## STRENGTHENING MULTI-STAKEHOLDERS INNOVATIONS PLATFORMS IN MALI

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AICCRA Accelerating Impacts of CGIAR

Accelerating Impacts of CGIAR Climate Research for Africa

Activity report

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# List of abbreviation

AfricaRice	Africa Rice Center
AICCRA	Accelerating Impacts of CGIAR Climate Research for Africa
CIS	Climate Information Services
CSA	Climate Smart Agriculture
IER	Institute for Rural Economics
IV	Inland vallleys

### 1. Introduction

Most of the smallholder farmers in Mali are confronted with multifaceted challenges, which include low productivity, post-harvest crop losses, under-developed markets, and vulnerability to climate change (Andrieu et al., 2017). Low productivity and underperformance of the agricultural sector in Mali are largely induced, either directly or indirectly, by factors such as the heavy reliance on rainfed cropping and livestock production (Birhanu et al., 2018). Rainfall has become increasingly variable and unpredictable, impacting water availability and quality for crop and animal production, but also bringing about invasions of locusts. This is coupled with the inadequate management of water resources, which are vital to agricultural activities and food security in the country. Losses from inappropriate management of water resources in the Inner Niger Delta are estimated at 30,000 billion cubic meters (Brockhaus and Djoudi 2008). The demand for charcoal and wood for household energy needs is assessed to be 5 million tons and likely to reach 7 million tons in the next years, which would correspond to the regeneration capacity of forest resources in Mali (Waigalo, 2020). Natural resource degradation has become a major factor for desertification in a country already primarily covered by desert and with a relatively small portion of agriculturally suitable land. There is limited access for farmers in rural areas to training, improved seeds, fertilizers, adequate equipment, and finance opportunities; which hinders development efforts and growth of the agriculture sector (Traore et al., 2015). This is compounded by limited access to niche markets, due to farmers' low capacity to add value to their products. Agriculture products are usually sold at low prices due to the lack of value addition and inefficiencies within the value chain, bringing the most benefits to the wholesalers (especially in the case of the cereal value chain). Gender inequity and unequal distribution of resources (especially land), are encouraged by existing customary laws that limit women and youth's access to productive resources in rural areas and their representation in decision-making spheres (Beaman and Dillon, 2018). Challenges faced by the agricultural sector in Mali are compounded by climate change (Traore et al., 2015). Projected changes in temperature and rainfall are expected to decrease crop yield, and land suitability for the major crops produced in the country namely rice, millet, sorghum, and maize, as well as the availability of fodder for livestock.

These problems require several interventions such as institutional reforms that facilitate efficient rural service delivery, development of markets, creation of physical infrastructure and government policies that are supportive while ensuring a stable and conducive political environment (Sanyang et al., 2015). Smallholder farmers require systems that are responsive to their needs: access to markets, market information, market intelligence and effective farmer organization as the agricultural sector in the country transforms towards commercialization.

Inland valley landscapes are widespread in the country, and are increasingly being used for agricultural production given the high agricultural production potential, due to better soil fertility and water availability than uplands (Dossou-Yovo et al., 2019). In addition to food, inland valleys provide diverse market and non-market goods and services that benefit the local communities (Dossou-Yovo et al., 2018). Inland valleys are important for local flood and erosion control, water storage, nutrient retention, and stabilization of the micro-climate, as well as for recreation and tourism, and for providing water, clay, and sand for crafts and construction. Inland valleys also provide important forest, wildlife, and fisheries resources, and contribute to biological diversity as well as local cultural heritage. Indiscriminate use of inland valleys for agricultural production often leads to conflicts between different actors in rural communities.

In an attempt to enable discussions, negotiations, and joint planning between stakeholders from the ricebased systems, and address the weak linkages among the value chain actors, the AICCRA-Mali project established three multi-stakeholders platforms (MSP) in the inland valley sites of Finkolo Ganadougou, Blendio, and Loutana in Sikasso, southern Mali. Following the establishment of the MSPs, the project evaluated their capacity-building needs and organized training sessions to strengthen the capacity of the MSP actors for optimal and sustainable functioning. This report describes the main results obtained from engagement with the MSP actors.

### 2. Description of Activities

Consultation workshops were organized on a biweekly basis from May to November 2022 in three inland valleys sites of the AICCRA project in Mali: Finkolo Ganadougou, Blendio, and Loutana to evaluate the functioning of the MSPs, their capacity needs, and strengthen their capacity based on needs assessment. The pictures of the relevant actors identified by the participating stakeholders were posted on a flip chart. Arrows of three different colors were drawn between the various actors to show the interconnectedness between their activities as well as their interdependency. The one-side arrow shows unilateral dependency, while the two-sided arrow shows a bilateral dependency. Green, blue, and red lines indicate strong, moderate, and weak relationships between the actors. Furthermore, participants identified specific roles to enhance the overall performance of the MSP actors. The Strengths, Weaknesses, Opportunities, and Strengths (SWOT) framework was employed by stakeholders to define restraining and driving forces that affect the optimal functioning of MSPs.

## 3. Outcomes of the MSP consultations

#### 3.1. Multi-stakeholders actors and relationships

The MSP actors described their roles and responsibilities, the challenges that they are facing in their activities, and the relationships that they have with other MSP members. Based on that description, the ideal linkages to reduce the challenges faced, while considering the individual expectations of each member were assessed and are summarized in Table 1 and the network mapping (Fig. 1).

The analysis of the network mapping revealed that farmers form the central part of the network, and were well connected with agro-dealers, processors, and traders. However, farmers were weakly related to mechanization services and extension agents. Consequently, strengthening the relationships between farmers and mechanization, and extension services, while building trust between the value chain actors was identified as a key requirement.

Table 1. Stakeholders' roles and responsibilities in the multi stakeholders' platforms of Finkolo

Stakeholder	Role		
Farmers	Farmers will follow agreements with landowners to keep rented lands for long periods.		
	Farmers will purchase inputs from MSP input dealers and sell rice product to		
	collectors and retailers.		
Agro Input Retailers	Agro-input dealers will make available to farmers all recommended and necessary		
	herbicides, fertilizers, certified seeds, etc.		
Processors	Processors will process paddy rice into the required and desired quality grains for platform members.		
	Processors will inform farmers about the quality of paddy rice to avoid		
	disagreements about the rice mill plant's output (milled rice).		
Mechanization	Mechanization services agents will provide services to farmers at reasonable prices and		
Service Provider	on time by local service providers.		
	Spare parts will be made available to local service providers by major machinery dealers.		
Traditional heads	Traditional heads must protect farmers' land under their jurisdiction		
	Farmers will be offered favorable land lease agreements.		
Traders	Farmers should be asked to provide reasonable returns on their land. Traders will purchase rice products from farmers		
Traders	Farmers and processors should be given information about consumer preferences.		
	Traders will provide financial assistance to farmers for them to adopt CSA practices		
	and ensure the production's liability.		
Extension Service	Extension service agents will inform and support farmers in CSA and CIS		
Agents	implementation.		
NGOs	NGOs will inform and support farmers in CSA and CIS implementation		
Researchers	Researchers will co-design, co-implement, and co-validate with farmers alternative practices to mitigate the impacts of climate change on farming productivity and income		

Ganadougou, Blendio, and Loutana in Mali

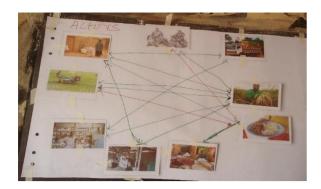


Fig. 1. Net mapping of actors of the multi-stakeholder platform

#### 3.2 Internal functioning of the multi-stakeholder platforms

The MSP actors proposed indicators that would enable monitoring the functioning of the platform. These indicators are frequency of meetings, punctuality to meetings, availability of leaders and selection criteria, facilitation of platform activities by leaders, documentation of platform activities, presence of written constitution, and discipline of members.

From the SWOT analyses, participants identified two major issues facing the MSPs: i) lack of access to input, information, and finance and ii) competition over the use of the inland valley resources. Consequently, participants identified training in contract farming, trust building, and consensus building over the use of the multiple inland valley resources as required to ensure the adequate functioning of the MSPs, and were subsequently trained by the project team.

General information about the driving and restraining forces that can either aid the platform or thwart efforts toward achieving platform objectives are presented below. Before the SWOT analysis, the following vision and objectives were set by the MSP members.

a. Vision: Enhancing the adoption of CSA and CIS interventions for improved food and nutrition security under climate change

- b. Objectives for the platforms:
- Increase crop yield per given area
- Increase income
- Enhance adaptation to climate change
- Reduce greenhouse gas emissions from rice-based systems
- Improve market access while reducing transaction costs
- Ensure availability of recommended agro-inputs and mechanization services at affordable prices
- Foster stakeholder learning through information sharing amongst platform members

- Improve actors' access to quality seeds, and fertilizer
- Enhance platform members' access to credit

Strengths:	Opportunities:
Good moisture and availability of fertile soil in	Availability of vast arable land
the IVs	Increase in local rice consumption
Active participation in the platform activities	Policy support: Subsidies for fertilizers
Readiness to adopt innovations by platform	Availability of CSA technologies for rice-based
members	systems
Willingness to establish a learning platform to	Availability of micro-finance institutions
improve their production	
Weaknesses:	Threats:
Limited availability of power tiller and tractor	Competition over the use of the inland valley's
Limited availability of labour and high labour	resources between pastoralists, farmers who
cost	have a large land and are interested in
Limited availability of fertilizer and quality	agricultural expansion, and farmers who have
seeds	small land, and depend on inland valleys for
Poor packaging of milled rice	protein sources such as birds, frogs, etc.
Poor quality of paddy rice due to the presence	Lack of trust between MSP members
of stones, high moisture content, and fungi	Increased rainfall variability, and longer
development	drought spells
Low yield due to the use of poor management	Lack of access to a ready market
practices	Poor land tenure system
Uncoordinated activities of the value chain	Emergence of pest and diseases
actors	Heat stress
Poor management of pests and diseases	
Poor water management	

Table 2. Strength, Weaknesses, Opportunities, and Threats to the platforms

## 4. Conclusion

This study assessed the performance of three MSPs established by the AICCRA-Mali project in the inland valleys of Finkolo Ganadougou, Blendio, and Loutana, identified capacity-building needs, and conducted training sessions to strengthen the capacity of MSP actors for optimal and sustainable performance. MSP actors were dealing with issues such as a lack of input, information, and finance, as well as competing for the use of inland valley resources. As a result, participants identified contract farming training, trust building, and consensus building over the use of multiple inland valley resources as necessary to ensure the MSPs' proper operation. Based on a needs assessment, capacity building was provided to MSP actors. To ensure that MSPs function optimally and sustainably, actors defined indicators that are used to monitor MSP performance. The framework used in this report can be employed to inform MSP planning and adaptive management, as well as to demonstrate performance and inform the design of new interventions.

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#### About AICCRA

Accelerating Impacts of CGIAR Climate Research for Africa (AICCRA) is a project that helps deliver a climate-smart African future driven by science and innovation in agriculture.

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