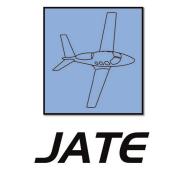
Available online at http://docs.lib.purdue.edu/jate



Journal of Aviation Technology and Engineering 12:1 (2023) 21-40

COVID-19: Visualized Qualitative Aviation Research Themes

Chien-tsung Lu¹ and Huabo Sun²

¹Purdue University ²China Academy of Civil Aviation Science and Technology

Abstract

The purpose of this study is to review pandemic-related publications that help the aviation industry cope with pandemic outbreaks like that of COVID-19. Published documents were searched and downloaded from academic libraries including Web of Science for a qualitative analysis. After the triangulation of publications for decisionmakers, and researchers, all important research clusters were visually generated based on the VOSviewer process. Some research clusters were further discussed for a thorough understanding of existing research perspectives. The result discovered that wearing a face mask and vaccination have been the two most effective means to counteract pandemic outbreaks. Additional findings were extracted from practitioners regarding the effectiveness of pandemic protocols and strategies.

Keywords: COVID-19, aviation emergency response, emergency preparedness, qualitative data visualization

I. Introduction

The outbreak of COVID-19 in early 2020 has caused substantial economic and financial damage to global systems, including the air transportation industry. COVID-19 has been announced by the World Health Organization (WHO) as a human-to-human communicable disease affecting public health globally (WHO, 2020). The damage has been nearly catastrophic as most airlines decided to ground a large portion of their fleets due to the lack of passengers as well as governmental restrictions on air travelers. Simultaneously, the massive reduction of passenger numbers directly affected airports' operation and revenue. Some of the impact resulted from an ineffective response to the disease spread throughout the world via components of air transportation systems. According to a report published in June 2020 by the International Air Transport Association (IATA), COVID-19 has had an impact far more severe than previous crises such as the global financial crisis (2007–2008) (IATA, 2018), 9/11 terrorist attack (2001), and SARS (2002–2003). A report published by the International Civil Aviation Organization (ICAO) in February 2021 also echoes that the COVID-19 pandemic outbreak has resulted in more than 60% (1,699 million) passenger volume reduction worldwide and financial loss close to USD\$371B (IATA, 2020; ICAO, 2020, 2021). While the U.S. airline market had encountered financial loss close to USD\$88B by February 2021, the Coronavirus Aid, Relief and Economic Security (CARES) Act of 2020 has enabled federal government

to allocate USD\$10B to eligible airports and USD\$25B to airlines (with additional USD\$25B for loans) to help the aviation industry survive (CARES, 2020) followed by the passage of the Coronavirus Response and Relief Supplemental Appropriation Act (CRRSAA, 2021).

While aviation stakeholders are working diligently to combat pandemic spread, the virus is evolving into variants. In other words, fighting the virus would need a long-term effort that aviation industry actors must learn from each other. It would be beneficial to the aviation community and decisionmakers if a list of leading research projects, guidelines, handbooks, programs, and the like can be prepared for a quick reference. It is also critical to identify specific topics and perspectives of existing research projects related to COVID-19, which show key focuses of the research projects and effective approaches/means currently recommended by governments, industries, member organizations, researchers, and experts.

II. Literature Reviews

A. Economic Impact Studies

COVID-19 has not only caused illnesses ranging widely but also imposed limitations on the global economy in different industries such as petroleum, stock markets, tourism, hotels, retailing, and regular societal commerce just to name a few. Economists like Hutt (2020) of the World Economic Forum noted that a slowdown of global economic growth was unavoidable, and the world would face a greater recession because of the COVID-19 outbreaks. Since airports serve as intersections of aviation systems, in 2011 Nishiura and Kamiya (2011) tested a fever screening process at an airport during a pandemic event at a specific international airport. Their study focused quantitatively on the feasibility of a screening method or strategy during the pandemic outbreak. In addition, in a Transportation Research Board (TRB) report, Smith and Greenberg (2017) conducted six case studies to measure the quality of airport emergency response plans and mitigation strategies related to two pandemic outbreaks-SARS in 2003 and Ebola in 2014. Chung (2015) suggested that less severe impact on airport economy could be achieved by a more efficient airport pandemic control plan and recommended a streamlined approach that would reduce economic impact by improving the overall effect of pandemic controls. Recently, Gold et al. (2019) applied evaluationby-simulation experiments to evaluate the effectiveness of disease screening strategies at airports. All the aforementioned research projects have introduced preventive programs as well as recommendations for protection improvement.

B. Reports from Governmental Agencies

The WHO (2020), U.S. Department of Transportation (DoT), Federal Aviation Administration (FAA), Centers for

Disease Control and Prevention (CDC), Airport Council International (ACI, 2020), Federal Emergency Management Administration, Transportation Security Administration (TSA), Government Accountability Office (GAO), and many others have worked persistently to develop preventive and recovery programs aiming to provide guidelines to the public as well as air operators to prevent further outspread of coronavirus. The pandemic prevention program is not new to the industry as TSA has collaborated with CDC to educate passengers, airlines, and airports through various workshops, forums, publications, and media channels that helped properly cope with communicable diseases such as SARS, Ebola, H1N1, swine flu, etc. In fact, according to FAA AC 150/5200-31C Chapter 6 Section 8, airports' emergency response plans shall include "emergency medical service (EMS), public health, environmental health, mental health, and mortuary services" (FAA, 2007, p. 80) and many scheduled airport emergence response drills or practices of emergency programs shall be conducted to respond to related undesired events. It is obvious that before COVID-19, most anticipated undesired events were related to aircraft incidents, accidents, or traditional onboard medical emergencies instead of epidemic or etiological threats. To reduce the risk of spreading quarantinable diseases via air travel, aviation stakeholders need to practice well to mitigate identified communicable diseases. A quick reference responding to pandemic outbreak is imperative.

C. Aviation Safety Management System (SMS)

Identifying potential hazards affecting aviation operations is the fundamental concept of contemporary risk management. The assurance of aviation safety has evolved from a reactive to a proactive and predictive fashion. The rationality of a proactive and predictive safety program is to detect hazards or threats and mitigate them before resulting in an accident. To be more proactive in promoting aviation safety, in 2000 the Safety Management Systems (SMS) was introduced by the FAA in the USA and has increasingly gained recognition from the industry. In 2010, the Airline Safety and Federal Aviation Administration Extension Act 2010 was passed to promote SMS implementation. On October 7, 2010, the FAA announced a new Notice of Proposed Rulemaking to collect comments from the industry regarding a mandatory airport SMS. As the aviation industry has anticipated, the new SMS regulation for Part 121 aviation service providers has been published as 14 CFR Part 5 (FAA, 2015).

D. Safety Risk Management

There are desires to understand how safety risk management (SRM) is used to decide the level of severity and likelihood of occurrence for decisionmakers. Since August 30, 2010, the FAA Order 5200.11 has started to mandate airport SRM noting that from June 1, 2011 all categories of hub airports, from June 1, 2012 all FAR 139 airports, from June 1, 2013 all towered airports, and from June 1, 2014 all NIPIAS airports must conduct SRM (FAA, 2010). Without doubt, epidemic-related risks should be no exception to this observation.

To be more proactive, the SRM process is one of the four fundamental pillars (policy, safety risk management, safety assurance, and safety promotion) of the SMS plan. SRM enables an organization to identify potential hazards, determine potential risks (likelihood and severity), and select and implement appropriate risk mitigation strategies through a systemic manner (FAA, 2010). It was in 2013 that TRB published *Infectious Disease in Airports and on Aircraft* aiming to provide guidelines for strategies that can be implemented to mitigate communicable diseases (TRB, 2013).

While the FAA has recommended maintaining a correspondent hazard database including communicable diseases for risk assessment and assurance, the list of related references is useful to stakeholders when encountering epidemic hazards. In the same vein, if an epidemic hazard collection tool is nonexistent, assessment could not be followed or calculated accurately. The result could mislead decisionmakers in program design or improvement. Equally important, visualized research focuses/themes could provide readers and researchers with a holistic view regarding critical perspectives or areas in counteracting pandemics and communicable diseases.

E. Research Questions

- 1. What pandemic response publications are available to the aviation community?
- 2. What are the specific research topics and perspectives related to COVID-19?
- 3. What approaches were studied to prevent COVID-19 outbreak or transmission?
- 4. What programs or strategies were most successful for the COVID-19 response?

III. Research Approaches and Methodology

To answer Question 1, the work reported in this paper began with a search of academic databases that contain published papers, manuals, and guidelines from which the researcher was able to download. For Questions 2 and 3, some paired keywords for publication searches were the following: (1) "COVID-19" and "Aviation Industry," (2) "COVID-19" and "Air Transportation," (3) "COVID-19" and "Aviation," (4) "Coronavirus" and "Aviation Industry," (5) "Coronavirus" and "Air Transportation," (6) "Coronavirus" and "Aviation," and (7) "COVID-19" and "Controls." Accordingly, seven qualitative datasets were downloaded.

Downloaded documents were categorized for a quick reference, while for Questions 2 and 3, Web of Science was used to download publications in full-record format. These downloaded documents were then converted into .txt format for the VOSviewer process. VOSviewer is a program that uses artificial intelligence (AI) to review, analyze, and extract qualitative themes, highlights, or clusters available to researchers for a further interpretation (VOSviewer, n.d.). VOSviewer enables a researcher to visually discover themes or clusters from a large amount of qualitative documentation providing a general landscape of interconnection among significant clusters/ themes based on frequencies of appearances.

A. Research Approach

The study started with a search of published literature to identify government manuals, guidelines, regulations, and the like related to etiological trace and controls, health screening, hygiene, and infection protection in the global aviation system. In addition, manuals from government, member organizations, airports, airlines, consultation companies (CDC, WHO, ICAO, IATA, U.S. DoT, EASA, FAA, TSA, ACI, ALPA, GAO, TRB, etc.), and many others were categorized as a reference list for future emergency response program design and development. Since aviation is global in nature, international sources from foreign representative nations were also collected. The literature triangulation process has been indispensable because the refined lessons learned or successful experiences from the global aviation industry are of great

Table 1Arranged tasks of the project.

Task no.	Required tasks	Methodological approach
1	Reference based on existing vetted materials (Q.1)	Documentation review and content/meta-analysis
2	Converted .txt files and documents (Q.2 and Q.3)	Searching Web of Science
3	Visualized decisionmaking aids: themes, highlights, and clusters (Q.2 and Q.3)	VOSviewer and meta-analysis
4	Practitioner's feedback concerning best practices (Q.4)	Convenience sampling, interview, and data collection

interest to air operators as well as decisionmakers. Table 1 shows the tasks of this research project.

B. Data Collection Exercise

To ensure a detailed analytical insight, the researcher applied a mix of documentation reviews, qualitative search using keywords to generate a database including papers, best practices, and guidelines ready for the VOSviewer process. The researcher executed practical ideas and research initiatives using the Action Research (AR) concept to conduct a "look–think–act" process in order to form practical knowledge for the needed industry (Chalmers & Colvin, 2005; Lu et al., 2011; Springer, 1996). As the AR concept is a scientific approach for evident discovery, the researcher experienced firsthand challenges, process cognition, and available knowledge, and implemented selected strategies. A flowchart provided in Figure 1 is the AR procedure modified for this project.

IV. Findings

A. What Pandemic Response Publications Are Available to the Aviation Community?

The list of important references is provided in the Appendix including governments, member organizations, airports, and other publications (airlines, journal articles, and consultation companies). This final list was extracted and triangulated from the original 572 aviation-related publications (six keywords) and can be ready for further studies and provide researchers, aviation safety specialists, and stakeholders with a quick reference list for counter-acting pandemic risks. During the study of this research question, AR's "look–think–act" process was considered and implemented to validate the list. All the keyword search results were compared, condensed, and prepared for VOSviewer's qualitative visualization process for Question 2. There were 229 highly cited papers selected to answer Question 3.

B. What Are the Specific Research Topics and Perspectives Related to COVID-19?

After the verification of the reference list, identified datasets were submitted to VOSviewer for a pictorial analysis. VOSviewer then generated visual interconnection maps and provided the following clustered research themes: COVID, pandemic, airline, passenger, country, and impact (see Figure 2). According to Figure 2, a further analysis showed that researchers were concerned about the impact of COVID-19 on both international and domestic airline passenger markets. The impact of pandemic outbreak on airports was also significantly discussed.

The overall interconnection map is shown in Figure 3 including categorized COVID-related clusters (sector/ India, time/year, passenger, case/number/data/country; aviation sector, impact and India; airline industry, research papers/articles; and pandemic study, airport, passenger, and aviation industry). The setting of VOSviewer was based on "20" occurrences and "30" most relevant terms in this COVID-centered study. The density map is shown in Figure 4 reflecting the clustered findings of Figure 3.

Another important clustered finding was that China, India, and Malaysia were three frequently mentioned countries. The clusters of "flight," "passenger," "case," "opportunity," and "risk" were most studied (see Figures 5 and 6). It is unique that "student" cluster was a standalone research theme and of course there were many known theories related to it during the unusual pandemic time.

C. What Approaches Were Studied to Prevent COVID-19 Outbreak or Transmission?

According to Figures 7 and 8, there were four important approaches (as clusters shown in the interconnection map) studied to control COVID-19 outbreak or transmission, namely: virus transmission, evidence-based intervention, patient treatment and mortality, and symptoms and therapy.

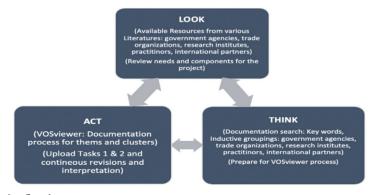


Figure 1. Action Research execution flowchart.

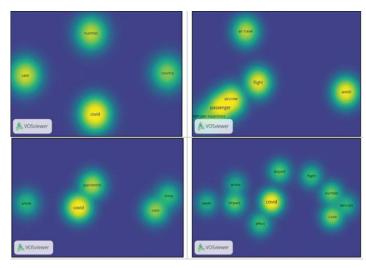


Figure 2. Individual density maps-impact of COVID-19 upon aviation targets.

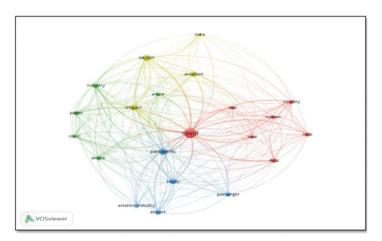


Figure 3. Overall interconnection map-COVID-19 impact upon aviation targets.

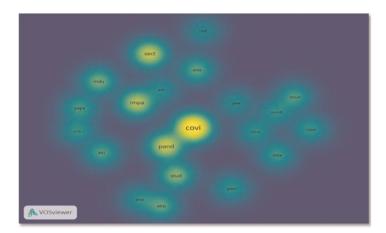


Figure 4. Overall density map—COVID-19 impact upon aviation targets.

While other subclusters were also critically cited, such as convalescent plasma, mask, child, and randomized controlled trial, this research revealed important approaches to control disease including personal protective equipment (PPE) and mask (see Figure 9). Other clusters were: vaccine development, elder adults and healthcare workers, anxiety and mental health, pathogen and human transmission, prevention and intervention, emergency response and modeling.

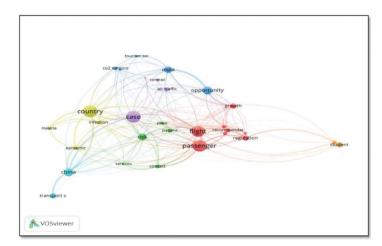


Figure 5. Overall interconnection map-aviation clusters.

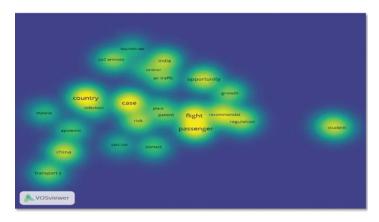


Figure 6. Overall density map-aviation cluster.

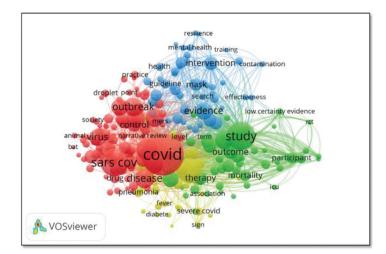


Figure 7. Overall interconnection map-COVID-19 controls.

Not surprisingly, further analyses of *treatment*, *vaccine*, *efficacy*, and *effect* all show a strong connection to patients and disease controls from selected research projects (see

Figure 10). This generalized observation does echo the fact that vaccine development has been one of the best solutions to combat COVID-19 and restore air transportation systems.

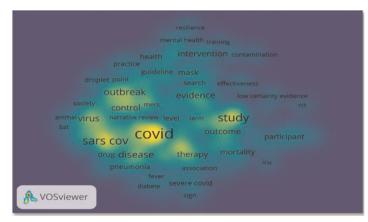


Figure 8. Overall density map-COVID-19 controls.

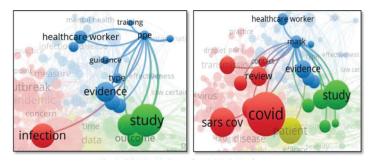


Figure 9. COVID-19 controls-PPE and mask.

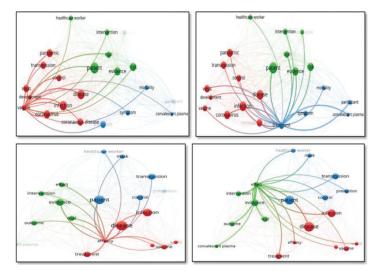


Figure 10. Selected COVID-19 controls-treatment, vaccine, efficacy, and effect.

D. What Programs or Strategies Were Most Successful for the COVID-19 Response?

According to the feedbacks from voluntary participants, airline pilots, and managers, there were prevailing strategies or protocols recognized to be effective practices.

For cockpit crew members, the following protocols showed effectiveness:

• Wearing face masks/shields during operations.

- Mandatory vaccination for international travels unless a vaccination contradiction report was provided.
- Strict cleaning procedures for crew members.
- Published quarantine process upon arrival into or back from another country.
- Authorized access to the flight deck and training facilities.
- Self-declaration of abnormal symptoms or PCR test report.
- Temperature screening.

 Continuous COVID-19 health monitoring training/ education or policy change.

For aircraft, replacing cabin air filters frequently, installation of HEPA air filters, blocking middle seats, and reducing load factor for a reasonable onboard social distancing, cancellation of onboard food service, and cabin disinfection and cleaning.

For passengers, besides wearing face masks, they were recommended to use self-service robots, kiosks, or APP (such as "Verifly") for e-tickets, boarding passes, travel documents, as well as using luggage self-check-in posts. Facial recognition (Global Entry, CLEAR, or the like) for security clearance or contactless procedures were highly advocated. Vaccination record and PCR negative reports were required for international travelers. Onboard pandemic awareness training videos played a significant role for passenger health and safety as did providing free hand sanitizer wipes.

While airlines suffered from unprecedented drops in passenger volume and revenue during COVID-19, to survive, some actions were taken, including:

- Parking aircraft and leasing contract negotiations.
- Temporary furloughing unneeded manpower, workload reduction, and awarding early retirement packages.
- Seeking governmental aids.
- Converting passenger aircraft for cargo/freight service.
- Optimization of flight scheduling and needed staff.
- Imposing mileage usage restrictions.
- Dynamic operations of both hub-and-spoke and pointto-point services.
- Negotiating waiver of fees or lower rents or both.
- Improving social media presence.
- Fuel hedging and global economic forecast.
- Emission-reduction research, innovation, and credit for post-pandemic recovery.

V. Conclusion

The result of this study created a reference list for aviation stakeholders and decisionmakers counteracting the spread of communicable diseases not only in the USA but also operators worldwide. This list helps aviation practitioners proactively prevent business interruption due to pandemic outbreak as well as to generate practical recovery plans. The researcher applied the AR concept and VOSviewer process to develop interconnection maps and clustered themes based on public publications in aviation fields. The VOSviewer categorized collected documents related to pandemic management and transformed them into visual landscapes that help decisionmakers and researchers to quickly identify perspectives that had been studied. Following the inductive study, effective strategies to cope with the unusual global pandemic were provided based on airline practitioners' feedbacks. While the airline business is slowly moving toward recovery from substantial impact inflicted by COVID-19, it also creates an opportunity for the industry to learn unique lessons and prepare for future prospects.

A. Future Study

The reference list was extracted from 572 publications in relation to both "aviation" and "COVID-19" and from Web of Science. While Web of Science is comprehensive, it only collects science-indexed publications such EI, SCI, SSCI, etc. Nonindexed research papers or articles were not reviewed by the authors, which yields a follow-up study. Even though there are developing COVID-19 variants, the collected publications in this paper act as a foundation and remain valid and useful regardless of the increase in the amount of newer publications. A similar situation also applied to 229 "most cited" indexed papers involving keywords "COVID-19" and "Controls." While the COVID-19 variants are developing, a continuous monitoring is recommended. A future study should be continued to address innovative strategies or technologies to mitigate communicable diseases.

Acknowledgment

This study is supported by the administrators of Purdue University. A special appreciation is extended to the Director Ping Shu of the China Academy of Civil Aviation Science and Technology, Beijing.

Author Background

Chien-tsung Lu is an Associate Professor at Purdue University. Huabo Sun is a senior research fellow at the Institute of Aviation Safety, China Academy of Civil Aviation Science and Technology in Beijing.

References

- Airport Council International. (2020). *The impact of COVID-19 on the airport business*. https://aci.aero/wp-content/uploads/2020/03/200401-COVID19-Economic-Impact-Bulletin-FINAL-1.pdf
- Chalmers, H., & Colvin, J. (2005). Addressing environmental inequalities in U.K. policy: An Action Research perspective. *International Journal* of Justice and Sustainability, 10, 333–360. https://doi.org/10.1080/ 13549830500160826
- Chung, L. H. (2015). Impact of pandemic control over airport economics: Reconciling public health with airport business through a streamlined approach in pandemic control. *Journal of Air Transport Management*, 44, 42–53.
- Coronavirus Aid, Relief, and Economic Security Act (CARES). (2020 March). H.R. 748.
- Coronavirus Response and Relief Supplemental Appropriation Act (CRRSAA). (2021). Public Law 116-260, H.R. 133, 116th Cong. https://www.congress.gov/116/bills/hr133/BILLS-116hr133enr.pdf

- Federal Aviation Administration. (2007). AC 150/5200-31C Airport Emergency Plan. Washington, DC: Author. https://www.faa.gov/ documentLibrary/media/150_5200_31c_chg1.pdf
- Federal Aviation Administration. (2010 August). FAA Order 5200.11 FAA Airports (ARP) Safety Management System.
- Federal Aviation Administration. (2015, January 8). FAA AC 120-92B System Safety Management for Aviation Service Providers. Washington, DC: Author.
- Gold, L., Balal, E., Horak, T., Cheu, R. L., Mehmetoglu, T., & Gurbuz, O. (2019). Health screening strategies for international air travelers during an epidemic or pandemic. *Journal of Air Transport Management*, 75, 27–38.
- Hutt, R. (2020). The economic effects of the coronavirus around the world. Retrieved from https://www.weforum.org/agenda/2020/02/c coronavirus-economic-effects-global-economy-trade-travel/
- International Air Transport Association. (2018). Emergency response plan: A template for air carriers. Retrieved from https://www.iata.org/ contentassets/f1163430bba94512a583eb6d6b24aa56/airlines-erp-check list.pdf
- International Air Transport Association. (2020, June). COVID-19: Flexibility would be critical to success of the first year restart. Montreal, Canada. Author.
- International Civil Aviation Organization. (2020). Economic impacts of COVID-19 on civil aviation. Retrieved from https://www.icao.int/ sustainability/Pages/Economic-Impacts-of-COVID-19.aspx

- International Civil Aviation Organization. (2021, February). The effect of novel coronavirus (COVID-19) on civil aviation: the economic impact analysis. https://www.icao.int/sustainability/Documents/COVID-19/ ICAO_Coronavirus_Econ_Impact.pdf
- Lu, C.-t., Schreckengast, S., Ropp, T., & Dillman, B. (2011). System safety study: Pedagogical aviation Action Research. *Journal of Aviation/Aerospace Education & Research*, 20(3). https://doi.org/10. 15394/jaaer.2011.1641
- Nishiura, H., & Kamiya, K. (2011). Fever screening during the influenza (H1N1-2009) pandemic at Narita International Airport, Japan. BMC Infectious Diseases, 11(1), 111. https://doi.org/10.1186/1471-2334-11-111
- Smith, J. F., & Greenberg, J. (2017). ACRP Synthesis 83: Preparing airports for communicable diseases on arriving flights: A synthesis of airport practices.
- Springer, E. T. (1996). Action research: A handbook for practitioners. Thousand Oaks, CA. Sage.
- Transport Research Board ACRP. (2013, September 6). Infectious disease mitigation in airports and on aircraft. Report 91. http://onlinepubs.trb. org/onlinepubs/acrp/acrp_rpt_091.pdf
- VOSviewer. (n.d.). Visualizing scientific landscapes. http://www.vosviewer.com/
- World Health Organization. (2020). Coronavirus disease 2019 (COVID-19): Situation report, 01. Retrieved from https://www.who.int/docs/ default-source/coronavirus/situation-reports/20200121-sitrep-1-2019ncov.pdf?sfvrsn=20a99c10_4

Appendix

Pandemic Response Publications. A Reference List for the Aviation Community

Airports

- 1. Aspen/Pitkin County Airport, ASE. (n.d.). *COVID-19 response and readiness*. https://www. aspenairport.com/ase-covid-19-response/
- Auckland International Airport (New Zealand). (n.d.). COVID-19 frequently asked questions. https://www.aucklandairport.co.nz/information/ novel-coronavirus-frequently-asked-questions
- 3. Cincinnati Northern Kentucky International Airport. (2021). *Flying healthy at CVG*. https://www.cvgairport.com/flight/tips/flyhealthy
- 4. Dallas Fort Worth International Airport (DFW) (2020, December 1). DFW pandemic preparedness plan—Communicable disease mitigation (v.2.2). https://assets.ctfassets.net/m2p70vmwc019/ 3zUaEg1rYY3xwCAGZkCPin/c3f30a12d54d3960 6c8b1f7d50420469/DFW_Airport_Pandemic_ Preparedness_Plan.pdf
- Denver International Airport. (n.d.). COVID-19: Denver International Airport. Retrieved March 10, 2021, from https://www.flydenver.com/traveler_ services/covid-19
- 6. Evansville Regional Airport. (2020). *COVID19* pandemic preparedness and response. https:// flyevv.com/passenger-services/evvantage
- Fairbanks International Airport. (2019, January). Fairbanks Airport emergency plan. http://dot. alaska.gov/faiiap/pdfs/FAI_airportemergencyplan. pdf
- Forgo Airport (2020, May 14). Fargo Airport takes steps to minimize risk from COVID-19 virus. https:// fargoairport.com/fargo-airport-takes-steps-tominimize-risk-from-covid-19-virus/
- Fort Wayne-Allen County Airport Authority. (2020). COVID-19 recovery/safety plan. https://s3. us-east-2.amazonaws.com/assets.fwairport.com/ uploads/Covid/FWA_COVID_Recovery-Safety_ Plan_-_5.17_.2021.pdf?v=1642550396
- Gatwick Airport. (n.d.). COVID-19 travel information. https://www.gatwickairport.com/at-the-airport/ coronavirus/
- 11. Greater Orlando Aviation Authority. (n.d.). *Stopping the spread of communicable diseases through the United States global gateways*. https://nfa.usfa.fema.gov/pdf/efop/efo44698.pdf
- 12. Greater Toronto Airports Authority. (2021). Measures in place in response to COVID-19. Pearson Airport. https://www.torontopearson.com/

en/ready-to-travel/measures-in-place-and-travel-requirements

- Hartsfield-Jackson Atlanta International Airport. (n.d.). Coronavirus (COVID-19) update from Hartsfield-Jackson (ATL). https://www.atl.com/covid19/
- 14. Hong Kong International Airport. (2021). *Covid-19*. https://www.hongkongairport.com/en/COVID19. page
- 15. Indiana International Airport (IND). (n.d.). *IND* cares: COVID-19 information. https://www.ind. com/travel-prep/ind-cares-covid-19-information
- Jackson Hole Airport (Wyoming). (2021, March 2). Coronavirus. https://www.jacksonholeairport.com/ 2020/03/coronavirus/
- Kapiti Coast Airport. (2019, August). Airport Emergency Plan (AEP). https://www.kapiticoastairport.co. nz/media/pdfs/Kapiti-Coast-Airport-Holdings-Ltd_ Exposition_Airport-Emergency-Plan.pdf
- Los Angeles International Airport (LAX). (2021). LAX's travel safety guide. https://www.flylax.com/ travelsafely
- Liverpool John Lennon Airport. (n.d.). COVID-19 (Coronavirus) latest information. https://www. liverpoolworld.uk/news/liverpool-john-lennonairport-gets-state-of-the-art-covid-19-rapid-testingon-site-3385169
- Melbourne International Airport—Australia. (2020, September 1). COVID-safe airport operations. https://www.melbourneairport.com.au/getmedia/ e0e25cc3-74e4-4c87-9375-5e0c04833aae/200901-Melbourne-Airport-COVID-Safe-Plan-Airport-Operating-Standard-(FINAL).pdf.aspx
- 21. Melbourne Orlando International Airport (MLB). (n.d.). Welcome to MLB's game plan: A safe and strategic response to COVID-19. https://flymlb safely.com
- 22. Metropolitan Washington Airports Authority. (2021, February 2). *Health & safety as we take flight*. https://www.mwaa.com/health-safety-we-take-flight
- Miami-Dade Aviation Department. (2020, November). *MIA operational update in response* to COVID-19. Miami-Dade Aviation Department: Facts-at-a-glance. http://www.miami-airport.com/ library/pdfdoc/Facts%20at%20a%20Glance/facts_ at_a_glance.pdf
- Minneapolis-St. Paul International Airport. (2021, January). Travel confidently playbook: A comprehensive guide for COVID-19 pandemic response and recovery. https://www.mspairport.com/sites/ default/files/2021-01/TravelConfidentlyMSP% 20PLAYBOOKv3.pdf
- 25. Minneapolis-St. Paul International Airport. (n.d). Important travel information: MSP takes steps to minimize risk from COVID-19 virus. https://www.

mspairport.com/travel-confidently/msp-takes-stepsminimize-risk-covid-19-virus

- Narita International Airport. (2020). Measures to prevent COVID-19 infection at Narita Airport. Narita Airport News Release, 1-17. https://www. naa.jp/en/20200612-prevent_corona_en.pdf
- Paris Aeroport. (2021). Covid-19: Travel safe— Covid-19: Information to passengers. https://www. parisaeroport.fr/en/passengers/flight-preparation/ covid19-travel-safe
- Palm Beach International Airport. (2021). COVID-19 information. http://www.pbia.org/guide/covid19/
- Pensacola International Airport. (2020). COVID-19 response plan. http://flypensacola.com/wp-content/ uploads/2020/12/ATR_Plan-102020.pdf
- Philadelphia International Airport. (2020, September 11). PHL COVID-19 recovery playbook. https://www.phl.org/drupalbin/media/PHL% 20Covid19%20Recovery%20Playbook091120.pdf
- 31. Phoenix Mesa Gateway Airport Pandemic Response Plan. (2009, May 4). https://airportscouncil.org/wp-content/uploads/2018/08/PMGA_Pandemic_Response_Plan_05.28.09.pdf
- 32. Phoenix Sky Harbor International Airport. (2021). *Health information*. https://www.skyharbor.com/ beforetraveling/health-information
- 33. Port Authority of New York and New Jersey. (n.d.). *Your safety is our top priority*. https://www.panynj. gov/port-authority/en/alerts/coronavirus-updates. html
- Raleigh-Durham International Airport. (2021). *Travel updates: Coronavirus (COVID-19)*. https:// www.rdu.com/covid19
- Richmond International Airport. (2020, December 30). *RIC responds to COVID-19 (novel corona virus) concerns*. https://flyrichmond.com/ric-responds-tocovid-19-novel-corona-virus-concerns-2/
- 36. Reagan International Airport. (2021, February 2). *Health & safety as we take flight*. https://www.flyreagan.com/dca/health-safety-we-take-flight
- 37. San Antonio International Airport. (2020). San Antonio response to COVID-19. https://covid19. sanantonio.gov/Resources/Additional/Travelers
- 38. Seattle-Tacoma International Airport—Port of Seattle. (2020, August). FlyHealthy@SEA. A plan for protecting the health of SEA passengers and employees and restoring confidence in air travel. https://www.portseattle.org/sites/default/files/2020-09/FlyHealthy%40SEA_Sep3_SPREADS.pdf
- 39. St. Pete-Clearwater International Airport. (2020, June 24). PIE COVID-19 action plan. https:// fly2pie.com/docs/default-source/news/pressreleases/2020/pie-covid-19-updated-action-planmedia-release-6-24-20-with-action-plan.pdf? sfvrsn=c64a53db_0

- Sydney Airport (Australia). (2021, July 27). Coronavirus (COVID-19) update. https://www.sydney airport.com.au/info-sheet/covid19#
- Tulsa Airports Improvement Trust. (2020, September 2). COVID-19 response plan. https://www. tulsaairports.com/wp-content/uploads/2020/06/TAIT-COVID_19_Response-Plan-Updated-9-2-20.pdf
- 42. Vancouver Airport Authority. (2021). *Information* and assistance. https://www.yvr.ca/en/passengers/ navigate-yvr/information-and-assistance
- 43. Vienna Airport. (2021, June 3). *Current information* on operations at Vienna Airport. https://www. viennaairport.com/currentinformation
- 44. Wichita Airport Authority. (2015, March 2). Wichita National Airport procedures for responding to infectious disease situations and pandemic plan. https://www.flywichita.com/wp-content/uploads/ 2018/02/No.15-PROCEDURES-FOR-RESPONDING-TO-INFECTIOUS-DISEASE-SITUATIONS.pdf

Government

- 45. Australian Government Department of Health. (2021). Coronavirus (Covid-19) advice for international travelers. https://www.health.gov.au/news/ health-alerts/novel-coronavirus-2019-ncov-healthalert/coronavirus-covid-19-restrictions/coronaviruscovid-19-advice-for-international-travellers
- 46. Australian Department of Infrastructure, Transport, Regional Development and Communications. (2021, February 25). COVID-safe domestic flying—Domestic passenger journey protocol. https:// www.infrastructure.gov.au/aviation/covid-19response/domestic-passenger-journey-protocol.aspx
- 47. Australian Representative on the Council of the ICAO. (2020, May 5). Adherence to ICAO Annex 9; and actions taken to reduce the spread of Covid-19. https://www.icao.int/Security/COVID-19/ StateActions/Australia.pdf
- Canadian Air Transport Security Authority, CATSA. (2020). Measures taken in response to COVID-19. https://www.catsa-acsta.gc.ca/en/ covid19-response
- Public Health Agency Canada. (2020). Recommended disinfection and sanitization practices for aircrafts. https://www.icao.int/APAC/COVID19% 20BCP/Public%20Health%20Agency%20Canada% 20-%20Recommended%20disinfection%20and% 20sanitisation%20practices%20for%20aircrafts.pdf
- 50. Civil Aviation Administration of China (CAAC). (2020). Technical instructions on disease prevention, control, and protection for civil aviation security inspection personnel (1st ed.). Retrieved

from https://www.icao.int/APAC/COVID19% 20BCP/Technical%20Instructions%201st% 20edition.pdf

- 51. CAAC. (2021). Preventing spread of coronavirus disease COVID-19 guideline for airports. https:// www.icao.int/safety/CAPSCA/PublishingImages/ Pages/Coronavirus/China-CAAC-PreventingSpreadof COVID-19GuidelineAirports.pdf
- 52. Civil Aviation Authority of Singapore. (2020, December 28). *Health safety measures to mitigate risk of COVID-19 in aviation* (Revision 1). https:// www.caas.gov.sg/docs/default-source/docs---spp/ caas-document-on-health-safety-measures-forcovid-19.pdf
- Congressional Research Service (CRS). (2020, August 17). Addressing COVID-19 pandemic impacts on civil aviation operations. https://fas. org/sgp/crs/misc/R46483.pdf
- 54. Department of Transportation (DoT). (2007, March 16). *National aviation resource manual for quar-antinable diseases*. Washington, DC: Author.
- 55. Department of Transportation (DoT). (2020). Runway to recovery: The United States framework for airlines and airports to mitigate the public health risks of coronavirus. Washington, DC. https://www.transportation.gov/sites/dot.gov/files/ 2020-12/Runway_to_Recovery_1.1_DEC2020_ Final.pdf
- 56. Department of Transportation. (2020, December 21). *Runway to recovery 1.1*. https://www.transportation. gov/briefing-room/runway-recovery-11
- Director General of Civil Aviation (Turkey). (2020). *Airport Covid-19 certification guidelines*. http:// web.shgm.gov.tr/documents/sivilhavacilik/files/ Covid-19/DGCA-AIRPORT-GUIDELINES.pdf
- 58. European Aviation Safety Administration (EASA). (2002). Quick risk assessment: Risk related to spread of new SARS-CoV2 variants of concern in the EU/EEA.
- EASA. (2020). Operational measures to prevent the spread of coronavirus "SARS-CoV-2" infection. https://www.easa.europa.eu/sites/default/files/dfu/ easa_sd_2020_04.pdf
- EASA. (2020). Safety information. Pitot-static issues after storage due to the COVID-19 pandemic, 1-2. Retrieved March 14, 2021, from https://www. easa.europa.eu/sites/default/files/dfu/sib-2020-14. pdf
- 61. EASA. (2020). Cabin crew recurrent training guidelines in relation to the COVID-19 pandemic. https://www.easa.europa.eu/sites/default/files/dfu/easa_cc_recurrent_training_guidelines_covid19_issue_1_13nov2020.pdf
- 62. EASA. (2020). Covid-19 aviation health safety protocol—Operational guidelines for the manage-

ment of air passengers and aviation personnel in relation to the Covid-19 pandemic. https://www. ecdc.europa.eu/sites/default/files/documents/EASA-ECDC_COVID-19_Operational-guidelines-formanagement-of-passengers-issue-2.pdf

- 63. EASA. (2020). *COVID-19 resources*. https://www.easa.europa.eu/easa-covid-19-resources
- 64. EASA. (2020, June 25). Operational measures to prevent the spread of coronavirus "SARS-CoV-2" infection. SD No. 2020-04. https://www.easa. europa.eu/sites/default/files/dfu/easa_sd_2020_04. pdf
- 65. EASA. (2021, June 17). Superseded Guidelines for COVID-19 testing and quarantine of air travelers -Addendum to the aviation health safety protocol. https://www.easa.europa.eu/en/document-library/ general-publications/superseded-guidelines-covid-19testing-and-quarantine-air
- 66. European Centre for Disease Prevention and Control. (2010). *Risk assessment guidelines for diseases transmitted on aircraft*. www.ecdc.europa. eu. https://www.ecdc.europa.eu/sites/portal/files/ media/en/publications/Publications/1012_GUI_ RAGIDA_2.pdf
- 67. European Centre for Disease Prevention and Control. (2015, February). Preparedness planning for respiratory viruses in EU Member States. https:// www.ecdc.europa.eu/sites/default/files/media/en/ publications/Publications/Preparedness% 20planning%20against%20respiratory%20viruses% 20-%20final.pdf
- European Commission. (2020, March 26). *Guidelines: Facilitating air cargo operations during COVID-19 outbreak*. Retrieved from https://www. icao.int/APAC/COVID19%20BCP/European% 20Commission%20Guidelines%20-% 20Facilitating%20Air%20Cargo%20Operations% 20during%20COVID-19%20outbreak.pdf
- 69. European Nations Healthy Gateways Joint Action. (n.d.). Covid-19 preparedness and response for points of entry and transport operators. https:// www.healthygateways.eu/Novel-coronavirus
- Federal Aviation Administration (FAA). (2004, April). AC 150/5200-18 airport safety self-inspection. https://www.faa.gov/documentLibrary/media/ Advisory_Circular/AC_150_5200-18C.pdf
- 71. FAA. (2009, June 19). Airport emergency plan. AC-150/5200-31C. https://www.faa.gov/ documentLibrary/media/Advisory_Circular/150_ 5200_31c_consolidated.pdf
- 72. FAA. (2020). Information for Airport Sponsors Considering COVID-19 Restrictions or Accommodations. https://www.faa.gov/news/media/ attachments/UPDATED%20Information%20for% 20Airport%20Sponsors%20Considering%

20COVID-19%20Restrictions%20or% 20Accommodations.pdf

- 73. FAA. (2020). Novel coronavirus: Interim health guidance from the Federal Aviation Administration and the Centers for Disease Control and Prevention for air carriers and crews. https://www.faa. gov/news/media/attachments/CDC%20FAA% 20airline%20guidance.pdf
- 74. FAA. (2020). COVID-19 vaccine transport considerations for airport operators. Washington, DC: Author. https://www.faa.gov/airports/special_ programs/covid-19-airports/media/COVID-19vaccine-transport-considerations.pdf
- 75. FAA. (2020). Part 139 Cert Alert: Temporary parking of overflow aircraft during COVID-19. https:// www.faa.gov/sites/faa.gov/files/2021-08/part-139cert-alert-20-02-COVID-19-temporary-aircraftparking-updated-20200324.pdf
- FAA. (2020). Aviation safety. Flight standards designee oversight and recurrent training requirements related to the current coronavirus (COVID-19) pandemic.
- FAA. (2020). Relief for certain persons and operations during the coronavirus disease 2019 (COVID-19) outbreak. https://www.govinfo.gov/ content/pkg/FR-2020-05-04/pdf/2020-09472.pdf
- FAA. (2020, March). Considerations for state, local and territorial COVID-19 restrictions that impact air transportation. https://www.faa.gov/airports/ airport_compliance/media/State-Local-Territorial-Guidance-on-FAA
- FAA. (2020, April). AC 150/5200-37 introduction to safety management systems for airport operators. https://www.faa.gov/documentLibrary/media/ Advisory_Circular/AC_150_5200-37.pdf
- 80. FAA. (2020, December). Information for airport sponsors considering Covid-19 restrictions or accommodations. https://www.faa.gov/news/media/ attachments/UPDATED%20Information%20for% 20Airport%20Sponsors%20Considering% 20COVID-19%20Restrictions%20or% 20Accommodations.pdf
- FAA. (2020, May 11). COVID-19 updated interim occupational health and safety guidance for air carriers and crews. SAFO 20009. https://nbaa.org/ wp-content/uploads/2020/04/faa-safo20009-1.pdf
- FAA. (2021, February 27). Coronavirus (COVID-19) information from the FAA. https://www.faa.gov/ coronavirus/
- FAA. (2021, March 2). Airport coronavirus response grant program—Airports. https://www.faa. gov/airports/crrsaa/
- FAA. (2021, March 5). Coronavirus guidance & resources. https://www.faa.gov/coronavirus/guidance_resources/#gas

- 85. Federal Emergency Management Administration (FEMA). (2014). *Pandemic influenza template*. https://www.fema.gov/sites/default/files/2020-08/ fema_pandemic-influenza_template-instructions.pdf
- 86. FEMA. (n.d.). *Coronavirus (COVID-19) response*. https://www.fema.gov/disaster/coronavirus
- 87. Government Accountability Office (GAO). (2015). Subcommittee on aviation, Committee on Transportation and Infrastructure, House of Representatives. Air travel and communicable diseases, comprehensive federal plan needed for U.S. aviation system's preparedness. A Report to House of Representatives (2015). Washington, DC.
- GAO. (2015, December). Air travel and communicable diseases: Comprehensive federal plan needed for U.S. aviation system's preparedness. https://www. gao.gov/assets/680/674224.pdf
- Government of Bangladesh. (2020, March). National preparedness and response plan for COVID-19, Bangladesh. https://reliefweb.int/sites/ reliefweb.int/files/resources/nprp_covid-19_v6_ 18032020.pdf
- 90. Government of Canada. (2020, August). *Canada's* flight plan for navigating COVID-19. https://www. canada.ca/en/transport-canada/news/2020/08/ government-of-canada-releases-canadas-flight-planfor-safe-air-travel.html
- 91. Government of Canada. (2021). COVID-19: Guidance material for air operators managing travelers to Canada at international airports. Transport Canada. https://tc.canada.ca/en/initiatives/covid-19measures-updates-guidance-issued-transportcanada/covid-19-measures-updates-guidanceaviation-issued-transport-canada
- 92. Government of Japan. (2020, March 28). Basic policies for novel coronavirus disease control by the Government of Japan (Revised May 25, 2020). https://www.mhlw.go.jp/content/10900000/ 000634753.pdf
- 93. Government in India. (2021). *Guidelines for international arrivals*. https://www.newdelhiair port.in/media/1622/latest-guidelines-for-internation al-arrivals.pdf
- 94. House Hearing 109-9. (2005, April). *Effort to prevent pandemic by air travel*. https://gida.ghscosting.org/downloads/Health%20Security% 20Net%20-%20Data%20Download.xlsx
- 95. International Civil Aviation Organization (ICAO). (2008). Pandemic preparedness planning. https:// www.icao.int/Meetings/wrdss2011/Documents/ DevelopmentForum2008/Singh.pdf
- 96. ICAO. (n.d.). Global roadmap supporting the implementation of the recommendations and guidance of the council aviation recovery task force for the restart, recovery, and resilience of civil aviation

following the COVID-19 outbreak. https://www. icao.int/safety/CAPSCA/PublishingImages/Pages/ Coronavirus/ICAO%20Global% 20Implementation%20Roadmap%20of%20the% 20Recomendations%20and%20Guidance%20of% 20the%20Council%20Aviation%20Recovery% 20Task%20Force%20%28CART%29.pdf

- 97. ICAO. (2014). *Template for a national aviation public health emergency preparedness plan.*
- 98. ICAO. (2015). Public health emergency contingency plan. https://www.icao.int/Meetings/ CAPSCA2015/Presentations/DAY%201/Session% 201/04CAPSCAVisitsLessonsLearnedRev11.pdf
- 99. ICAO. (2020). Doc 10152: Manual on testing and cross-border risk management measures. https:// www.icao.int/covid/cart/Documents/10152_ manual_3rd_edition.en.pdf
- 100. ICAO. (2020). Council Aviation Recovery Task Force take-off guidance. Airport module. https://www.icao. int/covid/cart/Pages/Airports-Module.aspx
- 101. ICAO. (2020). Guideline for states concerning the management of communicable disease posing a serious public health risk. https://www.icao.int/ safety/aviation-medicine/guidelines/avinfluenza_ guidelines.pdf
- 102. ICAO. (2020). Preventing spread of coronavirus disease 2019 (COVID-19) guideline for airlines. https://www.icao.int/Security/COVID-19/ StateActions/Preventing%20Spread%20of% 20Coronavirus%20Disease%202019%20(COVID-19)%20Guideline%20for%20Airports%204th.pdf
- 103. ICAO. (2020). Guidance on economic and financial measures. https://www.icao.int/sustainability/ Documents/COVID-19_Economic_and_Financial_ Measures/ICAO_Guidance_on_Economic_and_ Financial_Measures.pdf
- 104. IACO. (2020). ICAO handbook for CAAs on the management of aviation safety risks related to Covid-19 (1st ed.). https://www.icao.int/safety/ SafetyManagement/Doc10144/Doc%2010144.pdf
- 105. ICAO. (2020). COVID-19 response and recovery platform. https://www.icao.int/covid/Pages/default. aspx
- 106. ICAO. (2020). Air Navigation Services (ANS) COVID-19 recommendations. https://www.icao.int/ APAC/COVID19%20BCP/NACC82310ATM-States-ANS-COVID19Recommendations.pdf
- 107. ICAO. (2020). Implementation of contingency arrangements to reduce the risks of the spread of COVID-19. https://www.icao.int/APAC/ COVID19%20BCP/047e%20ICAOHQ%20-% 20Implementation%20of%20contingency% 20arrangements%20to%20reduce%20the%

20risks%20of%20the%20spread%20of% 20COVID-19.pdf

- 108. ICAO. (2021). Managing communicable disease in aviation. https://www.icao.int/safety/aviation-medicine/pages/healthrisks.aspx
- 109. ICAO CART. (2020, November 5). Take-off: Guidance for air travel through the COVID-19 public health crisis. International Civil Aviation Organization – Council Aviation Recovery Task Force. https://www.icao.int/APAC/COVID19% 20BCP/SL20.67.EN.pdf
- 110. Ministry of Health/Ghana Health Service. (2020, August). Guidelines for international flight operations on COVID-19 safety at the Kotoka International Airport. http://www.gcaa.com.gh/web/? p=1031
- 111. Ministry of Transport, Kenya. (2020, June). Protocol for air travel operations during the COVID-19 public health crisis. https://kcaa.or.ke/ sites/default/files/docs/covid_19/Protocol-for-Air-Operations.pdf
- 112. New South Wales Government (Australia). (2020, March). Aviation emergency sub plan. https://www. emergency.nsw.gov.au/Documents/plans/sub-plans/ SubPlan-Aviation.pdf
- 113. New Zealand Immigration. (2021). New Zealand border entry requirements. https://www. immigration.govt.nz/about-us/covid-19/borderclosures-and-exceptions/border-entry-requirements
- 114. Nigerian Civil Aviation Authority (NCAA). (2020). Post Covid-19 guidance for aerodrome operators resumption of operations. Government of Nigeria. Retrieved March 14, 2021, from https://ncaa.gov.ng/ media/0qapn5np/advisory-circular-ncaa-ac-adr-007post-covid-19-aerodrome-restart-plan.pdf
- 115. South African Government. (2021). *Travel—Coronavirus COVID-19*. https://www.gov.za/covid-19/travelinternational?gclid=CjwKCAiAkJKCBhAyEiwAKQ BCkqh734Vcb-2_gIsles0XkWTh-fR9JH9YXiRflnH UWfm9jDkBzpgQ_RoCE8gQAvD_BwE#c
- 116. South Africa Department of Transport. (2021, January 29). Disaster Management Act (57/2002: Measures to prevent and combat the spread of Covid-19 in the air services for adjusted alert level 3). Government Gazette (44124). http://www.gov. za/covid-19/alert-level-3-coronavirus-covid-19lockdown
- 117. Taiwan Centers for Diseases Control. (January 9, 2020). The emergency response to pandemic outbreak for the public transportation system.
- 118. Transport Canada. (2021). COVID-19: Guidance material for air operators managing travelers during the check-in procedure at transborder (U.S.) airports.

- 119. Transport Canada. (2021). COVID-19 measures, updates, and guidance issued by Transport Canada. https://tc.canada.ca/en/initiatives/covid-19measures-updates-guidance-issued-transport-canada
- Texas Department of Transportation. (2020, March 28). https://ftp.txdot.gov/pub/txdot-info/avn/ covid19/information-airport-sponsors-032820.pdf
- 121. TRB Airport Cooperative Research Program (ACRP). (n.d.). *Infectious disease resources*. http://www.trb.org/ACRP/ACRPInfectiousDisease Resources.aspx
- 122. TRB ACRP. (2006). Quarantine stations at ports of entry: Protecting the public's health. https://www.nap.edu/read/11435/chapter/3
- 123. TRB ACRP. (2010, August 6). Research on the transmission of disease in airports and on aircraft. Retrieved March 14, 2021, from https://www.nap. edu/catalog/22941/research-on-the-transmission-ofdisease-in-airports-and-on-aircraft
- 124. TRB ACRP. (2012). Report 74: Application of enterprise risk management at airports. https://nap. nationalacademies.org/catalog/22744/applicationof-enterprise-risk-management-at-airports. https:// doi.org/10.17226/24880
- 125. TRB ACRP. (2012). Synthesis 37: Lessons learned from safety management systems pilot study. https:// doi.org/10.17226/22740
- 126. TRB ACRP. (2013, September 6). Report 91. Infectious disease mitigation in airports and on aircraft. http://onlinepubs.trb.org/onlinepubs/acrp/ acrp_rpt_091.pdf
- 127. TRB ACRP. (2017). Report 1: Safety management systems for airports, Volume 2: Guidebook. https:// doi.org/10.17226/14316
- TRB. (2017). Preparing airports for communicable diseases on arriving flights (2017). https://doi.org/ 10.17226/24880
- 129. TRB ACRP. (2018, December 11). Airport response during communicable disease outbreaks. http:// onlinepubs.trb.org/onlinepubs/webinars/181211.pdf
- 130. TRB ACRP. (2019, January 23). Airport roles in reducing transmission of communicable diseases. Retrieved March 14, 2021, from https://www.nap. edu/catalog/25367/airport-roles-in-reducing-transmission-of-communicable-diseases
- 131. TRB ACRP. (2019, September 18). Emergency working groups at airports. Retrieved March 14, 2021, from https://www.nap.edu/catalog/25572/ emergency-working-groups-at-airports
- 132. TRB. (2021, February 5). ACRP 04-25 (RFP): Airports and communicable diseases—Preparedness and response. Retrieved from https://apps.trb.

org/cmsfeed/TRBNetProjectDisplay.asp?ProjectID =5030

- 133. UK DoT. (2021, June 11). Coronavirus (COVID-19): Safer aviation guidance for operators. https:// www.gov.uk/guidance/coronavirus-covid-19-saferaviation-guidance-for-operators#at-the-airport
- 134. United Nations Humanitarian Air Service Republic of South Sudan (UNHAS). (2020, April 2). COVID19 standard operating procedures (SOP). https://reliefweb.int/sites/reliefweb.int/files/ resources/unhas_covid19_standard_operating_ procedure_2_apr_2020.pdf
- 135. U.S. Centers for Disease Control and Prevention (CDC). (2005, May 3). *Guidance for airline flight crews, cargo and cleaning personnel, and personnel interacting with arriving passengers*. https://www. cdc.gov/sars/travel/airpersonnel.html
- 136. U.S. CDC. (2017). Guidance for airlines on reporting onboard deaths or illnesses to CDC. https://www.cdc.gov/quarantine/air/reporting-deaths-illness/guidance-reporting-onboard-deaths-illnesses.html
- 137. U.S. CDC. (2019). What airline workers need to know about COVID-19. https://www.cdc.gov/corona virus/2019-ncov/downloads/AirlineWorkers-ASSISTANCE.pdf
- 138. U.S. CDC. (2019). Preventing spread of disease on commercial aircraft: Guidance for cabin crew quarantine. https://www.cdc.gov/quarantine/air/ managing-sick-travelers/commercial-aircraft/ infection-control-cabin-crew.html
- 139. U.S. CDC. (2020, March, 4). Updated interim guidance for airlines and airline crew: Coronavirus disease 2019 (COVID-19). https://www.cdc. gov/quarantine/air/managing-sick-travelers/ncovairlines.html
- 140. U.S. CDC. (2021, January 29). Requirement for persons to wear masks while on conveyances and at transportation hubs. https://www.cdc.gov/quarantine/pdf/Mask-Order-CDC_GMTF_01-29-21-p.pdf
- 141. U.S. CDC. (2021, February 16). *Travel during COVID-19*. https://www.cdc.gov/coronavirus/2019ncov/travelers/travel-during-covid19.html
- 142. U.S. CDC. (2021, February 18). *Testing and international air travel*. https://www.cdc.gov/ coronavirus/2019-ncov/travelers/testing-air-travel. html
- 143. U.S. CDC. (2021, June 11). COVID-19: Airport passenger assistance workers. https://www.cdc.gov/ coronavirus/2019-ncov/community/organizations/ airport-passenger-assistance-workers.html

- 144. U.S. Environmental Protection Agency (EPA). (n.d.). *List N Tool: COVID-19 disinfectants*. https://cfpub.epa.gov/giwiz/disinfectants/index.cfm
- 145. U.S. National Academies of Sciences, Engineering, and Medicine. (2013). Infectious disease mitigation in airports and on aircraft (Report 91). Washington, DC: The National Academies Press. https://doi.org/10.17226/22512
- 146. U.S. Department of Interior (DoI). (n.d.). *Our response to COVID-19*. https://www.doi.gov/ coronavirus
- 147. U.S. Transportation Security Administration (TSA). (2020, May 21). TSA prepared for summer travelers with updated security procedures. https://www.tsa. gov/news/press/releases/2020/05/21/tsa-preparedsummer-travelers-updated-security-procedures
- 148. U.S. TSA. (2021, March 8). Coronavirus (COVID-19) information. https://www.tsa.gov/coronavirus
- 149. U.S. Consulate General Hong Kong & Macau. (2021). *Covid-19 information*. https://hk.usconsulate.gov/covid-19-information/
- 150. U.S. Homeland Security Council. (2006, May). National strategy for pandemic influenza. https:// www.cdc.gov/flu/pandemic-resources/pdf/ pandemic-influenza-implementation.pdf
- 151. U.S. Department of Homeland Security (DHS). (2020, November 14). New qualification program to enhance aviation safety, COVID-19 response. https://www.hstoday.us/industry/new-qualificationprogram-to-enhance-aviation-safety-covid-19response
- 152. U.S. DHS. (2020, December 16). Advisory memorandum on ensuring essential critical infrastructure workers' ability to work during the COVID-19 response. https://www.cisa.gov/sites/default/files/ publications/ECIW_4.0_Guidance_on_Essential_ Critical_Infrastructure_Workers_Final3_508_0.pdf
- 153. U.S. Department of State. (n.d.). Ethiopia, revised quarantine requirements for arriving travelers. OSAC. https://www.osac.gov/Country/Ethiopia/ Content/Detail/Report/38fefc77-0e9b-4690-a4cd-19066d6bd848
- 154. U.S. Department of State, Bureau of Consular Affairs. (2021). United Arab Emirates international travel information. https://travel.state.gov/content/ travel/en/international-travel/International-Travel-Country-Information-Pages/UnitedArabEmirates. html
- 155. U.S. Department of Transportation (DoT). (2020). Runway to recovery the United States framework for airlines and airports to mitigate the public health risks of coronavirus. https://www.transportation. gov/sites/dot.gov/files/2020-07/Runway_to_ Recovery_07022020.pdf

- 156. World Health Organization (WHO). (2015). Handbook for the management of public health events in air transport. https://www.who.int/ publications/i/item/9789241510165
- 157. WHO. (2020). Management of ill travelers at points of entry (international airports, seaports, and ground crossings) in the context of COVID-19. https://apps.who.int/iris/bitstream/handle/10665/ 331512/WHO-2019-nCoV-POEmgmt-2020.2-eng. pdf
- 158. WHO. (2020). Operational considerations for managing COVID-19 cases or outbreak in aviation: Interim guidance. https://www.who.int/publications/ i/item/operational-considerations-for-managingcovid-19-cases-or-outbreak-in-aviation-interimguidance
- 159. WHO. (2020, March 18). Operational considerations for managing COVID-19 cases or outbreak in aviation. https://apps.who.int/iris/bitstream/handle/ 10665/331488/WHO-2019-nCoV-Aviation-2020.1eng.pdf
- 160. WHO. (2020, November 4). Critical preparedness, readiness and response actions for COVID-19. https://www.who.int/publications/i/item/criticalpreparedness-readiness-and-response-actions-forcovid-19
- 161. WHO. (2020, November 27). Evidence to recommendations: COVID-19 mitigation in the aviation sector. https://://www.who.int/publications/i/item/ evidence-to-recommendation-covid-19-mitigationin-the-aviation-sector

Member Organizations

- 162. Airline Catering Association (ACA). (2020, June). *Covid-19 ACA guidelines*. https://www.aca.catering/ layout/uploads/2020/06/ACA-COVID-19-Pandemic-Guidelines.pdf
- 163. Airports Council International (ACI). (2009). Airport preparedness guidelines for outbreaks of communicable disease. https://aci.aero/wp-content/ uploads/2021/08/Airport-Preparedness-Guidelines-For-Outbreaks-of-Communicable.pdf
- 164. ACI. (2014). Emergency preparedness and contingency planning handbook. https://applications. icao.int/tools/RSP_ikit/story_content/external_files/ Emergency_Preparedness_Handbook_First_ Edition2014_FinalLR_NoPswd.pdf
- 165. ACI. (2020). World Governing Board Resolution urging relief for airports from impact of COVID19 and calling for coordinated program of recovery. 61st Meeting of the World Governing Board, 1-3. https://aci.aero/2020/05/12/aci-world-governingboard-calls-for-urgent-covid-19-industry-relief/

- 166. ACI. (2020). Airport operational practice— Examples for managing COVID-19. https://store. aci.aero/form/airport-operational-practice-examplesfor-managing-covid-19/
- 167. ACI. (2020). Security screening best practices during COVID-19. https://aci.aero/2020/03/20/ security-screening-best-practices-during-covid-19/
- 168. ACI. (2020). ACI advisory bulletin: Transmission of communicable diseases.
- 169. ACI. (2020). Post-Covid-19 aviation smart security playbook. Author.
- 170. ACI. (2020, May 21). COVID-19: Airport wildlife hazard management in a time of reduced operations. https://blog.aci.aero/covid-19-airport-wildlifehazard-management-in-a-time-of-reducedoperations/
- 171. ACI. (2020, June). *COVID-19 recovery recommendations*. Retrieved March 11, 2021, from https:// airportscouncil.org/wp-content/uploads/2020/06/ ACI-NA-AIRAP-COVID-19-Recovery-Recommendations.pdf
- 172. ACI. (2020, June). Aviation operations during COVID-19 business restart and recovery. Airports Council International. https://store.aci.aero/wpcontent/uploads/2020/06/ACI-Airport-Operations-Business-Restart-and-Recovery-Jun-2020.pdf
- 173. ACI. (2020, December 11). ACI airport health accreditation program. Airports Council International. https://aci.aero/programs-and-services/ airport-operations/aci-airport-health-accreditationprogram/
- 174. ACI-Europe. (2020, July). Guidelines for a healthy passenger experience at airports. https://www.acieurope.org/downloads/publications/ACI% 20EUROPE%20GUIDELINES%20FOR%20A% 20HEALTHY%20PASSENGER%20EXPERIENCE %20AT%20AIRPORTS.pdf
- 175. Airport Operators Association (AOA). (2021). A UK airport recovery plan. https://www.aoa.org.uk/wpcontent/uploads/2021/02/AOA-Airport-Recovery-Plan.pdf
- 176. Aircraft Owners and Pilots Association (AOPA). (2020, May). COVID-19 flight operations guide— Resuming and sustaining operations. https://www. aopa.org/-/media/Files/AOPA/Home/News/ coronavirus-resources/COVID-19-Flight-Operations-v4-051220.pdf
- 177. American Enterprise Institute. (2020). National coronavirus response: A road map to reopening. Retrieved March 14, 2021, from https://www.aei. org/wp-content/uploads/2020/03/National-Corona virus-Response-a-Road-Map-to-Recovering-2.pdf
- 178. Civil Air Navigation Services Organization (CANSO). (2020, April). COVID-19: Ensuring

continuity of ATS service globally. https://www. skybrary.aero/bookshelf/books/5636.pdf

- 179. Eurocontrol. (2020). Impact assessment of COVID-19 measures on airport performance. https://www. eurocontrol.int/publication/impact-assessmentcovid-19-measures-airport-performance
- 180. Flight Safety Foundation (FSF). (2020, June). New norms in air travel hygiene etiquette: The passenger's role in sustaining a healthy environment. https://flightsafety.org/wp-content/uploads/2020/06/ New-Norms-in-Air-Travel.pdf
- 181. FSF. (2020, March). Pandemic non-medical operational safety aspects supplemental materials. https:// www.skybrary.aero/bookshelf/books/5635.pdf
- 182. FSF. (2020, May). Pandemic non-medical operational safety aspects supplemental materials. https:// flightsafety.org/wp-content/uploads/2020/05/ COVID-19-Roadmap-V2.pdf
- 183. FSF. (2020, August). Multi-layered approach to reducing COVID-19 risk in air travel. https:// flightsafety.org/wp-content/uploads/2020/08/ COVID-19-Risk-Reduction-Strategy.pdf
- 184. General Aviation Maintenance Association (GAMA). (2021). Support to industry in response to COVID-19 (novel coronavirus) pandemic. https:// gama.aero/issues/gama-support-to-industry-inresponse-to-coronavirus-covid-19-outbreak/ cleaning-disinfection-guidance/
- 185. International Air Transport Association (IATA). (n.d.). *Emergency planning and response*. https:// www.iata.org/en/training/courses/emergencyplanning-management-virtual/talp04/en/
- 186. IATA. (2017). Suspected communicable disease guidelines for passenger agents. https://www.iata. org/contentassets/f1163430bba94512a583eb6d6b24a a56/health-guideline-pax-agents.pdf
- 187. IATA. (2018, January). *Emergency response plan: A template for air carriers*. https://www.iata.org/con tentassets/f1163430bba94512a583eb6d6b24aa56/ airlines-erp-checklist.pdf
- 188. IATA. (2018, January). Business continuity plan. https://www.iata.org/contentassets/ccbdc54681c24 574bebf2db2b18197a5/public-health-emergencybcp.pdf
- 189. IATA. (2020). Novel coronavirus (Covid-19) dangerous goods (including alcohol based sanitizers) guidance for operators. Retrieved from https:// www.icao.int/APAC/COVID19%20BCP/Novel% 20Coronavirus%20(Covid-19)%20Dangerous% 20Goods%20guidance%20for%20Operators.pdf
- 190. IATA. (2020). COVID-19: Resources for airlines & air transport professionals. https://www.iata.org/en/ programs/covid-19-resources-guidelines/
- 191. IATA. (2020). Safely reopening borders: A practical guide. https://www.icao.int/MID/Documents/

2020/CAPSCA%20MID8/IATA%20Presentation. pdf

- 192. IATA. (2020). Guidance for crew health precautions during pandemic. https://www.iata.org/content assets/df216feeb8bb4d52a3e16befe9671033/iataguidance-crew-health-precautions-during-postpandemic.pdf
- 193. IATA. (2020, August 31). Guidance on accessible air travel in response to COVID-19. https://www. iata.org/contentassets/5c8786230ff34e2da406c72a52 030e95/guidance-accessible-air-travel-covid19.pdf
- 194. IATA. (2021). Aircraft cleaning and disinfection during and post pandemic. Retrieved March 14, 2021, from https://www.iata.org/contentassets/ 094560b4bd9844fda520e9058a0fbe2e/aircraftcleaning-guidance-covid.pdf
- 195. IATA. (2021). Air travel and COVID-19. https:// www.iata.org/en/youandiata/travelers/health/
- 196. IATA. (2021, February). Guidance for ground handling during and post covid-19 (6th ed.). https://www.iata.org/contentassets/ 094560b4bd9844fda520

e9058a0fbe2e/ground_handling_guideline_covid.pdf

- 197. International Federation of Air Traffic Controllers' Associations (IFACA). (2020, May). COVID-19: Guidance material on dealing with COVID-19 in air navigational facilities. https://www.icao.int/safety/ CAPSCA/COVID19Docs/Guidance%20Material% 20on%20dealing%20with%20COVID-19%20in% 20Air%20Navigation%20Facilities.pdf
- 198. National Business Aviation Association (NBAA). (2020). Aircraft disinfection and cleaning procedures. https://nbaa.org/wp-content/uploads/aircraftoperations/safety/coronavirus/nbaa-aircraftdisinfection-and-cleaning-procedures-rev1.pdf
- 199. NBAA. (2021). Aircraft operational considerations with the coronavirus. https://nbaa.org/aircraftoperations/safety/coronavirus/aircraft-operationalconsiderations-with-the-coronavirus/
- 200. NBAA. (2021). Coronavirus disease 2019. https:// nbaa.org/aircraft-operations/safety/coronavirus/

Other Publications

- 201. Abate, M., Christidis, P., & Purwanto, A. J. (2020). Government support to airlines in the aftermath of the COVID-19 pandemic. *Journal of Air Transport Management*, 89, 101931. https://doi.org/10.1016/ j.jairtraman.2020.101931
- 202. Albers, S., & Rundshagen, V. (2020). European airlines' strategic responses to the COVID-19 pandemic (January–May, 2020). *Journal of Air Transport Management*, 87, 101863. https://doi. org/10.1016/j.jairtraman.2020.101863

- 203. All Nippon Airlines (ANA). (2021, March 8). Handling procedures in response to the spread of COVID-19. ANA Official Website. https://www. ana.co.jp/en/jp/topics/notice200501/
- 204. Alonso, T. D. (2021). An airport operations proposal for a pandemic-free air travel. *Journal of Air Transport Management*, 90, 101943. https://doi. org/10.1016/j.jairtraman.2020.101943
- 205. Amankwah-Amoah, J. (2020). Note: Mayday, mayday, mayday! Responding to environmental shocks: Insights on global airlines' responses to COVID-19. *Transportation Research Part E: Logistics and Transportation Review*, 143, 102098. https://doi. org/10.1016/j.tre.2020.102098
- 206. Boeing. (n.d.). *Boeing information on coronavirus* (*COVID-19*). Retrieved March 10, 2021, from https://www.boeing.com/covid19/employees.page
- 207. Buhusayen, B., Seet, P., & Coetzer, A. (2020). Turnaround management of airport service providers operating during COVID-19 restrictions. *Sustainability*, 12(23), 10155. https://doi.org/10. 3390/su122310155
- 208. Cathay Pacific Airways. (2021). Coronavirus (COVID-19) information centre—Arriving in Hong Kong. https://www.cathaypacific.com/cx/en_US/ covid-19/arriving-in-hkg.html
- 209. Cathay Pacific Airways. (2021). Coronavirus (COVID-19) information centre—Hong Kong restrictions and quarantine. https://www.cathaypacific.com/ cx/en_US/covid-19/hong-kong-travel-restrictions.html
- 210. Cowling, B. J. (2009, July). Entry screening to delay local transmission of 2009 pandemic influenza A (H1N1). https://www.springermedizin.de/ entry-screening-to-delay-local-transmission-of-2009-pandemic-inf/9442496
- 211. Emirates Airlines. (2021). COVID-19 information hub. https://www.emirates.com/sa/english/help/ covid-19/
- 212. Evans, A. D., & Thibeault, C. (2009). Prevention of spread of communicable disease by air travel. *Aviation, Space, and Environmental Medicine*, 80(7), 601–602. https://doi.org/10.3357/asem.2560. 2009
- 213. Fletcher, K., Amarakoon, S., Haskell, J., Penn, P., Wilmoth, M., Matherly, D., & Langdon, N. (2014). *A guide for public transportation pandemic planning and response*. NCHRP report, 769. https://doi. org/10.17226/22414
- 214. Garrow, L., Marla, L., & Clarke, J. P. (2021). Airline response to covid-19. *Institute of Operations Research and Management Sciences*, 48(1). https://doi.org/10.1287/orms.2021.01.20
- 215. GE Aviation. (2020, November 12). Albany International Airport partners with GE to transform

airport into digital incubator for safe, post-pandemic air travel.

- 216. Gössling, S. (2020). Risks, resilience, and pathways to sustainable aviation: A Covid-19 perspective. *Journal of Air Transport Management*, 89, 101933. https://doi.org/10.1016/j.jairtraman.2020.101933
- 217. Gunaratnam, P. J., Tobin, S., Seale, H., Marich, A., & McAnulty, J. (2014, March 17). Airport arrivals screening during pandemic (H1N1) 2009 influenza in New South Wales, Australia. *Medical Journal of Australia*. https://www.mja.com.au/journal/2014/ 200/5/airport-arrivals-screening-during-pandemich1n1-2009-influenza-new-south-wales
- 218. Harvard University. (2020). Assessment of risks of SARS-CoV-2 transmission during air travel and non-pharmaceutical interventions to reduce risk. Phase one report: Gate-to-gate travel onboard aircraft. https://cdn1.sph.harvard.edu/wp-content/ uploads/sites/2443/2020/10/Phase-I-Report-Highlights.pdf
- 219. Hofmann, D. R. (2009, April 3). Regional Seminar/ Meeting on Aviation Medicine. International Air Transport Association (IATA). https://www.icao.int/ SAM/Documents/2009/MEDSEM/AIRPORT% 20PREPAREDNESS%20PLANNING%20(AIC). pdf
- 220. Jernigan, D. B., & CDC COVID-19 Response Team. (2020, February 28). Update: Public health response to the coronavirus disease 2019 outbreak—United States, February 24, 2020. Morbidity and Mortality Weekly Report. https:// www.ncbi.nlm.nih.gov/pmc/articles/PMC7367075/
- 221. Kann, D. F. (n.d.). Stopping the spread of communicable diseases through the United States global gateways. https://nfa.usfa.fema.gov/pdf/efop/ efo44698.pdf
- 222. Karesh, W. B. et al. (1970, January 1). *Planning and preparing for public health threats at airports*. Globalization and Health. https://globalization andhealth.biomedcentral.com/articles/10.1186/ s12992-018-0323-3
- 223. Linka, K., Peirlinck, M., Costabal, F. S., & Kuhl, E. (2020). Outbreak dynamics of COVID-19 in Europe and the effect of travel restrictions. medRXiv. https://doi.org/10.1101/2020.04.18.20071035
- 224. Martin, G., & Boland, M. (2018). Planning and preparing for public health threats at airports. *Global Health*, *14*, 28. https://doi.org/10.1186/s12992-018-0323-3
- 225. Gostic, K. M., Gomez, A. C. R., Mummah, R. O., Kucharski, A. J., & Lloyd-Smith, J. O. (2020). Estimated effectiveness of traveler screening to prevent international spread of 2019 novel coronavirus (2019-nCoV). MedRxiv. https://doi.org/10. 1101/2020.01.28.20019224

- 226. Mouchtouri, V. A., et al. (2019, November 21). Exit and entry screening practices for infectious diseases among travelers at points of entry: Looking for evidence on public health impact. *International Journal of Environmental Research and Public Health*, *16*(23), 4638. https://doi.org/10.3390/ ijerph16234638
- 227. Mouchtouri, V. A., Bogogiannidou, Z., Dirksen-Fischer, M., Tsiodras, S., & Hadjichristodoulou, C. (2020). Detection of imported COVID-19 cases worldwide: Early assessment of airport entry screening. *Tropical Medicine and Health*, 48(1). https:// doi.org/10.1186/s41182-020-00260-5
- 228. Naboush, E., & Alnimer, R. (2020). Air carrier's liability for the safety of passengers during COVID-19 pandemic. *Journal of Air Transport Management*, 89, 101896. https://doi.org/10.1016/j.jairtraman.2020. 101896
- 229. Nolan, P. (2019). Measles outbreak underscores importance of communicable disease response plans. Airport Improvement Magazine. https:// airportimprovement.com/article/measles-outbreakunderscores-importance-communicable-diseaseresponse-plans
- 230. Oak Ridge Institute for Science and Education. (2006, December). *National aviation resource manual for quarantinable diseases*. https://stacks.cdc.gov
- 231. Penner, D. (2021, March 11). COVID-19: YVR workers to help in vaccination at start of airport's pandemic recovery plan. Vancouver Sun. https:// vancouversun.com/news/local-news/covid-19-yvrworkers-to-help-in-vaccination-at-start-of-airportspandemic-recovery-plan
- 232. Pillai, A. (2020). COVID-19: How can airports help in the fight against future pandemics? World Economy Forum. https://www.weforum.org/ agenda/2020/04/covid19-airports-pandemics-publichealth/
- 233. Serrano, F., & Kazda, A. (2020). The future of airport post COVID-19. *Journal of Air Transport Management*, 89, 101900. https://doi.org/10.1016/j. jairtraman.2020.101900
- 234. Shaffer, K. (2020). COVID-19 vaccine transport considerations for airport operators. FAA Office of Airports. https://www.faa.gov/airports/special_ programs/covid-19-airports/media/COVID-19vaccine-transport-considerations.pdf
- 235. Stub, Z. (2021, March 8). El Al launches new coronavirus flight testing system. The Jerusalem Post. https://www.jpost.com/israel-news/el-al-eyes-covid-clean-flights-for-the-immune-or-airport-tested-661326
- 236. Tabares, D. A. (2021, January). An airport operations proposal for a pandemic-free air travel.

Journal of Air Transportation Management, 90, 101943. https://doi.org/10.1016/j.jairtraman.2020. 101943

- 237. United Airlines. (n.d.). *What to expect when you fly*. https://www.united.com/ual/en/us/fly/travel/whatto-expect.html#covid19-updates
- 238. Urra, S. (2021, February 2). Spain restricts flights from Brazil and South Africa due to coronavirus strains. https://english.elpais.com/spanish_news/

2021-02-02/spain-restricts-flights-from-brazil-and-south-africa-due-to-coronavirus-strains.html

- 239. VOSviewer. (n.d.). Visualizing scientific landscapes. https://www.vosviewer.com/
- 240. Vreedenburgh, M. (2015, April 30). CAPSCA assistance visits to states and airports & lessons learned. https://www.icao.int/Meetings/CAPSCA 2015/Presentations/DAY%201/Session%201/ 04CAPSCAVisitsLessonsLearnedRev11.pdf