather, they grow out of reflection. In scholarly publications, we typically share the products of reflection, and indeed some of the process, under the heading of 'Discussion.'

Much of the literature on reflection has close ties to philosophy, as Procee (2006) points out: Descartes, who declared self-inspection as the basis of his epistemology; Kant, who postulated the autonomous and enlightened subject; Dewey, who insisted on reflective experience; Horkheiner and Adorno, who criticized instrumental rationality; and Habermas, who embraced a broad concept of rationality. Donald Schön, a master of musical improvisation and conceptual structure who was also trained as a philosopher, called for professionals to better understand their actions by reflecting on them in his highly acclaimed work, *The Reflective Practitioner: How Professionals Think in Action* (1983). It can be useful for design researchers to view themselves as reflective practitioners. Schön (1983, p. 68) claimed that in so doing, each of us:

allows himself to experience surprise, puzzlement, or confusion in a situation which he finds uncertain or unique. He reflects on the phenomenon before him, and on the prior understandings which have been implicit in his [designing] behavior. He carries out an experiment which serves to generate both a new understanding of the phenomenon and a change in the situation.

Fostering reflection

Reflection can be driven by reasoning. Through this fairly transparent, rational process, connections between existing ideas can lead to new ones. Reasoning is used, for example, to determine cause and effect, to verify assumptions or to refute predictions. Because of their role in theory development, three forms of reasoning, deduction, induction, and abduction, were described in Chapter 2. Reasoning is essential for both research and design, but so are creative thoughts and feelings. Hammer and Reymen (2002) point out the need for inspiration and emotion to play a role in engineering design reflection, alongside rationality.

Similarly, the critical role of gut feelings in diagnostic reasoning is widely recognized among medical general practitioners and those who study their performance (Barais *et al.*, 2017).

New, useful insights may also be born out of less transparent, less planned processes, whereby insights and novel ideas seem to present themselves, sometimes quite suddenly. This moment is sometimes referred to using the Japanese word, *satori*. Literally, *satori* means understanding, but in the Zen Buddhist tradition, it refers to a flash of sudden insight or awareness. Creativity researchers do not yet fully understand the processes through which these, seemingly spontaneous, connections are made. But more is known about conditions under which they tend to occur. In the remainder of this section, recommendations are given on what design researchers can do to nurture the more spontaneous connections (referred to as organic reflection) and to encourage the reasoned connections (referred to as structured reflection).

Organic reflection

We use the term 'organic reflection' to refer to a kind of intended contemplation. For many people, this kind of reflection takes place under the shower, or during a commute to/from work. Sometimes it is the process of dialogue. It takes place during times when there is very little agenda, and the mind is relatively free to wander and make its own connections between ideas. This phenomenon is likely already quite familiar to the readers of this book. But it is mentioned here because, while organic reflection is not typically associated with professional work, it can certainly serve the work of design research. Four techniques that may fertilize organic reflection include:

- Seek rich settings: Johnson's (2010) book, *Where Good Ideas Come From*, stresses the role of context in fostering connections between ideas and new insights. As also mentioned in Chapter 5, it can be very useful to seek physical spaces which are conducive to sparking creativity, enabling enriching conversations, or engendering the kind of relaxation that allows a mind to ponder freely.
- Take well-timed breaks: Look for a moment in the day where the work flow is naturally paused so as not to be overly disruptive (e.g. between articles, if the task is literature review), that can also afford a break away from the workplace (take a shower, go for a walk, ride a bike). Use that break time, in silence or in dialogue, for reflection. Taking a break between two stages of a task (e.g. planning and execution) often yields useful ideas for either revision of the former or approaches to the latter.
- Seek *un*like-minded sparring partners: Find people with ideas that are not just new, but foreign. In print, in dialogue, or in silence, explore the ways of knowing and lenses for viewing that are concomitant with those ideas.

• Engage in 'background' projects: Johnson (2010) discussed the value of maintaining background projects that can springboard new ideas. For example, innovative design projects, intriguing inquiry or literature study in new areas can trigger ideas, often by presenting new ways of looking at the world.

Structured reflection

The ideas about structured reflection presented here rest heavily on the work of Reymen *et al.* (2006), who derived a domain-independent engineering design model and studied its application in structured reflection. These ideas shape an understanding of *what* should be reflected upon, and *when* design reflection should take place. We are also charmed by the work of Procee and Visscher-Voerman (2004), who developed specific reflection techniques inspired by a Kantian epistemology. Here, this work is adapted to the context of educational design research and, in so doing, suggestions are offered for *how* reflection can be structured.

Reymen et al. (2006) assert that design reflection should focus on two areas. Applied to the context of educational design research, these are: the design challenge (e.g. difference between existing and desired situations and/or important factors in the design context); and aspects of the integrated research and development process. Based on the steps in a basic design cycle and mechanisms of reflective practice, they define reflection as a process that consists of three main phases: preparation, image forming, and conclusion drawing. Preparation and image forming mainly look into the past. Preparation consists of collecting the relevant facts or observations to be considered. Image forming involves selection and synthesis of those facts and observations. Conclusion drawing looks ahead, using the results from the first two steps to determine next activities. Revmen et al. (2006) point out the importance of setting aside certain moments for reflection. In the case of educational design research, an obvious moment for reflection is between one sub-cycle of evaluation and reflection and another of design and construction. But, especially if those cycles are long, interim moments may need to be identified for reflection. Interim moments should both start and end with reflection on the design challenge and the design process, and they should also give attention to when the next reflection will be, and what that means for structuring the work in the meantime. An important point Reymen et al. (2006) make is that the reflection should occur on a regular basis. While their work is focused on individual designers, they also emphasize that design teams (with all their variation in personality, intuition, creativity, and other skills) should reflect together regularly, and that support for this would be desirable.

The work of Procee and Visscher-Voerman (2004) is helpful for ideas on how the preparation, image forming, and conclusion phases can be structured. To understand their techniques, it is necessary to understand their roots, most elaborately described in Procee's (2006) Kantian epistemology of reflection in education. Central to this work is Kant's distinction between the realm of understanding and the realm of judgment, both of which are different from experience. Here, understanding refers to the mental ability to grasp concepts, theories, and laws; whereas judgment is the power to determine which ones are relevant in a particular situation. In essence, judgment mediates the interactions between understanding and experience.

Procee's approach to reflection focuses on judgment, and uses Kant's 'four moments' in judgment to shape reflection: quantity (determining the 'object of perception' in the 'free play of the imagination'); quality (a special disinterested satisfaction in which feeling and understanding go hand in hand); relation (experiencing different connections in and around the 'object'); and modality (the logical status of judgment). In relation to reflection, Procee (2006, p. 252) explains them like this:

Each moment generates a different type of reflection. For instance, quantity – an indiscriminate concept (or image, or narrative) placed outside the experience – creates a reflective space that stimulates learning discoveries. It generates new and unexpected views on experience. Many practical proposals for reflection in education (for example, keeping a diary, or working together in a Socratic seminar) can be understood as realizations of this moment of thought. The moment of quality is about points of view that may be helpful to estimate (elements of) experiences and choices (that have been made). This aspect is more than a mere assessment of experiences because the standards for evaluation will provide the substance for reflection, too, as well as giving rise to feelings of harmony and disharmony. The moment of relation brings about dynamic elements by introducing points of view that are related to different visions from a professional as well as a social context. In the case of modality, reflection reflects on the reflection process itself and on aspects of (professional) identity.

Procee developed four techniques for reflection, based on Kant's moments in judgment, and introduced geometrical names for the different types of reflection: point reflection (quantity), line reflection (quality), triangle reflection (relation), and circle reflection (modality). Each of these techniques involves a partnership between the person doing the reflection and an assistant, whose only goal is to support the process of the person doing the reflecting (Procee & Visscher-Voerman, 2004). We add here that group reflection within a design research team can help reveal that some people view particular issues as irrelevant, while others may see these same issues as pivotal.

In this section, the focus and regularity of reflection, as considered by Reymen *et al.* (2006) is brought together with the four techniques for reflection as devised by Procee and Visscher-Voerman (2004). The amalgamation is applied to reflecting on the findings and experiences of educational design research. These strategies are presented in Table 6.2. The strategy column describes the

Strategy	Preparation	Image forming	Conclusion drawing	
Point (Quantity) Induction	Identify one or more data points from which unplanned insight may be gleaned and ask a question. Were there unanticipated processes through which the learners were highly engaged?	Consider/discuss not the potential lesson to be learned, but think about the experience. Ask not only why questions, but also how and what. Why did the learners seem so engaged? What were they doing? When? How did they interact?	Use the results to formulate new hypotheses, questions for investigation, or revised design ideas. How might this reflection be put to use? Do design requirements need to be revised? Or design propositions?	
Line (Quality) Norms	Take an observed instance in time and choose a role; distinguish between actor, process, and product in that instance. Consider norms that can relate to each one, and choose one or more norms that are suspected to hold importance. During a lesson, the teacher (actor) listens well, appears motivated; (enacts a lesson (process) that is calm, hands-on, adaptive; resulting in learner (product) motivation, and attentiveness.	Consider/discuss the norm(s) in light of the actual instance in time. Given the intended intervention, how appropriate and useful is it to be governed by these norms? Did adhering to these norms interfere with the intervention? Did they enable it? Why might the teacher have behaved this way during this particular instance? What can be learned from this?	Decide if norms need to be investigated further, or if changes to the intervention are necessary to reflect better alignment with, for example, pedagogical, cultural, or social interaction norms. To what extent are the norms (which were inferred from observation) compatible with more broadly existing practices? Does the intervention encourage more (or, if they are not favorable, less) action governed by thes norms? Should it?	

Table 6.2 Four strategies for structured reflection on educational design research

(Continued)

Strategy	Preparation	Image forming	Conclusion drawing	
Triangle (Relation) Perspectives	Select a finding or instance to focus on, and list the different (groups of) people whose perspectives are relevant to the finding or instance; then eliminate the least relevant. One group of learners became so strident about genetic testing that they revolted: boycotted class and held demonstrations instead.	Hypothesize, on the basis of experience and/or data, how these people frame meaning and justify these with examples; then compare them. Why did this group of learners care so deeply? Why did they express dissatisfaction with the teacher/ school instead of with the scientists involved?	What can be learned from 'trying on' these other perspectives? Are there outlooks/mindsets that are salient, but have been overlooked? Should something be done to minimize or encourage certain perspectives? In light of the study goals, do these perspectives warrant further investigation?	
Circle (Modality) Process	Identify the methods that have been used. The study used interviews, video observations, pre-/post-test data, and analysis of learner assignments to explore pupil and teacher experiences with the new learning environment.	Describe issues, questions, or problems that have been ignored or insufficiently addressed by those methods. Which ones were addressed well? What made that method work? Observation of inter-learner interactions proved less useful than hoped to understand individual reasoning pathways; this also yielded insufficient insight into learner processes to fully understand implications from learner assignments.	What can be done differently? What (more) do we need to investigate in order to make improvements? What can be learned from what did yield 'eye- opening' or powerful findings? Instead of studying inter-learner interactions, conduct the video observations of learners while they are completing the assignments to try to understand the reasoning pathways.	

Note: Italics represent examples.

geometrical name, its Kantian origin, and the main mechanism in focus for each strategy. In each cell, examples are given in italics.

Both the theoretical and practical goals of educational design research are furthered through reflection. Through organic and structured reflection, theoretical understanding is developed through consideration of the findings (e.g. "What do these results tell us?") in light of how they were obtained (e.g. the soundness of the measurements, or how appropriate the choice of setting). In addition, consideration is given to what might have been happening, but was not measured, or what could have occurred if the research had been structured differently. These, and other reflective insights, often have immediate implications for refining the intervention. For example, reflecting on how teachers altered a learning environment may generate new ideas about features to include or needs to be met. Often, reflection also generates new questions to be explored.

Products resulting from this phase

Many interim products are generated during this phase, ranging from written theoretical frameworks, to research instruments and plans, to reports on intervention implementation and testing. Reflective musings may even be shared in written form. But toward furthering fundamental understanding and applied use, the main outputs from this phase are answers to research questions (and new ones for further investigation); implications for integrated design propositions; and issues/recommendations for redesign.

Theoretical understanding

Although fantastic tales to the contrary are known (e.g. Nikola Tesla dreaming up his design for an alternating current motor while walking in a park in Budapest in 1882), most theoretical understanding is not advanced by singular brilliant insights coming in the flash of a moment, with the implications of certain findings sinking in all at once. Most of the time, assembling and puzzling over evidence is a slow, methodical process. Asking and answering research questions gradually leads to new insights, and often quickly leads to new questions. The theoretical understanding that is constructed through evaluation and reflection may hold local, middle-range, or high-level applicability; this depends on the focus and methods of the study. A single cycle of evaluation and reflection can especially contribute empirical findings, hypotheses, or conjectures that constitute the building blocks of theory. This understanding can be used to shape descriptions, explanations, or predictions concerning certain phenomena. When integrated, such understanding can serve prescriptive purposes. This can take the form of design principles, which may be used to structure similar interventions, and/or refine the specific one being tested.

Recommendations for applied use

For many researchers, part of the appeal of educational design research is that insights from one study can be applied in the subsequent phase of design, a process which can be particularly gratifying. The application may be made directly to an intervention, or indirectly to its integrated design propositions. Consideration of potential refinements to design ideas or constructed prototypes is given in light of the original intentions, and should take into account potential risks of pulling internal aspects of the design out of alignment. As noted by Wang and Hannafin (2005, p. 10), "In addition to improving the ongoing design, researchers also consider the influence of en route changes on the integrity of the design ... any changes to one aspect of the design need to be compatible with other aspects of the design." This process is not always clear-cut or smooth. It can involve distancing oneself from religious-like convictions, or design features that are regarded as offspring. Taking the issues identified through evaluation and reflection and deciding how to address them (or not) in the intervention design are issues of redesign, which are addressed in the 'Revising solutions' section of Chapter 5.

From products of this phase to other phases

In earlier stages of educational design research, theoretical understanding and practical implications that result from evaluation and reflection generally prompt new cycles of analysis and exploration and/or design and construction. In later stages, the results of this phase may prompt another (e.g. large-scale) cycle of evaluation and reflection or conclusion of the project. Very long-term design research projects (e.g. ten years or greater) may come to a close because the problem was satisfactorily solved and sufficient theoretical understanding was generated. More often though, projects end through natural selection, cessation of funding, or departure of (e.g. graduate) researchers. But when done well, the interventions created through educational design research can outlive the design research projects that created them. This can be the case when attention is given to implementation and spread throughout the entire trajectory, the topic of Chapter 7.

Evaluation and reflection examples and document assessment tool

Example 1: extending experiential learning

As described previously, to improve the knowledge and problem-solving skills of public health professionals and others responsible for managing the safety and quality of perishable pharmaceutical products (e.g. vaccines) in emerging economies, the WHO's Global Learning Opportunities for Vaccine Quality created an e-learning course on Pharmaceutical Cold Chain Management. Multiple iterations of formative evaluation were conducted as part of a multi-year-long design-based research project to develop an e-learning course that provides a virtual bus trip to learners, making extensive use of video and photographs, and a variety of authentic learning tasks.

Evaluation: planning

An overall formative evaluation plan guided by the principles of design research was created by the doctoral student conducting this study in consultation with his thesis supervisors. One of the planning tools used was a matrix whereby the primary research questions were listed in the left-hand column and the various evaluation strategies that could be applied to addressing these questions were listed in the top row. Then, the actual methods to be used were indicated with checkmarks in the cells of the matrix. This ensured that for every research question, at least one, but usually several, formative evaluation strategies were applied.

Evaluation: fieldwork

While a comprehensive description of all of the formative evaluation activities carried out during this design study would extend beyond the scope of this example, three can be highlighted. The first was an expert review of the prototype designs for the e-learning program. Course descriptions, learning objectives, target audience, information on how the course was intended to be implemented, estimated timeframes for activities, sketches of proposed interfaces, and examples of activities were submitted to three instructional design and graphics design experts who each spent three to five hours performing their reviews and completing the data collection forms.

The second main evaluation activity involved having a team of content experts, designers, and evaluators come together to perform a risk analysis of the e-learning course and develop a risk management plan. This team first reviewed the prototype course as well as the course implementation plan. Then, the researcher led the evaluation team in a risk assessment to identify potential risks associated with the e-learning course and to identify ways to reduce those risks. The researcher who possessed substantial expertise and experience in risk assessment and risk management led and facilitated the exercise.

The third main evaluation activity was an actual field test of the course. In addition to the researcher, three mentors facilitated the field test. Fifteen participants originally agreed to participate in the field test, but four withdrew at different points before completing the course, primarily due to demands of work or travel. The course ran for 12 weeks, including seven weeks of simulated authentic tasks and five weeks of collaboration with a real client from Albania. The final version was implemented with two mentors for 12–15 learners.

Evaluation: meaning making

Each of the formative evaluation strategies outlined above yielded different types of data. The expert review of the prototype designs for the e-learning program was conducted using a structured instrument that had three major sections related to the overall visual design, the interface design, and the instructional design. The risk analysis and development of the risk management plan were initially captured as notes on flipchart sheets. The interactions among the evaluation team while discussing the risk analysis were audio-recorded and later transcribed. The field test of the e-learning prototype produced a rich amount of data, e.g. the diaries that the participating learners kept throughout the 12-week course. Interviews with most of the participants and mentors provided valuable insights into the implementation and immediate effectiveness of the prototype e-learning program.

Reflection

The reflections of the primary researcher were structured by regular interactions between the doctoral student researcher located in New York and his research supervisors located in Western Australia and Georgia, USA. These sessions were conducted via Skype and email and were focused on the emerging results of the analysis. The researcher also engaged in ongoing reflection on the nature of the initial design principles that guided the development of the prototype program to estimate whether and how these design principles would need to be modified based on the results of the formative evaluation activities.

Results from this phase

The main results of the evaluation and reflection phase of this project were the revision considerations that contributed to the e-learning course itself. The course has been offered several times a year since the conclusion of the field testing of the prototype course. The approach used in this course has subsequently been applied to the design of other online learning environments at the WHO (cf. Teräs & Kartoğlu, 2018). Three publications emerged from the evaluation and reflection phase of this project:

- Kartoğlu, U., Vesper, J. L., & Reeves, T. C. (2017). On the bus and online: Instantiating an interactive learning environment through design-based research. *Interactive Learning Environments*, 25(5), 624–633.
- Kartoğlu, U., Vesper, J. L., Teräs, H., & Reeves, T. C. (2017). Experiential and authentic learning approaches in vaccine management. *Vaccine*, *35*, 2243–2251.
- Vesper, J. L., Kartoğlu, U., Herrington, J., & Reeves, T. C. (2016). Incorporating risk assessment into the formative evaluation of an authentic e-learning program. *British Journal of Educational Technology*, *47*(6), 1113–1124.

Example 2: reflective practice

When a pre-service teacher educator noted that her students were tired of reflecting on their work and saw little value in reflecting at all, she concluded that this important professional competency needed to be developed differently. Together with a more experienced researcher, she set about to explore how technology could support the practice of teacher reflection, and turned toward digital storytelling as a possible approach. Alongside three prototype designs, the evaluation and reflection phase cycled three times. Throughout the investigation, both practical and scientific goals were clearly present. From a practical perspective, the research team aimed to improve the quality and experience of pre-service teacher reflection. From a scientific perspective, the team sought to understand how digital storytelling experiences could be designed such that they would yield those outcomes.

Evaluation: planning

With slight variations in participation and instrumentation, the focus, questions and strategies across all three iterations were attuned to investigating the quality and experience of first-year student teacher reflections through digital storytelling. In all three cases, the intervention was used in a pre-service teacher course module. In all three cases, data were collected through a questionnaire and document analysis (of the digital stories produced). In the second and third iterations, data were also collected through epilogues written by the students in which they commented on their reflective experiences.

Evaluation: fieldwork

The questionnaire used sub-scales from existing instruments (e.g. related to motivation, digital engagement, and time spent dwelling on specific aspects of the assignment). The initial assignment design and intervention evaluation were strongly shaped by literature on digital storytelling and the technologies that could support that process. When first iteration data revealed that students reflected broadly but not deeply, the design was changed. In addition to updates in the assignment brief for students, key changes were made to their assignment design and assessment rubric (which was also the same tool used for analyzing the digital stories in the research). The new assignment design prompted students to focus their reflections on one critical incident, and the revised rubric included more items focused on reflection. As such, the second iteration of both design and evaluation relied more heavily on reflective practice literature, especially from the fields of education and health care. After the highly favorable results from the second design, a third study implemented only minor revisions and mainly tested for replication of effects. Because the lead researcher was also one of the course teachers, this posed some tensions

(and brought some energy) to the work. To ensure that the assessments were reliable and objective, the two teachers regularly compared their assessments of the digital story reflections, especially when the outcomes seemed particularly high or low.

Evaluation: meaning making

Descriptive statistics were calculated for quantitative data. Qualitative data were coded in NVivo twice. First, they were coded deductively using a predetermined analytical lens which coded for (sub-aspects of) narratives, engagement, sociality, and technology, each in relation to reflection. For example, a key insight from this process was that the video editing process prompted the students to reflect more deeply on their main message (i.e. what they had learned and why). Thereafter, data were coded inductively to identify emergent patterns. For example, some pre-service teachers cited their appreciation for expressing their reflection through a modality other than writing, and further analysis revealed that these tended to be participants from STEM disciplines. Overall, the analysis of findings prompted discussions among the research team, as well as revisiting the literature for refinement of focus and improved operationalization. To illustrate, after the first iteration, the lead researcher returned to the original Dewey texts to answer the questions, "What am I really looking for? What does reflection on practice really look like?" She also looked at new sources of literature to answer this question. This process yielded more refined ideas about how to interpret and understand the data, as well as considerations for their implications and how to move forward. The reporting process progressed in multiple iterations, whereby conference presentations stimulated interim reporting, and after completion of a doctoral dissertation (Thompson Long, 2014), two articles and two book chapters were published. This process was substantially aided by informal classroom observation notes and a reflective journal.

Reflection

Both organic and structured reflection took place and, as stressed previously, this was a continuous process throughout the cycles of evaluation. The organic reflection was prompted by spur-of-the-moment inspiration (mostly on behalf of the lead researcher and sometimes even in the middle of the night) which, after being written down, often became the topic of formal or informal meetings with the senior researcher. The structured reflections included more goal-oriented meetings and even half-day retreats, for example to look back on all the findings and identify the most salient aspects, which informed the conclusions as well as strategies for communicating about the work.

Results from this phase

In their first journal article about this work, Thompson Long and Hall (2015) describe the overall process and core aspects of the design. Their second article (Thompson Long & Hall, in press) focuses more on the narratives. Additionally, two book chapters reflect on both the overall process and the role of digital storytelling in higher education, respectively. The course materials produced from this project are available from the lead researcher, who can be contacted through ResearchGate. Additional details concerning this example are offered in Chapter 7, with description of how attention was given to implementation and spread during the phase of evaluation and reflection. The following papers report on the evaluation and reflection findings:

- Thompson Long, B. & Hall, T. (2015). R-NEST: Design-Based Research for Technology-Enhanced Reflective Practice in Initial Teacher Education. *Australasian Journal of Educational Technology*, 31(5), 572–596. Available: http://ajet.org.au/index.php/AJET/article/download/2535/1311
- Thompson Long, B. & Hall, T. (in press). Engaging in educational narrative inquiry through design-based research: Digital storytelling for making visible and actionable alternative knowledge in teacher education. In O'Grady, G., Clandinin, D.J., Leitch, R., & Seery, A. (Eds.) Irish Educational Studies. Engaging in Educational Narrative Inquiry: Making Visible Alternative Knowledge [Special Issue].
- Hall, T., Thompson Long, B., Flanagan, E., Flynn, P., & Lenaghan, J. (2017). Design-based research as intelligent experimentation: Towards systematising the conceptualisation, development and evaluation of digital learning in schools. In Marcus-Quinn, A. & Hourigan, T. (Eds.) Handbook on digital learning for K-12 schools. Switzerland: Springer, pp. 59 –73. http://www.springer.com/gp/book/9783319338064
- Thompson Long, B. & Hall, T. (2017). From Dewey to digital: Design-based research for deeper reflection through digital storytelling. In Jamissen, G., Hardy, P., Nordkvelle, Y., & Pleasants, H. (Eds.) *Digital storytelling in higher education: International perspectives.* UK: Palgrave Macmillan, pp. 50–65. http://www.palgrave.com/de/book/9783319510576

Evaluation and reflection document assessment tool

Also available at Routledge.com, Tool 6.1 can be used by researchers for selfevaluation, peer-review, mentor assessment of a document describing the intended, partially or fully enacted evaluation and reflection phase. It can also be used to help structure researcher planning for this phase (e.g. to do lists and Gantt charts).

Tool 6.1 Evaluation and reflection document assessment

	Criterion	Standard	- ✓ +	Tips, tops, questions			
	Holistic impressions						
On-task (draft and, if applicable, final outputs of this phase)	Theoretical understanding	The documentation clarifies the findings, hypotheses, or conjectures that offer a scientific contribution.					
	Recommendations for applied use	The documentation offers considerations for revising intentions, improving the underlying design, or refining (how key ideas are manifested in) the intervention.					
lity	Chain of reasoning	Clear reasoning and thoughtful arguments are given throughout the document.					
General quality	Feasibility	This work could reasonably be carried out within the timeframe and with the cooperation of others that is envisioned.					
	Completeness	All aspects of evaluation and reflection are attended to (further details below).					
		Activity-specific reflections		·			
Evaluation: Planning	Establish focus	The focus is clear, concise, and relevant from both scientific and practical perspectives.					
	Frame questions	Existing scientific insights are sufficiently leveraged to frame research questions that link the focus of the evaluation with the phase form of the intervention.					
	Select strategies	The strategies (e.g. developer screening, expert appraisal, pilot, tryout) are suitable for the research questions and feasible within the constraints of the study.					

Scores: - = missing; \checkmark = (partially) present; + = apt and thorough (given circumstances)

	Criterion	Standard	- ✓ +	Tips, tops, questions			
	Activity-specific reflections						
	Determine methods	The data collection methods (e.g. interviews, observations) are suitable for the research questions and feasible within the constraints of the study.					
	Document plan	The overall plan evidences alignment (between questions, strategies, and methods) and is easy to follow.					
	Prepare instruments	The instruments are scientifically robust and well-aligned with the research question(s) they help answer.					
Evaluation: Fieldwork	Engage þarticiþants	The sampling approach is described and justified, and participants are (likely to be) willing.					
Ш Ш	Collect data	Data collection logistics and protocols are clear, and measures are taken to mitigate potentially conflicting roles (e.g. advocate and critic).					
Evaluation: Meaning making	*Analyze data	Procedures for preparing and analyzing data are specified and (the approach to) operationalization is described.					
	*Consider findings	The findings are portrayed in light of limitations to the study, existing literature and alternative explanations and implications for research and practice are described.					
	*Report study	The document is readable, the purpose and audience of the report are clear, and sufficient details are provided about the rationale, theoretical framing, methods, findings, and conclusions.					

(Continued)

	Criterion	Standard	- ✓ +	Tips, tops, questions
	Acti	vity-specific reflections	`	
_	Organic reflection	Attention is given to contemplation of the findings, processes, or implications.		
Reflection	Structured reflection	Aspects of the design challenge and/or the integrated research and development process are considered systematically through a process involving preparation, image forming, and conclusion drawing.		

Note * For planning stage: plan indicates that/how this will be attended to.

Implementation and spread

The generic model for design research presented in Chapter 3 shows all three core processes (analysis and exploration; design and construction; and evaluation and reflection) interacting with practice through the (anticipation of) implementation and spread of interventions. It also suggests that the interaction generally increases as the project matures. Even though actual implementation and spread cannot take place until an intervention has been constructed, researchers and practitioners jointly anticipate and plan for it from the very first stage of analysis and exploration, e.g. by tempering idealist goals with realistic assessments of what is possible, by taking practitioner concerns seriously, and by studying what intrinsic motives and natural opportunities are already present in the target setting. This chapter starts off describing the basic mindset underlying implementation and spread in educational design research on any scale: planning for actual use. Thereafter, implementation is described in terms of adopting, enacting, and sustaining interventions. Spread is described in terms of dissemination and diffusion. Next, determinants of implementation and spread are addressed. These are clustered into four kinds of factors: attributes of the intervention, strategies for change, the context (including its surrounding system), and the actors involved. After discussion of design-based implementation research, attention is given to how theoretical understanding supports (research on) implementation and spread. Based on the issues raised throughout the chapter, specific considerations for interacting with practice during educational design research are given for each of the three main phases in the generic model. The chapter concludes with three examples and three assessment tools, one for each core phase.

Setting the stage for implementation and spread

Planning for actual use

The question becomes, what are the absolutely essential features that must be in place to cause change under conditions that one can reasonably hope to exist in normal school settings? In order to effect this ... I again need additional expertise, more methods if you like, that were not part of my training. I need to know a great deal more about school restructuring, teacher training and support, and teachers as researchers. I need to use ethnographic methodologies to study which aspects of the program are readily adopted and which are resisted. I need to know the conditions favorable for adoption. I need to study the sociology of dissemination. I need to know about public policy issues, and so forth. Again changes in theory and practice demand concomitant advances in methodology for the conduct, documentation and dissemination of research.

Ann Brown (1992, p. 173)

This chapter cannot sufficiently speak to all the needs for additional expertise expressed by Ann Brown in her seminal article on design experiments, but it does raise some important considerations. The considerations discussed here stem from the commitment to seeking theoretical understanding through the development and testing of interventions that solve real problems. This commitment entails a basic mindset of planning and designing interventions for actual use. Planning for actual use does not necessarily mean intending to bring about fundamental, large-scale change. In fact, planning for actual use may: reflect modest scope (e.g. few participants, short duration), be poorly defined (which is often the case at the start of design projects), or intentionally be temporary (e.g. limited to pilot testing). However, planning for actual use does mean assuming that designed interventions *could* take off, and striving to develop both theoretical understanding and practical solutions that *can* actually be used by others. Educational design research is conducted in situ to increase both ecological validity and the relevance of the research. Both of these are served by a mindset of planning for actual use.

Planning for actual use entails anticipating how interventions will be implemented and how they may (potentially) spread beyond initial testing sites. It also involves taking into account factors that influence the processes of implementation and spread. This chapter offers some considerations for designing interventions for actual use within educational design research projects. The related reading list in the Appendix contains both classic and contemporary literature concerning the design, implementation, and spread of educational innovations.

Implementation

Simply stated, if an intervention came in the form of a medicinal pill, then implementation would refer to issues such as whether it: is chewed, swallowed with water, taken after a meal, ground into applesauce, causes side-effects, possibly over/under dosed, taken at will or under duress, and so forth. Implementation is what happens when the intervention is set in motion. Using the terminology in the logic model example in Chapter 5, implementation relates to the processes through which outputs are generated (e.g. lessons are taught; materials are used; workshops are held, etc.). In Figure 5.2, implementation processes are labeled as 'enactment.' It is common, but not at all necessary, for educational design research interventions to be implemented on smaller scales initially (depending on the grain size of the study that is being conducted: few children, few teachers, few classes, few schools, few school districts) and increase over time, especially if the intervention matures and testing moves from pilot settings to actual tryouts (cf. Chapter 6). Regardless of scale, three main stages of implementation can be distinguished: adoption, enactment, and sustained maintenance.

Adoption

In the social sciences research literature, there are many different uses of the terms adoption, so it seems necessary to clarify how the term is used here. In this book, as in others (Bartholomew Eldrigde *et al.*, 2016).), adoption is used to describe a decision to, even if only on a trial basis, use an intervention. In educational design research, the adoption process may begin as early as analysis and exploration, as practitioners and researchers collaboratively consider what problems are worth solving and become committed to testing potential solutions. Adoption may take place as a precursor to evaluation and reflection, when practitioners decide if they will (tentatively) use an intervention for evaluation purposes. Dix (2007) provided a theoretical framework specifically for studying the adoption of educational technologies in educational design research projects. More recently, the Designing for Sustained Adoption Assessment Instrument (Stanford *et al.*, 2016) has been developed to help STEM developers focus on the creation of successful approaches to propagation, i.e. promoting successful adoption (opposed to focusing on dissemination alone).

Enactment

Interventions are played out during enactment (e.g. learners use online learning environments; teachers try out new lesson ideas). Enactment is shaped by the intervention, those using it, the context in which it is situated, and the manner in which it is introduced. Planned and unplanned processes take place during enactment. The terms fidelity and integrity are often used to describe how the planned processes are enacted during implementation. Fidelity describes the degree to which the intervention is enacted with its intentions, methods, and strategies intact. For example, if the intervention were a curriculum, one could say that fidelity concerns enactment which aligns with the 'letter' of the written curriculum. By contrast, intervention designers who assume that educators will always make adaptations tend to speak less of fidelity and more of integrity. Integrity describes the degree to which the adaptations during enactment are congruent with the goals and principles designers had in mind (Penuel, Phillips, & Harris, 2014). Here, if the intervention were a curriculum, one could say that integrity concerns enactment which aligns with the 'spirit' of the written curriculum.

Processes that were enacted, but unplanned by designers, include side-effects the unintentional fringe benefits and/or negative consequences brought about by an intervention. Other unplanned processes are those created by practitioners who (intentionally or not) alter interventions (e.g. to fit their own value systems, expertise, or contexts), and enact them accordingly. When done consciously, this process is referred to as adaptation, or reinvention (cf. Rogers, 1962, 2003). Many adaptations can be counter-productive (cf. Cuban, 1986); these have been referred to as "lethal mutations" (cf. Brown & Campione, 1996). But often adaptations are valuable. Clarke and Dede (2009) describe how design researchers can learn from practitioner adaptations that meet the goals of the intervention in ways different, or even more apt, than those conceived of by designers. When those ideas are taken on board, this is an example of mutual adaptation (cf. Snyder, Bolin, & Zumwalt, 1992), a process that can be expected, if not explicitly sought, in educational design research. Derived from their DBIR work, DeBarger, Choppin, Beauvineau, and Moorthy (2013) describe three criteria that help science and mathematics developers promote productive adaptations in classrooms, namely by supporting: responsiveness to multiple stakeholders, responsive discourse practices, and task complexity and engagement.

Design researchers have long called for greater attention to be given to enactment (cf. van den Akker, 1998a). Hoadley (2004) emphasized the need to study the interaction between interventions, the people involved, and the setting in which they take place. Tabak (2004) described the intervention as the "exogenous design" and calls for researchers to recognize, embrace, and study its interaction and tensions with the "endogenous design" – the materials and processes that are in place before any intervention is introduced, as well as those that are the result of enactment. Bielaczyc (2006) presents a social infrastructure framework that identifies critical elements of classroom social structures that should be taken into account when developing technology-rich learning environments. These include: cultural beliefs; learning and teaching practices; socio-techno-spatial relations; and interaction with the 'outside world.'

Sustained maintenance

Sustained maintenance refers to efforts required to continue, or at least attempt to sustain, an intervention with little to no external support. This often entails some degree of institutionalization, and is extraordinarily difficult (cf. Harris & Jones, 2017). In educational design research, the considerations for sustained maintenance may be gathered as early as analysis and exploration, as practitioners and researchers collaboratively consider the strengths, weaknesses, opportunities, and threats present in a given context that might allow or prevent an intervention from thriving over the long term. The level of maintenance required to sustain an intervention is also a factor that is considered during design and construction, and related assumptions are often tested during evaluation and reflection. Not all design research projects require planning for sustained maintenance, but doing so stands to boost both the ecological validity and the relevance of the study. Fishman and Krajcik (2003) discuss usability as a guiding principle in the design of sustainable science curricula, and present a framework for examining this construct (which they relate to: the innovation's ability to adapt to the organization's context, the organization's ability to successfully enact the innovation, and the organization's ability to sustain the innovation). The Sustainability Rubric (https://tinyurl.com/ycoyt6kr) created for Investing in Innovation (i3) Fund grantees in the USA can help teams to assess their readiness to sustain and scale innovations by prompting reflection on the capacity of the innovation/organization, performance management, and stakeholder support.

Spread

Many design research projects do not aspire to achieve large-scale implementation, but most do strive to develop either (a) interventions that could, ostensibly, be implemented across schools, districts, or provinces/states, or (b) design propositions or theories that can inform the development of such interventions by others. In educational design research, the term 'spread' refers to the propagation of designed interventions (or their underlying ideas) to settings outside the initial field-testing context. Spread entails more than increasing the number of sites for testing, participants, or schools; it is also more than superficially replicating processes, increasing instances of certain behaviors, or using particular materials. Fundamentally, the complex process of implementing and sustaining educational interventions involves the spread of underlying beliefs, norms, and principles, professional judgment, and even moral purpose to create deep and lasting changes in teaching and learning (Clarke & Dede, 2009; Coburn, 2003; Fullan, 1982, 2003; Sabelli & Harris, 2015; Sanders, 2012).

Different theories can be used to describe, explain, and predict the spread of interventions, but few are considered to be as accessible and practical as those of innovation theorist, Everett Rogers (1962, 2003), and educational change expert, Michael Fullan (1982, 2016). The relevance of these works for educational design research has been pointed out previously (Larson & Dearing, 2008). Rooted in sociology, Rogers (1962, 2003) described spread in terms of a decision-making process that features the seeking and processing of information, during which individuals strive to reduce uncertainty about the advantages and disadvantages of an innovation. This decision-making process centers around five steps: (1) knowledge (awareness that the intervention exists), (2) persuasion (interest in the innovation), (3) decision (adopt or reject), (4) implementation (trial), and (5) confirmation (continuing and or extending use).

While Rogers' work emphasizes characteristics of the innovation and the adopters, Fullan's work (1982, 2016) stresses the roles of various educational actors in social change. Notably, Fullan emphasizes the importance of understanding how micro and macro levels interact. This includes seeing change from

the perspectives of learners, teachers, and administrators as well as the organizations and institutions that influence change, such as teacher associations, school districts, and government. The influences of Rogers and Fullan are evident throughout this chapter, especially in the subsequent section on determinants of implementation and spread.

Engendering spread may not be an explicit concern of many design researchers, who may be so embroiled in just trying to get an innovation to work in one setting that broader use cannot be a priority. But developing theoretical understanding and interventions that are *worthy* of spread is something that concerns all design researchers. The problems tackled in educational design research are not idiosyncratic; rather, they are sufficiently prevalent and substantial to warrant scientific investigation. As such, the solutions designed to address them should be of value to others. Here, attention is given to two main processes through which interventions and their underlying ideas spread: dissemination and diffusion. Two sides of the same coin, dissemination has more to do with push, whereas diffusion has more to do with pull.

Dissemination

Dissemination is a one-way process, in which information is offered, or broadcast. In educational design research, information about interventions is shared, e.g. through conference presentations, workshops, journal publications, or other media. While effective dissemination often entails creating opportunities for two-way interaction, the impetus is more like that of sowing seeds: putting information or ideas out in the hope that they may take root. Dissemination is kind of a counterpart to diffusion, and, in some cases, may be seen as a prerequisite, for example when information about an intervention is spread widely to raise awareness. Many design research projects use interactive websites to share information about their projects and sometimes showcase or allow open access to (elements of) designed interventions. Though primarily attuned to the needs of government leaders, insights from deliverology (Barber, Moffit, & Kihn, 2011), e.g. as studied and practiced by the Centre for Public Impact (https://www. centreforpublicimpact.org), may be helpful to design researchers concerned with delivering results on a scale larger than that involved in development.

Diffusion

In educational design research, diffusion is the process through which interventions are pulled into practice from within. For example, practitioners exchange information, arrange demonstrations, or coach each other. It is not necessarily the scope of diffusion that measures an intervention's success, but its presence is one important indicator. Coburn (2003) refers to this as "spread within," and notes that it can be seen, for example, when reform principles or norms of social interaction become embedded in school policies and routines, or when teachers draw on those ideas and put them to use in other aspects of their practice, which were not explicitly addressed by the intervention. Diffusion tends to be less common than dissemination; and design researchers can sometimes be both delighted and overwhelmed when it starts to take place. While it can be rewarding to see an intervention take on a life of its own, it can be difficult to adequately respond to practitioner requests (e.g. for intervention support or additional materials), unless projects have budgeted accordingly – which is extremely rare.

Implementation and spread are complex processes. Even with powerful resources and substantial effort, success is not guaranteed, and the effects of interventions may not be immediately evident (cf. Pane, Griffin, McCaffrey, & Karam, 2014). But careful planning informed by understanding of the factors that influence these processes can increase the chances for success, as addressed in the subsequent section.

Determinants of implementation and spread

As discussed above, educational design research is undertaken to address important problems, with the ultimate goal of being useful to others (as well as to the research participants). While interventions are developed and tested in specific contexts, the interventions themselves and/or their underlying ideas will ideally hold wider value. For this reason, giving attention to factors that determine implementation and spread is important, even for short-term, small-scale studies. This section discusses factors that influence if, to what extent, and how an educational design research intervention is: adopted, enacted, sustainably maintained, disseminated, or diffused. This section is informed by literature on the spread of innovations in general (e.g. Rogers, 1962, 2003), in the field of education (e.g. Fullan & Pomfret, 1977), and specifically involving educational technology (e.g. Tondeur, Valke, & van Braak, 2008). The discussion is organized around four sets of factors: intervention attributes; strategies used for enabling implementation and spread; context and surrounding systems; and the actors involved. Attending to these factors is crucial for developing (technology-enhanced learning) innovations within the zone of proximal implementation, i.e. between what educators can implement independently and what they can implement through guidance or collaboration (McKenney, 2013). Design studies have cited collaboration with practitioners as essential for being able to accomplish this (e.g. McKenney & Voogt, under review).

Intervention attributes

Interventions that are prone to successful implementation and spread exhibit certain characteristics. During the inception, creation, and testing of interventions, educational design researchers may view these characteristics as criteria to be met. Further described below, interventions are more likely to undergo successful implementation and spread when they are: value-added, clear, compatible, and tolerant.

Value-added

Value-added interventions offer something better than what is already in place. The potential benefits – which are preferably highly observable (Rogers, 1962, 2003) – outweigh what must be invested in terms of time, effort, and financial resources. The cost–benefit analysis favors the intervention in both perception (people believe it will be worthwhile) and experience (people experience it as worthwhile). Value-added interventions offer a relative advantage (Rogers, 2003) at an acceptable cost (Doyle & Ponder, 1978). While some educational design research yields interventions primarily featuring tools or resources, much of it (also) focuses on deep, consequential change, e.g. touching teacher beliefs and norms of social interaction. Coburn (2003) refers to this as depth. It is difficult to achieve depth without certain levels of complexity (cf. Fullan & Pomfret, 1977; Rogers, 1962, 2003). Generally speaking, implementation and spread are slower and more difficult with more substantial, complex interventions. Value-added interventions do not necessarily exhibit depth or complexity, per se, but it is difficult to achieve lasting effects without them.

Cviko *et al.* (2012) described why teachers perceive added value in a technologyrich learning environment for early literacy. One of the main reasons was because it addressed a gap in the curriculum. Specifically, it helped kindergarten children learn about the functions and communicative purposes of written language: an area that is specified in the national targets for early literacy, but given very limited treatment in most textbooks and teacher materials.

Clear

Clear interventions enable participants to easily envision their involvement. Some educational design research interventions may be innately clear and easy to grasp. Alternatively, they may become clear through high levels of explicitness (cf. Fullan & Pomfret, 1977), a priori specifications of procedures (cf. Doyle and Ponder, 1978), or interactive mechanisms whereby developers and users co-define (elements of) the innovation. Especially during early stages of implementation and spread (e.g. adoption), interventions can become clear by being trialed on a limited basis before committing to use them (Rogers, 1962, 2003).

In the last 20 years, the role of exemplary materials in supporting curriculum change has been researched across the globe. In general, exemplary materials have been found to be especially useful during the initial phases of curriculum implementation, because they clarify implications for teachers. Based on several design studies, van den Akker (1998b) summarized three main advantages offered by exemplary materials: clearer understanding of how to translate curriculum ideas into classroom practice; concrete foothold for execution of lessons that resemble the original intentions of the designers; and stimulation of reflection on one's own role with the eventual possibility of adjusting one's own attitude toward the innovation.

Compatible

Compatible interventions are congruent with existing values, cultures, practices, and beliefs (cf. Doyle & Ponder, 1978; Fullan & Pomfret, 1977; Rogers, 1962, 2003; Zhao, Pugh, Sheldon, & Byers, 2002). They may still be innovative, but the interventions and/or their underlying assumptions must not violate or reject fundamental concerns and principles of those involved. Compatible interventions are also aligned with aspects of the system that are, given the scope of the project, non-changeable (cf. McKenney *et al.*, 2006). This must be the case in objective reality (e.g. the intervention content is consistent with that addressed in fixed, external assessments) and subjectively. Participants can be quick to resist if they perceive the intervention might not fit their needs and context (e.g. it was previously tested in a school with very different characteristics).

Thijs and van den Berg (2002) described the field testing of an intervention which facilitated peer coaching of science teachers in Botswana. Part of the (admittedly modest) success of this program can be attributed to its compatibility. Namely, it was compatible with both the social system (culturally, it was more suitable to engage peer coaches than expert coaches) and the formal system (integrated with an ongoing in-service program). Its compatibility was largely dependent on the insights gained from a detailed needs and context analysis (Thijs, 1999).

Tolerant

The notion of tolerance was briefly discussed in Chapter 6. Tolerant interventions are those that "degrade gracefully" (cf. Walker, 2006) during the natural variation in enactment that inevitably comes along with differing contexts, resources, expertise, acceptance levels, and so on. Tolerance refers to how precisely core components must be enacted for the intervention to be true to its goals. Using the terms introduced earlier in this chapter, tolerant interventions withstand (mutual) adaptation; they do not necessitate high degrees of fidelity. Clarke and Dede (2009) speak of "ruggedizing" interventions; this makes them tolerant to variation across different kinds of schools and populations. Specifically, they talk about rugged designs as those that are still effective under challenging circumstances, where some conditions for success may not be (sufficiently) present. Interventions that exhibit low levels of dependence on people and resources outside of the innovator's authority tend to be more tolerant (cf. Zhao et al., 2002). In addition, interventions with a low loss function may also be more tolerant. The loss function is low when the detriment (or cost, in terms of effectiveness, good will, time, money, etc.) associated with enactment of the intervention that is, in some way, not true to certain underlying principles, is minimal.

Based on many years of intervention design, implementation, and testing, Thompson and Wiliam (2008) described their approach to tolerance (although their terminology is different). They recommended a "tight but loose" framework for scaling up teacher professional development, featuring "tight" adherence to central design principles with "loose" accommodations to the needs, resources, constraints, and particularities that occur in any school or district, but only insofar as these do not conflict with the intervention's underlying theory of action. Much of their work, and that of colleagues who have been directly or indirectly affiliated with the *Keeping Learning on Track* program (see also Wylie, 2008), has yielded lessons about intervention tolerance, gathered from empirical investigation and critical reflection on the tensions between the desire to maintain fidelity to a theory of action.

Strategies for implementation and spread

The strategies used for facilitating implementation and spread can be powerful in shaping the uptake and use of interventions. Common strategies include awareness building, professional development, technical support, and participation. The choice for certain strategies is driven, to a large extent, by the theory of change underlying an intervention. As discussed in Chapter 5, interventions are planned to yield some kind of transformation, and it can be helpful to explicate the inner workings of that process (e.g. by creating and refining logic models and conjecture maps). Strategies employed to enable implementation and spread are, ideally, well-aligned with an intervention's theory of change. In addition to an intervention's theory of change, strategies for implementation and spread are, often implicitly, shaped by perceptions of the way research outputs are used, and the researcher role(s) in the process.

Informed by the work of Rogers, and review of over 2600 research studies, Havelock (1969, 1971) published landmark work on the dissemination and use of scientific outputs. Havelock identified seven general factors that could account for how scientific outputs are taken up and used: linkage, structure, openness, capacity, reward, proximity, and synergy. He identified three existing modes in which those factors can be seen: 1) social interaction; 2) research, development, and diffusion; and 3) problem solving. Based on the strengths of each approach, he proposed a fourth: a linkage model in which the resource system interacts collaboratively with the user system to stimulate each other's problem-solving behavior. Each of these models denotes different assumptions and expectations regarding the roles of research evidence and researchers in the applied use of theoretical understanding. Each model is briefly presented here, with the purpose of helping to clarify potential mindsets at work when educational design researchers (implicitly) opt for certain approaches to implementation and spread in their projects. Consistent with other literature on communication, Havelock used the terms 'sender' and 'resource system' to describe the origin of the information/ intervention being shared (in this case, the design research team). The terms 'receiver' and 'user system' pertain to the target audience for the information/ intervention.

Social interaction

Studies operating from this perspective rely greatly on the social interaction among the receiver group to transmit information about the innovation. The receiver and the receiver's needs are determined exclusively by the sender, who develops an intervention that is then brought to the attention of the potential receiver population. Receivers react to the intervention and share those reactions through social interaction, which influences decisions to try, accept, or reject an intervention. This model does not aptly describe the creation and initial implementation of most interventions developed through educational design research. However, it may portray the ways in which some interventions spread.

Research, development, and diffusion

The research, development, and diffusion (RDD) perspective is similar to the social interaction model, in that the initiative is taken by the developer, based on a perceived receiver need. The main difference lies in the temporal focus of this model, as it centers on development. The research feeding development, as well as the diffusion taking place afterward, are often carried out by separate parties. Educational design research exhibits some characteristics of the RDD perspective, since it does build on existing knowledge and theories and focuses on the development of an innovation. Additionally, the interventions developed are sometimes handed off to other parties for further implementation and spread. The development process in educational design research features bilateral communication (between sender and receiver, or resource and user systems). While RDD has traditionally been characterized as unilateral, more recent study of this mechanism shows that bilateral communication is not uncommon (Pareja Roblin & McKenney, in press). This model describes the teacher design team example which was given in Chapter 4, and is further elaborated at the end of this chapter in a section on considering implementation and spread during analysis and exploration.

Problem solving

In contrast to the social interaction and RDD models, in the problem-solving model, the receiver identifies a need and initiates the process of change. The receiver (group) may undertake to solve the problem internally, or recruit outside assistance. The problem-solving receiver is generally not concerned with if, or to what extent, the solution developed serves the needs of other receivers. Many of the practitioners participating in educational design research exhibit characteristics consistent with this model. This model describes the reflective practice example given in Chapter 6, which is further elaborated at the end of this chapter in a section on considering implementation and spread during evaluation and reflection.

Linkage

Combining some of the more powerful elements of the other three models, the linkage model starts with a focus on a felt need, and explicitly brings users (e.g. practitioners) and resources (e.g. researchers) together in a reciprocal relationship to stimulate each other's problem-solving behavior. It frequently involves intermediaries as well (e.g. professional development facilitators). This linkage not only improves problem-solving processes, it also creates an important social network. Given its focus on collaborative problem solving, educational design research clearly has elements of this model, as does DBIR. The blended learning example given in Chapter 5 demonstrates the linkage model in a design study. This example is further elaborated at the end of this chapter, in a section on considering implementation and spread during design and construction.

Since Havelock proposed the linkage model, much work has been done to unpack this basic notion and examine how it could be put to use, notably by Hall, Wallace and Dossett (1973), by Bartholomew Eldrigde *et al.* (2016), through the development of networked improvement communities (Russell *et al.*, 2017) and research-practice partnerships (Coburn & Penuel, 2016). This section discusses some of the benefits of considering the linkage model in shaping educational design research.

Bringing the planning and the using parties together through a linkage system serves several purposes in educational design research. For productive dialogue, both parties must seek to identify common ground (e.g. intervention goals, conviction about effective ways to meet them), and also acknowledge concerns that are not mutual (e.g. for researchers this might include methodological rigor; and for practitioners, this might include time constraints).

Researchers bring their own views pertaining to developing interventions, often related to: a passion for the project focus (e.g. interest and expertise in the topic at hand), some (un)structured notion of the development process (e.g. an articulated or implicit expectation of roles and tasks), and personal preferences for how good design (research) is conducted (cf. Visscher-Voerman and Gustafson's [2004] educational designer paradigms). Practitioners bring their own concerns to the discussion table, and their involvement stands to improve the overall quality of the intervention and its implementation. This is because: practitioners are able to help keep intentions and plans realistic (e.g. representing the voices of colleagues, students, or policy makers); their ownership and commitment can facilitate implementation (e.g. these people may become program champions); and their involvement can increase the face validity of the project (e.g. demonstrating that the intervention was born out of a real collaboration). Among other functions, the linkage system will anticipate and shape the intervention to play out favorably during the decision-making process that occurs when individuals and/ or organizations consider adopting the intervention, how they tackle enactment, and what will affect sustained maintenance.

Networked Improvement Communities (NICs) constitute a form of linkage. NICs are highly structured, intentionally formed collaborations involving practitioners, researchers, and designers that address urgent problems of practice. Four distinguishing characteristics of NICs are: (1) they are focused on a well-specified common aim; (2) they are guided by a deep understanding of the problem, the system that produces it, and a shared working theory of how to improve it; (3) their work is disciplined by the rigor of improvement science; and (4) they are coordinated to accelerate the development, testing, and refinement of interventions, their rapid diffusion out into the field, and their effective integration into varied educational contexts (Brvk, Gomez, Grunow, & LeMahieu, 2015). (For information on improvement science, please see Lewis, 2015.) Russell et al. (2017) analyzed cases of NICs and identified five key areas that warrant attention during the crucial vet vulnerable stage of network initiation: building a measurement and analytics infrastructure; developing a theory of practice improvement; learning and using improvement research methods; leading, organizing, and operating the network; and fostering the emergence of culture, norms, and identity consistent with network aims. They illustrate each domain with examples from their case studies. Additional resources for supporting the work of NICs are listed in the Appendix.

Briefly mentioned in Chapter 4, Research–Practice Partnerships (RPPs) may constitute the most well-known form of linkage today. As opposed to cooperation that is initiated, sustained, and (typically) concluded alongside support for a particular project, RPPs are long-term collaborations between practitioners and researchers that investigate problems of practice and solutions for addressing them (Coburn, Penuel, & Geil, 2013). Review of RPP literature in education, health, and criminology suggests that many interventions developed in the context of partnerships have shown positive outcomes (Coburn & Penuel, 2016). While some research exists to describe and explain how RPPs work and the mechanisms through which they foster educational improvement, this area warrants further investigation. To address the need for empirical scholarship on the dynamics and potential of RPPs, AERA Open launched a special topic thread within their journal in 2018. Additionally, Penuel and Gallagher's (2017) book on creating RPPs provides practical support to researchers and practitioners in the form of real-world examples and descriptions of what to expect, as well as a suite of tools and templates. Whether in an RPP or not, the context of practice plays a determining role in shaping the implementation and spread of interventions. This is discussed in the following section.

Context and surrounding systems

The processes of adoption, enactment, sustained maintenance, dissemination, and diffusion are strongly influenced by the immediate context in which interventions are used, as well as their broader, macro sociopolitical units (Fullan & Pomfret, 1977) or social systems (Rogers, 1962, 2003). In educational design research, intervention development is informed by multiple inputs, not the least of which includes (variation in) contextual factors. Sometimes these factors are temporarily adjusted for the purposes of study. This section briefly discusses the relationship between contextual factors and intervention design, before discussing the importance of understanding the broader surrounding system.

Contextual factors and intervention design

As described in Chapter 1 and throughout this book, the design of interventions in educational design research responds to needs in literature and in context. In so doing, characteristics of the context(s) in question steer development. Different goals, different researchers, and different types of interventions influence the ways in which contextual considerations are factored into design. Because educational design researchers strive to create solutions that will actually be used to solve real problems, interventions are designed to weather varying degrees of natural variation across differing contexts. Some designs intentionally work within a limited range of settings, while others are suited to a wider range but, inevitably, contextual realities determine substantial elements of the design.

Despite the importance of adjusting interventions to be compatible with the context, it is not uncommon in design research to reduce some of the implementation challenges by altering contextual factors. This is done, for example, when researchers teach lessons instead of teachers, when only exceptional teachers comprise the sample, when teacher release time is paid for by research funds, or when externally funded coaches temporarily are made available to schools. These kinds of tactics can be essential to getting a handle on how to fine-tune the core mechanisms of an intervention. But these can only function as temporary scaffolds - not permanent supports - that enable a portion of investigation for a limited time. Designing for actual use takes into consideration the fact that any such scaffolds will fade over time. When that fading is anticipated and the transition has been planned for, the results can be quite positive. But there are too many examples of powerful interventions ceasing to support high-quality teaching and learning because of insufficient planning for the user system to take on the responsibility of sustained maintenance. This kind of shift in ownership is notoriously problematic (cf. Coburn, 2003), but when successful, it can be self-generative (McLaughlin & Mitra, 2001). One of the reasons for emphasizing the need to seek practitioner collaboration early and set the goals collaboratively is to help minimize this challenging shift.

Reducing implementation challenges by altering contextual factors not only creates a larger shift hurdle, it also sacrifices some of the ecological validity of the findings. In the field of medicine, the quality of interventions and treatments is assessed by two related, but distinctly different criteria: efficacy and effectiveness. Efficacy measures how well something works under controlled circumstances (e.g. the extent to which a substance is capable of producing a certain effect). Effectiveness, in contrast, relates to how well a treatment works in practice (e.g. do people comply with the dosage, do the side-effects render it unusable, and so forth). Efficacy is usually measured through randomized controlled trials, whereas effectiveness is usually measured through pragmatic trials (Ford & Norrie, 2016). Even when conducted in authentic settings, educational design research that alters contextual factors to ease implementation yields results of efficacy, not effectiveness. Though this may be necessary in early stages of educational design research, actual use can only be achieved when intervention testing moves beyond efficacy to deep understanding of effectiveness.

Systems surrounding the immediate context

To understand how, why, and under what conditions interventions work, educational design researchers study not only the immediate context, but the surrounding systems. A systems lens views the educational setting as a dynamic, complex whole, whose constituent parts interact as a functional unit. Ideas, activities, and resources move throughout the system; and at times, they also move in and out of the (semi-permeable) system boundaries. Systems generally seek some kind of equilibrium or balance; and problems frequently arise when an extreme level of imbalance is present. Educational systems can be described in many different ways, including: levels, such as micro, meso, macro (e.g. classroom, school, nation); inputs (e.g. professional expertise, curriculum, exams, policies); and actors (students, teachers, school leaders, consultants). Educational systems are organic. While some patterns can be observed, they do not have a mechanistic nature that would allow great predictability. In part, this is due to the fact that, while some contexts may evidence higher degrees of stability than others, educational systems are inherently dynamic. The constant, sometimes dizzying, pace of change in primary, secondary, and tertiary education is far reaching. It concerns: learners, teachers, leaders; texts, curricula, exams; policies, funding, resources; expertise, priorities, accountability structures; and much, much more. This is both a blessing and a curse for the design researcher who wishes to make a change (the field of education is at least accustomed to constant change) but also study how it works and why (realizing at the same time that the factors at play can never be comprehensively taken into account). It can help to remember that change is a process and not an event.

Van den Akker's (2003) spider web metaphor (discussed in Chapter 3) demonstrates a systems lens from the perspective of curriculum at the micro level. Together with Thijs (Thijs & van den Akker, 2009), van den Akker also maintained that sustainable curriculum development attends to interconnected elements of a system at the macro level, such as curriculum developers, researchers, educational publishers, institutes for testing and assessment, inspectorates, teacher educators, policy makers, support agencies, schools and networks, and interest groups. The systems perspective is particularly notable in the work of Burkhardt (2006). In his article on strategic design, Burkhardt (2009) discussed common failures in design efforts and recommended ways forward, many of which have largely to do with understanding and accepting the harsh realities of the systems in which educational interventions are to operate. The absence of a systems view can yield unexpected consequences when interventions are implemented (Joseph & Reigeluth, 2010); the failure to acknowledge the 'hidden curriculum' inherent in many school practices and the resultant resistance to change could be one such consequence.

Educational design research from a systems view does not necessarily mean that the intervention focuses on changing an entire system. Rather, it means that the intervention design takes into account how manipulations in one area of the system will relate to other areas of the system (e.g. how interventions may have unexpected effects, engender resistance, etc.). For interventions focused at the lesson level, this could mean: seeing how the topics in a lesson (series) fit into the existing curriculum, are addressed in current textbooks, are understood by practicing teachers, and are addressed on high-stakes assessments. For interventions focused at the school level, this could mean: how the focus of the intervention resonates with teachers; the incentives or rewards that are (not) in place; the expertise, leadership, time, bureaucratic requirements, and resources needed for the intervention to thrive; and how it aligns with policies at the district or state level. For interventions concerning multiple schools, the vertical alignment (not just across schools but also with broader system levels, such as regions and states) of goals and notions about reaching them is of paramount importance (cf. Fullan, 2003). Contexts and surrounding systems are not static, and the people in them are largely responsible for making them dynamic.

Actors

The processes of implementation and spread are largely determined by the adopting unit (cf. Fullan & Pomfret, 1977) or the receiver (Havelock, 1969; Rogers, 1962, 2003), and how these people respond to change. Real change is difficult, deep (Coburn, 2003) and personal (Hall & Loucks, 1978). It is difficult, in part, because it is deeply personal. Coburn (2003) argued that interventions must concern deep and consequential change that goes beyond surface structures or procedures. To achieve lasting effects, she suggested that interventions must ultimately address teacher beliefs (e.g. assumptions about how students learn, subject matter), norms of social interaction (e.g. teacher–student roles, patterns of dialogue) and underlying pedagogical principles. Hall and Loucks (1978) emphasized the personal nature of change, advocating: the individual must be the primary target of interventions designed to facilitate change in the classroom; we cannot ignore the perceptions and feelings of the people experiencing the intervention process; and individuals go through stages of perceptions and feelings as well as stages of skill and sophistication using the innovation. There is a long history of literature that shows deep, personal change is most powerful (Fullan, 2003). There is also growing evidence to suggest that deep, personal change is more sustainable than other, more superficial change (Coburn, 2003). This understanding may feel rather removed from the daily concerns of many design researchers, but some sensitivity to it is essential if the interventions developed through design research are to stand a serious chance.

Who is involved?

Marsh (2004) distinguishes between three important actors in the design and implementation of educational interventions. These same groups may be involved in educational design research: decision makers, stakeholders, and influences. Decision makers are individuals or groups whose decisions largely determine what is to be taught, when, how, and by whom. In the context of schools, these include, among others, school principals, senior teachers, textbook writers, and testing agencies. In postsecondary settings, these include, among others, faculty members, administrators, legislators, instructional support staff, and accreditation agencies.

Stakeholders are those who have no jurisdiction for decision making, but have a right to comment on and offer input into what happens in schools and colleges. Stakeholders include a wide variety of individuals and groups, such as education officers, parent groups, newspaper editors, or taxpayers. We add students to this list, and note that, in some countries, students actually have a say in their schools and educational systems, even at the level of federal decision making (e.g. Finland).

Finally, influences are individuals or groups who endeavor to persuade authorities relating to some kind of ideology or interest, such as environmental lobbyists, national agencies, professional associations, or religious groups. A valuable influencer role used extensively in the public and mental health fields is that of a program champion (Bartholomew Eldrigde *et al.*, 2016). Knowledgeable and respected, a program champion is someone who is strategically connected to the implementation site, often (but not always) formally part of that organization. This person is often highly analytical, and can both anticipate and troubleshoot implementation and spread. However, since charismatic leadership is rarely sustainable (cf. Fullan, 2003), the role of a program champion is better viewed as catalytic, rather than as a durable solution. Program champions can also help prevent discontinuation of an intervention. Program champions understand and bridge the context of research and the context of practice.

In varying interventions, the roles of participants can change. For example, a teacher may be a decision maker in a classroom intervention, but a stakeholder in a statewide intervention. Across the literature, particular emphasis is placed on the key role of teachers and school leaders in educational innovations (Earl, Watson, & Katz, 2003; Fullan, 2000; Geijsel, Sleegers, van den Berg, & Kelchtermans, 2001; Lieberman & Pointer, 2008, 2010). Teacher participation and involvement in decision making, together with professional development and support, are regarded as decisive for successful implementation. As emphasized throughout this book, active involvement of practitioners to shape design is of paramount importance to render interventions suitable for actual use (cf. Janssen, Könings, & van Merriënboer, 2017).

When do they get involved?

In his work on diffusion of innovations, Rogers (1962, 2003) used the normal distribution of a bell curve to identify five groups of innovation adopters. Following the normal curve, *innovators* (2.5 percent) adopt the innovation in the beginning, *early adopters* (13.5 percent) join in soon thereafter, the *early majority* (34 percent) then follows, after which come the *late majority* (34 percent), and finally the *laggards* (16 percent). Innovators and early adopters may be among the kinds of participants who are willing to try out early product prototypes and think creatively along with designers, but it is also very important to involve representative audiences in design research, to maintain a grounded sense of how most participants respond to an intervention. In discussing his experience with different types of adopters, Bereiter (2002, p. 327) wrote:

My own experience with innovative design research suggests that early adopters should be avoided whenever possible. They are the quickest to seize on an innovation, but they are also the quickest to abandon it in favor of the next new thing, and their approach to work with the innovation is usually superficial and unproductive.

What are their concerns?

The motives of personal development and curiosity may catalyze, but cannot sustain practitioner involvement in educational design research interventions. For interventions to be given more than a cursory trial, they must be practical (cf. Doyle & Ponder, 1978; Janssen, Westbroek, Doyle, & van Driel, 2013). The perceived (in)direct benefit to learners is among the strongest influences on implementing and sustaining educational interventions, but this cannot carry an intervention alone. Mobilization of values that have social attraction can be powerful to sustain interventions; these include: moral purpose, quality relationships, and quality knowledge (Fullan, 2003). Here, we briefly describe two approaches to understanding the concerns of various actors in educational design research: engaging boundary spanners and modeling concerns.

Since the early 1970s, researchers in the organizational sciences have stressed the importance of understanding organizations as boundary maintaining systems (Aldrich, 1971), as well as the roles of those actors who link organizations with the environment (Aldrich & Herker, 1977). Others have defined boundaries less in terms of organizations and more in terms of sociocultural differences that give rise to discontinuities in interaction and action (Akkerman & Bakker, 2011). But regardless of the definition, the importance of boundary spanners is widely recognized. Boundary spanners (also referred to as boundary crossers) have experience in and can understand multiple contexts or ideologies, which enables them to bridge boundaries, typically in service of those who are less able to do so. The two main functions of boundary spanners are information processing (e.g. interpreting concepts or identifying relevance) and external representation (e.g. negotiation and brokering). Both functions contribute to the use of information across social networks, which is crucial to the entire process of innovation, and evolves with each phase (Aldrich & Herker, 1977; Tushman, 1977).

Research has shown the role of boundary spanners in educational partnerships to be both challenging and crucial for establishing horizontal and vertical connections across and within the organizations involved (Akkerman & Bruining, 2016). Fulfilling this role requires social competence (and sometimes even conflict resolution skills) to identify and merge the strengths of different partners, as well as cognitive flexibility to see phenomena from multiple perspectives (Bakx, Bakker, Koopman, & Beijaard, 2016). Because the role of boundary spanners is so challenging and so important, it can be wise to consider how those fulfilling those positions can be supported, and how the roles can be shared more broadly across individuals (Akkerman & Bruining, 2016). Increasingly, scholars are pointing to the need for investments into relationship development as crucial for improving the practice of those collaborating across boundaries (Gittell, Godfrey, & Thistlethwaite, 2013). In her study on positive dynamics and collective resilience during the implementation of a state-wide professional development system for early education and care, Douglass (2016) found that the boundary spanner role (alongside cross-sector meetings) was crucial to creating interactions that were regarded as safe and supportive. People fulfilling this role acted as both links in a chain (e.g. fostering agency among regional providers, who then reached out to local educators) and as program champions (e.g. creating an atmosphere of 'moral supportitude'). The Journal of Interprofessional Care disseminates information relevant to the theme of boundary spanners and how to support them, with particular attention to this kind of work in health care, social care, and education.

A classic lens that has been used to describe motives at play during the implementation and spread of innovations in educational settings, which can be quite useful to educational design researchers, is the Concerns-Based Adoption Model (Hall *et al.*, 1973), also known as C-BAM. This model assumes that a specific innovation has already been developed, and describes how the adoption process can be facilitated. It provides useful recommendations for pacing and personalizing interactions with participants, based on sensitivity to individual needs and motivations. The C-BAM stages of concern align closely with stages of actual use. The C-BAM work is rooted in research on the evolution of teacher concerns (cf. Fuller, 1969), and assumes that those adopting an innovation go through similar stages of: self-concern (e.g. Can I handle this? How will it affect me, my job, my future?) to task-concern (e.g. What steps am I required to do? Who else is involved in this task?) to impact-concern (e.g. What difference will this change really make? Will it be better?). The model also includes a resource system, a user system, and a (collaborative) linkage system. The first two stages are unaware, and aware of an innovation. Upon initial exposure to an innovation, participants will, to some extent, check "(a) How congruent the innovation is with their value systems, present and possible job functions, and skills; (b) How congruent the innovation is with the institutional goals, structures and resources; and (c) How congruent any possible changes in the institution are likely to be with their personal goals" (Hall et al., 1973, p. 14). Thereafter, participants' perceptions progress through several more stages: exploration, early trial, limited impact, maximum benefit, and renewal. Additional theories and models exist to help anticipate actor concerns related to educational innovation, including sensemaking theory (Weick, 1995; Weick, Sutcliffe, & Obstfeld, 2005) and lessons from studying teachers who lead in schools, also known as 'teacherpreneurs' (Berry, Byrd, & Wieder, 2013).

Understanding the concerns of those who will use interventions created through educational design research is essential to shape both design and implementation. Likewise, understanding the other constructs presented in this chapter can help shape each main phase of educational design research. In the next section, more detailed guidance is provided for attending to concerns of implementation and spread during analysis and exploration, design and construction, and evaluation and reflection.

Design-based implementation research

As mentioned in Chapter 1, design-based implementation research (DBIR) belongs to the family of approaches described in this book, which pursue the dual goals of seeking both theoretical understanding and practical improvements through design of solutions to real-world problems. At the same time, DBIR differs from some approaches within this family because of its commitments to studying implementation and achieving sustainability, both of which are accomplished through a systems approach. Aligning with the stance taken in this chapter and in related writings (e.g. McKenney, 2018), DBIR recognizes that sustainability is not an afterthought, but rather a design criterion that requires attention from the very start (Fishman & Penuel, in press). Key defining features of DBIR are (Penuel *et al.*, 2011): focus on persistent problems of practice from multiple stakeholders' perspectives; a commitment to iterative, collaborative design; a concern with developing theory, tools, and knowledge related to both classroom learning and implementation through systematic inquiry; and a concern with developing capacity for sustaining

change in systems. As such, the work described in this chapter can draw on DBIR insights, as well as (if so structured) contribute to theoretical understanding about implementation and spread.

DBIR is often undertaken in the context of Research-Practice Partnerships. It draws from participatory design approaches that prioritize democratization of innovation (e.g. Björgvinsson, Ehn, & Hillgren, 2010, 2012). In a recent volume, Penuel and Gallagher (2017) illustrate the importance of designing within and across different levels in the educational system through their work in the Inquiry Hub partnership. As interdependencies between different factors were revealed (district pacing guides, classroom observations, student testing), the partnership made an important shift in their thinking, toward the kinds of infrastructures needed for improvement across the system (as opposed to improvement injections that could be made at specific points). Another example of DBIR is the Middle-school Mathematics and the Institutional Setting of Teaching (MIST) project, which seeks answers to the question: "What does it take to support mathematics teachers' development of ambitious and equitable instructional practices on a large scale?" Available at https://tinyurl.com/ycaucj6a, the project website provides insightful descriptions of its methods, instruments, data collection cycles, progress, and publications. In addition to examples, DBIR tools and resources used are increasingly being shared through partnership websites, several of which are listed in the Appendix.

Theoretical understanding supports (research on) implementation and spread

Theoretical understanding related to implementation and spread is absolutely essential when conducting research to develop implementation theory (e.g. DBIR), and extremely useful when designing for actual use or studying other phenomena through implementation (e.g. focusing on if, how, or to what extent designs function during implementation). In Chapter 4, we introduced three lenses which we find particularly helpful for problematization: (cultural historical) activity theory, social capital theory, and frame analysis. Because these help in the process of exploring perspectives, relationships, and assumptions, we briefly revisit each to illustrate how theoretical understanding can support (research on) implementation and spread.

Cultural-historical activity theory (CHAT) offers a lens to help understand relationships between how humans think and feel, and their activity. It is rooted in Vygotsky's ideas about the social nature of language and thinking, and has been used to study how individuals' actions are culturally mediated, and the role that artifacts play in this process. When designers consider their products to be artifacts that will function within a system of human activity, they recognize the importance of considering how people will think with these tools (DeVane & Squire, 2012). This has implications for how designers accommodate adoption, configuration, and adaptation of the innovations they create. It has been argued that early forms of design research have lacked this perspective (Engeström, 2011). Further, the use of CHAT to analyze data within change laboratories (an approach to interventions in which practitioners and researchers collect and collectively interpret 'mirror data' to develop a multi-voiced portrait of practice, which evolves along with live experimentation) has shown that the these innovations yielded productive deviations from the researchers' intentions, leading to significant practical and theoretical outcomes (Sannino *et al.*, 2016).

For educational design researchers, CHAT can be used to help problematize things at the start of a trajectory, or to monitor change over time. For example, Barab, Thomas, Dodge, Squire, and Newell (2004) set out to understand how a multi-user virtual environment (Quest Atlantis) could support children in their own development (e.g. sense of moral purpose, community participation, scientific understanding), in ways that leverage connections between school, work, and home life. They conducted an ethnographic study (including activity analysis) to understand target users in the existing situation, as well as how, when, and why they interacted as they did with the design. Similarly, Yamagata-Lynch (2007) used CHAT to inform her educational design research on teacher professional development for technology integration in rural schools. Later (2014), she described how her experience as a corporate instructional design intern affected her identity as an instructional designer and the adoption of CHAT for both research and practice.

Social capital theory helps understand how individuals draw on resources, and acknowledges that this is powerfully influenced by one's location in social structures. The notion of social capital is over a century old, and researchers in fields ranging from community resilience (Aldrich & Meyer, 2015) to social media (Warren, Sulaiman, & Jaafar, 2015) have adopted, elaborated, and used Hanifan's (1916) concept, which centered on the good will, fellowship, mutual sympathy, and social intercourse within a social unit. Given the wealth of evidence attesting to the importance of professional communities to support the professional development of educators (Vescio, Ross, & Adams, 2008), understanding how individuals draw on resources is important to being able to support the implementation and spread of educational (design research) innovations.

For example, in an NSF-funded longitudinal study of the implementation of ambitious mathematics curricula, social capital theory was used to explore differences in implementation quality between two urban districts (Stein & Kaufman, 2010). Researchers found that the two districts were comparable in terms of human and material resources, and on surface-level social factors (e.g. coaching and professional learning communities). However, they also identified significant differences in the quality of the social support for instruction. Viewing social networks as a source of social capital, the team investigated the depth to which teacher interactions with colleagues took up substantive issues related to teaching and learning. They concluded that the quality of teachers' social networks is associated with their capacity to sustain reform-oriented mathematics instruction (Coburn & Russell, 2008). Further, longitudinal analysis of teacher social networks identified factors that enabled teachers to achieve an understanding of the curriculum and its pedagogical approach which enabled them to continue to enact it flexibly under different conditions (Coburn, Russell, Kaufman, & Stein, 2012). This helps explain implementation while also holding implications for design – namely, that district and school-level leaders can influence the quality of teacher social networks, and that social supports should focus on the structure and content of teacher professional interactions.

Frame analysis is the study of how meaning is mediated by the ways in which information is presented. Frames are "metaphors, symbols and cognitive cues that cast issues in a particular light and suggest possible ways to respond to these issues" (Campbell, 2005, pp. 48–49). Frames may emerge from rather informal sense-making processes, as actors interpret events or information; or they may stem from more strategic sense-giving processes, in which actors struggle to define and spread ideological positions to others (Scott, 2013). As such, frames are used by both disseminators and recipients. The strategic development and deployment of frames to achieve a specific purpose (e.g. to garner interest, mobilize support, acquire resources) requires linking with the interests, values, and beliefs of those whom individuals seek to mobilize. This is a critical process for social movements, and researchers have identified four basic approaches through which it is commonly achieved; frame bridging, frame amplification, frame extension, and frame transformation (Benford & Snow, 2000).

Frame analysis can be useful in educational design research to understand how stakeholders make sense of existing situations or new developments. Frame alignment can help facilitate implementation and spread. For example, Penuel, Coburn, and Gallagher (2013) describe negotiation between researchers and practitioners in the context of a partnership for district reform. In this foundation-funded initiative, an external research organization partnered with a mid-size urban school district to support instructional improvement through the creation of conditions for evidence-based practice. By focusing on frames and framing dynamics, they illustrate how converging framings contribute to success, and show that authority (even more than status) plays a strong role in negotiating conflict when frames diverge.

Transition to Part III

Throughout Part II of this book, the core processes involved in educational design research have been presented. This chapter described implementation and spread and emphasized its links with the three main phases. The examples and tools at the end of this chapter aim to support educational design researchers in attending to implementation and spread during each main phase. Thereafter, Part III devotes attention to proposing, reporting, and future directions of educational design research.

Implementation and spread examples and assessment tools

As pointed out in the beginning of this chapter, the generic model for educational design research presented in this book represents interaction with practice, which is present from the start of the endeavor and generally increases over time. Even though *actual* implementation and diffusion cannot take place until an intervention has been constructed, many considerations related to *planning* for actual use have been presented here. These have been offered in terms of implementation (adoption, enactment, and sustained maintenance) and spread (dissemination and diffusion). In addition, determinants of actual use were also discussed. These included: attributes of the intervention, strategies for enabling implementation and spread, context and surrounding systems, and the actors involved. After each example in this section, these perspectives are brought together as specific considerations for the implementation and spread of design research interventions. Tools 7.1, 7.2, and 7.3 are attuned to each main phase of design research, respectively. Each tool offers prompts to help check assumptions or existing understandings, as well as to stimulate thinking about the determinants of actual use relevant to that particular phase. These points may be most useful to ponder at the start of a new sub-cycle of research, when activities and plans are being framed.

Example: during analysis and exploration

This example describes how attention was given to implementation and spread during the phase of analysis and exploration. The description is an extension of the teacher design team (TDT) example given in Chapter 4. As mentioned previously, this example pertains to a project in which the processes of existing teacher design teams were strengthened. Outputs from the analysis and exploration phase are listed in Chapter 4.

Intervention attributes

During analysis and exploration, even before the intervention was determined, attention was given to its *added value*. Namely, since the intention to create an intervention was present from the start, a main goal of the analysis and exploration phase was to identify areas of the existing TDT processes that were amenable to improvement. Throughout this work, the primary goal was to achieve benefits for TDT participants (and indirectly, their learners), and a secondary goal was to achieve benefits for TDT facilitators. This orientation contributed to early identification of areas for improvement from the perspective of the TDT participants, namely the desire for more clarity in both TDT processes and TDT outcomes. Later, it pointed to the importance of supporting TDT leadership, which became the heart of the intervention that was designed in the next phase.

From early stages of the project, several aspects of *compatibility* were openly discussed. In particular, the team agreed from that start that the intervention – whatever it would be – should be relatively modest. That is, it should be enough of a change to make a difference, and not too much of a change as to disrupt the productive routines that were already established. For example, there was a clear desire to work within the current TDT routines in terms of enrolment, duration, and frequency. Also, it was an explicit goal that the TDT facilitators would be able to enact the intervention themselves. Finally, it was noted early on that whatever would be developed would have to be open enough to be used in a variety of TDTs working on a variety of designs.

During the analysis and exploration phase, the project team clearly aspired to achieve a level of *clarity* that would support both implementation and spread. As early as the project proposal, it was anticipated that the project would yield a handbook for TDTs, but it was not clear what that would focus on (e.g. exemplary materials and design thinking were other possibilities envisioned at that stage). As the analysis and exploration phase progressed, it became clear that the TDT facilitators would become the target users of the handbook, and that supporting clarification of processes and outcomes would be its main purpose.

At this early stage, limited explicit attention was given to rendering the intervention *tolerant* to changes by individual users. However, throughout this two-year phase, much attention was given implicitly to understanding TDT facilitators and being able to anticipate what they might keep or change in an intervention.

Implementation

The implementation *strategy* used in this project aligns with the research development diffusion (RDD) model described previously. While this particular project did not involve separate parties for each phase, and there was clearly bilateral communication between the researcher and the TDT facilitators, there was also a clear progression from multiple studies toward a design goal, which was later followed by an additional study to inform the design (followed by another study to investigate its use) and then multiple dissemination activities. The interaction strategies used during the phase of analysis and exploration supported (readiness for) implementation. Namely, sharing interim analyses of the TDT participant data sensitized the TDT facilitators to issues that they had previously been blind to. Specifically, they were quite surprised to learn that participants were not as satisfied as they had thought. Because this spoke to their sense of duty, they were curious and eager to find ways to address TDT participant concerns.

During the analysis and exploration phase, several important *context* factors were taken into consideration. First, the retrospective study involved current but also past TDT participants, which was important for understanding possible

reasons for the increased attrition in TDT participation. Second, the national increase in establishing TDTs for science education provided important opportunities for informal exploration and exchange of ideas (e.g. conversations with other TDT leaders and researchers confirmed that the issues being identified in this context were familiar to others). Finally, the live case studies focused specifically on understanding the current context, how it worked, and why it had become as such.

The attention to *actors* was highly prominent during the analysis and exploration phase. The views and attitudes of those who would eventually adopt, enact, and maintain the intervention were explicitly sought from the very beginning through both formal and informal means. The formal attention was given through collection of data during the retrospective and live field-based investigations. The informal attention was given through conversations and meetings at the host institution as well as during national events (e.g. a national Dos and Don'ts of TDTs day was held during this phase).

Spread

Several strategies were eventually employed to *disseminate* the intervention that was later created. During the analysis and exploration stage, it was already anticipated that the project would yield a handbook, which would be available both online and in print. The proposing team had also requested (and received) funds for dissemination activities to be held at the end of the project.

Attention was given to *diffusion* of the intervention at this stage, but only minimally, and this was more implicit than explicit. For example, it was generally accepted that the other TDTs at the institution would learn about the intervention from those directly involved. This did eventually happen, but not until the intervention was finalized.

Tool for assessing implementation and spread during analysis and exploration

During the analysis and exploration phase, implementation and spread are anticipated. For example, information is gathered in the early stages that will help make solutions more practical (analysis). Observations of the implementation of similar solutions, previously in this context or in other contexts, are conducted (exploration). Participants in design research can be involved in this actively (e.g. if they, proactively, run the SWOT analysis), reactively (e.g. member-checking field portrait findings) or – though rarely sufficient on its own – indirectly (e.g. literature review to understand teacher beliefs and perceptions). Also available at Routledge.com, Tool 7.1 below offers some important considerations for interaction with practice during the analysis and exploration phase.

Tool 7.1 Considering implementation and spread during analysis and exploration

Prompt			Notes				
	Check assumptions and understandings						
	What will determine adoption, enactment, and sustained maintenance in the target setting(s)?						
the ((ped (per	In relation to the problem at hand, what are the current: levels of awareness; expectations, (pedagogical) content knowledge; self-efficacy; (perceived) direct and indirect support, reinforcements, leadership, and cultural views?						
	Determinants: intervention attributes (value-added, clear, compatible, tolerant)						
	What can we learn about the needs and wishes of the participants?						
	What can we learn about the knowledge, skills, and attitudes of the participants?						
For	For this project, how wide or narrow is the jurisdiction of change?						
	What factors of the intervention matter to those adopting, implementing, and sustaining it?						
Wha	What will foster ownership in this setting?						
	What strengths, weaknesses, opportunities, or threats are present in the target environment?						
		Determinan	ts				
		Strategies	Conte	xt	Actors		
u	Adoption	What has been done in the past to influence adoption decisions, and with what results?	What system factors have influenced adoption in the past?		Who might make the decision to adopt?		
Implementation	Enactment	What are the relevant knowledge, skills, and attitudes of potential enactors?	What does the current system look like and how does it work?		Who might make the decision to enact?		
	Sustained maintenance	Are there any actors, communities, or agencies that have previously influenced sustainability?	What system factors have influenced sustainability in the past?		Who might make the decision to sustain?		

Example: during design and construction

This example describes how attention was given to implementation and spread during the phase of design and construction. This description is an extension of the blended learning example given in Chapter 5. As mentioned previously, this example pertains to a project in which a pre-service teacher education course was redesigned from a face-to-face format into a blended learning environment, with the aim of identifying features of blended learning scenarios that address the needs of adult learners transitioning from vocational and technical careers to secondary-level teachers in their disciplines. Results from the design and construction phase are listed in Chapter 5.

Intervention attributes

During design and construction, attention was given to the intervention's *added value* in several ways. One aspect (a design goal that was realized) was rendering the entire course much less dependent on time and place. Another added value was giving course participants more autonomy and responsibility, which the designers thought the students would find motivating (later, research confirmed this). Additionally, the structure of this course fostered students' positive attitudes toward taking responsibility for their own learning. Finally, as these were students in a preservice teacher education program, the designers hoped that aspects of the course design could be informative for the development of their own pedagogical routines.

The innovative nature of the intervention was *compatible* with existing beliefs, though less so with existing routines. It took some time for both the teacher and the students to see this. For example, the co-designing teacher first introduced her idea of what might be possible, which was far less ambitious than what the researcher had in mind. The researcher explained her ambitions, which would include completely revamping the course schedule, and may have threatened to pull the teacher out of her comfort zone. Yet the teacher decided to give it a try. According to the researcher, this most likely grew from the process of collaborative brainstorming, in which they gradually examined new possibilities, and through which the teacher was able to see that the old structure could not accommodate the new ideas, and that a new one would be necessary. During design and construction, the team acknowledged that the new course organization was quite different from what students were used to. They therefore anticipated the need for clear structure and created that accordingly. (Research later confirmed that students were somewhat reserved at the beginning and grew increasingly positive over time.)

The level of *clarity* that was attained during the design and construction phase (and in the final version of the lesson plans and materials for use by students) is quite high. The materials evolved to this state originally to support communication between the researcher and the co-designing teacher. As a result, they are now so clear that these materials (in Dutch) are ready for use by others who are working in similar settings with similar populations and aiming toward similar goals.

The level of clarity is not only important it its own right, but also helps render interventions *tolerant* to changes, because users can readily see what the intentions and goals are, which increases the chances that any adaptations will be productive. The extensive design documentation and discussion contributed to this intervention's tolerance. But one aspect of the intervention which later turned out to be particularly powerful was not articulated during initial design construction. Rather, the positive learning climate created by the teacher during enactment was identified as a crucial factor that could definitely impact tolerance. While the students eventually adopted her optimistic attitude and came to agree with her encouraging words (e.g. "I believe you can do this"), this might not have been the case with a different teacher. Explaining this to future users and supporting their abilities to create a similar climate constitutes a priority for redesign if this work is taken forward by others.

Implementation

The implementation *strategy* used in this project aligns best with the previously described linkage model, because it started from a practical need, and brought users and (human) resources together in a reciprocal relationship that stimulated each other's problem-solving behavior. During design and construction, the researcher's visits to the co-designing teacher's lessons helped foster implementation, because it demonstrated engagement and genuine interest to both the teacher and her students.

During design and construction, the team was responsive to factors within the target *context*. This was visible from the start, as it was the teaching institute (not the researching institute) that requested this project for the purpose of redesigning for blended learning. While some substantial changes were made, including fully restructuring the course schedule, this was accomplished within the existing online course environment and the existing structure of course credits (ECs). In accordance with the design intentions, the resulting course was 100 percent implementable without the researcher, thus sustainable within the existing system. Implementation was also informative for design. Namely, a daily journal kept by the cooperating teacher during implementation logged her experiences and emotions, which provided important considerations for (future) redesign, monitoring, and improvement.

During the design and construction stage of this project, the concerns of key *actors* were readily heard, especially because the primary intervention was co-designed with the adopting teacher. The design partnership worked particularly well because clear agreements were made between the researcher and the co-design teacher, through which the division of labor and each person's role was well understood. Further, the researcher was proactive during design and construction, for example by taking on the role of documenter and scheduler. The personal 'click' between the researcher and teacher was motivating for both of them. The teacher enjoyed this collaboration, and the fact that the researcher looked at more aspects of her teaching than her colleagues did (e.g. from more theoretical standpoints). The teacher said that she really prefers this way of developing her teaching with others, and wished that she could do so more often. Finally, during design and construction the team held some assumptions about others who might eventually enact this intervention. Namely, three skills were considered to be pre-requisites: the competency to establish a positive learning climate, ICT skills, and positive attitudes toward both ICT and student-centered teaching and learning.

Spread

Several strategies were employed to *disseminate* this intervention and its underlying ideas. While most of these activities were anticipated during design and construction, they did not actually take place until after the intervention was finalized. First, as mentioned in Chapter 5, there is an online site for dissemination of the lesson materials. Second, in addition to scientific journal articles and a practitioner-oriented book chapter, presentations and workshops have been given by the researcher to teacher educators, pre-service teachers, researchers, and the project's advisory board. Further, the co-designing teacher has also presented the work, both formally and informally, sharing the design as well as its underlying ideas. Third, the institute that initiated this work has taken on the responsibility for sharing insights more broadly. Their current work to build a competence center (an online environment hosting information about their projects and what they have learned from them) offers an additional platform for dissemination.

During design and construction, the project team noted aspects of the design that could influence *diffusion*. Specifically, they came to realize that teacher perceptions and attitudes toward (exploring new pathways for) blended learning are crucial pre-conditions for implementation. And, though not an explicit goal, it may have been engagement in the shared processes of design and construction which later prompted the co-designing teacher to apply the basic approach to another course of hers.

Tool for assessing implementation and spread during design and construction

During the design and construction phase, plans are also made for implementation and spread. For example, practitioners may be asked to join the design team to help ensure the design is implementable (design). During prototype improvement, advice may be sought from practitioners and other stakeholders on how to handle complex revision challenges (construction). Here, too, participant involvement can be active (e.g. as co-designers or as lead constructors of a solution), reactive (e.g. providing critique or advice), or indirect (e.g. members of the design team advocate from practitioner perspectives; or think through the Tool 7.2 Considering implementation and spread during design and construction

Pro	Notes					
	Check assumptions and understandings					
Are we realistic and complete in accounting for those factors that will determine adoption, enactment, and sustained maintenance?						
	· · ·	ional investigation?				
Hov	v can these be ad	dressed?				
	(Determinants: inter value-added, clear, c				
	at kind of variation v can we design av	on in enactment do we ccordingly?	consider acceptable a	nd		
Hov	v can this design	foster ownership?				
How can this design capitalize on the strengths and opportunities, and mitigate the weaknesses and threats in the target setting?						
Are prot						
Hov	v can the interve	ntion be clearly commu	inicated?			
	v can the interve ation?	ntion be rendered tole	rant to implementatio	n		
		Determi	inants			
	Strategies Context Actor				rs	
Implementation	Adoption	Are we doing what we can to influence adoption?	How can this design align or conflict with any factors in the existing system?	How can this design speak to th adopters?		
	Enactment	What (available or to-be-made) resources are we using for enactment?	What system factors might be influenced by enacting this intervention?	What does this design assume about the knowledge, skills, and attitudes of enactors?		
	Sustained maintenance	How shall we involve certain actors, communities, or agencies who could exert a positive influence on sustainability?	What system factors would have to change for this implementation to be sustainable?	desi thos deci cont	y can this gn speak to e who will de on its inuation? Are iddressing their ds?	

(Continued)

230 Part II: Core processes

	Determinants					
		Strategies	Context	Actors		
Spread	Dissemination	Which dissemination strategies are known to work with these audiences? How can we monitor dissemination progress?	Are there mechanisms in the system that can be leveraged for dissemination?	Which broader audiences might we consider reaching with this design?		
	Diffusion	Which diffusion strategies are known to work with these broader audiences? How can we monitor diffusion progress?	Which features of the system might be especially receptive to this design?	What would render this design attractive to broader audiences?		

practical consequences of certain design options). Also available at Routledge. com, the Tool 7.2 above offers some important considerations for interaction with practice during the design and construction phase.

Example: During evaluation and reflection

This example describes how attention was given to implementation and spread during the phase of design and reflection. The description is an extension of the reflective practice example described in Chapter 6. As mentioned previously, this example pertains to a project in which digital storytelling was used as a means to support reflection by first-year pre-service teachers. Results from the evaluation and reflection phase are listed in Chapter 6.

Intervention attributes

During evaluation and reflection, attention was given to the *added value* of the intervention, as well as the research findings. The students were seen as the main beneficiaries, and the added value for them was sought in terms of being able to appreciate what reflection can do for them as teachers, as well as having positive attitudes toward the process. Through this work in the teacher education program, attention was also given to learning to reflect in other professions that require this competency (e.g. as is the case with health

care). In fact, to increase the added value of the intervention, more mature features of the design drew from the work of nursing educators (McDrury & Alterio, 2002), who had been studying the use of storytelling for learning in higher education.

The evaluation and reflection data offered insights into *compatibility*, particularly with regard to the target group: the pre-service teachers. Some of them had an aversion to innovation and technology, so how this assignment was communicated and supported was particularly important. The teachers achieved this in three main ways. First, they presented students with an added incentive for giving it real effort, namely the development of technology skills that could serve them as teachers, help develop their technology self-efficacy, and even be included on their CV. Second, they created a supportive environment by being highly accessible to students seeking support. Third, they created technology tutorial handouts for independent practice. While the innovation clearly presented a challenge to the learners (and they did not always appreciate this), most came to realize that the challenge was within their reach and expressed gratitude for it, and even pride in their accomplishments, afterward.

The tightly woven cycles of design, testing, and revision, in which the lead researcher taught the course with another teacher, ensured that the level of *clarity* was sufficient for those enacting the intervention during the course of the research. This took place through regular discussions in which the two teachers 'walked through' the upcoming session presentation slides to check their shared understanding. The evaluation and reflection data suggest that the support intuitively offered by these teachers was very helpful to students. This aspect was incorporated into the theoretical model underpinning the design. Future users of this design (teachers) might require additional support to understand why and how their role can address the needs of the riskaverse students.

The evaluation data helped understand the intervention's *tolerance*. In particular, these data revealed different interpretations of the assignment on behalf of the students, the aspects that they found worthwhile (and were thus less likely to skim over), and those that they found particularly challenging (and thus might be more amenable to additional scaffolds). They also gave insight into practical issues. For example, students reported spending about 30 hours on this project on average. Because this was in line with the intentions and the allotted time in the curriculum, it seems unlikely that future users of this design would feel the need to change this aspect.

Implementation

The implementation *strategy* used in this project aligns with the previously described model of problem solving, because the problem owner identified both the need and the process of change, while also recruiting outside assistance. During evaluation and reflection, the researcher's regular meetings with the cooperating teacher helped foster implementation, because they clarified what the intentions were, checked the logic of the intervention, and highlighted where design details needed elaboration. When needed, aspects were improved, such as the degree of scaffolding offered to the students.

During evaluation and reflection, the team was responsive to the *context*, and leveraged opportunities as they presented themselves. For example, institutional leadership was rather skeptical at the start of the project, which helped the design research team stay focused on the project's added value and limit the innovation to only the features they thought would really make a difference. Later, the positive results during the second iteration as well as an external evaluation that praised the use of these digital artifacts as an asset to the program contributed to institutionalization of the digital storytelling work. At the time of this writing, it still constitutes an important part of the reflective practice and digital portfolio development in that program.

Key *actors* during the evaluation and reflection phase were the pre-service teachers. In addition to the questionnaires and digital stories, their epilogues gave highly valuable information about their reflective experiences. Further, the lead researcher had been working as a reflective practice tutor for years, and was therefore highly sensitized to the needs of the target group. Finally, the perspectives of those deciding about adoption (cooperating teacher, program leadership) were actively sought throughout the process. The fact that those actors were satisfied with their level of input most likely contributed to the successful institutionalization of the intervention.

Spread

For both the scientific and the practical outcomes, several *dissemination* strategies were undertaken. The innovation was presented to other teaching staff at the hosting institute. It has been presented to both researchers and practitioners at multiple conferences. This has led to international community building with other teacher educators sharing an interest in narrative and digital storytelling work, as well as exchange with educational technologists and higher education researchers and practitioners. The scientific outputs are available in print and on ResearchGate.

Although *diffusion* was not studied explicitly, the research team has responded to interest from the field. At the request of researchers and practitioners, both the scientific work and practical resources have been shared with educators from many different countries, usually following exposure to the project through conference presentations. Local outreach activities have included the use of the digital storytelling routine in a country-wide initiative to offer community classes. Additionally, some of the program graduates have reported using (elements of) this project in their current secondary school teaching.

Tool for assessing implementation and spread evaluation and reflection

In various ways, evaluation and reflection focus on both anticipated (e.g. when initial design ideas are reviewed by experts, even before a first prototype is created) and actual implementation and spread (e.g. when prototypes are tested). For example, perceived evidence of practicality may be gathered when evaluating designs (e.g. design brief or design specifications) and objective evidence of practicality may be gathered when evaluating constructed prototypes. In addition, critical assessment is sought on the feasibility of the intervention and/or what can be learned from the data (reflection). Participant involvement can range from active (e.g. when they try out the intervention in their own teaching), to reactive (e.g. when they comment on developer-led tryouts of the intervention) or indirect (e.g. the design team tries to put themselves in the teacher's shoes when reflecting on implementation experiences). Also available at Routledge.com, the Tool 7.3 below offers some important considerations for interaction with practice during the evaluation and reflection phase.

Tool 7.3 Considering implementation and spread during evaluation and reflection

Prompt	Notes			
Check assumptions and understandings				
What other factors determine adoption, enactment, and sustained maintenance in this project?				
How can they be investigated?				
Determinants: intervention attributes (value-added, clear, compatible, tolerant)				
To what extent does this intervention speak to the needs and wishes of those adopting, implementing, and sustaining it?				
Does this intervention foster ownership?				
Does this intervention need to (better) capitalize on the strengths and opportunities, and mitigate the weaknesses and threats in the target setting?				
Do our logic model, design frameworks, and/or intervention prototypes need revision?				
What elements of the intervention seem to be clear? Engender confusion?				
What elements of the intervention do (not) sufficiently tolerate implementation variation?				

(Continued)

	Determinants					
		Strategies	Context	Actors		
Implementation	Adoption	What (else) can be done to influence adoption decisions?	Does this design align or conflict with any factors in the existing system?	How is this intervention perceived by those who will decide on its adoption? What evidence informs us of this?		
	Enactment	Did the enactment resources function as planned?	What system factors are influenced by enacting this intervention? What does the variation in enactment of this intervention look like?	Are the underlying assumptions about the knowledge, skills, and attitudes of the enactors accurate and sufficient?		
	Sustained maintenance	What data about the intervention will speak to the actors, communities, or agencies that could exert a positive influence on sustainability?	What evidence suggests that any system factors that would have to change for this implementation to be sustainable can and will change?	How is this intervention perceived by those who will decide on its continuation? To what extent are these actors doing what is necessary for sustainability?		
Spread	Dissemination	Which dissemination strategies are working (or not) and why? How can we improve the dissemination process?	How (well) are system mechanisms being used for dissemination?	How is this intervention perceived by broader audiences?		
	Diffusion	Which diffusion strategies are working (or not) and why? How can we improve the diffusion process?	Are there system factors that help or hinder diffusion?	Is this intervention taken up by broader audiences and how?		

Moving forward

Part III, the concluding part of this book, is about moving forward toward wellplanned, well-described educational design research that advances the field. It fosters well-planned research through Chapter 8, which provides recommendations about how to write a design research proposal. It supports well-described educational design research through Chapter 9, which provides guidance on reporting design research. Finally, following brief reflections on the contents of this book, Chapter 10 offers considerations for what is needed to further advance the field of educational design research.

Writing proposals for educational design research

Phillips (2006) noted that assessing research proposals in education, and especially design research proposals, is difficult for a host of reasons. This is especially because design research does not constitute what philosophers call a 'natural kind.' That is, while there are some common characteristics (as described in Chapter 3), there is no one thing that design studies are like. Indeed, we have endeavored to illustrate the healthy variety in educational design research throughout this book. It therefore follows that there is no one way to write a design research proposal. The task of writing a research proposal is a challenging one and, for many, this seems especially daunting when it comes to educational design research. With the ultimate aim of supporting the initiation of productive and useful design studies, this chapter shares important considerations surrounding the proposal writing process. It begins by briefly addressing the purpose and function of research proposals. Thereafter, adequate preparation for proposal writing is stressed, in terms of learning about the educational design research process and learning about the problems and phenomena to be studied. Next, perceiving a longer-term research project as an overarching process that consists of sub-cycles is discussed. This includes the notion that graduate student research proposals often focus on detailed description of sub-cycles; whereas those that are submitted to funding agencies to obtain support for multi-year research initiatives often describe multiple sub-cycles clustered into stages. Guidelines are presented for addressing the basic elements of any strong research proposal, from the perspective of integration with a necessarily iterative design process. The chapter concludes with a self-evaluation tool for critiquing design research proposals.

Purpose and function of research proposals

Internal audiences

Research proposals are written to serve both internal and external audiences. For internal audiences (which can range from a single graduate researcher to a team of experienced researchers and practitioners), proposal writing involves deep, reasoned thinking through which research ideas are refined and plans are operationalized. Ideas are refined through the processes of: carefully crafting a clear, concise, and powerful problem statement; describing what is already known (and not) about the phenomenon at hand in the literature review; narrowing and substantiating the focus of the study in the conceptual framework; and drafting research questions that speak to the heart of the matter and can feasibly be answered. Plans are operationalized when: methods are described; sampling decisions are made; instruments are sought, conceived of, or created; procedures are delineated; data analysis techniques are chosen; and timelines are mapped.

Given the masterful orchestration required in educational design research, where both research trajectories and intervention development trajectories must be planned in sync, this is no small task. The ideas and plans described in research proposals usually mature over time, nurtured by feedback from research supervisors in the case of graduate students, and/or advisors and colleagues. New insights from literature and experience also support the maturation of design study intentions. After reaching a fairly stable state (e.g. submitted to an advisor or granting agency for review), research proposals can then serve as an initial framework for the project. Once approved, research proposals can serve as a kind of contract, making clear the goals, focus, expectations, timelines, and outputs of a study. Later, when a study is underway and reality dictates that a change of course is necessary, the research proposal can serve as a signpost during deliberation, bringing crucial questions to the fore, like: "Are we considering methodological adjustments to better meet the same goals? Given our more refined understanding of the problem, would the study be more valuable if we shifted its focus? In light of budget reductions, what are the most economical forms of data collection we can use without sacrificing too much?"

External audiences

For external audiences (which can include graduate advisory committees, funding agencies, schools, or other participating organizations), research proposals convincingly demonstrate that the study is worthwhile and that the researcher is competent to accomplish what is proposed. For the external audience, it must be clear that: the problem being investigated is significant enough to warrant the investigation, the study is well positioned in light of the work of others, the research framing evidences a sound understanding of both research literature and practical realities, the methods planned are suitable and feasible, and the study is likely to make a fruitful and original contribution to both theoretical understanding and educational practice. For external audiences unfamiliar with educational design research, it may be important to explain that this genre of inquiry seeks to contribute to both fundamental understanding and applied use.

Immersion first, writing second

Given the description above, it seems obvious that one cannot create a useful and convincing research proposal without careful consideration and planning. Research proposals demonstrably build on existing understanding and aspire to frame studies that are of value to others. To do this, several concerns warrant attention. While each of these may be addressed within one activity (e.g. discussions with practitioners, literature review), they are discussed separately here to emphasize three important prerequisites to proposal writing: identifying problems, probing problems, and refining methodological ideas for the study.

Identifying problems

Educational design research is a genre of inquiry concerned with solving existing problems in practice and structuring that process in such a way as to yield scientific understanding that takes into account the complex variation of the real world. Identifying problems in practice is a central, though not unique, concern in educational design research. Educational design research differs from many other types of research in that it sets out not only to understand a problem, but to solve it. The identification of problems in design research thus involves finding a problem that is worthy of investigation and capable of being solved through the research process. Specific problems may be identified by practitioners, by researchers, or through study of literature. But regardless of how the problem is first raised, verification in both literature and practice is necessary to ascertain if it is, indeed, legitimate, researchable, and research-worthy. From the theoretical perspective the problem is worth studying if doing so would address a clear gap in existing literature (legitimate); if existing methods will allow it to be studied well enough to warrant the effort (researchable); and contribute to theory development or scientific understanding related to a widely held, as opposed to idiosyncratic, concern (research-worthy). From the practical perspective, the problem is worth solving if, indeed, the real problem is identified, as opposed to a symptom (legitimate); if it can be identified in accessible contexts (researchable); and if it is severe enough that stakeholders care to invest in solving it (research-worthy).

Probing problems

Identification of problems constitutes essential, but insufficient, preparation for writing a cogent research proposal. Especially for new researchers, it is important to spend time and effort probing problems – becoming immersed in them before trying to write about which aspects warrant further study and how that can sensibly be tackled. This may be done formally or informally, but examination of the literature, discussion with experts, and dialogue with practitioners can be extremely helpful in defining the territory for a design study. For example, if the problem identified is related to the educational services of community resource centers in urban areas, literature review could certainly help to begin to build an understanding of important factors at play, but it could not provide the three-dimensional, real-world understanding needed to craft a research proposal that is valuable to both science and practice. To understand the problem, it can be extremely important to see it in action, though this is obviously more feasible for some problems than others. Returning to the example above, it is not advised that a suspicious-looking researcher should hang out at a community center in a neighborhood plagued by gang violence. But a trusted local might be able to provide information that could help build the foundation for a study. Such a professional would likely have important insights into firsthand or emic understandings about the problem, what causes it, or related issues. Probing problems helps researchers come to understand those aspects warranting deeper investigation (because they are legitimate) and, within those, sharpens the focus of the overall study (on aspects which are research-worthy).

Refining methodological ideas for the study

Preparing to write a research proposal includes learning not only about the problem, but also about how problems of this type have been investigated previously. As with any sound research proposal, sufficient background work must be undertaken to explore if and how the issue at hand is researchable (cf. Gorard *et al.*, 2004). Here, too, literature can provide inspiring examples for approaches and lenses to use in studying a problem. In addition, practitioners can share their ways of understanding and also identify open or closed 'windows of opportunity' for data collection. It can also be worthwhile to explore methodological ideas through modest preparatory studies. These may be conducted in-house or in the field, to explore how potential research scenarios play out or test the feasibility of certain instrumentation.

For example, if researchers want to understand how to optimize digital lesson planning materials, they may consider proposing the use of eye-tracking experiments to ascertain how teachers become acquainted with such materials. Before doing so, a preparatory study could investigate what teachers look at, when, and for how long. From this experience, researchers could gain impressions of: how powerful or limited the eye-tracking data is likely to be in light of the research questions, how easy or difficult it is to organize eye-tracking studies, and how efficient or time-consuming it is to analyze the data. This kind of understanding concerns how researchable a topic is. It may also be very useful in fine-tuning a project's focus which, as discussed in the next section, may concern multiple strands of inquiry.

Positioning the study

Aligning multiple strands of inquiry

Oftentimes, educational design research projects examine multiple phenomena, such as: existing attitudes and perceptions, the characteristics of specific learning scenarios, how they are enacted, participant responses to them, and learning gains they engender. As mentioned previously, design research typically features investigation *for*, *on* or *through* interventions, sequentially and sometimes simultaneously. A first step in preparing to write a design research proposal is to identify and define the strand(s) of inquiry. Research for interventions typically takes place in the analysis phase, although it may also be revisited later. Separating out research on and for interventions can be more challenging, because both attend to implementation processes, but in different ways.

For example, if a design study were being conducted on an electronic learning environment to support pupil argumentation in middle school biology, two interrelated but distinct lines of inquiry could be pursued through two research questions. One research question (RQ1) could focus primarily on characteristics of the intervention, whereas a second question (RQ2) might focus more on outcomes (and the process conjectures about what engenders those). Below are sample overarching questions and phase-specific subquestions. These are not comprehensive, but they do offer an indication of how these strands could be aligned to inform one another, but also be of value independently:

- RQ1: What is an optimal design for an electronic learning environment for middle school biology to support pupil learning of argumentation?
 - Analysis and exploration: What needs are felt for supporting pupil learning of argumentation in biology and what are the shortcomings of resources that are already available?
 - Design and construction: What is already known about designing electronic learning environments for middle school biology in general, and especially to support learning argumentation in the presence of [specific problem-related conditions identified during analysis and exploration]?
 - Evaluation and reflection: How do pupils and teachers interact with [intervention created during design and construction]; in what ways is this different from intended interactions, with what results, and why does this seem to be the case?
- RQ2: How does the use of an electronic learning environment influence pupil learning of argumentation in middle school biology?

Analysis and exploration: What does pupil learning of argumentation in biology look like in the existing situation and why is this so?

- Design and construction: What is already known about how to support argumentation in biology learning, especially in the presence of [specific problem-related conditions identified during analysis and exploration]?
- Evaluation and reflection: How, in what ways, and why does pupil learning about argumentation in biology appear to be different when supported by [specific features of intervention created during design and construction] and why?

Identifying single and multiple sub-cycles within the overall process

Literature on design research emphasizes the need for long-term approaches featuring multiple iterations of design, development, and revision. This approach is often at odds with the short timelines of many grants, and especially graduate student capstone projects and thesis/dissertation work, which may allow only one or two years of focused research. It is extremely difficult to conduct multiple iterations of robust research and design in less than two years, especially when it comes to projects undertaken by one or just a few individuals. This does not mean that graduate students conducting their field work in less than one year cannot participate in educational design research. Rather, it emphasizes the importance of coordinating graduate student work within larger research agendas, as (sets of) sub-cycles.

Figure 8.1 shows one example of how a long-term, multi-year educational design research project might take place. Each time one of the core phases is (re-) visited, a sub-cycle iteration takes place. The labels at the bottom show how the eight individual sub-cycles could be clustered into four stages within one overall project. The two lines in some loops represent two strands of inquiry, such as RQ1 and RQ2 in the electronic learning environment for middle school biology example given above. When one line is thicker, it is foregrounded. The different size loops indicate variation in scope (e.g. time, participants).

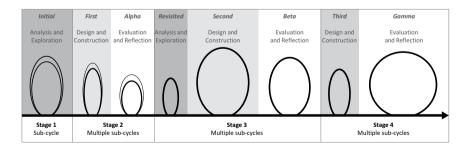


Figure 8.1 Single and multiple sub-cycles within one overall educational design research project

Choosing the scope for the proposal

A research proposal may cover a single sub-cycle, multiple sub-cycles, or the entire design research project. Each proposal would yield its own scientific and practical outputs. For example, a proposal based on the cycles shown in Figure 8.1, could take many forms, including:

- The entire project: With varying emphasis over time, two lines of inquiry are present, across eight sub-studies which are clustered into four stages.
- Stage 1 only: One sub-cycle, where two lines of inquiry are present.
- Stage 2 only: Two sub-cycles where two lines of inquiry are present, but one is more prominent than the other.
- Stage 3 only: Three sub-cycles, focusing on one line of inquiry.

The kind of orchestration that is required to conceive of a long-term educational design research goal and designate sub-cycles of feasible size for the resources available usually requires the advice of a seasoned researcher. The timing of certain sub-cycles, such as beta and gamma phase evaluation and reflection, would likely be steered by school calendars to enable testing of the middle school biology learning environment under representative conditions.

Graduate students in course-driven programs that allow less than two years for field work are likely to write proposals for one or more sub-cycles. Graduate students in field-study based programs featuring more than two years of field work could be more likely to write proposals for the overall process, likely focusing on a single strand of inquiry. University researchers might write either type, but would be more likely to include multiple strands of inquiry than graduate students would. University researcher proposals are typically influenced by both an estimation of what is needed to address the central problem (from both theoretical and practical perspectives), and the options available for getting the work done (e.g. funding, student assistants).

Anticipating execution

As mentioned in previous chapters, the research plan should explain how the study will meet standards for ethics and data management. Most academic institutions have review boards to examine the ethical permissibility of research participation as well as to exercise quality control over data management. While ethical guidelines vary widely per country and organizational unit, the procedures involved in obtaining institutional approval to conduct research are typically time-consuming, and are often experienced as daunting for researchers unfamiliar with the process. However, many organizations offer guidebooks and support staff to their researchers, for example to help them identify if parental consent is necessary, determine which form of consent is appropriate (active or passive), or decide how to handle participant selection and debriefing. Data through which participants can be identified (because they are not yet anonymized, or are not feasible to anonymize, e.g. photos, videos, audio recordings, fMRI data) must typically be stored very carefully and destroyed whenever the interest of the research allows for this. For institutions with data management policies that strongly encourage accessibility of data for examination and re-use, this can pose potential tensions. It is the researcher's responsibility to understand and enact the relevant institutional policies for participant ethics and data management.

In addition to institutional regulations, contextual factors typically warrant consideration during proposal development. For example, school testing schedules and holidays can place substantial limitations on opportunities to collaborate with educators, implement interventions, or collect data. But thoughtful alignment with existing priorities on the calendar, such as school projects, teacher in-service days, or preferred curriculum sequences can create opportunities. Along with timing that works with, not against the natural flow of the school calendar, it is advisable to carefully consider the obtrusiveness of data collection methods proposed. While highly refined research instruments may yield finegrained insights, some may defeat the purpose, by requiring so much time or effort that participants are reluctant to cooperate (e.g. questionnaires that take more than 20 minutes to complete, daily journals, or additional learner testing). While not applicable in all cases, practical measures can be worth considering instead of or alongside other data sources. Practical measures are robust but light tools, designed for frequent use by educators themselves (Bryk et al., 2015). The notion of practical measures stems from improvement science, and the conviction that teachers and school leaders need immediate information that helps understand teacher or learner thinking. While scientific research instruments can measure implementation and impact well, practical measures can supplement scientific ones, test leading indicators predicted by an intervention's theory of change, or offer balancing measures to check for adverse effects (Lewis, 2015).

Guidelines for writing educational design research proposals

While differences between institutions and disciplines do exist, a typical research proposal includes elements such as background, problem statement, literature review, theoretical framework, methodology, data collection, data analysis, anticipated outputs, and significance of the study. Additional elements may be required such as ethical considerations, data management plans, a timeline, and a budget. Educational design research proposals attend to all of these elements commonly found in most research proposals. In addition, they give tentative descriptions of the intervention to be designed, and the systematic and transparent process through which development will take place. Blending the design orientation into the proposal does more than add a few sections to the document; it has implications for the whole research process.

Deciding if and to what extent the design orientation is described in the research proposal can be a strategic choice. For example, if applying for external funding to an organization whose mission does not explicitly include development of resources for practice, it could make more sense to focus on the quest for fundamental understanding and describe comparatively little of the plans for applied use (although this will also have implications for which activities can be covered in the budget). It may be desirable or necessary to seek alternate sources for funding the work of development. Increasingly, however, research councils and advisory committees are calling for researchers to demonstrate the social relevance of their work. A design research proposal, even one that describes the research aspects more than the design aspects, should easily be able to articulate the practical relevance of the project.

Most research proposals must be limited to a few thousand words. While some ideas may be refined while writing the proposal, clear, concise writing can only be done once a strong sense of the project has started to take shape. It can be extremely useful to seek out and study good examples of proposals that have been previously approved by the same internal and/or external audiences. Often, proposals must conform to existing formats. These rarely include sections for describing the intervention to be developed or the development process. But, ideally, these will be described. Therefore, the guidelines given here demonstrate how design research proposals can be fitted into a common format. The format used here follows this structure:

- 1 Project overview
 - a Title
 - b Researcher name and affiliation
 - c Keywords
 - d Executive summary
- 2 Project description
 - a Background and problem statement
 - b Purpose, aims, and scope
 - c Literature review
 - d Theoretical framework
 - e Research questions
- 3 Study design
 - a Research goals and approach
 - b Methods
 - i Participants and selection
 - ii Instrumentation
 - iii Procedures
 - iv Data analysis

- 4 Relevance
- 5 Dissemination
- 6 Limitations
- 7 Work plan
 - a Timeline
 - b Budget

Recommendations are given below for writing each main section in the proposal. As described in the previous section, proposals can vary extensively in terms of scope. Every research proposal is different, and researchers are encouraged to vary these sections as required to suit their own purposes, the nature of their research, and, most importantly, the questions being asked.

Project overview

The project title should clearly and succinctly describe the focus of the study. Since the focus of the study is reflected in the main research questions, a clear link should be evident between the main research question and the title. In addition to mentioning the research team and affiliation, some proposal formats require capability statements; these are often tailored, abbreviated biographies or curricula vitae that are generally added as an appendix. In the field of education, keywords are often best selected using the Educational Resources Information Center (ERIC) thesaurus. The executive summary is like an abstract of the proposal. These are easiest to write after the proposal has been constructed. A useful structure can be to incorporate approximately one sentence for each main area of the proposal.

Project description

Background and problem statement

The statement of the problem in an educational design research proposal generally identifies a gap between the existing and the desired situation. The gap is evident in both theoretical understanding and in practice. This section explores the history, origins, and/or background of the problem. It provides a succinct, convincing, and persuasive argument that this problem is significant and worth researching. This section describes the specific context of the study, possibly also describing how or why it is suitable for participation, and may clarify the role of practitioners in it. Finally, the background and problem statement also describes the broader relevance of this study by explaining how this particular context is representative of others in which similar problems are prevalent.

Purpose, aims, and scope

Building on the problem statement, this section presents a clear rationale for the study. It explains why the research is needed, and what it intends to accomplish. A brief description of the intervention (or intentions, if it does not yet exist) is given. (This may not be the case if the proposal only concerns one sub-cycle of analysis and exploration.) This section clearly delineates how the study will contribute to both theoretical understanding and to solving a problem in practice.

Literature review

The literature review presents high-quality research from credible sources to expand on the problem statement given above. Inherent in the literature review is the identification of (hypothesized) causes for the problem, as well as other information that can be used to demonstrate what is already, and what is not yet, known about the problem. In so doing, the literature review provides wellreasoned critique of existing understanding. The literature review also synthesizes the effectiveness and inadequacies of existing solutions. It may also be used to conjecture some possible directions for a potential solution.

Theoretical framework

Whereas the literature review is used to expand understanding of the *problem*, the theoretical framework depicts the literature base that is used to shape the *investigation*. It presents relevant theories and defines important constructs that will be the focus of inquiry. This section of a research proposal summarizes the 'lens' through which data will be collected and analyzed. Done well, reading the theoretical framework should enable the reader to anticipate the constructs embodied in research instruments and the units of analysis to be investigated. If the researchers have already done a preliminary investigation of the problem, and/or if design and construction have already commenced, then this section may also present initial design considerations. Depending on the relationship between the research focus and the design task, the theoretical framework for the research may be analogous to the propositions underpinning design. If so, this connection may be described.

Research questions

It is both difficult and important to formulate good research questions. While initial research questions are identified early during proposal writing, it is useful to recognize that research questions are typically refined over time, as insights progress throughout the course of a study. Research questions bridge the stated problem and the purpose of the study. Given the exploratory nature of educational design research, the main research questions tend to be open in nature. They are clearly aligned with the purpose of the study and theoretical framework preceding them; and also with the methods and instrumentation that follow. They are specific enough to be answered; and are formulated in judgment-neutral terms. Answering the research questions will help solve a real problem, while also yielding empirical findings, new hypotheses and conjectures that will advance the development of theory.

In educational design research, it is quite common to formulate a few broad, overarching research questions and then to distinguish different sets of subquestions, for each sub-cycle. This can help clarify research and development intentions, while also allowing for the project to respond to emerging insights. Analysis and exploration questions ask about issues such as existing practices, needs, wishes, contextual factors, opportunities, and constraints. Design and construction questions seek theories, knowledge, and examples that can guide the creation of a solution to a problem. In evaluation and reflection sub-cycles of research focusing *on* interventions, the questions focus more on processes that the designs (should) engender. In research conducted *through* interventions, the questions relate more to outcomes resulting from the processes brought about by the intervention.

Study design

Research goals and approach

In this section, the practical and theoretical goals are recapitulated, and, in relation to these, the overarching approach is described. The approach clearly shows how the study will make a contribution to practice (outlines a systematic, transparent process for developing an intervention) and to theoretical understanding (outlines a systematic, transparent process for empirical investigation). Ideally this description will also demonstrate how empirical findings will be used to inform development of the intervention. The basic approach described in this section will be compatible with the methods described in the subsequent section.

Methods

Many, if not most, educational design researchers employ a mixture of quantitative and qualitative methods to understand if, how, and why interventions function, under certain conditions in certain settings, and with what results. The methods section specifies who will participate, from which settings; the instruments that will be used to collect data; the procedures through which data will be collected; and techniques that will be used to analyze the data.

PARTICIPANTS AND SELECTION

This section of the proposal describes the groups of people who will participate as respondents in the study. In educational design research, this usually includes experts, teachers, learners, and other educational professionals. The description clarifies the criteria for selecting participants and the research site, and may provide justification for the choices made (e.g. the choice for working under natural conditions may preclude purposive sampling within a group of learners). It also describes any relevant triangulation of different respondent perspectives (e.g. one construct may be studied from different perspectives, such as that of the observer, the teacher, and the learner). It also describes any salient characteristics of the research setting (e.g. the socio-economic status of the community where the research will be conducted).

INSTRUMENTATION

This section describes the research instruments, insofar as they are known at the time of proposal writing. The instrument descriptions demonstrate alignment with the research questions and the concepts presented in the theoretical framework. The overall description demonstrates how triangulation of instruments will be achieved (e.g. one construct may be examined through multiple different data sources, such as observation, interview, and document analysis). Where possible, individual instrument descriptions give an impression of the nature of the instrument (how many items, open or closed, administered to whom, when) and how validity and reliability will be established. If existing instruments are used (which, if feasible, can be very helpful, given that sound instrument development can be a lengthy process), brief commentary is warranted on their origins and quality. If new instruments are being developed (which may be necessary given the innovative nature of much design research), a sound process should be described for constructing valid and reliable measures. Instruments that will be used repeatedly (e.g. baseline measures, and pre-tests that are administered again later on) are indicated as such.

PROCEDURES

For many proposal formats, the procedures section is the most logical place to discuss the design work. While it would be difficult (and perhaps undesirable to try) to provide a comprehensive description of the *intervention* at the proposal stage, it can be useful to describe the *systematic process* through which the solution will be conceptualized and developed. Following the process described in Chapter 5, this can include the establishment of design requirements, framing of design propositions, and the careful elaboration of ideas from skeleton designs to detailed specifications, across the different sub-cycles envisioned. It can also help to describe how the process will be documented and audited, and to present any initial (integrated) design propositions that are being considered.

A description of the design procedures can also set the stage for explaining the research procedures. For example, this can help readers envision the involvement of different participants at various stages (e.g. expert appraisals earlier and learner trials later). This section also includes a detailed account of how instruments will be administered (e.g. pairs of students will be observed, interviews will be conducted individually, or audio recordings and transcriptions will be made). Additionally, it describes how standards set by ethics committees and internal review boards will be met.

DATA ANALYSIS

This section of the proposal specifies the techniques that will be used to analyze the data. The units and methods of analysis demonstrate alignment with the questions being asked and the type of data being collected. For example, pattern coding and sequential analysis may be used with qualitative data; and statistical analyses such as ANOVA, Mann-Whitney or T-tests may be run with quantitative data.

Relevance

Educational design research is conducted with the dual aims of contributing to theoretical understanding and to practice; both the scientific and practical relevance are described in this section. The scientific contribution is discussed in terms of how this study will help to close gaps in existing literature. The practical contribution describes how implementation of the intervention will benefit the particular context in question, as well as (potentially) serve other settings. If the research activities themselves will offer a practical contribution to the participants involved (e.g. promoting reflection and fostering professional development), these may also be mentioned here.

Dissemination

In this section, anticipated reporting outputs are described, such as publications in research journals, publications in practitioner journals, and project reports to the sponsor. In addition, ideas or plans concerning the spread of the intervention are presented. This could include, for example, a conference or a workshop where the intervention developed (and possibly similar ones) are showcased by the development team or demonstrated by practitioners.

Limitations

This section briefly acknowledges methodological limitations as well as constraints of the study (e.g. limited time or personnel). In light of what is both feasible and sound, it justifies particular choices in the research plan and clarifies how the study will be of value, despite the limitations.

Work plan

The work plan describes the major tasks and milestones for the research project as well as the roles and responsibilities of the various participants in the study. It is often supplemented by a timeline and a budget.

Timeline

The timeline given in the research proposal should be realistic. Attention to careful planning of sub-cycle work, including fine-tuning data collection plans and instruments, is important. It should allow sufficient time to collect data in the field and to reduce and analyze it. Specific periods in the timeline should be delineated for interim reporting (usually between sub-cycles) and final reporting. The timeline must be realistically aligned with data collection opportunities (e.g. learner interviews are not planned during summer holidays).

Budget

Not all proposal formats require a budget, though considering the costs associated with a project can be informative, even when not required. The budget must account for both research and development costs. Researcher, developer, and support personnel time is usually measured in terms of days. Participant time is usually accounted for in terms of honoraria and/or days (e.g. for which days substitute teachers must be arranged so regular teachers can be engaged in researchrelated tasks). Publication and dissemination costs generally include building and maintaining a project website, as well as any conference or workshop activities to be hosted or attended. For conferences, workshops, team meetings, and advisory board meetings, travel and subsistence costs should be allotted. Finally, educational design research projects also incur material expenses (e.g. for computers, software, equipment, and printing). Those working in an academic setting or larger institution may have access to financial specialists who can assist with the formulation of a budget, with inclusion of any overhead costs required.

Proposal presentation

The proposal should be presented in a scholarly tone, addressing a research audience. In most cases, it should be written in a professional, third-person voice. The style of writing should be clear and coherent, with well-phrased sentences and carefully chosen words. Sentence structure should flow smoothly and the paragraph sequence should be logical and easy to follow. The sources used throughout the document must be high quality, relevant, and traceable. Appropriate citation style (e.g. APA) should be followed in both the body of the text and the reference list. Attending to the mechanics of the proposal will increase its face validity. Good use of headings and subheadings can dramatically increase the readability of the document. Terms should be defined where appropriate and used correctly and consistently throughout. The document should have no capitalization, punctuation, or spelling errors.

Tool for assessing educational design research proposals

Edelson (2006) points out several specific considerations that pertain to proposals that endeavor to conduct research within the context of design work. He notes that the driving questions behind many studies mirror that of innovative design: "What alternatives are currently available? How can alternatives be established and maintained?" He also describes several issues that design research proposals should address: the work must yield insights into an important need or problem, e.g. a new or elaborated theory; the proposed design must be grounded in prior research or sound theory; it must have a plan for systematic documentation; it must incorporate feedback into a plan for iterative design and development; and it must allow for a process of generalization.

Building on Edelson's recommendations and those presented in the previous sections, this chapter closes with a self-evaluation tool that combines elements of a common research proposal with those that attend specifically to research embedded in design trajectories. In creating research proposals, as well as with many other forms of (academic) writing, critical self- and peer-review are important forms of evaluation before submitting a proposal to an external committee or examiner for appraisal. The elements in Tool 8.1 offer useful starting points, but, of course, specific requirements and guidelines may vary with different organizations. The tool is available for download at Routledge.com. One set of scoring options is recommended, but of course others could be used (A–F, 1–10, etc.).

As stated earlier in this chapter, once a research proposal has been deemed satisfactory, it can serve as a framework, or organizer, for conducting the design study. Another benefit of a well-written proposal is that it can help frame reports of design research. Some elements (e.g. literature review, theoretical framework, methods) can form the building blocks for various types of reports. The next chapter provides considerations for reporting educationaldesign research.

Scores: - = missing; \checkmark = (partially) present; + = apt and thorough (given circumstances)

Criterion	Standard	- √ +	Tips, tops, questions
Content			
Background and problem statement	The problem is clearly and succinctly described		
	The problem is related to substantial societal or educational need(s)		
	Practitioner participation is clarified		
	The local and broader context is briefly described		
Purpose, aims, and scope	The proposal presents a clear rationale for the study		
	The proposal states relevant goals and objectives		
	The proposal encompasses a salient intervention		
	The proposal addresses practical and scientific contributions		

Tool 8.1 Ed	lucational design	research pro	posal assessment
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Criterion	Standard	- √ +	Tips, tops, questions
	Content		
	Provides well-reasoned critique of relevant literature		
Literature review	Synthesizes effectiveness and inadequacies of existing solutions		
review	Presents research of high quality and credible resources		
	Clarifies relevant constructs		
	Synthesizes relevant theories		
Theoretical framework	Informs and sets framework for instrumentation and data analysis		
	May articulate relationship to design propositions		
	Research questions are strongly linked to theoretical framework		
	Research questions are specific enough to be answered		
	Research questions address an authentic problem		
Research questions	Answers to the research questions could support theory building		
	Research questions are aligned with research purpose, methods, and instruments		
	Research questions are judgment-neutral		
Research goals and aþþroach	The proposed study specifies its theoretical and practical goals		
	The research design supports the goals of the study		
	Initial ideas about the proposed intervention are described		
	A feasible design process is described		
	A reasonable sequence of sub- cycles is planned		
	The design of the research is consistent with the methodological orientation of the study		
	The research design supports the goals of the study		

Criterion	Standard	- √ +	Tips, tops, questions
	Content		
	The research site is described clearly		
	The participants are adequately described		
	The criteria for selecting participants is described		
Methods	The instruments are described		
	The instruments are aligned with research questions		
	Data collection procedures are described		
	The data analysis techniques are described		
Relevance	Contributions to local and broader educational contexts are stated, and aligned with original problem statement		
	Contributions to theory development are clear		
	Reporting on the findings and outputs are described for the theoretical contribution		
Dissemination	Ideas or plans for (potential) spread are discussed for the practical contribution		
Limitations of	Methodological limitations are discussed		
the study	Constraints of the study (e.g. time, personnel) are addressed		
	The timelines given are realistic		
Work plan	The plans demonstrate realistic expectations of cooperating participants (schools, teachers, children, etc.)		
	The proposed budget (where applicable) is comprehensive and realistic		
T	Addresses research audience		
Tone	Professional; third-person voice		

(Continued)

Criterion	Standard	- ✓ +	Tips, tops, questions	
Presentation				
	Word choice is precise			
	Sentences are well phrased			
Clarity and coherence	Sentences flow smoothly from one to the next			
	Paragraph sequence is logical and easy to follow			
References	The majority of sources are of appropriate relevance and quality			
	APA guidelines are followed in the body of the text			
	APA guidelines are followed in the reference list			
Mechanics	Readability of document layout is high, including good use of headings			
	Words and terms are defined where appropriate; used correctly			
	Capitalization and punctuation are properly used			
	The document is free of spelling errors			

Reporting educational design research

Design research is conducted with two main goals: creating an intervention that solves problems in practice, and producing theoretical understanding. Reporting on design research can raise awareness about an intervention, but is primarily a means for sharing understanding. In addition, the actual reporting process itself - critical reflection that occurs with fingertips at keyboard - is frequently an important time for insights to be refined, and connections to literature to be made. Finally, the process of subjecting reports to peer review can provide a useful sounding board regarding the utility and value of the theoretical and practical ideas both guiding and resulting from the research. This chapter discusses the process of reporting educational design research. It begins by describing two common dilemmas: having too much to report, and finding ways to structure reports that align with standardized formats. Thereafter, attention is given to internal and external audiences of professionals (including practitioners, specialists, and policy makers) and researchers. Building on both discussions, the chapter concludes with three broad recommendations for addressing the aforementioned dilemmas: choose the scope, refine the message, and seek inspiring examples.

Common educational design research reporting concerns

Too much story to tell

Design research projects tend to be long-term endeavors, and have been known to involve massive amounts of data collection. In the words of Dede (2004, p. 7), "everything that moved within a 15-foot radius of the phenomenon was repeatedly interviewed, videotaped, surveyed and so-forth." Design researchers have commented that reporting can be problematic because of the scope of many research projects (Reeves, Herrington, & Oliver, 2005). Books offer opportunities for providing more detailed accounts of design research projects, but are less common, perhaps for the simple reason that they are substantially less valued among most university tenure and promotion committees. Journal papers and conference presentations have word count and time slot limitations that

render the task of sharing the planning, methods, results, and implications of educational design research studies difficult, to say the least. Design researchers frequently struggle with questions like: "Which size story can be told? Where to find interested audiences? How much of a story is useful? Whose story or whose perspective should be shared?" Other struggles relate to the level of detail with which the context should be described, the explicitness of design propositions, or what additional information is required for readers to be able to generalize the findings to their own situation.

Alignment with standardized research reports

Some design researchers have expressed difficulty aligning reports of design studies with the expectations of what research reports usually look like (Reeves *et al.*, 2005). For example, it can be difficult to figure out how and where to describe the intervention, and very few formats allow for detailed description of how interventions are designed. Indeed, not all audiences value such information equally. When it comes to telling the whole story, very few journals seek to publish entire design research trajectories, though *Educational Technology Research* \mathcal{C} *Development*, *Educational Designer*, and *Educational Design Research* are notable exceptions. However, as the examples throughout this book and especially in Chapters 4, 5, and 6 demonstrate, (multiple) sub-cycles can lend themselves quite well to journal publication. In fact, working with this goal in mind can put some positive pressure on researchers to regularly question if and how their work is really making a contribution to theoretical understanding.

It has also been suggested that design research may not align to standard criteria for scientific publication because, in its quest for being relevant, design research may be less rigorous (Kelly, 2004). But rigor and relevance are not mutually exclusive (Reeves, 2011), although they can stand in one another's way. Design studies, like all scientific work, must provide adequate warrants for their knowledge claims (cf. Shavelson *et al.*, 2003). While design researchers may choose to make some trade-offs, such as giving up control of variables in exchange for ecological validity, they must also understand that sacrificing methodological rigor may deplete the value and relevance of its theoretical contribution. In the words of Charles Desforges (2001, p. 2), former Director of the Teaching and Learning Research Programme of the Economic and Social Research Council in the United Kingdom, "The status of research deemed educational would have to be judged, first in terms of its disciplined quality and secondly in terms of its impact. Poor discipline is no discipline. And excellent research without impact is not educational."

Understanding different audiences

Reporting educational design research can attend to both practical goals of informing intervention development and theoretical goals of creating new understanding. Different kinds of audiences may be interested in learning about educational design research, each from their own perspectives. This section first discusses an important concept related to understanding different audiences: commissive space. Thereafter, the goals and needs associated with reporting to internal and external audiences are discussed, with the latter distinguishing between external education professionals, external educational researchers, and the general public.

Commissive space

To write effectively for a particular audience, it is important to understand what that audience values and expects. This is true for all audiences, and is particularly relevant to reporting the findings from educational design research to other researchers. This is because researchers often have very deep-seated notions about the nature of scientific inquiry, and can balk at reports that seem to conflict with what they deem important. For example, those operating from a positivist research paradigm tend to value objective methods and place high value on empirical observations. In contrast, researchers operating from more constructivist or interpretivist paradigms are likely to embrace subjective experiences as data sources and appreciate methods that endeavor to capture multiple realities. Our orientations toward research typically reflect our ontological views (i.e. "What is reality?") and epistemologies (i.e. "What is knowledge?"). Each of these has implications for the kinds of questions we think are worth asking, the methods we believe will help answer those questions, and the data sources we value.

Kelly (2006) points to the importance of understanding research orientations in relation to design research. Drawing on speech act theory, he refers to "commissive space," in which "commitments – to background assumptions, acceptable verbal moves, adherence to standards of evidence, warrant, data, and technique – constitute the space in which research conversations can occur" (Kelly, 2006, pp. 111–112). While design researchers violate many of the assumptions of the randomized field trials' commissive space (Kelly, 2006), most share the same basic assumptions of, for example, the mixed methods' commissive space. By reporting sound educational design research in high-quality journals, the commissive space of design research can be made more transparent, exposed for both skeptics and supporters alike.

Bringing new perspectives to a journal can be refreshing, but disregarding what is valued by the readership for that journal will likely result in rejection. As in any kind of discussion, identifying and honoring the commissive space of the participants can be an important step in contributing to scholarly discourse. This does not mean being untrue to the story a particular design study has to tell, but it does mean considering which aspects may be more or less valued by particular audiences, and making strategic decisions about which elements of the story to foreground or background accordingly. For example, how much information should be given about the designed intervention depends in part on the goal of the study, but also on the audience for whom it is written. Likewise, in any good research reporting, it is necessary to provide convincing argumentation about how the work adds to the existing body of knowledge. Understanding the commissive space of a journal (which is only broadly indicated by its aims and scope) helps authors tailor their descriptions of study goals, data sources, data analysis, findings, or implications. Scholars typically become familiar with the commissive space of a community by engaging with its members (most often through conferences and journals). Sometimes they even publish their observations about communities, as Reeves and Oh (2018) did after analyzing the research papers published in the *Journal of the Learning Sciences* and *Educational Technology Research and Development*, and categorizing them according to research goals and methods.

Internal audiences

Reports of design research can serve several goals when written for internal audiences. First, writing internal reports can prompt reflection. In this way, the reporting process itself can be insightful and thereby help to direct the development of the intervention as well as further theoretical understanding. Second, reporting to internal audiences can be a form of documenting events, allowing for transparent justification (and, later, recall) of design decisions. Third, an internal research report can serve as an important discussion tool within a design research team. Creating and reflecting on reports of design research can help team ideas gel. They also may help identify poorly aligned understandings and perspectives (e.g. "This is a very different interpretation from what I thought we discussed").

Though less common and not limited to direct colleagues, another goal of reporting to internal audiences can be sharing insights on the (educational design) research enterprise in general. We mention this goal here because it foregrounds the 'insider' perspective, as opposed to reports on the outcomes of particular studies (which are discussed under external audiences). Most insider stories about (design) research experiences are passed along informally, in courses, or through side-streams at conferences like doctoral consortia or early scholar sessions. In her keynote at the International Conference of the Learning Sciences, Yael Kali (2016) shared an insider story with fellow learning sciences researchers. In this talk, she described how design researchers arrive at insights which revolutionize their thinking about the phenomena they investigate. Moreover, she highlighted the unplanned, often surprising ways in which this can happen, illustrated by case examples from her team.

Internal publications may be written in a scholarly, or a more colloquial tone; and for efficiency purposes, they generally assume rather high degrees of prerequisite knowledge. For example, internal publications may briefly summarize, but not detail, elements that are considered to be common knowledge within a team (e.g. limited discussion of design propositions). Generally, fellow team members will read research reports, which can range from formalized to quite sketchy, from a more formative perspective (e.g. to inform consideration of how to move forward) or a more summative perspective (e.g. to decide if this project warrants continuation, or if it is ready for public exposure).

External education professionals

Educational professionals, including practitioners, specialists, and policy makers, are an extremely important audience for educational design research reports. Indeed, if educational design research is ever to have the level of impact that it promises, then professionals must be regularly informed of the progress and results of educational design research projects. Reports for this audience may be written with the goals of inspiring and/or informing others. Authorities who set or influence priorities for funding, for example government policy makers and funding/granting agency personnel, are part of this audience. These groups have a powerful say in what kinds of research are supported; and, through them, so does society at large. But educational researchers often fail to communicate clearly with these influential groups (Whitty, 2006). Partly, this may stem from traditions of producing thick, book-like documentation which evidences little appreciation for the real concerns of the readers.

Reports written for these audiences may contain certain levels of prerequisite knowledge, depending on the medium used (e.g. content knowledge may be assumed when writing for a subject-based practitioner journal). Practitioners are generally most interested in the implications of educational design research work for their own teaching, such as descriptions of the interventions created (e.g. "What does the intervention look like? Would it be useful for me? Can I gain access or participate?"), though research results are not unimportant ("How can I use this new information? Would this intervention be practical and effective enough to justify getting involved?"). Ideally, those actually involved in an educational design research project share joint authorship on at least papers intended for teachers, administrators, school board members, parents, students, and the public at large, if not on other publications.

External research audiences

A main goal of reporting research to fellow researchers is to share emerging theoretical understanding. But while scientific audiences value knowledge sharing (one-way communication), they tend to thrive on debate (two-way communication). Creating and discussing research reports is also a main vehicle for stimulating the researcher–researcher interaction (e.g. experienced at conferences, or through peer refereeing) that is needed to push ideas from internal thoughts to valuable conceptualizations. Scientific reports of design research can have the goals of describing designed interventions, and the ideas underpinning them, as well as the results and implications of empirical testing. It is primarily on the basis of published scientific reports that case-to-case and analytic generalization takes place. Most journals, many conferences, and some books employ a peer review process to guard the rigor and relevance of the work being reported. Although the peer review process is hardly perfect and needs significant improvements (Mandviwalla, Patnayakuni, & Schuff, 2008), it ultimately serves both author and reader, and is an essential pillar of support for scientific research and development.

External publications for a scientific audience employ a scholarly, distanced tone. Because they are intended for a wide audience, some, but not many, assumptions can be made about prerequisite knowledge. For example, understanding of quantitative or qualitative research methods can be assumed when writing for most academic journals, but understanding of a design research approach cannot. Careful, detailed accounts of design study propositions, interventions, and findings allow others to understand, question and possibly even build on the theoretical understanding produced. Researchers value transparency in reporting; this allows for readers to assess for themselves the trustworthiness of the findings. Lincoln and Guba (1985) declared that trustworthiness involves establishing credibility, transferability, dependability, and confirmability. They proposed that these criteria are analogous to more well-known criteria, typically used to describe quantitative research. Credibility has parallels with internal validity, relating to the 'truth' of the findings. It can be enhanced in educational design research, for example, by describing prolonged engagement during intervention testing. Transferability is similar to external validity, and shows that the findings can be informative for other contexts. This can be done, for example, through thick descriptions. Dependability is similar to reliability, as it shows that the findings are consistent and could be repeated. In design research, this might be done by using the same set of design propositions or the same intervention more than once. Confirmability relates to objectivity, and deals with the extent to which the findings of a study are shaped by the respondents and not researcher bias, motivation, or self-interest. This may be addressed, for example, through triangulation of data collection methods. Understanding and explicating these aspects of a design study can be one way to demonstrate commonalities between the aforementioned commissive space of design research, and that of other approaches to scientific inquiry.

Ideally, a group of educational design researchers addressing a particular set of problems will come to form a learning community. This is easy to see in the example of the community of scholars interested in enhancing STEM (science, technology, engineering, and mathematics) education in the USA through the development of immersive digital learning environments working on projects such as Quest Atlantis (Barab et al., 2010), River City (Ketelhut, Nelson, Clarke, & Dede, 2010), and Whyville (Neulight, Kafai, Kao, Foley, & Galas, 2007). Sasha Barab, Chris Dede, and Yasmin Kafai, along with numerous colleagues, graduate students, and practitioners appear to have formed a powerful research and development community through their application of educational design research methods to challenges related to STEM education, and their focus on pushing the state of the art of multi-user virtual environments for learning. No doubt these researchers and their collaborators sometimes must compete for the same resources from the National Science Foundation and other agencies, but at the same time they have also contributed to each other's work. Moreover, they have all helped to refine the educational design research approach itself (cf. Barab & Squire, 2004; Dede, 2005; Kafai, 2005).

The general public

Not all researchers stop to consider the role that they can or even should play in bringing research findings to the public, but it warrants attention. There have been times when research has had powerful influence on public understanding and policy. For example, psychology research was cited in what was arguably the most significant decision of the US Supreme Court in the 20th century (Brown v Board of Education, 1954). In this case, social science data played a very important role in the court's decisions to end school segregation. More often, there are less dramatic but nonetheless substantial contributions made through media. For example, in 2013, The Atlantic (a monthly American magazine which, since 1857, has referred to itself as a "journal of literature, politics, science, and the arts") published a story entitled, Papa, Don't Text: The perils of distracted parenting. Based on research on observations of parent cell phone behavior and research on the effects of adult-child conversation, this story makes a strong case for parents to put away their cell phones while around their children. In some fields (e.g. environmental engineering), it may be even more common for researchers to take the microphone on television or radio talk shows, or to write articles for local or national newspapers.

Today, we see an increase in societal decision making based on opinion and emotion rather than evidence (cf. Fresco, 2011); the politicization of science in which parties select the knowledge (e.g. concerning climate change) that they are willing to promote or denigrate (Laine & Taichman, 2017); and fake news, an information disorder which overlaps with misinformation (false or misleading information) and disinformation (the deliberate spread of false information with the intention to deceive) by mimicing news media content in form, but not in organizational process or intent (Lazer *et al.*, 2018). It would seem that the need for communicating directly with the general public is particularly urgent. Both research and practice would benefit from well-informed societal discussion about educational issues, which could be promulgated if educational researchers in general and educational design researchers in particular were more attentive to these audiences.

As with other publications, good public communicators understand: their own message (including core versus supporting arguments and facts), the goal of engagement (the purpose is typically to stimulate reader reflection), the audience (including likely concerns, vernacular, affinities, needs, values, etc.), and the medium (message, form, and style are aligned with best practices for the medium). We encourage this kind of work to be undertaken by researchers at all levels, from graduate students to professors. A valuable guide to using social media in academia is listed in the Appendix. Here, we offer inspiring examples of how educational (design) researchers have contributed to societal debate by engaging with the general public through Twitter, blogs, websites, and news sites.

• *Twitter:* Ilana Horn (@ilana_horn) is a professor of mathematics education at Vanderbilt University who uses social media to engage with educators,

especially mathematics teachers. At the time of this writing she has over 7000 followers and has posted over 30,000 tweets. Her postings vary widely, and often include personal musings, links to resources, calls to action, accolades for others, or political commentary.

- *Blogs*: Like-minded teachers and researchers from the Netherlands and Belgium contribute to a collective blog (onderzoekonderwijs.net) with the goal of identifying research results that are relevant and useful for practice. They also engage in myth-busting and put confirmed results into perspective. One of the entries by Professor Paul Kirschner from the Open University of the Netherlands was among the Dutch Educational Council finalists for the best blog entry of 2017 for stimulating public debate about education.
- Websites: Sharon Friesen and Michele Jacobsen, two professors from the University of Calgary, share educational design research findings and implications with the public through the EdCanNetwork website. For example, one of their contributions encourages teachers to engage in design-based research to help bridge the gap between research and practice (https://tinyurl.com/y8qllz6j).
- News sites: Education Week is a popular news outlet for all things related to K–12 Education. In 2017, Bill Penuel, a professor in the School of Education at the University of Colorado, Boulder, was interviewed about design-based research partnerships (https://tinyurl.com/y77qopvv).

Writing recommendations

Choose the scope

As mentioned earlier in this chapter, educational design researchers often want to tell the whole story all at once. This may be possible in books, is rarely the case with journal articles, and virtually impossible in popular media. Breaking educational design research findings into interesting and informative chunks is usually necessary. This requires the ability to 'see' different 'stories' within the research. This may have been done at the time a study was conceptualized (see also Chapter 8) or it may be done after it has taken shape. Either way, it can be useful to look at the research in terms of: (a) individual sub-cycles or (b) specific themes across several cycles. As each sub-cycle (analysis and exploration, design and construction, or evaluation and reflection) contains its own cogent reasoning and its own (albeit humble) contribution to theory and practice, it may be possible to report on each sub-cycle separately.

This was the case with the second example given in Chapter 2, concerning parateacher professional development in Indian slums. From that study, one article was published about the needs and context analysis, one article described the conceptual model underpinning the designed intervention, and three articles discussed three different cycles of evaluation, respectively. The examples given at the end of Chapters 4 (teacher design teams) and 5 (blended learning) also show contributions from individual sub-cycles. Some studies, however, lend themselves more naturally to reporting across several cycles. To do this, well-defined themes (or, in larger projects, sub-themes) determine the scope. The story may then be told more or less chronologically, although that is not always the most useful sequence. Thematic reporting across cycles was used with the first example of an educational design research study given in Chapter 2, on strategies for developing preschooler oral language skills. From that study, one article was published on the intervention and research findings, while another article gave a critical account of the educational design research process. Similarly, the example given at the end of Chapter 6 (reflective practice) reported on three cycles of evaluation.

Refine the message

Educational design researchers usually have many stories to tell. From a single study, there may be stories of design trajectories and intervention characteristics; stories of learning, engagement, and student outcomes; or stories of teacher expertise and researcher-practitioner collaboration. Crafting a powerful message often has more to do with judiciously excluding information than it does with figuring out what to include. In so doing, two main issues warrant consideration: the audience and the core message. As described above, reports of educational design research can be of interest to practitioners, specialists, policy makers, researchers, or the general public. Consider what background knowledge can reasonably be expected from the audience of a particular piece and, if needed, test those assumptions before writing (e.g. ask several people who are not closely involved in the research to review the paper). It can be useful to literally visualize someone from the audience during writing and consider their reactions as sentences are crafted and the story unfolds. It is also important to identify which pieces of the story the audience needs to understand the core message, and which ones are extraneous or even distracting. Chances are reasonable that (a) not all data collected within one sub-cycle or across one theme are pertinent to a specific message; and (b) certain data or insights are more powerful than others. Omitting weak data sources or poorly justified design considerations can bring more powerful ones to the fore, and allow in-depth reporting of those that really matter. Finally, it can be useful to recognize that educational design researchers, many of whom grow rather attached to their designed interventions, must sometimes struggle to focus on telling a coherent story to readers, and not reporting on only what is important to them personally.

Seek inspiring examples

The educational design research community can learn from one another in many ways. While the content of research reports is of course extremely important, much can be learned from studying the format. It can be extremely useful to peruse papers that are methodologically similar for good ideas on concise, efficient presentation of, for example: (integrated) design propositions, intervention descriptions, research designs, data presentation, or emerging (theoretical or practical) insights. Given the connection to designed interventions, it can be informative to supplement design research papers with linked resources. For example, *Educational Designer* is an open access journal that welcomes critical reflection on and rich exemplification of designed interventions, and especially the grounds for design evolution (e.g. "What insights prompted which changes to interventions or their underlying ideas?"). Many examples were given throughout this book, especially in Chapters 2, 4, 5, 6, and 7. Here, we list the publications resulting from an inspiring doctoral project which won the 2011 Best Poster award at the Netherlands-Belgian Educational Research Association annual conference (ORD), the 2014 Researcher of the Year award from the Arnhem-Nijmegen University of Applied Sciences (HAN), and the 2016 Best Practice and Research Project award from the European Association for Practitioner Research on Improving Learning (EAPRIL):

- Stokhof, H.J.M., De Vries, B., Bastiaens, T., & Martens, R. (2017). How to guide effective student questioning? A review of teacher guidance in primary education. *Review of Education*, 5(2), 123–165. doi:10.1002/rev3.3089
- Stokhof, H. J. M., De Vries, B., Bastiaens, T., & Martens, R. (2017, OnlineFirst). Mind map our way into effective student questioning: A principle-based scenario. *Research in Science Education*. doi:10.1007/ s11165-017-9625-3
- Stokhof, H.J.M., De Vries, B., Bastiaens, T., & Martens, R. (2018, Online-First). Using mind maps to make student questioning effective: Learning outcomes of a principle-based scenario for teacher guidance. *Research in Science Education*. doi:10.1007/s11165-017-9686-3
- Stokhof, H.J.M., De Vries, B., Bastiaens, T., & Martens, R. (under review). To adopt or reject? Testing the robustness of a scenario for guiding effective student questioning.
- Stokhof, H.J.M., De Vries, B., Martens, R., & Bastiaens, T. (2017). Scenario for guiding effective student questioning by means of (digital) mind mapping: A teacher's manual. Nijmegen, the Netherlands: HAN University of Applied Sciences. doi:10.13140/RG.2.2.24260.94081
- Stokhof, H.J.M. (2018). *How to guide effective student questioning? Design and evaluation of a principle-based scenario for teacher guidance.* Unpublished doctoral dissertation. Heerlen: Open University of the Netherlands.

Good examples of design study reports can be helpful in shaping one's own publications. They can also inspire new ideas for conceptualizing and executing design research. Conceptualizing design research, including new directions for this genre of inquiry, is discussed in the next chapter.

Looking back and looking ahead

This book has been written to support researchers, and especially doctoral students, in conducting educational design research. Ideally, the ideas presented in these pages provide an enhanced foundation for further discussion and more widespread adoption of this unique genre of inquiry. This chapter briefly recapitulates some key concepts raised throughout the book, which may be the subject of future discourse. It also considers new directions and potential contributions that might be tackled through this approach.

Looking back: this book in review

Part I

The first three chapters built the foundation for the remainder of the book. The origins and centrality of the dual goals of seeking theoretical understanding through the development of solutions to real problems were discussed. Educational design research was characterized as being theoretically oriented, interventionist, collaborative, responsively grounded, and iterative. Across rich variation of interpretations of this approach, three orientations were distinguished: research conducted for, on, or through interventions, each of which are often seen during the lifespan of single projects. The theoretical contributions of educational design research were discussed in terms of empirical findings, hypotheses, conjectures, and theoretical principles. These may be used for descriptive, explanatory, predictive and/or prescriptive/normative purposes; and they may hold local, middle-range or broad, applicability. Four, very different, examples of educational design research undertakings were described in detail, along with their theoretical and practical contributions. The ways in which the fields of instructional design and curriculum development have influenced our conceptualization of educational design research were described, along with lessons learned from existing models portraying this kind of study. Rooted in these understandings, the first part of the book culminated with the presentation and discussion of a generic model for conducting educational design research.

Part II

The generic model presented in Chapter 3 set the stage for the second part of the book, which discussed the main processes involved in educational design research. It was stressed that these processes are generally evident in most design studies, but that the sequence, duration, and frequency vary with each project. Three core phases were discussed, each of which: involves interaction with practice, can feed into another phase and can be viewed as a sub-cycle with its own cogent chain of reasoning and action. Throughout each of these phases, the value of approaching the work using the mindsets of both detective and inventor were noted. The first phase discussed was that of analysis (featuring initial orientation, literature review, and field-based investigation) and exploration (involving site visits, professional meetings, and networking). This phase yields a descriptive and explanatory definition of the problem, long-range goals, initial design propositions, and partial design requirements. The second phase described was that of design (exploring, considering, and mapping solutions) and construction (creating and revising initial prototypes). This phase yields products that describe design ideas, as well as products that embody design ideas. The third phase described was that of evaluation (which entails planning, fieldwork, and meaning making) and reflection (which can be organic or structured). This phase yields theoretical understanding and recommendations for (refining) applied use. Each of these phases involves interaction with practice, and this was discussed in terms of the implementation and spread of interventions developed through design research. After describing the mindset of planning for actual use, implementation (adoption, enactment, and sustained maintenance) and spread (dissemination and diffusion) were described before attention was given to important factors that shape these processes: intervention attributes; strategies for change; the context, including its surrounding system; and the actors involved. Finally, design-based implementation research was discussed as well as how theoretical understanding supports (research on) implementation and spread. Each chapter in Part II concluded with multiple examples of how the core processes can take place, and offered phase-specific tools.

Part III

The third part of the book has considered the advancement of educational design research. Attention was given to writing proposals for studies that use this approach. This discussion addressed the purpose and functions of research proposals, the need for immersion in phenomena before being able to write proposals about them, different ways to position (sub-) studies in research proposals, and guidelines for proposal writing, including an assessment tool for educational design research proposals. Attention was also given to reporting design research. This included common reporting concerns, the different audiences of educational design research, and, with these in mind, various writing recommendations were

offered. In addition to traditional outlets such as refereed journals, online media was highlighted as an important vehicle for sharing the results and implications of educational design research.

Looking ahead: the future of educational design research

Challenges to be tackled

We have argued throughout this book that educational design research holds great potential for developing theoretical understanding that can be put to applied use. But there are many challenges to be tackled if this potential is to be realized. This discussion focuses on three that we consider to be among the most substantial for advancing the field, followed by considerations for further developing the educational design research community.

First, we need more examples. We acknowledge that the twin pursuit of theory building and practical innovation is extremely difficult, and note that some thoughtful scholars question whether it is even feasible, especially given the inherent challenges to guarding methodological rigor (e.g. Phillips & Dolle, 2006). While we remain convinced that the pursuit of theoretical understanding and practical applications can commence simultaneously, even synergistically, more high-quality examples of such work are greatly needed. A start in this direction has been made by resources such as the 2016 special issues of Cognition and Instruction and Journal of the Learning Sciences, as well as the recently established journals Educational Design Research and Journal of Formative Design in Learning. Further, the open access book, Educational Design Research (Plomp & Nieveen, 2013) contains over 50 examples from more than 20 countries, and Design Research in Education: A practical guide for early career researchers (Bakker, 2018), offers over a dozen examples of design research conducted by graduate students. Alongside research reports that can illustrate the power of this approach to external audiences, design researchers could benefit from more behind-the-scenes stories such as those told in the Part II examples of this book. These were gleaned by interviewing the researchers, and are not available in (nor relevant for) the research articles that foreground the research outcomes. A challenge for the field is to ascertain how work like this is best shared. While there is little doubt that existing channels such as journals, books, and conferences should be used, it is possible that additional modalities are needed for sharing high-quality examples and their behind-the-scenes stories.

Second, we need to make the results of educational design research (more) visible, by developing tools and approaches for this purpose. Documenting the impact of design research is challenging in both scientific and practical terms (McKenney & Reeves, 2013). The scientific contributions can be difficult to identify because sub-cycle publications, which offer important contributions in and of themselves, do not always indicate that they are part of design research.

Additionally, reports of entire trajectories which do portray themselves as design research are generally more suited to book chapters, which tend to be less visible and accessible than journal articles. Further, the practical contributions of educational design research can be difficult to assess. Owing partially to the fact that researcher and practitioner reward systems rarely recognize or appreciate them, practical outputs tend to be far less documented than scientific outputs. And even when they are published, for example in practitioner journals, these reports are not tracked by tools such as Google Scholar (other tools currently available, such as AltMetrics, offer proxy indicators, at best). Additionally, researchers rarely have the resources to measure long-term impact. Very few grant schemes allow for follow-up studies, which would also require investigation of systemic indicators of impact such as ownership, sustainability, or spread (Coburn, 2003; Pareja Roblin, McKenney, & Schunn, 2018). It is a challenge to the field to develop tools and approaches that can allow the impact of design research to be measured, and to lobby for their use.

Third, the design research approach affords outstanding opportunities to further develop theoretical understanding in several key areas that are currently under-researched, including: intervention theory, implementation theory, and educational design theory. While existing design research has vielded contributions to theoretical understanding about the design of some intervention types, this work is limited to date. Developers of many intervention types have descriptive and explanatory theories to guide their work, but often lack predictive and prescriptive theories to sufficiently inform design. A notable exception can be seen with one specific intervention type: computer-supported collaborative learning (CSCL) environments. Many recent studies have yielded findings and principles that provide a sound basis for the development of CSCL environments (Dillenbourg, Järvelä, & Fischer, 2009; Puntambekar, Erkens, & Hmelo-Silver, 2011). Often, CSCL studies have employed an educational design research approach (cf. Roschelle, Rafanan, Estrella, Nussbaum, & Claro, 2010), which is frequently the case in the learning sciences (Sommerhoff *et al.*, 2018). A worthy challenge facing educational design researchers is to further the development of predictive and prescriptive theories concerning additional intervention types.

Design research inherently involves the study of implementation, but relatively few design studies to date have capitalized on this opportunity to advance implementation theory, though design-based implementation research is a notable exception. In Chapters 4 and 7, three examples were given of theoretical lenses that could be leveraged and potentially extended during research on or for implementation and spread: (cultural historical) activity theory, social capital theory, and frame analysis. These are a few examples of theories that can help in understanding stakeholder perspectives, relationships, and assumptions, which can be pivotal to implementation. More work is needed to advance theories that help us understand the context and people involved, as well as what is required to render innovations locally viable and institutionalizable.

In a similar vein, relatively few design research efforts have documented or tested the design process well enough to advance the field of educational design. While design narratives can inform our collective craft wisdom, it would seem that educational design research could benefit from more robust theoretical grounding for steering specific design processes. The International Society for Design and Development in Education (ISDDE) and the Association for Educational Communications and Technology (AECT) are two of the few organizations today whose mission is to promote excellence in educational design practice. Stemming from ISDDE interactions, the NSF-funded Design Dimensions project focused empirical investigation on the processes of designers, and has produced worked examples of how successful designers tackle their design work (e.g. Bopardikar, Bernstein, Dravton, & McKenney, 2018), some of whom would characterize themselves as design researchers (e.g. Walkup, McKenney, & Barber, under review). Further research is needed to unpack and understand the productive habits of good designers and to develop design theory. Many of the ideas presented in this book have been strongly influenced by theory, and are also largely based on experience, but they have not yet been subjected to rigorous testing and refinement. We aim to tackle this challenge in the coming years, and hope that this task interests other scholars, as well.

The educational design research community

The call for educational researchers to make strategic choices and work collaboratively to develop, share, and build on insights is being made across approaches (cf. Schoenfeld, 2009b) and with specific regard to design research (Barab & Squire, 2004; Nieveen et al., 2006). Burkhardt (2006) calls for the development of skills among intervention-testing professionals, designers, and researchers. Through our teaching, mentoring, and the publication of this book, we work toward developing the skills necessary for design research to be adopted both widely and well. We recognize a need to invest in developing design researcher capacity, and note that this requires revisiting how (graduate) researchers are educated. In particular, it is important to note that design researchers fulfill the roles of consultant and designer alongside that of researcher (McKenney, 2016). As such, it seems important to attend to the development of cross-cutting competencies which serve each role: orchestration, empathy, flexibility, social competence (McKenney & Brand-Gruwel, 2018). While we recognize the importance of graduate-level coursework, we also recognize that these capacities cannot grow from coursework alone. Developing these competencies requires engagement in whole, situated, authentic tasks, i.e. real projects.

Burkhardt (2006) writes about what is needed to build the design research community (he uses the term 'engineering research') and bring about greater acceptance of the approach and use of its products, in terms of interventions and theoretical understanding. He makes the case for the need to influence governments (who allocate funding) and industry (notably, companies that produce educational materials). Burkhardt further indicates that major changes will need to come in academia, stating that "Currently, the *academic value system in education*, which controls academic appointments and promotions, is actively hostile to engineering research" (2006, p. 144, emphasis in original text). Instead, Burkhardt describes several Nobel Prize winners for design and development and concludes that educational design research candidates should be assessed on the basis of their: impact on practice, contribution to theoretical understanding, and improvement in either research or design methodology.

We seek to influence governments, industry, and academia – though this is a slow and often frustrating process. But in the meantime, let us not wait for the academic value system to catch up with what society has already deemed important. Let us, as a community, choose to prioritize impact on practice as we already do with the advancement of theory, knowledge, and methodology. Positive impact on practice is not a fringe benefit – it is the hallmark of socially responsible research.

Socially responsible research

Nearly a quarter century ago, the authors of *The New Production of Knowledge: The dynamics of science and research in contemporary societies* (Gibbons *et al.*, 1994) struck a chord of recognition among policy makers and researchers alike, with their description of how the production of knowledge and the processes of research were being radically transformed. The authors (1994) distinguished two forms of knowledge production: Mode 1 and Mode 2. Mode 1 knowledge production is primarily directed by university researchers. Within this relatively impermeable structure, specific problems and investigations are defined and vetted. The resulting knowledge is general and transferable. The spread of knowledge is hierarchical and linear, from researchers (sometimes through intermediaries) to practice. In contrast, Mode 2 knowledge production is not hierarchically organized, and the problems are defined and solved in practice. The resulting knowledge is practical and context-specific. The knowledge produced through these two modes is valued in different ways by different actors (Bartels, 2003).

Writing in the journal, Nature, Gibbons (1999, p. 11) pointed out:

Under the prevailing contract between science and society, science has been expected to produce 'reliable' knowledge, provided merely that it communicates its discoveries to society. A new contract must now ensure that scientific knowledge is 'socially robust', and that its production is seen by society to be both transparent and participative.

Gibbons (1999) argued that (a) the basic conditions and processes that have underpinned the production of 'reliable knowledge' are not necessarily compromised by the shift to 'socially robust knowledge'; (b) reliable knowledge has always only been reliable within boundaries; and (c) there is no one set of practices that describe, much less lead to, good science. He called upon scientists in all fields, natural and well as social, to go beyond their traditional search for 'reliable knowledge' to seek 'socially robust knowledge,' that is, knowledge that would have more reliable impact on the problems faced by society at large.

In the last 20 years, that call has been heeded, and debate has ensued in relation to the nature of socially robust knowledge (e.g. Hessels & Lente, 2008), new definitions of societal impact (e.g. Bornmann, 2013), how research priorities are governed (e.g. Owen, Macnaghten, & Stilgoe, 2012), how research is funded (e.g. Walker & Unruh, 2017), and accountability to the public (e.g. Oreskes & Conway, 2011). Under the term, Responsible Research and Innovation, this kind of work has gained considerable recognition in the European Union, owing especially to its prominent positioning in the *Science with and for Society* sub-program within the largest European Union research and innovation funding program to date (*Horizon 2020*). Elsewhere, new typologies are emerging to inform policy making, funding decisions, and assessment of completed projects which stress (alongside reliable knowledge) factors like learning and engagement with new insights, and the organizational and institutional processes that support robust research practices (e.g. McNie, Parris, & Sarewitz, 2016).

In the field of education, we see increased calls for research that meets society's needs (e.g. Cai *et al.*, 2017). For example, two leading journals in our field, both of which incidentally have demonstrated strong support for design research, recently published editorials calling for researchers to consider how their work could (better) impact learners and their learning. The *Cognition and Instruction* editorial (Philip, Bang, & Jackson, 2018, p. 86) calls "for research that studies the inseparability of the 'how,' the 'for what,' the 'for whom,' and the 'with whom' of teaching and learning" in light of the cultural and political contexts in which this takes place. Toward similar goals but through different pathways, the *Journal of the Learning Sciences* editorial (McKenney, 2018) stresses the importance of understanding and attending to the broader ecologies that surround learners as integral to being able to develop theoretical understanding that can support learning in real-world settings.

Educational design research and social responsibility

There no longer seems to be a question as to whether we should prioritize rigor or relevance. As discussed above, society today stresses that we need both. We believe that it is the responsibility of the research community, together with others, to take up the challenge of focusing (design) research on the important educational problems of our time (Reeves, 2011). This requires cooperation with other communities (e.g. policy makers, funders) to develop the infrastructure that can enable work which yields positive impact on society. For example, we may need to establish new consortia to bring diverse expertise to bear on solving complex educational problems, or achieve consensus on the highest educational priorities toward which our efforts should be focused (Reeves, 2015).

Alongside reliable knowledge (Mode 1), design research inherently seeks socially robust knowledge (Mode 2), a point which has been argued previously (van Aken, 2005). As such, design research has the potential to serve as a socially responsive form of inquiry. At the same time, we have noted that some design researchers view the societal contribution more along the lines of a fringe benefit. For us, it is part of a socially responsible mandate. If we truly want to contribute to improving education and are honest about the pace and mechanisms through which reliable knowledge production takes place, then we need to take seriously the production of knowledge that resides in the minds of those who participate in the enterprise. In this, we imply a range of participants, most notably educational professionals, but also the researchers and experts whose insider knowledge of the situation at hand help craft and refine solutions in context. From the stance of the realistic optimist, we acknowledge that, in the best of cases, it takes years or decades for theoretical understanding to be able to have any impact on practice. But we also acknowledge that educational design research has more to offer to practice. When the research activities themselves are shaped to be of practical value, through the intervention designed and/or the participant learning that ensues, research makes a clear and immediate contribution. Though the scale of these contributions may be modest, they may help demonstrate the value of educational research, something which has been questioned repeatedly (Kaestle, 1993; Oancea, 2005).

Media coverage on policies that help or hinder socially relevant research which involves collaboration with practice (cf. Viadero, 2009) has increased in recent years. Society is not just demanding participation in data collection. Today, society demands a voice in setting the agenda, deciding which problems researchers work on, and with whom. Educational design researchers can clearly contribute to the development of new knowledge, particularly by mediating a dialogue between knowledge production and knowledge use. The interventions we design play a crucial role in this, as do the choices we make about how to engage with practice during the endeavor. When we accept the needs and wishes of practice, not only as being heard, but as transformational in steering our research agendas, we also increase the chance that the theoretical and practical products of design research will, indeed, take root and be used over time.

Various authors have addressed the importance of seriously considering the social agenda in design research (Barab, Dodge, Thomas, Jackson, & Tuzun, 2007; Brown, 1992; Reeves, 2011). To some extent, there is room for personal choice in the matter. But there is little doubt that society is voicing its priorities. Educational design research is an outstanding way to demonstrate how researchers are listening.

Related readings and resources

Educational design research

Digital

- Open access book: http://international.slo.nl/edr/
- Special issue: Cognition and Instruction, https://doi.org/10.1080/07370 008.2014.949570
- Special issue: Journal of the Learning Sciences, https://www.tandfonline. com/toc/hlns20/25/4
- Journal: *Educational Design Research*, https://journals.sub.uni-hamburg. de/index.php/EDeR/index
- Resource: http://learnDBIR.org
- Tutorial: https://vimeo.com/74901901

Print

- Bakker, A. (2018). Design research in education: A practical guide for early career researchers. London: Routledge
- Fishman, B. J., Penuel, W. R., Allen, A. R., & Cheng, B. H. (Eds.). (2013). *Design-based implementation research: Theories, methods, and exemplars.* New York: Teachers College Press.
- Penuel, W. R. & Gallagher, D. J. (2017). Creating research-practice partnerships in education. Cambridge MA: Harvard Education Press.

Core activities

Analysis and exploration

Digital

 Resource: http://researchandpractice.org/jointly-negotiating-a-problem-ofpractice/

- Resource: http://learndbir.org/tools/negotiating-the-focus-of-joint-work
- Resource: http://researchandpractice.org/toolkit-build-relationships/

Design and construction

Digital

- Resource: http://www.instructionaldesign.org/
- Association: http://www.isdde.org
- Association: http://www.aect.org
- Journal: Journal of Formative Design in Learning, http://www.springer. com/education+%26+language/learning+%26+instruction/journal/41686
- Journal: Educational Designer, http://www.educationaldesigner.org

Print

- Branch, R. M. & Dousay, T. A. (2015). Survey of instructional design models (5th ed.). Bloomington, IN: AECT. Available online: https://tinyurl.com/ yddf74y2
- Dick, W., Carey, L., & Carey, J. O. (2011). The systematic design of instruction (7th ed.). New York: Allyn & Bacon.
- Funnell, S. C. & Rogers, P. J. (2013). *Purposeful program theory: Effective use of theories of change and logic models* (2nd ed.). San Francisco: Jossey-Bass.
- Morrison, G. R., Ross, S. M., Kalman, H., & Kemp, J. E. (2011). *Designing effective instruction* (6th ed.). New York: Wiley.
- van Merriënboer, J. J. & Kirschner, P. A. (2018). Ten steps to complex learning: A systematic approach to four-component instructional design (3rd ed.). London: Routledge.
- Walker, D. F. & Soltis, J. F. (2004). *Curriculum and aims* (5th ed). New York: Teachers College Press.

Evaluation and reflection

Digital

- Resource: http://www.cdc.gov/eval/resources/index.htm
- Resource: http://www.jcsee.org/program-evaluation-standards-statements
- Resource: http://www.evaluateitnow.com/downloads.html

Print

• Chen, H. T. (2015). Practical program evaluation: Theory-driven evaluation and the integrated evaluation perspective (2nd ed.). Thousand Oaks, CA: Sage.

- Fitzpatrick, J. L., Sanders, J. R., & Worthen, B. R. (2011). *Program evaluation: Alternative approaches and practical guidelines* (4th ed.). Upper Saddle River, NJ: Pearson.
- Patton, M. Q. (2011). Developmental evaluation: Applying complexity concepts to enhance innovation and use. New York: The Guilford Press.
- Russ-Eft, D. & Preskill, H. (2009). Evaluation in organizations: A systematic approach to enhancing learning, performance, and change. New York: Basic Books.

Implementation and spread

Digital

- Resource: http://researchandpractice.org
- Resource: http://hub.mspnet.org
- Resource: http://smhp.psych.ucla.edu/qf/systemicchange.html
- Resource: https://www.carnegiefoundation.org

Print

- Evans, R. (2001). The human side of school change: Reform, resistance, and the real-life problems of innovation. San Francisco, CA: Jossey-Bass.
- Fullan, M. (2016). *The new meaning of educational change* (5th ed.). New York: Teachers College Press.
- Fullan, M. (2018). Surreal change: The real life of transforming public education. New York: Routledge.
- Hall, G. & Hord, S. (2014). *Implementing change: Patterns, principles, and potholes* (4th ed.). Upper Saddle River, NJ: Prentice Hall.

Research skills

Conducting literature review

Digital

- Tutorial: http://www.gwu.edu/~litrev/
- Tutorial: http://libguides.library.cqu.edu.au/c.php?g=760869&p=5456918

Print

- Fink, A. (2009). Conducting research literature reviews. London: Sage.
- Jesson, J. & Matheson, L. (2011). Doing your literature review: Traditional and systematic techniques. London: Sage.

- Machi, L. & McEvoy, B. (2009). *The literature review: Six steps to success*. Thousand Oaks, CA: Corwin.
- Ridley, D. (2008). *The literature review: A step-by-step guide for students.* Thousand Oaks, CA: Sage.

Developing instrumentation

Digital

- Tutorial: http://www.surveysystem.com/sdesign.htm
- Resource: http://www2.acs.ncsu.edu/upa/assmt/resource.htm
- Resource: http://www.transformingassessment.com/

Print

- Bradburn, N. M., Sudman, S., & Wansink, B. (2004). Asking questions: The definitive guide to questionnaire design For market research, political polls, and social and health questionnaires. San Francisco, CA: Jossey-Bass.
- Colton, D. & Covert, R. (2007). Designing and constructing instruments for social research and evaluation. San Francisco, CA: Jossey-Bass.
- DeVellis, R. F. (2016). Scale development: Theory and applications. Thousand Oaks, CA: Sage.
- Dillman, D. A., Smyth, J. D., & Christian, L. M. (2009). Internet, mail, and mixed-mode surveys: The tailored design method (3rd ed.). New York: Wiley.

Data collection and analysis

Digital

- Resource: http://www.socialresearchmethods.net
- Resource: http://methods.sagepub.com
- Resource: https://campus.sagepub.com

Print

- Creswell, J. W. & Creswell, J. D. (2018). Research design: Qualitative, quantitative and mixed methods approaches (5th ed.). Thousand Oaks, CA: Sage.
- Denzin, N. & Lincoln, Y. (2005). The SAGE handbook of qualitative research design: Qualitative, quantitative, and mixed methods (3rd ed.). London: Sage.
- Gorard, S. (2008). Quantitative research in education. London: Sage.
- Merriam, S. B. & Tisdell, E. J. (2015). *Qualitative research: A guide to de*sign and implementation. San Francisco: Jossey-Bass.

- Muijs, D. (2010). Doing quantitative research in education with SPSS. London: Sage
- Robson, C. (2011). Real world research. Malden, MA: Blackwell Publishers.

Project management and dissemination

Digital

- Resource: http://michaelgreer.biz/
- Software: http://projectwizards.net
- Software: http://basecamp.com

Print

- Greer, M. (2014). The project manager's partner: A step-by-step guide to project management (2nd ed.). Amherst, MA: HRD Press
- Kerzner, H. (2009). Project management: A systems approach to planning, scheduling, and controlling (10th ed.). New York: Wiley.
- Mantel, S. J., Meredith, J. R., Shafer, S. M., & Sutton, M. M. (2010). *Project management in practice* (4th ed.). New York: Wiley.
- Rocco, T. S. & Hatcher, T. G. (2011). *The handbook of scholarly writing and publishing*. San Francisco: Jossey-Bass.
- Veletsianos, G. (2016). Social media in academia: Networked scholars. London: Routledge.



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Index

Page numbers in **bold** refer to tables.

action goals 30-1

- activity theory (CHAT) 97, 219-20
- actors: roles in implementation and spread 214–18
- ADDIE: instructional development model 72–3
- adoption 201; categories 216; Concerns-Based Adoption Model (C-BAM) 217–18
- Adventures of Jasper Woodbury 56–59
- Akkerman, S. F.: and Bakker, A. 217; and Bruining, T. 217
- alpha testing 167; questions during 171 analysis and exploration 85, 90–125;
- analysis and exploration 63, 90–123, analysis 95–112; analytical and creative perspectives 92; document assessment tool 122, **123–5**; examples 118–22; exploration 112–14; implementation and spread during 222–5; main activities and outputs 90–2; products of evaluation and reflection 190; products resulting from 114–18; setting the stage for 93–5
- analytical and creative perspectives: analysis and exploration 92; balancing 87–8; design and construction 128; evaluation and reflection 162–3
- applied research, linking basic and 7–9
- applied used, recommendations for 190
- assessment tools: implementation and spread 224, **225**, 228, **229–30**, 233, **233–4**; research proposals 250–4; *see also* document assessment tool
- Association for Educational Communications and Technology (AECT) 269
- audiences: external 237, 259–62; internal 236–7, 258; understanding 256–62
- Bannan-Ritland, B. and Baek, J. Y. 80, 81, 82,93 Barab, S. A. et al. 27, 28, 41, 43, 220, 260 Barak, M. and Zadok, Y. 37 Barber, J. 64 Bereiter, C. 31, 216 beta testing 167-8; questions during 171 - 2Binkhorst, F. et al. 122 'black box' and 'white box' techniques 167 blended learning (example) 156–8, 210, 226-8 Boelens, R. et al. 158 boundary maintenance/boundary spanners 216–17 Bradley, B. 47; and Reinking, D. 49; Reinking, D. and 20, 80, 82 brainstorming techniques 135 Branch, R. M. 74; Gustafson, K. L. and 72 - 3Bransford, J. et al. 56 Broekkamp, H. and Hout-Wolters, B. H. A. M. 11 Brown, A. L. 10-11, 12, 20, 78, 199-200 budget planning 108-9, 144, 250 Burkhardt, H. 10, 27, 96, 167, 214, 269-70; and Schoenfeld, A. 11 Campbell, J. 221 case-based activity (CBA) 39 Cervetti, G. et al. 60, 64 circle reflection (modality) 186 Clarke, J. and Dede, C. 28, 29, 202, 207 clear interventions 206 Cobb, P. et al. 22, 26, 40, 177; Gravemeijer, K. and 81 Coburn, C. E. 98, 204-5, 206, 214, 215;
 - *et al.* 211, 221; and Penuel, W. R. 210

Cognition and Technology Group at Vanderbilt (CTGV) 57, 58 collaborative research 14; see also practitioners, collaboration with Collins, A. M. 10, 12, 78 commissive space 257-8 communication 132-3 compatible interventions 207 competences for design and construction 131 - 4Computer Assisted Curriculum, Analysis, Design and Evaluation (CASCADE) 16,21 concerns of actors 216-18 Concerns-Based Adoption Model (C-BAM) 217-18 conferences 113 conjecture maps 141-2 construction 146-53; see also design and construction constructivist and objectivist influences on instructional design 68-9 content validity ratio 175-6 context: implementation and spread 211-14; initial orientation 100; replication 20; research proposals 243 contributions: examples 45-66; practical 19, 43-5; theoretical 19, 34-43 courtroom challenge 137 creativity 133-4; curriculum development 78; organic reflection 184-5; see also analytical and creative perspectives 'critical friends' 91 critical path tool 149 critical thinking 137 Cronbach, L. J. 20 Crouch, C. H. and Mazur, E. 13 cultural-historical activity theory (CHAT) 97, 219–20 curriculum development 74-8, 103-4; and definition 75-6; implications 78; instruction model 73-4; and theory 76 - 8data analysis 110-12; research proposals 249 data collection 110, 180-1 De Bono's hats 137 De Groot, A. D. 7 De Vries, B. et al. 177 decision makers 215, 216 Dede, C. 255; Clarke, J. and 28, 29, 202, 207

deliberative approach to curriculum development 77 descriptive goals 30 descriptive theories 36 Desforges, C. 256 design and construction 85-6, 126-60; analytical and creative perspectives 128; construction 146-53; design 135–45; document assessment tool 158, 159-60; examples 154-8; implementation and spread during 226-30; main activities and outputs 127-8; products of analysis and exploration 118; products of evaluation and reflection 190; products resulting from 153-4; setting the stage for 129-34 'design principles' 39 design requirements and design propositions: evolution and differences 129, 130; refining 140-2 design-based implementation research (DBIR) 218-19 detailed design specification 145 developer screening 174-5 development goals 30 development phase/intervention form and evaluation focus 166-9, 170 Dewey, J. 7, 90 diffusion 204-5; research, development and diffusion (RDD) 209 dissemination 204; research proposals 249 document analysis 107, 179 document assessment tool: analysis and exploration 122, 123-5; design and construction 158, 159-60; evaluation and reflection 195, 196-8 document plan 107-9, 179 documenting design, importance of 129 Driscoll, M. P. 68, 70-1 dual focus on research and practice 81 Edelson, D. 9-10, 93, 141, 250-1 education design research community 269 - 70

education design research models 78–82; dual focus on theory and practice 81; generic 82–8; process 80–1; types 79–80; user-inspired 82

education design (research-based) *vs* education design research 32, **33** education professionals, reports for 259

- educational design research: characterizing 12–18; main outputs 18–22; motives and origins 6-12; and other genres 29-33; three orientations and variation 23-9; see also future perspective effectiveness 168; and efficacy 172-3, 212-13 Ehlen, G. C. et al. 97 Eisner, E. 78 enactment 201-2 Engeström, Y. 97, 220 ethical and regulatory issues 109, 242 - 3, 249evaluation and reflection 86, 161–98; analytical and creative perspectives 162-3; document assessment tool 195, 196-8; evaluation 164-82; examples 190-5; implementation and spread during 230-4; main activities and outputs 161-2; products resulting from 189-90; prototypes 151-2; reflection 182-9; setting the stage for 163-4 evolution in design research 163-4 expert appraisal 175-6 expertise in multidisciplinary teams 149 - 50explanatory theories 36-7 exploration 112-14; see also analysis and exploration extending experiential learning (WHO) (example) 118-20, 154-6, 190-2 external audiences 237, 259-62 feasibility testing 167 field, practical contributions characterized by 45 field portrait strategy 104 field-based investigation 91, 103-12 fieldwork 109-10; evaluation 179-81 financial planning 108-9, 144, 250 findings, considering 111, 182 Firestone, W. A. 21 focus: dual 81; evaluation 164-70; refining 103
- focus groups 107, 174, 178
- Four-Component Instructional Design (4C/ID) model 71–2, 143
- frame analysis 98, 221
- framing questions 103, 171-7
- Fullan, M. 203-4, 215, 216
- future perspective 267–72; challenges 267–9; research community 269–70; social responsibility 270–2

- Gagné, R. M. 70-1, 143 gamma testing 168; questions during 172 - 3Gantt chart 149 general public, reporting to 261-2 generalization 19-22 generic model 82-8 goals: of evaluation 164-5; see also research goals Goffman, E. 98 Goodlad, J. et al. 76, 103, 168-9 Gravemeijer, K. and Cobb, P. 81 Gustafson, K. L. and Branch, R. M. 72-3 Hake, R. R. 12, 13, 14-16 Hall, G. E. et al. 217-18 Hannafin, M. J.et al. 69; and Hill, J. 68, 69; Kim, H. and 39; Wang, F. and 80 Havelock, R. 208, 210 Herrington, J. and Oliver, R. 24-5 high-level theory 41, 42 ideas: checking 138; consideration 136-8; generation 135-6; products describing and embodying 153-4 impact testing 168 implementation and spread 87, 199-234; determinants of 205-21; examples and assessment tools 222-34; implementation 200-3; setting the stage for 199-200; spread 203-5 influence of individuals/groups 215 initial design propositions 117-18 initial orientation 99-101 initial phase 90-1, 95; revisiting 93 innovation adopter categories 216 inspiring examples: writing reports 263-4 institutionalization testing 168 instructional design 67-74; definition 67-9; implications 74; theories and models 69-74
- instruments: preparation 109, 179; research proposals 248
- integrated curriculum for primary school science and literacy (example) 59–66
- internal audiences 236-7, 258
- International Society for Design and Development in Education (ISDDE) 269
- interpretivist goals 30
- interventionist research 13
- interventions: attributes in implementation and spread 205–8; research for, on

and through 23-9; role, development phase and forms: implications for evaluation 165-9, 170; type, practical contributions characterized by 44-5 interviews 106, 178 iterative research 15–16 Johnson, S. 129, 184, 185 Joseph, R. and Reigeluth, C. M. 36, 214 journal articles and project reports 111-12; see also report study journals (logbooks) 107, 179 Kali, Y. 258; and Linn, M. C. 39; and Ronen-Fuhrmann, T. 14 Kant, I. 182, 183, 185-6 Kelly, A. E. 80, 129, 256, 257 Kim, H. and Hannafin, M. 39 Klein, F. 75 Kozma, R. 22 Krathwohl, D. R. 181 Lawrence Hall of Science (LHS): 'fencepost meetings' 133; Seeds of Science/Roots of Reading program 16, 60-6Lehrer, R. 37; and Schauble, L. 177 level, theories categorized by 39-41 limitations: research proposals 249 line reflection (quality) 186-9 linkage model 210–11 linking basic and applied research 7-9 Linn, M. C.et al. 40, 41, 141; and Hsi, S. 177 literature review: analysis and exploration 90-1, 101-2; research proposals 246 local theory 40, 42 local viability testing 168 logbooks (journals) 107, 179 logic models 138, 139 long-range goals 115-16 Lucero, M. et al. 24 Lumsdaine, E. et al. 133 McKenney, S. 16, 27, 31, 103, 167, 269, 271; and Brand-Gruwel, S. 31–2, 269; et al. 41, 81, 82; Reeves, T. C. and 267; and van den Akker, J. 15 mapping solutions 140-5 Marsh, C. J. 215; and Willis, G. 76 Mazur, E. 13, 14, 15; Crouch, C. H.

- and 13 meaning making: evaluation 181-2
- meaning making: evaluation 181–2; fieldbased investigation in analysis 110–12

Merrill, D. 69 Merton, R. K. 40 message, refining 263 methods: refining 239; research proposals 247-9; selecting 106-7, 177-9 middle school mathematics, technologyrich learning in (example) 56–9, 102 middle-range theory 40, 42 milestone map 149 morphological charts 136 multidisciplinary teams see teamwork multiple and single sub-cycles 84-6, 241, 242 multiple strands of inquiry, aligning 240-1 Negroponte, N. 22 Networked Improvement Communities (NICs) 211 networking 113-14 Nieveen, N. 21, 146, 173; et al. 26 non-participant observations 107, 179 normative/prescriptive theories 38-9 objectives for exploration 112 objectivist and constructivist influences on instructional design 68-9 One Laptop Per Child (OLPC) project 22 organic reflection 184-5 orientations: research for, on and through interventions 23-9 outputs 18-22; analysis and exploration 90-2; design and construction 127-8; evaluation and reflection 161–2; theoretical understanding as 43; theory and practice in generic model 86-8 Palincsar, A. S. et al. 38 para-teacher professional development in In-dian slums (example) 51-6 partial design requirements 116-17 participant/non-participant observations 107, 179 participants: changing role of 215–16; selecting and engaging 109-10, 180; selection: research proposals 247-8 Pasteur's quadrant 7-9 Patton, M. Q. 166-7, 169, 181 peer instruction 13, 14 Penuel, W. R.: Coburn, C. E. and 210; et al. 97, 201, 218-19, 221; and Gallagher, D. J. 211, 219

perception poll strategy 104

Physics Education Research (PER) (Hake) 12, 13, 14-16 picture taking 135 pilot testing 176-7 planning: evaluation 164-79; field-based investigation in analysis 103-9; implementation and spread 199-200; research proposals 249-50 point reflection (quantity) 186-9 policy planning 109 policy synthesis strategy 104 Posner, G. 76; and Rudnitsky, A. 73-4 practical contributions 19, 43-5 practical perspective 11-12 practical sources: literature review 101-2 practice: implementation and spread 87 practitioners, collaboration with 14, 16-18, 95, 180, 210-11 pre-service teacher education: reflective practice (example) 193-5, 230-2 pre/post tests 107, 179 predictive goals 30 predictive theories 37-8 premature generalization 22 premature scaling 22 preschooler oral language skills, strategies for developing (example) 46-51 prescriptive/normative theories 38-9 presentation of research proposal 250 primary school science and literacy, integrated curriculum for (example) 59-66 problemization, theoretical understanding supporting 97-8 problem(s): definition 114–15; initial orientation 100; legitimate, vs solutions in search of 93-4; research proposals 238-9, 245; solving 209; verified in literature and practice 94-5 Procee, H. 186; and Visscher-Voerman, I. 185 - 6process 80-1; literature review 102; portrayal 12-16; prototyping 148-9; research proposals 248-9 professional meetings 113 project catalysts 16 project description: research proposals 245 - 7project design: research proposals 247-9 project overview: research proposals 245 project reports and journal articles 111-12; see also report study prototypes 146, 153; in educational design research 146-7; evaluation 176; forms

of 147–8; process management 148–9; revising 150-3; teamwork 149-50 psychology-informed instructional design 67-8 purpose, theories categorized by 35-9 Quest Atlantis 27, 220, 260 questionnaires 107, 179 questions: framing 103, 171-7; research 240-1, 246-7; and strategies in analysis 105 RASCI matrix 149 Raval, H. 51, 167 reasoning: forms of 35; and reflection 183 - 4reciprocity: research and practice 16-18 reductionist and systems perspectives 95-6 Reeves, T. C. 80-1, 256, 271; and Carter, J. B. 152; et al. 255, 256; and Hedberg, J. 167; and McKenney, S. 267; and Oh, E. G. 258 reflection 182-9; see also evaluation and reflection reflective practice (example) 193-5, 230-2 Reinking, D.and Bradley, B. A. 20, 80, 82; Bradley, B. and 49; and Watkins, J. 146 relevance: practical perspective 11-12; research proposals 249; scientific perspective 10-11 reliability and validity of findings 111 replication 20 report study 111-12, 182, 255-64; common concerns 255-6; understanding different audiences 256-62; writing recommendations 262-4 representativeness of data 111 research, development and diffusion (RDD) 209 research goals: long-range 115-16; productive dispositions for achieving 31-2; research proposals 247; types of 29-31 research and practice reciprocity 16-18 research proposals see writing proposals research questions 240-1, 246-7 Research–Practice Partnerships (RPPs) 95,211 research-based education design vs education design research 32, 33 researcher-practitioner cooperation 14, 16-18, 95, 180, 210-11 researchers, reports for 259-60

responsively grounded research 14-15 Reymen, I. M. M. J. et al. 185 Richey, R. C. and Klein, J. D. 74 River City Curriculum 29 robust research 9-12 Rogers, E. M. 203-4, 206, 216 Sandoval, W. 25, 141 SCAMPER 135 Schoenfeld, A. H. 9, 26-7, 32; Burkhardt, H. and 11 Schön, D. 183 scientific perspective 10-11 scientific sources: literature review 101-2 scope: research proposals 242-3, 262-3 single and multiple sub-cycles 84-6, 241, 242 site visits 113 skeleton design 143-5 slip writing 135 social capital theory 97-8, 220-1 social interaction 209 social media 261-2 social responsibility 270-2 Socratic dialogue-inducing laboratories 15 - 16soundness testing 167 spread 203-5: see also implementation and spread stakeholders: initial orientation 100-1; role in implementation and spread 215 standardized research reports, alignment with 256 Stenhouse, L. 117 Stokes, D. 7-9 strategies: analysis and exploration 103-4, 112-14; evaluation and reflection 173-7; implementation and spread 208-11 strengths/weaknesses matrix 137 structured reflection 185-9 sub-cycles 84-6, 241, 242; see also specific subcycles sustained maintenance 202-3 Swan, M. 27-9 SWOT analysis 104, 116, 117, 137 synectics 135 systems perspective 213-14; and reductionist perspective 95-6 teacher design teams (TDTs) (example) 120-2, 222-4 teamwork 131-2; prototypes 149-50

technology-rich learning in middle school mathematics (example) 56-9, 102 terminology 18 theoretical contributions 19, 34-43 theoretical framework: research proposals 246 theoretical orientation 12-13 theoretical spaces 41-3 theoretical understanding: developing 34–5; evaluation and reflection 189; implementation and spread 219-21; as output 43; supports problemization 97-8 theory: categories 35-41; definition 34 Thijs, A.and van den Akker, J. 213-14; and van den Berg, E. 207 Thompson, M. and Wiliam, D.. 207-8 Thompson Long, B. and Hall, T. 195 time planning/timelines 107-8, 144, 250 tolerance, notion of 172, 207-8 triangle reflection (relation) 186-9 trustworthiness of data 111 tryouts 177 Tyler, R. 77 user-inspired basic research 7-9 user-inspired education design research models 82 validity and reliability of findings 111 value-added interventions 206 van den Akker, J. 10, 39, 45, 75, 76, 168–9, 206; McKenney, S. and 15; Thijs, A. and 213–14 van Merriënboer, J. 71-2, 143 van Strien, P. J. 7, 85, 86 variation across orientations 26-9 Vesper, J. L. 119-20, 154-5 Wagner, J. 16–17 Walker, D. 77 Wang, F. and Hannafin, M. 80 weighted ranking 137 'white box' and 'black box' techniques 167Worthern, B. R. et al. 164-5

writing proposals 236–54; assessment tools 250–4; guidelines 243–50; positioning study 240–3; prerequisites 238–9; purpose and function of 236–7 writing reports 262–4

Yin, R. 21