

BUSINESS REVIEW



WORK LIFE IMBALANCE AND EMOTIONAL INTELLIGENCE: A MAJOR ROLE AND SEGMENT AMONG COLLEGE TEACHERS

Manikandan Ganesan ^A,Suryakumar Murugaiah ^B, Kalyani Velusamy^C, Ambaliga Bharathi Kavithai Ramesh, ^DShruthi Rathinavelu^E, Rajkamal Viswanathan ^F, Mohammad Nabi Jageerkhan ^G



ARTICLE INFO

Article history:

Received 04 October 2022

Accepted 23 December 2022

Keywords:

Work Life;

Emotional Intelligence;

Awareness;

Training;

Teachers.



ABSTRACT

Purpose: The purpose of this paper is to shed light on the elements that affect college instructors' worries about hierarchies. The measurable device utilized in this exploration is chi square and GARRETT positioning. The investigation came about that numerous educators feel that they will have peaceful work life and they will be able to manage work life if they are given proper awareness and training on handling Emotional Intelligence.

Theoretical Framework: Emotional intelligence in teachers has been shown to influence their comfort level, self-efficacy, job happiness, and interpersonal interactions with pupils. Therefore, emotional intelligence has a direct impact on how pupils are taught and learn (Jennings & Greenberg, 2009).

Design/methodology/approach: Data was Collected from 500 Respondents for this study using disproportionate stratified random sampling technique

Findings: Analysis points that college teachers say EI "helps them to have a stress free work life and have proper balance if they are given awareness and training on Emotional Intelligence".

Future Implications: In order to ascertain the direct and indirect effects of stakeholder demands, awareness on the work life imbalance and training must be given in regular intervals, we first propose that future research make use of our framework and conduct research on teachers to train special children's

Originality Value: The Research Focuses on how work life imbalance and Emotional Intelligence are the key factors among the college teachers. This research will be reference for how Emotional Intelligence can make teachers to balance their work life

Doi: https://doi.org/10.26668/businessreview/2022.v7i6.832

^GGuest Faculty, Department of Management, Periyar University PG Extension Centre, Dharmapuri, Tamilnadu. India. E-mail: mohammadnabimba@gmail.com Orcid: https://orcid.org/0000-0003-4196-0561



^APhD Research Scholar, Department of Management Studies, Periyar University, Sale.

E-mail: maniphd2022@gmail.com Orcid: https://orcid.org/0000-0002-1652-2052

^BAssistant Professor, Department of Management Studies, Periyar University, Salem, Tamilnadu, India.

E-mail: suryakumarmprims@periyaruniversity.ac.in Orcid: https://orcid.org/0000-0003-3872-3776

^cGuest faculty, Department of Social Work, DMI-St. Eugene University, Lusaka, Malawi, Africa.

E-mail: kalsmsw@gmail.com Orcid: https://orcid.org/0000-0003-1795-9632

^DPhD Research Scholar, Department of Management Studies, Periyar University, Salem.

E-mail: ambaliga26@gmail.com Orcid: https://orcid.org/0000-0002-2759-4713

^EPhD Research Scholar, Department of Management Studies, Periyar University, Salem.

E-mail: shruthirathinavelu9@gmail.com Orcid: https://orcid.org/0000-0001-5519-6969

^FPhD Research Scholar, Department of Management Studies, Periyar University, Salem, Tamilnadu, India.

E-mail: rajvishwa1994@gmail.com Orcid: https://orcid.org/0000-0002-1220-4487

DESEQUILÍBRIO NA VIDA PROFISSIONAL E NA INTELIGÊNCIA EMOCIONAL: UM PAPEL E UM SEGMENTO IMPORTANTE ENTRE OS PROFESSORES UNIVERSITÁRIOS

RESUMO

Objetivo: O objetivo deste trabalho é esclarecer os elementos que afetam as preocupações dos instrutores universitários com as hierarquias. O dispositivo mensurável utilizado nesta exploração é o chi quadrado e o posicionamento GARRETT. A investigação revelou que numerosos educadores sentem que terão uma vida de trabalho tranquila e serão capazes de administrar a vida profissional se receberem conscientização e treinamento adequados para lidar com a Inteligência Emocional.

Estrutura Teórica: A inteligência emocional nos professores demonstrou influenciar seu nível de conforto, autoeficácia, felicidade no trabalho e interações interpessoais com os alunos. Portanto, a inteligência emocional tem um impacto direto sobre como os alunos são ensinados e aprendem (Jennings & Greenberg, 2009).

Design/metodologia/abordagem: Foram coletados dados de 500 Respondentes para este estudo usando uma técnica de amostragem aleatória estratificada desproporcional.

Conclusões: A análise aponta que os professores universitários dizem que o EI "os ajuda a ter uma vida profissional sem estresse e a ter um equilíbrio adequado se receberem conscientização e treinamento em Inteligência Emocional".

Implicações futuras: A fim de determinar os efeitos diretos e indiretos das demandas das partes interessadas, a conscientização sobre o desequilíbrio na vida profissional e o treinamento devem ser dados em intervalos regulares, propomos primeiro que pesquisas futuras façam uso de nossa estrutura e conduzam pesquisas sobre professores para treinar crianças especiais

Valor de originalidade: A Pesquisa se concentra em como o desequilíbrio na vida profissional e a Inteligência Emocional são os fatores-chave entre os professores universitários. Esta pesquisa será uma referência de como a Inteligência Emocional pode fazer com que os professores equilibrem sua vida profissional.

Palavras-chave: Vida Profissional, Inteligência Emocional, Professores, Estresse, Quociente Emocional.

DESEQUILIBRIO VIDA LABORAL E INTELIGENCIA EMOCIONAL: UN PAPEL IMPORTANTE Y SEGMENTO ENTRE LOS PROFESORES UNIVERSITARIOS

RESUMEN

Propósito: El propósito de este trabajo es arrojar luz sobre los elementos que afectan a la preocupación de los instructores universitarios por las jerarquías. El dispositivo de medida utilizado en esta exploración es el chi cuadrado y el posicionamiento de GARRETT. De la investigación se desprende que numerosos educadores consideran que tendrán una vida laboral tranquila y que serán capaces de gestionar la vida laboral si reciben una concienciación y una formación adecuadas sobre el manejo de la Inteligencia Emocional.

Marco teórico: Se ha demostrado que la inteligencia emocional en los profesores influye en su nivel de confort, autoeficacia, felicidad laboral e interacciones interpersonales con los alumnos. Por lo tanto, la inteligencia emocional tiene un impacto directo en cómo se enseña y aprenden los alumnos (Jennings & Greenberg, 2009).

Diseño/metodología/enfoque: Para este estudio se recogieron datos de 500 encuestados mediante una técnica de muestreo aleatorio estratificado desproporcionado.

Resultados: El análisis señala que los profesores universitarios afirman que la IE "les ayuda a tener una vida laboral sin estrés y a tener un equilibrio adecuado si se les sensibiliza y forma sobre la Inteligencia Emocional".

Implicaciones futuras: Con el fin de determinar los efectos directos e indirectos de las demandas de las partes interesadas, la sensibilización sobre el desequilibrio de la vida laboral y la formación debe darse a intervalos regulares, en primer lugar, proponemos que las futuras investigaciones hagan uso de nuestro marco y lleven a cabo investigaciones sobre los profesores para formar a los niños especiales.

Valor de originalidad: La investigación se centra en cómo el desequilibrio de la vida laboral y la Inteligencia Emocional son los factores clave entre los profesores universitarios. Esta investigación servirá de referencia sobre cómo la Inteligencia Emocional puede hacer que los profesores equilibren su vida laboral.

Palabras clave: Vida Laboral, Inteligencia Emocional, Profesores, Estrés, Cociente Emocional.

INTRODUCTION

Teachers can handle some challenging situations where their actions may affect the kids' learning and welfare by having enthusiastic insight. Additionally, it forces students to face brand-new difficulties brought on by crammed study spaces, unsafe student gatherings, or a lack of drive.

We live in a general public where esteems training and managing understudies' issues in an all the more seeing way are significant. Educators have more impact than we might suspect.

Being an instructor isn't simple. Such a large number of exercises, an excessive number of understudies, and tension characterize an educator's everyday life.

In any case, we can't overlook that we were the understudies numerous years back. We had our own issues and we used to think "no one gets me". How extraordinary would it have been if as opposed to getting deigning looks from the instructor, we would've gotten a discussion toward the finish of the class that would have given us that we're uncommon and that they bolster us?

Personal and professional conflicts can have a substantial or detrimental effect on someone's health and wellbeing. The absence of clear and consistent boundaries between personal and professional lives is usually the cause of this imbalance. An uneven work-life balance results in feelings of anxiety, hopelessness, and emotional tension.

One needs emotional intelligence (EQ), which is the capacity to recognise, use, grasp, and regulate emotions in a healthy way, in order to reduce stress, communicate clearly, empathize with others, overcome obstacles, and diffuse conflict. Emotional intelligence affects many facets of our daily lives, including how we act and engage with others. In order to improve the caliber of both teaching and research, teachers are responsible for training and leading students as well as conducting research in respective fields. To focus on the student-teacher relationship, they need to be well-informed and composed.

Peter Salovey and John D. Mayer have been the foremost authorities on emotional intelligence since 1990. They defined emotional intelligence as "the subset of social intelligence that involves the ability to monitor one's own and others' feelings and emotions, to discriminate among them, and to use this information to guide one's thinking and actions" in their well-known article "Emotional Intelligence" (1990).

Teachers who have emotional intelligence demonstrate empathy for their students, foster an emotional learning environment in the classroom, and encourage other teachers in becoming more effective so that all students achieve academic achievement.

Addressing classroom emotions has become increasingly important in recent years for students' emotional well-being and academic progress. Successful instructors must possess a high level of emotional intelligence. Since emotional intelligence predicts favourable and lucrative outcomes in all areas of life, it rules all academic fields. Teachers must develop emotional intelligence in order to manage their emotions while supporting students. Emotional intelligence has thus grown in significance for both educators and pupils. (Singh, 2015)

BACK GROUND OF THE STUDY

HOW CAN SOMEONE IMPROVE THEIR EI

Genuinely observant individuals have five essential abilities. Salovey's work served as our inspiration for categorizing these skills in the following request, which we used to exemplify each and every one of them:

- Self-knowledge: We will become more alert as we become more conscious of our own emotions and the relationship they have to our ideas and actions.
- Emotional control: It enables us to restrain any mistakes in judgement that might happen in a noisy or uncomfortable study hall environment.
- Persuasion abilities: This ability teaches teachers how to rouse themselves first before rousing their students.
- Empathy: It facilitates communication and connection between teachers and pupils. Because if they don't open their book in class, they might not have given that issue much thought because they are going through a parent-child split.
- Social and initiative skills: These traits enable authority to be upheld while keeping successful communication with kids.

LET'S GO THROUGH THE INDICATORS OF WORK LIFE IMBALANCE

Tiredness: Working long hours continuously and frequently puts you at risk for both physical and mental exhaustion. As a result of your confusion and exhaustion, you can discover that every aspect of your life suffers. If a detailed strategy is followed for a long time, it may be confusing, increase the chance of mistakes being made at work, and lower productivity. An uneven work-life schedule has a number of disadvantages, including poor hand-eye coordination, sluggish reflexes, difficulties concentration, and a higher risk of accidents, injuries, legal issues, or career advancements.

[&]quot;Children are like wet cement. Whatever falls on them makes an impression.".

Absence: An uneven schedule makes it harder to finish job tasks on time, which increases the risk of missing significant family events like birthdays, anniversaries, or priceless moments spent with loved ones. Absence can strain or destabilise a person's personal life, which negatively impacts their friendships and familial ties.

Evading Friends: For friendships to grow, meaningful time with close friends is necessary. If you devote a lot of time to your business, you run the risk of alienating yourself. Friendships are crucial because they give us support by being there for us in trying or stressful circumstances. Having the support of friends and family enables one to have a happy and fulfilling life. But if you want your friends to remain by your side forever, make time for them and stay in touch with them frequently.

Amplified Stress: Issues with work-life balance can increase people's stress levels and put them at greater risk of developing a number of lifestyle diseases or health risks, such as cardiovascular disease, weakened immune systems, migraines and headaches, backaches, acne, stiff muscles, nervousness, irritability, depression, and mood swings. Additionally, they could cause fatigue, weight gain, and low self-esteem.

EI AND TEACHING

In education and teaching, emotional intelligence is crucial. Emotionally intelligent teachers are better equipped to understand their students. Teachers can create a pedagogical plan to determine the needs of their students and set goals for them. Empathy is the key principle or idea in the instruction of emotional intelligence, and it is essential for teachers to engage with pupils in order to comprehend their origins and cultures. Teachers employ motivation and social skills connected to emotional intelligence to set their objectives when determining what to teach in the classroom. Emotional intelligence can help students and teachers achieve better academically while also enhancing their social and personal life skills.

Students who attend schools that organize workshops and training sessions to assist teachers in developing emotional intelligence are happier, more mature, and better equipped for the workforce (Brockbank & McGill, 2007)

The emotional aspects of learning must continue to be a focus for teachers. Teachers must employ emotional intelligence in the classroom to guarantee student success. Sadly, not enough teachers acknowledge the importance of emotional intelligence in the classroom. Despite having extensive personal and academic knowledge, teachers give little attention to emotional intelligence. For instance, in order to keep focus in the classroom, teachers must address pupils by their first names. Classrooms need to offer motivating emotional learning

opportunities or positive possibilities to raise students' feelings. Learning experiences for both teachers and students would be enhanced (Hargreaves, 1998).

DO THE EMOTIONAL SKILLS ARE REALLY A KEY FACTOR?

Possessing good social and emotional skills is essential for success in teacher education. A teacher must be emotionally intelligent in order to deliver effective instruction. For professional growth, flexibility in the classroom, self-performance appraisal, and emotion management in order to handle delicate and practical circumstances, socioemotional competences are essential for teachers (Frijda, 1999). Teachers must possess exceptional administrative skills that are diverse. Teachers must be aware of their tasks, responsibilities, and roles in the academic community in order to meet the demands of their professions. Teachers must speak with industry experts and thought leaders to determine where they might improve. Teachers must be emotionally competent in order to successfully monitor students' socioemotional development. Teachers require socioemotional competency skills to cope with students' behavioural concerns in the classroom, such as bullying, rage, and non-response (Cooper & Travers, 1996).

Teachers must be proficient in academic courses and programmes in early education, special education, primary education, and secondary education in order to become professionals in the field of education. At Griffith University, where a professional degree in education requires four years of study, pre-service teachers are given a general study course for their interpersonal interaction and management abilities as part of their professional development. In order to deal with student behaviour in the program's final year, pre-service teachers in special education, primary education, and secondary education are given program-specific studies relating to professional tasks, responsibilities, and self-management skills. Interpersonal and intrapersonal abilities must be understood by future teachers before, during, and after they finish their academic programmes (Davies & Bryer, 2003).

BIBLIOGRAPHIC REVIEW / PREVIOUS RESEARCH WORK CARRIED OUT

Agha Mohammad Hasani P, Mokhtaree MR, Sayadi AR, Nazer M and Mosavi SA.

The investigation is led on the assessment of the connections and connections between the variables of passionate insight and conjugal fulfillment in scholastic individuals. The respondents of the investigation were 122. The measurable instruments utilized were Descriptive insights, Mann – Whitney test and relationship. The study came about that larger part (67.2%) were tolerably fulfilled on conjugal fulfillment.

Ajeya Jha and Indoo Singh, The present investigation was led to comprehend the relationship amongst EQ and competency of the teachers in teaching on account of building and medicinal school employees. The respondents of the current research were 250. The apparatuses utilized were unmistakable insights, relapse and step-wise relapse. The aftereffects of the examination demonstrate that the EQ of employees has a critical non-negative association with their showing proficiency detailed just as understudy appraised, and it's recommended that if EQ is in elevated, better teh instructor viability.

Azman ismail, Amy yao, Elizabeth yeo, Kong lai-kuan and Ju soon-yew, The present investigation was led to gauge the impact of word related pressure and passionate knowledge on work fulfillment in non-government organizations. The researched of the examination is 80. The measurable apparatuses utilized were expressive measurements and Regression. The examination came about that each worker do have the capacity in dealing with their feelings and other representative feelings and subsequently they can control mental pressure. The examination likewise proposed that if the workers have inadequacy in dealing with their feelings and other representative feelings they won't have opportunity to control their mental pressure.

Farah Iqbal and Farhana abbasi. The inspection be anticipated to research the link among passionate insight and opportunities of exhaustion HE educators in outskirts of India. The researched of this examination were 100. The end result was that existence of a noteworthy non-positive association among over excited knowledge and exhaustion among HE teachers.

Masroor Alam (2009) In higher education institutions in Malaysia, this study intends to explore the connection between administrative staff job satisfaction and emotional intelligence (EI). The sample size for the study is 120 individuals. Both descriptive analysis and linear regression were used in the investigation. The majority of the study's participants were married male workers, and it found that EI has a beneficial impact on workers. In order to make sure that the EI component is included in critical processes like staffing and performance reviews, the study asserts that HR policies must be established.

Muhammad Ather, Dr. Maher Bano, and Mohsin Atta (2013). The purpose of this study is to look into differences between genders in the relationship between emotional quotient and personality traits. The study's sample size is 163. Alpha coefficients, descriptive analysis, correlation, and T-test were the statistical techniques employed. The study found that male teachers were less diligent than female teachers. The study recommends that other sources be taken into account rather than self-reporting.

Amjad, Laila, and Shehla (2011) The major goal of this study is to investigate how work attitudes and outcomes among Pakistani university teachers are impacted by emotional intelligence. The sample size for the study is 103 individuals. Descriptive statistics, correlation, and regression analysis were all used in the analysis. The findings demonstrate that EI significantly affects teachers' work attitudes and outcomes.

EI has been the subject of numerous investigations, each of which has yielded a unique set of results. Teachers with high emotional intelligence have less conflict with their families and at work, according to research from **U W M R Sampath Kappagoda** (2014). It is found that when balancing responsibilities to one's family and one's profession, having strong emotional intelligence is even more crucial.

On the other hand, **Arvind Hans** (2013) used a case study of private schools in Muscat to evaluate emotional intelligence in teachers. According to the study, private school teachers have high levels of emotional intelligence. In a related study, the emotional intelligence of instructors was investigated. In a survey of 200 Tehran physical education instructors, Zahar **Abdolvahabi** (2012) discovered a link between emotional intelligence and occupational self-efficacy. The teacher's attitudes were assessed using the Bar-On, Emotional, and Self-Efficacy employment questionnaires. The results showed a significant correlation between self-efficacy, empathy, and emotional awareness.

In order to evaluate the emotional intelligence of staff members working in educational institutions, **Kirshnamurthy and Varalakshmi (2011)** conducted a study. Based on demographic considerations, a sample size of 200 teaching and non-teaching personnel was selected for the study. In addition, questions about relationships, adaptability, assertiveness, emotional control, self-esteem, and relationships with others were asked of the respondents. The findings showed that raising emotional intelligence will increase employee effectiveness and motivation.

Edannur examined the emotional intelligence of educators and teachers in the Barak Valley region of Assam, India (2010). (India). The results showed that participants in the study had average emotional intelligence. Gender and location had no effect on the emotional intelligence of the teacher educators. The effect of a teacher's emotional intelligence on their perception of their own efficacy was examined by **Moafian and Ghanizadeh** (2009).

Emotional self-awareness, interpersonal relationships, and problem solving were found to be highly predictive of instructors' self-efficacy in a regression study encompassing numerous variables. **Kaufhold and Johnson (2005)** found that educators who developed their

emotional intelligence emphasized the value of individual differences and promoted cooperative learning as a way to address issues and advance students' social competence.

In the **Yasouj neighbourhood of Kohgiloyeh, Mahmoudi (2011)** looked at the effects of emotional intelligence on 300 B.ED. students at five colleges. The descriptive analysis, t-test, and F test were employed in the study to get to the conclusion that the emotional intelligence of B.Ed. teacher candidates was normal.

OBJECTIVES OF THE WORK

- To find out if there is any association among Income and level of EI
- Analyzing factors which EI helps among teachers

METHODS & PRACTICES

The study focuses on the EI level of college teachers, and it considers college teachers in India to determine how to curtail them.

Sampling and Sampling Design

Data was Collected from 500 Respondents for this study using disproportionate stratified random sampling technique

Justification

The Reason for Choosing disproportionate stratified random sampling technique is the study focuses on the specific Strata (Group) College Teachers in Assistant Professor Category, so disproportionate stratified random sampling technique was adopted

Table 1: Income and EI Objectives: To inspect EI among Higher education (HE) teachers.

Income	EI Positions			Total
(Rs.)	Low	Moderate	High	Total
Till 20000	36	135	31	202
	(18.70)	(66.50)	(14.80)	(100.00)
20001 and 40000	31	136	33	200
	(14.50)	(67.00)	(18.50)	(100.00)
Over 40000	14	62	12	98
	(17.50)	(66.00)	(16.50)	(100.00)
Total	84	333	83	500
Source: Data gathered through survey				

Interpretation

Among the overall educators 202 educators income was till 20000 out of which 36 (18.70) educators have Low EI; 136 (66.50) educators have EI moderately; 31 (14.80) faculty have high EI.

Two Hundred educators getting salary among 20001 and 40000 out of which 31 (14.50) educators have low EI; 136 (67.00) faculty have moderate EI; 33 (18.50) faculty have high EI.

Ninety seven educators income are over 40000, out of which 14 (17.50) educators have little EI; 62 (66.00) faculty have moderate EI; 11 (16.50) faculty have high EI.

Amount of educators with peak EI is said to have peak among educators amidst 20001 and 40000. The amount of educators with little EI is resulted peak amidst the educators with salary Till 20000.

Mean II Ш IV \mathbf{v} Ι Score Ν Reasons for EI Score Rank (76)(50)(25)Value (61)(40)Value I can realize my priorities 79 90 500 24980 3 111 115 105 49.96 4819 4500 8436 4600 2625 I can easily recognize 79 72 118 120 111 500 2 26798 53.60 emotions 8968 7320 5550 3160 1800 Helps to be free from 91 39 500 stress if training and 130 127 113 27892 55.78 1 awareness given on EI 9880 7747 5650 3640 975 I can have proper 89 93 500 47.52 interpersonal 73 134 111 23762 4 communication 5548 5429 2775 4650 5360 I can feel really confident 68 83 87 89 500 22466 44.93 5 173 4350 3560 4325 5168 5063 Source: Gathered through survey

Table 2: Factors of EI-GARRETT

Understanding

It is inferred from the analysis that college teachers say EI "helps them to have a stress free work life and have proper balance if they are given awareness and training on Emotional Intelligence".

CONCLUSION AND RECOMMENDATION

21st is an era of razor-sharp advancement and mutually instructor and affiliation need to swim via the movements and challenge. The need for educators is that everybody must have a progressively critical degree of scope of capacities and data. Regular transform are inevitable and as a result an educator ought to be fruitful and all should try to alter and perk up their understanding. Educators must have the alternative to grow speculative grasping and rational limit in the midst of understudies utilizing contrasting media, which has transformed into a mandatory.

According to the study, teacher EI levels are related to factors that affect teacher involvement. In addition, social interaction between instructors and students and among coworkers is a critical component of their participation in the classroom.

REFERENCES

Abbasi, F. I. (2013). Relationship between emotional intelligence and job burnout among university professors. Asian journal of human science and humanities, 2 (2), 221-236.

Agha Mohammad Hasani P, M. M. (2012). Study of Emotional Intelligence and Marital Satisfaction in Academic Members of Rafsanjani University of Medical Sciences. Journal of Psychology Psycholther, 2 (2), 1-5.

Azman ismail, A. y.-k.-y. (2010). Occupational stress features, emotional intelligence and job satisfaction: an empirical study in private institutions of higher learning. Scientific e-journal of Management Science, 16 (5), 5-33.

Basikin (2007). Vigor, dedication and absorption: Work engagement among secondary school English teachers in Indonesia. In: 2007 AARE International Conference, 27-28 November 2007, University of Notre Dame, Australia, Fremantle, Perth.

Brockbank, A., & McGill, I. (2007). Facilitating reflective learning in higher education. UK: McGraw-Hill Education.

Cooper, C. L., & Travers, C. (1996). Teachers under pressure: Stress in the teaching profession. London: Routledge.

Bull, S. J., Shambrook, C. J., James, W., & Brooks, J. E. (2005). Towards an understanding of mental toughness in elite English cricketers. Journal of Applied Sport Psychology, 17(3), 209–227. doi:10.1080/10413200591010085

Clough, P., & Strycharczyk, D. (2012). Developing mental toughness: Improving performance, wellbeing and positive behaviour in others. London: Kogan Page Publishers.

- Demerouti, E., & Bakker, A. B. (2011). The job demands-resources model: Challenges for future research. SA Journal of Industrial Psychology, 37 (2), 01–09. doi:10.4102/sajip.v37i2.974
- Gould, D., Dieffenbach, K., & Moffett, A. (2002). Psychological characteristics and their development in Olympic champions. Journal of Applied Sport Psychology, 14(3), 172–204. doi:10.1080/10413200290103482
- Gucciardi, D. F., Hanton, S., Gordon, S., Mallett, C. J., & Temby, P. (2015). The concept of mental toughness: Tests of dimensionality, nomological network, and traitness. Journal of Personality, 83(1), 26–44. doi:10.1111/jopy.2015.83.issue-1
- Anthony, F., Jackson, В., Hodge, K., Brooke, L. E. (2015). Implicit theories of mental toughness: Relations with cognitive, behavioral motivational. and correlates. Sport, Exercise, Performance and Psychology, 4(2), 100. doi:10.1037/spy0000024
- Hargreaves, A. (1998). The emotional politics of teaching and teacher development: With implications for educational leadership. International Journal of Leadership in Education, 1(4), 315-336.
- Jennings, P. A., & Greenberg, M. T. (2009). The prosocial classroom: Teacher social and emotional competence in relation to student and classroom outcomes. Review of Educational Research, 79(1), 491-525.
- Jones, G. (2002). What is this thing called mental toughness? An investigation of elite sport performers. Journal of Applied Sport Psychology, 14(3), 205–218. doi:10.1080/10413200290103509
- Jones, G., Hanton, S., & Connaughton, D. (2007). A framework of mentaltoughness in the world's best performers. The Sport Psychologist, 21(2), 243–264. doi:10.1123/tsp.21.2.243
- Klassen, R. M., Yerdelen, S., & Durksen, T. L. (2013). Measuring teacher engagement: development of the engaged teachers scale (ETS). Frontline Learning Research, 1(2), 33-52.
- Lopez, S. J., & Snyder, C. R. (Eds.). (2009). Handbook of positive psychology (2nd ed.). Oxford, UK: Oxford University Press.
- Marchant, D. C., Polman, R. C., Clough, P. J., Jackson, J. G., Levy, A. R., & Nicholls, A. R. (2009). Mental toughness: Managerial and age differences. Journal of Managerial Psychology, 24(5), 428–437. doi:10.1108/02683940910959753
- Mayer, J. D., Salovey, P., & Caruso, D. R. (2004). Target articles: Emotional Intelligence: theory, findings, and implications. Psychological Inquiry, 15(3), 197-215.
- Mortiboys, A. (2005). Teaching with emotional intelligence: A step-by-step guide for higher and further education professionals. UK: Routledge.

Newmann, F. M. (1992). Student engagement and achievement in American secondary schools. Teachers College Press, 1234 Amsterdam Avenue, New York.

Raina, K., & Khatri, P. (2015). Faculty engagement in higher education: prospects and areas of research. On the Horizon, 23(4), 285-308.

Roorda, D. L., Koomen, H. M., Spilt, J. L., & Oort, F. J. (2011). The influence of affective teacher–student relationships on students' school engagement and achievement: A meta-analytic approach. Review of Educational Research, 81(4), 493-529.

Schaufeli, W. B., Salanova, M., González-Roma, V., & Bakker, A. B. (2002). The measurement of engagement and burnout: A two sample confirmatory factor analytic approach. Journal of Happiness Studies, 3(1), 71-92.

Singh, J. D. (2015). A study of emotional intelligence of teacher educators in relation to certain demographical variables. Scholarly Research Journal for Interdisciplinary Studies, 3(17), 2886-2888.

Skinner, E. A., & Belmont, M. J. (1993). Motivation in the classroom: Reciprocal effects of teacher behaviour and student engagement across the school year. Journal of Educational Psychology, 85(4), 571-580.

Singh, A. J. (2012). Teacher Effectiveness in Relation to Emotional Intelligence among Medical and Engineering Faculty Members. Europe's Journal of Psychology, 8 (4), 667-685.

Yoganandan G, & Sivasamy G, "Health and Safety Measures in Chettinad Cement Corporation Limited, Karur", Bonfring International Journal of Data Mining, 5(1), February 2015, PP.06-09.

Yoganandan G & Sowndarya M, "Job Satisfaction of Faculty Members Working in Self-Financing and Government Arts and Science Colleges in Namakkal District", International Journal of Research, 2(3), March 2015, PP. 255-261.

Yoganandan G & Divya R, "Effectiveness of Performance Appraisal System in Seshasayee Paper And Boards Limited, Erode", SCHOLARS WORLD - International Refereed Multidisciplinary Journal of Contemporary Research, 3(2), April 2015, PP. 71-77.

Dr.M.Suryakumar (2016), Impact of Burnout Syndrome In Emotional Intelligence Among College Teachers, International Journal of Management (IJM), 7(3), 306-312.

Dr.M.Suryakumar (2015), Impact of Burnout on usage of technology, International Journal of Management (IJM), 6(12), 89-96.

Dr.M.Suryakumar (2016), Exploring Stress Levels of Students Via Burnout, Global Journal of Research Analysis, 5(6), 239-240.

Dr.M.Suryakumar (2016), EI Level Among College Students, Paripex- Indian Journal of Research, 5(6), 282-283.

Dr.M.Suryakumar (2016), Factors responsible for burnout among college students, International Journal of Management (IJM), 7(1), 164-169.

Dr.M.Suryakumar and Tamilselvan K. (2016), Stress Management among college teachers, Paripex- Indian Journal of Research, 5(6), 352-354.

Dr.M.Suryakumar and C.Sudha (2016), A Study on Stress Management Among Arts and Science College Students in Salem Town, Global Journal of Research Analysis, 5(6), 377-378.

Dr.M.Suryakumar and S.Sasikala (2016), Factors Influencing Quality Management Practices in Perception of Engineering Students, Global Journal of Research Analysis, 5(6), 379-380.

Dr.M.Suryakumar and S.Manivannan (2017), <u>Burnout in Relation with Stress among Engineering Students in Salem City</u>, Global Journal of Research Analysis, 6(6), 454-456.

Dr.M.Suryakumar and R.Venkatesh. (2017), Rural Marketing Strategies, Issues and Challenges, Paripex- Indian Journal of Research, 6(6), 104-106.

Dr.M.Suryakumar and T.Thirunavukkarasu. (2017), A Study On Micro Small Medium Entrepreneurs Preference And Problems Towards Banking Services, International Research Journal of Research and Commerce, 4(9), 63-73.

Dr.M.Suryakumar and J.Mohammad Nabi. (2017), Problems Of Women Entrepreneurship On Rural Areas In Dharmapuri District, Tamilnadu, Paripex- Indian Journal of Research, 6(7), 62-63.

Dr.M.Suryakumar and A.Dhanalakshmi (2017), A Study on Make in India Through Retaining through in Agriculture, Global Journal of Research Analysis, 6(8), 639-640.

Dr.M.Suryakumar and S.Manivannan (2018), A Study on Work life balance among college teacher in Salem District TamilNadu, International Journal of Scientific Research in Computer Science Applications and Management Studies, 7(4).

Dr.M.Suryakumar and J.Mohammad Nabi (2018), A Study on Challenges of Young Entrepreneur with Special Reference to Dharmapuri District., International Journal of Research and Analytical Reviews, 5(4), 1060-1066

Dr.M.Suryakumar and J.Mohammad Nabi (2018), A Study on problems faced by entrepreneurs in India., International Journal of Scientific Research in Computer Science Applications and Management Studies, 7(4).

Dr.M.Suryakumar and T.Thirunavukkarasu. (2018), Perception of micro small and medium enterprise entrepreneurs on banking services, Journal of Management Research and Analysis, 5(3), 348-353.

Dr.M.Suryakumar and S.Manivannan (2018), <u>Emotional Intelligent and relationship among college teacher in Tamil Nadu</u>, International Journal of Research, 7(12), 898-903.

Dr.M.Suryakumar and T.Ramesh (2018), Marketing Strategies and Customer Satisfaction of Cement Product in Theni District, International Journal of Scientific Research in Computer Science Applications and Management Studies, 7(5).

Dr.M.Suryakumar and T.Ramesh (2019), Buyers' approach towards different brands of cement in Salem District - An Analytical study, International Journal of Scientific Research in Computer Science Applications and Management Studies, 8(1), 453-459.

Dr.M.Suryakumar and R.Venkatesh. (2018), Innovations in Small and Medium Enterprises in India, International Journal of Creative Research Thoughts (IJCRT), 6(1), 327-332.

Dr.M.Suryakumar and R.Venkatesh. (2018), <u>Rural Employment Development in Small Scale Industries among Salem District</u>, International Journal of Research, 7(12), 431-438.

Dr.M.Suryakumar and R.Venkatesh. (2018), Profits And Risks On Small Scale Industries In Salem District, International Journal Of Research And Analytical Reviews (Ijrar), 5(3), 541-547.

Dr.M.Suryakumar and R.Venkatesh. (2018), <u>Essential Elements of Rural Economy and Rural Society in India</u>, International Journal of Scientific Research in Computer Science Applications and Management Studies, 7(3).

R.Venkatesh and Dr.M.Suryakumar. (2018), <u>Impact of New Development Options for small and Medium Enterprises in India</u>, International Journal of Innovative Research and Studies, 8(4), 108-117.

Dr.M.Suryakumar and R.Venkatesh. (2018), <u>Role of Small Scale Industry – A Study with Special Reference to Backward Region in Tamil Nadu</u>, International Research Journal of Business and Management, 9(1), 53-57.

Dr.M.Suryakumar and R.Venkatesh. (2018), <u>A Study On Consequence Of Human Factor In Small Scale Industry In India</u>, Journal of Emerging Technologies and Innovative Research (JETIR), 5(5), 551-555.

Dr.M.Suryakumar And R.Venkatesh. (2017), Problems And Prospects Of Small Scale Industries In Rural Area Of Salem District, North Asian International Research Journal Of Social Science & Humanities, 3(12), 336-343.

Dr.M.Suryakumar And R.Venkatesh. (2018), <u>Small Scale And Cottage Industries – A Study On Problems And Employment Prospects In Rural Area, Tamil Nadu, ZENITH International Journal of Business Economics & Management Research, 8(2), 275-280.</u>

Dr.M. Suryakumar, T. Thirunavukkarasu, and Mohammad Nabi(2019), Factors Contributing to MSME Entrepreneurs Level of Satisfaction on Banking Services, International Journal of Management Business and Research, 9(1), 115-119. – **SCOPUS**

Dr.M.Suryakumar And R.Venkatesh. (2019), Growth of Small Scale Industry and its Impact on Rural Economy in Salem District, Journal of Advanced Research in Dynamical and Control Systems, 11(4), 648-653. – **SCOPUS**

Dr.J.Senthil Velmurugan, Dr.M.Suryakumar And S.V.Rajkamal. (2019), Opportunities and Challenges of Rooftop Gardening Among House Hold Women in Salem District, Journal of Advanced Research in Dynamical and Control Systems, 11(4), 1416-1420. – **SCOPUS**

Dr.M.Suryakumar, Dr.R.Velmurugan And Dr.J.Sudarvel (2019), Hrm Practices And Its Influence On Employee Performance Towards Job Satisfaction In Selected It Companies, International Journal Of Scientific & Technology Research, 8(12), 3052-3054. – **SCOPUS**

Dr.M.Suryakumar And T.Ramesh (2020), Brand Perception Among Cement Brands – An Insight among Consumers, International Journal Of Scientific & Technology Research, 9(1), 1782-1784. – **SCOPUS**

Dr.M.Suryakumar And S.Manivannan (2020), <u>Emotionally Being Stable Helps Avoiding</u> <u>Burnout An Insight Among College Teachers</u>, International Journal Of Scientific & Technology Research, 9(1), 2660-2662. – **SCOPUS**

Dr.M.Suryakumar And Uthiyakar M (2020), <u>Problems</u> of Entrepreneurs in Granite Industry, International Journal Of Scientific & Technology Research, 9(4), 2137-2139. – **SCOPUS**

V. Vasantha Kumar and Dr.M. Suryakumar (2020), A Study on occupational stress among college teachers, Studies in Indian Place Names, 40(60), 35-39 – **UGC CARE**

V. Vasantha Kumar and Dr.M. Suryakumar (2020), Job Burnout and Struggles among college teachers, Studies in Indian Place Names, 40(60), 30-34– UGC CARE

Dr.M. Suryakumar, T. Thirunavukkarasu, (2021), Effect of Stress and Burnout on Job Satisfaction among College Faculty Members, Turkish online journal of qualitative Inquiry, 12(3), 1033-1049. – **SCOPUS**

T.Ramesh, Dr.M.Suryakumar, (2021), E-Commerce and Cement Brands, Turkish online journal of qualitative Inquiry, 12(3), 4054-4062- **SCOPUS**

Dr.M.Suryakumar, Dr.J.Mohammad Nabi (2021), Entrepreneurs and Performance – A Study among small scale entrepreneurs in dharmapuri district, Research and Reflections on Education, 19(01A), 7-9. – **UGC CARE**

T.Ramesh and Dr.M.Suryakumar (2021), Customer Happiness among cement brands in Theni District, Research and Reflections on Education, 19(01A), 49-50, 58. – **UGC CARE**

T.Ramesh and Dr.M.Suryakumar (2021), Preference among cement brands – An Insight among consumers, Research and Reflections on Education, 19(01A), 29-30,40. – **UGC CARE**

Dr.M.Suryakumar(2022), Child Marriage and Its Bane: Influence of Society and Family, Asian Journal of Organic and Medicinal Chemistry, 7(1)-January to March Special Issue 2022, 52-58. – UGC CARE

V. Kalyani, Thangaraja Arumugam and M. Surya Kumar(2022). Women in Oppressive Societies as Portrayed in Kollywood Movies, The American Journal of Economics and Sociology, 81(1), 187-205. – SSCI (WOS) Published: 10.03.2022.

Work Life Imbalance and Emotional Intelligence: a Maior Role and Segment Among College Teachers

Dr.M.Suryakumar(2022), Celebrity Endorsement and its Effect on Women among Beauty Care Products, Asian Journal of Organic and Medicinal Chemistry, 7(1)-January to March Special Issue – II, 2022, 729-735. – **UGC CARE**

Dr.M.Suryakumar(2022), Impact of Technology Development on Consumer Buying Behaviour on FMCG Products through E-Commerce, Asian Journal of Organic and Medicinal Chemistry, 7(1)-January to March Special Issue – II, 2022, 736-740. – **UGC CARE**

S.Elango and Dr.M.Suryakumar (2022), Entrepreneurial Celebrity Endorsement And Its Influences On Purchase Behaviour, International Journal of System Assurance Engineering and Management. SCOPUS—Springer— Published (25.07.2022), https://link.springer.com/article/10.1007/s13198-022-01734-x.

Rajkamal S.V, J. Senthil Velmurugan and M. Suryakumar (2022), Green Entrepreneurs Challenges and Innovation: The Struggles They Face, International journal of professional and business review, 7(2), 1-21, DOI: https://doi.org/10.26668/businessreview/2022.v7i2.0482.

Cohen, J. H. (2021). The social dynamics of remittances and the pandemic. Remittances Review, 6(1), 1-2.