LOW CARBON SOCIETY

ACTION PLAN 2025















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KULAI Smart Integrated Logistic Hub

Universiti Teknologi Malaysia Majlis Perbandaran Kulai Iskandar Regional Development Authority Kyoto University Okayama University National Institute for Environmental Studies Low Carbon Society Action Plan for Kulai 2025: Smart Integrated Logistic Hub

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FOREWORD



Y.A. B Dato' Seri Mohamed Khaled Nordin Menteri Besar of Johor Co-Chairman of Iskandar Regional Development Authority

The Low Carbon Society Action Plans 2025 is a great iniative taken by all five local authorities within the Iskandar Malaysia economic region. The local authorities ere Majlis Bandaraya Johor Bahru (MBJB), Majlis Perbandaran Johor Bahru Tengah (MPJBT), Majlis Perbandaran Pasir Gudang (MPPG), Majlis Perbandaran Kulai (MPKu) and Majlis Daerah Pontian (MDP).

These local authorities are among the first few in Malaysia to take address climate change issues to meet world community demands for concretea action in global environment conservation. I am comfident that these plans will ensure the wellbeing and sustainable growth of Iskandar Malaysia. In the State of Johor and Iskandar Malaysia, we understand that astute and careful management of the environment and natural resources is key to pursuing sustainable green growth and ensuring resilient development. This sets the context within which all other factors from land use proposals and development to social engineering, service provision and economic growth potential must be considered. Every development must be sound and substanstial, supported by solid scientific research and strong buy-in from the various stakeholders.

Therefore, the implementation must be done through collaboration with the local communities, whose knowledge and intimate experiences of their environment are crucial for a well-planned economic region. This will enhance the value proposition of such developments, without sacrficing the future.

I would like to commend all parties involved especially the local authorities for taking up this challenge and making Johor a better living environment for all.

FOREWORD



Y.Bhg Haji Abdul Rahman Bin Salleh Yang Dipertua Majlis Perbandaran Kulai

Kulai Municipal Council (MPKu) aims at addressing economic growth, societal well-being and development, as well as environmental preservation and management in Kulai in a holistic manner, and the Low Carbon Society initiative is one of the various mechanisms that have been deployed to achieve these objectives.

We learned the idea of low carbon society through the Low Carbon Society Blueprint for Iskandar Malaysia 2025 prepared by Universiti Teknologi Malaysia (UTM) and Iskandar Regional Development Authority (IRDA), with support from the Japanese government and research institutions. The Blueprint gives us a clear view to an innovative approach and concrete framework for achieving sustainable development in Kulai. We are pleased to be one of the local authorities in Iskandar Malaysia that are on the path to realising low carbon society, enhancing inclusiveness by emphasising community centric development and promoting green growth for greater prosperity while at the same time reducing our GHG emissions. This Low Carbon Society Action Plan for Kulai 2025, with its 12 Actions and 258 programmes, will be implemented in a timely and proactive manner, with MPKu taking on the leading role.

We wish to thank UTM and Japanese researchers from Kyoto University, the National Institute for Environmental Studies (NIES) and Okayama University; and funders of the project, the Japan International Cooperation Agency (JICA) and Japan Science and Technology Agency (JST), for their invaluable research efforts, diligence, support and commitment to the sustainable, low carbon growth of Kulai. This is a major contribution towards the realisation of MPKu's vision of making Kulai a Smart Integrated Logistic Hub.

PREFACE



Ho Chin Siong
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Malaysia is experiencing rapid urbanization and transformation. The government is aiming to become a high income nation that is both inclusive and sustainable by 2020. One of the major strategic thrusts of Eleventh Malaysia Plan 2016 – 2020 is stressing on the green growth for better wellbeing and quality of life. It is important to develop low carbon, vibrant and liveable communities in our major economic growth corridors that adopt climate resilient growth strategies. The formulation of a Low Carbon Action Plan for the cities of metropolis is one of the approaches to empower local authorities to implement climate resilient growth strategies to reduce emissions of greenhouse gases (GHGs) at local level.

This action plan is a complementary document that builds upon the Low Carbon Society Blueprint for Iskandar Malaysia 2025 with the focus on Kulai region specifically. Apart of emphasizing on low carbon development, this action plan is align with the vision of Kulai - Smart Integrated Logistic Hub. This report is the outcome of the strong partnership with Kulai Municipal Council (MPKu) and Iskandar Regional Development Authority (IRDA) to outline realistic implementation program by involving diverse stakeholders through focus group discussion.

This action plan is a continuous effort of research outputs of our SATREPS (Science and Technology Research Partnership for Sustainable Development) project on the Development of Low Carbon Society for Asian Region sponsored by Japan International Cooperation Agency (JICA) and Japan Science and Technology Agency (JST). The main research institutes involved in this collaboration work are Universiti Teknologi Malaysia (UTM), Kyoto University, National Institute for Environmental Studies (NIES), and Okayama University.

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Introduction 2

Introduction

INTRODUCTION

The Low Carbon Society Blueprint for Iskandar Malaysia 2025 (LCSBP-IM2025), officially launched by the Prime Minister of Malaysia and adopted by the Iskandar Regional Development Authority (IRDA) in 2012, outlines a total of 281 implementation programs which are projected to reduce Iskandar Malaysia's carbon emission intensity by 58% in 2025 compared to 2005 levels. Several strategic programs outlined in the LCSBP-IM2025 have since been implemented. To accelerate the realisation of low carbon society (LCS) in Iskandar Malaysia (IM), which covers four local authority (LA) jurisdictions and part of a fifth LA jurisdiction, a set of five LCS Action Plans This LCS Action Plan 2025 for Kulai aims at facilitating LCS are formulated, one for each of the five LA jurisdictions (see figure below). This document presents the LCS Action Plan for the Kulai Municipal Council (Majlis Perbandaran Kulai, MPKu). LCS programs and provides implementation guidance to

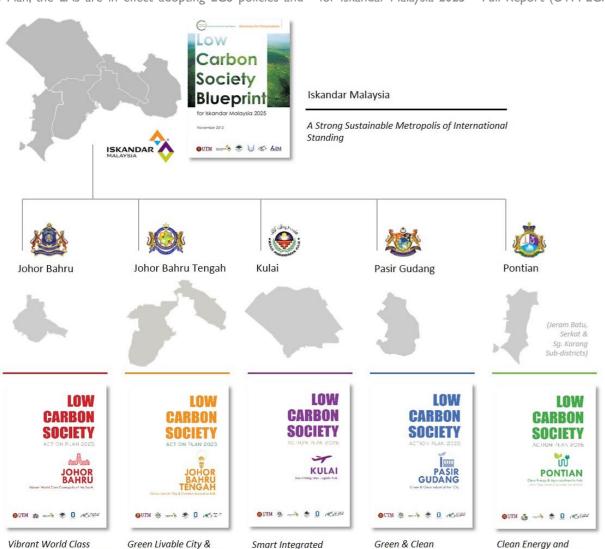
implementation of the LCSBP-IM2025 as each LCS Action Plan recognises and responds to the distinctive economic, social and environmental characteristics, as well as strengths, potentials and issues unique to each LA. By adopting their respective LCS Action Plan, the LAs are in effect adopting LCS policies and

Cosmopolis of the South

Creative Innovation Belt

programs within the framework of the LCSBP-IM2025 that are appropriate to their socioeconomic and environmental contexts. To that end, three rounds of focus group discussions (FGDs) have been conducted for each LA prior to, during and after the preparation of the LA's Draft LCS Action Plan between March and October 2015. Through the FGD sessions, LA officials provided direct feedback and comments on the proposed LCS programs in terms of their priority, suitability and feasibility for implementation (see Appendix: Method of Project Evaluation).

development for the Kulai Municipal area to become a "Smart Integrated Logistic Hub". It recommends specific local level policymakers of MPKu by identifying the level of importance, These LA-level LCS Action Plans are crucial to ensure effective timeline and implementation agencies for each program. For consistency and ease of reference, LCS programs in this LCS Action Plan are structured following the 12 LCS Actions in the LCSBP-IM2025. For technical details of each LCS program, readers are referred to the Low Carbon Society Blueprint for Iskandar Malaysia 2025 - Full Report (UTM-LCAR, 2013).



Loaistic Hub

Industrial City

Aaro-Biodiversity Hub

LOW CARBON ISKANDAR MALAYSIA 2025

Iskandar Malaysia (IM) is a visionary economic region in Johor that was established in 2005 as one of the catalyst development corridors to spur growth of the Malaysian economy. Covering an area of 221,634 hectares (2,216.3 km²), IM is the largest single development project ever to be undertaken in the Southeast Asia region. Strategically located at the southernmost tip of Mainland Asia to tap on a vast market of about 0.8 billion people within a 6-hour flight radius, IM is set to become an integrated global node that synergises with growth of the global City-state of Singapore and Indonesia. To that end, it has been projected that population in IM will more than double from 1.35 million in 2005 to over 2.83 million by 2025, supported by a stable 7-8% annual GDP growth that is primarily driven by services and manufacturing. Towards strengthening the existing economic clusters and diversifying growth, five Flagship Zones have been earmarked as key growth poles for development in Iskandar Malaysia.

In line with IM's vision to be "A strong sustainable metropolis of international standing" and Malaysia's voluntary commitment to reducing the country's carbon emission intensity by 40% by year 2020 (based on 2005 levels), it is vital that the targeted strong growth is achieved while keeping IM's carbon emission at bay. This calls for the LCSBP-IM2025 to nurture a healthy, knowledgeable and globally competitive society that subscribes to low carbon living while at the same time develop a total urbanregional environment that enables rapid economic growth but reduces growth's energy demand and carbon emission intensity. It is a holistic and integrated approach that pulls together measures under green economy, green community and green environment to decouple rapid growth and development from carbon emission in IM. The LCSBP-IM2025 covers wide ranging aspects which include urban planning, transportation, industry, building, energy efficiency, renewable energy, lifestyle change, education and awareness, governance, forest conservation, waste management and air and environmental quality.

The Iskandar Malaysia LCS development is a pilot research project of the project of Development of Low Carbon Society Scenarios for Asian Regions initiated under the auspices of Science and Technology Research Partnership for Sustainable Development (SATREPS). The project aims at showcasing best practices in LCS for Asian Regions and will therefore benefit not only IM and Malaysia, but also the Asian Regions. It is a hands-on project where researchers and government officials of Asian Countries work together in implementing research outputs within the cities or regions involved, leading to the eventual establishment of an Asian Low Carbon Society network.



Iskandar Malaysia's strategic location in Asia (Source: Iskandar Regional Development Authority)

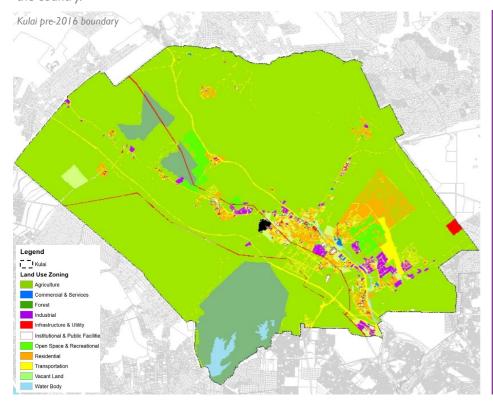


Iskandar Malaysia's five Flagship Zones

LOW CARBON SOCIETY KULAI 2025

Kulai is located at the northern part of Iskandar Malaysia. Several of the development Flagships of Iskandar Malaysia are located in this district. The area of Kulai region includes the sub-districts of Kulai, Senai, Sedenak and Bukit Batu. The main sectors in Kulai includes agriculture sector especially in oil palm and rubber plantation. Most of the locals work in small retail shops, which are located along the trunk road. Felda Taib Andak located in Kulai is one of the first of FELDA's (Federal Land Development Agency) settlements to plant oil palm in the country.

Population in Kulai is expected to increase from 182,018 (2010) to 325,900 (2025) (1.79 times compared to 2010). While the number of household in Kulai region will increase from 41,460 (2010) to 80,407 (2025). The GDP per capita of Kulai region is expected to increase from RM 41,293 (2010) to RM 86,968 (2025).





Smart Integrated Logistic Hub

It is envisioned that by 2025, the key economic activities in Kulai include distribution and logistics, airport and air cargo activities, high tech industries aviation and aerospace industries. The hub will promote green goods handling activities that take place between regional corridors and clusters. This concept also aims to cater to sustainable worldwide logistics development towards have growth of global good flows.

KEY FEATURES OF KULAI



Johor Premium Outlet (JPO) officially opened on December 2011. IPO is Johor finest shopping outlet features more than 80 leading designers and branded



Senai Duty Free Zone is dedicated industrial area gazette with free zone status. It is planned to cater for regional distribution and warehousing activities, logistic provider and export oriented manufacturing base.



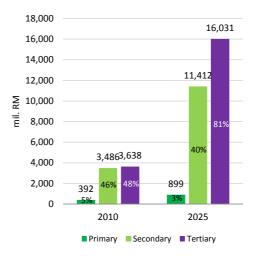
International Airport is the only international airport serving the Iskandar Malaysia area. The airport is able to handle up to 3.5 million passengers and 80,000 tonnes of cargo per annum



MSC Cyberport is to be developed on a 140 acre freehold land in Indahpura, Kulai. It Is designed to have world-class infrastructure and a clustering effect that will create an environment to nurture technopreneurs and growing businesses

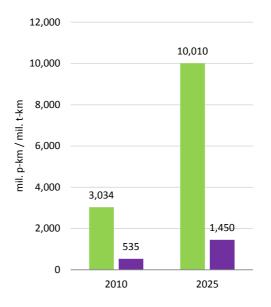
Economic Structure

Gross Domestic Product (GDP) of Kulai in 2025 is expected to be RM 28,343 mil. (3.77 times of the performance in 2010). Tertiary industry sector is the key economic activities in Kulai where its contribution will increase from 48% in 2010 to 57% in 2025. The share of future primary industry structure in Kulai will decrease from 5% (2010) to 3% (2025). Secondary industry structure also is expected to decrease from 46% (2010) to 40% (2025).



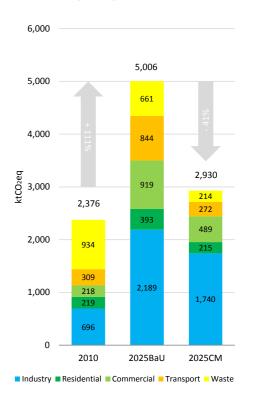
Transportation Structure

Passenger transport demand in Kulai will increase from 3,034 million passenger-kilometres (2010) to 10,010 million passenger-kilometres (2025). While freight transport demand will increase from 535 million tonne-kilometres (2010) to 1,450 million tonne-kilometres (2025).



■ Passenger Transport Demand ■ Freight Transport Demand

Greenhouse Gas (GHG) Emissions



The figure above shows the total of carbon emission of Kulai according to the sectors in 2010 (base year), 2025BaU (Business as Usual) and 2025CM (Counter Measures). The total GHG emission of Kulai region in year 2010 is about 2,376 KtCO₂eq, the value will increase 111% to 5,006 KtCO₃eq in year 2025 if no mitigation measures are taken. However, the scenario will be better if mitigation measures are introduced. An expected of 41% reduction (-2,076 KtCO₂eq) could be achieved as compared to 2025BaU.

Specifically the carbon emission from the waste sector can be reduced up to 68% (-447 KtCO₂eq) while the transport sector is 68% (-572 KtCO₂eq), commercial sector 47% (-430 KtCO₂eq), residential sector 45% (-178 KtCO₂eq) and industry sector 21% (-449 KtCO₂eq).

Unit	2010	2025 BaU	2025 CM	2025BaU /2010	2025CM /2010	2025CM /2025BaU
Final energy demand (ktoe)	340	1,050	734	3.09	2.16	0.70
GHG emissions (KtCO ₂ eq)	2,376	5,006	2,930	2.11	1.23	0.59
Per capita CO ₂ emission (tCO ₂ eq)	13.1	15.4	9.0	1.18	0.69	0.58
GHG Intensity (ktCO ₂ eq / mil. RM)	0.32	0.18	0.10	0.56	0.33	0.59

Low Carbon Society Kulai 2025 SMART INTEGRATED LOGISTIC HUB

1.Route network expan network coverage and connectivity) 2.Increase bus freque

cy, improve punctual ty and reliability 3.Real time arrival 4.Public transport reimaging

5 Flat rate tickets and shuttle services

planner 7.Route network plan-

gration with existing oublic transport mode 9.Integrated ticketing platforms) 10.Public transport

interchanges as destinations & urbar activity nodes 11.'Park and ride' facilities in suburbar

Diffusion of Low Carbo Vehicles

electric vehicles 2.Tax reduction for hybrid vehicle pur 3.Gradual phasing out for diesel engine buses 4.Subsidy for purchase of hybrid buses

Enhancing Traffic Flow Conditions and

1.Intelligent Transporta 2.Enhancing traffic signa performance 3. Enhance the use of Variable Message Sign (VMS) 4.Increase parking charges

Green Transportation i Rural Areas

1 Provide hybrid hus areas to urban areas services for students in rural areas

Green Freight

1 Modal shift from road -based to rail-based freight transport

Green Industry

Kulai as Regional Hub for 1.Tax exemption for FDI in

2. Working with banks for soft loan with low interest packages for new green 3.Expedite approval process for green technology-based 4.Industry-university/research

institution research linkages 5 Attract EDI in production of RE (e.g. BIPV, bio-fuel) & EE (e.g. fuel cell) technologies (hybrid, electric)

Decarbonising Industries

1.Purchase of energy efficient equipment
2.Investment in energy saving managing system 3.Introduce intelligent logistic system (ILS) & low-energy warehousing

4.Tax incentives to industry for EEI in production process 5.Soft loan with low interest rate to promote adoption of green technology in industry 6.Research and planning for establishment of eco-

industrial park

7.Establish environmental assessment system including carbon emission for new 8.ISO 14000 Series Environmental Management System 9.Establish energy audit system of the industries 10.Monitoring and enforce-

ment of energy saving actions een Employment in Existing

1.Progressive requirement for cleaner production & ecoefficiency policies in industries that aim at improving their environmental perfor

2. Incentives for industries to set up an environmental & energy performance unit that generates green employment 3. Progressive requirement for Corporate Social Responsibil ity (CSR) reporting (including energy & environmental performance reporting) by existing industries 4 Create "contact noint" personnel in existing indus-tries for environmental

analytical & advisory services uman Capital Development

1 Ioint government-industry intensive training programs 2.Fiscal incentives for indusprofessional education for emplovees

3. Set up joint-regional faculties to meet future green technology human capital

targets for Kulai up to 2025 (minimum 50% based on 2005 emission intensity levels to contribute to the national 40% reduction target announced by the Prime Minister at COP 15) 2.Formulation of achievable & imple mentable low carbon transition strategies for 2012-2025 and beyond 3.Provide policies to "reward" land development projects that contribute to Kulai's low carbon visions 4. Coordination of LCS guidelines &

standards for Kulai 5. Revise and update existing use classes order to facilitate mixed use

6.Implementation & enforcement of compact & transit supportive develop ment zoning & design codes (supporting Subactions 9.2, 9.3)

Planning Control Process. Pro cedures and Mechanism for Materialising LCS in Kulai

1. Re-rationalisation of Planning Permission application, processing & granting

2. Fliminate duplications in currently overly compartmentalized planning approval processes through enhancing the One-stop Centre (OSC) mechanism

3.Integrated decision making processes in planning control at State & local

4. Expedite approval process for proposed developments that support achievement of Kulai's LCS visions (e.g. developments proposed around planned public transport nodes; developments that retain existing vegetation; green buildings that contribute to energy efficiency) 5.Requirement for submission of a "low carbon statement" in all Planning Permission applications 6. Imposition of planning conditions on granting of planning permissions that support LCS actions (e.g. mandatory

Development of necessary human capital for operationalising and implementing Kulai's Low Carbon

provision of walkways in residential

1.Develop low carbon urban & regional planning retraining curriculum for in service municipal officials 2.Incorporate low carbon society concepts, philos ophy, approaches measures etc. in municipal human capital development programs continuous (re)training of officials

Kulai LCS Monitoring , Reporting and

1.Ongoing monitoring of energy and elopment and econo mic activities in Kulai

2 Transparent and accountable publish ing of energy and carbon emission data in multiple formats that are

1.To impose building

2.Plot ratio incentive for

rating system

platinum rated

& joint venture

and residential

buildings Kulai

constructing gree

offices, commer cia

buildings

project for

Promote Green Building in New

on public infrastructure sludge

EEI of Existing Building

1. Subsidy and/or tax 2. Apply building rating

Green Construction

1. All consultants to process 2. Encourage producsupply chain of green construction materials

Green Building Design and Technology

1 Temperature control ing for government

2. Movement sensors for low occupancy

3. Consultants to adopt IBS in their design 4. Maximise northsouth orientation 5. Optimal building depths (9-13m) for 6. Maximise natural

cross ventilation 7. Integrate gree landscaping with building façade 8. Maximise use of day lighting 9. Enhance building durability

10 Maximise snace Rural Green Buildings

1.Subsidy for conservation of vernacular structures such as houses, mos aues, schools, comm centres, clinics, shops & holiday cottages tion & adaptation of vernacular construc-

methods in new

1. Encouraging of Solar PV as PV roofing, PV farm and PV motion of Solar Ther mal for Power generation 3. Applying waste treatment technologies for energy generation from municipa olid waste (MSW), agricul-

Energy System

1.Starting pilot project for installation of distributed energy generation system for power generation, district heating and cooling methods for selecting candidate place to incor rate distributed energy

3 Evaluating the suitability of energy storage technolo-

gies to Kulai Establishing evaluation method for appropriate capacity for Energy Storage which will be installed 5.Evaluating the impacts of Demand Response technol ogies on curtailment of

peak loads in Kulai impacts of Demand Response technologies on the power supplier and partici pants in Kulai

7.Conducting Research and Development of power management system with IT technologies for enabling self-healing system features, allowing system transparency within the grid ensuring cyber-security and physical security and allowing system transparency within the grid oting the installation of power management

ision of Incentives and Subsidies and Derivation of Tariff Rates

1. Evaluating and proposing suitable incentives schemes in the form of tax rebate, Feed-in tariff, capital promote the installation of RF and alternative energy at household, commercia

and industry level. 2.Establishing schemes for acceleration of demand response (load 3. Allocating research fund for R&D on green initiative 4.Evaluating current tariff

scheme to propose new

tariff scheme, i.e., on and off-peak tariff scheme for

Low Carbor Lifestyle

1 Freely available green shopping centres 2.Awareness program : 3.School clubs for LCS & 3R programs 4.Children eco-life challenge project competitions

6.3R measures at 7.LCS measures at

8.Collaboration with relevant government Students to collect reusable & recyclable wastes from home 8 neighbourhood

Smart Working Style

1.'Work-from-home' government agencies 2. Encourage teleworking /tele muting among private sectors employees flexi working hours in

Promote Energy Efficiency

1. Set up Eco Point 2. Promote 'Cool Biz 3.Real time energy monitoring system for low carbon lifestyle

Promote "Smart Travel

1."Burn more calories. burn less carbor campaign 2. Guideline for ecodriving practices

Stock-taking for Low Carbon Lifestyle 1. Development of

system at community 2. Establish Eco-life

Share LCS Information and Gather Opinion through Engagement

1. Maintain updated list of 2. Invite all key stakeholders to Kulai local action plan

processes
3. Brain storming on LCS actions in Kulai with experts' knowledge & local

backs & comments on LCS actions
5. Feedback and comments during ICS workshops and

6. Feedback and comments

Public Information on LCS

1.LCS project updates esigning the Cyclist-friendly 3.Web-based newsletters

4. Distribution of printed newsletter (printed on recycled paper)
5.Dissemination of progress updates/ events anuncement via billboards banners and mass media (newspaper, radio, televi to schools

6.LCS mobile showroom / exhibition (hybrid vehicle periodic visit to neighbor

7.Kulai LCS info-kiosks in shopping centers 8.Kulai LCS info-kiosks in community centers (multi purpose hall, places of

Developing Model Low Carbon Communities

1. Build consensus with related authorities 2. Produce action plans & road maps (through FGD) 3. Formation of implementa tion committee 4. Continuous monitoring of

Cham pions

1.On going monitoring of neighbourhood, company, organisation green initia-

2. Annual green neighbor hood, company, organisa 3.Appoint community level ment for community

leaders 5.Green ambassadors in school (students) (school management team)

leadership

Designing Walkable City

1. Street tree planting for 2.Appropriate Street furni-

3. Continu ous covered pedestrian walkways 4.Apply universal and inclu sive design concepts block dimensions of 70m-

6.Identify gaps/ disconnec tions in existing street network 7.Identify potential new

8.Create continuous active

street frontages

9.Provide safe walking routes to schools

1.Provide dedicated, shaded

2. Priority signals for bicycles at major junctions
3. Provide sufficient & secure bicycle parking facilities 4. Provide safe cycling routes 5.Promote bicycle rental

Designing the Safe City

1. Installing CCTVs at strategic 2.Increase residents' natural surveillance 3 Identify & eliminate blind spots & gap spaces

4.Community patrolling cum 5. GIS database on crime 6. Set up community police beats at strategic locations 7. Increase police patrolling in

with police Designing Civilised & Livable Streets through Traffic

community cycling patrol

neighborhoods

1.Enforcing 30km/h zone s 2. Installing speed humps 3.Carriageway deflection (chicanes & chokers) 4. Reduce junction turning .Home zones 6.Carriageway narrowing 7.Pavement widening 8.Kerb extension at junctions

9. Humped pedestrian

1.1. Identify & reinforce

Smart Urba Growth

Promote Polycentric

functions of existing urban centres as poly 2.2. Expand public transport service cove area within UGB)

3.3. Coordination of spatial growth strategies across administrative boundaries of loca authorities

mote Compact Urban 1.Setting spatial growth limit of Kulai & enforcing

UGB 2.Encourage infill develop ment within existing built up areas (on nfield & greyfield sites)

> primary agricultura 4.City centre & inner city area repopulation 5.Mixed residential affordable homes) omote locally self sufficient land use mix in distinct urban neigh-

7.Design high quality public realms tha encourage higher density urban living

Supportive Land Use Planning 1. Identify existing & transport / transit nodes 2. Integrate pedestrian network with transit 3 Orientate and provide direct walking routes from homes to transit

4.Permit higher densities & plot ratios within 800m of public transport nodes 5. Incentive to developers in reduced parking requirement.

Develop the 'Smart Digital City'

1.All built up areas in covered as WiFi hotspots 2.Develop Kulai "People's Information System" (PIS) that inteapplications towards smart living, smart working, smart learning smart travelling etc.

Regional Green Corrido

1.Identify potential linking corridors between existing forested areas for future land acquisi

2.Gradually gazette presently ungazetted primary & secondary forests as protected

Promote Urban Forests

green lungs) 1 Identify the species and

planted. 2. Involving students and schools in forest tree planting 3. Identify potential plots

for urban parks (unused government land) 4.Introduce endemi forest species in new urban parks 5.Create linear urban parks along river &

6. Strengthening existing planning policy to increase green areas 7. Immediate replanting for cut down areas 8. Public awareness for

importance of reforesta 9.One resident one tree 10.Tree planting at government/ corporate events

for tree saplings New Development to Retain Existing

Vegetation 1.Encourage reporting of illegal tree felling 2. Carry out municipal tree surveys for existing green areas in Kulai

Ecotourism and Rural-cultural Tourism 1.Introduce low carbon rural tourism packages 2.Promote rural low

carbon lifestyle as a

tourism product

3.3.Conserve, enhance & link key rural natural resources in Kulai

Sustainable Waste

Sustainable Municipal Soli d Waste

1. Smart consumption (buy in bulk refill &concentrate local product 2. Choose durable item and reusable

3.Restrict of using non-recyclable packaging. 4.Encourage culture of sharing, borrowing, or renting instead of buying.

5. Choose online digital services pape less service 6.Buy product from recycled materials. 7.'Pay as you throw' system by 2015

8.Scheduled waste collection for bulky waste 9. Composting at home. 11.Establishment of material recycling

facilities (MRF). 12.Waste Incineration 13. Recycling of E-waste. 14. Sanitary landfill with methane gas capture to energy. 15. Separate waste collection at source.

16 Effective use of transfer station 17.Optimization of waste collection 18.Selection of appropriate size of

bio-diesel fuel (BDF) or Natural Gas Sustainable Agricultural Waste

19 Use of collection vehicle driven by

1. POME to biogas

Vehicle (NGV)

collection vehicles

2. Onsite Co-composting 4. Formulation of bio mass into animal

Sustainable Industrial Waste

1. Encourage cleaner production 2.Select of treatment method withless energy and less material. 3.Decentralized scheduled waste treatment plant 4.Smelting of inorganic wastes

waste reusing system 6.Waste to fuel and production of BDF

Non-scheduled waste incineration

Sustainable Sewage Sludge

1. Improved wastewater treatment by Anaerobic digestion

2.Sewage sludge recycling as construc-3.Sewage sludge recycling through composting
4.Sewage sludge energy recovery

Sustainable Construction and Demolition Waste Management

1. Reuse and Recycling of construction

Clean Air

Clean Air Quality 1.Quantitatively evalu-

ate the reduction of pollutant emission for each LCS CM 2.Evaluate /predict the improvement of loca air quality by model simulation 3.Visualisation of co-benefit of LCS CM in the industrial sector 4.Formulation of guidelines on good industrial sector 5.Implement a tax ncentives to nev technologies for improving air quality

6.Improve air quality monitoring network emission vehicles 8.Implement tax

incentives on purchase of low-emission 9.Increase investments in public transporta

10.Improve roadside air quality monitoring 11.Establish a mechanism to authenticate the quality of biofuels 12.Install the appropri ate removal device when using biomass

Improve Regional Air

API reading stations across Kulai region 2.Conduct continuous regional API monitoring & publishing of real-time API readings 3.Lobby for ministerial level imposition of tougher penalties on slash & hurn activities in the region 4. Joint R&D towards identifying alternative approaches to slash & burn and open burn-

ing approaches in the

region

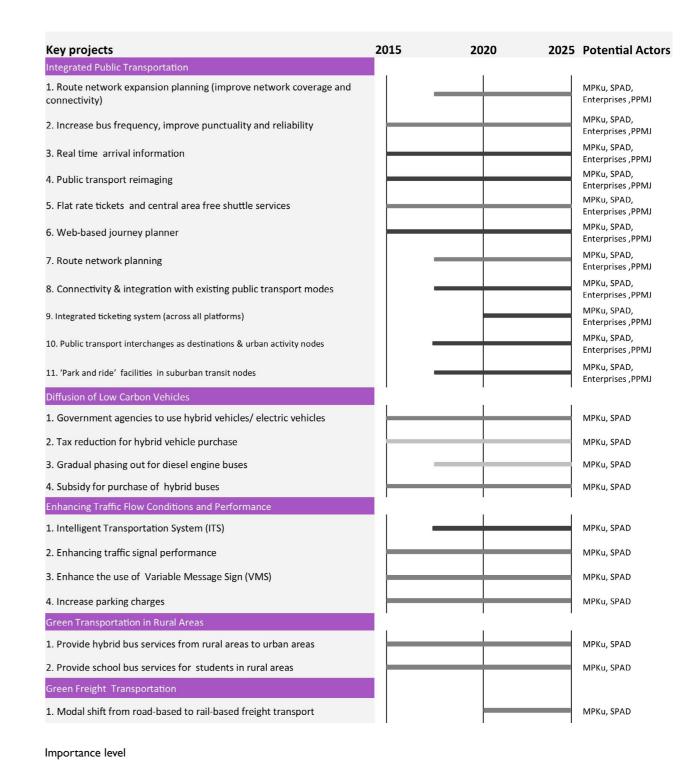
INTEGRATED GREEN TRANSPORTATION



Strong economic development and population growth of Kulai lead to higher passenger and freight transportation demand. In order to mitigate the carbon emission level of the projected increase transportation demand, development of an integrated green transportation system in Kulai is highly essential. This calls for five (5) strategies of: (1) integrated public transportation; (2) diffusion of low carbon vehicles; (3) enhancing traffic flow conditions and performance (4) green transportation in rural areas; and (5) green freight transportation. Under these strategies, 26 potential programs are listed for the implementation of integrated green transportation.

The diagram in the next page shows the list of key projects in and targeted year of implementation.

Source of Image: MPKu



High	Medium	Lov

12 GREEN INDUSTRY



In 2025BaU, industry sector in Kulai is projected to be the largest contributer of GHG emission. Therefore, introducing green industry is particularly important for LCS Kulai 2025. This action includes four (4) major strategies: (1) Kulai as regional hub for green industry; (2) decarbonising industries; (3) green employment in existing industries and (4) human capital development in green industry. A total of 23 potential projects have been identified for green industry in Low Carbon Society of Kulai. Implementation of programs under these strategies are expected to begin from 2015 onwards.

The diagram in the next page shows the list of key projects in and targeted year of implementation.

Key projects	2015	20	20 2025	Potential Actors
Kulai as a Regional Hub for Green Industry				
1. Tax exemption for FDI in green industries				MPKu, KeTTHa, UTM, MIDA, PTG, and PTD
2. Working with banks for soft loan with low interest packages for new green industries	H			MPKu, KeTTHa, UTM, MIDA, PTG, and PTD
3. Expedite approval process for green technology-based FDI				MPKu, KeTTHa, UTM, MIDA, PTG, and PTD
4. Industry-university/research institution research linkages	Н			MPKu, KeTTHa, UTM, MIDA, PTG, and PTD
5. Attract FDI in production of RE (e.g. BIPV, bio-fuel) & EE (e.g. fuel cell)				MPKu, KeTTHa, UTM, MIDA, PTG, and PTD
6. Innovation in green vehicles (hybrid, electric)	Н			MPKu, KeTTHa, UTM, MIDA, PTG, and PTD
Decarbonising Industries				
1. Purchase of energy efficient equipment				MPKu, KeTTHa, Green Tech, DOE-GIVC.
2. Investment in energy saving managing system		_		MPKu, KeTTHa, Green Tech, DOE-GIVC.
3. Introduce intelligent logistic system (ILS) & low-energy warehousing	H			MPKu, KeTTHa, Green Tech, DOE-GIVC.
4. Tax incentives to industry for EEI in production process	H			MPKu, KeTTHa, Green Tech, DOE-GIVC.
5. Soft loan with low interest rate to promote adoption of green technology in industry $% \left(1\right) =\left(1\right) \left(1\right) $	H			MPKu, KeTTHa, Green Tech, DOE-GIVC.
6. Research and planning for establishment of eco-industrial park	H			MPKu, KeTTHa, Green Tech, DOE-GIVC.
7. Establish environmental assessment system including carbon emission for new investment	H			MPKu, KeTTHa, Green Tech, DOE-GIVC.
8. ISO 14000 Series Environmental Management System		_		MPKu, KeTTHa, Green Tech, DOE-GIVC.
9. Establish energy audit system of the industries				MPKu, KeTTHa, Green Tech, DOE-GIVC.
10. Monitoring and enforcement of energy saving actions	H			MPKu, KeTTHa, Green Tech, DOE-GIVC.
Green Employment in Existing Industries	l '			
1. Progressive requirement for cleaner production & eco-efficiency policies in industries that aim at improving their environmental performance				SEDA, KeTTHa, Green Tech, Citizen
2. Incentives for industries to set up an environmental & energy performance unit that generates green employment				SEDA, KeTTHa, Green Tech, Citizen
3. Progressive requirement for Corporate Social Responsibility (CSR) reporting (including energy & environmental performance reporting) by existing industries				SEDA, KeTTHa, Green Tech, Citizen
4. Create "contact point" personnel in existing industries for environmental analytical & advisory services (e.g. ESCO)	H			SEDA, KeTTHa, Green Tech, Citizen
Human Capital Development in Green Industry				
1. Joint government-industry intensive training programs				SEDA, KeTTHa, Green Tech, Citizen
2. Fiscal incentives for industries that offer continuous professional education for employees				SEDA, KeTTHa, Green Tech, Citizen
3. Set up joint-regional faculties to meet future green technology human capital demand		_		SEDA, KeTTHa, Green Tech, MPKu

Importance level

Low Carbon Urban Governance 2

13 LOW CARBON URBAN GOVERNANCE



structure are made, low carbon urban governance is Mechanism for Materialising LCS in Kulai indispensable. Low carbon urban governance measures Department must looks into carbon reduction as an and programs are essential to the effective implementation overarching element for development approval. of vital CO₂ emission reduction measures and programs related to integrated green transportation; green building Development of necessary human capital for smart urban growth; and green and blue infrastructure.

Development Planning for Low Carbon Kulai

development on the ground and shaping the urban future. sufficient knowledge, appreciation and technical knowhow Once low carbon targets and policies are in place in the about low carbon society. development plant, all developments in Kulai will statutorily need to comply with the plans in order to obtain planning Kulai LCS Monitoring, Reporting and Publication permission as well as other development approvals. This System will contribute to ensuring Kulai's continuous growth while Ongoing monitoring of the progression towards LCS meeting the carbon reduction targets.

At the local level where decisions about urban form and Planning Control Process, Procedures and

and construction; walkable, safe and livable city design; operationalising and implementing Kulai's Low **Carbon Society vision**

Officers in local authority must implement the Federal and State policies and regulations. Hence, it is important for Development planning plays an indispensable role in guiding officers in the planning departments in local level to have

targets.

In this action there are a total of 17 programmes. The diagram in the next page shows the list of key projects in and targeted year of implementation.

Key projects	2015	2020	2025	Potential Actor
Development Planning for Low Carbon Kulai				
1. Set clear carbon intensity reduction targets for Kulai up to 2025 (minimum 50% based on 2005 emission intensity levels to contribute to the national 40% reduction target announced by the Prime Minister at COP 15)	H		-	MPKu, JPBD
2. Formulation of achievable & implementable low carbon transition strategies for 2015-2025 and beyond				MPKu, JPBD
3. Provide policies to "reward" land development projects that contribute to Kulai's low carbon visions				MPKu, JPBD
4. Coordination of LCS guidelines & standards for MPKu				MPKu, JPBD
5. Revise and update existing use classes order to facilitate mixed use development				MPKu, JPBD
6. Implementation & enforcement of compact & transit supportive development zoning & design codes (supporting Subactions 9.2, 9.3)				MPKu, JPBD
Planning Control Process, Procedures and Mechanism for Materialising LC in Kulai	s			
1. Re-rationalisation of Planning Permission application, processing & granting procedures				MPKu, JPBD
2. Eliminate duplications in currently overly compartmentalised planning approval processes through enhancing the One-stop Centre (OSC) mechanism in Kulai			\dashv	MPKu, JPBD
3. Integrated decision making processes in planning control at State & local levels				MPKu, JPBD
4. Expedite approval process for proposed developments that support achievement of Kulai's LCS visions (e.g. developments proposed around planned public transport nodes; developments that retain existing vegetation; green buildings that contribute to energy efficiency)			-	MPKu, JPBD
5. Requirement for submission of a "low carbon statement" in all Planning Permission applications	5			MPKu, JPBD
6. Imposition of planning conditions on granting of planning permissions that support LCS actions (e.g. mandatory provision of walkways in residential neighbourhoods)				MPKu, JPBD
Development of necessary human capital for operationalising and implementing Kulai's Low Carbon Society vision				
${\bf 1.}\ {\bf Develop\ low\ carbon\ urban\ \&\ regional\ planning\ retraining\ curriculum\ for\ in-service\ municipal\ officials$				MPKu
2. Incorporate low carbon society concepts, philosophy, approaches, measures etc. in municipal human capital development programs				MPKu
3. Systematically prioritise & organise continuous (re)training of officials				MPKu
Kulai LCS Monitoring , Reporting and Publication System				
1. Ongoing monitoring of energy and carbon emission performance of development and economic activities in Kulai				MPKu, JPBD
2. Transparent and accountable publishing of energy and carbon emission data in multiple formats that are accessible anytime, anywhere			\dashv	MPKu, JPBD
Importance level				
High Medium Low				

Green Building and Construction | 4

GREEN BUILDING AND CONSTRUCTION



With the strong economy implication from Iskandar Malaysia, building and construction sector of Kulai is increasingly significant. This action aims to bring the stakeholders in the building industry towards creating a LCS Kulai. Communication amongst the stakeholders, planners, architects, engineers, contractors, developers, manufactures and the local authorities is vital to create common goals. In order to achieve green building and construction in Kulai there are five (5) major strategies: (1) promoting green building in new construction; (2) energy efficiency Improvement of existing buildings (retrofitting); (3) green construction in existing industries (4) green building design and technology and (5) rural green buildings. There are a total of 19 identified potential projects for green building and construction in Low Carbon Society of Kulai.

The diagram on the next page shows the list of key projects and targeted year of implementation.

Source of Image : MPKu

Key projects	2015	2020	2025	Potential Actor
Promote Green Building in New Construction		1	1	
1. To impose building rating system				MPKu, Green Tech, Enterprises, LAM, BEM
2. Plot ratio incentive for platinum rated buildings	-			MPKu, Green Tech, Enterprises, LAM, BEM
3. Pilot/ demonstration & joint venture project for constructing green offices, commercial and residential buildings in Kulai				MPKu, Green Tech, Enterprises, LAM, BEM
EEI of Existing Building (retrofitting)				
Subsidy and/or tax incentives for building owners				MPKu, Green Tech, Enterprises, LAM, CIDB, and SEDA
2. Apply building rating system	-			MPKu, Green Tech, Enterprises, LAM, CIDB
Green Construction				
All consultants to adopt green design process		_		MPKu, Green Tech, Enterprises, CIDB
2. Encourage production and cost-effective supply chain of green construction materials by industries	c-			MPKu, Green Tech, Enterprises, CIDB
Green Building Design and Technology				
1. Temperature control at 24°C (air conditioning for government offices)				MPKu, Green Tech, LAM, BEM, UTM
2. Movement sensors for low occupancy areas		_		MPKu, Green Tech, LAM, BEM, UTM
3. Consultants to adopt IBS in their design process				MPKu, Green Tech, LAM, BEM, UTM
4. Maximise north-south orientation				MPKu, Green Tech, LAM, BEM, UTM
5. Optimal building depths (9-13m) for natural lighting				MPKu, Green Tech, LAM, BEM, UTM
6. Maximise natural cross ventilation				MPKu, Green Tech, LAM, BEM, UTM
7. Integrate green landscaping with building facade				MPKu, Green Tech, LAM, BEM, UTM
8. Maximise use of day lighting				MPKu, Green Tech, LAM, BEM, UTM
9. Enhance building durability				MPKu, Green Tech, LAM, BEM, UTM
10. Maximise space adaptability				MPKu, Green Tech, LAM, BEM, UTM
Rural Green Buildings				
Subsidy for conservation of vernacular structures such as tradition timber houses, mosques, schools, community centres, clinics, shops & holiday cottages	-			MPKu, Green Tech, LAM, BEM, UTM
Promote reinterpretation & adaptation of vernacular construction principles & methods in new buildings	1-			MPKu, Green Tech, LAM, BEM, UTM

Importance level

Medium

15 Green Energy System and Renewable Energy

GREEN ENERGY SYSTEM AND RENEWABLE ENERGY



Energy system is an important development driver in Kulai. By ensuring a more efficient and sustainable energy system, it helps in reducing the impact of development towards the environment. Key strategies and programs in this action which have been identified for implementation are (1) promotion of renewable and alternative energy; (2) establishment of advanced energy system and (3) provision of incentives and subsidies and derivation of tariff rates. A total of 15 identified potential projects for green energy system and renewable energy in Low Carbon Society of Kulai.

The diagram on the next page shows the list of key projects and targeted year of implementation.

Source of Image : MPKu

Green Energy System and Renewable Energy 16

Key projects	2015	2020	2025	Potential Acto
Promotion of Renewable/Alternative Energy		T	1	
 Encouraging of Solar PV as PV roofing, PV farm and PV on public infrastructure 				MATRADE, KeTTHa, SEDA, Suruhanjaya Tenaga, UTM, Enterprises
2. Promotion of Solar Thermal for Power generation	Н			MATRADE, KeTTHa, SEDA, Suruhanjaya Tenaga, UTM, Enterprises
Applying waste treatment technologies for energy generation from municipal solid waste (MSW), agricultural waste and sewage sludge	_ .			MATRADE, KeTTHa, SEDA, Suruhanjaya Tenaga, UTM, Enterprises
Establishment of Advanced Energy System				
Starting pilot project for installation of distributed energy generation system for power generation, district heating and cooling				KeTTHa, Green Tech SEDA, Suruhanjaya, Tenaga
Establishing evaluation methods for selecting candidate place to incorporate distributed energy system				KeTTHa, Green Tech SEDA, Suruhanjaya Tenaga
3. Evaluating the suitability of energy storage technologies to Kulai				KeTTHa, Green Tech SEDA, Suruhanjaya Tenaga
Establishing evaluation method for appropriate capacity for Energy Storage which will be installed				KeTTHa, Green Tech SEDA, Suruhanjaya Tenaga
5. Evaluating the impacts of Demand Response technologies on curtailment of peak loads in Kulai				KeTTHa, Green Tecl SEDA, Suruhanjaya Tenaga
 Evaluating the economic impacts of Demand Response technologies of the power supplier and participants in Kulai 	on			KeTTHa, Green Tec SEDA, Suruhanjaya Tenaga
7. Conducting Research and Development of power management syster with IT technologies for enabling self-healing system features, allowing system transparency within the grid ensuring cyber-security and physical security and allowing system transparency within the grid				KeTTHa, Green Tecl SEDA, Suruhanjaya Tenaga
8. Promoting the installation of power				KeTTHa, Green Tech SEDA, Suruhanjaya Tenaga
Provision of Incentives and Subsidies and Derivation of Tariff Rates		,,		
 Evaluating and proposing suitable incentives schemes in the form of t rebate, Feed-in tariff, capital subsidies and soft loan to promote the installation of RE and alternative energy at household, commercial and industry level. 	ax			KeTTHa, Green Tech SEDA, MPKu
2. Establishing incentives schemes for acceleration of demand response (load management)				KeTTHa, Green Tech SEDA, MPKu
3. Allocating research fund for R&D on green initiatives				KeTTHa, Green Tec SEDA, MPKu
 Evaluating current tariff scheme to propose new tariff scheme, i.e., or and off-peak tariff scheme for household 				KeTTHa, Green Tec

Low Carbon Lifestyle | 8



Low carbon lifestyle refers to living and working Smart Working Style in a sustainable way of life. This means that having Is about finding good practices on more flexible a living pattern that reduces carbon foot print arrangement and alternative working style. By per person. Low carbon lifestyle promotes low sharing the knowledge on how we can reduce energy consumption through using appliances with working hours, it can save our energy and lead a higher energy efficiency and adopting energy saving good life. practices, opting for lower energy transportation mode, and switching to a healthier lifestyle. Low Promote Energy Efficiency carbon lifestyle calls for involvement from individuals To promote spending less, consuming less and of all levels, communities, government offices, emitting less CO₂ will eventually lead to the society and private businesses to support low carbon towards a low carbon lifestyle. development in Kulai, giving a minimum impact to of life.

Awareness Through Education

Raising awareness through education (public eco-driving. education and formal education at schools) needs the involvement of government agencies, nongovernmental organisations (NGOs), schools and Calculating CO₂ emission from residents and local communities.

Making individuals feel good, smart and socially rewarding travelling on foot, riding bicycle, using public transport, practicing car-pooling as well as

Stock-taking for Low Carbon Lifestyle

communities.

The diagram in the next page shows the list of key projects in and targeted year of implementation.

Key projects	2015	2020	2025	Potential Actors
Awareness through Education		T	ī	
1. Freely available green education catalogue in shopping centres				MPKu, Schools, JPNJ ¹
2. Awareness program s for community				MPKu, Schools, JPNJ ¹
3. School clubs for LCS & 3R programs				MPKu, Schools, JPNJ ¹
4. Children eco-life challenge project				MPKu, Schools, JPNJ ¹
5. Interschool 3R project competitions				MPKu, Schools, JPNJ ¹
6. 3R measures at schools				MPKu, Schools, JPNJ ¹
7. LCS measures at schools				MPKu, Schools, JPNJ ¹
8. Collaboration with relevant government agencies & NGOs				MPKu, Schools, JPNJ ¹
Students to collect reusable & recyclable wastes from home & neighbourhood				MPKu, Schools, JPNJ ¹
Smart Working Style				
1. 'Work-from-home' pilot project for government agencies				MPKu, Government agencies,
2. Encourage tele-working / telecommuting among private sectors employees	-			MPKu, Government agencies,
3. Promote adoption of flexi working hours in suitable sectors				MPKu, Government agencies,
Promote Energy Efficiency				
1. Set up Eco Point system in local stores				MPKu, GreenTech Malaysia, businesses
2. Promote 'Cool Biz' concept				MPKu, GreenTech Malaysia, businesses
3. Real time energy monitoring system for low carbon lifestyle	_			MPKu, GreenTech Malaysia, businesses
Promote "Smart Travel Choices"				
1."Burn more calories, burn less carbon" campaign				MPKu, GreenTech Malaysia, businesses, Communities
2 Gridding for the debits of the second state				MPKu, GreenTech
2. Guideline for eco-driving practices				Malaysia, businesses, Communities
Stock–taking for Low Carbon Lifestyle				
Development of environmental report system at community level				MPKu, SPAD, communities, schools
2. Establish Eco-life check tool for household				MPKu, SPAD, communities, schools
Importance level				

COMMUNITY ENGAGEMENT AND CONSENSUS BUILDING



consensus building to develop LCS for Kulai. The between concerned parties based on negotiations. process of moving towards LCS involves various Both community engagement and consensus building stakeholders in Kulai. Strong collaboration among are long-term process and on-ongoing efforts for these stakeholders are needed to work as a whole. related parties, supporting low carbon development Community engagement aims at building an on- in Kulai going and strong partnership among stakeholders or communities in Kulai moving towards LCS. The This can be achieved through (I) sharing LCS formation of relationship is for the benefits of the information and gathering opinion through stakeholder communities involved.

to meet the interests of all stakeholders and to raise are 24 potential projects identified for this action. awareness among all parties who are relevant in creating LCS. It is a process to help mediate conflict between stakeholders, remove misunderstanding,

This action engages with the community through clarify interests and establish common grounds

engagement, (2) public information on LCS progress, (3) developing model for low carbon communities and Consensus building is to create mutual agreement (4) appointing green ambassadors or champions. There

Key projects	2015	2020	2025	Potential Actors
Share LCS Information and Gather Opinion through Stakeholder Engagement				
Maintain updated list of stakeholders	II—			MPKu, Government agencies, NGOs, communities
2. Invite all key stakeholders to Kulai developments plan processes	-			MPKu, Government agencies, NGOs, communities
3. Brain storming on LCS actions in Kulai with experts' knowledge $\&$ local knowledge	_			MPKu, Government agencies, NGOs, communities
4. Disclose/ ongoing feedbacks & comments on LCS actions	-			MPKu, Government agencies, NGOs, communities
5. Feedback and comments during LCS workshops and FGDs	-		-	MPKu, Government agencies, NGOs, communities
6. Feedback and comments through website	_		-	MPKu, Government agencies, NGOs, communities
Public Information on LCS progress		ī		
1. LCS project updates	_			MPKu, Media, NGOS
2. LCS events announcements				MPKu, Media, NGOS
3. Web-based newsletters	_			MPKu, Media, NGOS
4. Distribution of printed newsletter (printed on recycled paper)				MPKu, Media, NGOS
5. Dissemination of progress updates/ events announcement via billboards, banners and mass media (newspaper, radio, television)	_			MPKu, Media, NGOS
6. LCS mobile showroom / exhibition (hybrid vehicle) periodic visit to neighborhood	_			MPKu, Media, NGOS
7. Kulai LCS info-kiosks in shopping centers	_			MPKu, Media, NGOS
 Kulai LCS info-kiosks in community centers (multi-purpose hall, places of worship) 	of			MPKu, Media, NGOS
Developing Model Low Carbon Communities		T		
1. Build consensus with related authorities	_			MPKu, UTM, communities
2. Produce action plans & road maps (through FGD)				MPKu, UTM, communities
3. Formation of implementation committee				MPKu, UTM,
				communities MPKu, UTM,
4. Continuous monitoring of implementation				communities
Green Ambassadors/ Champions		1	1	MDKu Communities
On going monitoring of neighbourhood, company, organisation green initiatives	_			MPKu, Communities, government agencies, NGOs schools
2. Annual green neighborhood, company, organisation competitions	_			MPKu, Communities, government agencies,
3. Appoint community level leadership				MPKu, Communities, government agencies, NGOs schools
4. Human resource development for community leaders				MPKu, Communities, government agencies,
5. Green ambassadors in school (students)				MPKu, Communities, government agencies, NGOs schools
6. Champions in school (school management team)				MPKu, Communities, government agencies, NGOs schools

Importance level

Medium

WALKABLE, SAFE AND LIVABLE CITY DESIGN



A low carbon city should offer its inhabitants a high quality, healthy and safe living environment while contributing to mitigate GHG emissions. Designing walkable and livable cities is therefore an important facet of a low carbon society. It is to induce a voluntary modal shift from motorised vehicles to walking and cycling for short to medium distance trips while creating world-class environments to live, work, learn and play in. Walkable and livable city design is crucial to ensure that Kulai to be the choice location to invest, live and work in. The actions and programs to be implemented in Kulai are: (1) designing walkable city centres and neighborhoods; (2) designing the cyclist-friendly city; (3) designing the safe city (from crime) and (4) designing civilised and livable streets through traffic calming.

Key projects	2015	2020	2025	Potential Actors
Designing Walkable City Centers and Neighborhoods		T		
1. Street tree planting for shades				MPKu, Developers
2. Appropriate Street furniture				MPKu, Developers
3. Continuous covered pedestrian walkways				MPKu, Developers
4.Apply universal and inclusive design concepts				MPKu, Developers
5. Create permeable street layouts (maximum street block dimensions of 70m-90m) $$				MPKu, Developers
6. Identify gaps/ disconnections in existing street network				MPKu, Developers
7. Identify potential new pedestrian connections				MPKu, Developers
8. Create continuous active street frontages				MPKu, Developers
9. Provide safe walking routes to schools				MPKu, Developers
Designing the Cyclist-friendly City				
1. Provide dedicated, shaded cycle tracks along major roads				MPKu, Police
2. Priority signals for bicycles at major junctions				MPKu, Police
3. Provide sufficient & secure bicycle parking facilities				MPKu, Police
Provide safe cycling routes to schools				MPKu, Police
5.Promote bicycle rental services				MPKu, Police
Designing the Safe City (from crime)				
1. Installing CCTVs at strategic locations				MPKu, IRDA,JPBD,JKR
2. Increase residents' natural surveillance				MPKu, IRDA,JPBD,JKR
3. Identify & eliminate blind spots & gap spaces				MPKu, IRDA,JPBD,JKR
4. Community patrolling cum recreation				MPKu, IRDA,JPBD,JKR
5. GIS database on crime occurrences				MPKu, IRDA,JPBD,JKR
6. Set up community police beats at strategic locations				MPKu, IRDA,JPBD,JKR
7. Increase police patrolling in neighborhoods				MPKu, IRDA,JPBD,JKR
8. community cycling patrol with police				MPKu, IRDA,JPBD,JKR
Designing Civilised & Livable Streets through Traffic Calming	· ·			
1. Enforcing 30km/h zones				MPKu, JKR
2. Installing speed humps				MPKu, JKR
3. Carriageway deflection (chicanes & chokers)				MPKu, JKR
4. Reduce junction turning radii				MPKu, JKR
5. Home zones				MPKu, JKR
Gateway design into traffic calmed areas				MPKu, JKR
7. Community landscaping program				MPKu, JKR
8. Carriageway narrowing				MPKu, JKR
9.Pavement widening				MPKu, JKR
10.Kerb extension at junctions				MPKu, JKR
11. Humped pedestrian crossings				MPKu, JKR
11. Humpeu peuesthan crossings				IVIFNU, JNN

23 Smart Urban Growth

19 SMART URBAN GROWTH



Due to the rapid economic growth and development of Kulai, its population is expected to increase from 182,018 in 2010 to 325, 900 in 2025. Supporting and managing rapid growth while keeping energy demand and GHG emissions at bay becomes a critical issue. Smart urban growth strategies could reduce average number of trips, trip distance and vehicle mile travel (VMT) and at the same time increase the use of public transport by providing a spatial framework for sustainable growth.

Smart urban growth strategies consist of: (1) promoting a polycentric growth pattern; (2) promoting compact urban development; (3) promoting transit supportive land use planning; and (4) developing the 'Smart Digital City'. Under this action there are 17 potential programs listed in order to carry out Low Carbon Society Kulai.

Source of Image : MPKu

Smart Urban Growth 24

Key projects	2015	20	20 2025	Potential Actors
Promote Polycentric Growth Pattern in Kulai 1. Identify & reinforce functions of existing urban centres as polycentric nodes	F			JPBD Johor, MPKU
2. Expand public transport service coverage (new development area within UGB)	n			JPBD Johor, MPKU,PPMJ
3. Coordination of spatial growth strategies across administrative boundaries of local authorities			1	JPBD Johor, MPKU
Promote Compact Urban Development				
1. Setting spatial growth limit of Kulai & enforcing UGB				MPKu, JPBD Johor, Developers
2. Encourage infill development within existing built up areas (on brownfield $\&$ greyfield sites)				MPKu, JPBD Johor, Developers
3. Preserve urban fringe primary agricultural areas				MPKu, JPBD Johor, Developers
4.City centre & inner city area repopulation				MPKu, JPBD Johor, Developers
5. Mixed residential development (including affordable homes)				MPKu, JPBD Johor, SUK Johor, Developers
6. Promote locally self-sufficient land use mix in distinct urban neighbourhoods	Н			MPKu, JPBD Johor, Developers
7. Design high quality public realms that encourage higher density urban living				MPKu, JPBD Johor, Developers
Promote Transit Supportive Land Use Planning				
1. Identify existing & potential public transport / transit nodes				MPKu, JPBD Johor,PPMJ
2. Integrate pedestrian network with transit nodes				MPKu, JPBD Johor, Developers
3. Orientate and provide direct walking routes from homes to transit stop	s	_		MPKu, JPBD Johor, Developers
4. Permit higher densities & plot ratios within 800m of public transport				MPKu, JPBD Johor
5. Incentive to developers in reduced parking requirement				MPKu, JPBD Johor
Develop the 'Smart Digital City'				
All built up areas in Kulai to be gradually covered as WiFi hotspots				MPKu, MSC, Cyberport, Businesess MCMC
2. Develop an Kulai "People's Information System" (PIS) that integrates various electronic applications towards smart living, smart working, smart learning, smart travelling etc.		_		MPKu, MSC, Cyberport, Businesess MCMC
Importance level				
High Medium Low				

GREEN AND BLUE INFRASTRUCTURE



Green and blue infrastructure includes the natural environmental components and green and blue spaces that lie within and between our cities and town. It helps to sequestrate and store excessive CO₂ from the atmosphere, moderating high temperature in the cities (large trees, lakes and water courses) and reducing GHG emissions by conserving energy used for space cooling. Kulai has abundant of green infrastructure exist that should be managed wisely in term of safeguarding, creating, enhancing, maintaining and promoting.

There are four (4) major strategies in promotion for green and blue infrastructure of Kulai: (1) regional green corridor network; (2) promote urban forests (urban recreational and green lungs); (3) new development to retains existing vegetation and (4) ecotourism and rural cultural tourism. There are a total of 18 potential projects have been identified for green and blue infrastructure in Low Carbon Society of Kulai.

The diagram in the next page shows the list of key projects and targeted year of implementation.

Source of Image : MPKu

Green and Blue Infrastructure 26

Key projects	2015	2020	2025	Potential Actor
Regional Green Corridor Network				
I. Identify potential linking corridors between existing forested areas for future land acquisition				PTNJ, MPKu, WWF, NRE, JPNJ ²
2. Gradually gazette presently ungazetted primary & secondary forests as protected forests	-			PTNJ, MPKu, WWF, NRE
Promote Urban Forests (urban recreation and green lungs)	I '			
Identify the species and location of trees to be planted.				PTNJ, MPKu, WWF, NRE, JPNJ ¹
2. Involving students and schools in forest tree planting	_			PTNJ, MPKu, WWF, NRE, JPNJ ¹
3. Identify potential plots for urban parks (unused government land)	_			PTNJ, MPKu, WWF, NRE, JLN, FRIM
4. Introduce endemic forest species in new urban parks				PTNJ, MPKu, WWF, NRE, JLN, FRIM
5. Create linear urban parks along river & waterway reserves	_			PTNJ, MPKu, WWF, NRE, JLN, FRIM
6. Strengthening existing planning policy to increase green areas	_			PTNJ, MPKu, WWF, NRE, JLN, FRIM
7. Immediate replanting for cut down areas				PTNJ, MPKu, WWF, NRE, JPNJ, JLN, FRIM
8. Public awareness for importance of reforestation	_			PTNJ, MPKu, WWF, NRE, JPNJ ^{1,} ,JLN, FRIM
9. One resident one tree program				PTNJ, MPKu, WWF, NRE, JPNJ,JLN, FRIM
10. Tree planting at government/ corporate events	_			PTNJ, MPKu, WWF, NRE, JPNJ ,JLN, FRIM
11. Government subsidy for tree saplings				PTNJ, MPKu, WWF, NRE, JPNJ ¹ , JLN, FRIM
New Development to Retain Existing Vegetation	1	1	I	NRE, JPNJ ,JLN, FRIIV
Encourage reporting of illegal tree felling	—			MPKu, FAMA, MOA, DOA, FRIM, FELDA
2. Carry out municipal tree surveys for existing green areas in Kulai	_			MPKu, FAMA, MOA,
Ecotourism and Rural-cultural Tourism				DOA, FRIM, FELDA
1.Introduce low carbon rural tourism packages	1			PTNJ, JPNJ ³ ,MPKu
2. Promote rural low carbon lifestyle as a tourism product				PTNJ, JPNJ ³ ,MPKu
3.Conserve, enhance & link key rural natural resources in Kulai				PTNJ, JPNJ ³ ,MPKu
Importance level				

Hic	th	Medium	ا ر

SUSTAINABLE WASTE MANAGEMENT



Sustainable waste management can reduce waste generation and enhance material and energy recovery of solid waste in order to fulfil the challenge of building both low carbon and material recycling society. Five (5) sub-actions and 35 programs were considered in Kulai context which are: (1) sustainable municipal solid waste management; (2) sustainable agricultural waste management; (3) sustainable industrial waste management; (4) sustainable sewage sludge management and (5) sustainable construction and demolition.

Diagram below shows the sub-actions, programs, implementation year and potential actors for the programs.

Key projects	2015	2020	2025	Potential Actors
Sustainable Municipal Solid Waste Management				
1. Smart consumption (buy in bulk, refill &concentrate local product)	_			MPKu, JPSPN, Johor, SW Corp., SWM.
2. Choose durable item and reusable item	_			MPKu, JPSPN, Johor, SW Corp., SWM.
3. Restrict of using non-recyclable packaging	_			MPKu, JPSPN, Johor, SW Corp., SWM.
4. Encourage culture of sharing, borrowing, or renting instead of buying	_			MPKu, JPSPN, Johor, SW Corp., SWM.
5. Choose online digital services paperless service		_		MPKu, JPSPN, Johor, SW Corp., SWM.
6. Buy product from recycled materials	_			MPKu, JPSPN, Johor, SW Corp., SWM.
7. 'Pay as you throw' system				MPKu, JPSPN, Johor, SW Corp., SWM.
8. Scheduled waste collection for bulky waste	_			MPKu, JPSPN, Johor, SW Corp., SWM.
9. Composting at home				MPKu, JPSPN, Johor, SW Corp., SWM.
10. Decentralised composting plant				MPKu, JPSPN, Johor, SW Corp., SWM.
11. Establishment of material recycling facilities (MRF)	_			MPKu, JPSPN, Johor, SW Corp., SWM.
12. Waste Incineration				MPKu, JPSPN, Johor, SW Corp., SWM.
13. Recycling of E-waste		-		MPKu, JPSPN, Johor, SW Corp., SWM.
14. Sanitary landfill with methane gas capture to energy	_			MPKu, JPSPN, Johor, SW Corp., SWM.
15. Separate waste collection at source	_			MPKu, JPSPN, Johor, SW Corp., SWM.
16. Effective use of transfer station				MPKu, JPSPN, Johor, SW Corp., SWM.
17. Optimization of waste collection routes	_			MPKu, JPSPN, Johor, SW Corp., SWM.
18. Selection of appropriate size of collection vehicles				MPKu, JPSPN, Johor, SW Corp., SWM.
19. Use of collection vehicle driven by bio-diesel fuel (BDF) or Natural Gas Vehicle (NGV)	_			MPKu, JPSPN, Johor, SW Corp., SWM.
Sustainable Agricultural Waste Management	· ·	Ţ	1	
1. POME to biogas				MPKu, MOA, FELDA
2. Onsite Co-composting				MPKu, MOA, FELDA
3. Onsite combustion		_		MPKu, MOA, FELDA
4. Formulation of biomass into animal feed		-		MPKu, MOA, FELDA
Sustainable Industrial Waste Management				
1. Encourage cleaner production initiative		_		MPKu, DOE Johor, MIDA
2. Select of treatment method with less energy and less material		_		MPKu, DOE Johor, MIDA
3. Decentralized scheduled waste treatment plant				MPKu, DOE Johor, MIDA
4. Smelting of inorganic wastes	_			MPKu, DOE Johor, MIDA
5. Introduce Industrial symbiosis for waste reusing system				MPKu, DOE Johor, MIDA
6. Waste to fuel and production of BDF		+		MPKu, DOE Johor, MIDA
7. Non-scheduled waste incineration				MPKu, DOE Johor, MIDA
Sustainable Sewage Sludge Management				
1. Improved wastewater treatment by Anaerobic digestion				MPKu, DOE, JPSPN, SPAN
2. Sewage sludge recycling as construction material				MPKu, DOE, JPSPN, SPAN
3. Sewage sludge recycling through composting				MPKu, DOE, JPSPN, SPAN
4. Sewage sludge energy recovery through incineration				MPKu, DOE, JPSPN, SPAN
Sustainable Construction and Demolition Waste Management				
1. Reuse and recycling of construction and demolition waste				MPKu, CIDB

Importance level

Medium

29 Clean Air Environment

12 CLEAN AIR ENVIRONMENT



Air pollution issue in Kulai is mainly caused by the emissions of Improve Kulai Air Quality particular matter (PM), SO₂, NOx, CO and VOC from vehicles Continuous monitoring and realtime publishing of Air the Low Carbon Society policies.

Clean Air Quality

In order to introduce a suitable countermeasure that is big industrial sites. effective for the emission reduction of both GHG and air pollutants, such as SO2, NOx, PM, CO and VOC, it is The main contents are establishment of comprehensive necessary to reflect the quantitative evaluation of co-benefit air quality management system, installation of air quality of each countermeasure during the policymaking process. monitoring station and pollutant emission control device in To quantify the co-benefit of each LCS CMs, it is required the industry sector. Green passenger, freight transportation, the detail spatial and temporal emission estimation by using cross-border cooperation is also considered. A total of 17 Geographical Information System (GIS). Then, air pollution projects have been identified for this action. model and exposure model are used to evaluate the impact to human health and eco-system. Then, the effect of air pollution The diagram in the next page shows the list of key projects abatement potential of each LCS CMs have to be visualized and targeted year of implementation. simply and intelligibly.

in transportation, industrial activity, and trans-boundary Pollutant Index (API) information is important for achieving pollution by biomass burning, which is known as "Haze". There good air quality in Kulai. Air quality monitoring stations are are many good strategies to improve local air quality under necessary for Kulai air quality management to attain the national ambient air quality standards (NAAQS). Air pollution monitoring network brings the possibility of controlling of emissions from large point sources, such as power plant and

Source of Image : MPKu

Clean Air Environment 30

Key projects	2015	2020	2025	Potential Actors
Clean Air Quality				
Quantitatively evaluate the reduction of pollutant emission for each CM	LCS			MPKu, DOE Johor, UTM, CVLB, JPJ
2. Evaluate /predict the improvement of local air quality by model simulation				MPKu, DOE Johor, UTM, CVLB, JPJ
3. Visualisation of co-benefit of LCS CM in the industrial sector				MPKu, DOE Johor, UTM, CVLB, JPJ
4. Formulation of guidelines on good technology in the industrial sector	or			MPKu, DOE Johor, UTM, CVLB, JPJ
5. Implement a tax incentives to new technologies for improving air qu	ality			MPKu, DOE, UTM,
6. Improve air quality monitoring network				MPKu, DOE Johor, UTM, CVLB, JPJ
7. Encourage consumers to purchase low-emission vehicles				MPKu, DOE Johor, UTM, CVLB, JPJ
8. Implement tax incentives on purchase of low-emission vehicles				MPKu, DOE Johor, UTM, CVLB, JPJ
9. Increase investments in public transportation				MPKu, DOE Johor, UTM, CVLB, JPJ
10. Improve roadside air quality monitoring				MPKu, DOE Johor, UTM, CVLB, JPJ
11. Establish a mechanism to authenticate the quality of biofuels				MPKu, DOE Johor, UTM, CVLB, JPJ
12. Install the appropriate removal device when using biomass as fuel				MPKu, DOE Johor, UTM, CVLB, JPJ
Improve Kulai Air Quality		T		
1. Increase number of API reading stations across Kulai				MPKu, NRE, MOFA,UTM
2. Conduct continuous regional API monitoring & publishing of real-tim API readings	ne	\rightarrow		MPKu, NRE, MOFA,UTM
3 Malaysia-Singapore-Indonesia joint surveillance of regional open bur hotspots particularly during the Southwest monsoon season	ning			MPKu, NRE, MOFA,UTM
4. Lobby for ministerial level imposition of tougher penalties on slash 8 burn activities in the region	*			MPKu, NRE, MOFA,UTM
5. Joint R&D towards identifying alternative approaches to slash & bur and open burning approaches in the region	n			MPKu, NRE, MOFA,UTM
Importance level				
N N I				

3 Acronyms and Abbreviations

ACRONYMS AND ABBREVIATIONS

3R	Reduce, Reuse and Recycle	MATRADE	Malaysia External Trade Development
API	Air Pollutant Index		Corporation
BEM	Board of Engineers Malaysia	MCMC	Malaysian Communications and Multimedia
BIPV	Building-integrated Photovoltaic		Commissions
CCTV	Closed-circuit television	MPKu	Kulai Municipal Council
CIDB	Construction Industry Development Board	MIDA	Malaysian Investment Development Authority
CM	Counter Measure	MOFA	Ministry of Foreign Affairs, Malaysia
CO	Carbon Monoxide	MOA	Ministry of Agriculture and Agro-based
CO ₂	Carbon Dioxide		Industry, Malaysia
DOA	Department of Agriculture	MSC	Multimedia Super Corridor
DOE Johor	Department of Environment Johor	NGOs	Non-governmental organisations
DOE-GIVC	Department of Environment - Green	NOx	Nitrogen Oxide
	Industry Virtual Centre	NRE	Ministry of Natural Resources and
EC	Energy Commission		Environment
EE	Energy Efficiency	PPAJ	Johor Public Transport Corporation
EEI	Energy Effciency Improvement	PTD	District Office
ESCO	Energy Service Company	PTG	Land and Mines Office
E-waste	Electronic waste	PTNJ	Johor National Park Corporation
FAMA	Federal Agricultural and Marketing Authority	PV	Photovoltaic
FDI	Foreign Direct Investment	R&D	Research and Development
FELDA	Federal Land Development Authority	RE	Renewable Energy
FRIM	Forest Research Institute of Malaysia	SEDA	Sustainable Energy Development Authority
GIS	Geographical Information System	SIRIM	Standards and Industrial Research Institute of
GDP	Gross Domestic Product		Malaysia
GreenTech	Malaysian Green Technology Corporation	SO ₂	Sulfur Dioxide
IBS	Industrialised Building System	SPAD	Land Public Transport Commission
IRDA	Iskandar Regional Development Authority	SPAN	National Water Service Commission
ISO	International Organization for Standardisation	SUKJ	State Secretray of Johor
IWK	Indah Water Konsortium Sdn Bhd	SWCorp	Solid Waste Management and Public Cleansing
IM	Iskandar Malaysia	F	Corporation Johor
JKR	Malaysian Public Works Department	SWM	Southern Waste Management Environment Sdn
JLN	National Landscape Department		Bhd
JPBD Johor	Town and Country Planning Department of Johor	UGB	Urban growth boundary
JPBDSM	Federal Department of Town and Country	UTM	Universiti Teknologi Malaysia
,	Planning Department Peninsular Malaysia	VOC	Volatile organic compound
JPBD Johor	Town and Country Planning Department of	WiFi	Wire free internet
j. 22 jono.	Johor	WWF	World Wide Fund for Nature
JPJ	Road Transport Department Malaysia	*****	violid viide raila ioi riacare
JPNJ'	Education Department of Johor	UNIT	
JPNJ ²	Forestry Department of Johor		
JPNJ ³	Tourism Department of Johor	km²	kilometre squared
JPSPN	Department of National Solid Waste	KtCO ₂ eq	kilotonne carbon dioxide equivalent
J1 31 1 4	Management Management	ktoe	kilotonne oil equivalent
KeTTHa	Ministry of Energy Green Technology and		·
INCT IIId	Water	mil. p-km mil. RM	million passenger-kilometres
I A c			million Ringgit Malaysia million tonne-kilometres
LAs	Love Carbon Society	mil t-km	
LCS	Low Carbon Society	tCO2eq	tonne carbon dioxide equivalent

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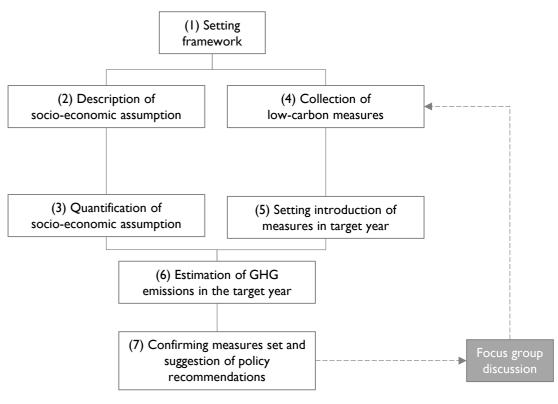
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Method of Low Carbon Society Scenarios Development

The method is based on the idea of "back casting" to create a local low-carbon society scenario.



Procedure to create a local LCS scenario

(I) Setting framework

Aspects included in a LCS scenario framework are: the target area, base year, environmental targets and a number of scenarios. The target year is compared with base year. In Iskandar Malaysia, the target year for GHG emission reduction is 2025.

(2) Description of socioeconomic assumptions

Qualitative future image of lifestyle, economy, industry, land use and other related aspects should be written (based on assumptions from IM's CDP and other key official documents).

(3) Quantification of socioeconomic assumptions

Values of exogenous variables and parameters are set in order to estimate the future image of (2). Then, using these values, ExSS calculates key socio-economic indices of the target year.

(4) Collection of low carbon measures

Counter measures which are thought to be available in the target year are collected. Meanwhile, technical data that are required to estimate their effects on GHG emission reduction are gathered.

(5) Setting introduction of measures in target year

Suitable framework and level of introduction of low carbon measures are recommended considering technological parameters related to energy efficiency that have been defined.

(6) Estimation of GHG emissions in target year

GHG emissions are calculated based on target year socioeconomic indices (for BaU scenario) and level of introduction of low carbon measures (for low carbon scenario). GHG emission results and proposed LCS policy package are shared with stakeholders in FGD for evaluation and feedback.

(7) Confirming measures set and suggestion of policy recommendations

Suitable LCS measures and policy package are confirmed and proposed. Suitability of the policy should be in accordance with specific socioeconomic and environmental contexts of the local authority area in order to yield an optimal reduction potential of measures.

APPENDIX

Appendix 36

Method of Project Evaluation through FGD

Three rounds of Focus Group Discussions (FGD) have been conducted between March and October 2015 corresponding to stages prior to, during and after the preparation of the Draft Low Carbon Society Action Plan 2025 each local authority (LA). The purpose of the first round of FGD has been to present and explain to LA officials in detail LCS programs in the LCSBP-IM2025 and get buy-in, support and preliminary ideas from the officials for the preparation of the LCS Action Plan 2025 for their LA area. Based on the outcome of the first FGD, the Draft Low Carbon Society Action Plan 2025 was prepared outlining specific LCS programs proposed for implementation in the LA area and their projected GHG reduction potentials. The second round of FGD has been aimed at gathering direct feedback, views and comments from LA officials on the priority, suitability and feasibility of every LCS project to be proposed in the Draft LCS Action Plan (see below). Based on the second FGD, the Final Draft LCS Action Plan was prepared with a refined list of LCS programs and their respective implementation timeline and agencies, and updated GHG reduction results. The Final Draft LCS Action Plan was sent to the LAs for final review and evaluation in the third FGD, which led to this current Low Carbon Society Action Plan 2025 document.

During the second FGD, every potential project for the development of LCS for the LA is evaluated based on three (3) main criteria: i) priority, ii) suitability and iii) feasibility.

Priority

measures the extent to which proposed LCS Projects are in line with institutional policy directions and prioritisation as may have been outlined in the LA's official policy documents (e.g. the Johor Bahru and Kulai District Local Plan, the LA's strategic plan and

other sectorial policies). It is usually closely associated with the project's contribution towards the LA's current policy direction. Participants are encouraged consider purely the dimension of priority for implementation (not suitability and feasibility, see below) with respect to their LA's vision and policy direction.

Suitability

measures the appropriateness of the proposed projects to fit into the LA's local geographic setting and political-cultural context. This may be characterised by the acceptability and readiness of the local community, businesses/enterprises and industries in the LA area (e.g. Car Free Day Program; New Development to Retain Existing Vegetation). Here, participants are to only consider the suitability dimension for implementation (not priority and feasibility) of the proposed projects with respect to the LA's geographic and socio-cultural contexts.

Feasibility

measures the "implementability" of the proposed projects with respect to the LA's financial capacity and human capital, as well as local technology and material resource availability to develop, manage and operate the projects (e.g. Citywide Photovoltaic and LED Street/Public Lighting; Centralised Utility Provider in Industrial Parks). Participants are to evaluate each proposed project based only on its feasibility for implementation (not priority and suitability).

LA officials have been requested to assign a rating to each proposed LCS project for the above three criteria according to three (3) levels, which are Low (L), Medium (M) and High (H) (see example in table below).

Programs		PRIORITY Institutional Vision / Policy Direction			SUITABILITY Local Geography Setting / Socio-cultural			FEASIBILITY Finance / Human Capital / Local Technology / Material		
	L	M	Н	L	M	Н	L	М	Н	
Route network expansion planning			✓			✓		✓		
Increase bus frequency, improve punctuality and reliability			✓			✓		✓		
Real time arrival information			✓			✓		✓		
Public transport reimaging			✓			✓		✓		
Flat rate tickets and central area free shuttle services			✓			✓	✓			
Web-based journey planner			✓			✓			✓	

The resultant rating levels for each proposed LCS program according to the criteria of priority, suitability and feasibility are then analysed using the 'weighted scoring method', involving: i) the allocation of weights to each of the evaluation criteria to reflect their relative importance and ii) the allocation of scores to each rating level to reflect each LCS project's performance in relation to each criterion. The result is a single weighted score for each criterion, which may be summed across each proposed LCS projects being evaluated. The sum weighted score indicates the overall performance of the potential project that combines all three criteria of priority, suitability and feasibility.

1) Weight the criteria to reflect their relative importance

The weights of the criteria are decided to reflect group consensus about the relative importance of each of the criteria. Justification for the weights ascribed are recorded to ensure the basis of the weights assigned is fully understood and accepted. In this LCS Action Plan 2025, weights for three (3) criteria are expressed in percentages, which is most common approach and readily comprehended, as follows:

Priority – 40% Suitability -20% Feasibility - 40%

Both criteria of priority and feasibility are given highest and same weights because they are considered the most important criteria compared to suitability. All the weights sum to 100.

2) Score the levels to reflect how each option performs against each criterion

The next step is to score each level against each criterion on a suitable scale. The ordinal scale is used in this analysis for simplicity of operation, where a score value of 1, 2 or 3 is assigned correspondingly to a rating level of L, M or H. This can be simply explained via table below:

Criteria	Priority (40%)			Suitability (20%)			Feasibility (40%)		
Level	Low	Medium	High	Low	Medium	High	Low	Medium	High
Score	Ι	2	3	I	2	3	_	2	3

3) Calculate the weighted scores

This simply involves multiplying each score by the weight of each criterion for every LCS project. The resulted weighted scores are summed to obtain an aggregate weighted score for each potential project (see table below):

Programs	PRIORITY (40%) Institutional Vision / Policy Direction	(20%) Local Geography Setting / Socio-cultural Context	FEASIBILITY (40%) Finance / Human Capital / Local Technology / Material	Weighted Score
Route network expansion planning	3	3	2	87
Increase bus frequency, improve punctuality and reliability	3	3	2	87
Real time arrival information	3	3	2	87
Public transport reimaging	3	3	2	87
Flat rate tickets and central area free shuttle services	3	3	ĺ	73
Web-based journey planner	3	3	3	100

4) Interpret the results

The results are then interpreted carefully to guide decisions on each LCS project's overall level of importance for implementation, which integrates the project's priority, suitability and feasibility for implementation in the LA area. The results also translate into the implementation timeline of each proposed LCS project.

	Weighted scores	0-39	40-79	80-100
[Colour			

37 Appendix

Participants of Focus Group Discussion

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