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# FCIC memo of staff interview with Port Authority of New York and New Jersey

Veronica Biddle

Caroline Brossard

John McDonough

Anne Marie Mulligan

Michael Percival

See next page for additional authors

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Author/Creator	
Veronica Biddle, Caroline Brossard, John McDonough, Anne Marie Mulligan, Michael Percival, John Regan, Timothy Stickelman, Allison Voetsch, Stuart Shroff, Randall Dodd, and Landon Stroebel	

#### MEMORANDUM FOR THE RECORD

**Event**: Port Authority of New York and New Jersey

Type of Event: Group interview

Date of Event: September 28, 2010 at 2:00PM

<u>Team Leader</u>: Greg Feldberg

Location: 1717 Pennsylvania Ave, Suite 800, via telephone

<u>Participants – Port Authority</u>:

Veronica Biddle Asst. Treasurer

Caroline Brossard Sr. Financial Analyst

John McDonough Attorney

Anne Marie Mulligan Treasurer

Mike Percival Debt Manager

John Regan Principal Financial Analyst

Tim Stickelman Asst. General Counsel

Allison Voetsch Attorney

#### Participants - Commission:

- Stuart Shroff
- Randall Dodd
- Landon Stroebel

MFR Prepared by: Stuart Shroff

Date of MFR: October 26, 2010

### Summary of the Interview or Submission:

- 1. When did you start using Auction Rate Securities?
  - July 2007, we issued 2-series of them, \$350 million each both were wrapped by a monoline
  - One swap covered one of them, it had a 20 year maturity
- 2. Why did the PA decide to use ARSs as opposed to VRDOs?
  - Wanted to expand its investor base to include wealthy individuals
  - Had done VRDOs for a long time and did not want to have to pay the fees for the liquidity facility

- Like variable rates
- 3. When negotiating the terms of the ARSs, was there much discussion of the penalty rates?
  - Banks assured them that it wouldn't happen
  - Underwriters were GS, C, UBS and Merrill
  - Wrapped by MBIA, FSA
  - Had a LT credit rating of AA-, ARSs had one notch below that (AA)
- 4. When you became aware of the failed auctions and the penalty rates, what steps did you take to remedy the situation?
  - Only paid the 20% rate for one week as they immediately bought the debt back and reissued new longer rate debt
  - Cost of increase was 40 basis points (??)
- 5. How did the underwriters react?
  - They said they had to let everyone fail as they couldn't cherry pick which auctions to support and to fail
  - The only auction that failed was the one Goldman Sachs was running
  - Total refund of all outstanding debt for this series as done within 2 months, interest rates were higher
- 6. When you refinanced into new debt did you do a new swap?
  - 3 swap agreement proposals
- 7. How else has this affected you?
  - Because the market for variable rate debt is now very costly, it has impacted our operations fixed rate debt tends to limit how much debt service coverage you need (1.15 v. 1.25)
  - PA has actually seen credit rating upgrades to AA2 for long-term debt and A1 for short-term