

**2. What forms of power?**

	<b>Visible power:</b> observable decision-making	<b>Hidden power:</b> influencing the agenda, alternative models	<b>Invisible power:</b> shaping meaning and values
<b>Agenda setting</b>	<ul style="list-style-type: none"> <li>❑ Commissioned issue briefs</li> <li>❖ Multi-stakeholder dialogue on policy priorities</li> </ul>	<ul style="list-style-type: none"> <li>❖ Supporting local governance innovation</li> <li>➤ Evidence for civil society advocacy</li> </ul>	<ul style="list-style-type: none"> <li>➤ Media outreach on policy issues</li> <li>➤ Validating local perspectives &amp; experiences to shape priorities</li> </ul>
<b>Design</b>	<ul style="list-style-type: none"> <li>❑ Policy analysis &amp; advice to policy-makers</li> <li>❖ Building capacity for options assessment</li> </ul>	<ul style="list-style-type: none"> <li>❖ Distilling lessons from past experience to inform design</li> <li>➤ Supporting collective action to demonstrate policy options</li> </ul>	<ul style="list-style-type: none"> <li>❖ Supporting local participation in policy dialogue</li> <li>➤ Media outreach on policy options &amp; consequences</li> </ul>
<b>Adoption</b>	<ul style="list-style-type: none"> <li>❑ Cost-benefit analysis</li> <li>❖ Evidence to support internal policy champions</li> </ul>	<ul style="list-style-type: none"> <li>❑ Assessing power dynamics, winners &amp; losers</li> <li>➤ Documenting evidence from local innovation</li> </ul>	<ul style="list-style-type: none"> <li>❖ Dialogue to engage veto players</li> <li>➤ Dialogue to build civil society &amp; industry alliances</li> </ul>
<b>Implementation</b>	<ul style="list-style-type: none"> <li>❑ Identifying barriers to policy implementation</li> <li>➤ Formative / process evaluation</li> </ul>	<ul style="list-style-type: none"> <li>❑ Building capacity for implementation</li> <li>❖ Learning journeys / exchange visits</li> </ul>	<ul style="list-style-type: none"> <li>➤ Gathering testimonials of policy impact</li> <li>➤ Validating local perspectives on implementation</li> </ul>
<b>Evaluation &amp; reform</b>	<ul style="list-style-type: none"> <li>❑ Impact assessment / outcome evaluation</li> <li>❑ Contributing to official policy review</li> </ul>	<ul style="list-style-type: none"> <li>❖ Dialogue to support learning and adaptation</li> <li>❖ Assessing conflicts and trade-offs in implementation</li> </ul>	<ul style="list-style-type: none"> <li>➤ Identifying and exposing policy myths</li> <li>➤ Media outreach on policy outcomes</li> </ul>

**1. What phases of the policy process?**

**3. What spaces of engagement?**

- ❑ Closed spaces
- ❖ Invited spaces
- Created or claimed spaces

**Figure 1.** A rubric to assess opportunities for research engagement in the policy process. Examples in the table are illustrative of possible modes of engagement. Source: Ratner, B & Dubois, M. et al 2022.