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### Lessons Learned on Adopting Automated Compliance Checking in AEC Industry: A Global Study

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### 16 Abstract

17 Over the last decades, numerous Automated Compliance Checking (ACC) systems have been

18 developed. However, ACC is still not broadly used in the real world today; little is known as to how

19 ACC can be better accepted by the end users. This paper reports on a multiple-case study to learn

20 valuable lessons from recent attempts to adopt Automated Compliance Checking (ACC) systems world-

21 wide. Firstly, eighteen semi-structured interviews were conducted with twenty experts from eight 22 countries and supplementary data (e.g. documents, product information, and literature) related to each

countries and supplementary data (e.g. documents, product information, and literature) related to each case were collected. Secondly, the interview and supplementary data were then coded to develop

prominent themes. Thirdly, through a cross-case analysis, twelve most determining variables that could

25 influence the ACC adoption were identified. Three path models that explain the interrelationships

26 between these variables and ten propositions that can guide future ACC adoption were deduced. The

27 results indicate that the government should play an important role to facilitate ACC adoption through

28 funding, policies, and incentives. This study also provides valuable information to software vendors for

29 delivering ACC systems that meet the needs of the industry, and for innovation managers in the industry

30 to develop appropriate adoption plans for the ACC technology.

KEYWORDS: Automated Compliance Checking (ACC); Building Information Modelling (BIM);
 Technology Adoption; Construction; Case Study;

### 33 Introduction

### 34

35 Every phase of the Architecture, Engineering & Construction (AEC) project lifecycle is subject to compliance with a variety of requirements, including contractual, regulatory, and standards (Soliman-36 37 Junior et al. 2022). The process of checking the compliance of a building to these requirements is a 38 highly complex task that relies on human recognition and experience (Beach et al. 2015). In recent years, 39 there has been momentum in the development of Automated Compliance Checking (ACC), a process 40 of using software to assess building designs against compliance requirements without modifying the designs (Eastman et al. 2009). First, new ACC approaches have been developed to digest legal 41 42 requirements in natural language (Zhang and El-Gohary 2019) and make the technology more practical 43 and easier to use by end-users (Dimyadi and Amor 2019). Furthermore, the advent and increased uptake of Building Information Modelling (BIM) provides the opportunity to describe the AEC projects 44 45 through object-oriented data models (Eastman et al. 2011). Generally, rules representing compliance 46 requirements are either hard-coded into checking software or represented for both human-readability

47 and machine-processability (Amor and Dimyadi 2021).

48

49 With the advancement and maturity of ACC technology, there is a pressing need to understand how 50 wide adoption of ACC can be facilitated. To meet this need, Zou et al. (2022) investigated New Zealand 51 (NZ) off-Site manufacturing industry's readiness for ACC and developed a high-level ACC adoption 52 roadmap with key actions for NZ. Another study by Beach et al. (2020) conducted a survey within 53 United Kingdom (UK), which suggested a set of obstacles that prevented the adoption of ACC and 54 proposed a vision for future ACC development and implementation. However, both efforts were 55 regional studies and failed to explain the interrelationships among these obstacles (i.e., mechanisms of 56 ACC adoption). These limitations prevent technology firms, policymakers and practitioners from 57 understanding how and why ACC can be adopted in the AEC industry. To investigate what determining 58 variables and mechanisms influence the ACC adoption in the AEC industry, this paper reports a 59 multiple-case study that focuses on learning valuable lessons and experience in adopting ACC systems 60 from the international efforts and interpret evidence from these global attempts into theoretical 61 understanding.

62

### 63 **Related work**

64

ACC has been an active research topic for more than 50 years. A number of ACC implementations have appeared over the last two decades and have been extensively reviewed (Dimyadi and Amor 2013). Examples of these include CORENET's ePlanCheck in Singapore, Solibri Model Checker (SMC) in Europe, SMARTcodes, UpCodes, AutoCodes in the United States (US), DesignCheck in Australia, KBIM in Korea, and ACABIM in NZ. The ePlanCheck was considered the most successful recent implementation at the government level as it was commissioned by the Building Construction Authority

71 of Singapore and involved many industry stakeholders (Goh 2007).

Prior to the turn of the millennium, researchers and software vendors dedicated years of effort to developing various digital representations of buildings, creating a challenge for downstream software applications, including traditional ACC systems to access the right data from proprietary digital models. The historical issue of lacking a platform-neutral open digital data exchange is being addressed by the emergence of the Industry Foundation Classes (IFC), standardised as an International Organisation for Standardisation (ISO) standard for open BIM (ISO 2018).

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79 The immaturity of technology was considered as the main barrier leading to the lack of ACC adoption 80 (Beach et al. 2015), which can be explained through two aspects (Eastman et al. 2009). First, the ACC 81 systems are limited in capabilities in checking both regulatory and non-regulatory requirements. 82 Secondly, the data generated from the design stage is insufficient to support the derivation properties 83 and relations for ACC. To address these technical barriers, new ACC methods and systems were 84 recently developed. These efforts include the ACABIM system developed in New Zealand (NZ) that 85 employs a human-guided automation philosophy for compliance checking (Dimyadi and Amor 2019), 86 artificial intelligence approaches to requirements interpretation for compliance checking (Zhang and 87 El-Gohary 2019). A number of studies (Dimyadi and Amor 2013; Eastman et al. 2009; Hjelseth 2015; 88 Krijnen and Van Berlo 2016) have extensively reviewed the technological development of ACC. 89 Evidently, ACC technology is becoming mature and will likely be used in the day-to-day working 90 environment in the industry in the coming years.

91

According to the literature (Lee et al. 2003; Tornatzky et al. 1990), success factors towards the adoption of new technologies include not only technological development but also human perception and policies.

93 of new technologies include not only technological development but also numan perception and policies. 94 Most of the existing ACC literature focused on technology but failed to consider the current ACC

adoption challenges. To better understand these adoption challenges from an end-user perspective,

96 Beach et al. (2020) recently conducted a survey study within the UK. This study ascertained a set of

obstacles that prevented the wide adoption of ACC in the AEC lifecycle and proposed a vision for future

98 ACC development and implementation. However, this research has three major limitations. First, it

only surveyed industry professionals who might not be familiar with ACC. Secondly, the study failed

- 100 to explain the interrelationships between these obstacles. Thirdly, it only focused on UK context and
- 101 ignored important ACC adoption attempts in other countries, e.g. Australia, US, NZ, South Korea.
- 102

103 To summarise, there has been no existing study that has analysed the global efforts of ACC adoption 104 and can explain what determining variables and mechanisms influence the ACC adoption in the AEC 105 industry.

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### 107 **Research methodology**

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A multiple-case study (Yin 2011), which involves eight different cases, was conducted to explore the key variables and mechanisms that influence the adoption of ACC technology in the AEC industry. This method was selected because (1) it enables the exploration of a contemporary phenomenon in depth and within its real-life context, (2) compared with the single case study, the multiple-case study is recognised as being more robust and its results are more compelling (Yin 2011). In addition, the eight cases described ACC adoption in eight different countries. As a result, the method employed in this research could also be seen as a multi-country analysis. The multi-country analysis involves the

research could also be seen as a multi-country analysis. The multi-country analysis involves the collection, analysis and comparison of data from multiple countries, and enables researchers to uncover

collection, analysis and comparison of data from multiple countries, and enables researchers
 patterns, attitudes, similarities, differences and new opportunities (Sunström 1999).

### 118 Case selection

119 A case study is defined as an in-depth, detailed examination of a particular case (or cases) within a real-

world context (Yin 2013). It has been widely used for research in both natural and social sciences.
 Gerring (2017) pointed out that the units in case studies can vary according to different research nature

and subject areas, ranging from social groups (for sociologists), the individual (for psychologists), the

123 firm (for economists) to nations or organisations (for political scientists). For ACC adoption, each

124 country has its unique contextual characteristics in terms of policy, building code, regulatory

environment, building typology, building consent processes, stakeholder requirements, etc. All these embedded factors influence and shape the development of ACC technologies, leading to the emergence

127 of various ACC systems that can fit into the existing compliance workflows for each country (e.g.,

127 of various ACC systems that can fit into the existing comphanee workhows for each county (e.g., 128 KBIM ACC system in South Korea (Kim et al. 2020), ACABIM system in NZ (Zou et al. 2022)), Based

129 on this observation, this study treats the experience and lessons of ACC adoption in each country or

region as an individual case. Purposeful sampling (Palinkas et al. 2015) was used to identify and select

131 information-rich cases related to ACC adoption. To ensure the cases can be situated within the context

- of this research, three main sampling criteria were developed to govern the selection of case studies, asbelow.
- 134 (1) The ACC technology reported in the case study should be at least a functional prototype system that
- 135 can fully or partly automate the compliance checking processes in the building lifecycle.
- 136 (2) The ACC system(s) should have been used in a real working environment or been tested in at least

137 one pilot project. This will ensure the selected case study contains some lessons and experience on the 138 adoption of ACC systems.

- (3) The case study must have multiple key stakeholders involved. This will help unveil not only technology-related experience but non-technology adoption lessons in the organisational, multi-
- 141 disciplinary, collaborative, environmental, and other contexts.

### 142 Data Collection

143 Table 1 provides an overview of the sources that were used to collect data for the case studies. The

144 profile of interviewees and key interview questions can be found in Appendix I and Table 2. In total,

- 145 eighteen interviews with twenty experts involved were conducted with key stakeholders. Sixteen
- 146 interviews (with eighteen participants) lasted varying from 45 to 90 minutes (average of 60 minutes)
- and two interviews (with interviewees P and Q) were conducted via emails due to language and
- availability issues. The stakeholders who were invited to attend the interviews were involved in ACC

149 adoption in their countries, held important positions in their organisations (e.g. Chief Technology

150 Officer leading the development of ACC systems, building consent officer conducting the pilot testing

- of ACC systems), and had in-depth knowledge of ACC adoption experience. A semi-structured method 151
- 152 was adopted to allow adaptation of questions and accommodate the interviewee through follow-up
- 153 questions and further explanations relevant to the adoption experience (Rowley 2012). All the 154 interviews were recorded and transcribed.
- 155
- Along with this interview data, documents, ACC product information and other textual data were 156 157 provided by the interviewees or collected through the Internet, to validate the emerging findings, enrich the interview data to describe the big picture, narratives and characteristics of each case (Creswell 1999).
- 158
- 159
- 160 Table 1 Overview of data sources per case

Cases	Sources of Evidence	Details			
1: Australia	Documents	• Product information (CRC Australia 2005),			
		• literature (Ding et al. 2006)			
	Interview	Two interviews with ACC expert (who was leading the development of DesignCheck) and another ACC expert (who was involved in the development of DesignCheck).			
2: China	Documents	<ul> <li>Product information (Nanjing Government 2021; Nanjing Government 2022),</li> <li>literature (Wang et al. 2021)</li> </ul>			
	Interviews	Four interviews with the ACC researcher (who had >3 years ACC research experience), BCA officer (who was involved in a major ACC pilot project), design engineer (who was involved in a major ACC pilot project in China), ACC expert (who was involved in the development of one ACC software)			
3: Estonia	Documents	Project report (FIG 2019)			
	Interview	One interview with two ACC experts (who were involved in the development of ACC software in Netherlands/Estonia)			
4: NZ	Documents	Case study report (NSC-BBHTC 2019), literature (Amor and Dimyadi 2021; Dimyadi and Amor 2017; Dimyadi et al. 2020)			
	Interviews	Four interviews with a BCA officer (who tested ACC systems and conducted a research project on ACC at the master level), an ACC expert (who had >30 years BIM/ACC research experience and was involved in the development of ACABIM), two standardisation experts (who worked in the national standards body for NZ).			
5:	Documents	Literature (Amor and Dimyadi 2021; Goh 2007; Khemlani 2005)			
Singapore	Interviews	Two interviews with one ACC expert (who was recently involved in a major ACC development project in Singapore) and another ACC expert (who had >20 years ACC research and development experience)			
6: South Korea	Documents	Literature (Amor and Dimyadi 2021; Kim et al. 2019; Kim et al. 2020)			
	Interview	Three interviews with an ACC researcher (who has >14 years ACC research and development experience and has been involved in the KBIM ACC system), a researcher (who has >20 years research experience in BIM and ACC, and was leading the development of ABIMO Checker), and one ACC expert (who has been developing			
		the KBIM ACC system)			

	Interviews	Two interviews with the ACC expert (who had >10 years ACC research and development experience), and the construction expert (who had much experience in preparing building permit applications)
8: US	Documents	Literature (Kim and Clayton 2010; O'Brien 2021)
	Interviews	Two interviews with ACC researcher (who has been an active ACC researcher >10 years, collaborated with ACC technology firms, and had commercialisation experience on ACC research), and ACC expert (who has been an active research in ACC and computing in engineering for >30 years, and is one of the founders of SmartReview)

161

162 Table 2. Key interview questions

No.	Questions
1	What were the specific reasons motivating the development/use of ACC technology?
2	What were the challenges in promoting the use of ACC? How did you solve the problems?
3	What technology improvements will enhance the ACC adoption?
4	What were the top factors to the success of ACC uptake?
5	What were the main barriers that prevented ACC uptake?

### 163 Data analysis

164 A within-case analysis was firstly conducted. In qualitative research, data analysis refers to the process 165 of systematically searching and arranging the interview transcripts, observation notes, or other non-166 textual materials to draw an in-depth understanding of the phenomenon (Sari and Bogdan 1992). In this study, the content analysis included an iterative process of coding the interview data using Nvivo 12 167 168 (Edhlund and McDougall 2019) qualitatively in two cycles, as recommended by Saldaña (2015). To reduce the individual subjectivity and ensure the reliability of the coded data, using multiple coders is 169 170 recommended (Berends and Johnston 2005; Evans 1996). In this project, the coding process involved two independent coders and another supervisor. Both coders were key researchers of this project and 171 172 had good knowledge in the subject area of BIM and ACC. The first cycle of coding was structural coding which applied a content-based or conceptual phrase representing a topic of inquiry to a segment 173 174 of data that relates to a specific research question used to frame the interview. It resulted in defined 175 codes from the data matrix being associated with multiple subcodes. For example, "the accuracy of the 176 results from existing ACC technology is questionable" was coded as "Inefficiency of technical capabilities". The latter cycle of coding was focused coding which categorised coded data based on 177 178 thematic or conceptual similarity. For example, the codes of "Inefficiency of technical capabilities" and "manual practice of building code compliance" were grouped into the theme of "technological barriers 179 180 of ACC". In addition, the possible contextual relationships in the interview quotes were highlighted to 181 support further analysis. For instance, "The industry does not have money and time to train professionals 182 to use BIM; (Government) funding is needed to facilitate ACC adoption" revealed a possible 183 relationship between the industry, policymakers and ACC adoption. Through this step, the most 184 outstanding codes were identified, themes were developed, and possible contextual relationships were 185 highlighted.

186

187 The agreement between the two coders on allocating text segments into categories was measured by188 Cohen's *kappa* (Cohen 1960)

 $k = \frac{p_o - p_e}{1 - p_e}$ 

- 190 where  $p_o$  is the relative observed agreement between the coders, and  $p_e$  is the hypothetical probability
- 191 of chance agreement. According to Landis and Koch (1977), in most cases the values of k range
- between 0 and 1, and agreement is considered as sufficient based on strengthen when  $k \ge 0.8$ .
- 193
- 194 The k values for the eight cases analysed were: 0.90 (Australia), 0.89 (China), 0.98 (Estonia), 0.95 (NZ),
- 195 0.94 (Singpore), 0.86 (South Korea), 0.85 (UK), 1.00 (US) respectively, with an average of 0.92. Then
- 196 the two coders discussed all inconsistencies and discrepancies to improve mutual understanding. During
- 197 this process, most inconsistencies and discrepancies were easily resolved when one coder pointed out 198 the other coder lacked sufficient understanding of the context, had overlooked or had interpreted the
- 199 language differently. For the remaining inconsistencies and discrepancies that the two coders were
- 200 unable to reach an agreement after joint discussion, the supervisor was involved, all three participants
- 201 reviewed and discussed these inconsistencies and discrepancies, and finally a resolution was reached.
- 202

203 Once the data for each case has been analysed and refined, a cross-case analysis took place following 204 the recommendations of Miles et al. (2018). The case-specific determinants were extracted, and 205 compared with each other to reach generic conclusions regarding the adoption variables. Twelve 206 adoption variables were obtained after iteratively analysing the case data and repeating the cross-case 207 analysis. In the meanwhile, a further analysis on possible interrelationships between adoption variables was conducted. Based on this analysis, three path models that can determine the adoption of ACC 208 209 systems were deduced and ten propositions that can guide future adoption of ACC systems were 210 developed from the eight cases.

### 211 Data validation

212 The interview transcripts were sent back to the interviewees for checking, which is a critical technique

213 for building credibility in qualitative research (Lincoln and Guba 1985). No major modifications were

suggested to make. To validate the results of this study, the adoption variables, path models and

215 propositions were summarised and sent back to the interviewees for verification and feedback. Their

216 feedback was used to further improve the research results until a consensus was reached.

### 217 Findings

### 218 Case description

219 In this multiple-case study, eight countries were selected for comparative analysis: Australia, China, 220 Estonia, NZ, Singapore, South Korea, UK, US. Table 3 summarises the approaches of digital 221 technology adoption in AEC industries of the selected countries. It can be found that Australia, Estonia, 222 NZ and US implement a bottom-up approach; while the rest countries (China, Singapore, Korea and 223 UK) adopt an top-down approach. According to Jiang et al. (2022), bottom-up (i.e., industry-driven) 224 approach requires a lower level of government intervention while the industry takes an active part; in 225 contrast, top-down (i.e., government-driven) approach means that the government takes the lead and 226 launches a series of policies (e.g. BIM mandates) to get the industry stakeholders involved. Although 227 these two digital technology adoption approaches exist, we have also observed a similar pattern across 228 the selected countries, which is to build alliance of government, industry stakeholders, industry 229 associations and academics to promote the research and development (R&D) and adoption of digital 230 technologies. Each country is discussed separately as below.

- 231
- Table 3. Approaches of adopting digital technologies in AEC industry

Country	Approach	References
	of digital	

Zou, Y., Guo, BHW., Papadonikolaki, E., Dimyadi, J., and Hou, L. 2023. "Lessons Learned on
Adopting Automated Compliance Checking in AEC Industry: A Global Study." Journal of Management
in Engineering. https://doi.org/10.1061/JMENEA/MEENG-5051

	technology adoption	(Jiang et al. 2022)	(Papadonikolaki 2018)	(Kim et al. 2019)	(Hosseini e al. 2016)	t (Liu et al. 2017; Ma et al. 2022)
Australia	Bottom-up				$\checkmark$	
China	Top-down					$\checkmark$
Estonia	Bottom-up		$\checkmark$			
NZ	Bottom-up					$\checkmark$
Singapore	Top-down	$\checkmark$				
Korea	Top-down			$\checkmark$		
UK	Top-down	$\checkmark$				
US	Bottom-up	$\checkmark$				

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234 In Australia, Australasian BIM Advisory Board (ABAB) was established around 2017 to build an 235 alliance of key industry stakeholders, government, industry associations to coordinate and provide advice on harmonisation of BIM development across Australia and New Zealand (Built Offsite 2017). 236 237 ABAB has no powers but focuses on integrating a whole of built environment approach to support best 238 BIM practices, developing strategy, roadmap and standards, providing advice to both governments and industry. Around 2019, the Australian BIM Strategic Framework was published as the first key step to 239 240 establishing a basis for governments to adopt a consistent national approach to BIM in major building 241 and infrastructure construction projects (ABAB 2019).

242

243 Liu et al. (2017) reviewed the BIM adoption in China. Firstly, the central government has provided strong policy signal to encourage more use of BIM. For example, in 2011 the Ministry of Housing and 244 245 Urban-Rural Development (MOHURD) issued outline of Development of Construction Industry 246 Informatisation (2011-2015) and highlighted the nation will take BIM as core enabling technology to support digital transformation in Chinese AEC industry. Almost at the same time, the Ministry of 247 248 Science and Technology (MOST) announced that BIM as a national theme in its 12th Five-Year Plan on Science and Technology Development. Various BIM national conferences, BIM seminars, BIM 249 250 design competition, and BIM training have been organised raise the AEC industries' awareness on BIM. 251 In addition, local governments and companies provided incentives (e.g., reward of extra points for BIM applications in design competitions) to encourage them to adapt to the digital age. 252

253

The Estonian Digital Construction Cluster (EDCC) was launched in 2019 to improve the digitalisation 254 of the AEC industries in Estonia (ECSO 2020). EDCC was in partnership with four government 255 256 departments (Ministry of Economic Affairs and Communications, Estonian Road Administration, 257 Tallinn City Council and Enterprise Estonia (national investment agency), and the Estonian Association 258 of Information Technology and Telecommunications (ITL)) and brings together a broad range of key 259 stakeholders in the construction lifecycle value chain. The main objectives of EDCC include: helping 260 AEC industries better understanding and use digital technologies; improving collaboration between 261 different stakeholders; enhancing digital skills across the whole AEC sector.

262

In New Zealand, a nationwide alliance between the construction industry and government, known as BIM Acceleration Committee (BAC), has been established in 2014 to promote the update of BIM in New Zealand (BAC 2017). BAC has five main roles: developing and maintaining the NZ BIM Handbook (which is a non-mandatory document to guide practitioners to use BIM); conducting annual BIM update survey; providing case studies to demonstrate the capability and successful experience of BIM use; providing training; organising conferences and events.

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In Singapore, policies of the central government are easy to implement; as a result, Singapore has taken a government-driven approach to increase the BIM use in the industry (Jiang et al. 2022). Since 2015, the Building and Construction Authority has mandated all new building projects with gross floor areas of 5,000 m<sup>2</sup> and above to submit their architectural, structural, and mechanical, electrical, and plumbing

274 (MEP) plans in the format of BIM (Liao et al. 2020). The Building and Construction Authority of

- 275 Singapore also developed the second Singapore BIM roadmap to encourage the local construction value 276 chain to adopt BIM in a more collaborative way (Shen et al. 2016).
- 276 277

278 South Korea is among the most proactive countries of developing and using BIM and digital 279 technologies (Lee et al. 2015). In 2017, the Ministry of Land, Infrastructure and Transport of Korea provided around US\$25 million funding to support the Korean BIM Standards (KBIM) project 280 281 (buildingSMART Korea 2022), which was the largest ever BIM R&D project in the history of Korea. 282 KBIM was led by buildingSMART Korea, with participation of more than 100 companies, universities, 283 government agencies and research institutes. It includes three phases: OpenBIM standard platform and 284 application technology development; Development of openBIM-based Automatic Rule-Checking 285 (ARC) Technology; OpenBIM-based integrated facilities management technology.

286

287 The UK government announced its Construction 2025 strategy (HM Government 2013) in 2013, aimed 288 to meet objectives of reduction of initial and whole life costs of built assets, improvement in project 289 delivery and service export, and reduction of carbon emissions. This document clearly defines a national 290 strategy to invest in digital technologies to transform the whole sector as efficient and technologically 291 advanced. To support this vision, UK BIM Task Group (2011) has further developed a report which 292 outlines milestones, strategies for academic support, training, industry involvement and legal issues 293 resolution. UK government policy is in place to mandate level 2 BIM from 2016 (Georgiadou 2019). 294 Construction Innovation Hub, a new partnership among industry bodies, policymakers, practitioners

and academics, has been recently established to drive innovation and address key challenges in the

- 296 construction industry (Construction Innovation Hub 2022).
- 297

298 US has selected a bottom-up approach in promoting BIM due to its unique BIM adoption culture: 299 various local state governments and different organisations are developing separate approaches. Even 300 so, some joint efforts across the whole country have been also observed. According to Jiang et al. (2022), 301 the US General Services Administration (GSA) established the first National 3D-4D-BIM Program in 302 2003, which require that all GSA-funded projects that used BIM should be submitted to the office for 303 final approval in fiscal year 2007 and beyond. Between 2006 and 2017, GSA published eight series of 304 BIM guidelines to cover the whole lifecycle of construction projects. The National Institute of Building 305 Sciences (NIBS) has collaborated closely with governments, industry, researchers and practitioners, to 306 develop and maintain its BIM guideline, build alliance, and provide BIM training and forums.

307

308 Table 4 presents the characteristics of ACC systems, and the context of the adoption in each country. 309 For all selected countries, adopting ACC to help the Building Consent Authority (BCA) conduct 310 building consent/permit assessment faster, easier, and more reliable was the primary business interest. 311 BCAider and DesignCheck of Australia were among the earliest ACC systems in the world; however, 312 they have not stood in the test of time and have no further development plans in place. Although ACC 313 has not been fully adopted in practice in all cases, these countries have transitioned or are in the process 314 of transitioning from paper-based workflows to e-submission systems (i.e. submission, assessment and 315 approval using digital data). In addition, they have plans to develop new ACC systems or improve existing e-submission systems, translate their building codes into machine-readable rules, and build a 316

317 partnership with relevant stakeholders to demonstrate the benefits of ACC systems.

318

319 <u>Ta</u>	able 4. Brie	f descriptio	n of ACC	adoption in	n the eight	selected coun	tries

Cases	ACC system	ACC adoption	Multiple	References
			stakeholder	
			involvement	
Australia	In 1991, an expert system,	BCAider was	Yes	(Dimyadi and
	BCAider, that can help	licensed for		Amor 2013;
	designers, building surveyors	distribution by		Ding et al.
	and educational trainers to	Butterworths from		2006; Ward
	apply the Australian building	1991 for about 6		2014)

China	code to buildings, was released by the Commonwealth Scientific and Industrial Research Organisation (CSIRO). In 2006, CSIRO announced DesignCheck, a new system based on IFC for compliance assessment against building codes. DesignCheck used Express Data Manager (EDM) as the software integration platform for encoding design requirements from building codes. Since around 2015, the local governments (e.g. Shanghai, Nanjing) started the transformation from paper- based documents to e- submissions (i.e. submission, assessment and approval using digital data). The government of Nanjing led the development of a BIM-based e-submission system in collaboration with software firms, consultants and construction companies. ACC has been integrated into the system to check those rules that can be easily quantified. There has been a plan for further development of the system.	years and then by CBH, who stopped distribution around 2005. DesignCheck was not commercially used and there has been no plan for further development. The BIM-based e- submission system of Nanjing has been commercially used. The first building consent approval using the system was granted in 2021.	Yes	(Nanjing Government 2021; Nanjing Government 2022; Wang et al. 2021)
Estonia	In 2019, A Netherlands-based software company, Future Insight Group, cooperated with European Commission's Structural Reform Support Service and demonstrated a BIM-based process for building permits in Estonia. The building permit assessment system is a web platform based on open BIM components (e.g. (BIM Server, BIM Surfer, Voxel Server). It has embedded with smart algorithms to automate some labour-intensive manual checks.	An Estonian proof of concept was conducted using the system developed by Future Insight Group.	Yes	(FIG 2019)

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Now	In 2010 Compliance Audit	Since 2010 CASI-	Var	(Compliance
New Zealand	In 2019, Compliance Audit Systems Limited (CAS) introduced ACABIM, a cloud- based automated compliance audit system. ACABIM is built upon the philosophy of human- guided automation, taking IFC model, Business Process Model and Notation (BPMN)- compliant workflow model, and Legal Knowledge Model (LKM) as input to assist human against the information in the BIM model is audited. Most recently, a project to translate a number of priority consenting documents from the NZ Building Code (NZBC) and associated normative Standards into open legal interchange standard LegalRuleML (LRML) was undertaken by the University of Auckland in 2019, under the NZ government-funded National Science Challenge: Building Better Homes, Towns, and Cities (NSC BBHTC)	Since 2019, CAS has conducted a couple of pilot projects, in collaboration with building consent authorities and construction firms, to test the feasibility and prove the benefits of ACABIM system in New Zealand.	Yes	(Compliance Audit Systems Limited (CAS) 2019; Dimyadi et al. 2020)
Singapore	In 1995, the Building Construction Authority introduced the CORENET (Construction and Real Estate Network) system to check 2D plans for compliance. It upgraded the system in 2002 as CORENET ePlanCheck to enable the processing of 3D IFC models. The system implements ACC against two major domains: architectural and building services. Recently, the Singapore government has been collaborating with local vendors to develop the next generation of ACC system, called CORENET-X.	ePlanCheck was commissioned by the	Yes	(Amor and Dimyadi 2021; Goh 2007; Khemlani 2005)
South Korea	The South Korean government started accepting non-visit		Yes	(Amor and Dimyadi

[				0001 H
	digital submissions for	has been tested		2021; Kim et
	building permit assessment in	through several real		al. 2019; Kim
	2008. A system called	projects.		et al. 2020)
	SEUMTER was developed			
	and expanded for nationwide			
	use in 2012. Recently the			
	government is in collaboration			
	with buildingSMART Korea			
	and a number of institutions to			
	improve SEUMTER to be a			
	new ACC system, called			
	KBIM. KBIM employs			
	1 5			
	KbimCode, computer-			
	processable rules translated			
	from building codes.		**	
UK	The Digitization of	In 2014, the National	Yes	(CDBB_2019;
	Requirements, Regulations,	Building		National
	and Compliance Checking	Specification (NBS)		Building
	Processes in the Built	completed a pilot		Specification
	Environment (D-COM)	project, in		(NBS) 2014)
	network was established	collaboration with		
	around 2018 to create a new	Butler & Young, to		
	digital ecosystem to support	demonstrate the		
	automated and easier	systems to perform		
	regulatory compliance in the	ACC using BIM		
	UK.	models.		
US	SMARTreview was	Both SMARTreview	Yes	(Amor and
	introduced around 2013 and	and UpCodes AI	1 00	Dimyadi
	has been used by architects to	have been		2021; Clayton
	-			
	1	commercially used.		et al. 2013;
	portions of the International	In addition, a close		Kim and
	Building Code. In 2016,	collaboration		Clayton 2010;
	UpCodes AI was founded to	between academia		O'Brien 2021)
	employ natural language	and ACC technology		
	processing to read from	firms has been		
	building code database and	observed to explore		
	check BIMs against those code	artificial intelligence		
	requirements. Both software	ACC solutions.		
	tools work as plug-ins of			
	Autodesk Revit.			
L	1		L	

### 320 *Contributing variables and path models*

321 During the process of coding interview data and comparing cross-case results, a total of twelve key variables that affect the adoption of ACC systems were identified. The variables and their quotes in 322 each case study are presented in Table 5. In the meantime, interrelationships between some of these 323 variables were found in the context of these quotes. Through evaluating these variables and their 324 possible interrelationships in each of these eight case studies, three path models that can explain the 325 mechanisms of ACC adoption in the AEC industry were deduced (Figures. 1-3). The rest of this section 326 describes the three paths and formulates associated propositions. See Appendix II for details about the 327 328 path development with supporting interview quotes and literature.

329 330

### 331 Table 5. The identified variables affecting the adoption of ACC systems

Variables	Australia	UK	Singapore	New Zealand	Estonia	Korea	China	US
V1: Government Support	The industry can be influenced by the governing parties' focuses. One major impediment is the upfront investment to support ACC development in the long term. The funding should cover not only the technology development but its implementation in industry. Unless the government puts ACC in a requirement in the end, the industry is not sufficiently coherent to make the change itself.	The government can provide a driving force by insisting on the digital audit trail. Business incentives are needed to encourage ACC adoption, such as reduction of costs or change in business models.	To push ACC implementation, the government starts accepting BIM e- submission and provides financial support for industry adjust from 2D to BIM environment.	Most local councils are not providing a driving force for ACC development and adoption. Councils should publish a roadmap to lead the direction for ACC uptake. Funding is needed for ACC development, but cost is a big concern for the industry.	The government needs to take the lead, e.g. to set up fast tracks for contractors using ACC systems. In 2019, the government provided most funding for us to build the first ACC demo with the aim of gaining experience and showing people the possibility to get support.	The government has power to change the building codes, so should lead the development of ACC products and their update. Slow adoption is because learning BIM and ACC applications is extra job for end users. The industry does not have money and time to train professionals to use BIM. Funding is needed to facilitate ACC adoption.	To push ACC, the government should provide guidance and support in terms of policies. The central and local governments have been exploring BIM- based audit in many cities and have invested in developing BIM- based audit systems and City Information Modelling (CIM) platforms.	Government is also considered as one of the main potential client of ACC technology who needs to improve efficiency of design checking. The driving force of ACC technology is different state to state due to the different jurisdictions across the nation.
V2: Human resistance	People are reluctant to try new approaches as they are not certain about the risks involved.	In order to overcome scepticism and resistance to change guidance will be produced, targeted to specific audiences, to convey the aims/objectives/ benefits of digitisation of regulations/requirements. Additionally, will support more complete and consistent BIM usage. This will also grow wider awareness.	The main barrier is the human factor. The industry has a lot of reluctance to change. There is always a pushback, where a major concern is the additional effort in BIM modelling.	One of the natural barriers to ACC uptake is human resistance. People understand it is good but hesitate to take action. The overhead of learning and using ACC is high. Their attitudes are not changed by what other countries have done.	The inputs into the ACC systems is a barrier for the contractors to adopt the technology.	The problem is people. The ACC project has been going on since 2012, but industry acceptance is very difficult. People don't want to change to 100% BIM based e-submission.	Human factors, organisational factors and management factors need to be considered, i.e. whether the technology enables better work practice. It's only meaningful to perform BIM- based ACC if the project is designed in BIM. However, designers are more reluctant in adopting BIM compared with contractors, because there is an imbalance in the benefits/profits they get.	The transition into digital modelling and BIM based practice requests the a planned process and understanding of current practice in the industry. The ACC technology adoption may take the hold generation. That could be 30 years or more. The collaboration of the government and the industry are the key to push the adoption. With the BIM application ready in the

V3: Industry	The industry is	Build a product or process to	21 years ago, an	Incremental steps	Estonia is one of	Industry acceptance	In current practices,	industry, the technology development can mainly focus on the IFC model processing for the government. The ACC needs
readiness and innovativeness	reluctant to change as there lacks real incentives to change in the culture. The industry needs to learn how to how it will get benefited from the technology.	meet majority of needs, trial and test in representative environment and capture key metrics, refine and ready for scaling.	ACC solution was developed in Singapore, but the industry wasn't ready. Success factors for ACC adoption include a good coverage of standards, skills, critical mass (enough proportion of industry adopted), obvious benefit for industry.	are needed to change the NZ industry culture for accepting and adopting ACC solutions. There has to be a few visionary people or a triggering event to lead the change of the industry.	the most digital society. 80% of the designers and contractors are using BIM. Government people can work with IFC files .	is a challenge, especially for field workers and architects. Korea has relatively low adoption of BIM by small and medium-sized architectural firms.	BIM models are made by "BIM centre" in the design firms based on 2D drawings. 3D design using BIM platforms should be adopted.	from the industry are coming from the workforce shortage and the productivity challenges due to increasing number of project. ACC relies on BIM; however, the reality is industry people do not use BIM well. The US ACC technology is being pushed into a higher level of automation. There are several commercial ACC systems available on the US market, such as SMART CODES. There are academic groups researching into cutting edge technology to further support the ACC, such as deep learning and natural language processing.

VA EL (	<b>F1</b> (: : :	D 1 1	TTI 1 1	Te 1		<b>F1</b> (1 1 1		TT1 1 1
V4: Education and training	Education is a major impediment to BIM and ACC uptake.	Develop audience specific training and guidance, establish methods for user feedback and continually refine alongside pathways for enhancement.	There is also need to retrain government officers to work with 3D.	It is key to train building consent compliance officers on how BIM and ACC works.		Education has been provided for future generation of the industry, but current industry people are reluctant to change.	Education needs to be provided in universities on 3D design tools and BIM, so students will have the intention to learn BIM when they start their career, which is beneficial for BIM uptake. Senior designers need to be trained to use BIM and to know the values of BIM so they can proactively learn about it. To better promote ACC, design companies need to know more about the ACC system and improve their design quality.	The industry needs to firstly recognise the value (of BIM and ACC).
V5: Stakeholder engagement	ACC should go through incremental development to involve the users from early stage and ensure their needs are addressed.	Consult with stakeholders (to include academia, industry and policymakers) to identify prospective use cases and gather requirements.	Top driver is government. Second driver is consultation with industry. The motivation for industry to use ACC is the evidence of efficiency improvement.	The ACC system needs to be audited or certified, i.e. pass a robust quality assurance procedure to ensure the accreditation of its results. ACC tool was developed replicating the councils' checking procedures to gain trust. The accreditation needs to be acknowledged by councils and should be reviewed at regular intervals.	Third success factor is to involve all stakeholders to improve the legislation. The real challenge is the different stakeholders and their demands, so need to involve the stakeholders.	KBIM Collaboration was developed based on openBIM as the platform for information storage and exchange among stakeholders.	To improve the user experience, there is a need to optimise, improve and upgrade the existing building permit assessment system using ACC technology.	User friendliness is the top factor of technology adoption. The users do not care about the technology behind the scenes but how the technology to be tailored to fit the needs and workflows of the themselves. The key of successful technology development and implementation is to understanding the expectations and needs of the potential clients at the early stage. The developers also need to understand

								the factors relevant to technology adoption . Learning the options of user friendliness from the stakeholders to determine the technology developing direction. The user friendliness includes different aspects such as how to fit into the current practice and the user expectations.
V6: Pilot projects and case studies	DesignCheck was tested by private and public design organisations for validation and feedback. A market leader and building consent authority in the construction industry should take it up. Then they can demonstrate the benefits of ACC inside and outside the company.	A good case study or pilot project would be a strong push for the government to accept digitalisation.	Stakeholders have been involved in the creation of modelling guidelines (in ACC pilot projects).	Successful cases from other countries can provide driving force for public policy; then successful local cases in NZ are needed to convince the industry. Having a national checking process agreed by councils could encourage development of related tools.	-	-	Two cities were selected for piloting BIM based compliance checking, where the government is pushing BIM through mandatory means, e.g. mandating 3D audit for public projects.	Currently, there are only a handful of experts that are well-versed in drafting sophisticated Form- based Codes (FBCs); therefore, additional trial and error are expected.

Zou, Y., Guo, BHW., Papadonikolaki, E., Dimyadi, J., and Hou, L. 2023. "Lessons Learned on Adopting Automated Compliance Checking in AEC Industry:
A Global Study." Journal of Management in Engineering. https://doi.org/10.1061/JMENEA/MEENG-5051

V7: Tangible	It is important to	Benefits of ACC in terms of	The driving force	The benefits of ACC	The issue is that	The government	The most important	-
benefits	show the	efficiency and cost reduction	for the government	needs to outweigh	we fail to build	wishes to enhance	factor is its cost.	
	stakeholders how	can be a big driver. Trust	to use ACC is	the value of current	what the users	building quality and	Profit (or reduction	
	they will be	needs to be developed for	building quality,	practice. The	want. The	have less code	in cost) is the driver	
	benefited using	ACC tools and the results	productivity	industry needs to	intention for	violations through	for design companies	
	ACC.	they produce.	improvement,	know how the	developing our	ACC.	to adopt ACC.	
			higher efficiency	council charges for	ACC solution was		•	
			and being less	ACC service, and	to gain experience			
			reliant on human.	whether it is fast	and build a			
			Automation can	enough to be	demonstration for			
			help reduce the	worthwhile.	the industry's			
			workload so officers	Currently it is	internal			
			can focus on more	difficult to test how	communication to			
			complicated cases.	much time BIM or	convince the			
			comprised cases	ACC saves for the	government its			
				consenting process,	usefulness and get			
				so there lacks	the support they			
				evidence to	need.			
				convince people its	need.			
				efficiency gain or				
				provide assurance				
				on its benefits.				
				on its benefits.				
V8:	-	-	-	There are mistrust	-	-	The adoption is	The industry buy-in
Appropriate				on the benefits of			fundamentally	is critical for
marketing				ACC technology. A			related to the actual	technology
				big problem is that			benefits but not the	adoption. The
				the marketing for			marketing strategies.	commitment of the
				the technology tend			Exaggerating or	clients including
				to oversell and			overpromising the	industry and
				promise for			benefits of	government
				functions that are			technologies would	required to deal
				not yet fully			result periods of	with different
				developed.			inflated expectations	associated factors
				actoropeu.			and disillusionment.	such as legal,
							una aismusionment.	financial and risk.
								manulai anu fisk.

Zou, Y., Guo, BHW., Papadonikolaki, E., Dimyadi, J., and Hou, L. 2023. "Lessons Learned on Adopting Automated Compliance Checking in AEC Industry:
A Global Study." Journal of Management in Engineering. https://doi.org/10.1061/JMENEA/MEENG-5051

V9:	The mehlow:41	Common the the high limit at the in	The ACC seference	The immension of f	The ACC sustain	ACC valated DIM	ACC assessmently 1	The
	The problem with	Currently the big limitation is	The ACC software	The improvement of	The ACC system	ACC related BIM	ACC currently has	
Technology	the DesignCheck	lack of integration of	(we developed) had	BIM technology,	(we developed) is	applications require	two directions, 2D	implementation of
integration	was how to interpret	technologies and tools.	a wide definition for	smart standard and	web-based and	e-submission	drawing checking	IFC model is
	drawings. BIM		checking that	IFC standard	linked with the	systems, changes	and 3D BIM	critical. That
	should be the base of		allowed 2D	provide strong	national digital	from traditional	checking. BIM-based	directly impacts the
	ACC, which require		drawings to be	representation for	twin, where IFC	building code to	ACC has just started	value of technology
	international		checked.	the ACC	files can be viewed	KBIM code system,	to develop, test runs	building on top of
	agreement on APIs.			technology.	in the digital twin.	and the development	were performed at a	the IFC model. In
	The existing ACC		The ACC system	However, the		of mobile, web, and	few pilot cities. From	the US, federal
	tool (e.g., SOLIBRI		should be open to	technology is far		cloud-based	the industry's	agency has adopted
	model checker) was		allow anyone to	from		viewers.	perspective, the cost	the IFC standard for
	found having		change rules and	implementation			of using BIM in	infrastructure type
	limitations due to its		regulations instead	stage. The future		Efforts are being	many projects is still	of projects. That
	black-box nature.		of hard-coding in	progress and the		made to improve	too high. There is still	encouraged the
			the rules. It's better	problem are		usability (of KBIM)	a huge demand in	development of the
	To help industry		to be an open system	uncertain in this		through consultation	CAD audit, so the	technology.
	accept ACC		to avoid copyright	stage. The		with field designers.	industry would like	
	technology, you		issues.	optimised outcomes			to have both	
	need to have really			need to integrate		If the regulatory	pathways.	
	good interfaces, all			industry knowledge,		compliance review		
	aspects of			computer expertise,		is made through the	The government is	
	interfacing.			user community,		use of ACC in the	pushing the	
	_			legislative bodies.		regulatory process, it	digitalisation of	
				•		will be a great	building information	
						opportunity for the	(at urban scale),	
						diffusion of related	where building a	
						technologies and	CIM platform is the	
						technology	key, involving BIM,	
						development.	internet and GIS. The	
						*	government is	
							leading BIM uptake	
							because BIM data	
							will help building up	
							the CIM platform.	

***		1						<b>T</b>
V10:	Libraries of building	-	There needs to be a	The industry needs	Standardisation of	The model is always	Setting up standards	The beta testers
Modelling	objects and systems		standard for BIM	to provide required	BIM modelling is	a problem. There are	for models in early	really liked our
standards	should be		modelling to make	information in BIM	key. For instance,	often inconsistencies	stage and perform	ACC system, but
	incorporated in BIM		all data meaningful.	in a specific format,	the contractors	and errors in BIM	ACC will help the	found it really
	software, as			such as correct	may standardise	models. Architects	model	difficult to use. We
	consistency in			naming of IFC	models in their	need to provide BIM	standardisation	analysed what
	naming between			objects. Human	own company, but	models suitable for	problem between	made it difficult to
	different software is			factor is the main	the standard is	code checking. It's	designers and	use. We realised
	necessary for rule			barrier as ownership	different across the	better to have	contractors. The lack	that it wasn't our
	checking to work.			of responsibility is	industry.	intelligent	of model	software. It was the
				not clear for model		translators or	standardisation	quality of BIM that
	Modelling standard			quality.		modellers that	causes inconsistency	they produced and
	and information					allows ACC,	between model and	fed to the software.
	standard are critical.					without regulating	the actual building,	
	ACC will benefit if					people how to create	so the value of BIM	
	the model is good					their models.	in operation phase	
	and consistent.						hasn't been	
	Minimising					For ACC, it is	recognised.	
	modelling effort can					necessary to follow	•	
	make it easier for					appropriate	The adoption of ACC	
	industry to adopt					guidelines in the	system will put	
	meanwhile balance					modelling process,	restrictions on	
	the requirement of					but it is difficult to	designers to make the	
	the model.					consider this in the	models in a standard	
						field. There are	way.	
						guidelines that must	2	
						be followed when	The standards for	
						creating a BIM	model deliverables	
						model in order to	set by government	
						review various	are not strictly	
						requirements.	followed because	
						1	they are not	
							mandatory. The bad	
							quality of data and	
							BIM models may	
							cause problems (to	
							further ACC	
							applications).	
							applications).	

<b></b>				I		I	l	
V11:	Modelling standard	-	The ACC solution	Accuracy and	Algorithm-based	Building code	BIM still has	For ACC, the BIM
Information	and information		to make people	quality of BIM	checking is	related regulations	limitations but the	model has to be
standard and	standard are critical.		accept 3D is to help	information is	preferred	can set submission	government believes	complete and
requirements	An enabler for code		them understand	fundamental for the	compared with	requirements for	it's the future trend so	makes sense, about
	checking is good		how the model	outputs from ACC	rule-based	models, so that	they are promoting	not only the 3D
	quality BIM models,		works and trust the	tools.	checking. Top	architects create	its uptake. The	model, but also the
	but some companies		tool. So an		success factor is	models suitable for	government wants to	non-graphic, non-
	cannot provide good		information		the use of open	code checking.	push the	geometric aspects.
	BIM models, which		standard for them is		standards like IFC	-	standardisation of	•
	makes code		critical. To unify all		and BCF.	For ACC, objects	BIM through	Until the industry
	checking hard to		BIM standards, an			must have	building up the 3D	gets more
	implement.		information			appropriate	audit platform.	standardized in
	1 0		standard and cloud			information. There	1	representation (of
			service are being			is a need for an	Clients may have	information in
			developed.			information	requirements for	BIM). I don't think
			Standardised data			framework that can	designers in terms of	there's much
			would bring new			clearly define in	data standards. The	potential for ACC
			possibilities and			what form the client	templates set by	with those parts of
			benefits in the			will use the BIM	design companies	the building code.
			future.			model. Clear	have variations and	We identified the
			iuture.			requirements should	are difficult to	parts of the building
						be defined prior to	control. Creating	code that we
						design and	models based on 2D	believe that
						construction and	drawings can be very	architects put in the
						reflected in the		model in every
						model. We are		project intensely a
							5	standardized way,
						conducting research on technology that	problems.	and so therefore
						0,		
						can automatically supplement the		they can be checked.
						11		checked.
						model with insufficient		
						information in the		
1						BIM model that does		
						not comply with the		
V12. 64 J 1	_	The building 1- in LUZ	It is a much law of t	The NZ building	Evicting	modelling guide.	The seems of ACC :	The intermetet:
V12: Standard	-	The building code in UK is	It is a problem that		Existing	The building codes	The scope of ACC is	The interpretation
of interpreting		frequently updated. There	people from	code is improving in	regulations are not	need to be upgraded	mainly quantifiable	of the building code
building code		needs to be a standard way	agencies interpret	terms of	precise enough for	to make ACC	regulations. Adding	is a challenge.
		for regulations to be	rule regulations	accessibility and	developing the	mandatorily applied	regulations that are	т ·
		represented in machine	differently. The	computer readable.	automated system,	for some projects.	abstract and not	Two major
1		readable form. The	current solution is to	A small body of	the regulations	There can be	quantifiable is	obstacles standing
		government is working on	quantify the code as	standards has been	need to be changed	intelligent	challenging. Some of	in the way are the
		digitising the documents, and	much as possible to	converted to XML	to a more sensitive	translators or	the regulations	lack of a formal
		should be responsible for	avoid disagreement.	and can be used for	way to achieve	modellers to allow	require certain	digital
		ensuring regulations are		ACC, but majority	100% code	ACC to recognise	properties in the	representation of
		compatible with new		of codes are still in	translation.	the model instances	model that people	construction
		technologies.		PDF. Translating		etc. The	don't usually add, so	regulations and the

	the documents is	accumulated	need to be further	lack of a method to
	one of the big	building permit data	refined. Currently the	automatically
	inhibitors.	and model data can	regulations are	extract and
		be used for smarter	manually digitalised	transform
	The standards are	use.	into computer codes,	information from
	gradually moved to		in the future will	construction
	XML format.	In Korea, the	explore automated	regulatory
	Consistency is an	building codes and	code translation,	documents into this
	issue when	regulations are	which require more	computer-
	translating codes	updated very	exploration in	interpretable digital
	into computable	frequently.	technologies.	representation.
	forms. Quality		-	-
	assurance is needed			The qualitative
	to ensure the codes			requirements are
	are correctly			the key barrier of
	translated. The			the ACC
	cross-check method			technology. Those
	has been used in			rely on the human
	code translations.			judgements.

344 Throughout its history, the global AEC industry has not been generally innovative, and there is much 345 room for improvement (Blayse and Manley 2004). Many advanced construction markets like Singapore, 346 Germany are facing challenges with declining productivity and low safety standards (Lim and Peltner 347 2011). As a result, it was observed from the global adoption of digital technologies that the government 348 can play an important role at a macro level (V1: Government support). For example, an important 349 lesson we can learn from the successful national deployment of BIM from Finland is that a national 350 BIM strategy can facilitate the evolvement of the building and infrastructure sectors (Aksenova et al. 351 2019). The continuous government-led BIM adoption efforts in the UK, such as the BIM level 2 352 mandate, have helped the UK maintain a leader in implementing BIM on a national scale. The UK BIM 353 standards (BS/PAS 1192 series) have now been accepted globally and have become ISO (International 354 Organization for Standardization) standards (BSI 2018; ISO 2018). Similarly, the important role of the 355 government can be found in facilitating the use of blockchain technology in the AEC industry (Perera 356 et al. 2020).

357

358 For the adoption of ACC systems, a primary interest is to make the building consent/permit assessment 359 easier, faster and more reliable. The BCA is a core end-user, but adopting ACC systems in this process will also directly benefit other stakeholders such as designers, and construction firms. The BCA could 360 361 consider providing incentives (e.g. fast-track pathway, lower costs for building consent/permit 362 assessment) to encourage, for example, designers to submit their applications in the required format 363 (e.g. IFC). Simultaneously, policymakers can work out new guidelines and policy recommendations 364 (e.g. new guidelines about preparing BIM-based e-submissions, new policies of ACC-based building 365 consent procedures) to support this transformation. Additionally, Beach et al. (2020) pointed out that 366 wide adoption of ACC requires the government to provide sufficient upfront investment and funding to 367 support the research and development, pilot tests of ACC systems, case studies, and transformation of the whole AEC industry. Such funding will be paramount to influence small and medium enterprises 368 369 (SMEs).

370

371 The AEC industry's innovations can be enhanced with sufficient support of the government (Suprun et 372 al. 2021) (V3: Industry readiness and innovativeness). It can be learned from the UK experience that 373 when the government proposes a national strategy of facilitating the adoption of BIM, stakeholders will 374 tend to follow such a big move and benefit from consistent and common requirements and standards 375 (Piroozfar et al. 2019). At the individual level, human resistance (people having a negative attitude 376 towards accepting new technologies) has a negative influence on industry innovativeness (Mohd Ishak 377 and Newton 2016) (V2: Human resistance). To address this issue, education and training provided 378 through universities, industry associations, and other commercial institutions could help enhance 379 knowledge and skills (V4: Education and training), which makes a positive contribution to innovative 380 AEC industry. The analysis has led to the development of the following propositions (see also Figure 381 1): 382

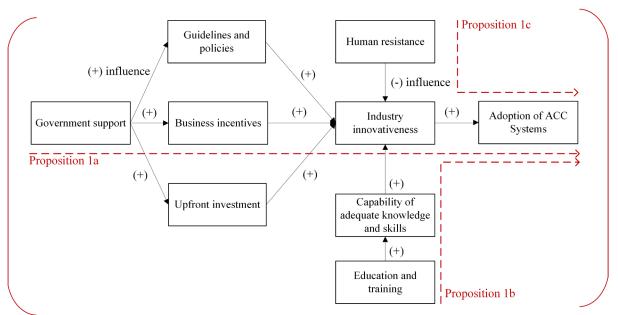
383 Proposition 1a. Government support (through the means of funding, incentives and policy) has a 384 positive effect on the innovativeness of the AEC industry, which increases the adoption of ACC systems. 385

Proposition 1b. Education and training have a positive effect on the innovativeness of the AEC industry,
 which increases the adoption of ACC systems.

388

389 Proposition 1c. Human resistance has a negative effect on the innovativeness of the AEC industry,
 390 which decreases the adoption of ACC systems.

- 391
- 392
- 393



395 Figure 1. The first path explaining how growing innovativeness of the AEC industry leads to ACC 396 adoption.

397 Tangible benefits of ACC systems can be proven through early stakeholder engagement and multiple 398 pilot projects and case studies (V7: Tangible benefits). First, involving stakeholders from the early 399 stage will ensure the real industry needs are addressed (V5: Stakeholder engagement). Once the 400 technology is developed for real needs, stakeholders can see the benefits of the technology and will be 401 more willing to accept it. Furthermore, pilot projects can be conducted on a small scale and tested for 402 different sections of the building code (V6: Pilot projects and case studies). The main aims of such a 403 pilot (Ciribini et al. 2016) will be (a) to test the new technology in solving real problems and gain 404 experience for further technology improvement, (b) to gain implementation experience, (c) to validate 405 the potential benefits of the new technology. More case studies are recommended to be conducted at 406 this stage after the pilot projects. These efforts will help the AEC industry to gain more trust and confidence in adopting ACC systems. Meanwhile, an appropriate marketing function contributes to 407 408 building stakeholders' trust and understanding (Yisa et al. 1996) (V8: Appropriate marketing). A 409 common problem in current AEC industry is that marketing for new technologies trends to oversell and promise for functions that are not yet fully developed. The second path links the following propositions 410 411 (see Figure 2):

412

394

413 **Proposition 2a.** Early stakeholder involvement has a positive effect on proving the benefits of ACC 414 systems.

415

**Proposition 2b.** Conducting pilot projects and case studies has a positive effect on proving the benefits 416 417 of ACC systems.

418

419 **Proposition 2c.** Tangible benefits and appropriate marketing strategy contribute to building 420 stakeholders' trust and understanding, which has a positive effect on the adoption of ACC systems.

421

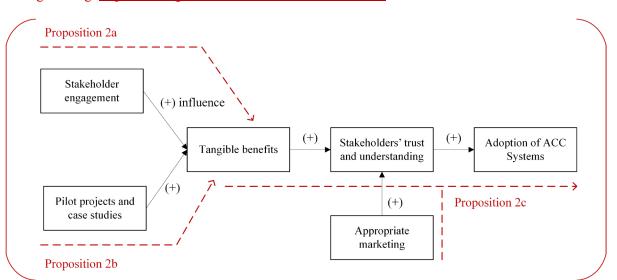


Figure 2. The second path model explaining how building stakeholders trust on ACC systems leads to
adoption

425 The maturity of Industry 4.0 technologies, including ACC, is paramount for technology acceptance and adoption in construction (Oesterreich and Teuteberg 2016). Any insufficiency of ACC systems has a 426 427 negative impact on its technology maturity. Four main paths were identified in this research that 428 generate positive effects on improving the maturity of ACC systems. Firstly, the integration of ACC 429 and other technologies has a positive effect on ACC maturity, through improved ease of use and data exchange (V9: Technology integration). For example, four main modules (Code checking module, 430 431 Submission module, Pre-checking module, Automated rule-making module) have been integrated into 432 the South Korean KBIM e-Submission system (Kim et al. 2020). End-users tested this system and their 433 positive feedback on this integration included: (1) IFC-based submission set no requirement on specific 434 BIM tools for designers, (2) the system improved collaboration through managing documents, project 435 data and personnel information in a unified platform, (3) the automation of extracting input data from 436 KBIM system reduced input time and increased accuracy of information. Secondly, due to the lack of 437 modelling standards (Kong et al. 2020), BIM models are often generated in different ways by people in 438 the building design process. The inconsistency in creating BIM models (e.g. naming objects between 439 different software) will leave an issue for ACC to work. A BIM modelling standard that guides 440 professionals on how to prepare the BIM models for ACC purposes can address this challenge (V10: 441 Modelling standards). ACC will benefit from consistent and good-quality BIM models. In addition, 442 such a standard can improve modelling quality and reduce efforts of fixing and enriching BIM models 443 for ACC purposes. Thirdly, Amor and Dimyadi (2021) argued that the model for ACC to check should 444 contain sufficient, correct and consistent information. Setting up a standard on information requirements 445 (e.g. level of details, minimum data requirements) can lead to more accurate and better quality BIM for 446 ACC purposes (V11: Information standard and requirements). Fourthly, paper-based building codes 447 and standards are written in natural language by human experts and are published openly (Eastman et 448 al. 2009).

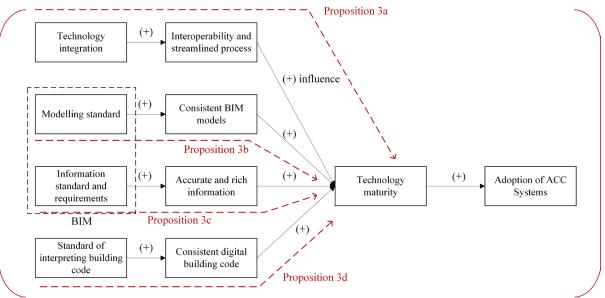
449 To enable ACC to work, it is critical to create a computer-processable version of building codes. 450 However, this interpretation of building codes is conducted by human experts, which is a time-451 consuming process. It showed from the NZ experience that it takes approximately a day of an expert's 452 time to translate a page of a code and undertake quality control processes on the translation (Zou et al. 453 2022). Finding a standard approach to do the translation, and conducting quality assurance on the 454 translation work will contribute to a good-quality and consistent digital version of building codes (V12: 455 Standard of interpreting building code). Through analysing these insights and observations, the 456 following propositions can be developed:

- 457 **Proposition 3a.** Integration of ACC and other systems contributes to improving the technology maturity,
  458 which has a positive effect on ACC adoption.
- 459
  460 **Proposition 3b.** Development of a BIM modelling standard contributes to improving the technology
  461 maturity, which has a positive effect on ACC adoption.
- 463 **Proposition 3c.** Development of an information standard contributes to improving the technology 464 maturity, which has a positive effect on ACC adoption.

### 465

462

- 466 Proposition 3d. Development of a standard for interpreting building codes contributes to improving
   467 the technology maturity, which has a positive effect on ACC adoption.
- 468



#### 469 470 Figure 3. The third path model explaining the improvement of ACC maturity leads to adoption

### 471 **Discussion**

### 472 Contribution

The research outcomes contribute to the existing body of knowledge on ACC technology adoption fromthree aspects.

475

476 Firstly, many theoretical models, e.g., Technology Acceptance Model (Lee et al. 2003), and Technology, 477 Organisation and Environment (TOE) framework (Dewi et al. 2018), have been developed to explain 478 technology adoption process at both macro and micro levels. Most of these models are focused on high-479 level concepts and fail to illuminate details about adopting a specific technological innovation. For 480 instance, TOE framework describes the process of adopting technological innovation is influence by 481 technological, organizational and environmental contexts. However, it does not specify the factors that 482 might exist in each context and explain the interaction of these factors. This study brings real-world 483 lessons about ACC adoption experience from Australia, China, New Zealand, UK, Singapore, South 484 Korea, Estonia and US, where 12 key variables and three path models that influence the adoption of 485 ACC systems are identified. This multiple-case study is the world's first to investigate the adoption 486 mechanisms of ACC systems in the AEC industry. By using ACC as example, it successfully 487 demonstrates that interrelationships exist among key variables in technology adoption process and 488 taking advantage of these interrelationships leads to better technology acceptance and adoption, thereby 489 complementing existing technology adoption models (e.g., TOE framework).

490

491 Secondly, the research outcomes enriched our understanding on key variables that influence ACC 492 adoption in the global AEC industries. Nearly all previous efforts (Dimyadi and Amor 2013; Eastman 493 et al. 2009; Hjelseth 2015; Krijnen and Van Berlo 2016) that reviewed the ACC development and 494 implementation were technology-focused. Beach et al. (2020) investigated ACC adoption in the UK 495 but only focused on a single country. This paper reports a further-step study that extracts empirical 496 lessons on ACC adoption from eight countries, finding 12 key variables (technology integration, BIM 497 modelling standard, BIM information standard and requirements, and standard of interpreting building 498 code, government support, human resistance, industry readiness and innovativeness, education and 499 training, stakeholder engagement, pilot projects and case studies, tangible benefits, and appropriate 500 marketing) that affect ACC adoption in all these countries and also providing many new insights in 501 addition to the work by Beach et al. (2020). For instance, Beach et al. (2020) indicated that lacking 502 artificial intelligence to interpret building code is a main barrier, while this study found it is more 503 important to develop a standard approach to improve consistency of this interpretation. This study also highlights the importance of appropriate marketing as the ACC adoption is still at its early stage. 504 505 Overselling or overpromising will lead to negative impacts on practitioners' trust on this technology. 506 ACC needs to be further improved in terms of technical capability as well as be integrated into existing 507 systems and workflows. Although the eight countries chose different digital technology adoption 508 strategy (bottom-up approach or top-down approach), collaboration between academia, policymakers 509 and the AEC industry is key.

510

511 Thirdly, the new path models developed in this research address the gap that no knowledge exists that can explain the interrelationships between key ACC adoption variables. Specifically, the first path 512 513 reveals the importance of establishing an innovative AEC industry to facilitate the adoption of ACC systems. In this process, policymakers can play an important role through the means of funding, 514 515 incentives and policy. According to the TOE framework (Dewi et al. 2018), it can be explained that the 516 support from policymakers can catalyse an environment to adopt ACC. Adopting new technologies in 517 AEC projects often benefits multiple stakeholders (Hall et al. 2013). Similar evidence on the importance 518 of the policymakers' leading role can be observed from the adoption of BIM, blockchain, etc., 519 (Aksenova et al. 2019; Perera et al. 2020). The first path also reflects improving education and training through tertiary and industry institutions has a positive effect on ACC adoption, which is in line with 520 521 previous studies that investigated the relationship between innovation and education in the construction sector, e.g., Liu et al. (2010). The second path shows that building stakeholders' trust and understanding 522 523 on ACC systems is a critical step towards adoption. The trend of overselling the benefits of new 524 technologies in construction (Andresen et al. 2002) will harm trust. Early stakeholder engagement and 525 conducting pilot projects and case studies will prove the benefits of ACC systems, thus bringing positive 526 impacts on building trust. The third path reflects that improving the maturity of ACC systems can lead 527 to adoption. Although previous studies (Amor and Dimyadi 2021; Eastman et al. 2009) already 528 discussed the technical challenges (some are to be addressed in the next decades), this research found 529 technology integration, BIM modelling standards, BIM information standards, and good-quality 530 machine-readable building code are among the most important technical factors from a technology 531 adoption perspective.

### 532 Management and policy implications

A number of management and pollical implications can be drawn based on the variables and pathmodels.

Firstly, there are many ACC systems in the market; however, most of them have limited technical capabilities (Häußler et al. 2021). For instance, how to check qualitative statements has still not been fully addressed. An implication of this study for R&D managers in ACC technology firms is that the developed path models and propositions can support improving the adoption potential of their ACC systems in the market. From a technological perspective, they may collaborate with academics,

540 legislative bodies and pilot users and consider improving the maturity of ACC systems through: (1)

- 541 enhancing the checking accuracy and consistency, and expanding ACC capacity to check more
- 542 standards and requirements (e.g., qualitative statements of building code, urban planning and green
- 543 building standards), (2) developing methods for checking the quality of BIM and semantically enriching
- BIM for ACC purpose, (3) extending ACC to check non-BIM formats (one possible way is through 2D
- 545 drawing-based BIM reconstruction (Zhao et al. 2021)), (4) integration of systems and tools, and (5)
- 546 developing a consistent, transparent and standard method of interpreting building code. From a non-
- 547 technological perspective, obtaining end users' trust on using ACC systems needs a step-by-step 548 strategy, including, e.g., engaging BCAs and pilot users throughout the whole process of developing
- ACC systems, conducting pilot tests and case studies, proving tangible benefits (not overselling).
- ACC systems, conducting prior tests and case studies, proving tangible benefits (not overselling
- 550 Secondly, potential early adopters (e.g., BCA, architects, engineers) should investigate the state of
- 551 practice of ACC systems, and develop their own adoption plans or roadmap to ensure the use of ACC 552 systems will bring tangible benefits to their own businesses. There is also a need to balance the 553 investment costs and expected benefits of adopting ACC systems
- 553 investment costs and expected benefits of adopting ACC systems.
- 554 Thirdly, it requires an innovative AEC sector to enable adoption of new technologies such as BIM and 555 ACC. Tertiary institutions are important as they nurture AEC professionals for the next a few decades.
- 556 Tertiary institutions and other education providers might consider: (1) transforming the existing
- 557 curricula to meet new needs of digital technologies, (2) offering short courses to help practitioners
- understand how to prepare BIM models for ACC (e.g., BIM modelling recommendations, minimum
- information requirements), and how to use ACC to get satisfactory results. ACC technology firms might
- also support the education sector through offering education versions of ACC systems and co-training
- 561 students with academics.
- Fourthly, the case studies revealed that early collaboration between ACC technology firms, policymakers, industry associations and end-users is key to build stakeholders' trust in ACC and increase the acceptance and adoption of ACC systems in the early stages of market entry. Specific actions that require close collaboration include, e.g., (1) industry practitioners participating in ACC pilot tests, (2) BCAs, ACC technology firms and practitioners co-develop and co-maintain the digital format of building code.
- Lastly, the case studies further show that the policymaker plays an important role to facilitate establishing an ACC uptake environment. From the policy perspectives, two main implications can be drawn from the results of this study.
- A major use case of ACC systems currently is to assist BCAs in assessing building consent applications, and make this process faster, easier and more transparent to both BCAs and building consent applicants. Our research indicates that the BCAs and policymakers should be open to BIM and ACC, and develop a timeline to adopt ACC systems. It is important to integrate ACC into existing building consent systems to help BCA officers better accept this new technology (Karlsson et al. 2010). Training and education can help BCA officers to become more familiar with the new technology and related software tools.
- The adoption of ACC for building consent assessment requires a systematic update of the whole 578 • 579 process by all stakeholders. As an example, the BCAs' use of ACC will rely on information-580 rich, high-quality BIM models submitted by the building consent applicants. Jiang et al. (2022) categorised the government efforts of BIM adoption into two groups, i.e., top-down and 581 582 bottom-up approaches. Since BIM is the precursor technology of ACC and the adoption of 583 ACC is just emerging, Jiang et al. (2022)'s observation is applicable to the adoption of ACC at 584 macro level (e.g., country). For countries where policies and regulations from central 585 government are easy to implement, a government-driven approach for ACC adoption can be 586 used, where appropriate. The policymakers might facilitate ACC adoption through long-term R&D and implementation funding for BIM and ACC, policies (e.g., mandate of BIM 587 588 submission of public-funded projects), and incentives (e.g., fast-track pathway, lower costs for

589 building consent/permit assessment). For other countries like US (which is a federal union of 590 50 states and has many local state governments and different organisations working 591 differently), a different way (e.g., industry-driven) may be adopted. For instance, the 592 policymaker could play the key role as regulatory as well as support the establishment of 593 alliances to guide the whole AEC industry to evolve.

### 594 *Limitations and recommendations for future research*

595 This research is not free of limitations. Firstly, the institutional contexts of the eight selected countries 596 vary from one to another, because each country has unique characteristics in terms of policies, 597 regulatory framework and approval processes, building typology, and stakeholder requirements, and so on. We focused on observing the homogeneity (i.e. the variables and path models that affect ACC 598 599 adoption) across the eight countries; however, the impacts of institutional heterogeneity were not studied. Some researchers pointed out that institutional context can influence the diffusion of 600 601 innovations (Papadonikolaki 2018; Tigabu et al. 2015). According to de Mello Brandão Vinholis et al. 602 (2021), institutions refer to rules that frame and constrain economic behaviour and social interactions, 603 where the macro-instructional level (e.g., country) is related to the regulatory environment. Some 604 studies argued that the culture also matters in innovation adoption in the construction industry (Dorée 605 2004; Papadonikolaki 2018). In addition, UK and US are part of the Western World and share same 606 western culture; however, UK adopted a top-down approach in BIM adoption (e.g. BIM mandate) while US adopted a bottom-up approach (Jiang et al. 2022). This might be explained that US is a federal 607 system and its local states work differently in silos. It can be deduced that the political system might 608 609 affect the adoption of innovation in AEC sector as well. So far, little is known on direct and indirect links between the institutional contexts and optimal ACC adoption pathways at macro level. As a result, 610 611 further research is recommended to further explore the ACC adoption paths in these countries and 612 analyse the impacts of institutional heterogeneity on ACC adoption from system perspectives.

613 Secondly, there is a large discrepancy in the level of ACC adoption between cases. For instance, the DesignCheck in Australia was developed around 2005 but was not used by the industry. The 614 ePlanCheck in Singapore was used by the industry only for a few years in the beginning but remains as 615 an active project commissioned by the Singapore government. Similarly, the KBIM system in Korea is 616 actively being developed on a national level involving research institutions as well as the government. 617 618 Since the adoption of ACC is just emerging (e.g., ACC has not been broadly used in most countries) and ACC is a very small field, we did not consider the maturity levels of ACC adoption in selected 619 620 countries. Consequently, further research should consider developing maturity levels of ACC adoption 621 and summarising adoption paths of ACC in each country.

Thirdly, twelve key variables and three path models were deduced. However, some case-specific features also existed and were not discussed in detail since it was not within the scope of this study. For instance, there are different opinions about whether the use of BIM and ACC should be mandated. Such a debate exists mostly because the AEC industry in each country has a different culture, market, political environment, etc. Future research is recommended to identify those case-specific variables and take a closer look at the comparison of different cases.

### 628 Conclusion

629

The increased momentum of ACC implementations in recent years has shown great potential in developing this technology for wider use to address real-world compliance checking issues. However, there has not been a dedicated ACC system today that has been adopted widely in construction, although there are fragmented software tools being used by industry's partitioners offering various degrees of compliance checking capabilities. To examine key variables and mechanisms that influence the

from the experience and the adoption efforts from eight different countries. Through cross-case analysis, 636 637 four technology-related and eight non-technical key variables have been identified, and three path 638 models have been deduced. The technology related variables include: (1) technology integration, (2) BIM modelling standard, (3) BIM information standard and requirements, and (4) standard of 639 640 interpreting building code. Non-technical variables include: (1) government support, (2) human 641 resistance, (3) industry readiness and innovativeness, (4) education and training, (5) stakeholder 642 engagement, (6) pilot projects and case studies, (7) tangible benefits, (8) appropriate marketing. The path models reveal important interrelationships among these variables. Firstly, improving the 643 644 innovativeness of the AEC industry through government support and proper training and education can 645 lead to ACC adoption. Secondly, involving stakeholders and conducting case studies can prove the 646 benefits of ACC systems. The proven benefits can help build the stakeholders' trust and understanding 647 of this new technology, which leads to adoption. Thirdly, whether ACC has the capability of addressing 648 real-world challenges is still a main concern of the end-users. Continuously improving the technology 649 maturity and addressing any insufficiency of ACC systems can lead to wider adoption.

650

### 651 Data Availability Statement

All data that support the findings of this study are available from the corresponding author upon reasonable request.

654

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661

### 662 Appendix I. Interviewee profile

Interviewee No.	Profession	Country	ACC experience
А	Academic researcher	Australia	International leading ACC expert who was leading the development of an early ACC system in Australia.
В	Academic researcher	Australia	International leading ACC expert who was involved in the development of an early ACC system in Australia.
С	Designer	China	Design engineer who was involved in a major ACC pilot project in China.
D	BCA officer	China	BCA officer who was involved in a major ACC pilot project in China.
E	Academic researcher	China	Emerging researcher with >3 years ACC research experience.
F	ACC technologist	China	National leading ACC expert who was involved in the development of ACC software in China.
G	ACC technologist	Estonia	National leading ACC expert who was involved in the development of ACC software in Netherlands/Estonia.
Н	ACC technologist	Estonia	National leading ACC expert who was involved in the development of ACC software in Netherlands/Estonia.
Ι	BCA officer	NZ	BCA officer who tested ACC systems and conducted a research

			project of ACC at master level
J	Standard expert	NZ	National leading standardisation expert
K	Standard expert	NZ	National leading standardisation expert
L	Academic researcher	NZ	International leading expert with >30 years ACC research experience
М	Academic researcher	Singapore	International leading expert who was recently involved in a major ACC development project in Singapore
Ν	ACC technologist	Singapore	International leading expert with >20 years ACC research and development experience
0	Academic researcher	South Korea	International leading expert with >14 years BIM/ACC research and development experience, who is involved in the development of KBIM ACC system
Р	Academic researcher	South Korea	International leading expert with >20 years BIM/ACC research and development experience, who was leading the development of an earlier ACC system for Korea around 2010
Q	ACC technologist	South Korea	National leading ACC expert who is developing KBIM ACC system
R	Academic researcher	UK	International leading expert with >10 years ACC research and development experience
S	Construction expert	UK	Construction expert who had project experience (including substantial experience on building consent applications) in both UK and NZ
Т	Academic researcher	US	International leading expert with >12 years BIM/ACC research experience, who has successfully commercialised his ACC research and is working closely with ACC technology firms
U	Academic researcher	US	International leading expert with >30 years ACC research experience, who has successfully commercialised his ACC research and is a founding member of an ACC technology firm in US

Notes: Two interviews involved two interviewees (G/H and J/K) each time; The interviews with 663 interviewees P and Q were conducted via emails due to language/availability issues. 664

665

#### **Appendix II. Path development** 666

667 Supplementary data about the path development with supporting interview quotes and literature is provided in a separate MS Word file. 668

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