#### MaineHealth

#### MaineHealth Knowledge Connection

**Operational Excellence** 

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#### **Team Engagement & Obstetrics Transformation Committee**

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See next page for additional authors

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#### **Recommended Citation**

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### Project Title: Team Engagement & OB Transformation Committee

Last Updated: October 2022

Executive Sponsor: Colette Dumais, BSN, NE-BC L&D Nurse Manager, Faye Weir, VP, Patient Care Services

Facilitator: Lynn Willey & Kristen Heanssler & Brittany Babb

Team Members: Lynn Willey, Kristen Heanssler, Colette Dumais, and OB Transformation Committee, OpEx Team

## **Problem/Impact Statement:**

Gallup defines employee engagement as the involvement and enthusiasm of employees in their work and workplace. Employee engagement helps to measure and manage employees' perspectives on the crucial elements of workplace culture. Based on over 50 years of employee engagement research, engaged employees produce better outcomes (better patient care) than other employees.\*

Based on the unit survey, team members, with the support of local leaders, formed the Transformation Committee. This Committee was developed as a shared governance, team led model to address process improvement needs and create a culture of active engagement in problem-solving

### Scope:

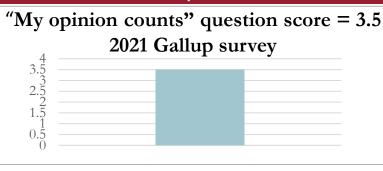
In Scope: L&D Team Members who are eligible to use the idea box

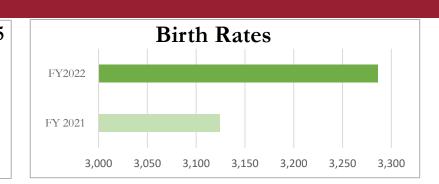
Out of Scope: Care Team Members outside of the Labor & Delivery Department

#### Goal/Objective:

Listen to and engage team members through use of "idea box" and Transformation Committee

#### Baseline Metrics/Current State:





## Root Cause Analysis:

Unit had no current standard to bring forward ideas, concerns, suggestions



#### The Transformation Committee:

- allows these ideas, concerns and suggestions to be submitted at anytime
  - allows team members to remain anonymous if they so desire



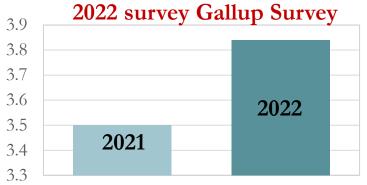
All Labor & Delivery (RN, NUS, NUA, NUH, resident team and attendings) team members are encouraged to submit their ideas

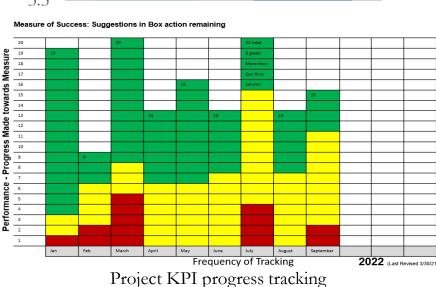
Maine Medical Center

Countermeasures			
Action	Owner	Due Date	Status
1. Gallup Survey results reviewed	Labor & Delivery Leadership	Nov 24, 2021	Completed
2. Transformation Committee established	Colette Dumais	January 2022	Completed
3. My Opinion Counts Board created, idea box installed	Transformation Committee	March 2022	Completed
4. Public posting off all ideas, use of moment to shine system when an idea is implemented	Brittany B, Kristen H, Lynn W	April 2022	Completed
5. Review of first set of ideas and place them in categories	Transformation Committee	March 2022	Completed
6. Team members volunteer for lead on individual ideas	Transformation Committee	March 2022	Completed
4. Additional photo album added for green storage, advertised to staff	Brittany B & Kristen H	June 2022	Completed
5. Improve communication strategies to alert staff about improvements	Kristen, Lynn & Colette	August 2022	Completed
6. Present improvement work during in-person Gemba walks	CNC team, L&D staff, and Colette	June 2022	Ongoing

#### Outcomes

# "My opinion counts" question score = 3.84!!!





Labor & Delivery Transformation Committee Board



# Next Steps

Transformation Committee will continue to meet monthly, discuss new submissions and update progression of current "ongoing" work required. The Committee is also adapting communication of the cards submitted with team members to decrease duplicate efforts.

## References