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Monterey, CA; Naval Postgraduate School

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NAVAL POSTGRADUATE SCHOOL

MONTEREY, CALIFORNIA

THESIS

ALCOHOL ON U.S. NAVAL VESSELS: AN ASSESSMENT OF POLICIES TO ADOPT TO BEST PROMOTE RESPONSIBLE ALCOHOL CONSUMPTION

by

Philip N. Robinson

December 2022

Thesis Advisor: Ryan S. Sullivan Second Reader: Marigee Bacolod

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This thesis surveys the preferences and views of U.S. naval officers regarding different alcohol policies and what they believe would best promote responsible alcohol consumption among U.S. sailors. Using a mixed method of qualitative and quantitative approaches, I document the background of alcohol in the U.S. Navy in conjunction with identifying the preferences and views of U.S. naval officers at Naval Postgraduate School (NPS). The qualitative analysis stems from a literature review of alcohol misuse, culture, and history of alcohol policies in the U.S. Navy. Through a survey of 154 U.S. naval officers at NPS, the quantitative analysis reports the preferences and views regarding current alcohol policy on U.S. naval vessels from officers, who will rotate into increased leadership roles and potentially command of such vessels. Moreover, the survey identifies other factors to consider when incorporating an effective alcohol policy. Three alternatives considered to maintaining the status quo are: allow alcohol consumption onboard U.S. naval vessels while in port only, allow alcohol consumption onboard U.S. naval vessels while in port and underway, and revert to total alcohol prohibition. The primary finding is 81.81% of survey participants prefer an alcohol policy that would allow alcohol on U.S. naval vessels to a greater extent than presently. This finding and the remaining survey results may be beneficial to consider when conducting further policy evaluation and research.

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ALCOHOL ON U.S. NAVAL VESSELS: AN ASSESSMENT OF POLICIES TO ADOPT TO BEST PROMOTE RESPONSIBLE ALCOHOL CONSUMPTION

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ABSTRACT

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TABLE OF CONTENTS

I.	INT	RODUCTION	1
II.	BAC	CKGROUND AND LITERATURE REVIEW	5
	A.	WHAT IS ALCOHOL	6
	B.	HEALTH EFFECTS OF ALCOHOL AND ITS MISUSE	6
	C.	LEGALITY OF ALCOHOL IN THE U.S.	7
	D.	DON'S ALCOHOL POLICY RELATED TO THE U.S. NAVY	
	E.	FOREIGN NAVIES' ALCOHOL POLICIES	8
		1. Royal Australian Navy (RAN)	8
		2. United Kingdom (U.K.) Royal Navy	
	F.	HISTORY OF ALCOHOL IN THE U.S. NAVY	
	G.	CULTURE OF ALCOHOL IN THE U.S. NAVY	11
	Н.	CURRENT ALCOHOL BEHAVIOR AMONG U.S. SAILORS	
	I.	ACCESSIBILITY OF ALCOHOL TO U.S. SAILORS	16
	J.	MEDIA COVERAGE OF ALCOHOL MISUSE	17
	K.	POSSIBLE EXAMPLE OF PSYCHOLOGICAL REACTANCE.	18
III.	ME'	THODOLOGY	19
	A.	SURVEY DESIGN	19
	В.	ALCOHOL POLICY ALTERNATIVES	22
IV.	SUR	RVEY RESULTS AND RESEARCH FINDINGS	25
	A.	DEMOGRAPHICS	25
	В.	ALCOHOL-RELATED POLICY QUESTIONS	29
	C.	FINDINGS	
	D.	LIMITATIONS	39
V.	CO	NCLUSION	41
	A.	RECOMMENDATION	41
	В.	FUTURE RESEARCH	42
APP	ENDIX	X. SURVEY – ALCOHOL ON U.S. NAVAL VESSELS	45
LIST	OF R	REFERENCES	53
INIT	IAL D	DISTRIBUTION LIST	57

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viii	

LIST OF FIGURES

Figure 1.	2015 DOD HRBS Table 5.13. Source: Meadows et al. (2018)	17
Figure 2.	Survey Question #1: Gender.	25
Figure 3.	Survey Question #2: Age.	26
Figure 4.	Survey Question #3: What is your rank?	26
Figure 5.	Survey Question #4: Are you prior enlisted?	27
Figure 6.	Survey Question #6: Select the appropriate category related to your designator (if your designator has changed while at NPS, please select category while assigned/embarked on a U.S. naval vessel)	.28
Figure 7.	Survey Question #7: What type of U.S. naval vessel? (please select the type of vessel that you served on the longest as an officer)	28
Figure 8.	Survey Question #9. What is your main criteria in creating an alcohol policy?	29
Figure 9.	Survey Question #10. Of the following, what would be your overall priority to safeguard regarding alcohol policy?	30
Figure 10.	Survey Question #11. Please select the policy which most closely aligns with your preferred alcohol policy for the Department of the Navy.	.30
Figure 11.	Survey Question #11. Graphical representation as a pie chart	31
Figure 12.	Survey Question #12. The Department of the Navy's alcohol policy is effective at promoting responsible alcohol use and preventing misuse.	.31
Figure 13.	Survey Question #12. Pie chart summarizing some level of agreement, disagreement, or neither.	.32
Figure 14.	Survey Question #13. The Department of the Navy's alcohol policy indirectly promotes misuse (specifically binge drinking and heavy drinking) before/after deployments and during port visits.	.32
Figure 15.	Survey Question #13. Pie chart summarizing some level of agreement, disagreement, or neither.	.33
Figure 16.	Survey Question #14. The U.S. Navy has an alcohol culture	33

Figure 17.	Survey Question #14. Pie chart summarizing some level of agreement, disagreement, or neither	34
Figure 18.	Survey Question #15. Disciplinary actions for alcohol-related incidents (ARIs) have taken time and attention away from my primary duties and responsibilities.	34
Figure 19.	Survey Question #15. Pie chart summarizing some level of agreement, disagreement, or neither.	35
Figure 20.	Survey Question #17. Allowing alcohol consumption on U.S. naval vessels would alcohol misuse	36
Figure 21.	Survey Question #18. Allowing alcohol consumption on U.S. naval vessels would alcoholic-related disciplinary incidents (ARIs).	36
Figure 22.	Survey Question #19. My main support for allowing alcohol consumption on U.S. naval vessels would be	37
Figure 23.	Survey Question #20. My main concern of allowing alcohol consumption on U.S. naval vessels would be	37

LIST OF TABLES

Table 1.	HRBS: Binge drinking, U.S. Navy, 1998–2018	15
Table 2.	HRBS: Heavy alcohol use/drinking, U.S. Navy, 1998–2018	15
Table 3.	Survey Question #5: How many years have you been in the U.S. Navy? (Only numbers may be entered in this field. Each answer must be between 0 and 40.)	27
Table 4.	Survey Question #8: How many deployments (6 months or more) have you had onboard a U.S. naval vessel? (Only numbers may be entered in this field. Each answer must be between 0 and 40.)	29
Table 5.	Survey Question #16. On average, how many manhours/month have you lost due to disciplinary actions regarding ARIs? (Only numbers may be entered in this field. Each answer must be between 0 and	2.5
	720.)	35

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LIST OF ACRONYMS AND ABBREVIATIONS

ARI Alcohol-related Incident
CBA Cost-Benefit Analysis

CDC Centers for Disease Control and Prevention

CNO Chief of Naval Operations

DOD Department of Defense

DON Department of the Navy

HRBS Health Related Behaviors Survey

LDO Limited Duty Officer
LSO Landing Safety Officer

MCPON Master Chief Petty Officer of the Navy

OPNAVINST Office of the Chief of Naval Operations Instruction

RAN Royal Australian Navy

SIDS Sudden Infant Death Syndrome
USNA United States Naval Academy

WO Warrant Officer

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	xiv	

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xvi	

I. INTRODUCTION

With the ever-advancing technology of U.S. naval vessels and weapon systems, the U.S. Department of Navy (DON) prohibits the consumption of alcohol on U.S. naval vessels while in-port and underway at sea (Office of the Chief of Naval Operations [CNO], 2015, p. 6). In conjunction, it routinely conducts alcohol awareness campaigns directed at encouraging military personnel to drink responsibly. However, 42.7% of U.S. sailors admitted during the 2018 Department of Defense (DOD) Health Related Behaviors Survey (HRBS) to binge drinking, while 13.6% admitted to heavy drinking. Additionally, 29.0% also agreed that the military has a culture supportive of drinking (Meadows et al., 2021, p. 78-80). Negative consequences, such as "lost productivity, accidents, disability, early death, crime, neglect of family responsibilities, and personality deterioration," are associated with alcohol misuse (Cook et al., 2000, p. 1629). Not only can alcohol misuse be detrimental to U.S. sailors' lives, it can also divert commands' resources away from operational readiness. This disruption overall impairs the U.S. Navy's ability to effectively support operations due to manning issues and lost man hours caused by health issues and alcoholic-related incidents (ARIs). With alcohol misuse a constant concern for the DON, my research attempts to understand the preferences and views of U.S. naval officers regarding different alcohol policies and what they believe would best promote responsible alcohol consumption among U.S. sailors. In doing so, my research answers: What are the preferences and views of U.S. naval officers at Naval Postgraduate School (NPS) regarding the current DON's alcohol policy?

Although the DON is composed of both the U.S. Navy and the U.S. Marine Corps, I focus specifically on preferences and views of the alcohol policy in relationship to the U.S. Navy for this thesis. While NPS students are not representative of the population of naval officers, those assigned to NPS are set to rotate into increased leadership roles and potentially command of such naval vessels. As such, their preferences and views are important to consider in designing an effective alcohol policy. I utilized a survey of 154 U.S. naval officers at NPS as my primary data source. Participants were required to be U.S. naval officers in residence at NPS who had been previously assigned to or embarked

onboard a U.S. naval vessel. Having been underway for at least one deployment was beneficial but not an eliminating factor. The survey results identify non-biased inputs regarding individual preferences and views with regards to alcohol on U.S. naval vessels. I consider these inputs as non-biased in the sense that they are from individuals who have transferred to NPS from a variety of naval backgrounds (i.e., career fields, naval vessels, commands, locations, etc.). Additionally, the results identify other aspects for policy decision makers to consider when incorporating effective policies regarding responsible alcohol consumption, even to go as far as allowing alcohol aboard U.S. naval vessels.

My thesis contributes to a growing body of literature from DOD-funded research institutions that document alcohol behavior in the military (e.g., Bray et al. [2009], Barlas et al. [2013], Defense Health Agency [2015], Meadows et al. [2018], and Meadows et al. [2021]). It also contributes to a small body of literature from academia that documents alcohol behavior in the U.S. Navy (e.g., Moore et al. [2007] and Harbertson et al. [2016]). In contrast to previous research, I used a specific group of individuals (U.S. naval officers) unique to a specific aspect of a complex organization (alcohol on U.S. naval vessels).

The primary finding from this survey revealed that 81.81% of survey participants would prefer an alcohol policy that allowed alcohol on U.S. naval vessels to a greater extent than presently. 66.23% preferred alcohol allowance both in port and underway, while 15.58% preferred it in port only. Overall, my research findings led me to the conclusion that there is a differentiation between U.S. naval officers' preferences and views versus policy makers' overall outlook on its alcohol policy. Additional survey sampling would be beneficial in reducing uncertainty, and further policy evaluation would be necessary to be conducted via a Cost-Benefit Analysis (CBA) comparing which alcohol policy would best promote responsible alcohol consumption among U.S. sailors.

The remaining chapters of my thesis are organized as follows. In the following chapter, I conducted a literature review of what alcohol is, its health effects related to misuse, its legality at the federal level, the DON's current alcohol policy, foreign navies' alcohol policies, the history and culture of alcohol in the U.S. Navy, current U.S. sailors' alcohol behaviors, the availability of alcohol to U.S. sailors, and media coverage of U.S. sailors' misuse. In the third chapter, I presented my survey and its design that was

distributed to NPS students who are specifically U.S. naval officers. In the fourth chapter, I present the survey results, findings, and limitations. In the fifth and final chapter, I conclude with my recommendation and future research.

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II. BACKGROUND AND LITERATURE REVIEW

Alcohol, whether officially or unofficially, has been a part of the U.S. Navy since its establishment and adaptation from Great Britain's Royal Navy during the American Revolutionary War. It was not until July 1, 1914, when the Department of the Navy prohibited the consumption of alcohol on U.S. naval vessels. Advocating this policy, Secretary of the Navy Josephus Daniels signed General Order 99 (Prohibition in the Navy) on June 1, 1914, directing:

On July 1, 1914, Article 827, Naval Instructions, will be annulled and in its stead the following will be substituted: The use or introduction for drinking purposes of alcoholic liquors on board any naval vessel, or within any navy yard or station, is strictly prohibited, and commanding officers will be held directly responsible for the enforcement of this order. (Naval History and Heritage Command, 2014, p. 1)

With this order, the Department of the Navy's alcohol policy shifted dramatically from past policy. In a speech he gave to the Board of Temperance, Prohibition and Public Morals of the Methodist Episcopal Church in Washington, D.C., on December 17, 1918, Secretary Daniels (1919) summarized his motives for prohibiting alcohol in the U.S. Navy. He stated:

There were many reasons given for it at the time, but nearly all those explanations were wrong. It was issued, of course, solely because temperance is the only sure method to efficiency, and my ambition was that the American Navy, whether it be large or whether it be small — no matter what its size should be the most efficient and most powerful navy afloat. (p. 302)

Shortly thereafter General Order 99's implementation, additional measures went as far as "establishing dry zones, five miles in width, around U.S. naval installations" (Navy History and Heritage Command, 2017, p. 1). One hundred and eight years later, the Department of the Navy has since relaxed it stance on its alcohol policy ashore to allow for its permittance. However, onboard U.S. naval vessels, whether in port or underway, it is still strictly prohibited with limited exceptions. In this literature review, I examine what alcohol is, its associated health effects from misuse, its legality, its history and culture in the U.S. Navy, U.S. sailors' alcohol behavior and their accessibility to alcohol, the negative media coverage associated with misuse, and a possible explanation for alcohol misuse

among sailors. I also briefly review the DON' current alcohol policy, along with a couple of other foreign navies' alcohol policies.

A. WHAT IS ALCOHOL

Alcohol has multiple forms (i.e., beer, wine, liquor, and malt liquor). According to the Centers for Disease Control and Prevention (CDC), through the process of fermentation, alcohol is formed with the intoxicating ingredient of ethyl alcohol, or more simply known as ethanol (2022, para. 1). When consumed, alcohol (to include ethanol) is metabolized by enzymes in the liver (CDC, 2022, para. 1). However, the liver has a limited capacity in metabolizing alcohol. It can only metabolize a small amount of alcohol at a time, leaving the excess alcohol to be rapidly absorbed from the stomach and small intestine into the bloodstream, which circulates throughout the body (CDC, 2022, para. 2). Alcohol is a central nervous system depressant. The severity of intoxication is dependent on multiple factors, to include body composition, type of alcohol consumed, amount consumed, and the timeframe in which it was consumed (CDC, 2022, para. 2).

B. HEALTH EFFECTS OF ALCOHOL AND ITS MISUSE

Researchers differ on whether low to moderate alcohol consumption is beneficial or harmful. Consequently, it is only proper to acknowledge that "the relation between alcohol consumption and health outcomes is complex and multidimensional" (Room, 2005, p. 519). As previously stated, the effects and severity of alcohol depends on body composition, alcohol type, amount, and consumption timeframe (CDC, 2022, para. 2).

Unlike the debate on low to moderate alcohol consumption, the health effects of alcohol misuse are substantial. Alcohol misuse, i.e., heavy drinking and binge drinking, is associated with chronic diseases, various cancers, high blood pressure, psychological disorders, unintentional injuries, violence, and other alcohol use disorders (CDC, 2022, para. 10). For pregnant women, excessive alcohol has additional negative effects to the developing fetus, such as fetal alcohol spectrum disorders, and potentially the child later in infancy, such as sudden infant death syndrome (SIDS) (CDC, 2022, para. 10). Additionally, as stated in the *Handbook of Health Economics* by economists, Philip J. Cook and Michael J. Moore, "excess drinking is associated with lost productivity, disability,

early death, crime, neglect of family responsibilities, personality deterioration, and other problems" (Cook et al., 2000, p. 1631).

C. LEGALITY OF ALCOHOL IN THE U.S.

Overarching, at the federal level of government, the consumption of alcohol is legal. However, it has been illegal in the past for a brief period. The 18th Amendment, Prohibition of Liquor, was passed by Congress on December 18, 1917, and ratified by the states on January 16, 1919. Enforcement for it was provided by Congress through the Volstead Act, which was passed on October 28, 1919 (National Constitution Center, n.d., p. 1).

Alcohol prohibition in the United States was short lived with its eventual repeal by the 21st Amendment on December 5, 1933 (Library of Congress, n.d., p. 1). As one historian, Jack Blocker, wrote: "The conclusive proof of Prohibition's failure is, of course, the fact that the Eighteenth Amendment became the only constitutional amendment to be repealed" (Blocker, 2006, para. 3). With the short duration of U.S. prohibition, it is worthy to note that Secretary Daniels' order was issued before the 18th Amendment and has remained active since the 21st Amendment.

D. DON'S ALCOHOL POLICY RELATED TO THE U.S. NAVY

Per Office of the Chief of Naval Operations Instruction 5350.4E, *Navy Alcohol and Drug Misuse Prevention and Control Instruction*, U.S. sailors' alcohol misuse is "absolutely incompatible with the maintenance of high performance standards, individual professionalism, personal readiness, military discipline and most importantly, Navy mission accomplishment" (Office of the Chief of Naval Operations [CNO], 2022, p. 1-1). As such, OPNAVINST 1700.16B, *Alcoholic Beverage Control*, prohibits the consumption of alcohol on U.S. naval vessels while in port and underway at sea (Office of the Chief of Naval Operations [CNO], 2015, p. 6). In port, if sailors choose to consume alcohol, they must leave their respective vessels to do so. For some, that entails not just leaving their workplace but their home. Underway at sea, sailors cannot consume alcohol onboard, which can include lengthy deployments ranging from six to nine months with the only

exceptions being the occasional "beer day" awarded after 45-days of continuous underway or for an official event (CNO, 2015, p. 7).

Combined, these instructions restrict U.S. sailors to only consume alcohol during brief port visits and while in homeport, but not while on their respective vessels. These restrictions, compounded with an unofficial drinking history and culture, create a "happy hour" type effect for U.S. sailors to binge drink and to drink heavily when able to do so (before/after deployment and during port visits) before they are prohibited (underway/deployment). This alcohol misuse can lead to chronic drinking behaviors and potentially lead to ARIs during "beer days," official events, port visits, and while in their respective homeports.

E. FOREIGN NAVIES' ALCOHOL POLICIES

Although the U.S. Navy prohibits alcohol consumption onboard U.S. naval vessels, some foreign navies do allow for alcohol consumption aboard their respective vessels such as the Royal Australian Navy (RAN) and the United Kingdom (U.K.) Royal Navy. For both the Australian and U.K. policies, authorized use of alcohol is permitted onboard their naval vessels within a specific period and with exceptions to certain job specialties. Each policy has limitations to alcohol consumption and is ultimately entrusted to the naval vessels' commanding officers' discretion.

1. Royal Australian Navy (RAN)

In the RAN, alcohol use is "governed by their Chief of Navy (CN) in his Instrument of Determination under subsection 123A of the Defence Act 1903" (Australian Government – Department of Defense, 2013, p. IH-1). It states:

Alcohol may only be consumed on Service land within that area of a mess, canteen or club set aside for the consumption of alcohol, or at places authorised by the Commanding Officer. A Navy member may only be in possession of alcohol in areas authorized for its consumption or storage. (p. IH-1)

When at sea, the sale and consumption of alcohol is limited. It states:

Officers and senior sailors in command or charge positions are not to drink in a vessel under way. The detailed conditions for the operations of bars and the sale of alcohol in HMA Ships, including additional conditions concerning quantities of alcohol to be sold and the duration and frequency of bar opening hours in vessels at anchor or in harbour, must be specified by Commander Australian Fleet and included in individual ship's orders and must be in accordance with the CN's Instrument of Determination under subsection 123A of the Act. (Australian Government – Department of Defense, 2013, p. IH-1)

2. United Kingdom (U.K.) Royal Navy

The U.K. Royal Navy alcohol policy allows the purchase and consumption of beer, wines and spirits by senior and junior ratings on board Royal Navy ships (Command of the Defense Council, 2017, pp. 80–4–80-5). Its policy is more closely aligned with its nation's "domestic legislation and engenders a professional but pragmatic approach to alcohol consumption and culture. It is not designed to constrain personal freedom nor erode privilege, but it does re-emphasise the need for a mature and responsible approach to alcohol" (Command of the Defense Council, 2020 p. 21J-13). In addition, the U.K. Royal Navy also understands that a naval vessel "is as much a home as it is a place of work and therefore an opportunity for responsible drinking remains an appropriate element of being able to relax in accordance with existing policies covering safety critical duties" (United Kingdom Royal Navy, 2021). In conjunction, its leadership acknowledges that U.K. Royal Navy "reflects society at large and inevitably includes personnel who will drink to excess on occasion" (Command of the Defense Council, 2020, p. 21J-5). Their alcohol policy has increased limitations for sailors who are assigned to safety critical duties and billets.

F. HISTORY OF ALCOHOL IN THE U.S. NAVY

While the U.S. Navy does not officially endorse a culture of alcohol consumption, there is an unofficial culture that thrives within both the enlisted and officer ranks. It is deep-rooted in tradition stemming from the U.K. Royal Navy and their own storied past. Following the American Revolutionary War, with the creation of the U.S. Navy, the U.S. Congress established a daily ration of "one half-pint of distilled spirits" or "in lieu thereof, one quart of beer" for sailors on March 27, 1794 (Navy History and Heritage Command, 2017, p. 1).

According to the Navy History and Heritage Command, from 1794 to 1914, alcohol was allowed on U.S. naval vessels in some form or fashion. During this period, the U.S. Navy's position on alcohol fluctuated back and forth multiple times. In 1831, to accommodate sailors who did not want to partake in consuming alcohol, an alternative was established. In exchange for forgoing their alcohol ration, sailors received a cash payment of six cents per day. The specific amount fluctuated from six cents to three cents in 1847 and back up to four cents in 1848. In 1851, this alternative was limited to only officers and their respective attendants, which was later reversed in 1853. With the onset of the American Civil War, the alcohol ration was discontinued in 1862, and alcohol was temporarily banned from all naval vessels. In 1864, alcohol was considered privates stores and, once again, allowed to come aboard naval vessels, if sanctioned by the commanding officer. In 1893, officers' wine messes were authorized. In 1899, the sale or issue of alcohol to enlisted sailors from the officers' wine messes was prohibited. This history of alcohol allowance continued aboard U.S. naval vessels until Secretary Daniels' General Order 99 (Navy History and Heritage Command, 2017, p. 1).

During wartime, U.S. naval personnel would come up with creative ways to consume alcohol, whether in port or underway. Although limited in publication, one example is that of the famed submarine commander, CDR Eugene Fluckey, using his allotted depth-charge rations during World War II as a morale boost for his crew of the USS Barb after sinking enemy ships. CDR Fluckey wrote that he once told a crew member:

Listen carefully, because this is not legal. Our crew of 23-year-olds definitely do not enjoy our Schenley 'Black Death' depth-charge ration, which I use to celebrate our sinkings. So, I have convinced the submarine base welfare officer who controls the beer ration for ships' parties to loan me 24 cases of beer until the Barb returns to Pearl in about six months and has a party. When we sink a ship, we'll have beer. (Fluckey, 1992, p. 72)

USS Barb, itself, would be remembered as one of the famed submarines regarding tonnage sunk during WWII.

Even during the early years of the Cold War, alcohol was utilized as a motivational tool. The Commander in Chief of the Atlantic Fleet, Admiral Jerauld Wright, promised a

case of whiskey to the first U.S. naval vessel to force the surfacing of a [Soviet] submarine. He even displayed this proclamation outside of his office. It read:

Whereas, the presence of unidentified submarines in the approaches to the United States has been frequently reported, and

Whereas, the submarines have been uncooperative in declaring either their identity or their intent as is required by the customs and usages of honorable seamen, and

Whereas, tangible evidence that these surreptitious operations are being conducted would result in appropriate embarrassment to those involved.

Therefore, I do hereby pledge to donate one case of Jack Daniels Old No. 7 Brand of Quality Tennessee Sour Mash Corn Whiskey, made as our fathers made it for seven generations at the oldest registered whiskey distillery in the United States, established 1866, to the first Scene of Action Commander in the Atlantic who produces evidence that a "non U.S. or known friendly" submarine has been worn out. (Sherry & Drew, 1998, p. 41)

It was not until 1980 for an exception to the policy to be made. The Secretary of the Navy at the time, Edward Hidalgo, made the decision to allow sailors "that had been out to sea for an extended period to each have two beers (later set to 45 continuous days)" (U.S. Naval Institute News (USNI News, 2014, n.p.). This decision was apparently "prompted by Hidalgo's experience on USS Enterprise during World War II when a kamikaze attack plane crashed through an elevator and destroyed the cargo of beer" (USNI News, 2014, n.p.).

G. CULTURE OF ALCOHOL IN THE U.S. NAVY

Accessing the U.S. Navy's unofficial march song, *Anchors Aweigh*, one can see a change in lyrics relating to alcohol. It was originally written by a midshipman at the United States Naval Academy, Alfred H. Miles, in 1906, which preceded General Order 99. The original lyrics were:

Verse 1 Stand Navy down the field Sails set to the sky We'll never change our course So Army you steer shy-y-y-y Roll up the score, Navy Anchors Aweigh Sail Navy down the field And sink the Army, sink the Army grey!

Verse 2
Get under way, Navy
Decks cleared for the fray
We'll hoist true Navy Blue
So Army down your grey-y-y
Full speed ahead, Navy
Army heave to
Furl Black and Grey and Gold
And hoist the Navy, hoist the Navy Blue!

These lyrics are that of a student's pride in their school and against their school's rival, the United States Military Academy. Again, it is noteworthy that these lyrics were written prior to Secretary Daniels' General Order 99 in 1914. However, a third verse was added by a George D. Lottman in 1926, which was after the Navy's instillment of alcohol prohibition. The added verse was:

Verse 3

Anchors Aweigh, my boys, Anchors Aweigh.
Farewell to college joys, we sail at break of day-ay-ay.
Through our last night on shore, drink to the foam,
Until we meet once more:
Here's wishing you a happy voyage home.

The specific line to take notice is "Through our last night on shore, drink to the foam." The song's lyrics were revised in 1997 by then Master Chief Petty Officer of the Navy (MCPON) John Hagen to be more representative of the Navy as a whole and not just the USNA. The revised lyrics were:

Verse 1
Stand Navy out to sea,
Fight our battle cry;
We'll never change our course,
So vicious foe steer shy-y-y-y.
Roll out the TNT,
Anchors Aweigh.
Sail on to victory
And sink their bones to Davy Jones, hooray!

Verse 2 Anchors Aweigh, my boys, Anchors Aweigh.
Farewell to foreign shores,
We sail at break of day-ay-ay-ay.
Through our last night ashore,
Drink to the foam,
Until we meet once more.
Here's wishing you a happy voyage home.

Verse 3
Blue of the mighty deep:
Gold of God's great sun.
Let these our colors be
Till all of time be done, done, done, done.
On seven seas we learn
Navy's stern call:
Faith, courage, service true,
With honor, over honor, over all.

Of notice, "Through our last night ashore, Drink to the foam" is still present, although not in Verse 3, but in Verse 2 now (United States Naval Academy, n.d., p. 1). Anchors Aweigh is played and sung at patriotic events to include graduations welcoming new sailors (both recruits and officers) into the ranks. This subtle cue is a glamorization of alcohol consumption preceding getting underway. As Dr. Judith Harbertson wrote in her research regarding pre-deployment alcohol misuse among shipboard naval personnel, "the pre-deployment period could present a particular risk for alcohol misuse among personnel anticipating the absence of alcohol" (Harberston, 2016, p. 185).

Although alcohol has been mostly removed from official functions, it is still present at unofficial functions, from 'wetting downs' to 'hails and farewells.' For some individuals, 'wetting down' is a celebration of promotion in which the individual recently promoted purchases alcohol for the attendees with the pay difference between the previous and new rank. 'Hails and farewells' are the customary of welcoming new personnel to a command or organization, while at the same time, bidding farewell to departing personnel. Typically, these events and other socials outside of work hours take place at bars, breweries, or any venue that primarily serves alcohol. Even more blatantly, at one time in the aviation community, a tradition of 'bottle bets' was the standard practice. A 'bottle bet' is between Landing Safety Officers (LSOs) and junior aviators during carrier qualifications. The LSOs

would evaluate junior aviators "regarding a variety of landing criteria, from hitting the correct target wire to catching it on their initial hook-down pass;" and if they "didn't hit the marks, they 'd owe their LSO a bottle of booze" (Ziezulewicz, 2019). This tradition gained senior leadership's attention and has since been prohibited (Ziezulewicz, 2019).

H. CURRENT ALCOHOL BEHAVIOR AMONG U.S. SAILORS

The Department of Defense (DOD) promotes research and seeks a deeper understanding of service members' health, health-related behaviors, and overall well-being through the DOD Health Related Behaviors Survey (HRBS). The DOD HRBS is conducted approximately every three years. It assesses a variety of health-related behaviors: substance use (including alcohol use), mental and physical health, sexual behavior, and post-deployment problems. These topic areas are important to DOD leadership due to their potentially negative effects on an individual's ability to meet the strenuous demands of military life and, overall, force readiness. (Meadows, 2021, p. iii)

For this thesis, I focused on the sections relating to substance use, specifically alcohol use. In reviewing HRBS reports from 2008, 2011, 2014, 2015, and 2018, I consolidated overall percentages for binge drinking (Table 1) and for heavy drinkers/drinking (Table 2) specific to the U.S. Navy. Due to changing methodology (question and response design) for each of the HRBS, it is not proper to compare them to each other, but only to acknowledge them to their respective report years. However, the consolidation of overall percentages from the DOD HRBSs has identified relatively consistent alcohol misuse rates for approximately the past two decades.

Table 1. HRBS: Binge drinking, U.S. Navy, 1998–2018

Year	Overall Percentage
1998	32.0%
2002	44.0%
2005	42.0%
2008	48.0%
2011	36.1%
2014	*34.0%
2015	34.2%
2018	42.7%

^{*}Overall percentage for HRBS 2014 is inclusive of all service branches.

Adapted from (Bray et al., 2009, p. 53), (Barlas et al., 2013, p. 97), (Defense Health Agency, 2015, p. 5), (Meadows et al., 2018, p. 85), (Meadows et al., 2021, p. 75)

Table 2. HRBS: Heavy alcohol use/drinking, U.S. Navy, 1998–2018

Year	Overall Percentage
1998	13.0%
2002	19.0%
2005	17.0%
2008	18.0%
2011	9.4%
2014	*11.1%
2015	6.0%
2018	13.6%

^{*}Overall percentage for HRBS 2014 is inclusive of all service branches.

Adapted from (Bray et al., 2009, pp. 47–48), (Barlas et al., 2013, p. 97), (Defense Health Agency, 2015, pp. 3–4), (Meadows et al., 2018, p. 85), (Meadows et al., 2021, p. 75)

The 2018 DOD HRBS is the most recent and was conducted by the RAND Corporation. In its report, the RAND Corporation stated, "decades of research with military populations have demonstrated that heavy alcohol use is also problematic in military populations, with both active-duty and separated military populations reporting high rates of alcohol use disorder and resulting negative consequences" (Meadows, 2021, p. 74). Overall, the survey revealed that 34% of all U.S. service members were current binge drinkers, compared to 26.5% in the general population. It also revealed that 9.8% were current heavy drinkers, compared to 8.9% in the general population. (Meadows, 2021, pp.

75–76) Although these percentages include service members from all branches, the U.S. Navy had comparably higher rates among the branches: binge drinking at 42.7% and heavy drinking at 13.6%. (Meadows, 2021, p. 78) Once adjusted for differences in survey methodologies, compared to the 2015 DOD HRBS, 2018 rates had increased significantly. (Meadows, 2021, p. 77)

In addition to these rates of binge drinking and heavy drinking, the 2015 and 2018 DOD HRBSs also sought to identified perceptions to the possible culture of said alcohol misuse. For the 2015 DOD HRBS, survey results revealed that 67.0% of U.S. sailors agreed with statements that alcohol consumption was glamorized by military culture and even supported by leadership. (Meadows et al., 2018, p. 92). For 2018 DOD HRBS, survey results revealed that only 29.0% agreed to a military culture supportive of drinking (Meadows, 2021, p. 80). The difference between 2015 percentage of 67.0% and 2018 percentage of 29.0% is due to the scales not being directly comparable to each other; "items and response scale were modified" (Meadows et al., 2021).

I. ACCESSIBILITY OF ALCOHOL TO U.S. SAILORS

Whether on-base or off-base, alcohol is readily accessible to U.S. sailors of legal drinking age when off-duty. On-base Navy Exchanges (NEX) provide sailors with the opportunity to purchase alcohol at lower, if not discounted, prices. This physical availability of alcohol facilitates its social availability to others, including underage sailors. As a result, alcohol consumption becomes the recreational activity for most junior sailors. (Moore, 2007, para. 29)

However, if the government discontinued the sale of alcohol on bases, the availability of alcohol to sailors is still available off-base. It is available from businesses that sell alcohol with special promotions to attract sailors to their establishments. Surrounding most naval bases are clusters of bars, nightclubs, and liquor stores to monopolize on the concentration of sailors who want to decompress from a stressful environment. (Moore, 2007, para. 29)

The purchasing habits of U.S. sailors was accessed in the 2015 DOD HRBS. As seen in Figure 1, 44.9% of U.S. sailors "mainly purchased alcohol off base," 27.5%

"mainly purchased alcohol on base," and the remaining 27.5% "purchased alcohol equally on and off base" (Meadows et al., 2018).

Figure 1. 2015 DOD HRBS Table 5.13. Source: Meadows et al. (2018).

	Total	Air Force	Army	Marine Corps	Navy	Coast Guard
	(1)	(2)	(3)	(4)	(5)	(6)
Military culture supportive of drinking	68.2%	65.3% ^{c,e}	69.2% ^e	74.1% ^{a,d,e}	67.0% ^{c,e}	60.1% ^{a,b,c,d}
	(66.8–69.7)	(63.2–67.4)	(66.3–72.1)	(70.6–77.6)	(64.2–69.9)	(58.5–61.8)
Mainly purchased alcohol on base	37.6%	40.2% ^{d,e}	43.3% ^{d,e}	41.0% ^{d,e}	27.5%a,b,c,e	14.7%a,b,c,d
	(35.8–39.4)	(37.8–42.7)	(39.6–47.1)	(36.5–45.5)	(24.4–30.6)	(13.4–16.0)
Mainly purchased alcohol off base	38.3%	34.6% ^{d,e}	35.4% ^{d,e}	33.6% ^d ,e	44.9% a,b,c,e	66.3% ^{a,b,c,d}
	(36.5–40.0)	(32.3–36.9)	(31.9–39.0)	(29.5–37.7)	(41.4-48.4)	(64.5–68.0)
Purchased alcohol equally on and off base	24.1%	25.2% ^e	21.2% ^d	25.4% ^e	27.5% ^{b,e}	19.1% ^{a,c,d}
	(22.6–25.7)	(23.1–27.3)	(18.2–24.3)	(21.4–29.4)	(24.3–30.7)	(17.6–20.5)
Supervisor does not discourage alcohol use	42.4%	48.8% ^{c,d,e}	43.8% ^{d,e}	38.6% ^a	37.2% ^{a,b}	37.1% ^{a,b}
	(40.9–44.0)	(46.6–51.0)	(40.5–47.0)	(34.7–42.6)	(34.2–40.3)	(35.5–38.8)
Supervisor somewhat discourages alcohol use	38.7%	34.5% ^{c,d,e}	35.0% ^{c,d,e}	44.8% ^{a,b}	44.3% ^{a,b}	42.8% ^{a,b}
	(37.1–40.2)	(32.3–36.6)	(31.9–38.2)	(40.7–48.9)	(41.1–47.4)	(41.1–44.5)
Supervisor strongly discourages alcohol use	18.9%	16.7% ^{b,e}	21.2% ^a	16.5%	18.5%	20.1% ^a
	(17.6–20.2)	(15.1–18.3)	(18.5–23.9)	(13.5–19.6)	(16.1–21.0)	(18.7–21.5)

NOTE: All data are weighted. 95-percent confidence intervals are presented in parentheses.

With this data set, the accessibility of alcohol to U.S. sailors is more likely to be purchased off base where military oversight is extremely reduced. Unfortunately, a trend could not be identified due to similar data not being collected in the previous surveys or the more recent 2018 DOD HRBS.

J. MEDIA COVERAGE OF ALCOHOL MISUSE

Whether stateside or abroad, U.S. sailors' alcohol misuse can have negative impacts on public relationships with the local community and/or host nation. Alcohol misuse among U.S. service members has resulted in negatively gained media coverage. Two examples received extensive media coverage in Japan and the U.S. In 2016, the U.S. Navy "banned its sailors on the Japanese island of Okinawa from drinking alcohol, both on and off base, and placed tight restrictions on their movement after a sailor was arrested on suspicion of drunken driving" (Fifield, 2016). Again, in 2017, the service members in Japan

^a Estimate is significantly different from the estimate in column 2 (Air Force).

^b Estimate is significantly different from the estimate in column 3 (Army).

^c Estimate is significantly different from the estimate in column 4 (Marine Corps).

^d Estimate is significantly different from the estimate in column 5 (Navy).

^e Estimate is significantly different from the estimate in column 6 (Coast Guard).

were banned from drinking alcohol after a fatal crash involving Japanese nationals and a U.S. Marine. Additionally, the service members stationed on mainland Japan were also banned from drinking alcohol, both on and off base. (Fifield, 2017) Indirectly, these incidents and their resulting media coverage created animosity between the U.S. and allies. Both incidents in this case "fueled public anger about the U.S. bases in Okinawa and the crimes and accidents that are associated with them" among Japanese nationals (Fifield, 2017). However, neither incident involved a U.S. sailor that was actively assigned to or embarked on a U.S. naval vessel at the time. Both individuals were at shore assignments.

K. POSSIBLE EXAMPLE OF PSYCHOLOGICAL REACTANCE

The U.S. Navy is a rule intensive environment. A sailor has policies, procedures, rules, regulations, and standards that they are required to follow. Some basic examples include uniform regulations, grooming standards, socialization/fraternization rules, etc. Sailors are told where to be and when to be there. Alcohol consumption is no exception. With that, is sailors' alcohol use/misuse a possible example of psychological reactance?

The theory of psychological reactance was first developed in 1966 by an American psychologist, Jack Brehm, who has since written multiple books and articles regarding the topic. In his 1981 book, *Psychological Reactance – A Theory of Freedom and Control*, he states that the "motivational state (psychological reactance) will manifest itself" when "freedoms are threatened or lost" (p. 4). As such, the theory implies that "a threat to or loss of a freedom motivates the individual to restore that freedom ... the direct manifestation of reactance is behavior directed toward restoring the freedom in question" (p. 4). Even when a threatened or lost freedom cannot be restored, "reactance is aroused and has the consequence of making the lost option more desirable" (Brehm, 1981, p. 4).

Relating to Brehm's research, U.S. sailors' behaviors leading to alcohol misuse may be their reactance to regain an extremely restricted (threatened) freedom. Sailors' alcohol abuse in the U.S. Navy is a possible example of psychological reactance. Psychological reactance might assist in explaining why sailors are so passionate to consume alcohol when available and allowed before/after deployments and during port visits.

III. METHODOLOGY

Using a mixed method of qualitative and quantitative approaches, I explore the background of alcohol in the U.S. Navy in conjunction with understanding the preferences and views of U.S. naval officers at NPS to better promote responsible alcohol consumption among U.S. sailors. The qualitative analysis stemmed from a literature review, to include a brief look at other navies' alcohol policies. Through a survey, the quantitative analysis identifies and presents (in graphical form) preferences and views regarding current alcohol policy on U.S. naval vessels from naval officers who will potentially rotate into command leadership roles. Moreover, the survey identifies other aspects (main supports and concerns) to consider when incorporating effective policies regarding responsible alcohol consumption among U.S. sailors.

A. SURVEY DESIGN

This research problem affects all U.S. sailors, whether afloat or ashore. It has a significantly more impactful effect on U.S. sailors assigned to or embarked on U.S. naval vessels. However, U.S. sailors' behaviors that are formed at afloat commands will transfer with them to their follow-on shore commands. This survey specifically addresses aspects associated with alcohol behaviors developed during afloat tour of duties.

As such, the research team thought it necessary to acquire feedback from experienced fleet personnel. This research team consists of the following individuals:

- Dr. Ryan Sullivan Thesis Advisor, Associate Professor of Economics, Naval Postgraduate School
- (Myself) LCDR Philip Robinson, U.S. Navy Student, Naval Postgraduate School

We developed a twenty-question survey. The data obtained from the sample population would need to be representation of the fleet. As such, we sought to utilize the U.S. naval officers of legal drinking age that were in-resident students at NPS. According to the NPS Institutional Research Office, the U.S. naval officers, including Limited Duty Officers

(LDOs) and Warrant Officers (WOs), at NPS represents a variety of community designators:

- 1. Unrestricted Line Officers
 - 111X Surface Warfare Officer
 - 112X Submarine Warfare Officer
 - 113X Special Warfare Officer
 - 114X Explosive Ordinance Disposal Officer
 - 131X Naval Aviator
 - 132X Naval Flight Officer
- 2. Restricted Line Officers
 - 120X Human Resources Officer
 - 121X Nuclear Propulsion Training Officer
 - 122X Nuclear Engineering Officer
 - 123X Permanent Military Professor
 - 144X Engineering Duty Officer
 - 150X Aerospace Engineering Duty Officer, Engineering or Maintenance
 - 151X Aerospace Engineering Duty Officer, Engineering
 - 152X Aerospace Engineering Duty Officer, Maintenance
 - 154X Aviation Duty Officer
 - 171X Foreign Area Officer
 - 180X Meteorology/Oceanography Officer
 - 181X Information Warfare Officer
 - 182X Information Professional Officer
 - 183X Intelligence Officer
 - 184X Cyber Warfare Engineering Officer
- 3. Staff Corps Officers
 - 21XX Medical Corps
 - 22XX Dental Corps

- 23XX Medical Service Corps
- 25XX JAG Corps
- 27XX Senior Health Care Executive Officer
- 29XX Nurse Corps
- 31XX Supply Corps
- 41XX Chaplain Corps
- 51XX Civil Engineering Corps

Due to the low quantity of survey participants that were LDOs or WOs, I did not find it necessary to breakdown their designators. Overall, all of the U.S. naval officers present at NPS bring knowledge and experience from their respective tours aboard U.S. naval vessels from across the globe to NPS. Additionally, after completing their advanced degree programs at NPS, these officers will rotate into billets with increased leadership responsibilities that may potentially include command one day.

The service-related inputs required that survey participants served onboard a U.S. naval vessel. Although not an eliminating factor, it was preferred that the individual had been aboard for at least one deployment. Through this approach, I hoped to identify non-biased inputs regarding current preferences and views with alcohol on U.S. naval vessels from a majority of mid-grade naval officers who will transition into command leadership roles or, at the very least, increased leadership roles. Moreover, the survey identified additional aspects to consider when incorporating effective policies regarding responsible alcohol consumption in the fleet. Aspects included participants' top criteria for developing an alcohol policy, participants' opinions on whether alcohol would increase or decrease alcohol misuse, and main support/concern for allowing alcohol onboard U.S. naval vessels.

Individuals participated voluntarily and anonymously. Questions and responses (to include the combining of questions and responses) that could be used to identify participants were intentionally made broad and given in ranges to promote individuals' privacy and to promote their participation in the survey. The first eight questions were demographical in nature: gender, age, rank, prior enlisted, service time, career field/

designation, ship served aboard, and number of deployments. The remaining twelve questions were regarding alcohol policy. See Appendix for survey.

B. ALCOHOL POLICY ALTERNATIVES

The three policies our research team based our survey around, specifically survey question #11, were the current U.S. Navy alcohol control and prevention policy (the status quo), the RAN's alcohol policy (permittance in port only), and the U.K. Royal Navy's alcohol policy (permittance in port and underway). For both the Australian and U.K. policies, authorized use of alcohol is permitted onboard their naval vessels within a specific timeframe and with exceptions to certain job specialties.

(1) Status Quo / Current Alcohol Policy on U.S. Naval Vessels

As briefly explained in this thesis' literature review, OPNAVINST 1700.16B, *Alcoholic Beverage Control*, prohibits the consumption of alcohol on U.S. naval vessels while in port and underway (CNO, 2015, p. 6). Exceptions to this policy is the occasional "beer day" awarded after 45-days of continuous underway or for an official event (CNO, 2015, p. 7). This is the current status quo.

(2) Permit Alcohol on U.S. Naval Vessels Only in Port

An alternative to the status quo would be to permit alcohol on U.S. naval vessels only in port. This would be with limitations and at commanding officers' discretion. The RAN alcohol policy is more closely related to this category of alternative.

(3) Permit Alcohol on U.S. Naval Vessels in Port and Underway

Another alternative to the status quo would be to permit alcohol on U.S. naval vessels in port and underway. Again, this would be with limitations and at commanding officers' discretion. The U.K. Royal Navy alcohol policy is more closely related to this category of alternative.

(4) Total Alcohol Prohibition

Another alternative to the status quo would be total alcohol prohibition. Our research team wanted to ensure that a more restrictive alternative was available to survey participants to choose from. This policy alternative would be aligned with Secretary Daniels' original General Order 99 from 1914.

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IV. SURVEY RESULTS AND RESEARCH FINDINGS

During the 4th quarter of the 2022 academic year, the survey was distributed to all the U.S. naval officers who were in-resident students at NPS through its bulk email system. It was facilitated online through Qualtrics and was made available for a three-week period from 3–24 August 2022. According to the NPS Institutional Research Office, there were 553 U.S. naval officers enrolled during this period. Of those 553 individuals, 154 individuals actively participated in this anonymous survey in its entirety. This sample population represents 27.85% of all the U.S. naval officers at NPS. In the following subsections, Figures 2 through 7 and Tables 3 through 4 present the demographics of the sample population. Figures 8 through 23 and Table 5 present the main findings of the survey's questions related to the DON's alcohol policy. Survey results are as follow:

A. DEMOGRAPHICS

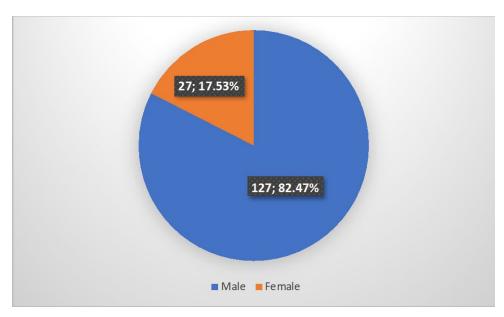


Figure 2. Survey Question #1: Gender.

The majority of survey participants were male (82.47%) versus female (17.53%).

1; 0.65%
10; 6.49%
48; 31.17%

25-29 30-34 35-39 40-44 45-49

Figure 3. Survey Question #2: Age.

The majority of survey participants were age 25–29 (40.26%). The remaining participants were age 30–49. There were no responses for participants \leq 24 and \geq 50.

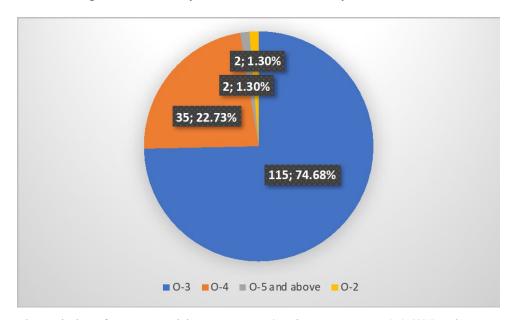


Figure 4. Survey Question #3: What is your rank?

The majority of survey participants were O-3, Lieutenant, USN (74.68%). The next substantial rank was O-4, Lieutenant Commander, USN (22.73%). The remaining participants were equally O-2, Lieutenant Junior Grade, USN (1.30%) and O-5, Commander, USN and above (1.30%). There were no responses for O-1, Ensign, USN.

37; 24.03% 117; 75.97%

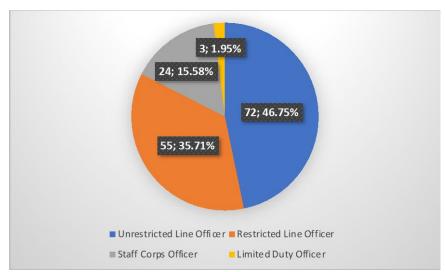
Figure 5. Survey Question #4: Are you prior enlisted?

The majority of survey participants were not prior enlisted (75.97%) versus those that were prior enlisted (24.03%).

Table 3. Survey Question #5: How many years have you been in the U.S. Navy? (Only numbers may be entered in this field. Each answer must be between 0 and 40.)

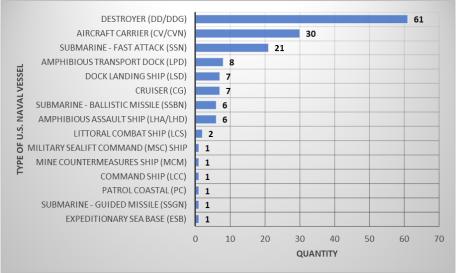
Maximum	25
Median	8
Minimum	3
Mean	9.669
Mode	6
Range	22
Standard Deviation	4.866

Figure 6. Survey Question #6: Select the appropriate category related to your designator (if your designator has changed while at NPS, please select category while assigned/embarked on a U.S. naval vessel).



The majority of survey participants were Unrestricted Line Officers (46.75%). The majority was followed second by Restricted Line Officers (35.71%), followed third by Staff Corps Officers (35.71%), and followed last by Limited Duty Officers (1.95%). There were no responses for Warrant Officer.

Figure 7. Survey Question #7: What type of U.S. naval vessel? (please select the type of vessel that you served on the longest as an officer)



The top three types of U.S. naval vessels served aboard by survey participants were: Destroyers (DD/DDG) at 39.61%, Aircraft Carriers (CV/CVN) at 19.48%, and Submarines – Fast Attack at 13.64%. There were no responses for Submarine Tenders (AS), Frigates (FF/FFG), Hospital Ships (T-AH), and Other.

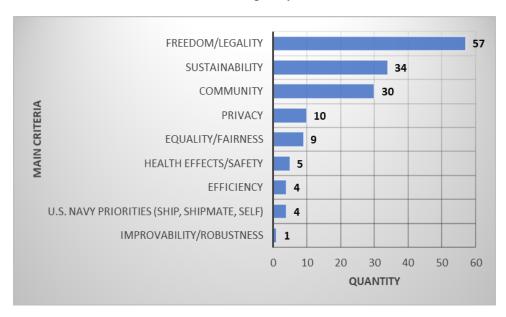
Table 4. Survey Question #8: How many deployments (6 months or more) have you had onboard a U.S. naval vessel? (Only numbers may be entered in this field. Each answer must be between 0 and 40.)

Maximum	10
Median	2
Minimum	0
Mean	1.935
Mode	1, 2 *
Range	8
Standard Deviation	1.566

^{*}Two responses ("1" and "2") had equal qualities (52 each) for Mode.

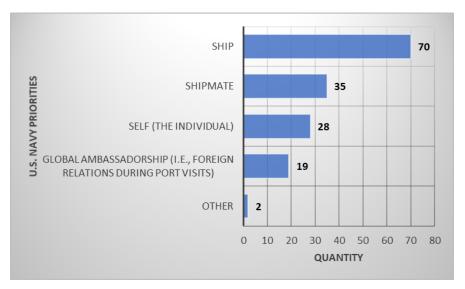
B. ALCOHOL-RELATED POLICY QUESTIONS

Figure 8. Survey Question #9. What is your main criteria in creating an alcohol policy?



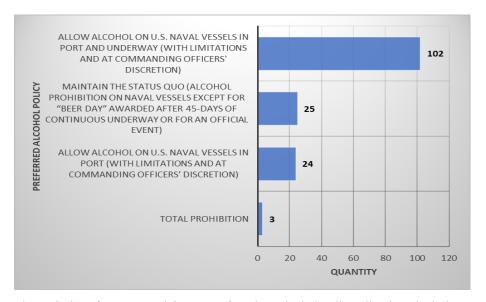
The top three criteria in creating an alcohol policy were: Freedom/Legality at 37.01%, Sustainability at 22.08%, and Community at 19.48%. There was no response for Other.

Figure 9. Survey Question #10. Of the following, what would be your overall priority to safeguard regarding alcohol policy?



The majority of survey participants ranked Ship (45.45%) as the overall priority to safeguard regarding alcohol policy versus Shipmate (22.73%), Self (18.18%), Global Ambassadorship (12.34%), and Other (1.30%).

Figure 10. Survey Question #11. Please select the policy which most closely aligns with your preferred alcohol policy for the Department of the Navy.



The majority of survey participants preferred an alcohol policy allowing alcohol on U.S. naval vessels in port and underway (66.23%) versus the status quo (16.23%), in port only (15.58%), and total prohibition (1.95%).

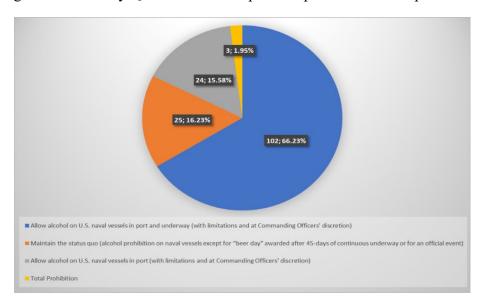
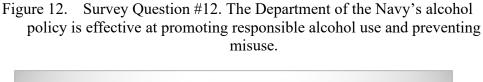
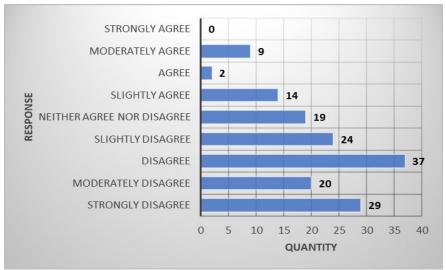


Figure 11. Survey Question #11. Graphical representation as a pie chart.

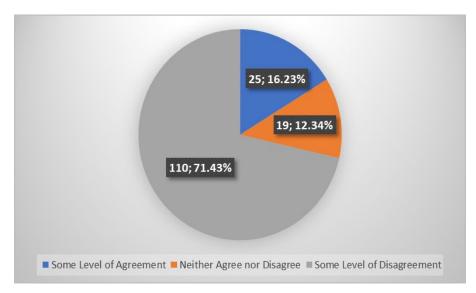
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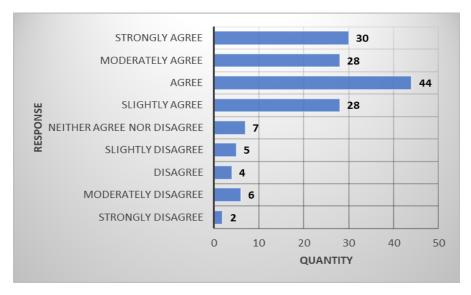
The majority of survey participants' responses leaned toward disagreement in effectiveness at promoting responsible alcohol use and preventing misuse. There were no responses for the "Strongly Agree" category.

Figure 13. Survey Question #12. Pie chart summarizing some level of agreement, disagreement, or neither.



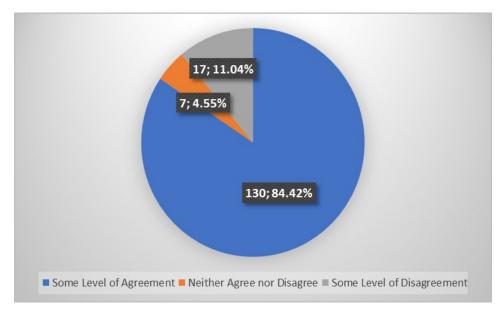
The majority of survey participants responded with some level of disagreement (71.43%) versus neither agreement/disagreement (12.34%) and some level of agreement (16.23%).

Figure 14. Survey Question #13. The Department of the Navy's alcohol policy indirectly promotes misuse (specifically binge drinking and heavy drinking) before/after deployments and during port visits.



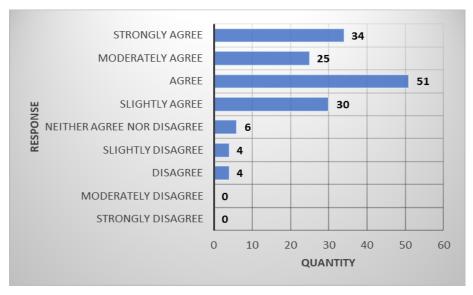
The majority of survey participants' responses leaned toward agreement that the current alcohol policy indirectly promotes misuse (specifically binge drinking and heavy drinking) before/after deployments and during port visits.

Figure 15. Survey Question #13. Pie chart summarizing some level of agreement, disagreement, or neither.



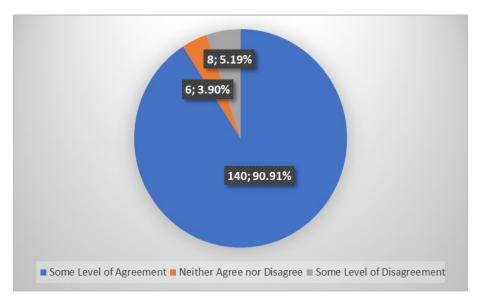
The majority of survey participants responded with some level of agreement (84.42%) versus neither agreement/disagreement (4.55%) or some level of disagreement (11.04%).

Figure 16. Survey Question #14. The U.S. Navy has an alcohol culture.



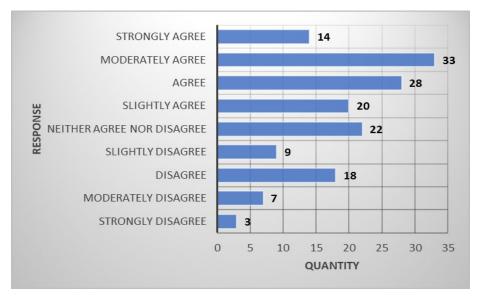
The majority of survey participants' responses leaned toward agreement that the U.S. has an alcohol culture current. There were no responses for the "Moderately Disagree" and "Strongly Disagree" categories.

Figure 17. Survey Question #14. Pie chart summarizing some level of agreement, disagreement, or neither.



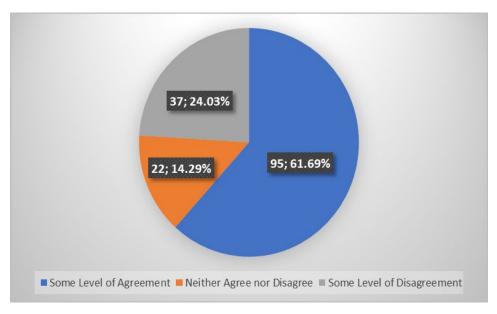
The majority of survey participants responded with some level of disagreement (90.91%) versus neither agreement/disagreement (3.90%) or some level of agreement (5.19%).

Figure 18. Survey Question #15. Disciplinary actions for alcohol-related incidents (ARIs) have taken time and attention away from my primary duties and responsibilities.



The majority of survey participants' responses leaned toward agreement in time and attention taken away from primary duties and responsibilities due to ARIs.

Figure 19. Survey Question #15. Pie chart summarizing some level of agreement, disagreement, or neither.

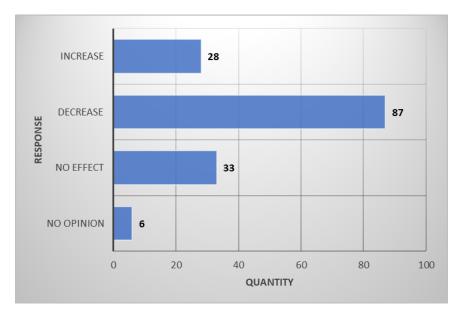


The majority of survey participants responded with some level of agreement (61.69%) versus neither agreement/disagreement (14.29%) or some level of agreement (24.03%).

Table 5. Survey Question #16. On average, how many manhours/month have you lost due to disciplinary actions regarding ARIs? (Only numbers may be entered in this field. Each answer must be between 0 and 720.)

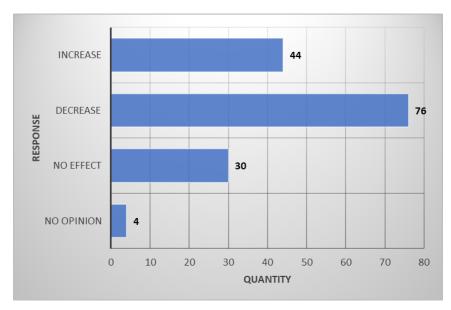
Maximum	480
Median	4
Minimum	0
Mean	19.481
Mode	0
Range	480
Standard Deviation	52.340

Figure 20. Survey Question #17. Allowing alcohol consumption on U.S. naval vessels would alcohol misuse.



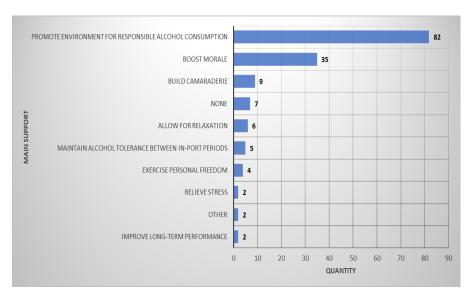
The majority of survey participants thought that allowing alcohol consumption on U.S. naval vessels would decrease (56.49%) alcohol misuse.

Figure 21. Survey Question #18. Allowing alcohol consumption on U.S. naval vessels would ______ alcoholic-related disciplinary incidents (ARIs).



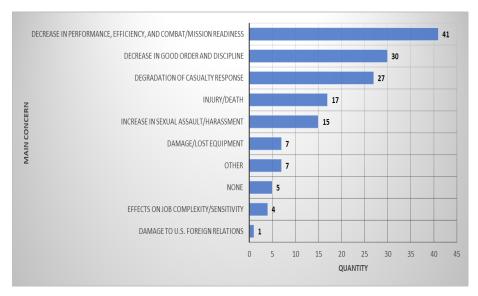
The majority of survey participants thought that allowing alcohol consumption on U.S. naval vessels would decrease (49.35) ARIs.

Figure 22. Survey Question #19. My main support for allowing alcohol consumption on U.S. naval vessels would be.



The top three main supports from survey participants for allowing alcohol consumption on U.S. naval vessels were: promote environment for responsible alcohol consumption (53.25%), boost morale (22.73%), and build camaraderie (5.84%).

Figure 23. Survey Question #20. My main concern of allowing alcohol consumption on U.S. naval vessels would be.



The top three main concerns from survey participants for allowing alcohol consumption on U.S. naval vessels were: decrease in performance, efficiency, and combat/mission readiness (26.62%); decrease in good order and discipline (19.48%), and degradation of casualty response (17.53%).

C. FINDINGS

The primary finding from my research identify the preferences of 154 U.S. naval officers' regarding which alcohol policy most closely aligned with their preferred alcohol policy for the DON (Figures 10–11). 66.23% of survey participants preferred an alcohol policy that would allow alcohol on U.S. naval vessels in port and underway (with limitations and at commanding officers' discretion). 16.23% preferred maintaining the status quo. 15.58% preferred an alcohol policy that would allow alcohol on U.S. naval vessels in port only (with limitations and at commanding officers' discretion). 1.95% even preferred a more restrictive alcohol policy of total alcohol prohibition. In comparison with the status quo, a combined 81.81% of survey participants preferred an alcohol policy which would allow alcohol on U.S. naval vessels to a greater extent than presently. Alternatively, when combining the status quo and total alcohol prohibition, only 18.18% of the sample population chose between these two options.

Other primary findings included the identification of the sample population's perceptions related to the current alcohol policy (Figures 12–15). 71.43% of survey participants leaned toward disagreement with the current alcohol policy's effectiveness at promoting responsible alcohol use and preventing misuse. 84.42% even leaned toward agreement that the current alcohol policy actually promotes alcohol misuse, though indirectly, by restricting U.S. sailors' opportunity to drink while only in port while off ship. As researched by others, alcohol consumption leading to misuse significantly increases immediately before/after deployments and during port visits in anticipation of alcohol prohibition underway (Harberston, 2016, p. 185). In addition, 90.91% of survey participants (Figures 16–17) leaned toward agreement that the U.S. Navy has an alcohol culture.

Secondary findings included participants' criteria in creating alcohol policy, opinions on allowing alcohol on U.S. naval vessels, and their main support/concern factors for allowing alcohol aboard U.S. naval vessels. With respect to desired criteria in creating alcohol policy (Figures 8–9), the top three responses were: 1) freedom/legality, 2) sustainability, and 3) community. Regarding whether or not allowing alcohol back onboard U.S. naval vessels would affect alcohol misuse, survey participants' opinions would

suggest that it might. 87 survey participants (56.49%) responded that they believed allowing alcohol on U.S. naval vessels would decrease alcohol misuse. 28 participants (18.18%) responded that it would increase alcohol misuse. 33 participants (21.43%) believed there would be no effect, while 6 participants (4.90%) had no opinion at all. Additionally, regarding whether or not allowing alcohol back onboard U.S. naval vessels would affect ARIs, survey participants' opinions would also suggest that it might. 76 survey participants (49.35%) responded that they believed allowing alcohol on U.S. naval vessels would decrease alcohol misuse. 44 participants (28.57%) responded that it would increase alcohol misuse. 30 participants (19.48%) believed there would be no effect, while 4 participants (2.60%) had no opinion at all.

If alcohol consumption was to be allow back aboard U.S. naval vessels, it would be important to understand what would be supporting and concerning factors. With respect to main supports (Figure 22), the top three responses of survey participants were: 1) promote environment for responsible alcohol consumption, 2) boost morale, and 3) build camaraderie. With respect to main concerns (Figure 23), the top three responses of survey participants were: 1) decrease in performance, efficiency, and combat/mission readiness; 2) decrease in good order and discipline; and 3) degradation of casualty response. With fleet feedback, these are important factors to consider when developing future alcohol policies.

D. LIMITATIONS

My research strategy has three significant limitations. First, a literature review was only conducted with alternatives to the DON's alcohol policy being the alcohol policies (the RAN alcohol policy and the U.K. Royal Navy alcohol policy) from other English-speaking countries with whom the U.S. has strong foreign relations and interoperability. There are other world navies who prohibit alcohol aboard their naval vessels, and there are also other world navies who allow alcohol aboard their naval vessels. These policies would be worth reviewing. Second, in addition, attaining these RAN and U.K. Royal Navy policies was extremely limited. Due to the sensitivity of shipboard operations and accessibility online, I was unable to attain detailed policy and procedures regarding the

conduct of allowing alcohol onboard their respective naval vessels. Third, although the targeted naval population at NPS had operational experience from across the fleet and represented a variety of designations and platforms, survey participants were mainly junior officers O-2 through O-4 with one O-5. This does not account for preferences and views of senior enlisted (E-7 through E-9) and senior officers (O-5 and above). Due to their high level of involvement in command leadership and coordination, their input would be invaluable and should be identified as well.

V. CONCLUSION

Alcohol misuse is associated with chronic diseases, various cancers, high blood pressure, psychological disorders, unintentional injuries, violence, and other alcohol use disorders (CDC, 2022, para. 10). Not only can alcohol misuse be detrimental to U.S. sailors' lives, but it can also divert commands' resources from operational readiness. This disruption overall impairs the U.S. Navy's ability to effectively support operations due to manning issues and lost man hours caused by health issues and alcoholic-related incidents (ARIs). This thesis documents a distinct differentiation in viewpoints between policy set by decision makers and fleet feedback from U.S. naval officers at NPS.

A. RECOMMENDATION

After reviewing previous DOD HRBSs in my literature review, the rates of alcohol misuse relating to binge drinking and heavy alcohol use/drinking in the U.S. Navy have been consistent over the past twenty years. Compounded with the forementioned findings and limitations of my research, I recommend that further policy evaluation be conducted utilizing a formal CBA framework to compare the DON's alcohol policy against other foreign navies' alcohol policies. In doing so, one would be better able to determine which alcohol policy would best promote responsible alcohol consumption among U.S. sailors. According to the fifth edition of *Cost-Benefit Analysis: Concepts and Practice* by Anthony E. Boardman et al., the major steps in a CBA are as follows:

- 1. Explain the purpose of the CBA.
- 2. Specify the set of alternative projects.
- 3. Decide whose benefits and costs count.
- 4. Identify the impact categories, catalogue them, and select metrics.
- 5. Predict the impacts quantitatively over the life of the project.
- 6. Monetize all impacts.
- 7. Discount benefits and costs to obtain present values.
- 8. Compute the net present value of each alternative.

- 9. Perform sensitivity analysis.
- 10. Make a recommendation. (Boardman, 2018, p. 5)

This thesis' research will be able to assist future researchers in developing steps 1–4 of the above formal process. A policy change of this magnitude cannot simply be made alone on the results of a survey of U.S. naval officers at NPS, but these survey results specifically provide useful insight into public opinion (fleet feedback) regarding whose benefits and costs count. Conducting a CBA to identify the most effective alcohol policy may also require additional future research.

B. FUTURE RESEARCH

As previously stated, conducting a CBA to identify the alcohol policy that would best promote responsible alcohol consumption may also require additional research. Such future research would include:

- Improving this survey questionnaire and continuing to survey future NPS
 cohorts to collect additional data points. Conducting similar surveys at
 other DOD institutions of higher education, i.e., the Naval War College
 and Senior Enlisted Academy, to collect additional data points and
 potentially identify trends across the fleet.
- 2. Due to our increasing interoperability, conducting research jointly between the U.S. Navy, RAN, and the U.K. Royal Navy may also provide insight that would be beneficial to all three naval service branches in promoting responsible alcohol consumption amongst its respective sailors.
- 3. Conducting a feasibility study to determine whether or not current U.S. ship/vessel designs/infrastructure could be modified to support allowing alcohol storage, sale, and consumption while underway.

The overall purpose of my research was to identify preferences and views of U.S. naval officers in what they believe would best promote responsible alcohol consumption among U.S. sailors. In the 2018 DOD HRBS, the Rand Corporation stated: "DOD, the services, and the Coast Guard must better understand the culture and climate surrounding alcohol

use and then take steps to shift the culture away from excessive use" (Meadows et al., 2021, p. 215). At the very least, my research adds data points to supplement other bodies of work for the DON's consideration to better understand the culture and climate surrounding alcohol in the U.S. Navy.

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APPENDIX. SURVEY – ALCOHOL ON U.S. NAVAL VESSELS



Survey - Alcohol on U.S. Naval Vessels

Study Information Sheet

Permission. The Naval Postgraduate School (NPS) Institutional Review Board (IRB) approved protocol number for this survey is

Please read the following "Study Information Sheet" prior to proceeding forward.

Introduction. You are invited to participate in a research study on the Department of the Navy's alcohol control and prevention policy onboard U.S. naval vessels. The overall purpose of my thesis research is to access different alcohol policies and identify the best policy to promote responsible alcohol consumption among U.S. Sailors.

Participation. Your participation in this study is strictly voluntary. If you choose to participate, you can change your mind at any time and withdraw from the study. You will not be penalized in any way or lose any benefits to which you would otherwise be entitled if you choose not to participate in this study or to withdraw.

Procedures. As U.S. naval officers (age: 21+) at NPS who have previously deployed aboard a U.S. naval vessel, you are being asked to complete a web-based anonymous survey relating to the Department of the Navy's alcohol policy onboard U.S. naval vessels. The survey is 20 questions and should take approximately 10-15 minutes to complete. No compensation will be provided.

Location. The survey will be facilitated online through Qualtrics. The link will remain active for three weeks until 11:59PM on 24 August 2022.

Potential Risks and Discomforts. The potential risk of breach of confidentiality is minimal in this study. This survey is anonymous and strictly voluntary. No IP addresses will be collected, and no personally identifiable information (PII) will be collected.

Anticipated Benefits. You will not directly benefit from your participation in this research. However, the results of the survey may inform policy makers' decisions about maintaining the status quo or changing policy.

Confidentiality & Privacy Act. Any information that is obtained during this study will be kept confidential to the full extent permitted by law. All efforts, within reason, will be made to keep your personal information in your research record confidential, but total confidentiality cannot be guaranteed. Survey responses will be stored on secure hard drives and servers used by the research team.

Points of Contact. If you have any questions or comments about the research, or you experience an injury or have questions about any discomforts that you experience while taking part in this study, please contact the Principal Investigator, Dr. Ryan Sullivan, rssulliv@nps.edu. Questions about your rights as a research subject or any other concerns may be addressed to the Navy Postgraduate School IRB Chair, Dr. Larry Shattuck, 831-656-2473, Igshattu@nps.edu.

Permission to Participate. I have read the information provided above. I have been given the opportunity to ask questions, and all the questions have been answered to my satisfaction. I understand that by agreeing to participate in this research and signing this form, I do not waive any of my legal rights. By clicking on the "Yes" button, I am acknowledging that I have read and understand this information, and that I agree to voluntarily participate in the survey.

Please click either the "Yes" button and proceed with the survey, or the "No" button and exit the survey if you choose not to participate.

0	Yes,	pro	сее	ed	with	the	Surv	ey
0	No.	exit	the	St	urvey			

DEMOGRAPHICS:
Question 1. Gender:
O Male O Female
Question 2. Age:
 ○ 21-24 ○ 25-29 ○ 30-34 ○ 35-39 ○ 40-44 ○ 45-49 ○ 50-54 ○ 55-59 ○ 60-64 ○ 65 and older
Question 3. What is your rank?
O W-1 O W-2 O W-3 O W-4 O W-5 O O-1 O O-2 O O-3 O O-4 O O-5 and above
Question 4. Are you prior enlisted? O Yes O No

Question 5. How many years have you been in the U.S. Navy? (Only whole numbers may be entered in this field. Each answer must be between 0 and 40.)
Question 6. Select the appropriate category related to your designator: (If your designator has changed while at NPS, please select category while assigned/embarked on a U.S. naval vessel.) O Unrestricted Line Officer O Restricted Line Officer O staff Corps Officer O Limited Duty Officer O Warrant Officer
Question 7. What type of U.S. naval vessel? (Please select the type of vessel that you served on the longest as an officer.) O submarine Tender (AS) O cruiser (CG) O Aircraft Carrier (CV/CVN) O Destroyer (DD/DDG) O Expeditionary Sea Base (ESB) O Frigate (FF/FFG) O Command Ship (LCC) O Littoral Combat Ship (LCS) O Amphibious Assault Ship (LHA/LHD) O Amphibious Transport Dock (LPD) O Dock Landing Ship (LSD) O Mine Countermeasures Ship (MCM) O Patrol Coastal (PC) O Submarine - Ballistic Missile (SSBN) O Submarine - Guided Missile (SSGN)
Submarine - Fast Attack (SSN) Hospital Ship (T-AH) Military Sealift Command (MSC) Ship Other

you had onboard	many deployments (6 months or more) have d a U.S. naval vessel? (Only whole numbers may s field. Each answer must be between 0 and 40.)
ALCOHOL-RELAT	ED QUESTIONS:
Question 9. What an alcohol policy	t is your main criteria to consider when creating ?
O Community	
O Efficiency	
O Equality/Fairness	
O Freedom/Legality O Health Effects/Safe	atu.
O Improvability/Robu	,
O Privacy	
O Sustainability	
O U.S. Navy Priorities	(Ship, Shipmate, Self)
O Other	
	ne following, what would be your overall priority arding alcohol policy?
O Shipmate	
O Self (the individual))
O Global Ambassado O Other	orship (i.e., foreign relations during port visits)
	e select the policy which most closely aligns
with your preferre Navy:	ed alcohol policy for the Department of the
day" awarded after	quo (alcohol prohibition on naval vessels except for "beer r 45-days of continuous underway or for an official event)
O Allow alcohol on U. Commanding Office	S. naval vessels in port (with limitations and at eers' discretion)
at Commanding O	
O Total alcohol prohit	pition

Question 12. The Department of the Navy's alcohol policy is effective at promoting responsible alcohol use and preventing misuse.

	The Department of the Navy's alcohol policy is effective at promoting responsible alcohol use and preventing misuse.			
Strongly Disagree	0			
Disagree	0			
Moderately Disagree	0			
Slightly Disagree	0			
Neither Agree nor Disagree	0			
Slightly Agree	0			
Moderately Agree	0			
Agree	0			
Strongly Agree	0			
indirectly promotes misuse (specifically binge drinking and heavy drinking) before/after deployments and during port visits. The Department of the Navy's alcohol policy indirectly promotes misuse (specifically binge drinking and heavy drinking) before/after deployments and during port visits.				
Strongly disagree	0			
Disagree	0			
Moderately Disagree	0			
Slightly Disagree	0			
Neither Agree nor Disagree	0			
Slightly Agree	0			
Moderately Agree	0			
Agree	0			
Strongly Agree	0			

Question 14. The U.S. Navy has an alcohol culture.

The U.S. Navy has an alcohol culture.

	The U.S. Navy has an alcohol culture.
Strongly disagree	0
Disagree	0
Moderately Disagree	0
Slightly Disagree	0
Neither Agree nor Disagree	0
Slightly Agree	0
Moderately Agree	0
Agree	0
Strongly Agree	0
	0
Question 15. Disciplinary action	ns for alcohol-related incidents
	ttention away from my primary
duties and responsibilities.	
Disciplinary act	ions for alcohol-related incidents (ARIs) have taken time
	on away from my primary duties and responsibilities.
Strongly disagree	0
Disagree	0
Moderately Disagree	0
Slightly Disagree	0
Neither Agree nor Disagree	0
Slightly Agree	0
Moderately Agree	0
Agree	0
Strongly Agree	0
	many manhours/month have you
lost due to disciplinary actions	
numbers may be entered in th	is field. Each answer must be
between 0 and 720.)	
Ouestion 17 Allowing alcohol o	consumption on U.S. naval vessels
_	ol misuse

O Increase O Decrease O No effect O No opinion
Question 18. Allowing alcohol consumption on U.S. naval vessels would alcoholic-related disciplinary incidents (ARIs). O Increase O Decrease O No effect O No opinion
Question 19. My main support for allowing alcohol consumption on U.S. naval vessels would be:
Allow for relaxation Boost morale Build camaraderie Exercise personal freedom Improve long-term performance Maintain alcohol tolerance between in-port periods Promote environment for responsible alcohol consumption Relieve stress Other None
Question 20. My main concern for allowing alcohol consumption on U.S. naval vessels would be:
Damage/lost equipment Damage to U.S. foreign relations Decrease in performance, efficiency, and combat/mission readiness Decrease in good order and discipline Degradation of casualty response Effects on job complexity/sensitivity Injury/Death Increase in sexual assault/harassment Other None

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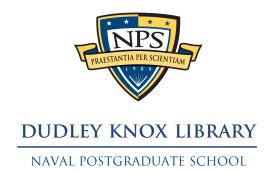
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