# Scheduling with target start times 

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#### Abstract

We address the single-machine problem of scheduling $n$ independent jobs subject to target start times. Target start times are essentially release times that may be violated at a certain cost. The goal is to minimize an objective function that is composed of total completion time and maximum promptness, which measures the observance of these target start times. We show that in case of a linear objective function the problem is solvable in $O\left(n^{4}\right)$ time if preemption is allowed or if total completion time outweighs maximum promptness.


## 1 Introduction

A production company has to deal with the traditional conflict between internal and external efficiency of the production. Internal efficiency is the efficient use of the scarce resources. It results in a cost reduction and hence in possibly more competitive prices or higher profits. External efficiency is achieved by meeting the conditions superimposed by external relations. Clients, for instance, insist on product quality, short delivery times, and in-time delivery, among other things. Compromising product quality is playing with fire, but many a company tries to get away with late deliveries. After all, a good due-date performance may be achieved only in case of putting work out, overwork, frequent setups, or high setup costs. Unfortunately, many companies do not realize that a better planning may accomplish the same. This type of external efficiency, between the company and its clients, is actually downstream; it is the extent by which the company successfully copes with the requirements on the demand side.

We also distinguish upstream external efficiency. This is the extent by which the company successfully copes with the conditions on the supply side. A company, for instance, negotiates on the prices and delivery times of raw material. In order to achieve a higher internal efficiency, but especially a better due date performance, it may be worthwhile to pay a higher price to get the raw material sooner.

There exist several single-machine scheduling models of the trade-off between internal and downstream external efficiency. Van Wassenhove and Gelders (1980), for instance,
consider a model for making the trade-off between work-in-process inventories and due date performance; see also Hoogeveen and Van de Velde (1995). Schutten, Van de Velde, and Zijm (1996) consider a batching problem for balancing out utilizing machine capacity against due date performance. Single-machine problems seem to be oversimplified models, but the study of these models makes sense, if we think of a company as a single-machine shop, or if there is a single bottleneck. What is more, single-machine models serve as building-blocks for solving complex scheduling problems.

In this paper, we study a single-machine scheduling model for striking a rational balance between internal and upstream external efficiency. Our model specification is as follows. A set of $n$ independent jobs has to be scheduled on a single machine that is continuously available from time zero onwards and that can process at most one job at a time. Each job $J_{j}(j=1, \ldots, n)$ requires processing during a positive time $p_{j}$ and has a target start time $s_{j}$. Without loss of generality, we assume that the processing times and target start times are integral. A schedule $\sigma$ specifies for each job when it is executed while observing the machine availability constraints; hence, a schedule $\sigma$ defines for each job $J_{j}$ its start time $S_{j}(\sigma)$ and its completion time $C_{j}(\sigma)$. The promptness $P_{j}(\sigma)$ of job $J_{j}$ is defined as $P_{j}(\sigma)=s_{j}-S_{j}(\sigma)$, and the maximum promptness is defined as $P_{\max }(\sigma)=\max _{1 \leq j \leq n} P_{j}(\sigma)$. We note that the maximum promptness $P_{\max }(\sigma)$ equals the maximum earliness $E_{\max }(\sigma)=$ $\max _{1 \leq j \leq n}\left(d_{j}-C_{j}(\sigma)\right)$ if each $J_{j}$ has a due date $d_{j}$ for which $s_{j}=d_{j}-p_{j}$ and if interruption of job processing is not allowed.

The problem we consider is to schedule the jobs so as to minimize total completion time $\sum_{j=1}^{n} C_{j}$ and maximum promptness $P_{\max }$ simultaneously. Total completion time $\sum_{j=1}^{n} C_{j}$ is a measure of the work-in-process inventories as well as the average leadtime. Hence, it is a performance measure for internal efficiency as well as downstream external efficiency.

Maximum promptness measures the observance of target start times. If it is positive, then it signals an inefficiency: at least one job is scheduled to start before its target start time. Generally, this is possible only if we are willing to pay a penalty. In case the target start times are derived from the delivery times of raw material, then this penalty is actually the price of a speedier delivery. In case the target start times are derived from the completion times of the parts in the preceding production stage, then this penalty may be an overwork bonus to expedite the production. If the maximum promptness is negative, then it signals a slack, which implies that we may increase the deadlines that are used in the preceding production stage.

It is important to realize that the target start times are actually release times that may be violated at a certain cost. In this sense, our problem comes close to the well-studied single-machine problem of minimizing total completion time subject to release times; see for instance Lenstra, Rinnooy Kan, and Brucker (1977) and Ahmadi and Bagchi (1990).

We now give a formal specification of our objective function. We associate with each schedule $\sigma$ a point ( $\sum_{j=1}^{n} C_{j}(\sigma), P_{\max }(\sigma)$ ) in $\Re^{2}$ and a value $F\left(\sum_{j=1}^{n} C_{j}(\sigma), P_{\max }(\sigma)\right.$ ). The function $F: \Omega \rightarrow \Re$, where $\Omega$ denotes the set of all feasible schedules, is a given composite objective function that is nondecreasing in either of its arguments; this implies that for any two schedules $\sigma$ and $\pi$ with $\sum_{j=1}^{n} C_{j}(\sigma) \leq \sum_{j=1}^{n} C_{j}(\pi)$ and $P_{\max }(\sigma) \leq P_{\max }(\pi)$ we have that $F\left(\sum_{j=1}^{n} C_{j}(\sigma), P_{\max }(\sigma)\right) \leq F\left(\sum_{j=1}^{n} C_{j}(\pi), P_{\max }(\pi)\right)$. Our problem is then formulated as

$$
\min \left\{F\left(\sum_{j=1}^{n} C_{j}(\sigma), P_{\max }(\sigma)\right) \mid \sigma \in \Omega\right\} .
$$

Extending the three-field notation scheme of Graham, Lawler, Lenstra, and Rinnooy Kan (1979), we denote this problem by $1 \| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$. The special case in which the function $F$ is linear is denoted by $1 \| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$, where $\alpha_{1} \geq 0$ and $\alpha_{2} \geq 0$.

In comparison to single-criterion problems, there are few papers on multicriteria scheduling problems. We refer to Dileepan and Sen (1988) and Hoogeveen (1992) for an overview of problems, polynomial algorithms, and complexity results.

This paper is organized as follows. In Section 2, we make some general observations and outline a generic strategy for solving the $1 \| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$ problem. We also point out that $1 \| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$ as well as its preemptive version $1|p m t n| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$, in which jobs may be interrupted and resumed later on, are $\mathcal{N} \mathcal{P}$-hard in the strong sense. In Section 3, we consider the linear variant $1|p m t n| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$. Our main results are that $1|p m t n| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ and, in the case that $\alpha_{1} \geq \alpha_{2}$, also $1 \| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ are solvable in $O\left(n^{4}\right)$ time.

## 2 General observations

The fundamental question is whether the $1 \| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$ problem is solvable in polynomial time for any given function $F$ that is nondecreasing in its arguments. The first observation we make is that this is so, if we can identify all the so-called Pareto optimal schedules in polynomial time.

Definition 1 A schedule $\sigma \in \Omega$ is Pareto optimal with respect to the objective functions $\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$ if there exists no feasible schedule $\pi$ with either $\sum_{j=1}^{n} C_{j}(\pi) \leq \sum_{j=1}^{n} C_{j}(\sigma)$ and $P_{\max }(\pi)<P_{\max }(\sigma)$, or $\sum_{j=1}^{n} C_{j}(\pi)<\sum_{j=1}^{n} C_{j}(\sigma)$ and $P_{\max }(\pi) \leq P_{\max }(\sigma)$.

Once the Pareto optimal set, that is, the set of all schedules that are Pareto optimal with respect to the functions ( $\sum_{j=1}^{n} C_{j}, P_{\max }$ ), has been determined, the $1 \| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right.$ ) problem can be solved for any function $F$ by computing the cost of each Pareto optimal point and taking the minimum. Hence, if each Pareto optimal schedule can be found in polynomial time and the number of Pareto optimal schedules is polynomially bounded, then the problem is solvable in polynomial time.

We start with analyzing the two single-criterion problems that are embedded within $1 \| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$, that is, $1 \| P_{\max }$ and $1 \| \sum_{j=1}^{n} C_{j}$. The $1 \| P_{\max }$ problem is clearly meaningless, since we can improve upon each solution by inserting extra idle time at the beginning of the schedule. Hence, we impose the restriction that machine idle time before the processing of any job is prohibited, that is, all jobs are to be scheduled in the interval $\left[0, \sum_{j=1}^{n} p_{j}\right]$. It is easily checked that in case of a given overall deadline $D>\sum_{j=1}^{n} p_{j}$ the optimal schedule is obtained by inserting $D-\sum_{j=1}^{n} p_{j}$ units of idle time before the start of the first job. In the three-field notation scheme, the no machine idle time constraint is denoted by the acronym $n m i t$ in the second field. The $1|n m i t| P_{\max }$ problem is solved by sequencing the jobs in order of non-decreasing target start times $s_{j}$. The $1 \| \sum_{j=1}^{n} C_{j}$ problem is solved by sequencing the jobs in order of non-decreasing processing times $p_{j}$ (Smith, 1956). Let now MTST be an optimal schedule for the $1|n m i t| P_{\text {max }}$ problem in which ties are settled to minimize total completion time; MTST is the abbreviation of minimum target start time. In addition, let $S P T$ be an optimal schedule for the $1 \| \sum_{j=1}^{n} C_{j}$ problem, in which ties are settled to minimize maximum promptness; $S P T$ is the abbreviation of shortest processing time. It then follows that $P_{\max }^{*} \leq P_{\max }(\sigma) \leq P_{\max }(S P T)$ and $\sum_{j=1}^{n} C_{j}^{*} \leq \sum_{j=1}^{n} C_{j}(\sigma) \leq \sum_{j=1}^{n} C_{j}(M T S T)$ for any Pareto optimal schedule $\sigma$, where $P_{\max }$ and $\sum_{j=1}^{n} C_{j}^{*}$ denote the outcome of the respective single-criterion problems.

Consider any Pareto optimal schedule $\sigma$; let $\left(P_{\max }(\sigma), \sum_{j=1}^{n} C_{j}(\sigma)\right)$ be the corresponding Pareto optimal point. By definition, $\sigma$ solves the problems $1\left|P_{\max } \leq P_{\max }(\sigma)\right| \sum_{j=1}^{n} C_{j}$ and
$1\left|\sum_{j=1}^{n} C_{j} \leq \sum_{j=1}^{n} C_{j}(\sigma)\right| P_{\max } ;$ the notation $P_{\max } \leq P_{\max }(\sigma)$ in the second field means that we impose $P_{\max } \leq P_{\max }(\sigma)$ as an extra constraint that each feasible schedule has to satisfy. Hence, if we know some $P_{\max }$ value $P$ that may correspond to a Pareto optimal point, then we can determine the corresponding schedule $\sigma$ and $\sum_{j=1}^{n} C_{j}$ value by solving $1\left|P_{\max } \leq P\right| \sum_{j=1}^{n} C_{j}$. Since any given value $P_{\max }$ induces for each job $J_{j}$ a release date $r_{j}=\max \left\{0, s_{j}-P_{\max }\right\}$, we have to solve a problem of the form $1\left|r_{j}\right| \sum_{j=1}^{n} C_{j}$. A generic strategy for solving the bicriteria problem is then to solve this type of problem for all $P_{\max }$ values that may correspond to a Pareto optimal point and evaluate the function $F$ for all the resulting combinations ( $P_{\max }, \sum_{j=1}^{n} C_{j}$ ). Lenstra, Rinnooy Kan, and Brucker (1977), however, show that the $1\left|r_{j}\right| \sum_{j=1}^{n} C_{j}$ problem is $\mathcal{N} \mathcal{P}$-hard in the strong sense.

We therefore make the additional assumption that preemption of jobs is allowed, that is, the execution of any job may be interrupted and resumed later on. This assumption implies a crucial relaxation of the original problem; it has both positive and negative aspects. To start with the positive part: we can apply the generic approach now, since the $1\left|p m t n, r_{j}\right| \sum_{j=1}^{n} C_{j}$ problem is solvable in $O(n \log n)$ time by Baker's algorithm (Baker, 1974): always keep the machine assigned to the available job with minimum remaining processing time. Note that this algorithm always generates a schedule without machine idle time if $P_{\max } \geq P_{\max }^{*}$. The disadvantage is that we lose the equivalence that existed between the maximum promptness criterion and the maximum earliness criterion in case $s_{j}=d_{j}-p_{j}$. This is so, since a given value $E_{\max }$ induces an earliest completion time for each job, not a release date.

Another crucial issue with respect to the applicability of the generic approach concerns the number of Pareto optimal points. Unfortunately, this number can grow arbitrarily large in general, since each value $P_{\max } \leq P_{\max }(S P T)$ corresponds to a Pareto optimal point, as we are allowed to preempt at any point in time, not just at the integral points. Seemingly, this is another disadvantage of allowing preemption, but this problem complicates the nonpreemptive version as well, since idle time can be inserted in any amount. The above implies that we can obtain a series of $2^{n}$ consecutive Pareto optimal points with $P_{\max }$ values that are multiples of $2^{-n}$. Using the result by Schrijver (see Hoogeveen, 1996) that the problem of minimizing an arbitrary function $F(x, y)$ that is nondecreasing in both arguments over $2^{n}$ consecutive integral $y$ values is $\mathcal{N} \mathcal{P}$-hard in the strong sense, we conclude that $1|p m t n| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$ and $1 \| F\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$ are $\mathcal{N} \mathcal{P}$-hard in the strong sense.

## 3 The linear variant $1|p m t n| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$

To deal with this infinite number of Pareto optimal points, we assume from now on that the composite objective function is linear; we can then limit ourselves to the subset of the set of Pareto optimal schedules that contains an optimal solution to the $1|p m t n| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ problem for any $\alpha_{1} \geq 0$ and $\alpha_{2} \geq 0$. We define this set as the set of extreme schedules.

Definition 2 A schedule $\sigma \in \Omega$ is extreme with respect to ( $\sum_{j=1}^{n} C_{j}, P_{\max }$ ) if it corresponds to a vertex of the lower envelope of the Pareto optimal set for $\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right)$.

If the extreme set can be found in polynomial time and if its cardinality is polynomially bounded, then the $1 \| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ problem is solved in polynomial time by computing the cost of each extreme point and taking the minimum.

We start by analyzing the special case in which machine idle time before the processing of any job is prohibited; we later show that any instance of the general problem can be dealt with by reformulating it as an instance of the problem with no machine idle time allowed.

### 3.1 No machine idle time allowed

Recall that if machine idle time is not allowed, then all jobs are processed in the interval $\left[0, \sum_{j=1}^{n} p_{j}\right]$. Hence, we only have to consider $P_{\max }$ values in the interval $\left[P_{\max }^{*}, P_{\max }(S P T)\right]$, and for each $P_{\text {max }}$ value $P$ in this interval, Baker's algorithm provides an optimal schedule for the corresponding $1\left|r_{j}, p m t n\right| \sum_{j=1}^{n} C_{j}$ problem that does not contain idle time; let $\sigma(P)$ denote this schedule and let $\left(P, \sum_{j=1}^{n} C_{j}(\sigma(P))\right)$ denote the point in $\Re^{2}$ corresponding to it.

The problem is of course to distinguish between an extreme schedule and an ordinary Pareto optimal schedule. By definition, the schedule $\sigma\left(P_{\max }\right)$ is extreme if increasing $P_{\max }$ by some $\epsilon>0$ yields a smaller decrease in $\sum_{j=1}^{n} C_{j}$ than a decrease of $P_{\max }$ by the same amount $\epsilon$ would cost.

To illustrate the impact of an increase of $P_{\max }$, consider the following two-job example with $p_{1}=10, p_{2}=5, s_{1}=0$, and $s_{2}=10$. We have that $P_{\max }^{*}=0$ and the corresponding $\sum_{j=1}^{n} C_{j}$ value amounts to 25 . If we increase $P_{\max }$, nothing happens until it becomes advantageous to preempt job 1; this is the case for $P_{\max }=5$. Then, until $P_{\max }=10$, we gain $\epsilon$ on $\sum_{j=1}^{n} C_{j}$ by increasing $P_{\max }$ by $\epsilon$; the value $P_{\max }=10$ allows the $S P T$ schedule.

From this example, we conclude that a schedule can only be extreme if a complete interchange has occurred in $\sigma(P)$, where an interchange is defined to be a complete interchange if there are two jobs $J_{i}$ and $J_{j}$ such that $J_{i}$ is started before $J_{j}$ in $\sigma(P-\epsilon)$, whereas $J_{j}$ is started before $J_{i}$ in $\sigma(P)$.

Lemma 1 If $P>P_{\max }^{*}$, then the point $\left(P, \sum_{j=1}^{n} C_{j}(\sigma(P))\right)$ can be extreme only if a complete interchange has occurred in $\sigma(P)$.

The next step is to determine the $P_{\max }$ values $P$ such that their corresponding points $\left(P, \sum_{j=1}^{n} C_{j}(\sigma(P))\right)$ satisfy this necessary condition. Given a pair of jobs $J_{i}$ and $J_{j}$ with $p_{i}>p_{j}$ and $J_{i}$ started before $J_{j}$ in $\sigma(P)$, we have to increase the upper bound on $P_{\max }$ such that $J_{j}$ can start at time $S_{i}(\sigma(P))$. This will lead to a complete interchange of $J_{i}$ and $J_{j}$ in $\sigma\left(P^{1}\right)$, unless $J_{i}$ itself is started at an earlier time in the schedule $\sigma\left(P^{1}\right)$, where $P^{1}=s_{j}-S_{i}(\sigma(P))$ is the value of the upper bound on $P_{\text {max }}$ that makes $J_{j}$ available at time $S_{i}(\sigma(P))$. It is not possible to determine beforehand whether $J_{i}$ gets started earlier when the upper bound on $P_{\max }$ is increased from $P$ to $P^{1} J_{i}$, except for one situation: $J_{i}$ is executed between the start and completion time of a preemptive job $J_{k}$. In that case, increasing the upper bound on $P_{\max }$ will first lead to a uniform shift forward of $J_{i}$ and $J_{j}$ at the expense of $J_{k}$; the complete interchange of $J_{i}$ and $J_{j}$ cannot take place before a complete interchange has taken place between $J_{k}$ and both $J_{i}$ and $J_{j}$.

Algorithm I exploits these observations to generate each point ( $P, \sum_{j=1}^{n} C_{j}\left(\sigma\left(P_{\max }\right)\right)$ for which a complete interchange in $\sigma(P)$ may take place. The variable $a_{j}(j=1, \ldots, n)$ signifies the increase of the current $P_{\max }$ value necessary to let a complete interchange involving $J_{j}$ and some successor take place.

## Algorithm I

Step 0. Let $P=P_{\text {max }}^{*}$.
Step 1. Let $T \leftarrow 0$ and $a_{j} \leftarrow \infty$ for $j=1, \ldots, n$; determine $\sigma(P)$ through Baker's rule.
Step 2. Let $J_{k}$ be the job that starts at time $T$ in $\sigma(P)$. Consider the following two cases:
(a) $J_{k}$ is a preempted job. Then $a_{k}$ is equal to the length of this portion of $J_{k}$. Set $T \leftarrow$ $C_{k}(\sigma(P))$.
(b) $J_{k}$ is not a preempted job. Then $a_{k} \leftarrow \min \left\{s_{j}-P-S_{k}(\sigma(P)) \mid J_{j} \in \mathcal{V}\right\}$, where $\mathcal{V}$ denotes
the set of jobs $J_{j}$ for which $s_{j}-P>S_{k}(\sigma(P))$ and $p_{j}>p_{k}$. Set $T \leftarrow C_{k}(\sigma(P))$.
Step 3. If $T<\sum_{j=1}^{n} p_{j}$, then go to Step 2.
Step 4. Put $P \leftarrow \min _{1 \leq j \leq n} a_{j}+P$.
Step 5. If $P=P_{\max }(S P T)$, then stop; otherwise go to Step 1.
Theorem 1 Algorithm I generates all $P_{\max }$ values $P$ for which a complete interchange has taken place in the corresponding schedule $\sigma(P)$.

Proof. Suppose that a complete interchange of the jobs $J_{i}$ and $J_{j}$ with $p_{i}>p_{j}$ took place in the schedule $\sigma(P)$, where $P$ was not detected by Algorithm I. Hence, $S_{i}\left(\sigma\left(P_{\max }\right)\right)$ must have been ignored in Step 2, which could have happened only in Step 2(a): $J_{i}$ is started between the start and completion time of some preempted job $J_{k}$. This, however, conflicts with the earlier observation that the interchange of $J_{i}$ and $J_{j}$ has to wait until $J_{k}$ has been interchanged with both $J_{i}$ and $J_{j}$.

As remarked before, the algorithm may generate too many $P_{\max }$ values $P$ : in some of the schedules $\sigma(P)$ not a complete interchange has taken place. This is due to Step 2 b . There we implicitly assumed that the part of the schedule before $J_{k}$, which was defined as the job to be interchanged, would remain scheduled before $J_{k}$, that is, that $J_{k}$ itself would not be started earlier. This is not necessarily the case, however, since an increase of the upper bound on $P_{\max }$ may cause $J_{k}$ to move forward at the expense of some job $J_{l}$ with $p_{l}>p_{k}$, where the increase of the upper bound is not large enough to allow a complete interchange; $J_{k}$ will preempt $J_{l}$ then. Nevertheless, we now prove that the number of values $P_{\max }$ generated by Algorithm I is polynomially bounded, thereby establishing that $1|p m t n, n m i t| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ is polynomially solvable. We define for a given schedule $\sigma$ the indicator function $\delta_{i j}(\sigma)$ as

$$
\delta_{i j}(\sigma)= \begin{cases}2, & \text { if } C_{i}(\sigma) \leq S_{j}(\sigma) \text { and } p_{i}>p_{j} \\ 0, & \text { otherwise. }\end{cases}
$$

We further define $\Delta_{j}(\sigma)$ as $\sum_{i=1}^{n} \delta_{i j}(\sigma)$ plus the number of preemptions of $J_{j}$, and we let $\Delta(\sigma)=\sum_{j=1}^{n} \Delta_{j}(\sigma)$.

Theorem 2 Let $P^{1}$ be the $P_{\max }$ value that is found by Algorithm I when applied to $\sigma(P)$, where $P$ is any $P_{\max }$ value determined by Algorithm $I$. We then have that $\Delta\left(\sigma\left(P^{1}\right)\right)<$ $\Delta(\sigma(P))$.

Proof. As explained above, one of the following three things has happened in $\sigma\left(P^{1}\right)$ in comparison to $\sigma(P)$ :
(i) a preemption has been removed (Step 2a);
(ii) two jobs not in SPT-order have been interchanged (successful Step 2b);
(iii) a new preemption has been created (unsuccessful Step 2b).

All three cases have a negative effect on the value of $\Delta$, as is easily checked (in the third case we do create an extra preemption (effect +1 ), but this pair of jobs is no longer in the wrong order (effect -2)). Hence, we only have to show that there are no moves possible that have an overall positive effect on the value of $\Delta$. The candidates for such a move are a switch of two jobs from SPT order to LPT order and the addition of an extra preemption. We first investigate the effect of the 'wrong' switch.

Suppose that there are two jobs $J_{i}$ and $J_{j}$ with $p_{i}>p_{j}$ such that $J_{i}$ succeeds $J_{j}$ in $\sigma(P)$, whereas the order is reversed in $\sigma\left(P^{1}\right)$. Since Baker's algorithm prefers $J_{j}$ to $J_{i}$ if both


Figure 1: 'Wrong' switch
jobs are available, $J_{i}$ starts earlier in $\sigma\left(P^{1}\right)$ than $J_{j}$ in $\sigma(P)$, which means that the execution of (a part of) some job $J_{k}$ is postponed until $J_{i}$ is completed. See Figure 1 for an illustration.

It is easily checked that we have $\Delta(\sigma(P))=4$ and $\Delta\left(\sigma\left(P^{1}\right)\right)=3$. All we have to do is to show is that the situation depicted in Figure 1 is worst possible for this configuration. It is sufficient to prove that $J_{j}$ is available at time $C_{i}\left(\sigma\left(P^{1}\right)\right)$, that is, $s_{j}-P^{1} \leq C_{i}\left(\sigma\left(P^{1}\right)\right)=s_{i}-P^{1}+p_{i}$; if so, Baker's algorithm will prefer it to $J_{k}$, since the remainder of $J_{k}$ has length at least equal to $p_{i}$. Hence, we have to show that $s_{j} \leq s_{i}+p_{i}$. As $J_{i}$ did not preempt $J_{k}$ in $\sigma(P)$, we must have $s_{i}-P+p_{i} \geq C_{k}(\sigma(P)) \geq s_{j}-P$, where the last inequality follows from the availability of $J_{j}$ at time $C_{k}(\sigma(P))$. Since the smaller job is available as soon as the larger job involved in the wrong switch is completed, the increase of $\delta_{i j}$ is compensated for by the decrease of $\delta_{k i}$. Moreover, job $J_{k}$ cannot trigger a set of nested wrong switches, where we mean with a set of nested wrong switches that $\sigma(P)$ and $\sigma\left(P^{1}\right)$ contain the subschedules $J_{k}, J_{j}, J_{i}, J_{h}$ and $J_{h}, J_{i}, J_{j}, J_{k}$ with $p_{j}<p_{i}<p_{h}<p_{k}$.

Now consider the situation that the number of preemptions of a job $J_{k}$ increases. Hence, there must be a job $J_{i}$ with $p_{i}<p_{k}$ that succeeds $J_{k}$ in $\sigma(P)$ but not in $\sigma\left(P^{1}\right)$, which move decreases the $\Delta$ function by one.

Corollary 1 If preemption is allowed, then the number of extreme schedules with respect to $\left(P_{\max }, \sum_{j=1}^{n} C_{j}\right)$ is bounded by $n(n-1)+1$.

Proof. We have that $\Delta(\sigma) \leq n(n-1)$ for any schedule $\sigma$. Application of Theorem 2 yields the desired result.

It is easy to construct an instance for which Algorithm I determines $O\left(n^{2}\right)$ different $P_{\max }$ values. We have not found an example with $O\left(n^{2}\right)$ extreme points yet.

Corollary 2 The $1|p m t n, n m i t| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ problem is solvable in $O\left(n^{4}\right)$ time. $\square$
Theorem 3 If $\alpha_{1}=\alpha_{2}$, then there exists a nonpreemptive optimal schedule for the $1|p m t n, n m i t| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ problem. If $\alpha_{1}>\alpha_{2}$, then any optimal schedule for the $1|p m t n, n m i t| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ problem is nonpreemptive.

Proof. Suppose that the optimal schedule contains a preempted job. Start at time 0 and find the first preempted job $J_{i}$ immediately scheduled before some nonpreempted job $J_{j}$. Consider the schedule obtained by interchanging job $J_{j}$ and this portion of job $J_{i}$. If the length of the portion of job $J_{i}$ is $\epsilon$, then $P_{j}$ is increased by $\epsilon$, while $C_{j}$ is decreased by $\epsilon$. As $\alpha_{1}=\alpha_{2}$, the interchange does not increase the objective value. The argument can be repeated until a nonpreemptive schedule remains. In case $\alpha_{1}>\alpha_{2}$ such an interchange would decrease the objective value, contradicting the optimality of the initial schedule.

### 3.2 The general case

We now drop the no machine idle time constraint. Obviously, if total completion time outweighs maximum promptness, then the insertion of machine idle time before the processing of any job makes no sense. Hence, we have the following.

Corollary 3 If $\alpha_{1} \geq \alpha_{2}$, then $1 \| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ is solvable in $O\left(n^{4}\right)$ time.
If $\alpha_{1}<\alpha_{2}$, then the insertion of idle time may decrease the value of the objective function. We now show that we can solve the $1|\operatorname{pmtn}| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ problem by using Algorithm I, which was initially designed for solving $1|n m i t, p m t n| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$.

Suppose that $\alpha_{1}$ and $\alpha_{2}$ are given. Define $q=\alpha_{2} / \alpha_{1}$. If $q>n$, then it is always advantageous to decrease $P_{\max }$, which implies that the execution of the first job will be delayed for ever and ever. To prevent unbounded solutions, we therefore assume that $q \leq n$. A straightforward computation then shows that in any optimal schedule at least $\lfloor n-q+1\rfloor$ jobs are scheduled before the first incidence of idle time. The smallest value $P_{\max }(q)$ for maximum promptness that leads to such a schedule is readily obtained. Moreover, no optimal schedule with $P_{\max } \geq P_{\max }^{*}$ contains idle time. Therefore, we need to consider the case $P_{\max }(q) \leq P_{\max } \leq P_{\max }^{*}$ only.

Consider any instance $\mathcal{I}$ of $1|p m t n| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$; let $\sigma\left(P_{\max }\right)$ denote any optimal schedule for $\mathcal{I}$ of $1\left|r_{j}, p m t n\right| \sum C_{j}$ for any $P_{\max }$ with $P_{\max }(q) \leq P_{\max } \leq P_{\max }^{*}$ and $r_{j}=$ $\max \left\{0, s_{j}-P_{\max }\right\}$.

We create a very large job $J_{0}$ that is available from time 0 onwards to saturate $\sigma\left(P_{\max }\right)$ by filling in $J_{0}$ in the periods of idle time. In fact, $J_{0}$ is so large that Baker's rule prefers each job in $\mathcal{I}$ to it; the choices $s_{0}=P_{\max }(q)$ and $p_{0}=P_{\max }^{*}-P_{\max }(q)+\max _{1 \leq j \leq n} p_{j}+1$ ensure such a saturation for any $P_{\max }(q) \leq P_{\max } \leq P_{\max }^{*}$. Let $\mathcal{I}^{\prime}$ denote the instance $\mathcal{I}$ to which $J_{0}$ is added. Due to the choice of $p_{0}$ and $s_{0}$, we have that no optimal schedule for the instance $I^{\prime}$ of $1|n m i t, p m t n| \alpha_{1} \sum_{j=1}^{n}+\alpha_{2} P_{\max }$ contains machine idle time, and moreover, that by simply removing $J_{0}$ and leaving the rest of the schedule intact we obtain an optimal schedule for the original instance $\mathcal{I}$ of $1|p m t n| \alpha_{1} \sum_{j=1}^{n}+\alpha_{2} P_{\max }$. After all, we have that $C_{0}=\sum_{j=0}^{n} p_{j}$ and that $P_{0}<P_{\max }$ for any value of $P_{\max }$. Hence, instead of solving $1|p m t n| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ for $\mathcal{I}$, we solve $1|n m i t, p m t n| \alpha_{1} \sum_{j=0}^{n} C_{j}+\alpha_{2} P_{\max }$ for $\mathcal{I}^{\prime}$. This approach provides us with the extreme points for $\left(\sum_{j=1}^{n} C_{j}, P_{\max }\right.$ ) with $P_{\max }(q) \leq P_{\max } \leq P_{\max }^{*}$. If $q$ is unknown, then we obtain all bounded extreme points by running the above procedure with $q=n$; this choice of $q$ corresponds to the smallest value $P_{\max }(q)$ that may correspond to a bounded extreme point.

As the number of extreme points is at most equal to $n(n+1)+1$ (we have $n+1$ jobs now), and as each $P_{\max }$ value that corresponds to an extreme point is determined by Algorithm I, the $1|p m t n| \alpha_{1} \sum_{j=1}^{n} C_{j}+\alpha_{2} P_{\max }$ problem is solved in $O\left(n^{4}\right)$ time.

Finally, we wish to mention two important special cases of our problem. These are the case that promptness is assumed to be nonnegative, that is, $P_{j}=\max \left\{s_{j}-S_{j}, 0\right\}$, and the case that there is a given externally determined upper bound on $P_{\max }$. Either case can be dealt with by simply adjusting the objective function, and our algorithm can be used to solve the problem after the boundary points have been determined.

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