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## Navy Expeditionary Readiness Cost Modeling

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Monterey, California: Naval Postgraduate School

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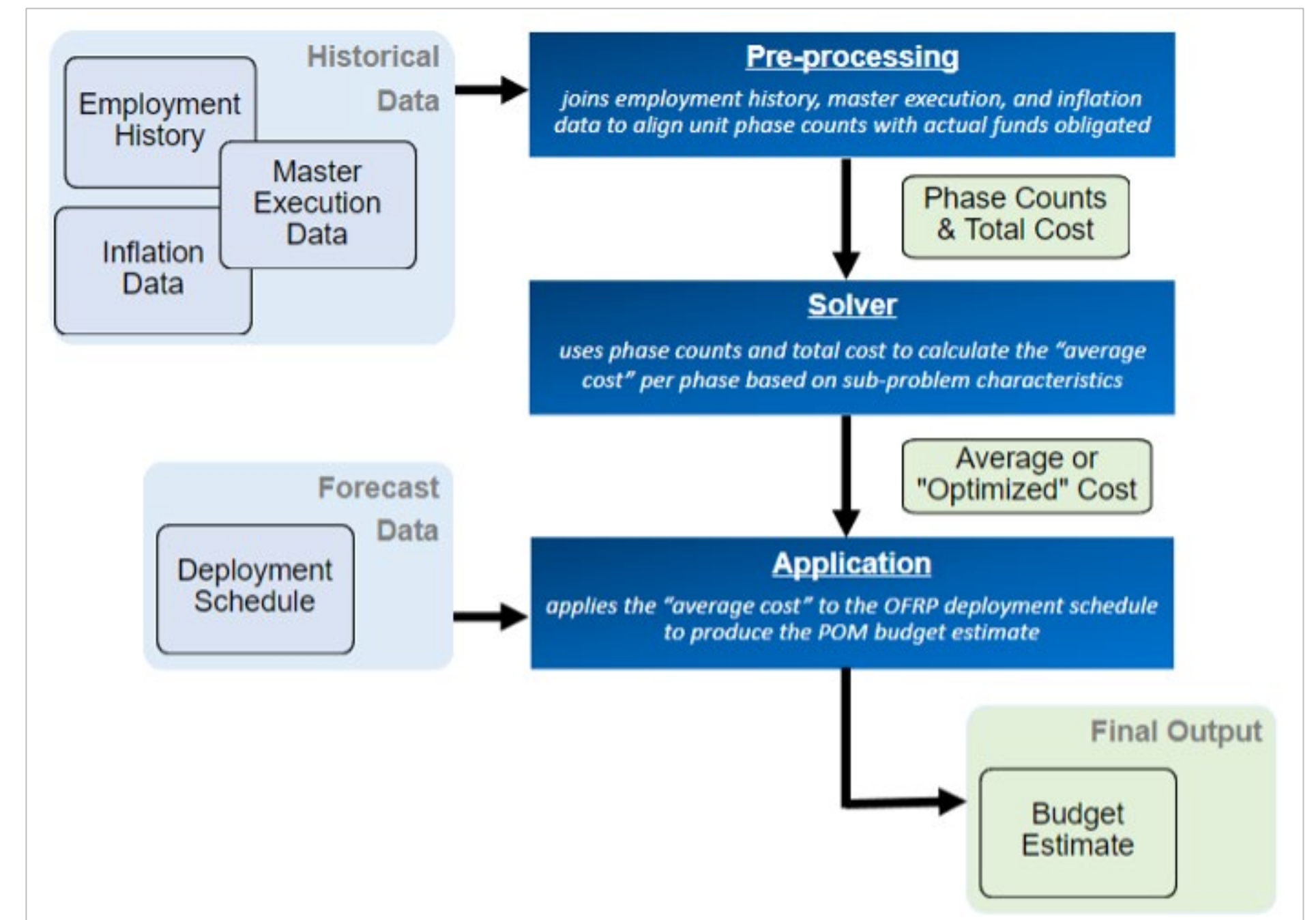
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## Introduction

- OPNAV N834 (Expeditionary Readiness) uses an N81 accredited Capability Costing Model (CCM)
- The existing CCM was developed many years ago by contractors who are no longer connected to its continued usage
- Documentation on the model is not available
- The CCM is implemented in Visual Basic for Applications (VBA)
- We dissected the VBA code to provide a formal mathematical description of the model and then reimplemented it in the Python programming language



Overview of the cost modeling process

## Quadratic Programming Model

### Indices and Sets

- $P = \{b, a, s, m, d\}$  – set of ORFP phases
- $T$  – time periods

### Parameters

- $r_{p,t}$  – allocation factor for phase  $p \in P$  at time  $t \in T$
- $c_t$  – total cost during time period  $t \in T$
- $\alpha \in [0,1]$  – percentage (based on Unit Program and APPN)
- $\beta \in \{1,2\}$  – weight (based on Unit Program and APPN)

### Decision Variables

- $x_p$  – average cost allocated to phase  $p \in P$

$$\text{Minimize} \quad \sum_{t \in T} \left( c_t - \sum_{p \in P} r_{p,t} x_p \right)^2 \quad (1)$$

$$\text{subject to} \quad \sum_{t \in T} \sum_{p \in P} r_{p,t} x_p = \sum_{t \in T} c_t \quad (2)$$

$$x_s - \beta x_b \geq 0 \quad (3)$$

$$x_s - \beta x_a \geq 0 \quad (4)$$

$$x_b - x_m \geq 0 \quad (5)$$

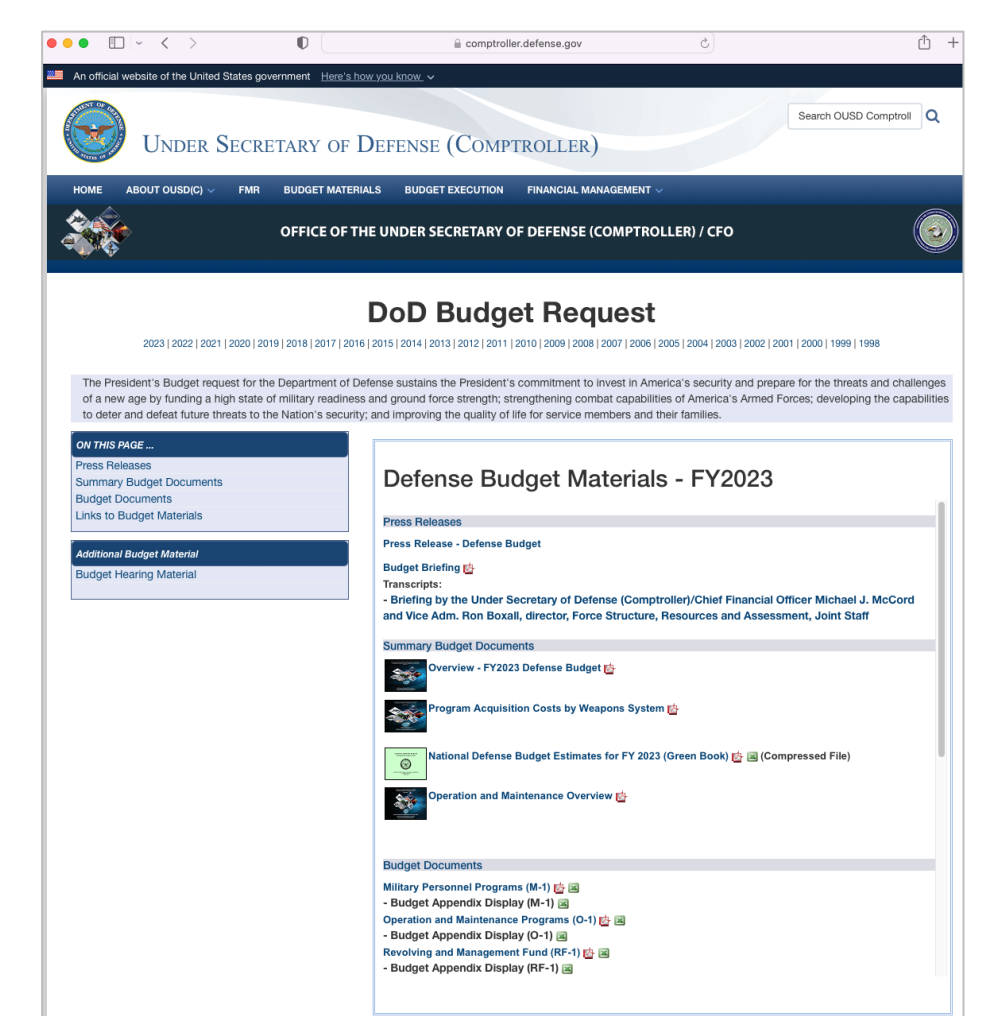
$$\alpha x_m - (1 - \alpha)(x_b + x_a + \beta x_s) \geq 0 \quad (6)$$

$$\alpha x_a - (1 - \alpha)(x_b + x_m + \beta x_s) \geq 0 \quad (7)$$

$$x_p \geq 0, \quad \forall p \in P \quad (8)$$

## Computational Experiments

- We performed computational experiments on 678 problems in “POM23 Solver file for NCCM.xlsm”
- VBA using the GRG Nonlinear method in Solver ran all 678 subproblems in 3002 seconds
- Our Python implementation, using Gurobi optimizer, reduced the total run time to 63 seconds – an improvement in speed of 48x faster
- We compared the results obtained from Excel to those obtained from our Python model.
  - Absolute or relative difference  $>0.01$  was set as the threshold to classify solutions as different
  - 647 problems produced equivalent solutions, whereas 31 problems yielded different results
  - differences are attributed to multiple solutions with the same objective value



Defense budget materials

## Findings

- A lack of continuity between model developers and those currently maintaining it led to methodologically problematic implementation updates
- Unintentional effects included invalidating the intended constraint system and objective

## Recommendations

- CCM was originally designed with constraints presumably based on outdated assumptions that are largely unknown
- Future studies should focus on validating if the cost model design is suitable and effective

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