LOW CARBON SOCIETY

ACTION PLAN 2025



Green & Clean Industrial City













CARBON SOCIETY ACTION PLAN 2025

PASIR GUDANG

Green & Clean Industrial City

Universiti Teknologi Malaysia Majlis Perbandaran Pasir Gudana Iskandar Regional Development Authority **Kyoto University** Okayama University National Institute for Environmental Studies Low Carbon Society Action Plan for Pasir Gudang 2025: Green and Clean Industrial City

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FOREWORD

FOREWORD



Y.A. B Dato' Seri Mohamed Khaled Nordin Menteri Besar of Johor Co-Chairman of Iskandar Regional Development Authority

The Low Carbon Society Action Plans 2025 is a great initiative taken by all five local authorities within the Iskandar Malaysia economic region. The local authorities are Majlis Bandaraya Johor Bahru (MBJB), Majlis Perbandaran Johor Bahru Tengah (MPJBT), Majlis Perbandaran Pasir Gudang (MPPG), Majlis Perbandaran Kulai (MPKu), and Majlis Daerah Pontian (MDP).

These local authorities are among the first few in Malaysia to take address climate change issues to meet world community demands for concrete action in global environment conservation. I am confident that these plans will ensure the wellbeing and sustainable growth of Iskandar Malaysia.

In the State of Johor and Iskandar Malaysia, we understand that astute and careful management of environment and natural resources is the key to pursue sustainable green growth and resilient development. This sets the context within which all other factors from land use proposals and development to social engineering, service provision and economic growth potential must be considered. Every development must be sound and substantial, supported by solid scientific research and strong buy-in from the various stakeholders. Therefore, the implementation must be done through collaboration with the local communities, whose knowledge and intimate experiences of their environment are crucial for a well-planned economic region. This will enhance the value proposition of such developments, without sacrificing the future.

I would like to commend all parties involved, especially the local authorities for taking up this challenge and making Johor a better living environment for all.



Y.Bhg Md. Za'nal Bin Haji Misran Yang Dipertua Majlis Perbandaran Pasir Gudang

Pasir Gudang Municipal Council (MPPG) aims at addressing economic growth, societal well-being and development, as well as environmental preservation and management in Pasir Gudang in a holistic manner, and the Low Carbon Society initiative is one of the various mechanisms that have been deployed to achieve these objectives.

We learned the idea of low carbon society through the Low Carbon Society Blueprint for Iskandar Malaysia 2025 prepared by Universiti Teknologi Malaysia (UTM) and Iskandar Regional Development Authority (IRDA), with support from the Japanese government and research institutions. The Blueprint gives us a clear view to an innovative approach and concrete framework for achieving sustainable development in Pasir Gudang. We are pleased to be one of the local authorities in Iskandar Malaysia that are on the path to realising low carbon society, enhancing inclusiveness by emphasising community centric development and promoting green growth for greater prosperity while at the same time reducing our GHG emissions. This Low Carbon Society Action Plan for Pasir Gudang 2025, with its 12 Actions and 266 programmes, will be implemented in a timely and proactive manner, with MPPG taking on the leading role.

We wish to thank UTM and Japanese researchers from Kyoto University, the National Institute for Environmental Studies (NIES) and Okayama University; and funders of the project, the Japan International Cooperation Agency (JICA) and Japan Science and Technology Agency (JST), for their invaluable research efforts, diligence, support and commitment to the sustainable, low carbon growth of Pasir Gudang. This is a major contribution towards the realisation of MPPG's vision in making Pasir Gudang a *Green and Clean Industrial City*.

PREFACE



Ho Chin Siong
Project Manager
Professor
Universiti Teknologi Malaysia



Yuzura Matsuoka Project Leader Professor Kyoto University

Malaysia is experiencing rapid urbanization and transformation. The government is aiming to become a high income nation that is both inclusive and sustainable by 2020. One of the major strategic thrust of Eleventh Malaysia Plan 2016 – 2020 is stressing on the green growth for better wellbeing and quality of life. It is important to develop low carbon, vibrant and liveable communities in our major economic growth corridors that adopt climate resilient growth strategies. The formulation of a Low Carbon Action Plan for the cities of metropolis is one of the approaches to empower local authorities to implement climate resilient growth strategies to reduce emissions of greenhouse gases (GHGs) at local level.

This action plan is a complementary document that builds upon the Low Carbon Society Blueprint for Iskandar Malaysia 2025 with the focus on Pasir Gudang region specifically. Apart of emphasizing on low carbon development, this action plan is align with the vision of Pasir Gudang – Green and Clean Industrial City. This report is the outcome of the strong partnership with Pasir Gudang Municipal Council (MPPG) and Iskandar Regional Development Authority (IRDA) to outline realistic implementation program by involving diverse stakeholders through focus group discussion.

This action plan is a continuous effort of research outputs of our SATREPS (Science and Technology Research Partnership for Sustainable Development) project on the Development of Low Carbon Society for Asian Region sponsored by Japan International Cooperation Agency (JICA) and Japan Science and Technology Agency (JST). The main research institutes involved in this collaboration work are Universiti Teknologi Malaysia (UTM), Kyoto University, National Institute for Environmental Studies (NIES), and Okayama University.

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Introduction

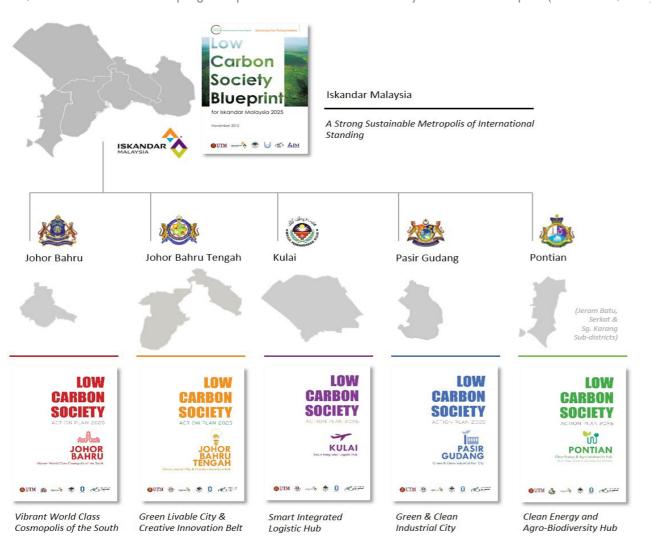
INTRODUCTION

The Low Carbon Society Blueprint for Iskandar Malaysia 2025 (LCSBP-IM2025), officially launched by the Prime Minister of Malaysia and adopted by the Iskandar Regional Development Authority (IRDA) in 2012, outlines a total of 281 implementation programs which are projected to reduce Iskandar Malaysia's carbon emission intensity by 58% in 2025 compared to 2005 levels. Several strategic programs outlined in the LCSBP-IM2025 have since been implemented. To accelerate the realisation of low carbon society (LCS) in Iskandar Malaysia (IM), which covers four local authority (LA) jurisdictions and part of a fifth LA jurisdiction, a set of five LCS Action Plans are formulated, This LCS Action Plan 2025 for Pasir Gudang aims at facilitating one for each of the five LA jurisdictions (see figure below). This document presents the LCS Action Plan for the Pasir Gudang Municipal Council (Majlis Perbandaran Pasir Gudang, MPPG).

These LA-level LCS Action Plans are crucial to ensure effective timeline and implementation agencies for each program. For implementation of the LCSBP-IM2025 as each LCS Action Plan recognises and responds to the distinctive economic, social and environmental characteristics, as well as strengths, potentials and issues unique to each LA. By adopting their respective LCS Action Plan, the LAs are in effect adopting LCS policies and

programs within the framework of the LCSBP-IM2025 that are appropriate to their socioeconomic and environmental contexts. To that end, three rounds of focus group discussions (FGDs) have been conducted for each LA prior to, during and after the preparation of the LA's Draft LCS Action Plan between March and October 2015. Through the FGD sessions, LA officials provided direct feedback and comments on the proposed LCS programs in terms of their priority, suitability and feasibility for implementation (see Appendix: Method of Project Evaluation).

LCS development for the Pasir Gudang Municipal area to become a "Green and Clean Industrial City". It recommends specific local level LCS programs and provides implementation guidance to policymakers of MPPG by identifying the level of importance, consistency and ease of reference, LCS programs in this LCS Action Plan are structured following the 12 LCS Actions in the LCSBP-IM2025. For technical details of each LCS program, readers are referred to the Low Carbon Society Blueprint for Iskandar Malaysia 2025 - Full Report (UTM-LCAR, 2013).



LOW CARBON ISKANDAR MALAYSIA 2025

Iskandar Malaysia (IM) is a visionary economic region in Johor that was established in 2005 as one of the catalyst development corridors to spur growth of the Malaysian economy. Covering an area of 221,634 hectares (2,216.3 km²), IM is the largest single development project ever to be undertaken in the Southeast Asia region. Strategically located at the southernmost tip of Mainland Asia to tap on a vast market of about 0.8 billion people within a 6-hour flight radius, IM is set to become an integrated global node that synergises with growth of the global City-state of Singapore and Indonesia. To that end, it has been projected that population in IM will more than double from 1.35 million in 2005 to over 2.83 million by 2025, supported by a stable 7-8% annual GDP growth that is primarily driven by services and manufacturing. Towards strengthening the existing economic clusters and diversifying growth, five Flagship Zones have been earmarked as key growth poles for development in Iskandar Malaysia.

In line with IM's vision to be "A strong sustainable metropolis of international standing" and Malaysia's voluntary commitment to reducing the country's carbon emission intensity by 40% by year 2020 (based on 2005 levels), it is vital that the targeted strong growth is achieved while keeping IM's carbon emission at bay. This calls for the LCSBP-IM2025 to nurture a healthy, knowledgeable and globally competitive society that subscribes to low carbon living while at the same time develop a total urbanregional environment that enables rapid economic growth but reduces growth's energy demand and carbon emission intensity. It is a holistic and integrated approach that pulls together measures under green economy, green community and green environment to decouple rapid growth and development from carbon emission in IM. The LCSBP-IM2025 covers wide ranging aspects which include urban planning, transportation, industry, building, energy efficiency, renewable energy, lifestyle change, education and awareness, governance, forest conservation, waste management and air and environmental quality.

The Iskandar Malaysia LCS development is a pilot research project of the project of Development of Low Carbon Society Scenarios for Asian Regions initiated under the auspices of Science and Technology Research Partnership for Sustainable Development (SATREPS). The project aims at showcasing best practices in LCS for Asian Regions and will therefore benefit not only IM and Malaysia, but also the Asian Regions. It is a hands-on project where researchers and government officials of Asian Countries work together in implementing research outputs within the cities or regions involved, leading to the eventual establishment of an Asian Low Carbon Society network.



Iskandar Malaysia's strategic location in Asia (Source: Iskandar Regional Development Authority)

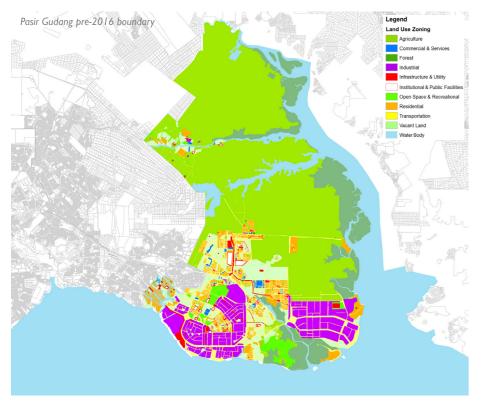


Iskandar Malaysia's five Flagship Zones

Low Carbon Society Pasir Gudang 2025

Pasir Gudang is one of five (5) municipality region in the Iskandar Malaysia and the most important manufacturing hub in the southern part of Peninsular Malaysia. Back in early 20th century key economy of Pasir Gudang was rely on agriculture activity. Industrial activity in Pasir Gudang today mainly consist of petrochemical, oleo-chemical, electrical and electronic, food, metal and logistic industry. Pasir Gudang is also well-known for international kite festival that attracting many foreign and local tourist in every year.

Population in Pasir Gudang is expected to increase from 205,575 (2010) to 375,700 (2025) (1.83 times compared to 2010). While the number of household in the Pasir Gudang region will increase from 46,959 (2010) to 92,906 (2025). The GDP per capita of the region is expected to increase from RM 60,790 (2010) to RM 78,246 (2025).





KEY FEATURES OF PASIR GUDANG



Sungai Johor is the eastern shore of Iskandar Malaysia region. Mangrove forest in Sungai Johor is a home for various exotic flora and fauna species. Aquaculture activities can be found along the river too. The iconic bridge of Senai-Desaru Expressway could be spotted at Sungai Johor.



Pasir Gudang Kite Museum Kite Museum is a living monument in Malaysia that showcases history of kites and host to international kite festival. One of the unique features of the museum is that it has working windmill to generate electricity for the daily use of the museum.



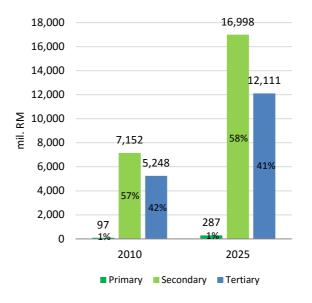
Pasir Gudang Ports consist of Johor Port and Tanjung Langsat Port that are strategically located next to key industry zone of Pasir Gudang. These ports provide international cargo shipment, marine service, bunker facility and oil and gas.



Pasir Gudang Industrial Areas consist of Pasir Gudang Industrial Park and the new extension of Tanjung Langsat Industrial Complex. They have more than 700 manufacturing companies actively operating to serve the hinterland of

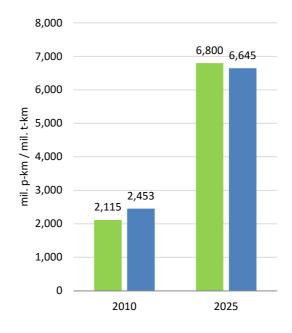
Economic Structure

Gross Domestic Product (GDP) of the Pasir Gudang region in 2025 is expected to be RM 29,397 mil. (2.35 times of the performance in 2010). The share of future primary industry sector in Pasir Gudang area will remain as constant 1% (2025). Secondary industry sector's share is expected to have slight increase from 57% (2010) to 58% (2025) and remain as a key economic sector in Pasir Gudang. The share of tertiary industry sector is likely to be decline from 42% (2010) to 41% (2025).



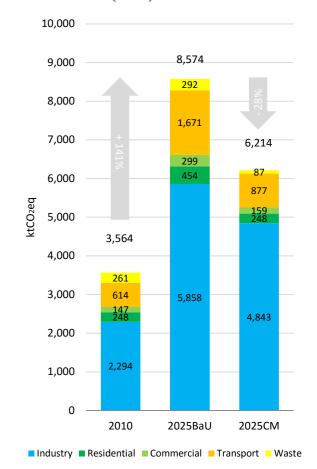
Transportation Structure

Passenger transport demand in Pasir Gudang will increase from 2,115 million passenger-kilometres (2010) to 6,800 million passenger-kilometres (2025). Freight transport demand will increase from 2,453 million tonne-kilometres (2010) to 6,645 million tonne kilometres (2025).



■ Passenger Transport Demand ■ Freight Transport Demand

Greenhouse Gas (GHG) Emissions



The figure above shows the total of carbon emission of Pasir Gudang according to the sectors in 2010 (base year), 2025BaU (Business as Usual) and 2025CM (Counter Measures). The total GHG emission of Pasir Gudang region in year 2010 is about 3,564 ktCO₂eq, the value expectedly will increase 141% to 8,574 ktCO₂eq in year 2025 if no mitigation measures are taken. However, the current GHG scenario could be improve if counter measures are introduced. An expected reduction of 28% (-2,360 ktCO₂eq) could be achieved as compared to 2025BaU.

Specifically the carbon emission from the waste sector can be reduced up to 70% (-205 ktCO₂eq), while the reduction for the transport is 48% (-794 ktCO₂eq) and commercial sector is also 47% (-140 ktCO₂eq) follow by residential sector 45% (-206 ktCO₂eq) and industry sector 17% (-1,015 ktCO₂eq).

Unit	2010	2025BaU	2025CM	2025BaU/ 2010	2025CM/ 2010	2025CM/ 2025BaU
Final energy Demand (ktoe)	895	2,323	1,875	2.60	2.09	0.81
GHG emissions (ktCO ₂ eq)	3,564	8,574	6,214	2.41	1.74	0.72
Per capita CO ₂ emissions (tCO ₂ eq)	17.3	22.8	16.5	1.32	0.95	0.72
GHG intensity (kgCO ₂ eq / mil.RM)	0.29	0.29	0.21	1.02	0.74	0.72

Low Carbon Society Pasir Gudang 2025 GREEN & CLEAN INDUSTRIAL CITY

Integrated Green Transportation	Green Industry	Low Carbon Urban Governance	Green Building and Construction	Green Energy System & Renewable Energy	Low Carbon Lifestyle	Community Engagement and Consensus Building	Walkable, Safe and Livable City Design	Smart Urban Growth	Green and Blue Infrastructure	Sustainable Waste Management	Clean Air Environment
Integrated Public Transportation	Pasir Gudang as Regional Hub for Green Industry	Development Planning for Low Carbon Pasir Gudang	Promote Green Building in New Construction	Promotion of Renewable/ Alternative Energy	Awareness through Education	Share LCS Information and Gather Opinion through Stakeholder	Designing Walkable City Centres and Neighborhoods	Promote Polycentric Growth Pattern in Pasir Gudang	Regional Green Corridor Network	Sustainable Municipal Solid Waste Management	Clean Air Quality 1. Quantitatively evaluate
Route network expansion planning (improve network coverage and connectivity) Increase bus frequency,	Tax exemption for FDI in green industries Working with banks for soft loan with low interest	Set clear carbon intensity reduction targets for PG up to 2025 (minimum 50% based on 2005 emission intensity levels to contribute to the national 40% reduction	To impose building rating system Plot ratio incentive for platinum rated buildings	Encouraging of Solar PV as PV roofing, PV farm and PV on public infrastructure Promotion of Solar Thermal for	Freely available green education catalogue in shopping centres Awareness program s for	Engagement 1. Maintain updated list of stakeholders 2. Invite all key stakeholders to PG	Street tree planting for shades Appropriate Street furniture Continuous covered	Identify & reinforce functions of existing urban centres as polycentric nodes Expand public transport service	I. Identify potential linking corridors between existing forested areas for future land acquisition	Smart consumption (buy in bulk, refill &concentrate local product) Choose durable item and reusable item.	the reduction of pollutant emission for each LCS CM 2. Evaluate /predict the improvement of local air
improve punctuality and reliability	packages for new green industries	target announced by the Prime Minister at COP 15)	EEI of Existing Building	Power generation 3. Applying waste treatment	community 3. LCS education across	development plan processes 3. Brain storming on LCS actions in PG	pedestrian walkways 4. Apply universal and	coverage (new development area within UGB)	2. Gradually gazette presently ungazetted primary & secondary	Restrict of using non-recyclable packaging.	quality by model simulation 3. Visualisation of co-
Real time arrival information Public transport reimaging	Expedite approval process for green technology-based FDI Industry-university/research	Formulation of achievable & implementable low carbon transition strategies for 2015-2025 and beyond	(retrofitting) 1. Subsidy and/or tax incentives	technologies for energy generation from municipal solid waste (MSW), agricultural waste	curriculum 4. School clubs for LCS & 3R programs	with experts' knowledge & local knowledge 4. Disclose/ ongoing feedbacks &	inclusive design concepts 5. Create permeable street layouts (maximum street block	Coordination of spatial growth strategies across administrative boundaries of local authorities	forests as protected forests Conservation of Mangrove	Encourage culture of sharing, borrowing, or renting instead of buying.	benefit of LCS CM in the industrial sector 4. Formulation of
Web-based journey planner Route network planning Connectivity & integration	institution research linkages 5. Attract FDI in production of RE (e.g. BIPV, bio-fuel) & EE	Provide policies to "reward" land development projects that contribute to PG's low carbon visions	for building owners 2. Apply building rating system	and sewage sludge 4. Research and development of hydrogen technologies	5. Children eco-life challenge project 6. Interschool 3R project	comments on LCS actions 5. Feedback and comments during LCS workshops and FGDs	dimensions of 70m-90m) 6. Identify gaps/ disconnections in existing	Promote Compact Urban Development	1. Gazette all mangrove areas as	Choose online digital services paperless service. Buy product from recycled	guidelines on good technology in the industrial sector
with existing public transport modes 8. Integrated ticketing system	(e.g. fuel cell) technologies 6. Innovation in green vehicles (hybrid, electric)	Coordination of LCS guidelines & standards for MPPG Revise and update existing use classes	1. All consultants to adopt green	Establishing infrastructure for hydrogen supply Producing and promoting	7. 3R measures at schools 8. LCS measures at schools	Feedback and comments through website	street network 7. Identify potential new pedestrian connections	Setting spatial growth limit of PG enforcing UGB	protected forests 2. Strict enforcement against illegal mangrove clearing	materials. 7. 'Pay as you throw' system by 2015 8. Scheduled waste collection for bulky	5. Implement a tax incentives to new technologies for improving
(across all platforms) 9. Public transport interchanges as destinations &	Decarbonising Industries	order to facilitate mixed use development 6. Implementation & enforcement of compact & transit supportive	design process 2. Encourage production and cost - effective supply chain of green	utilisation of hydrogen Establishment of Advanced Energy	Collaboration with relevant government agencies & NGOs	Public Information on LCS progress 1. LCS project updates	Create continuous active street frontages Provide safe walking routes	Encourage infill development within existing built up areas (on brownfield & greyfield sites)	Ongoing mangrove species audit Corporate sectors adoption of	waste 9. Composting at home. 10. Decentralised composting plant.	air quality 6. Improve air quality monitoring network
urban activity nodes Diffusion of Low Carbon	Purchase of energy efficient equipment Investment in energy saving	development zoning & design codes (supporting Subactions 9.2, 9.3)	construction materials by industries	System 1. Starting pilot project for	10. Students to collect reusable & recyclable wastes from home &	LCS events announcements Web-based newsletters Distribution of printed newsletter	to schools Designing the Cyclist-friendly	Preserve urban fringe primary agricultural areas Mixed residential development	mangrove regeneration projects 5. Involving students and schools in mangrove trees planting	11. Establishment of material recycling facilities (MRF).12. Waste Incineration	 Encourage consumers to purchase low emission vehicles
Vehicles 1. Government agencies to use hybrid vehicles/ electric	managing system 3. Introduce intelligent logistic system (ILS) & low-energy warehousing	Planning Control Process, Procedures and Mechanism for Materialising LCS in Pasir Gudang	Green Building Design and Technology 1. Temperature control at 24°C	installation of distributed energy generation system for power generation, district heating and	neighbourhood Smart Working Style	(printed on recycled paper) 5. Dissemination of progress updates/ events announcement via billboards,	City 1. Provide dedicated, shaded	(including affordable homes) 5. Promote locally self-sufficient land use mix in distinct urban neighbourhoods	Promote Urban Forests (urban recreation and green lungs)	Recycling of E-waste. A. Sanitary landfill with methane gas capture to energy. Separate waste collection at	Implement tax incentives on purchase of low emission vehicles Increase investments in
vehicles 2. Tax reduction for hybrid vehicle purchase	Tax incentives to industry for EEI in production process Soft loan with low interest	Re-rationalisation of Planning Permission application, processing & granting procedures	(air conditioning for government offices) 2.Movement sensors for low	cooling 2. Establishing evaluation methods for selecting candidate place to	'Work-from-home' pilot project for government agencies	banners and mass media (newspaper, radio, television) 6. LCS mobile showroom / exhibition (hybrid vehicle) periodic visit to	cycle tracks along major roads 2. Priority signals for bicycles at major junctions	Design high quality public realms that encourage higher density urban living	Identify the species and location of trees to be planted. Involving students and schools	source. 16. Effective use of transfer station. 17. Optimization of waste collection	public transportation 10. Improve roadside air quality monitoring
Gradual phasing out for diesel engine buses Subsidy for purchase of	rate to promote adoption of green technology in industry 6. Research and planning for	2. Eliminate duplications in currently overly compartmentalised planning approval processes through enhancing	occupancy areas 3. Consultants to adopt IBS in their design process	incorporate distributed energy system 3. Evaluating the suitability of	agencies 2. Encourage teleworking / telecommuting among private sectors employees	neighborhood 7. PG LCS info-kiosks in shopping centres	Provide sufficient & secure bicycle parking facilities Provide safe cycling routes to schools	Promote Transit Supportive Land Use Planning	in forest tree planting 3. Identify potential plots for urban parks (unused government	routes 18. Selection of appropriate size of collection vehicles	11. Install the appropriate removal device when using biomass as fuel
hybrid buses Enhancing Traffic Flow	establishment of eco- industrial park 7. Establish environmental	the One-stop Centre (OSC) mechanism in PG 3. Integrated decision making processes	Maximise north-south orientation Optimal building depths (9-	energy storage technologies to PG 4. Establishing evaluation method	Promote adoption of flexi working hours in suitable sectors	PG LCS info-kiosks in community centres (multi-purpose hall, places of worship)	Promote bicycle rental services	I. Identify existing & potential public transport / transit nodes	land) 4. Introduce endemic forest species in new urban parks	19. Use of collection vehicle driven by bio-diesel fuel (BDF) or Natural Gas Vehicle (NGV)	Improve Regional Air Quality
Conditions and Performance 1. Intelligent Transportation	assessment system including carbon emission for new investment	in planning control at State & local levels 4. Expedite approval process for proposed developments that support achievement	13m) for natural lighting 6. Maximise natural cross ventilation	for appropriate capacity for Energy Storage which will be installed		Developing Model Low Carbon Communities	Designing the Safe City (from crime)	Integrate pedestrian network with transit nodes Orientate and provide direct	Create linear urban parks along river & waterway reserves Strengthening existing planning	Sustainable Agricultural Waste Management	Increase number of API reading stations across
System (ITS) 2. Enhancing traffic signal performance	8. ISO 14000 Series Environmental Management	of PG's LCS visions (e.g. developments proposed around planned public	7. Integrate green landscaping with building façade 8. Maximise use of day lighting	5. Evaluating the impacts of Demand Response technologies on curtailment of peak loads in	Set up Eco Point system	Build consensus with related authorities	1. Installing CCTVs at strategic locations	walking routes from homes to transit stops	policy to increase green areas 7. Immediate replanting for cut down areas	1. POME to biogas	Pasir Gudang 2. Conduct continuous regional API monitoring &
3. Enhance the use of Variable Message Sign (VMS) 4. Tidal flow and contra-flow	System 9. Establish energy audit system of the industries 10. Monitoring and	transport nodes; developments that retain existing vegetation; green buildings that contribute to energy efficiency) 5. Requirement for submission of a "low	Enhance building durability Maximise space adaptability	PG 6. Evaluating the economic impacts of Demand Response	in local stores 2. Promote 'Cool Biz' concept 3. Promote the	2. Produce action plans & road maps (through FGD) 3. Formation of implementation	Increase residents' natural surveillance Identify & eliminate blind spots & gap spaces	Permit higher densities & plot ratios within 800m of public transport nodes Incentive to developers in	8. Public awareness for importance of reforestation 9. One resident one tree program	Onsite Co-composting . Onsite combustion. Formulation of biomass into animal feed.	publishing of real-time API readings 3. Lobby for ministerial
along primary radial routes Green Freight Transportation	enforcement of energy saving actions	carbon statement" in all Planning Permission applications 6. Imposition of planning conditions on	Rural Green Buildings 1. Subsidy for conservation of vernacular structures such as	technologies on the power supplier and participants in PG 7. Conducting Research and Development of power	engagement of Energy Saving Advisors (Environmental Concierge)	committee 4. Continuous monitoring of implementation	Community patrolling cum recreation GIS database on crime	reduced parking requirement Develop the 'Smart Digital City'	10. Tree planting at government/ corporate events 11. Government subsidy for tree	Sustainable Industrial Waste Management	level imposition of tougher penalties on slash & burn activities in the region
Modal shift from road-based to rail-based freight transport	Green Employment in Existing Industries	granting of planning permissions that support LCS actions (e.g. mandatory provision of walkways in residential	tradition timber houses, mosques, schools, community centres, clinics, shops & holiday	management system with IT technologies for enabling self- healing system features, allowing	Real time energy monitoring system for low carbon lifestyle	Green Ambassadors/ Champions	occurrences 6. Set up community police beats at strategic locations	All built up areas in Pasir Gudang to be gradually covered as WiFi	New Development to Retain	1. Encourage cleaner production initiative	
Modal shift to ship-freight transport Tax incentives for freight	Progressive requirement for cleaner production & eco- efficiency policies in industries	neighbourhoods) Development of necessary human	cottages 2. Promote reinterpretation & adaptation of vernacular	system transparency within the grid ensuring cyber-security and physical security and allowing	 Subsidies for energy efficiency appliance in residential 	 On going monitoring of neighbourhood, company, organisation green initiatives Annual green neighborhood, 	Increase police patrolling in neighborhoods Community cycling patrol	hotspots 2. Develop an Pasir Gudang "People's Information System" (PIS)	Existing Vegetation 1. Encourage reporting of illegal tree felling	Select of treatment method with less energy and less material. Decentralized scheduled waste	
operators in acquisition of hybrid freight vehicles	that aim at improving their environmental performance 2. Incentives for industries to set up an environmental &	capital for operationalising and implementing Pasir Gudang's Low Carbon Society vision	construction principles & methods in new buildings	system transparency within the grid 8. Promoting the installation of	Promote "Smart Travel Choices"	company, organisation competitions 3. Appoint community level leadership	Designing Civilised & Livable Streets through Traffic	that integrates various electronic applications towards smart living, smart working, smart learning,	Carry out municipal tree surveys for existing green areas in PG	treatment plant 4. Smelting of inorganic wastes 5. Introduce Industrial symbiosis for waste reusing system	
	energy performance unit that generates green employment 3. Progressive requirement for	Develop low carbon urban & regional planning retraining curriculum for inservice municipal officials		Provision of Incentives and Subsidies and Derivation of Tariff	"Burn more calories, burn less carbon" campaign Guideline for eco-driving	Human resource development for community leaders Green ambassadors in school	Calming 1. Enforcing 30km/h zones	smart travelling etc.	Low Carbon Farming in Rural Areas	Waste to fuel and production of BDF Non-scheduled waste incineration	
	Corporate Social Responsibility (CSR) reporting (including energy & environmental	Incorporate low carbon society concepts, philosophy, approaches, measures etc. in municipal human capital		Rates 1. Evaluating and proposing	practices Stock-taking for Low	(students) 6. Champions in school (school management team)	Installing speed humps Carriageway deflection (chicanes & chokers)		1. To reduce agricultural CH_4 and N_2O emissions	Sustainable Sewage Sludge Management	
	performance reporting) by existing industries 4. Create "contact point"	development programs 3. Systematically prioritise & organise continuous (re)training of officials		suitable incentives schemes in the form of tax rebate, Feed-in tariff, capital subsidies and soft loan to	Carbon Lifestyle 1. Development of		Reduce junction turning radii Home zones		Plant high quality and fast growing crops and supply to urban area (plant and eat locally to reduce import food)	Improved wastewater treatment by Anaerobic digestion Sewage sludge recycling as	
	personnel in existing industries for environmental analytical & advisory services (e.g. ESCO)	Pasir Gudang LCS Monitoring , Reporting and Publication System		promote the installation of RE and alternative energy at household, commercial and	environmental report system at community level 2. Establish Eco-life check		Gateway design into traffic calmed areas Community landscaping		to reduce import food) 3. Ongoing technical support & training from government	construction material 3. Sewage sludge recycling through composting	
	Human Capital Development in Green Industry	Ongoing monitoring of energy and carbon emission performance of development and economic activities in		Industry level. 2. Establishing incentives schemes for acceleration of demand	tool for household		9. Pavement widening		Ecotourism and Rural-cultural Tourism	Sewage sludge energy recovery through incineration Sustainable Construction and	
	Joint government-industry intensive training programs Fiscal incentives for industries	development and economic activities in PG 2. Transparent and accountable publishing of energy and carbon emission		response (load management) 3. Allocating research fund for R&D on green initiatives			10. Kerb extension at junctions 11. Humped pedestrian crossings		Introduce low carbon rural tourism packages Promote rural low carbon lifestyles as a tourism product.	Demolition Waste Management 1. Reuse and Recycling of construction	
	that offer continuous professional education for employees	data in multiple formats that are accessible anytime, anywhere							lifestyle as a tourism product 3. Conserve, enhance & link key rural natural resources in PG	and demolition waste	

INTEGRATED GREEN TRANSPORTATION



Strong economic development and population growth of Pasir Gudang lead to higher passenger and freight transportation demand. In order to mitigate the carbon emission level of the projected increase transportation demand, development of an integrated transportation system in Pasir Gudang is highly essential. This calls for five (4) strategies of: (1) integrated public transportation; (2) diffusion of low carbon vehicles; (3) enhancing traffic flow conditions and performance and (4) green freight transportation. Under these strategies, 20 potential programs are listed for the implementation of integrated green

The diagram in the next page shows the list of key projects in and targeted year of implementation.

Source of image: MPPG

Key Projects	2015	2020	2025	Potential Actors
Integrated Public Transportation				
Route network expansion planning (improve network coverage and connectivity)				SPAD, PPAJ, MPPG, Enterprises
2. Increase bus frequency, improve punctuality and reliability				PPAJ, MPPG, Enterprises
3. Real time arrival information				PPAJ, MPPG, Enterprises
4. Public transport reimaging				PPAJ, MPPG
5. Web-based journey planner	-			PPAJ, MPPG
6. Route network planning	-			SPAD, PPAJ, MPPG
7. Connectivity & integration with existing public transport modes				SPAD, PPAJ, MPPG
8. Integrated ticketing system (across all platforms)				SPAD, PPAJ, MPPG
9. Public transport interchanges as destinations & urban activity nodes				SPAD, PPAJ, MPPG
Diffusion of Low Carbon Vehicles				
1. Government agencies to use hybrid vehicles/ electric vehicles	-	_		SPAD, MPPG
2. Tax reduction for hybrid vehicle purchase				SPAD, MPPG
3. Gradual phasing out for diesel engine buses				SPAD, PPAJ, MPPG
4. Subsidy for purchase of hybrid buses	_			SPAD, PPAJ, MPPG
Enhancing Traffic Flow Conditions and Performance				
1. Intelligent Transportation System (ITS)				SPAD, PPAJ, MPPG
2. Enhancing traffic signal performance				SPAD, PPAJ, MPPG
3. Enhance the use of Variable Message Sign (VMS)				SPAD, PPAJ, MPPG
4. Tidal flow and contra-flow along primary radial routes				SPAD, PPAJ
Green Freight Transportation	i			
1. Modal shift from road-based to rail-based freight transport				SPAD,PPAJ, MPPG
2. Modal shift to ship-freight transport				SPAD, PPAJ
3. Tax incentives for freight operators in acquisition of hybrid freight vehicles				SPAD, PPAJ, MPPG

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9 Green Industry

12 GREEN INDUSTRY



Industry is one of the key activities that contribute the highest CO₂ in Pasir Gudang. It is important for ensuring the industry sector to be environment friendly for a sustainable future of Pasir Gudang. In order to promote green industry in Pasir Gudang there are four (4) major strategies: (1) Pasir Gudang as regional hub for green industry; (2) decarbonising industries; (3) green employment in existing industries and (4) human capital development in green industry. A total of 22 potential projects have been identified for Pasir Gudang green industry development. Implementation of the programmes under these strategies are expected to begin from year 2015.

Diagram on the next page shows the list of key projects for Pasir Gudang Green Industry and the target year for implementation.

Source of image: MPPG

Green Industry 10

Key Projects	2015	2020	2025	Potential Actors
Pasir Gudang as Regional Hub for Green Industry				
1. Tax exemption for FDI in green industries				MPPG, KeTTHa MIDA, GreenTech, PTG, PTD
Working with banks for soft loan with low interest packages for new green industries				MPPG, GreenTech,KeTTHa
3. Expedite approval process for green technology-based FDI				MPPG, KeTTHa, GreenTech, MIDA
4. Industry-university/research institution research linkages				UTM, MPPG, KeTTHa, MIDA, GreenTech
5. Attract FDI in production of RE (e.g. BIPV, bio-fuel) & EE (e.g. fuel cell) technologies	-			MPPG, KeTTHa, GreenTech
6. Innovation in green vehicles (hybrid, electric)				KeTTHa, GreenTech
Decarbonising Industries				
1. Purchase of energy efficient equipment				MPPG, KeTTHa, GreenTech, BEN
2. Investment in energy saving managing system				MPPG, MIDA, GreenTech, KeTTHa
3. Introduce intelligent logistic system (ILS) & low-energy warehousing				BEN, GreenTech, KeTTHa, MPPG
4. Tax incentives to industry for EEI in production process				GreenTech, KeTTHa, MITI, PTD
Soft loan with low interest rate to promote adoption of green technology in industry				GreenTech, KeTTHa,
6. Research and planning for establishment of eco-industrial park			-	MPPG, IRDA, JPBD Johor, KeTTHa
7. Establish environmental assessment system including carbon emission for new investment				DOE Johor, KeTTHa, GreenTech IRDA, MPPG
8. ISO 14000 Series Environmental Management System	_			SIRIM, KeTTHa, GreenTech
9. Establish energy audit system of the industries	-			SEDA, GreenTech, KeTTHa, MITI, IRDA, JPBD Johor, MPPG
10. Monitoring and enforcement of energy saving actions				GreenTech, KeTTHa, SEDA, IRDA, MPPG
Green Employment in Existing Industries				
 Progressive requirement for cleaner production & eco-efficiency policies in industries that aim at improving their environmental performance 		-		KeTTHa, GreenTech, MoHR
2. Incentives for industries to set up an environmental & energy performance unit that generates green employment				MITI, KeTTHa, GreenTech, SME bank, Banks, IRDA, MPPG
3. Progressive requirement for Corporate Social Responsibility (CSR) reporting (including energy & environmental performance reporting) by existing industries				IRDA, MPPG, GreenTech Industries
4. Create "contact point" personnel in existing industries for environmental analytical & advisory services (e.g. ESCO)				IRDA, MPPG, Industries
Human Capital Development in Green Industry	Ĺ			
1. Joint government-industry intensive training programs				IRDA, MPPG, MITI, KeTTHA, GreenTech, MoHR, Industries
2. Fiscal incentives for industries that offer continuous professional education for employees				SME Bank, Banks, GreenTech, KeTTHa, MoHR, MPPG
	•	•	•	

Importance level

High	Medium	Low
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Low Carbon Urban Governance

13 LOW CARBON URBAN GOVERNANCE



structure are made, low carbon urban governance is Mechanism for Materialising LCS in Pasir Gudang indispensable. Low carbon urban governance measures and programs are essential to the effective implementation Department must looks into carbon reduction as an of vital CO₂ emission reduction measures and programs overarching element for development approval. related to integrated green transportation; green building urban growth; and green and blue infrastructure.

Development Planning for Low Carbon Pasir Gudang

Development planning plays an indispensable role in guiding Once low carbon targets and policies are in place in the about low carbon society. development plant, all developments in Pasir Gudang will statutorily need to comply with the plans in order to obtain Pasir Gudang LCS Monitoring, Reporting and planning permission as well as other development approvals. **Publication System** This will contribute to ensuring Pasir Gudang's continuous growth while meeting the carbon reduction targets.

At the local level where decisions about urban form and Planning Control Process, Procedures and

and construction; walkable, safe and livable city design; smart Development of necessary human capital for operationalising and implementing Pasir Gudang's **Low Carbon Society vision**

Officers in local authority must implement the Federal and State policies and regulations. Hence, it is important for officers in the planning departments in local level to have development on the ground and shaping the urban future. sufficient knowledge, appreciation and technical knowhow

Ongoing monitoring of the progression towards LCS targets.

Source of image : MPPG

Low Carbon Urban Governance 2

Key Projects	2015	2020	2025	Potential Actors
Development Planning for Low Carbon Pasir Gudang				
Set clear carbon intensity reduction targets for PG up to 2025 (minimum 50% based on 2005 emission intensity levels to contribute to the national 40% reduction target announced by the Prime Minister at COP 15)				GreenTech, KeTTHa, DOE Johor, IRDA, MPPG
2. Formulation of achievable $\&$ implementable low carbon transition strategies for 2015—2025 and beyond				DOE Johor, IRDA, MPPG
3. Provide policies to "reward" land development projects that contribute to PG's low carbon visions				JPBD Johor, IRDA, MPPG
4. Coordination of LCS guidelines & standards for MPPG				JPBD Johor, IRDA, MPPG
5. Revise and update existing use classes order to facilitate mixed use development				JPBD Johor, IRDA, MPPG
6. Implementation & enforcement of compact & transit supportive development zoning & design codes (supporting Sub actions 9.2, 9.3)				JPBD Johor, IRDA, MPPG
Planning Control Process, Procedures and Mechanism for Materialising LCS in Pasir Gudang	'	'		
Rerationalisation of Planning Permission application, processing & granting procedures	-		-	JPBD Johor, IRDA, MPPG
Eliminate duplications in currently overly compartmentalised planning approval processes through enhancing the One-stop Centre (OSC) mechanism in PG				JPBD Johor, IRDA, MPPG
Integrated decision making processes in planning control at State & local levels				JPBD Johor, IRDA, MPPG
4. Expedite approval process for proposed developments that support achievement of PG's LCS visions (e.g. developments proposed around planned public transport nodes; developments that retain existing vegetation; green buildings that contribute to energy efficiency)				JPBD Johor, IRDA, MPPG
5. Requirement for submission of a "low carbon statement" in all Planning Permission applications				JPBD Johor, IRDA, MPPG
6. Imposition of planning conditions on granting of planning permissions that support LCS actions (e.g. mandatory provision of walkways in residential neighbourhoods)				JPBD Johor, IRDA , MPPG
Development of necessary human capital for operationalising and implementing Pasir Gudang's Low Carbon Society vision				
${\bf 1.}\ {\bf Develop\ low\ carbon\ urban\ \&\ regional\ planning\ retraining\ curriculum\ for\ inservice\ municipal\ officials$				JPBD Johor, IRDA, MPPG
2. Incorporate low carbon society concepts, philosophy, approaches, measures etc. in municipal human capital development programs				JPBD Johor, IRDA, MPPG
3. Systematically prioritise & organise continuous (re)training of officials				JPBD Johor, IRDA, MPPG
Pasir Gudang LCS Monitoring , Reporting and Publication System				
 Ongoing monitoring of energy and carbon emission performance of development and economic activities in PG. 				JPBD Johor, IRDA, MPPG
2. Transparent and accountable publishing of energy and carbon emission data in multiple formats that are accessible anytime, anywhere	-			JPBD Johor, IRDA, MPPG
Importance level				
High Medium Low				

Green Building and Construction | 4

GREEN BUILDING AND CONSTRUCTION



Rapid progression of building and construction sector significantly contribute to the robust urban development of Pasir Gudang. This action aims to bring stakeholders in the building industry towards creating LCS Pasir Gudang. Communication amongst the stakeholders, planners, architects, engineers, contractors, developers, manufactures and the local authorities is vital to create common goals. In order to achieve Green Building and Construction in Pasir Gudang there are five (5) major strategies: (1) promoting green building in new construction; (2) energy efficiency improvement of existing buildings (retrofitting); (3) green construction in existing industries (4) green building design and technology and (5) rural green buildings. A total of 18 potential projects have been identified for green building and construction of Pasir Gudang.

The diagram on the next page shows the list of key projects in and targeted year of implementation.

Source of image : MPPG

Key projects	2015	2020	2025	Potential Actors
Promote Green Building in New Construction				
1. To impose building rating system				CIDB, LAM, BEM, JPBD Johor, IRDA, MPPG, GreenTech, Enterprises
2. Plot ratio incentive for platinum rated buildings				CIDB, LAM, GreenTech, JPBD Johor, IRDA, MPPG
EEI of Existing Building (retrofitting)	i			
1. Subsidy and/or tax incentives for building owners				CIDB, LAM, JPBD Johor, IRDA, MPPG, SEDA
2. Apply building rating system				CIDB, LAM, JPBD Johor, IRDA, MPPG, SEDA
Green Construction		i.		,
1. All consultants to adopt green design process				CIDB, LAM, JPDB Johor, MPPG, Contractors, Developers
2. Encourage production and cost-effective supply chain of green construction materials by industries				CIDB, Contractors, Developers, IRDA, MPPG
Green Building Design and Technology	1		T	
1. Temperature control at 24°C (air conditioning for government offices)				IRDA, MPPG, Government Institutions, offices
2. Movement sensors for low occupancy areas				IRDA, JPBD Johor, MPPG, Premises
3. Consultants to adopt IBS in their design process	.			IRDA, JPBD Johor, MPPG, Premises
4. Maximise north-south orientation				IRDA, JPBD Johor, MPPG, Premises
5. Optimal building depths (9-13m) for natural lighting				IRDA, JPBD Johor, MPPG, Premises
6. Maximise natural cross ventilation				IRDA, JPBD Johor, MPPG, Premises
7. Integrate green landscaping with building façade				IRDA, JPBD Johor, MPPG, Premises
8. Maximise use of day lighting				IRDA, JPBD Johor, MPPG, Premises
9. Enhance building durability				LAM, IRDA, MPPG, Premises
10. Maximise space adaptability				JPBD Johor, IRDA, MPPG , Premises
Rural Green Buildings				
Subsidy for conservation of vernacular structures such as tradition timber houses, mosques, schools, community centres, clinics, shops & holiday cottages				LAM, IRDA, MPPG
2. Promote reinterpretation & adaptation of vernacular construction principles & methods in new buildings				LAM, IRDA, MPPG

Importance level

GREEN ENERGY SYSTEM AND RENEWABLE ENERGY

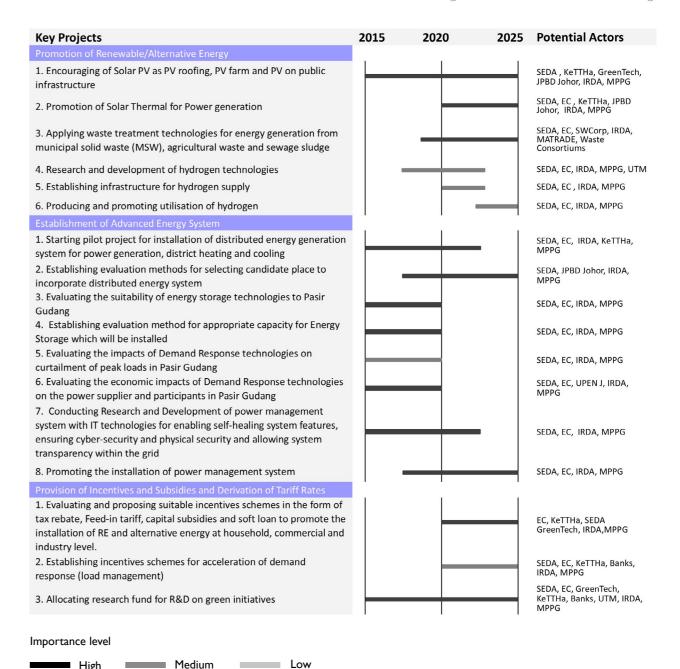


Energy system is an important driver for every incentives and subsidies and derivation of tariff rates. system, it helps to reduce the impact of environment. Low Carbon Society of Pasir Gudang. Key strategies and programs in this action which have been identified for implementation are: (1) promotion Diagram on the next page shows the list of key of renewable and alternative energy; (2) establishment projects in and targeted year of implementation. of advanced energy system; and lastly, (3) provision of

development in Pasir Gudang. Therefore, by A total of 17 potential projects have been identified encouraging a more efficient and renewable energy for green energy system and renewable energy in

Source of image : MPPG

Green Energy System and Renewable Energy | 6





Low carbon lifestyle refers to living and working in a Smart Working Style sustainable way of life. This means that having a living It is about finding good practices on more flexible pattern that reduces carbon foot print per person. Low arrangement and alternative working style. By sharing the carbon lifestyle promotes low energy consumption knowledge on how we can reduce working hours, it can through using appliances with higher energy efficiency and save our energy and lead a good life. adopting energy saving practices, opting for lower energy transportation mode, and switching to a healthier lifestyle. Promote Energy Efficiency Low carbon lifestyle calls for involvement from individuals To promote spending less, consuming less and emitting of all levels, communities, government offices, and private less CO, will eventually lead to the society towards a low businesses to support low carbon development in Pasir carbon lifestyle. Gudang, giving a minimum impact to the environment without compromising the quality of life.

Awareness Through Education

Raising awareness through education (public education practicing car-pooling as well as eco-driving. and formal education at schools) needs the involvement of government agencies, non-governmental organisations Stock-taking for Low Carbon Lifestyle (NGOs), schools and local communities.

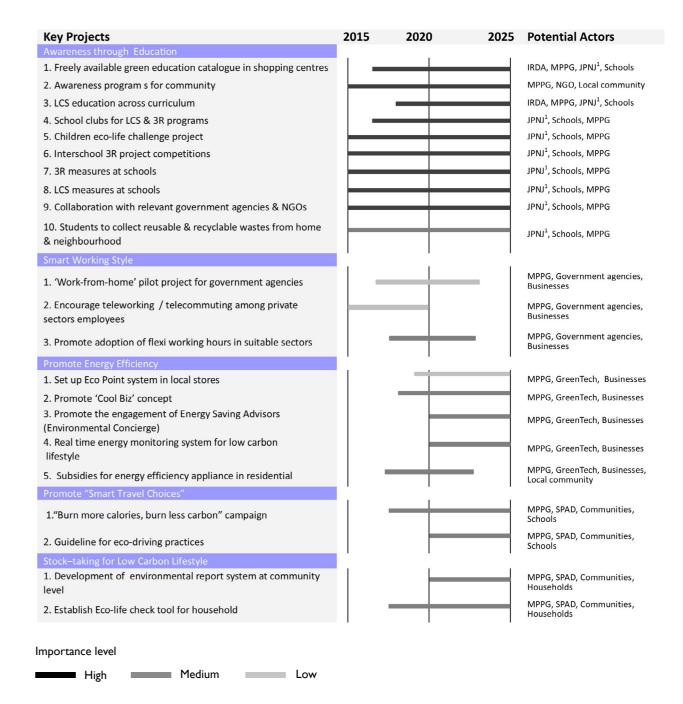
Promote "Smart Travel Choices"

Making individuals feel good, smart and socially rewarding travelling on foot, riding bicycle, using public transport,

Calculating CO₂ emission from residents and communities.

Source of image: MPPG

Low Carbon Lifestyle 8



7 COMMUNITY ENGAGEMENT AND CONSENSUS BUILDING



This action engages with the community through clarify interests and establish common grounds consensus building to develop LCS for Pasir Gudang. between concerned parties based on negotiations. The process of moving towards LCS involves various stakeholders in PG. Strong collaboration among Both community engagement and consensus building these stakeholders are needed to work as a whole. are long-term process and on-ongoing efforts for Community engagement aims at building an on- related parties, supporting low carbon development in going and strong partnership among stakeholders or Pasir Gudang. communities in Pasir Gudang moving towards LCS. The formation of relationship is for the benefits of the This can be achieved through (I) sharing LCS communities involved.

between stakeholders, remove misunderstanding, Carbon Society of Pasir Gudang.

information and gathering opinion through stakeholder engagement, (2) public information on LCS progress, Consensus building is to create mutual agreement (3) developing model for low carbon communities and to meet the interests of all stakeholders and to raise (4) appointing green ambassadors or champions. A awareness among all parties who are relevant in total of 24 potential projects have been identified for creating LCS. It is a process to help mediate conflict community engagement and consensus building in Low

Source of image : UTM LCS

Community Engagement and Consensus Building 20

Projects	2015 2020
Share LCS Information and Gather Opinion through Stakeholder	
Engagement 1 Maintain undeted list of stalsholders	1
Maintain updated list of stakeholders	
2. Invite all key stakeholders to PG development plan processes	
Brain storming on LCS actions in PG with experts' knowledge & local knowledge	
4. Disclose/ ongoing feedbacks & comments on LCS actions	
5. Feedback and comments during LCS workshops and FGDs	_
6. Feedback and comments through website	
Public Information on LCS progress	
1. LCS project updates	
2. LCS events announcements	
3. Web-based newsletters	
4. Distribution of printed newsletter (printed on recycled paper)	
5. Dissemination of progress updates/ events announcement via bill-	
boards, banners and mass media (newspaper, radio, television)	
6. LCS mobile showroom / exhibition (hybrid vehicle) periodic visit to	
neighborhood	
7. PG LCS info-kiosks in shopping centres 8. PG LCS info-kiosks in sommunity control (multi-purpose hall places)	
8. PG LCS info-kiosks in community centres (multi-purpose hall, places of worship)	
Developing Model Low Carbon Communities	
1. Build consensus with related authorities	
2. Produce action plans & road maps (through FGD)	
3. Formation of implementation committee	
4. Continuous monitoring of implementation	
Green Ambassadors/ Champions	
1. On going monitoring of neighbourhood, company, organisation green initiatives	
2. Annual green neighborhood, company, organisation competitions	_
3. Appoint community level leadership	_
4. Human resource development for community leaders	
5. Green ambassadors in school (students)	_

Importance level

	High		Medium		Lov
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WALKABLE, SAFE AND LIVABLE CITY DESIGN



A low carbon city should offer its inhabitants a high quality, healthy and safe living environment while contributing to mitigate GHG emissions. Designing walkable and livable cities is therefore an important facet of a low carbon society. It is to induce a voluntary modal shift from motorised vehicles to walking and cycling for short to medium distance trips while creating world-class environments to live, work, learn and play in. Walkable and livable city design is crucial to ensure that Pasir Gudang to be the choice location to invest, live and work in. The actions and programs to be implemented in Pasir Gudang are: (1) designing walkable city centres and neighborhoods; (2) designing the cyclist-friendly city; (3) designing the safe city (from crime) and (4) designing civilised and livable streets through traffic calming.

Source of image : MPPG

Walkable, Safe and Livable City Design 22

Vou Drainete	2015	2020	2025	Potential Actors
Key Projects Designing Walkable City Centers and Neighborhoods	2015	2020	2025	Potential Actors
Street tree planting for shades				MPPG, Developers
Appropriate Street furniture				MPPG, Developers
3. Continuous covered pedestrian walkways				MPPG, Developers
4. Apply universal and inclusive design concepts				MPPG, Developers
Create permeable street layouts (maximum street block dimensions of 70 metre - 90 metre				MPPG, Developers
6. Identify gaps/ disconnections in existing street network				MPPG, Developers
7. Identify potential new pedestrian connections				MPPG, Developers
8. Create continuous active street frontages				MPPG, Developers
9. Provide safe walking routes to schools				MPPG, Developers
Designing the Cyclist-friendly City	l '	,	1	
Provide dedicated, shaded cycle tracks along major roads				MPPG, Developers
2. Priority signals for bicycles at major junctions				MPPG, Developers
3. Provide sufficient & secure bicycle parking facilities				MPPG, Developers
4. Provide safe cycling routes to schools				MPPG, Developers
5. Promote bicycle rental services				MPPG, Developers
Designing the Safe City (from crime)	ľ		•	
Installing CCTVs at strategic locations				MPPG, IRDA, Police
Increase residents' natural surveillance				MPPG, IRDA, Police
				MPPG, IRDA, Police,
3. Identify & eliminate blind spots & gap spaces				JPBDSM, KPKT
4. Community patrolling cum recreation				MPPG, IRDA, Police
5. GIS database on crime occurrences				MPPG, IRDA, Police, Communities, JPBDSM
6. Set up community police beats at strategic locations				MPPG, IRDA, Police, Communities
7. Increase police patrolling in neighborhoods				MPPG, IRDA, Police, Communities
8. Community cycling patrol with police				MPPG, IRDA, Police, Communities
Designing Civilised & Livable Streets through Traffic Calming	l i			
1. Enforcing 30km/h zones	-	_		MPPG, Developers, JKR
2. Installing speed humps				MPPG, Developers, JKR
3. Carriageway deflection (chicanes & chokers)	_			MPPG, Developers, JKR
4. Reduce junction turning radii	_			MPPG, Developers, JKR
5. Home zones				MPPG, Developers, JKR
6. Gateway design into traffic calmed areas	_			MPPG, Developers, JKR
7. Community landscaping program				MPPG, Developers, JKR
8. Carriageway narrowing	_			MPPG, Developers, JKR
9. Pavement widening	-			MPPG, Developers, JKR
10. Kerb extension at junctions	-			MPPG, Developers, JKR
11. Humped pedestrian crossings	-			MPPG, Developers, JKR

Importance	level
mipor tarrec	1010

High	i*legium	LOW
6		

23 Smart Urban Growth

19 SMART URBAN GROWTH



Due to the rapid economic growth and urban development of Pasir Gudang its population is expected to increase from 205,575 in 2010 to 375,700 in 2025. Supporting and managing rapid growth while keeping energy demand and GHG emissions at bay becomes a critical issue. Smart urban growth strategies could reduce average number of trips, trip distance and vehicle mile travel (VMT) and at the same time increase the use of public transport by providing a spatial framework for sustainable growth.

Smart urban growth strategies consist of: (1) promoting a polycentric growth pattern; (2) promoting compact urban development; (3) promoting transit supportive land use planning; and (4) developing the 'Smart Digital City'. Under these strategies, 16 potential programs are listed for the implementation of smart urban growth.

Source of image : MPPG

Smart Urban Growth 24

Key Projects	2015	2020	2025	Potential Actors
Promote Polycentric Growth Pattern in Pasir Gudang	2015	2020	2025	Potential Actors
Identify & reinforce functions of existing urban centres as polycentric nodes Expand public transport service coverage (new development area within UGB)				JPBD Johor, IRDA, MPPG MPPG, JPBD Johor, PPAJ
3. Coordination of spatial growth strategies across administrative boundaries of local authorities				MPPG, JPBD Johor, Developers
Promote Compact Urban Development				
Setting spatial growth limit of PG & enforcing UGB Encourage infill development within existing built up areas (on brownfield & greyfield sites) Preserve urban fringe primary agricultural areas				MPPG, JPBD Johor, Developers MPPG, JPBD Johor, Developers MPPG, JPBD Johor, Developers
4. Mixed residential development (including affordable homes) 5. Promote locally self-sufficient land use mix in distinct urban neighbourhoods				MPPG, JPBD Johor, Developers SUKJ MPPG, JPBD Johor, Developers
Design high quality public realms that encourage higher density urban living				MPPG, JPBD Johor, Developers
Promote Transit Supportive Land Use Planning				
Identify existing & potential public transport / transit nodes				MPPG, JPBD Johor, PPAJ, Developers
2. Integrate pedestrian network with transit nodes				MPPG, JPBD Johor, PPAJ, Developers
3. Orientate and provide direct walking routes from homes to transit stops	-			MPPG, JPBD Johor, PPAJ, Developers
4. Permit higher densities & plot ratios within 800m of public transport nodes				MPPG, JPBD Johor, Developers
5. Incentive to developers in reduced parking requirement				MPPG, JPBD Johor, Developers
Develop the 'Smart Digital City'	, i			
1. All built up areas in Pasir Gudang to be gradually covered as WiFi hotspots				MPPG, MSC Cyberport, Businesses, MCMC
2. Develop an Pasir Gudang "People's Information System" (PIS) that integrates various electronic applications towards smart living, smart working, smart learning, smart travelling etc.		+		MPPG, MSC Cyberport, Businesses, MCMC

Importance level

Green and Blue Infrastructure 26

1 GREEN AND BLUE INFRASTRUCTURE



Green and blue infrastructure includes the natural environmental components and green and blue spaces that lie within and between our cities and towns. It helps to sequestrate and stores excessive CO_2 from the atmosphere, moderating high temperature in the cities (large trees, lakes and water courses) and reducing GHG emissions by conserving energy used for space cooling. Pasir Gudang has abundant of green infrastructure exist that should be managed wisely in term of safeguarding, creating, enhancing, maintaining and promoting. There are six (6) major strategies in promotion for green and blue infrastructure of Pasir Gudang: (1) regional green corridor network; (2) conservation of mangrove forests; (3) promote urban forests (urban recreational and green lungs); (4) new development to retains existing vegetation; (5) low carbon farming in rural areas and (6) ecotourism and rural cultural tourism. A total of 26 potential projects have been identified for green and blue Infrastructure of Pasir Gudang.

High Medium Lov

Voy Projects	2015	2020	2025	Potential Actors
Key Projects Regional Green Corridor Network	2015	2020	2025	Potential Actors
Identify potential linking corridors between existing forested areas for future land acquisition	-		-	PTNJ , MPPG, WWF, NRE, JPNJ ²
$2. \ Gradually \ gazette \ presently \ ungazetted \ primary \ \& \ secondary \ forests \ as \\ protected \ forests$				PTNJ, MPPG, WWF, NRE
Conservation of Mangrove Forests				
1. Gazette all mangrove areas as protected forests				PTNJ, MPPG, WWF, NRE , JPNJ ²
2. Strict enforcement against illegal mangrove clearing				PTNJ, MPPG, WWF, NRE , JPNJ ²
3. Ongoing mangrove species audit	-			PTNJ, MPPG, WWF, NRE , JPNJ ²
4. Corporate sectors adoption of mangrove regeneration projects				PTNJ, MPPG, WWF, NRE , JPNJ ²
5. Involving students and schools in mangrove trees planting				PTNJ, MPPG, WWF, NRE , JPNJ ¹ JPNJ ²
Promote Urban Forests (urban recreation and green lungs)		T		
1. Identify the species and location of trees to be planted.				PTNJ, MPPG, WWF, NRE , JPNJ ² , Communities, FRIM
2. Involving students and schools in forest tree planting				PTNJ, MPPG, WWF, NRE , JPNJ ¹ , JPNJ ² , JLN, FRIM
3. Identify potential plots for urban parks (unused government land)		+	-	PTNJ, MPPG, WWF, NRE , JPNJ ² , JLN, FRIM
4. Introduce endemic forest species in new urban parks				PTNJ, MPPG, WWF, NRE , JPNJ ² , JLN, FRIM
5. Create linear urban parks along river & waterway reserves		+		PTNJ, MPPG, WWF, NRE , JPNJ ² , JLN, FRIM
6. Strengthening existing planning policy to increase green areas				PTNJ, MPPG, WWF, NRE , JPNJ ² , JLN, FRIM
7. Immediate replanting for cut down areas				PTNJ, MPPG, WWF, NRE , JPNJ ² , JLN, FRIM
8. Public awareness for importance of reforestation				PTNJ, MPPG, WWF, NRE , JPNJ ¹ , JPNJ ² , JLN, FRIM
9. One resident one tree program				PTNJ, MPPG, WWF, NRE , JPNJ ¹ , JLN, FRIM
10. Tree planting at government/ corporate events				PTNJ, MPPG, WWF, NRE, JPNJ ¹ , JPNJ ² , JLN, FRIM
11. Government subsidy for tree saplings		_		PTNJ, MPPG, WWF, NRE , JPNJ ² , JLN, FRIM
New Development to Retain Existing Vegetation		1	1	DTAIL MADDS MANS MOS
1. Encourage reporting of illegal tree felling				PTNJ, MPPG, WWF, NRE, JPNJ ¹ , PTD
2. Carry out municipal tree surveys for existing green areas in Pasir Gudang		+		PTNJ, MPPG, WWF, NRE, JPNJ ¹
Low Carbon Farming in Rural Areas				
1. To reduce agricultural CH ₄ and N ₂ O emissions				MPPG, FAMA, MOA, FRIM, FELDA
2. Plant high quality and fast growing crops and supply to urban area (plant and eat locally to reduce import food)				MPPG, FAMA, MOA, FRIM, FELDA
Ongoing technical support & training from government	_			MPPG, FAMA, MOA, FRIM, FELDA
Ecotourism and Rural-cultural Tourism				
1. Introduce low carbon rural tourism packages				PTNJ, MPPG, JPNJ ³
2. Promote rural low carbon lifestyle as a tourism product				PTNJ, MPPG, JPNJ ³
3. Conserve, enhance & link key rural natural resources in Pasir Gudang				PTNJ, MPPG, JPNJ ³
Importance level				

Source of image: MPPG

SUSTAINABLE WASTE MANAGEMENT



Sustainable waste management can reduce waste generation and enhance material and energy recovery of solid waste in order to fulfil the challenge of building both low carbon and material recycling society. Managing waste effectively will bring benefit to environment, society and economic. Five (5) sub-actions and 35 programs were considered in Pasir Gudang context which are: (1) sustainable municipal solid waste management; (2) sustainable agricultural waste management; (3) sustainable industrial waste management; (4) sustainable sewage sludge management and (5) sustainable construction and demolition.

2015 2020 2025 Potential Actors **Key Projects** 1. Smart consumption (buy in bulk, refill &concentrate local MPPG, JPSPN, SWCorp, SWM, Communities MPPG, JPSPN, SWCorp, SWM, 2. Choose durable item and reusable item. MPPG, JPSPN, SWCorp, SWM, 3. Restrict of using non-recyclable packaging. Communities 4. Encourage culture of sharing, borrowing, or renting MPPG, JPSPN, SWCorp, SWM, instead of buying. Communities MPPG, SWCorp, SWM, Communities 5. Choose online digital services paperless service. 6. Buy product from recycled materials. MPPG, SWCorp, SWM, Communities 7. 'Pay as you throw' system MPPG, SWCorp, SWM, Communities 8. Scheduled waste collection for bulky waste MPPG, SWCorp, SWM, Communities 9. Composting at home. MPPG, SWCorp, SWM, Communities MPPG, SWCorp, SWM, Communities 10. Decentralised composting plant. 11. Establishment of material recycling facilities (MRF). MPPG, SWCorp, SWM, Communities 12. Waste Incineration MPPG, SWCorp, SWM, Communities 13. Recycling of E-waste. MPPG, SWCorp, SWM, Communities 14. Sanitary landfill with methane gas capture to energy. MPPG, SWCorp, SWM MPPG, SWCorp, SWM, Communities 15. Separate waste collection at source. MPPG, SWCorp, SWM, Communities 16. Effective use of transfer station. 17. Optimization of waste collection routes MPPG, SWCorp, SWM, Communities 18. Selection of appropriate size of collection vehicles MPPG, SWCorp, SWM, 19. Use of collection vehicle driven by bio-diesel fuel (BDF) or MPPG, JPSPN, SWCorp, SWM Natural Gas Vehicle (NGV) able Agricultural Waste Managemen 1. POME to biogas MPPG, MOA, FELDA, SWCorp MPPG, JPSPN, SWCorp, SWM, 2. Onsite Co-composting. MPPG, JPSPN, SWCorp, SWM, 3 Onsite combustion 4. Formulation of biomass into animal feed. MPPG, MOA, FELDA, SWCorp, SWM 1. Encourage cleaner production initiative MPPG, JPSPN, SWCorp, SWM, MPPG, JPSPN, SWCorp, SWM, DOE 2. Select of treatment method with less energy and less material. MPPG, JPSPN, SWCorp, SWM, DOE 3. Decentralized scheduled waste treatment plant 4. Smelting of inorganic wastes MPPG, JPSPN, SWCorp, SWM MPPG, JPSPN, SWCorp, SWM, 5. Introduce Industrial symbiosis for waste reusing system Industries 6. Waste to fuel and production of BDF MPPG, JPSPN, SWCorp, SWM, MPPG, JPSPN, SWCorp, SWM. 7. Non-scheduled waste incineration Communities MPPG, JPSPN, SWCorp, SWM, 1. Improved wastewater treatment by anaerobic digestion Communities, SPAN MPPG, JPSPN, SWCorp, SWM, 2. Sewage sludge recycling as construction material Communities, SPAN MPPG, JPSPN, SWCorp, SWM, 3. Sewage sludge recycling through composting Communities, SPAN MPPG, JPSPN, SWCorp, SWM, 4. Sewage sludge energy recovery through incineration Communities, SPAN 1. Reuse and recycling of construction and demolition waste MPPG, JPSPN, SWCorp, CIDB, SWM

Importance level

High Medium 29 Clean Air Environment

12 CLEAN AIR ENVIRONMENT



Air pollution issue in Pasir Gudang is mainly caused by the Improve Pasir Gudang Air Quality emissions of particular matter (PM), SO₂, NO_x, CO and VOC Continuous monitoring and realtime publishing of Air from vehicles in transportation, industrial activity, and trans- Pollutant Index (API) information is important for achieving boundary pollution by biomass burning, which is known as good air quality of Pasir Gudang. Air quality monitoring "Haze". There are many good strategies to improve local air stations are necessary for Pasir Gudang air quality quality under the Low Carbon Society policies.

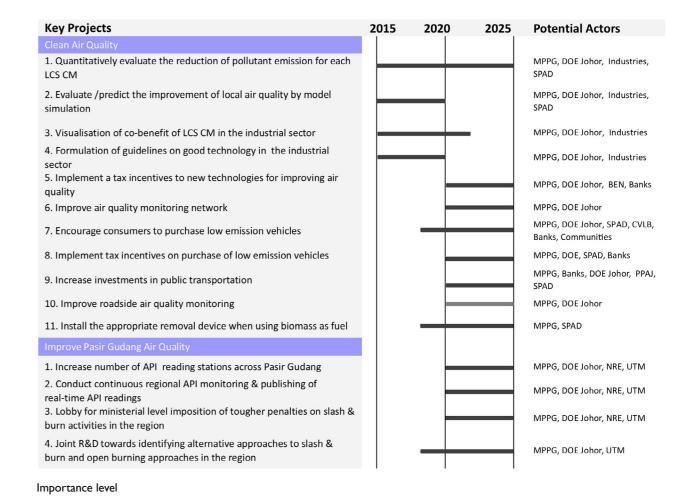
Clean Air Quality

In order to introduce a suitable countermeasure that is effective for the emission reduction of both greenhouse The main contents are establishment of comprehensive gases (GHGs) and air pollutants, such as SO2, NOx, PM, air quality management system, installation of air quality CO and VOC, it is necessary to reflect the quantitative monitoring station and pollutant emission control device in evaluation of co-benefit of each countermeasure during the the industry sector. Green passenger, freight transportation, policymaking process. To quantify the co-benefit of each LCS cross-border cooperation is also considered. CMs, it is required the detail spatial and temporal emission estimation by using Geographical Information System (GIS). A more detailed list of sub-actions and programs which can Then, air pollution model and exposure model are used to be implemented in Pasir Gudang for clean air environment evaluate the impact to human health and eco-system. Then, is as show in the next diagram the effect of air pollution abatement potential of each LCS CMs have to be visualised simply and intelligibly.

management to attain the national ambient air quality standards (NAAQS). Air pollution monitoring network brings the possibility of controlling of emissions from large point sources, such as power plant and big industrial sites.

Source of image: MPPG

Clean Air Environment 30



Medium

3 Acronyms and Abbreviation

ACRONYMS AND ABBREVIATIONS

3R	Reduce, Reuse and Recycle	MITI	Malaysia International Trade and Industry
API	Air Pollutant Index	MOA	Ministry of Agriculture
BaU	Business as Usual	MoHR	Ministry of Human Resources Development
BEM	Board of Engineers Malaysia		Malaysia
BIPV	Building Integrated Photovoltaic	MPPG	Pasir Gudang Municipal Council
CCTV	Closed Circuit Television	MSC	Multimedia Super Corridor
CH ₄	Methane	NGOs	Non-governmental organizations
CIDB	Construction Industry Development Board	NOx	Nitrogen Dixode
CM	Counter Measures	NRE	Ministry of Natural Resources and Environment
CO ₂	Carbon Dioxide	PG	Pasir Gudang
COP	Conference of the Parties	POME	Palm Oil Mill Effluent
DOE Johor	Department of Environment Johor	PPAJ	Johor Public Transport Corporation
EC	Energy Commission	PTD	District Office
EE	Energy Efficient	PTG	Land and Mines Office
EEI	Energy Efficiency Improvement	PTNJ	Johor National Park Corporation
ESCO	Energy Service Company	PV	Photovoltaic
E-waste	Electronic waste	R&D	Research and Development
FDI	Foreign Direct Investment	RE	Renewable Energy
FELDA	The Federal Land Development Authority	SEDA	Sustainable Energy Development Authority
FGD	Focus Group Discussion	SIRIM	Standards and Industrial Research Institute of
FRIM	Forest Research Institute		Malaysia
GIS	Geographical Information System	SME Bank	Small and Medium Enterprises Bank
GreenTech	Malaysian Green Technology Corporation	SO ₂	Sulfur Dioxide
IBS	Industrialised Building System	SPAD	Land Public Transport Commission
IRDA	Iskandar Regional Development Authority	SPAN	National Water Services Commission
ISO	International Organisation for Standardisation	SUKJ	State Secretary of Johor
IWK	Indah Water Consortium	SWCorp	Solid Waste Management and Public
JKR	Public Work Department		Cleansing Corporation Johor
JLN	National Landscape Department	SWM	Southern Waste Management Environment
JPBD Johor	Town and Country Planning Department of	UGB	Urban growth boundary
	Johor State	UPENJ	Johor Economic Planning Unit
JPBDSM	Town and Country Planning Department	UTM	Universiti Teknologi Malaysia
	of Peninsular Malaysia	VOC	Volatile organic compound
JPJ	Road Transport Department	WiFi	Wire free internet
JPNJ ¹	Johor Education Department	WWF	World Wide Fund for Nature
JPNJ ²	Johor State Forestry Department		
JPNJ ³	Tourism Department of Johor		
JPSPN	National Solid Waste Management Department	UNIT	
KeTTHa	Ministry of Energy, Green Technology and		
	Water	km²	kilometres squared
KPKT	Ministry of Urban Wellbeing, Housing and Local	ktCO ₂ eq	kilotonne carbon dioxide equivalent
	Government	ktoe	kilotonne oil equivalent
LAM	Board of Architecture Malaysia	mil. p-km	million passenger-kilometres
LCS	Low Carbon Society	mil. RM	million Ringit Malaysia
MATRADE	Malaysia External Trade Development	mil. t-km	million tonne-kilometres
	Corporation	tCO ₂ eq	tonne carbon dioxide equivalent
MCMC	Malaysia Communications and Multimedia		
	Commission		
MIDA	Malaysia Investment Development Authority		

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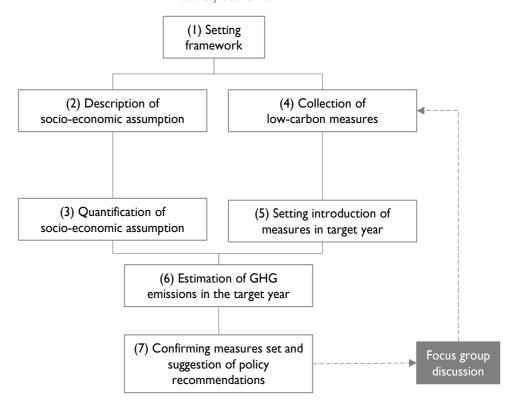
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APPENDIX

Method of Low Carbon Society Scenarios Development

The method is based on the idea of "back casting" to create a local low carbon society scenario.



Procedure to create a local LCS scenario

(I) Setting framework

Aspects included in a LCS scenario framework are: the target area, base year, environmental targets and a number of scenarios. The target year is compared with base year. In Iskandar Malaysia, the target year for GHG emission reduction is 2025.

(2) Description of socioeconomic assumptions

Qualitative future image of lifestyle, economy, industry, land use and other related aspects should be written (based on assumptions from IM's CDP and other key official documents).

(3) Quantification of socioeconomic assumptions

Values of exogenous variables and parameters are set in order to estimate the future image of (2). Then, using these values, ExSS calculates key socio-economic indices of the target year.

(4) Collection of low carbon measures

Counter measures which are thought to be available in the target year are collected. Meanwhile, technical data that are required to estimate their effects on GHG emission reduction are gathered.

(5) Setting introduction of measures in target year

Suitable framework and level of introduction of low carbon measures are recommended considering technological parameters related to energy efficiency that have been defined.

(6) Estimation of GHG emissions in target year

GHG emissions are calculated based on target year socioeconomic indices (for BaU scenario) and level of introduction of low carbon measures (for low carbon scenario). GHG emission results and proposed LCS policy package are shared with stakeholders in FGD for evaluation and feedback.

(7) Confirming measures set and suggestion of policy recommendations

Suitable LCS measures and policy package are confirmed and proposed. Suitability of the policy should be in accordance with specific socioeconomic and environmental contexts of the local authority area in order to yield an optimal reduction potential of measures.

Appendix 36

Method of Project Evaluation through FGD

conducted between March and October 2015 corresponding to stages prior to, during and after the preparation of the Draft Low Carbon Society Action Plan 2025 each local authority (LA). The purpose of the first round of FGD has been to present and explain to LA officials in detail LCS programs in the LCSBP-IM2025 and get buy-in, support and preliminary ideas from the **Suitability** officials for the preparation of the LCS Action Plan 2025 for their LA area. Based on the outcome of the first FGD, the Draft Low Carbon Society Action Plan 2025 was prepared outlining specific LCS programs proposed for implementation in the LA area and their projected GHG reduction potentials. The second round of FGD has been aimed at gathering direct feedback, views and comments from LA officials on the priority, suitability and feasibility of every LCS project to be proposed in the Draft LCS Action Plan (see below). Based on the second FGD, the Final Draft LCS Action Plan was prepared with a refined list of LCS programs and their respective implementation timeline and agencies, and updated GHG reduction results. The Final Draft LCS Action Plan was sent to the LAs for final review and evaluation in the third FGD, which led to this current Low Carbon Society Action Plan 2025 document.

During the second FGD, every potential project for the development of LCS for the LA is evaluated based on three (3) main criteria: i) priority, ii) suitability and iii) feasibility.

Priority

measures the extent to which proposed LCS Projects are in line with institutional policy directions and prioritisation as may have been outlined in the LA's official policy documents (e.g. the Johor Bahru and Kulai District Local Plan, the LA's strategic plan and

Three rounds of Focus Group Discussions (FGD) have been other sectorial policies). It is usually closely associated with the project's contribution towards the LA's current policy direction. Participants are encouraged consider purely the dimension of priority for implementation (not suitability and feasibility, see below) with respect to their LA's vision and policy direction.

measures the appropriateness of the proposed projects to fit into the LA's local geographic setting and political-cultural context. This may be characterised by the acceptability and readiness of the local community, businesses/enterprises and industries in the LA area (e.g. Car Free Day Program; New Development to Retain Existing Vegetation). Here, participants are to only consider the suitability dimension for implementation (not priority and feasibility) of the proposed projects with respect to the LA's geographic and socio-cultural contexts.

measures the "implementability" of the proposed projects with respect to the LA's financial capacity and human capital, as well as local technology and material resource availability to develop, manage and operate the projects (e.g. Citywide Photovoltaic and LED Street/Public Lighting; Centralised Utility Provider in Industrial Parks). Participants are to evaluate each proposed project based only on its feasibility for implementation (not priority and suitability).

LA officials have been requested to assign a rating to each proposed LCS project for the above three criteria according to three (3) levels, which are Low (L), Medium (M) and High (H) (see example in table below).

Programs		PRIORITY Institutional Vision / Policy Direction			SUITABILITY Local Geography Setting / Socio-cultural			FEASIBILITY Finance / Human Capital / Local Technology / Material		
	L	М	Н	L	М	Н	L	М	Н	
Route network expansion planning			✓			✓		✓		
Increase bus frequency, improve punctuality and reliability			✓			✓		✓		
Real time arrival information			✓			✓		✓		
Public transport reimaging			✓			✓		✓		
Flat rate tickets and central area free shuttle services			✓			✓	✓			
Web-based journey planner			✓			✓			✓	

The resultant rating levels for each proposed LCS program according to the criteria of priority, suitability and feasibility are then analysed using the 'weighted scoring method', involving: i) the allocation of weights to each of the evaluation criteria to reflect their relative importance and ii) the allocation of scores to each rating level to reflect each LCS project's performance in relation to each criterion. The result is a single weighted score for each criterion, which may be summed across each proposed LCS projects being evaluated. The sum weighted score indicates the overall performance of the potential project that combines all three criteria of priority, suitability and feasibility.

1) Weight the criteria to reflect their relative importance

The weights of the criteria are decided to reflect group consensus about the relative importance of each of the criteria. lustification for the weights ascribed are recorded to ensure the basis of the weights assigned is fully understood and accepted. In this LCS Action Plan 2025, weights for three (3) criteria are expressed in percentages, which is most common approach and readily comprehended, as follows:

Priority – 40% Suitability -20% Feasibility - 40%

Both criteria of priority and feasibility are given highest and same weights because they are considered the most important criteria compared to suitability. All the weights sum to 100.

2) Score the levels to reflect how each option performs against each criterion

The next step is to score each level against each criterion on a suitable scale. The ordinal scale is used in this analysis for simplicity of operation, where a score value of 1, 2 or 3 is assigned correspondingly to a rating level of L, M or H. This can be simply explained via table below:

Criteria	Priority (40%)			Suitability (20%)			Fe	asibility (40%	6)
Level	Low	Medium	High	Low	Medium	High	Low	Medium	High
Score	I	2	3	I	2	3	I	2	3

3) Calculate the weighted scores

This simply involves multiplying each score by the weight of each criterion for every LCS project. The resulted weighted scores are summed to obtain an aggregate weighted score for each potential project (see table below):

Programs	PRIORITY (40%) Institutional Vision / Policy Direction	SUITABILITY (20%) Local Geography Setting / Socio-cultural Context 20%	FEASIBILITY (40%) Finance / Human Capital / Local Technology / Material 40%	Weighted Score
Route network expansion planning	3	3	2	87
Increase bus frequency, improve punctuality and reliability	3	3	2	87
Real time arrival information	3	3	2	87
Public transport reimaging	3	3	2	87
Flat rate tickets and central area free shuttle services	3	3	1	73
Web-based journey planner	3	3	3	100

4) Interpret the results

The results are then interpreted carefully to guide decisions on each LCS project's overall level of importance for implementation, which integrates the project's priority, suitability and feasibility for implementation in the LA area. The results also translate into the implementation timeline of each proposed LCS project.

Weighted scores	0-39	40-79	80-100
Colour			

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