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# Is online retail killing coffee shops? <br> Estimating the <br> winners and losers of <br> online retail using <br> customer transaction microdata 

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#### Abstract

Is online retail a complement or substitute to local offline economies? This paper provides the first evidence that consumers use time saved from online retail to increase their trips for time-intensive services like coffee shops. I use new, detailed data on the daily transactions of millions of anonymized customers. I then estimate a discrete choice model of consumer trip choice, which embeds time use mechanisms and accounts for correlations in trip utility shocks. I show that the model matches key features of observed behaviour that are missed by more standard models, such as the disproportionate increase in trips to nearby coffee shops when consumers switch to online groceries. Model counterfactuals are used to forecast changes in future trip demand and outline strategies, which offline retailers can use to compete against online retail. For consumers, I find that the welfare gains from online grocery platforms go disproportionately to high-income consumers.


Key words: online, retail, time use, tips
JEL: D12; J2; L81; R12

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## 1 Introduction

Driven by the COVID-19 pandemic, U.S. households increased their online retail purchases $31.9 \%$ between the first and second quarters of 2020 and have continued to spend online at similarly high rates. ${ }^{1}$ This has the potential to accelerate the longer-term shift to online retail as consumers gain familiarity with online products and adopt new consumption behaviors. Consequently, the "retail apocalypse" for many traditional brick-and-mortar stores is intensifying and, regardless of the pandemic's trajectory, many are likely to close permanently. ${ }^{2}$ However, this narrative ignores that, like other products, there are likely to be both complements and substitutes to online retail. Therefore, some brick-and-mortar stores might survive, or even benefit, from the rise of online retail in the long-run. Insight into the mechanisms that create these complements and their welfare consequences is vital to understanding the future of local economic activity and the strategies that best support offline economies.

In this paper, I provide the first empirical evidence that online retail can create both winning and losing brick-and-mortar stores. One of the major benefits of online retail is the time saved physically traveling to and at stores (Forman et al. 2009). Consumers who shop online, therefore, gain time that they can substitute toward new trips. Furthermore, consumers' trip-chaining behavior can create winners and losers even among store types that benefit overall from the time-savings of online retail. For example, a consumer who visits a coffee shop because it is close to a grocery store may visit a coffee shop closer to home instead when they purchase groceries online. Thus, some stores can be offline shopping complements to online retail if time use preferences cause a reorganization of consumers' shopping trips when they purchase more online. Previous research has been unable to study whether such fine-grained effects exist because detection requires both a large, detailed dataset and an empirical identification strategy for causal effects.

I use data containing the daily credit and debit card transactions of tens of millions of anonymized customers with a unique level of detail on both customers and their purchases. With these data, I provide new summary statistics on trip formation and features of the online grocery market. During the mid-2010s, online grocery platforms entered cities in the US in quick succession, generating quasi-random variation in entry. However, as is the case with many new products, few customers used online groceries initially, such that city-wide effects of platforms were negligible. Therefore, I study the effects of online groceries on shopping trips for a subset of customers for whom exogenous platform entry plausibly induced exogenous platform adoption: early platform adopters. For these customers, I compare the changes in their trips before and after platform adoption against the trip choices of a set of matched platform non-users from their same neighborhoods as controls.

I first show that early adopters of online grocery platforms make broad changes in their store

[^0]choices beyond simply reducing their visits to grocery stores. Before adoption, early platform adopters visit grocery stores 6.8 days per month. After adoption, they reduce that frequency by 0.5 days per month, a reduction of $7.4 \%$. At the same time, I find that early adopters increase their spending on local ground transportation by $12.3 \%$, consistent with consumers making new trips when they become online grocery shoppers. I find that they increase their trips including services, such as coffee shops, leisure goods and services, personal care services, and restaurants. But for most goods, including clothing, general goods, and home goods, I find no such increase. This difference suggests that consumers use the time saved from shopping at grocery stores to increase activities that require substantial time to consume, making time use key in creating winners to online retail.

To further support the role of time use, I make a more detailed study of consumers' bundled trip choices for a grocery store and/or coffee shop. I focus on coffee shops for illustration, as they are one service unlikely to be affected by additional mechanisms. I find strong day-of-week differences in effects consistent with different opportunity costs of time. For example, consumers primarily substitute away from trips including the grocery store toward trips to neither store the most on Sundays, when non-shopping activities like visits to friends and family might be more attractive. In contrast, consumers increase their trips only to coffee shops the most during the week versus the weekend, when busy workers might particularly benefit from more coffee.

I also find evidence that distance impacts the extent to which different stores win or lose from the adoption of online groceries. For example, consumers reduce their chained trips to a grocery store and coffee shop, but increase such trips for stores that are located close together. Moreover, I find that consumers increase their trips only to coffee shops disproportionately toward coffee shops close to consumers' homes. These two effects show that while grocery stores lose and coffee shops win overall, distance costs affect the extent to which different stores win or lose from online retail competition.

Standard discrete choice models that carry independence of irrelevant alternatives assumptions cannot capture many of these substitution patterns. Therefore, I build a discrete choice model of consumer trip choice that relaxes the independence of irrelevant alternatives assumption through the inclusion of separate substitutability parameters for each pair of trips. I then estimate the model using the same panel of early platform adopters and matched non-users, allowing me to leverage the same quasi-random variation in adoption timing to identify the model's parameters. ${ }^{3}$ For instance, trip pair substitutability parameters are identified from trip choices at different distance costs and changes in trip choices following platform adoption. Simulations show that the model outperforms standard models in predicting trip substitution patterns consistent with the reduced form.

I then use the model to estimate the welfare gain to consumers of online groceries and the impact of strategies offline firms can use to compete with a larger online grocery market. I find

[^1]that the estimated welfare gains for consumers to online grocery platforms are strongly associated with income - welfare gains in the highest zip code median income quintile are three times higher than the lowest quintile. However, in general, welfare gains are small during my sample period due to initially low adoption rates across the population. I show that increases in platform value representing a more mature market have the potential to markedly increase platform adoption rates. For a $50 \%$ increase in platform values, mean adoption rates across zip codes jump from 1.7\% to $9.2 \%$. As a result, I predict that mean zip code grocery store trip frequency would fall by $2.0 \%$, while the mean frequency for coffee shops would rise by $3.4 \%$.

In counterfactual exercises, I measure the effects of strategies that offline grocery stores could use to compete in a market with higher online grocery platform adoption. Because the online platform adoption population is likely to remain relatively modest and customers who adopt them only partially replace offline trips to grocery stores, strategies which increase the benefits of chained trips, physical access, and store value have the potential to substantially limit or reverse negative effects. However, these strategies are likely to be less successful where retail services and alternative activities are plentiful, such as downtowns, because consumers benefit more from these activities when they replace offline trips with online purchases.

This paper closely relates to research exploring the effects of online retail on consumer consumption and welfare. Most relevant is the work focused on online versus offline shopping behavior and its implications for retail firm strategies, both within and across channels (Gentzkow 2007; Brynjolfsson et al. 2009; Avery et al. 2012; Pozzi 2012). A growing body of work documents additional sources of welfare gains to online retail, including reductions in search costs (Bakos 1997; ?), trade frictions (Jingting et al. 2018; Couture et al. 2020) and prices (Jo et al. 2019) and increases in product variety (Quan and Williams 2018). Dolfen et al. (2019) use similar card transaction data to quantify the relative importance of several of these channels. They also find that welfare gains from new online products are higher for high-income consumers and those in urban areas. Also related is work measuring the causal effects of online retail using changes in online sales taxes. Examples include (Goolsbee 2000; Ellison and Ellison 2009; Einav et al. 2014; Baugh et al. 2018). This paper uses a new natural experiment to study the effect of online retail and mechanisms that impact both welfare and firm strategy.

The results also relate to work studying the consumption value of cities (Glaeser et al. 2001). For firms, we know that location decisions are shaped by spatial competition (Hotelling 1929; Serra and Colomé 2001; Houde 2012; Ushchev et al. 2015) and the benefits of retail agglomeration (Arentze et al. 2005; Brandão et al. 2014; Jardim 2015). Recent research finds that the value of urban density is large and based on access to non-tradable products and services (Glaeser et al. 2001; Handbury and Weinstein 2015; Cosman 2017; Couture 2016; Davis et al. 2019; Gorback 2020; Miyauchi et al. 2020). This research suggests that in response to online retail, firms will co-locate more and closer to consumers and supports the view that cities can be a complement to online retail (Sinai and Waldfogel 2004).

More broadly, this research contributes to our understanding of the impact of shopping behavior on consumption choices. To date, differences in consumer's opportunity cost of time generated by life-cycle and business-cycle changes have been used to study substitution between time spent shopping and consumption (Aguiar and Hurst 2007; Aguiar et al. 2013; Nevo and Wong 2019; Bronnenberg et al. 2020). Long acknowledged is the importance of travel costs in determining consumer store choices (Narula et al. 1983; Harwitz et al. 1983). However, the impact of tripchaining on those choices has so far mainly been studied in the marketing literature (Dellaert et al. 1998; Brooks et al. 2004, 2008), with the notable exception of Baker et al. (2020) who also find that shopping fixed costs can create complementary purchases.

## 2 Customer Transaction Data

I use proprietary data from JPMorgan Chase (JPMC) containing 53 billion transactions made by 69 million anonymized customers over October 2012 - May 2017. ${ }^{4}$ There are a number of features of the data that set it apart from other proprietary transaction datasets which have recently become available for research. First is the shear size. As discussed below, this size is key to studying new or small markets, like that for online groceries, and for attaining adequate coverage at fine geographic areas. Another important feature is that the customer is the anchor unit of analysis rather than the card, as is the case with similar data from card processors. This allows me to link transactions from multiple cards to one customer and the customer with their socioeconomic information as collected by the financial institution. This detail allows me to follow a customer's transactions across time and space and study how their spending behavior varies by key socioeconomic features.

The transactions data contain important details that are vital to the research aims. In addition to basic information such as the date and transaction amount, I use fields attached to each transaction to determine the locations, payment channel, merchant, store, and product. Locations for both customers and merchants are at the zip code level. ${ }^{5}$ Payment channel is determined by whether the card was present at the time of purchase, the merchant is a known online-only retailer, or the store location is characterized by a website or phone number. Merchants and stores are identified via regular expression matching against the description for each transaction and the store zip code. Each transaction also carries a four-digit merchant classification code which characterizes the good or service sold. I define a product set with a mapping from these classification codes, complemented by regular expression matching on key merchants where these codes are inadequate. ${ }^{6}$

[^2]
## 2.A Customer Panel

I use the card transactions data to build a balanced panel for studying consumer trip and spending behavior over time. To be included, customers must have a strong relationship with JPMC, meaning they make frequent purchases across a large number of products every month of the sample period. ${ }^{7}$ This base customer panel contains approximately 7.7 million customers from across the US and largely matches the socioeconomics of the US population reported by the census. The sample skews somewhat male and high-income, reflecting that men are more likely to be listed as the primary account holder and more low-income consumers are unbanked. The sample is also more urban than the population as a whole, reflecting the footprint of the financial institution. Figure A1 shows the distribution of sex, age, and income among these customers. ${ }^{8}$

I focus in the analysis on goods and services which are well-represented on cards and, when purchased offline, typically involve customers and merchants in the same local market. They include: clothing, coffee, general goods, grocery, home maintenance goods and services, local leisure goods and services, personal care services, pharmacy, and restaurants. ${ }^{9}$ Figure A2 summarizes the trip frequency and amount spent over time for customers in the panel. As with other datasets tracking consumer spending, groceries and restaurants dominate amongst everyday products. Spending patterns for all products exhibit strong seasonality and increases over time. The latter is likely driven by a combination of economic growth during the sample period and the increasing use of cards as payment instruments.

Patterns in the consumer panel show broad scope for consumers to minimize the travel costs of their offline trips via both single-purchase trips and multi-purchase trips. To illustrate, Figure A3 Panel (a) shows that for the everyday products purchased most frequently by consumers, a large share of those purchases take place in the home zip code of the consumer. This includes groceries, for which $38 \%$ of offline transactions take place in consumers' home zip codes. This pattern suggests that a consumer's home is a common end point for trips including these products and that consumers minimize the travel costs for these products by purchasing them close to home.

On days when consumers shop offline, more than half of those days include multiple offline purchases. The distribution of the number of offline purchases is shown in Figure A3 Panel (b). On days with multiple purchases, consumers are likely to chain many of those purchases together on the same trip, saving on travel costs by both shopping close to home and at stores that are close to each other. For groceries, the most common products purchased on the same day are restaurants,

[^3]general goods, and pharmacy, while for coffee, the most common pairings are restaurants, groceries, and general goods (Figure A4). The frequency of both sets of pairings is partly driven by overall product purchase frequency, but differences across groceries and coffee suggest that consumers have stronger preferences for some pairings over others.

While the primary focus of the analysis is the effect of online grocery platforms on consumers' offline shopping, I also include other products and channels in the panel. I include online trips and spending for clothing, general goods, home goods and services, and restaurants. ${ }^{10}$ In addition, I include spending, regardless of channel, on fuel and local ground transportation. ${ }^{11}$ The inclusion of these other categories allows me to speak to consumers' more general online shopping behavior and measure local travel-related spending.

## 2.B Relevant Features of the Online Grocery Market

I leverage the entry of 17 online grocery platforms across different cities (Core Based Statistical Areas) for empirical identification of the effects of online grocery adoption. To pinpoint the month of entry of an online grocery platform into a city, I rely on a surge in transactions that are charged to that platform by customers who live in that city at the time of entry. ${ }^{12}$ Using this measure of entry, these data show that more than 200 cities receive a first platform during the sample window and that multiple platforms often enter, with upwards of 10 platforms entering into the largest cities, like New York. ${ }^{13}$

There are a number of features of the early online grocery market that make this entry exogenous to local consumer behavior. As with similar businesses with large fixed costs, online grocery platforms tended to target the most populous cities first, since a large customer base is key to profitability. They also targeted large cities near each other, reflecting economies of density (Holmes 2011). Furthermore, earlier platforms into a city had an advantage over later entrants in gaining market share, causing platforms to prioritize speed of entry. These factors are clearly reflected in the entry strategy for Amazon Fresh, for one example. After initial availability in Seattle in 2008, the platform quickly expanded to Los Angeles and San Francisco in 2013; San Diego, New York, and Philadelphia in 2014; Baltimore and Sacramento in 2015; and Boston, Dallas, and Chicago in 2016. ${ }^{14}$

Once available, there is wide variation in the adoption of online grocery platforms by customers

[^4]Figure 1: Grocery Platform Use


Notes: Panel (a) shows the distribution of the number of months between the entry of a platform into a city and the first use of that platform by a user, split by low- and high-use. High-users use the platform in at least 5 separate months and are classified as adopters of the platform. A substantial share of high-use adopters begin using a platform in the first 12 months after entry. In contrast, low-users are more likely to first use a platform well after entry. There are 17 possible platforms for customers to adopt. Panel (b) shows the percent of customers using an online grocery platform in each month of the panel. A small percent of customers use the platforms, though the usage grows quickly. Source: Panel (a) is calculated using the 77 and 26 thousand low- and high-users, respectively and Panel (b) is calculated using the 7.7 million customer panel.
in the city over time. The time between entry and adoption for customers who adopt a platform is seen in Figure 1 Panel (a). A significant share of customers who use the platform in at least 5 months (high-users) adopt an online grocery platform quickly after entry. However, many customers use the platforms for the first time much later, particularly those who do not use them on a continuing basis. ${ }^{15,16}$ As a nascent online market, use of online grocery platforms across the panel population is rare. Figure 1 Panel (b) shows that even though use of platforms grows quickly over time, less than $0.8 \%$ used one in the last month of my sample window. Adoption and use also surges in winter months, though platforms did not time their entry with this pattern - further evidence that platforms pursued quick entry during this period over targeting specific consumer consumption behaviors. ${ }^{17}$

[^5]
## 3 Empirical Evidence of Time Use

## 3.A Identification Strategy

The aim is to measure the effect of online grocery platform use on a consumer's offline shopping choices using a specification such as

$$
\begin{equation*}
Y_{i z m}=\beta O_{i z m}+\phi_{m}+\phi_{z q}+\mu_{i z m} \tag{1}
\end{equation*}
$$

where $Y_{i z m}$ is an offline shopping outcome for consumer $i$ in zip code $z$ in month $m, O_{i z m}$ indicates use of the online grocery platform in month $m, \phi_{m}$ are month fixed effects, $\phi_{z q}$ are zip code by quarter fixed effects to control for different time trends in card spend across neighborhoods, and $\mu_{i z m}$ is a consumer-specific error term.

There are two primary concerns in the measurement of the coefficient of interest, $\beta$. First, there are a number of endogenous choices on the demand and supply side of local markets that would cause the estimate of $\beta$ to be biased due to correlations between consumer purchases and $\mu_{i z m}$. More specifically, consumers may experience shocks which change their preferred trips and stores might adjust their products and prices in response to market changes. Unobserved factors which affect these choices may make consumers more likely to make online purchases and change the composition of their offline purchases.

The exogenous entry of online grocery platforms across cities invites a standard difference-indifferences strategy for an unbiased estimate. One could measure consumption patterns in a city before and after platform entry against cities which have not yet experienced entry. However, the problem with this approach is statistical power. Even with large datasets, the infrequent use of platforms by customers in the early market makes $\beta$ difficult to statistically significantly measure across the full city population (more so for spillover effects to non-grocery products). This necessitates an identification approach that leverages the exogenous entry of platforms, but focuses on consumers for whom platform entry affects their spending behavior.

To that end, I employ a modified difference-in-differences strategy. For the treatment group, I use a group of customers for whom the exogenous entry of the platform drives an exogenous shift in their online grocery purchasing behavior. These are customers who become online grocery shoppers in the first 12 months after online grocery platform entry and use the platforms for at least five months. ${ }^{18}$ Although exact adoption timing and intensity is endogenous, these "early adopters" would have likely used the platforms earlier if they had been available. ${ }^{19}$ For controls, I

[^6]use customers who never use an online grocery platform during my sample window. ${ }^{20}$ The benefits of this strategy are that it holds fixed consumer and market features that endogenously vary for early adopters and isolates the effect on shopping outcomes specific to platform use.

Of course, early adopters are not randomly selected from the population, as Table B2 shows. Those who adopt online grocery platforms are more likely to be female, younger, be higher income, and spend more on more trips than non-adopters. Therefore, I match each early adopter to two platform non-adopters with an exact match on customer zip code and nearest neighbor matching on pre-adoption socioeconomics and spending patterns with the specification

$$
\begin{equation*}
E A_{i m}=\gamma^{1} Z i p_{i m-1}+\gamma^{2} \text { Sex }_{i}+\gamma^{3} \text { Age }_{i m-1}+\gamma^{4} \text { Income }_{i m-1}+F_{i m-1}+\nu_{i m} . \tag{2}
\end{equation*}
$$

where $E A_{i m}$ indicates that customer $i$ is an early adopter in month $m, Z_{i p_{i m-1}}, S e x_{i}, A g e_{i m-1}$, and Income $_{i m-1}$, are vectors indicating the customers' pre-adoption location, sex, age group, and income group, respectively, and $F_{i m-1}$ is a vector capturing levels and changes in spending and trip patterns in the six months prior to adoption. I include products related to food and beverage consumption and travel in the matching estimation. Matching is done separately for each month based on month of platform adoption. ${ }^{21}$

My differences-in-differences strategy then compares how the product purchase decisions of early adopters change after adoption as compared to their matched controls with the specification

$$
\begin{equation*}
Y_{i z m}=\sum_{n} \delta_{n} \text { Post }_{n} \times E A_{i z}+\phi_{m}+\phi_{z q}+\mu_{i z m} . \tag{3}
\end{equation*}
$$

where $\delta_{n}$ is the difference for early adopters, denoted $E A_{i z}$, in month of use $n$ from adoption at $n=0$ of an online grocery platform. For more detailed choices that occur at lower frequencies, including by day of the week or distance bin, I measure the average change in the post-adoption period with the specification

$$
\begin{equation*}
Y_{i z t}=\delta_{0} \text { Post }_{i z t}+\delta_{1} E A_{i z}+\delta_{2} \text { Post }_{i z t} \times E A_{i z}+\phi_{z q}+\mu_{i c m} . \tag{4}
\end{equation*}
$$

In both specifications, standard errors are clustered at the zip by quarter level. For causal identification of the $\delta$ terms in equations 3 and 4 , it must be the case that early adopters use the platforms while the matched non-users do not for reasons exogenous to their consumption decisions prior to adoption. Possibilities include random exposure to advertising or slow learning about online groceries through a social network.

[^7]I also note that, although early adopters of online grocery platforms are a selected sample, the aim of this research is not to recover a set of effects common to the full population. The aim is to highlight time use as a mechanism through which online retail can affect trips for brick-and-mortar retail. Therefore, evidence of this mechanism is unlikely to be specific to this sample, even if the exact effects are sample-specific.

Figure 2: Grocery Store Trips


Notes: This figure shows the change in trips at offline grocery stores in the 12 months before and after platform adoption for early adopters of platforms as compared to a matched sample of non-users. In the month of adoption, consumers reduce their daily trips by 0.5 days per month, a 7.4 percent decline from the month prior to adoption. In the months after, the decline becomes less severe because not every customer uses a platform every month and some stop using them over time. The figure also displays the average number of days for the trip in the month prior to adoption.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code, socioeconomics, and pre-adoption spending patterns.

## 3.B Changes in Trips Across Products

Using this empirical strategy, I find that early adopters of online grocery platforms significantly reduce their trips to grocery stores after adoption, implying time savings that could be used for other activities. Figure 2 shows that prior to adoption, early adopters made trips to grocery stores 6.8 days per month. ${ }^{22}$ Over the 12 months after adoption, they reduce trips by 0.5 days per month, a decline of 7.4 percent. Analysis of the American Time Use Survey by the USDA suggests that, around the start of my sample period, the national average for time used on a grocery store trip was approximately 75 minutes, including time spent traveling to the grocery store and on in-store shopping. ${ }^{23}$ The question then is, do consumers use such time-savings to make new trips and

[^8]reorganize how they group visits to stores in new trip chains?
I find evidence that the early adopters of online grocery platforms use the time saved from grocery store trips to travel more locally and increase their trips for local services, but not local goods. As shown in Figure 3, early adopters spent 12.3 percent more on travel via local ground transportation after platform adoption. Such spending could include trips which involve spending on card or other trips which do not, such as to visits friends or family. The results in Figure 4 indicate that at least part of that increase in travel is for local services. For coffee, local leisure, personal care, and restaurants trips increase by $1.3,0.5,0.7$, and 2.3 extra trips including each service, respectively, over the 12 months after platform adoption. The corresponding figure for local goods, Figure 5, shows that only trips including pharmacies were affected. Trips including a pharmacy increased the equivalent of 0.9 additional trips over 12 months. Together, these results show that online shopping can affect consumers' offline shopping behavior at a wide variety of retail stores beyond the direct competitor to an online product. Moreover, the contrast in results for goods versus services suggests that the discretionary, time-intensive nature of service consumption is key in explaining why consumers use regained time to make new trips for services. ${ }^{24}$

Figure 3: Local Travel Spending


Notes: This figure shows the change in spending on local travel-related expenses in the 12 months before and after platform adoption for early adopters of platforms as compared to a matched sample of non-users. In the 12 months after adoption, early adopters significantly increase their spending on local ground transportation (including taxis, public transportation, and ride-sharing) by an average of $\$ 0.39$ per day, or 12.3 percent. The figure also displays the average dollars per day spent on each travel-related expense prior to adoption.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code, socioeconomics, and pre-adoption spending patterns.

Time use may not be the sole mechanism driving changes for every product. Additional mech-

[^9]

Notes: This figure shows the change in the frequency of trips including local services in the 12 months before and after platform adoption for early adopters of platforms as compared to a matched sample of non-users. Major categories of personal care services include salons and dry cleaners. Major categories of local leisure include movie theaters and gyms. In the 12 months after adoption, early adopters significantly increase their spending on local services. Coffee, leisure, personal care, and restaurant trips occur an average of $1.3,0.5,0.7$, and 2.3 days more over that year, respectively. The figure also displays the average number of days for each trip in the month prior to adoption.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code, socioeconomics, and pre-adoption spending patterns.
anisms that could also have some impact include income effects, goods complementarity, and those that create online shopping complementarities. In the case of online groceries, income effects are unlikely to increase new trips for other products. Consumers who use online grocery platforms spend more on groceries overall after platform adoption (see Figure B1). This implies less income to reallocate toward alternative uses, such that any income effects would reduce, rather than increase, trips. For goods complementarity to online groceries, pharmacies and restaurants are the

Figure 5: Local Goods Trips


Notes: This figure shows the change in the frequency of trips including local goods in the 12 months before and after platform adoption for early adopters of platforms as compared to a matched sample of non-users. General goods include department stores, discount stores, large non-specific online retailers, and other miscellaneous retailers like florists and books stores that sell everyday goods. In the 12 months after adoption, early adopters largely maintain their spending on local goods, except for pharmacy, for which customers increase their trip frequency by 0.9 days over the year. The figure also displays the average number of days for each trip in the month prior to adoption.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code, socioeconomics, and pre-adoption spending patterns.
two products most likely to be affected. In the case of pharmacies, they may act as convenient corner stores to top-up food purchases and over the counter medications for consumers who use online grocery platforms. ${ }^{25}$ In the case of restaurants, online grocery users may have a higher demand for prepared food after platform adoption if they primarily use platforms for packaged and staple

[^10]foods. ${ }^{26}$ For online shopping complementarities, each of the local goods as well as restaurants are also available online, exposing brick-and-mortar stores for those products to direct online competition if consumers purchase many more products online once they become online grocery platform users. Indeed, Figure B4 in Appendix A shows, consumers increase spending on online clothing, general goods, and restaurants after grocery platform adoption.

However, the increase in trips for coffee, local leisure, and personal care services are most likely to be primarily driven by time use mechanisms. These services have no obvious goods complementarity with groceries and are difficult, if not impossible, to replicate with online versions. For example, assuming online grocery platform use has no impact on home coffee drinking habits, there is no clear reason why consumers would change their taste for coffee from coffee shops in response to platform use. Furthermore, hot, fresh-brewed coffee and the coffee shop experience are not easily delivered via the online channel. ${ }^{27}$ Similar arguments can be made for local leisure and personal care services. Thus, the results for services strongly support that offline retailers can win from online retail through the time-savings of online products.

## 3.C Evidence from Bundled Trips to Grocery Stores and Coffee Shops

To look more closely at the impact of time use preferences on consumers' trip choices, I focus on the effects of online grocery platform use on bundled trips to grocery stores and coffee shops. Limiting the focus to two product types maintains tractability in a setting where combinatorics quickly multiplies the choice set while still highlighting the focal mechanisms. I focus on coffee shops because they are one of the services I track which is unlikely to be affected by alternative mechanisms that can induce consumer substitution when consumers purchase more groceries online. Coffee shops are also attractive because consumers transact at them relatively frequently and because they are fairly uniform and numerous, providing ample substitution opportunities for consumers across space in their offline trip choices. I emphasize, however, that coffee shops are used for illustration and that any product could be affected by this same mechanism.

I make a few trivial assumptions on trip formation which I later carry over into the discrete choice model. I assume that groceries and coffee are consumed every day so that consumers must make a trip each day with non-zero cost. However, groceries are durable and do not need to be procured every day, while hot, fresh-brewed coffee is not durable and needs to either be purchased or made at home every day. ${ }^{28}$ This results in four possible trip types for a consumer who makes exactly one offline shopping trip each day: (1) grocery store alone, (2) coffee shop alone, (3) grocery store and coffee shop, and (4) neither store with coffee made at home.

Using this two-product setup, I find that consumers are not just using the time saved at the

[^11]grocery store to go on new trips, but changing how they make single- and multi-store trips together across time and space. Figure 6 shows the average change in the four bundled trip types. Most of consumers' trip substitution after platform adoption is from trips only to the grocery store toward neither store. More interestingly, however, is that consumers decreased their combined trips to both the grocery store and coffee shop such that the effect for coffee shops from the previous section is likely driven by two separate substitutions: one from a trip only to the grocery store to a trip only to the coffee shop and one from the chained trip to both stores to the trip only to the coffee shop.

Figure 6: Bundled Trips


Notes: This figure shows that early adopters change the composition of their bundled trips to grocery stores and coffee shops after they adoption of an online grocery platform. The figure also displays the average number of days for each trip in the month prior to adoption. The dominant effect is to shift trips only to a grocery store to trips to neither store. However, at the same time, consumers decrease their trips to both grocery stores and coffee shops and increase trips only to the coffee shop.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code, socioeconomics, and pre-adoption spending patterns.

Patterns in trip substitution across days of the week after platform adoption support that different opportunity costs of time affect trip choices (Figure 7). One interesting pattern is for Sundays, when consumers were most likely to make a trip to the grocery store (with and without the coffee shop) before platform adoption. I find that on Sundays after platform adoption, consumers reduce their trips which include the grocery store the most on Sundays, primarily substituting toward trips to neither store that day. This may reflect that on Sundays consumers have a high preference for non-shopping activities, such as time with friends and family. Another pattern that emerges is the stronger work-week versus weekend increase for trips only to the coffee shop. Consumers who work on weekdays might prefer to consume more coffee on those days, perhaps for stimulation or to socialize with colleagues. The regained time through online groceries would allow this.

In addition, I find that the consumers reorganize toward new single- and multi-store trip chains with lower distance costs. Figure 8 Panel (a) shows that on trips only to the coffee shop, the post platform adoption increase is disproportionately toward coffee shops located close to where the consumer lives. And Panel (b) shows that for trips to both the grocery store and the coffee shop, combined trips in which the two stores are closer to each other are more common post adoption even though combined trips overall are less likely. Thus, coffee shops closer to consumers win more and grocery stores close to coffee shops lose less from the negative effects of platform adoption. However, in locations without such accessibility to winning stores like coffee shops, consumers may instead substitute toward more non-shopping activities. These results suggest that time use is key to creating offline winners to online retail.

## 4 A Consumer Trip Choice Model with Time Use Mechanisms

I now lay out a discrete choice model of consumer shopping trip choice which replicates the rich substitutions patterns evident in the previous empirical exercise. As laid out in the two-stage decision tree in Figure 9, I model a consumer who first makes a long-run decision to adopt an online grocery platform or not and then, conditional on that choice, which shopping trip to make each day. To maintain tractability, I continue in the model with the four trip options over groceries and coffee and further assume that the consumer only has one grocery store, $g$, and one coffee shop, $c$, to choose from on one shopping trip per day. All consumers, indexed by $i$, are ex-ante identical apart from their location and income. The model is solved by backward induction, with the consumer first determining the expected value of her daily trip choices conditional on her longrun online grocery shopping decision. I assume a fixed supply-side and no general equilibrium effects. ${ }^{29}$

[^12]Figure 7: Bundled Trips by Day of Week


Notes: This figure shows the average post-adoption effect by day of week for each bundled trip type. The results highlight the importance of consumers' daily time budgets to the composition of their trips to grocery stores and coffee shops after they adopt an online grocery platform.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code, socioeconomics, and pre-adoption spending patterns.

## 4.A Daily Trip Choice

I assume consumer $i$ 's utility maximization problem for choosing one of the four trips on a day takes the form

$$
\begin{equation*}
\max _{g, c} V_{i}(g, c)=\beta_{0}(g, c)+\tau \ln \left(d_{i}(g, c)\right)+\epsilon_{i}(g, c) \tag{5}
\end{equation*}
$$

[^13]Figure 8: Bundled Trips by Selected Distances


Notes: Panel (a) shows the average post-adoption effect for the coffee alone trip by coffee shop distance. Panel (b) shows the average post-adoption effect for the combined grocery store and coffee shop trip by the distance between the grocery store and coffee shop. Distances are measured between zip code centroids. Distance bins increase from left to right, with the first distance bin implying the same zip code. Distance bins 2-5 imply distances from $2-5$ miles, respectively. There is a clear distance gradient, with consumers increasing their trips to coffee shops alone disproportionately to nearby coffee shops and increasing their trips to both grocery store and coffee shops when those stores are close to each other.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code, socioeconomics, and pre-adoption spending patterns.

Figure 9: Consumer Decision Tree


Notes: This figure shows the consumer's two-level discrete choice problem for selecting groceries and coffee. In the long-run, they decide whether or not to be an online grocery shopper. Then, conditional on that choice, they decide which of four possible offline shopping trips to make each day.
where $V_{i}(g, c)$ is the trip value based on the store set $\{g, c\}$, with $g=1$ and $c=1$ signifying the inclusion of the grocery store or coffee shop, respectively. Values for the stores included on a trip are defined by

$$
\begin{equation*}
\beta_{0}(g, c)=G \mathbb{1}_{\{g=1\}}+C \mathbb{1}_{\{c=1\}}+b \mathbb{1}_{\{g=1, c=1\}} \tag{6}
\end{equation*}
$$

where $G$ is the grocery store value, $C$ is the coffee shop value, and $b$ is a fixed benefit shifter for a trip that includes the grocery store and coffee shop. Trip utility is reduced by $\tau$, the opportunity cost of time, times the log distance, $d_{i}(g, c)$, traveled on each trip in miles. The four trip distance costs are (1) $d_{i}(1,0)=2 d_{i}^{g},(2) d_{i}(0,1)=2 d_{i}^{c}$, (3) $d_{i}(1,1)=d_{i}^{g}+d_{i}^{c}+d^{b}$, and (4) $d_{i}(0,0)=0.1$, where $d_{i}^{g}$ is the distance to the grocery store from the consumer's home (likewise for $d_{i}^{c}$ ), and $d^{b}$ is the distance between the grocery store and coffee shop. I assume that $\left|d_{i}^{g}-d_{i}^{c}\right|<b+d^{b} \leq d_{i}^{g}+d_{i}^{c}$, so that travel to both stores on one trip is always more costly than travel to just one store and travel to both stores on one trip is less costly than visiting each store separately on the same day. The cost of the trip to neither store, with coffee at home, is equivalent to 0.1 miles. ${ }^{30}$ In addition, the consumer has a random taste shock, $\epsilon_{i}(g, c)$, for each trip. Consumers are separated into lowand high-income groups with separate trip utility parameters estimated for each group to capture different store values and opportunity costs of time. ${ }^{31}$

The central challenge of this setting is the correlation across the values of trips for an individual consumer in a day. One way these can be created is through the fact that the value of a store in a trip will affect the values of other trips that also include that store. For example, on a day when a consumer wakes up wanting coffee from the coffee shop, any trip containing a visit to the coffee shop should be more likely for her, leading to a positive correlation between $\epsilon(0,1)$ and $\epsilon(1,1)$. Another way these can be created is through shocks to a consumer's time budget. For example, on a day when consumers have little time for shopping, trips with short distance costs should be more likely. Therefore, models which carry independence of irrelevant alternatives assumptions assume away the correlations that are fundamental to trip substitution patterns. These include the classic logit and nested logit models as well as models based on Berry et al. (1995).

Another challenge to capturing time use mechanisms is that consumers face trip distance costs specific to their individual locations. ${ }^{32}$ This is distinct from the typical discrete choice problem in which consumers in the same market face the same menu of costs. To illustrate, imagine a world with one grocery store and one coffee shop and two identical consumers, A and B, except that A is closer to the coffee shop and B is closer to the grocery store. ${ }^{33}$ These different relative distances to the stores imply that any shock to the value of a trip should impact them differently. For example, imagine that A and B each wake up one day with the same craving for coffee from the coffee shop, leading to high $\epsilon_{i}(g, c)$ shocks for both consumers for trips that include the coffee shop. Because consumer B is farther from the coffee shop, we would expect her to be less likely to make a trip including the coffee shop, even with the craving. Or if she does make the trip, the coffee shop's

[^14]proximity to the grocery store might make her more likely to visit both the coffee shop and the grocery store to economize on travel costs. However, consumer A might be much more likely to visit the coffee shop alone since she has lower travel costs for that trip type.

Therefore, this context requires a model that accounts for the full set of cross elasticities among multiple choices with individual-specific distance costs. To that end, I use the paired combinatorial logit model (PCL) from the transportation literature, which explicitly models the choice elasticity for each pair of choices. The properties of this model and its relation to other discrete choice models with type I extreme value errors are described in Koppelman and Wen (2000).

In a slight abuse of notation for concision, denote the four possible trip choices $\{g, c\}$ as gc $\epsilon\{10,11,01,00\}$. In the model, the probability of trip $g c$ depends on the probability of trip $g c$ relative to trip $g c^{\prime}, P_{g c \mid g c, g c^{\prime}}$, and the value of a pair of trips relative to other pairs, $P_{g c, g c^{\prime}}$, across the possible $g c \neq g c^{\prime}$. The total probability of a trip $g c$ sums over the product of these two terms for all possible trips paired with $g c$,

$$
\begin{equation*}
P_{g c}=\sum_{g c^{\prime} \neq g c} P_{g c \mid g c, g c^{\prime}} P_{g c, g c^{\prime}}, \tag{7}
\end{equation*}
$$

where

$$
\begin{aligned}
& P_{g c \mid g c, g c^{\prime}}=\frac{\exp \left(\frac{V_{g c}}{1-\sigma_{g c, g c^{\prime}}}\right)}{\exp \left(\frac{V_{g c}}{1-\sigma_{g c, g c^{\prime}}}\right)+\exp \left(\frac{V_{g c}}{1-\sigma_{g c, g c^{\prime}}}\right)}, \\
& P_{g c, g c^{\prime}}=\frac{\exp \left(\left(1-\sigma_{g c, g c^{\prime}}\right) I_{g c, g c^{\prime}}\right)}{\sum_{i j} \sum_{i j^{\prime} \neq i j} \exp \left(\left(1-\sigma_{n}\right) I_{i j, i j^{\prime}}\right)},
\end{aligned}
$$

and

$$
I_{g c, g c^{\prime}}=\ln \left[\exp \left(\frac{V_{g c}}{1-\sigma_{g c, g c^{\prime}}}+\frac{V_{g c^{\prime}}}{1-\sigma_{g c, g c^{\prime}}}\right)\right] .
$$

$I_{g c, g c^{\prime}}$ is the inclusive value of trip pair $g c, g c^{\prime}$ and $0<\sigma_{g c, g c^{\prime}}<1$ is a similarity index that captures the substitutability between the two trips, with $\sigma_{g c, g c^{\prime}}=1$ for perfect substitutes. Because there are six possible pairs of trips, there are six substitutability parameters, denoted $\boldsymbol{\sigma}$. This model has a similar structure to the traditional logit and nested logit models. It uses a logit shock over the value of a trip within a trip pair combined with a logit shock for the value of the trip pair. This allows simultaneous nesting of any trip with every other trip to account for different degrees of substitution between each pair of trips. As a result, trip $g c$ is more likely if trip $g c$ is valuable relative to trip $g c^{\prime}$ or the value of the pair of trips $g c$ and $g c^{\prime}$ is high (due to high trip utility parameters in the two trips or high similarity between them).

## 4.B Time Use Effects in Trip Choice

To illustrate the rich patterns of substitution captured in the model, consider a decline in the value of the grocery store and its effect on the relative attractiveness of two trips. For example the log relative probability for only coffee versus the neither trip is

$$
\begin{equation*}
\ln \left(\frac{P_{01}}{P_{00}}\right)=\ln \sum_{g c^{\prime} \neq 01} V_{01 \mid 01, g c^{\prime}}-\ln \sum_{g c^{\prime} \neq 00} V_{00 \mid 00, g c^{\prime}}, \tag{8}
\end{equation*}
$$

where

$$
V_{g c \mid g c, g c^{\prime}}=\exp \left(\frac{V_{g c}}{1-\sigma_{g c, g c^{\prime}}}-\sigma_{g c, g c^{\prime}} I_{g c, g c^{\prime}}\right)
$$

acts as a pair-weighted trip value. Through the trip pair inclusive values, $I_{g c, g c^{\prime}}$, in each of the $V_{g c \mid g c, g c^{\prime}}$ terms, the elasticities of the relative probability of the two trips are functions of trip utility parameters that are unrelated to the coffee alone or neither trip. This includes grocery store value, $G$, but also the distances to the grocery store and between stores, $d^{g}$ and $d^{b}$, and the fixed benefit to the chained trip, $b$. The effects are then scaled by the strength of consumers substitution between trips in each pair, $\boldsymbol{\sigma}$, and the utility cost of distance, $\tau$.

Therefore, when the value of the grocery store falls, the value of the coffee alone trip adjusted by the weight of the chained trip and coffee alone trip pair increases,

$$
\begin{equation*}
-\frac{\partial V_{01 \mid 00,11}}{\partial G}=\frac{\sigma_{01,11}}{1-\sigma_{01,11}} P_{11 \mid 01,11} V_{01 \mid 01,11}>0 . \tag{9}
\end{equation*}
$$

Similarly, the value of the coffee alone trip adjusted by the weight of the grocery alone and coffee alone trip pair increases,

$$
\begin{equation*}
-\frac{\partial V_{01 \mid 01,10}}{\partial G}=\frac{\sigma_{01,10}}{1-\sigma_{01,10}} P_{10 \mid 01,10} V_{01 \mid 01,10}>0 \tag{10}
\end{equation*}
$$

Combined, these two effects push consumers who value grocery stores less to spend less time going to the grocery store, either alone or combined with coffee, in favor of trips only to the coffee shop.

In total, whether the consumer goes relatively more to the coffee shop alone over the neither trip when the grocery store value falls depends on the combined effects of differential changes to the pair weighted utilities for the coffee alone trip and the neither trip. The full effects of the fall in grocery store value are summarized as

$$
\begin{align*}
-\frac{\partial \ln \left(\frac{P_{01}}{P_{00}}\right)}{\partial G} & =\frac{\frac{\sigma_{01,11}}{1-\sigma_{01,11}} P_{11 \mid 01,11} V_{01 \mid 01,11}+\frac{\sigma_{01,10}}{1-\sigma_{01,10}} P_{10 \mid 01,10} V_{01 \mid 00,10}}{\sum_{g c^{\prime} \neq 01} V_{01 \mid 01, g c^{\prime}}}  \tag{11}\\
& -\frac{\frac{\sigma_{00,11}}{1-\sigma_{00,11}} P_{11 \mid 00,11} V_{00 \mid 00,11}+\frac{\sigma_{00,10}}{1-\sigma_{00010}} P_{10 \mid 00,10} V_{00 \mid 00,10}}{\sum_{g c^{\prime} \neq 00} V_{00 \mid 00, g c^{\prime}}} .
\end{align*}
$$

To see the impact of trip-chaining here, further examine the expression in 9. Unsurprisingly, consumers substitute more to the coffee alone trip where those trips are more valuable (high $V_{01 \mid 01,11}$ ). But, they also substitute more where consumers frequently choose the chained trip (high $P_{11 \mid 01,11}$ ), because a fall in grocery store value breaks more trip chains. Furthermore, the extent of these effects depends on the relative benefits of trip-chaining. For example, the change in the weighted trip value for a fall in coffee shop distance,

$$
\begin{equation*}
-\frac{\partial V_{01 \mid 01,11}}{\partial d^{c}}=\frac{\tau}{1-\sigma_{01,11}}\left[\frac{1}{d^{c}}-\sigma_{01,11}\left[\frac{1}{d^{c}}+\left[\frac{1}{d^{g}+d^{c}+d^{b}}-\frac{1}{d^{c}}\right] P_{11 \mid 01,11}\right] V_{01 \mid 01,11}>0 .\right. \tag{12}
\end{equation*}
$$

Thus the coffee shop alone trip is not only more valuable when the coffee shop is nearby, but also to the extent that proximity increases the marginal gap between the chained and coffee alone trip distances, $\frac{1}{d^{g}+d^{c}+d^{b}}-\frac{1}{d^{c}} . .^{34,35}$

These results are in contrast to the log of the relative probability under the classic logit assumption,

$$
\begin{equation*}
\ln \left(\frac{P_{01}}{P_{00}}\right)=C+\tau \ln \left(2 d^{c} / 0.1\right) \tag{13}
\end{equation*}
$$

which forces the substitution between the two trips to remain constant when grocery store values fall with respect to the features of the grocery store alone and chained trips. The nested logit model can only partially resolve these issues. Among a four trip choice set, it would be unclear ex ante which two nests and similarity parameters would best fit the data. Furthermore, any choice would necessarily restrict possibly important features of differential inter-nest substitution. ${ }^{36}$

I treat the adoption of online grocery platforms as a shock that causes a discrete change in the value of the grocery store for the consumer from $G$ to $G^{\prime}$. Logically, consumers who become online grocery shoppers have less need to visit a grocery store in person now that they have a ready supply of groceries at home. In the trip choice problem as framed by equation 5, I can attribute changes in choices due to online grocery platform adoption to time use preferences under three key assumptions. First, I assume that the utility values of the online grocery platform and grocery store are separable from the values of coffee at home or from the coffee shop because the utility consumers derive from coffee is unlikely to be tied to their grocery consumption. Second, I assume that there is no online channel for the consumption of hot, fresh-brewed coffee. Third, I assume the substitution patterns generated by online grocery platform use are too small to generate income effects. With these alternative mechanisms restricted, any change in the frequency of visits for consumers to coffee shops when they use online grocery platforms most plausibly works through

[^15]changes in time use preferences.

## 4.C Online Choice

I separately model the entry of an online grocery platform as equivalent to gaining access to the top half of the decision tree in Figure 9. The consumer is now able to pick being an online grocery shopper and what offline trips she would make as an online grocery shopper. The choice depends on the value the consumer gets from the online grocery platform and her expected value of the daily trips she will make conditional on that choice. I set the consumer's utility maximization problem for online grocery platform adoption as

$$
\begin{equation*}
\max _{O_{i}} U_{i}=G^{p} \mathbb{1}_{\left\{O_{i}=1\right\}}+I_{G, C}\left(O_{i}\right)+\mu_{i}\left(O_{i}\right) \tag{14}
\end{equation*}
$$

where $U_{i}$ is the long-term utility of the consumer, $G^{p}$ is the value of the online grocery platform, $I_{G, C}\left(O_{i}\right)$ is the inclusive value of the set of offline trip pairs as a function of online platform use, and $\mu_{i}(O) \sim$ EV type 1 is the taste shock for being an online grocery shopper. ${ }^{37}$ Intuitively, platform adopters are those consumers who have a higher value for an online grocery platform and the trip pairs they would choose as an online grocery shopper as compared to the value of the trip pairs they would choose otherwise. Formally, consumers who adopt an online grocery platform have

$$
\begin{equation*}
G^{p}+\mu_{i}\left(O_{i}\right)>I_{G, C}\left(O_{i}=0\right)-I_{G, C}\left(O_{i}=1\right)=\ln \left[\frac{\sum_{g c} \sum_{g c^{\prime} \neq g c} V_{g c}\left(O_{i}=0\right)}{\sum_{g c} \sum_{g c^{\prime} \neq g c} V_{g c}\left(O_{i}=1\right)}\right] \tag{15}
\end{equation*}
$$

This closes out the details of the model. This version with two stores and a binary online grocery choice is minimally sufficient for capturing the salient features of consumer substitution I observe in the data. Richer versions of the model could be developed to capture more of the mechanisms through which online retail can affect consumer choices. These could include consumer spending decisions and adjustment on the supply side. Such a model would require stronger assumptions because of card data limitations (e.g. unobserved prices and quantities). Furthermore, separate identification of the role of each mechanism would more heavily rely on the structure of the model over empirical identification. The benefit, however, would be to capture the fuller impact of online retail for consumers and producers. I leave this to future research.

## 4.D Parameter Identification

To examine the variation which mechanically identifies the model parameters, I lay out a progressively detailed example with consumer and retail heterogeneity. First, imagine a world without online groceries in which consumers are identical in location and income. Also assume that both

[^16]the stores and the consumers are at the same location, implying that all trip costs are zero. In this world, three trip probabilities provide useful information: (1) the probability of going only to the grocery store, (2) the probability of going only to the coffee shop, and (3) the probability of going to both. The first two probabilities recover the mean values for each of the stores, $G$ and $C$. Combining this information with the third probability determines the fixed benefit (or cost) of that combination.

Next, we create variation in consumer trip costs to identify the opportunity cost of distance and trip substitutability parameters. To do so, randomly locate the stores and consumers across space. Each home location generates unique trip costs specific to the consumer because no two locations provide the same set of distances between the consumer and stores. The opportunity cost of time, $\tau$, can now be identified by the rate at which consumers decrease the probability of choosing high-cost trips in favor of low-cost trips. ${ }^{38}$ Furthermore, the degree to which one trip is substituted for another at different distance costs identifies the substitutability parameter for any two trips.

Finally, randomly separate consumers into high- and low-income groups. Separate values for the stores, the fixed benefit of the chained trip, and the opportunity cost of time are identified separately with the data from low- and high-income customers.

The variation discussed to this point is sufficient to identify the parameters of the model when all consumers value the grocery store at an initial $G$. However, consumer and store locations and consumer income are not random, such that the identified parameters would be the outcomes of an endogenous process rather than the true values determining trip choices. Therefore, to help identify the model parameters, I leverage the same identification strategy deployed in Section 3 by estimating the model using the daily trip choices of early adopters and their matched controls. After an exogenous drop in grocery store value from $G$ to $G^{\prime}$ for early adopters, we can observe how their trip choices change in response. In particular, observing the rate of substitution between two trips holding distance costs fixed is a rich source of variation for the identification of the opportunity cost of time and trip substitutability parameters separate from the store values.

To capture this variation, I include post adoption and early adoption indicators, and each interacted with an indicator for a high-income consumer in the trip utility function,

$$
\begin{align*}
V_{i t}(g, c)= & \beta_{0}+\tau_{l} \ln \left(d_{i}(g, c)\right) \times\left(1-H I_{i}\right)+\tau_{h} \ln \left(d_{i}(g, c)\right) \times H I_{i}+\beta_{1} \text { Post }_{t}+ \\
& \beta_{2} E A_{i}+\beta_{3} H I_{i}+\beta_{4} \text { Post }_{t} \times E A_{i}+\beta_{5} \text { Post }_{t} \times H I_{i}+\beta_{6} E A_{i} \times H I_{i}+  \tag{16}\\
& \beta_{7} \text { Post }_{t} \times E A_{i} \times H I_{i},
\end{align*}
$$

where $H I_{i}$ is a indicator that customer $i$ is high-income. The Post $_{t}, E A_{i}$, Post $_{t} \times H I_{i}$, and $E A_{i} \times H I_{i}$ terms hold fixed differences across periods and consumer groups to measure how adoption of an

[^17]online grocery platform affects the trip utility of low- and high-income consumers relative to their matched controls. These effects are captured by the remaining coefficients, which are mapped to the trip utility parameters, $\boldsymbol{\theta}_{l}=\left(G_{l}, G_{l}^{\prime}, C_{l}, b_{l}, \tau_{l}\right)$ and $\boldsymbol{\theta}_{\boldsymbol{h}}=\left(G_{h}, G_{h}^{\prime}, C_{h}, b_{h}, \tau_{h}\right)$, for low- and highincome consumers, respectively. ${ }^{39}$ Estimation also recovers five trip-pair similarity parameters, $\boldsymbol{\sigma}$ (the sixth is normalized to 0 without loss of generality).

I estimate the log of equation 7 with the trip utility defined by equation 16 via full-information maximum likelihood using the daily trip choices for a subset of the early platform adopters and their matched controls. I restrict the sample to those consumers who choose each of the four trip types at least twice in the year prior to adoption and whose median distance traveled on those trip types is less than 50 miles. ${ }^{40}$ I then use the median distance traveled by each consumer to approximate the distance costs for each trip. ${ }^{41}$

To conclude, I note that in a model with bundled options, consumers are implicitly maximizing the choice of other stores and products not included in the model alongside their choice of grocery store and coffee shop. Relative trip utilities, therefore, depend on interactions captured by the model and those that come through un-modeled, joint consumption decisions. Therefore, estimates are conditional on the set of alternative offline and online goods available in the market. Similarly, other dimensions of choice, such as the amount consumed, are not modeled and assumed fixed conditional on market conditions. ${ }^{42}$

## 4.E Estimates

Trip utility: The parameters mapped from the MLE estimation of the PCL model are in Table 1. ${ }^{43}$ First, note that the estimates of grocery store and coffee shop value, $G$ and $C$, are negative with $C<G$ for both low- and high-income consumers. This makes sense when the value of the neither trip is the most frequent trip with a value normalized to 0 . For low-income consumers each trip type is less frequent, which translates to lower store values for that group. Second, the grocery store value for high-income consumers who use online grocery platform, $G_{h}^{\prime}$, is $10.6 \%$ lower than $G_{h}$, driven by the lower trip frequencies for trips including the grocery store post-adoption. Low-income consumer grocery store values fall even farther, by $13.1 \%$. Third, the combined trip fixed benefit, $b$, is positive for both consumer types, reflecting that visiting both stores on the same trip lowers the combined trip cost relative to visiting each store on separate trips. The benefit is slightly higher for low-income consumers. Fourth, trip utility declines for both low- and high-income consumers as trip distance increases, more so for high-income consumers. The opportunity costs here are an

[^18]order of magnitude smaller than other estimates because they reflect the distance trade-off within consumers' preferred trip options rather than among all possible trips. ${ }^{44}$

Table 1: PCL and Logit Model Parameters

| Trip utility: | $P C L$ | Logit | Similarity: | $P C L$ | Logit |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |
| $G_{h}$ | -0.787 | -0.806 | $\sigma_{01,10}$ | 0.980 | 0 |
| $G_{l}$ | -1.104 | -1.038 | $\sigma_{01,00}$ | 0.717 | 0 |
|  |  |  | $\sigma_{01,11}$ | 0.591 | 0 |
| $G_{h}^{\prime}$ | -0.871 | -0.908 | $\sigma_{10,11}$ | 0.904 | 0 |
| $G_{l}^{\prime}$ | -1.249 | -1.207 | $\sigma_{00,11}$ | 0.716 | 0 |
|  |  |  | $\sigma_{10,00}$ | 0 | 0 |
| $C_{h}$ | -0.853 | -2.037 |  |  |  |
| $C_{l}$ | -1.121 | -1.918 |  |  |  |
|  |  |  |  |  |  |
| $b_{h}$ | 0.508 | 0.106 |  |  |  |
| $b_{l}$ | 0.777 | 0.024 |  |  |  |
|  |  |  |  |  |  |
| $\tau_{h}$ | -0.017 | -0.014 |  |  |  |
| $\tau_{l}$ | -0.007 | -0.048 |  |  |  |
|  |  |  |  |  |  |

Notes: This table shows the parameters mapped from difference-in-difference MLE estimates on the daily trip choices of consumers. Consumers choose among trips to the grocery store alone, coffee shop alone, grocery store and coffee shop, or neither. See Table C4 for estimates and details on mapping to the parameters in the table.
Source: To be in the model estimation sample, the consumer (1) must make 2 of each trip type in the year before adoption and (2) have median distance costs for each trip type of less than 50 miles during that year. The first requirement focuses the estimation on consumers who trade-off utility from all four trip bundles in their daily trip decision. The latter requirement eliminates consumers who do not regularly live at their reported home zip code. There are 8,604 early adopters and matched controls who meet these requirements.

Estimates for the logit model are shown for comparison. In the trip utility parameters, preand post-adoption grocery store values for low- and high-income consumers are within $10 \%$ of the PCL values. From there, important differences emerge. Coffee shop values and the fixed benefits to trip chaining are far lower in the logit model and the logit model also shows stronger disutility to distance for low-income consumers. These differences are driven by the similarity parameters. The PCL model allows for variation in the strength of substitution patterns across different pairs of trips driven by preferences rather than relying on trip features to explain trip choice. The results show that the grocery store alone and coffee shop alone trips are highly similar, reflecting consumers' tendency to substitute primarily from the former to the latter in the reduced form estimates. But, fixed arbitrarily at 0 in the logit model, the trip utility parameters must adjust to rationalize observed choices.

Simulation: In a short exercise, I demonstrate the importance of estimating the similarity parameters. This highlights that models using independent shocks in discrete choices can appear to perform well in the cross-section, but may miss important substitution patterns when model pa-

[^19]rameters change, such as in counterfactual exercises. The implication is that a wide class of modern spatial equilibrium models and CES consumption models may assume independent extreme value distributional shocks for convenience at some real cost.

I generate a set of hypothetical high-income consumers who are equidistant to the grocery store but vary in their distance to the coffee shop. This generates customers with the same distance costs for the grocery alone trip and varying distance costs for the coffee alone and combined trips. Figure 10 shows the resulting variation in the PCL and logit trip probabilities before and after platform adoption by customer distance to the coffee shop. Before adoption, there are some subtle differences in trip probabilities. For example, the PCL model shows that the chained trip to the grocery store and coffee shop is less likely when the consumer is very close or very far from the coffee shop. This is because at close distances, the coffee alone trip dominates, while at far distances the neither option does. Despite this, both models give roughly the same probability for each trip for consumers along the range of distances from the coffee shop prior to platform adoption.

However, the two models show wide differences in the predicted substitution patterns after adoption. In the logit model, the neither trip and coffee alone trip must shift in constant proportion to each other because they are both irrelevant alternatives when the grocery store value changes. Furthermore, the irrelevance of the coffee shop trip means that coffee shop distance cannot create variation in trip probabilities; all shifts in trip probabilities are parallel. But the PCL model can predict that consumers will substitute more to the coffee alone trip when grocery store values fall, and that substitution will be disproportionately higher when they are closer to the coffee shop. Although difficult to see by eye in the graph, the convexity of the chained trip with coffee shop distance also increases. Thus, these features match the intuitive distance gradients observed in the reduced form results in Figure 8.

Online platform values: The final parameter to be estimated in the model is the value of the online grocery platform. To do this, note that the total welfare gain from the platform, the change in compensating variation, equates to the $\log$ sum gain in value from the platform.

$$
\begin{equation*}
\Delta C V_{i}=\ln \left[\frac{\exp \left(G^{p}+I_{G, C}\left(O_{i}=1\right)\right)+\exp \left(I_{G, C}\left(O_{i}=0\right)\right)}{\exp \left(I_{G, C}\left(O_{i}=0\right)\right)}\right], \tag{17}
\end{equation*}
$$

which reduces to a simple function of the probability of online grocery platform adoption,

$$
\begin{equation*}
\Delta C V_{i}=\ln \left[\frac{1}{1-P_{O_{i}}}\right] \tag{18}
\end{equation*}
$$

where $P_{O_{i}}$ is the probability of adoption of the online grocery platform. Intuitively, the higher the probability of adoption, the higher the increase in welfare to the consumer from being able to be an online grocery shopper. ${ }^{45}$ I replace the probability of adoption with the share of consumers that

[^20]Figure 10: Substitution Patterns Generated by the PCL and Logit Models


Notes: This figure shows the varying substitution patterns generated by the PCL and logit models for the grocery alone and coffee alone trips using a set of simulated high-income customers who vary only in their distance to the coffee shop. While both models give similar probabilities in the cross-section prior to adoption, only the PCL can generate substitution patterns that vary with coffee shop distance when consumers' value for the grocery store falls post-adoption.
adopt a platform in equation 18 and combine with equation 17 to solve for the value of the online grocery platform in each zip code,

$$
\begin{equation*}
G^{p}=I_{G, C}\left(O_{i}=0\right)-\left(I_{G, C}\left(O_{i}=1\right)+\ln \left[\frac{s_{O=1}}{1-s_{O=1}}\right]\right. \tag{19}
\end{equation*}
$$

where $s_{O=1}$ is the share adopting in a zip code. We see that platform values rationalize the leftover variation in adoption rates observed in the data after the variation in differences in offline trip values conditional on platform adoption.

The ingredients needed to solve for this value are the inclusive value of offline trips conditional on platform adoption and adoption rates. I calculate the inclusive values for offline trips using

Figure 11: Grocery Platform Adoption and Value


Notes: Panel (a) shows the distribution of adoption rates by low- and high-income consumers across zip codes. A small share of customers adopt a platform during the sample window in most zip codes. Panel (b) shows the values for the platforms implied by the adoption rates using equation 19.
Source: Author's calculations using zip codes with at least 500 customers from the panel. There are 4,159 zip codes in total. Platform values in Panel (b) are only derived for the 2,276 zip codes where adoption rates for low- and high-income consumers are both positive. Equation 19 cannot reconcile zero adoption rates, with the result that the left tails of the distributions in Panel (b) are limited.
estimated parameters from the PCL model and the median distance traveled on each of the four trip types by all consumers in a zip code. ${ }^{46}$ Figure 11 Panel (a) shows adoption rates by income group. Even though the aggregate adoption rate in the population is small, there are many zip codes in which a much higher share of customers adopt a grocery platform, particularly among high-income consumers. Figure 11 Panel (b) shows the resulting distribution of online grocery platform values for each income group where adoption rates are above zero. They are, on average, negative, reflecting that non-adopters outweigh adopters in each case. However, the platform value distribution for the high-income consumers is shifted substantially to the right, driven by their higher adoption rates for platforms.

## 5 Welfare and Counterfactuals

## 5.A Consumer Welfare Gains

I use the correspondence between welfare gains and adoption rates to look at important sources of variation in welfare gains across space. I find that welfare gains are highest for the consumers who would benefit the most from the time saved making offline trips, as characterized by the model. The

[^21]first column of Table 2 shows that welfare gains strongly increase with zip code median income. Zip codes with median incomes in the fifth quintile nationally experience welfare gains three times those in the first quintile (results not shown in table). Controlling for income, measures of grocery and coffee access in a zip code are also correlated with platform adoption and welfare gains. Counter to the model, welfare gains are higher in places with more grocery density and shorter grocery store alone trips, but this is driven by the non-random location of stores (columns (2) and (3)) in dense urban areas where incomes and adoption rates are also high. In column (4), controlling for both income and zip code store density, zip codes with longer grocery store alone and coffee store alone trips have higher adoption and welfare gains. Interestingly, zip codes where consumers are willing to travel farther for chained trips to both the grocery store and coffee shop have lower adoption rates and welfare gains. This gives further support to the theme that valuable chained trips can insulate offline retail from online retail competition.

Table 2: Welfare Gains by Zip Code Features

|  | $(1)$ | $(2)$ | $(3)$ | $(4)$ |
| :--- | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Intercept | -0.1871 | -0.1874 | -0.1404 | -0.1673 |
|  | $(0.0077)$ | $(0.0075)$ | $(0.0078)$ | $(0.0078)$ |
| Median Income | 0.0177 | 0.0182 | 0.0160 | 0.0177 |
|  | $(0.0007)$ | $(0.0007)$ | $(0.0007)$ | $(0.0007)$ |
| Grocery Density |  | 0.0031 |  | 0.0027 |
|  |  | $(0.0002)$ |  | $(0.0002)$ |
| Coffee Density |  | 0.0015 |  | 0.0012 |
|  |  |  |  | $(0.0002)$ |
| Median Grocery Alone Trip Distance |  |  | -0.0017 | 0.0011 |
|  |  |  | $0.0005)$ | $(0.0005)$ |
| Median Coffee Alone Trip Distance |  |  | $(0.0007)$ | $(0.0006)$ |
|  |  |  | -0.0145 | -0.0110 |
| Median Both Trip Distance |  |  | $(0.0010)$ | $(0.0010)$ |
|  |  |  |  |  |
| Observations |  |  |  |  |
| Adjusted $\mathrm{R}^{2}$ |  |  |  |  |

Notes: Standard errors in parentheses. This table shows the correlations between zip code welfare from online grocery platform availability and zip code median income and retail features. Covariates are measured in logs. Store density is measured as the number of grocery stores and coffee shops operating per square mile at the start of the panel. Trip costs are measured as the median distance traveled by any customer in the zip code for that trip at the start of the panel. Average platform welfare is 0.011 .
Source: Author's calculations using the adoption rates of customers living in 4,159 zip codes with at least 500 customers. Zip code median income is from the 2014-2018 American Community Survey.

## 5.B Counterfactuals

I use the model to quantify the impact of a larger online retail market on offline brick-and-mortar stores and develop strategies that offline competitors can use to compete against its growth. Crucially, these exercises show that there are trade-offs in the competitive location strategies of brick-and-mortar stores. In the model, grocery stores can benefit from being close to coffee shops through chained store visits; but neighborhoods with nearby coffee shops provide the most valuable nongrocery trips, making platform adoption more likely in those places. In considering where to locate additional stores, therefore, offline retailers must balance the positive spillover effects of density with other stores against the tendency of consumers in places with valuable local alternative trip options to more strongly prefer online shopping. ${ }^{47}$

Larger online grocery market: A much larger online grocery market in the coming years is a near certainty. The low adoption rates during my sample period likely reflect slow adoption typical in new product markets and early platform quality issues, rather than a large-scale rejection of platforms by most consuemrs. The recent pandemic will further accelerate the arrival of the more mature market. ${ }^{48}$ To create this counterfactual future, I start by increasing the platform value for each zip code and income group by $50 \%$. Figure 12 shows the counterfactual distributions of adoption rates under this scenario. At the mean values, $4.4 \%$ of low-income consumers and $7.4 \%$ of high-income consumers adopt an online grocery platform in a zip code. Particularly for high-income consumers, adoption rates in excess of $20 \%$ in a zip code are not uncommon.

In such an environment with higher adoption rates, I forecast changes in trip-frequency for grocery stores and coffee shops for the population in each zip code (including platform adopters and non-adopters). Figure 13 shows the distribution in forecasted trip changes by income group. For both store types, there is wide dispersion in trip frequency changes for low- and high-income consumers. The distributions of declines for grocery stores are relatively similar for both groups, as they experience similar declines in their grocery store values. However, high-income consumers substitute more strongly toward coffee shops, given their higher value for coffee shops. Total zip code effects from higher platform values are derived from the effects for low- versus high-income consumers weighted by income group populations in each zip code. The results are in the first three rows of the second panel of Table 3. With $50 \%$ higher platform rates, mean adoption rates jump 7.6 percentage points with a $2.1 \%$ decline in grocery store trips and a $3.4 \%$ increase in coffee shop trips.

Given this counterfactual future, I use the model to quantify the effectiveness of strategies that offline competitors may use to make trips to their stores more attractive and reduce increased adoption of online alternatives. These exercises show that, at least in the grocery market where

[^22]Figure 12: Predicted Platform Adoption Rates


Notes: This figure shows the predicted rate of platform adoption for low- and high-income groups across zip codes with $50 \%$ higher platform values than those in Figure 11 Panel (b).
Source: Author's calculations using zip codes with at least 500 customers from the panel and positive adoption rates for both low- and high-income consumers. There are 2,276 such zip codes.

Figure 13: Predicted Trip Changes with Higher Platform Values


Notes: This figure shows the distribution of predicted percent changes in grocery store and coffee shop trip frequencies across zip codes given $50 \%$ higher online grocery platform values than those in Figure 11 Panel (b).
Source: Author's calculations using zip codes with at least 500 customers from the panel and positive adoption rates for both low- and high-income consumers. There are 2,276 such zip codes.

Table 3: Counterfactuals

| Base | Outcome | Statistic |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Mean | St. Dev. | Min | P25 | P75 | Max |
|  | Adoption Rate | 1.66 | 2.15 | 0.04 | 0.43 | 2.05 | 23.27 |
|  | Grocery Trips | 8.23 | 0.41 | 7.07 | 7.94 | 8.55 | 9.27 |
|  | Coffee Trips | 3.50 | 0.11 | 3.09 | 3.44 | 3.54 | 4.10 |
| Counterfactual | Outcome | Statistic |  |  |  |  |  |
| $G^{p} \uparrow 50 \%$ |  | Mean | St. Dev. | Min | P25 | P75 | Max |
|  |  |  |  |  |  |  |  |
|  | Adoption Rate $\Delta$ | 7.56 | 2.85 | 1.85 | 5.29 | 9.69 | 13.95 |
|  | Grocery Trips $\% \Delta$ | -2.05 | 0.76 | -4.06 | -2.57 | -1.45 | -0.53 |
|  | Coffee Trips $\% \Delta$ | 3.41 | 1.29 | 0.85 | 2.37 | 4.34 | 6.85 |
| $+b \uparrow 10 \%$ |  |  |  |  |  |  |  |
|  |  | 7.54 | 2.84 | 1.84 | 5.27 | 9.67 |  |
|  | Grocery Trips $\% \Delta$ | $-0.64$ | 0.81 | $-2.79$ | -1.22 | 0.002 | 1.11 |
|  | Coffee Trips \% $\Delta$ | 6.78 | 1.18 | 4.36 | 5.85 | 7.63 | 9.64 |
| $+G \& G^{\prime} \uparrow 5 \%$ |  |  |  |  |  |  |  |
|  | Adoption Rate $\Delta$ | 7.48 | 2.82 | 1.82 | 5.23 | 9.60 | 13.82 |
|  | Grocery Trips $\% \Delta$ | 6.22 | 1.74 | 2.86 | 4.85 | 7.30 | 13.38 |
|  | Coffee Trips \% $\Delta$ | -6.14 | 2.72 | -16.66 | -7.92 | -4.00 | -0.46 |
| $+d_{i}(1,0) \downarrow 50 \%$ |  |  |  |  |  |  |  |
|  | Adoption Rate $\Delta$ | 7.53 | 2.83 | 1.85 | 5.26 | 9.67 | 13.92 |
|  | Grocery Trips $\% \Delta$ | $-0.11$ | 1.06 | -5.21 | -0.82 | 0.64 | 3.14 |
|  | Coffee Trips \% $\Delta$ | 0.11 | 1.79 | -5.32 | -1.17 | 1.34 | 9.07 |

Notes: The top panel in this table table shows summary statistics for actual adoption rates and predicted grocery store and coffee shop trip frequencies given model parameters and median trip distances traveled by all customers in a zip code. Trip frequencies are measured as days per month. The second panel shows the predicted changes in platform adoption rates and percent changes in grocery store and coffee shop trip frequencies across zip codes under four counterfactuals. See text for details.
Source: Author's calculations using model parameters and zip codes with at least 500 customers from the panel and positive adoption rates for both low- and high-income consumers. There are 2,276 such zip codes.
offline trips are only partially replaced by online retail, marginal changes that affect consumer trip choice can blunt or reverse the impact of online retail competition. The remainder of the second panel in Table 3 shows the independent effect of each.
Increasing the fixed benefit to chained trips: One strategy that grocery stores can pursue to compete with online retail is to tie themselves more closely to services. These are less substitutable with online alternatives than goods and, as the reduced form results show, more likely to be purchased with the time saved from online retail. In terms of the model, one way to do this is to increase the fixed benefit to the chained trip, $b$. This would partly reflect a strategy in which grocery stores open an internal, but still independent coffee shop, removing both distance and other travel inconveniences from two stops. A modest $10 \%$ increase in the fixed benefits for both lowand high-income consumers has wide benefits for both grocery stores and coffee shops. Under this counterfactual, a quarter of zip codes have grocery stores with increasing trip frequency, rather than declines. The spillover effect to coffee shops is such that their increase in trips is double that
from the wider adoption of online groceries alone.
Higher grocery store values: Another strategy that a competitor to online retail can pursue is to increase their quality, such that consumers desire more frequent trips to a store. For example, instead of supporting an independent coffee shop, a grocery store could operate one itself internally. Table 3 shows the results of such a quality improvement that increases grocery store values $5 \%$. In this scenario, additional trips to the grocery store displace trips to external coffee shops.

Lower distances to preferred grocery stores: Finally, offline competitors to online retail could improve their physical accessibility. The model used in this paper, with only one grocery store and one coffee shop, cannot quantify the impact of higher market access to consumers, but rather the effect of shorter distances to consumers for whom the store is already the preferred option. Because the between-trip distance opportunity costs are small, large changes in distances are needed to achieve meaningful changes in outcomes. To that end, I decrease the distance traveled by consumers on their grocery store alone trip by $50 \%$, holding other distances fixed. Locating closer to consumers reverses much of the decline in trips for grocery stores from the wider adoption of online grocery platforms, but also at the expense of coffee shops. Such an exercise emphasizes that marginal improvements in accessibility alone will not generate a meaningful increase in trips for a product, like groceries, which consumers visit at frequencies determined largely by other factors.

## 6 Conclusion

The continuing rise of online retail will transform local offline economies and the way consumers and retailers interact. The effects of the pandemic are likely to accelerate this transformation through the rapid adoption of new online products and premature closures of many brick-and-mortar stores. The results of this paper shed light on the "new normal" that may emerge post pandemic. In that future when online retail is more dominant, not all brick-and-mortar stores are doomed. Time use substitution is a mechanism that can create offline shopping complements as well as substitutes to online retail.

The research presented here shows that the benefits from online retail to consumers will be uneven. Consumers who can afford to access online products and have high opportunity costs of time will substantially benefit from the entry of new online products. Those who live in neighborhoods with less access to goods, but with more access to services, stand to benefit further through the greater benefits in time-savings from online goods and easy access to their neighborhoods' amenities.

For firms, this research shows that offline retailers that compete directly with online retailers on product are negatively impacted, particularly those that are most costly for consumers to reach. However, those retailers can adopt strategies to make trips to their stores more attractive. These include locating more closely with time-intensive, non-tradable services, offering more services
themselves, and locating more closely to consumers. However, such strategies are likely to be less effective in retail dense urban areas, where the adoption of online retail is more attractive because of the high-value of trips to time-intensive and non-tradable services. Therefore, retail firms who directly compete with online, should carefully consider the trade-offs in their location decisions. In contrast, time-intensive and non-tradable services can substantially benefit from the increase in available time that comes through the rise of online retail. Those benefits will increase with the density of similar firms, likely spurring an increase in urban consumption amenities based on services.

The implications for local offline economies go beyond which consumers buy what products where to the functioning of other sectors. These include local labor markets, in which 14.5 million people were employed in brick-and-mortar retail jobs in October 2021. ${ }^{49}$ In addition, changing spatial consumption patterns will differentially affect the value of commercial property (Rosenthal et al. Forthcoming). The results presented here imply higher values closer to consumers, including residential neighborhoods and locations with high foot traffic, and higher values in locations with many services. Local governments may also struggle to meet their funding needs if the revenue from traditional sales taxes on goods decline more than those on services rise. While these changes may be painful, local offline economies that can transform to coexist and complement online retail will ultimately be able to improve the welfare of residents and firms.

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## 7 Appendix A: Summary Statistics

Figure A1: Panel Demographics
(a) Sex

(b) Age

(c) Income


Notes: This figure shows the gender, age, and income distributions in the panel. Uncategorized customers in a category are labeled with a "U". Sex is inferred from customer names and skews male. Customers younger than 18 -years-old are excluded. Income is estimated for deposit customers in thousands of dollars using a variety of customer-reported inputs, such as income on a mortgage application. There is no estimated income for credit-only customers, about $30 \%$ the sample. For classification into low- and high-income consumers, these credit-only customers are treated as high-income.
Source: Author's calculations using the card transactions from the base 7.7 million customer sample.

Figure A2: Trips and Spending for Offline Products


Notes: Panel (a) shows the percent of days in a month which include an offline purchase for a product. Panel(b) shows the average offline spending per day on each product. General goods include department stores, discount stores, large non-specific retailers, and other miscellaneous retailers like florists and books stores that sell everyday goods. Major categories of personal care services include salons and dry cleaners. Major categories of local leisure include movie theaters and gyms.
Source: Author's calculations using the card transactions from the base 7.7 million customer sample.

Figure A3: Trips Features


Notes: Panel (a) shows the share of everyday products purchased in customers' home zip codes. Panel (b) shows the distribution of the number of offline purchases made made on a day with a least one offline purchase. Source: Author's calculations using the card transactions from the base 7.7 million customer sample.

Figure A4: Products Purchased with Grocery and Coffee


Notes: This figure shows the frequency of trips including other everyday products combined with grocery (Panel (a)) and coffee (Panel (b)), assuming customers make at most one offline shopping trip per day.
Source: Author's calculations using the card transactions from the base 7.7 million customer sample.

Figure A5: Spending on Online Products


Notes: This figures shows the average online spending per day on each online product. General goods include department stores, discount stores, large non-specific retailers, and other miscellaneous retailers like florists and books stores that sell everyday goods.
Source: Author's calculations using the card transactions from the base 7.7 million customer sample.

Figure A6: Platform Entry


Notes: Panel (b) shows the average number of customers using a platform in a city before and after the month of entry into that city. The month of entry is estimated to be the month with the first substantial customer use and calibrated against publicly available entry dates. Panel (a) shows the number of cities with different numbers of platform entries a the start and end of the sample period among cities with at least one platform by the last month of the panel. There are 17 possible platforms for customers to adopt.
Source: Author's calculations using the 53 billion card transactions of an unbalanced panel of 69 million customers.

Figure A7: Grocery Platform Adoption Patterns


Notes: Panel (a) shows the time-series of platform entry and the first observed use of an online grocery platform by customers. There is strong seasonality in initial use, with more consumers trying a platform for the first time in the winter months. However, there is no such seasonal pattern to platform entry into cities. Panel (b) shows that more than half of customers that try an online grocery platform only do so for one or two months. However, about one-third use the platform for an extended period of time of five months or more. The latter are considered adopters. There are 17 possible platforms for customers to adopt.
Source: Entry timing is estimated from the 53 billion card transactions of an unbalanced panel of 69 million customers. Adoption statistics are estimated from the 103 thousand customers who use an online grocery platform from the 7.7 million balanced customer panel.

## 8 Appendix B: Reduced-form Evidence

Figure B1: Spending on Online Groceries


Notes: This figure shows that change in spend at online grocery platforms in the 12 months before and after platform adoption for early adopters of platforms as compared to a matched sample of non-users. Consumers spend $\$ 4.71$ on average per day on online grocery platforms in the 12 months after adoption.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code and pre-adoption spending patterns.

Figure B2: Offline Grocery Spending Versus Trips


Notes: This figure shows that change in trips and spending at offline grocery stores in the 12 months before and after platform adoption for early adopters of platforms as compared to a matched sample of non-users. In the month of adoption, consumers reduce their daily trips and spending at grocery stores by 7.4 and 13.7 percent, respectively. Combined with the spending increase online, early adopters increase their spending on groceries overall after adoption by $\$ 2.78$, or 16 percent.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code and pre-adoption spending patterns.

Figure B3: Trip Effects for Late Adopters


Notes: This figure shows the change in grocery store and coffee trips in the 12 months before and after platform adoption for late adopters of platforms as compared to a matched sample of non-users. In the months after adoption of an online grocery platform, early adopters change their trips comparably to early adopters.
Source: Author's calculations using the transactions of late adopters of online grocery platforms and each of their two nearest neighbors matched on zip code, demographics, and pre-adoption spending patterns.

Figure B4: Online Spending


Notes: This figure shows the change in spending on other online products in the 12 months before and after platform adoption for early adopters of platforms as compared to a matched sample of non-users. In the months after adoption of an online grocery platform, early adopters increase their online spending for clothing, general goods, and restaurants.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and each of their two nearest neighbors matched on zip code and pre-adoption spending patterns.

Table B1: Early Adopter Predictors in April 2014

| Category <br> Gender | Covariate | Level |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | -0.486 | (0.195) |  |  |
|  | Unknown | -0.987 | (0.283) |  |  |
| Age Bins | Age U | -15.957 | (2,592.916) |  |  |
|  | Age 2 | -0.333 | (0.238) |  |  |
|  | Age 3 | -0.999 | (0.298) |  |  |
|  | Age 4 | -2.153 | (0.419) |  |  |
|  | Age 5 | -2.711 | (0.550) |  |  |
|  | Age 6 | -2.600 | (0.763) |  |  |
| Income Bins | Income 1 | -29.513 | (906.126) |  |  |
|  | Income 2 | -0.758 | (0.396) |  |  |
|  | Income 3 | -0.009 | (0.310) |  |  |
|  | Income 4 | -0.251 | (0.334) |  |  |
|  | Income 5 | -0.412 | (0.385) |  |  |
|  | Income 6 | 0.367 | (0.233) |  |  |
| Offline Spending | Restaurant | -0.008 | (0.009) | 0.129 | (0.036) |
|  | Grocery | 0.038 | (0.010) | 0.164 | (0.085) |
|  | General Goods | 0.032 | (0.009) | -0.076 | (0.047) |
|  | Pharmacy | 0.033 | (0.032) | 0.127 | (0.125) |
|  | Coffee | 0.041 | (0.144) | -0.883 | (0.680) |
| Offline Trips | Restaurant | 0.002 | (0.021) | -0.179 | (0.133) |
|  | General Goods | -0.142 | (0.062) | -0.569 | (0.287) |
|  | Pharmacy | 0.110 | (0.045) | -0.337 | (0.291) |
| Online Spending | Restaurant | 0.003 | (0.005) | 0.044 | (0.127) |
|  | General Goods | -0.006 | (0.009) | 0.015 | (0.039) |
| Online Trips | Restaurant | 0.085 | (0.049) | 0.072 | (0.392) |
|  | General Goods | 0.323 | (0.035) | -0.450 | (0.233) |
| Travel Spending | Fuel | 0.001 | (0.007) | 0.372 | (0.251) |
|  | Transportation | -0.004 | (0.031) | -0.266 | (0.155) |
| Travel Trips | Fuel | -0.114 | (0.040) | -0.635 | (0.367) |
|  | Transportation | 0.136 | (0.029) | 0.431 | (0.191) |
| Bundled Trips | Grocery Alone | 0.018 | (0.099) | 0.626 | (0.508) |
|  | Coffee Alone | -0.091 | (0.035) | -0.293 | (0.211) |
|  | Grocery and Coffee | -0.022 | (0.067) | -0.795 | (0.327) |
| Offline Spending (3) | Grocery |  |  | -0.017 | (0.014) |
|  | Coffee |  |  | 0.339 | (0.199) |

Observations $\quad 34,047$

Notes: Standard errors in parentheses. This table shows the correlation between platform adoption and trips and spending for early adopters in April 2014. All variables are the average level or change in trips or spend over the six months prior to adoption. Growth over the prior three months for grocery and coffee is also included.
Source: Author's calculations using 228 early adopters and a random sample of non-users from their home zip codes in April 2014.

Table B2: Balance on Covariates Used in Matching

| Category | Covariate | Means |  |  | $t$-stats |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Adopters | Non-adopters |  | Non-adopters |  |
|  |  |  | (All) | (Matched) | (All) | (Matched) |
| Socioeconomics | Female | 0.44 | 0.37 | 0.43 | 15.95 | 1.16 |
|  | Age Group | 2.46 | 3.21 | 2.5 | -72.6 | -2.69 |
|  | Income Group | 2.89 | 2.73 | 2.92 | 7.01 | -0.98 |
| Offline Spending | Restaurant | 16.04 | 8.96 | 14.46 | 52.43 | 9.05 |
|  | Grocery | 16.77 | 10.56 | 14.2 | 48.28 | 15.03 |
|  | General Goods | 7.98 | 5.29 | 6.85 | 21.84 | 6.82 |
|  | Pharmacy | 2.3 | 1.38 | 1.99 | 36.09 | 9.23 |
|  | Coffee | 0.5 | 0.23 | 0.43 | 35.5 | 6.82 |
| Offline Trips | Restaurant | 11.82 | 8.28 | 11.35 | 58.88 | 5.97 |
|  | General Goods | 3.02 | 2.6 | 2.85 | 21.91 | 6.65 |
|  | Pharmacy | 2.29 | 1.58 | 2.12 | 37.76 | 6.74 |
| Offline Spending $\Delta$ | Restaurant | 0.17 | 0.03 | 0.1 | 4.66 | 2.12 |
|  | Grocery | 0.1 | 0.04 | 0.07 | 2.91 | 1.07 |
|  | General Goods | 0.11 | 0.02 | 0.05 | 2.62 | 1.65 |
|  | Pharmacy | 0.02 | 0 | 0 | 2.72 | 2.76 |
|  | Coffee | 0 | 0 | 0 | 1.79 | 0.59 |
| Offline Trips $\Delta$ | Restaurant | 0.04 | 0.01 | 0.02 | 2.62 | 1.48 |
|  | General Goods | 0.01 | 0.01 | 0.01 | 1.29 | 0.92 |
|  | Pharmacy | 0 | 0 | -0.01 | 1.46 | 2.08 |
| Online Spending | Restaurant | 1.99 | 0.54 | 1.41 | 16.57 | 6.16 |
|  | General Goods | 10.33 | 3.49 | 7.91 | 44.91 | 11.93 |
| Online Trips | Restaurant | 1.4 | 0.45 | 1.11 | 55.33 | 12.77 |
|  | General Goods | 3.87 | 1.39 | 3.13 | 77.53 | 17.72 |
| Online Spending $\Delta$ | Restaurant | 0.09 | 0.01 | 0.03 | 3.79 | 2.4 |
|  | General Goods | 0.32 | 0.04 | 0.12 | 6.37 | 3.83 |
| Online Trips $\Delta$ | Restaurant | 0.06 | 0.01 | 0.02 | 12.32 | 8.24 |
|  | General Goods | 0.12 | 0.02 | 0.06 | 16.13 | 9.26 |
| Travel Spending | Fuel | 4.54 | 4.09 | 4.34 | 10.7 | 3.33 |
|  | Transportation | 2.97 | 1.25 | 2.44 | 44.02 | 10.78 |
| Travel Trips | Fuel | 4.03 | 4.15 | 4.03 | -3.22 | 0.05 |
|  | Transportation | 3.88 | 1.54 | 3.25 | 55.85 | 11.96 |
| Travel Spending $\Delta$ | Fuel | -0.03 | -0.03 | -0.03 | 0.37 | -0.22 |
|  | Transportation | 0.08 | 0.01 | 0.03 | 7.29 | 3.78 |
| Travel Trips $\Delta$ | Fuel | 0 | 0 | 0 | 0.48 | 0.18 |
|  | Transportation | 0.12 | 0.02 | 0.06 | 13.33 | 7.28 |
| Bundled Trips | Grocery Alone | $0.5$ | 0.23 | 0.43 | 28.4 | 5.71 |
|  | Coffee Alone | 6.35 | 5.95 | 6.23 | 10.99 | 2.51 |
|  | Grocery and Coffee | 1.2 | 0.57 | 1.08 | 35.89 | 5.37 |
| Bundled Trips $\Delta$ | Grocery Alone | 0 | $0$ | $0$ | 0.99 | 0.04 |
|  | Coffee Alone | 0 | 0.01 | 0.01 | -2.26 | -1.83 |
|  | Grocery and Coffee | 0 | 0 | 0 | 0.56 | 0.06 |
| Offline Spending (3) $\Delta$ | Grocery | $0.06$ | $0.11$ | $0.15$ | $-0.98$ | $-1.34$ |
|  | Coffee | 0 | 0 | 0 | -0.04 | 0.04 |

Notes: This table shows mean differences in spending and trips in levels and changes between early adopters and non-adopters before and after matching. Averages are 6-month averages prior to adoption and changes are 6-month changes prior to adoption unless otherwise noted. Variables in this tables are included in the matching exercise. Two-sided t-stats for the differences in means before and after matching are reported. Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and a random sample of non-adopters in their same zip codes.

Table B3: Balance on Covariates Not Used in Matching

| Category | Covariate | Means |  |  | $t$-stats |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Adopters | Non-adopters |  | Non-adopters |  |
|  |  |  | (All) | (Matched) | (All) | (Matched) |
| Offline Spending | Clothing | 4.4 | 2.34 | 3.59 | 26.83 | 9.03 |
|  | Home Goods | 5.64 | 3.47 | 4.76 | 16.46 | 5.57 |
|  | Personal Care | 3.02 | 1.27 | 2.17 | 48.39 | 19.42 |
| Offline Trips | Clothing | 1.1 | 0.83 | 1.05 | 27.74 | 4.32 |
|  | Home Goods | 1.15 | 1.01 | 1.11 | 11.77 | 2.75 |
|  | Personal Care | 1.35 | 0.72 | 1.08 | 51.36 | 17.55 |
| Offline Spending $\Delta$ | Clothing | 0.04 | 0.01 | 0 | 1.22 | 1.23 |
|  | Home Goods | 0.05 | 0 | 0.04 | 0.98 | 0.12 |
|  | Personal Care | 0.04 | 0 | 0.02 | 3.98 | 2.34 |
| Offline Trips $\Delta$ | Clothing | 0.01 | 0 | 0 | 1.11 | 0.66 |
|  | Home Goods | 0 | 0 | 0.01 | 0.64 | -1.87 |
|  | Personal Care | 0.01 | 0 | 0.01 | 3.73 | 1.97 |
| Online Spending | Clothing | 2.1 | 0.6 | 1.4 | 29.27 | 9.67 |
|  | Home Goods | 5.65 | 2.43 | 4.16 | 14.67 | 4.93 |
| Online Trips | Clothing | 0.63 | 0.2 | 0.44 | 48.06 | 17.15 |
|  | Home Goods | 0.56 | 0.24 | 0.39 | 40.51 | 18.33 |
| Online Spending $\Delta$ | Clothing | 0.05 | 0.01 | 0.03 | 2 | 0.79 |
|  | Home Goods | 0.18 | 0 | 0.08 | 2.22 | 1.14 |
| Online Trips $\Delta$ | Clothing | 0.02 | 0 | 0.01 | 5.79 | 3.83 |
|  | Home Goods | 0.01 | 0 | 0 | 3.77 | 2.14 |

Notes: This table shows mean differences in spending and trips in levels and changes between early adopters and non-adopters before and after matching. Averages are 6-month averages prior to adoption and changes are 6 -month changes prior to adoption unless otherwise noted. Variables in this tables are not included in the matching exercise. Two-sided t-stats for the differences in means before and after matching are reported.
Source: Author's calculations using the transactions of 13 thousand early adopters of online grocery platforms and a random sample of non-adopters in their same zip codes.

## 9 Appendix C: Model

## 9.A Comparison to Logit and Nested Logit Models

The logit model assumes trip utilities are uncorrelated and is equivalent to the PCL model in the event that all $\sigma_{k, l}=0$. This model provides the $\log$ relative probability for the coffee alone trip to the neither trip,

$$
\begin{equation*}
\ln \left(\frac{P_{01}}{P_{00}}\right)=C+\tau \ln \left(2 d^{c} / 0.1\right) \tag{C1}
\end{equation*}
$$

The elasticity of the relative share with respect to any feature unique to the grocery alone or chained trip is 0 , meaning that many of the intuitive patterns fundamental to trip choice are not captured. This is partially resolved by the nested logit. For example, the nested logit in which the two trips containing coffee are nested in one nest and the grocery alone and neither trip are in the other nest, the equivalent is

$$
\begin{equation*}
\ln \left(\frac{P_{01}}{P_{00}}\right)=\frac{C+\ln \left(2 d^{c} / 0.1\right)}{1-\sigma_{01,11}}-\sigma_{01,11} I_{01,11}+\sigma_{00,10} I_{00,10} \tag{C2}
\end{equation*}
$$

With this structure, features of the grocery alone and chained trips affect elasticities through the inclusive values of the two nests. For example, for a fall in grocery store value,

$$
\begin{equation*}
-\frac{\partial \ln \left(\frac{P_{01}}{P_{00}}\right)}{\partial G}=\frac{\sigma_{01,11}}{1-\sigma_{01,11}} P_{11 \mid 01,11}-\frac{\sigma_{00,10}}{1-\sigma_{00,10}} P_{10 \mid 00,10} \tag{C3}
\end{equation*}
$$

This implies that the elasticity with grocery store value depends on the extent to which the trips within each nest are substitutable with each other and the probability of choosing the trip including the grocery store within each nest. The first remaining issue here is that the nesting choice is arbitrary. These substitution effects only show up because these two trips are in different nests. Second, the remaining irrelevance of alternative assumptions, those that affect intra-nest substitution, continue to create unintuitive patterns. To see this, also consider log probability of coffee alone relative to the chained trip,

$$
\begin{equation*}
\ln \left(\frac{P_{01}}{P_{11}}\right)=\frac{-G-b+\tau \ln \left(2 d^{c} /\left(d^{g}+d^{c}+d^{b}\right)\right)}{1-\sigma_{01,11}} \tag{C4}
\end{equation*}
$$

Because the two trips are in the same nest, there are no effects operating through inter-nest substitution. Thus, the elasticity of the relative share of the two trips for a fall in G,

$$
\begin{equation*}
-\frac{\partial \ln \left(\frac{P_{01}}{P_{11}}\right)}{\partial G}=\frac{1}{1-\sigma_{01,11}}, \tag{C5}
\end{equation*}
$$

is constant. So while the log relative share of the two trips is affected by relative trip costs, the elasticity of the relative share with respect to a fall in grocery store value is not. This is counter to the expectation that there should be variation in the elasticity by trip features and model parameters. For instance, consumers should substitute more to the coffee shop alone trip over the chained trip where grocery stores are far away.

## 9.B Additional Stores

An extension of the trip choice model beyond the simple one grocery store and one coffee shop setting increases the trip options available to consumers and, therefore, creates more complex substitution patterns. For example, in a setting with just one additional coffee shop, the consumer has six trip options. Denote the additional coffee shop as $c=2$. The $\log$ relative probability of visiting the original coffee shop, $c=1$ versus no store is as before

$$
\begin{equation*}
\ln \left(\frac{P_{01}}{P_{00}}\right)=\ln \sum_{g c^{\prime} \neq 01} V_{01 \mid 01, g c^{\prime}}-\ln \sum_{g c^{\prime} \neq 00} V_{00 \mid 00, g c^{\prime}} \tag{C6}
\end{equation*}
$$

except that each summation takes place over all five, rather than three, alternative trips pairs. Then, when we calculate the effect of a fall in grocery store values,

$$
\begin{align*}
-\frac{\partial \ln \left(\frac{P_{01}}{P_{00}}\right)}{\partial G} & =\frac{\frac{\sigma_{01,11}}{1-\sigma_{01,11}} P_{11 \mid 01,11} V_{01 \mid 01,11}+\frac{\sigma_{01,10}}{1-\sigma_{01,10}} P_{10 \mid 01,10} V_{01 \mid 01,10}+\frac{\sigma_{01,12}}{1-\sigma_{01,12}} P_{12 \mid 01,12} V_{01 \mid 01,12}}{\sum_{g c^{\prime} \neq 01} V_{01 \mid 01, g c^{\prime}}}  \tag{C7}\\
& -\frac{\frac{\sigma_{00,11}}{1-\sigma_{00,11}} P_{11 \mid 00,11} V_{00 \mid 00,11}+\frac{\sigma_{00,10}}{1-\sigma_{00,10}} P_{10 \mid 00,10} V_{00 \mid 00,10}+\frac{\sigma_{00,12}}{1-\sigma_{00,12}} P_{12 \mid 00,12} V_{00 \mid 00,12}}{\sum_{g c^{\prime} \neq 00} V_{00 \mid 00, g c^{\prime}}} .
\end{align*}
$$

an additional term in the numerator of the first term appears which captures the effect of this fall on the relative attractiveness of a trip to the first coffee shop alone versus the chained trip of the grocery store with the second coffee shop. Similarly, there is an additional term in the numerator of the second term which captures the effect of this fall on the relative attractiveness of the trip to neither store versus the chained trip of the grocery store with the second coffee shop. Thus, this extended model directly captures the effect of losing and winning coffee shops when chains between the grocery store and second coffee shop are broken in favor of trips to the first coffee shop.

Of course, as the model is extended to include more stores, the number of substitutability parameters increase at a rate of $2^{N}$, where $N$ is the size of the trip choice set. To keep the model tractable, it is possible to parameterize substitutability as a function of trip features, such as the type and number of stores included in the trip.

## 9.C Derivations

In this section, I lay out the derivations used in the discussion of time-use mechanisms in section 4.B. These derivations can also be used to make reduced form predictions and structure alternative estimation procedures, such as non-linear least squares or generalized method of moments. For compactness, define

$$
\begin{equation*}
\widetilde{V_{g c}}=\frac{V_{g c}}{\left(1-\sigma_{g c, g c^{\prime}}\right)} \tag{C8}
\end{equation*}
$$

To study the effect of changes in model parameters on trip choices, the effects on $V_{g c \mid g c, g c^{\prime}}, I_{g c, g c^{\prime}}$, and $P_{g c} \mid g c, g c^{\prime}$ are used. Tables C1, C2, and C3 give the inputs for these for select parameters. The key derivatives for trip utility parameters $x$ and $\sigma_{g c, g c^{\prime}}$ are:

$$
\begin{align*}
& \frac{\partial V_{g c \mid g c, g c^{\prime}}}{\partial x}=\left(\frac{\partial \widetilde{V_{g c}}}{\partial x}-\sigma_{g c, g c^{\prime}} \frac{\partial I_{g c, g c^{\prime}}}{\partial x}\right) V_{g c \mid g c, g c^{\prime}}  \tag{C9}\\
& \frac{\partial V_{g c \mid g c, g c^{\prime}}}{\partial \sigma_{g c, g c^{\prime}}}=\left[\frac{1}{1-\sigma_{g c, g c^{\prime}}} \widetilde{V_{g c}}-\sigma_{g c, g c^{\prime}} \frac{\partial I_{g c, g c^{\prime}}}{\partial \sigma_{g c, g c^{\prime}}}-I_{g c, g c^{\prime}}\right] V_{g c \mid g c, g c^{\prime}}  \tag{C10}\\
& \frac{\partial I_{g c, g c^{\prime}}}{\partial x}=\frac{\partial \widetilde{V_{g c}}}{\partial x}+\left.\left[\frac{\partial \widetilde{V_{g c^{\prime}}}}{\partial x}-\frac{\partial \widetilde{V_{g c}}}{\partial x}\right] P_{g c^{\prime}}\right|_{g c, g c^{\prime}}  \tag{C11}\\
& \frac{\partial I_{g c, g c^{\prime}}}{\partial \sigma_{g c, g c^{\prime}}}=\frac{1}{1-\sigma_{g c, g c^{\prime}}}\left[\left.\widetilde{\widetilde{V}_{g c}} P_{g c}\right|_{g c, g c^{\prime}}+\left.\widetilde{V_{g c^{\prime}}} P_{g c^{\prime}}\right|_{g c, g c^{\prime}}\right]  \tag{C12}\\
& \frac{\left.\partial P_{g c}\right|_{g c, g c^{\prime}}}{\partial x}=\left.\left.\left[\frac{\partial \widetilde{V_{g c}}}{\partial x}-\frac{\partial \widetilde{V_{g c^{\prime}}}}{\partial x}\right] P_{g c}\right|_{g c, g c^{\prime}} P_{g c^{\prime}}\right|_{g c, g c^{\prime}}  \tag{C13}\\
& \frac{\left.\partial P_{g c}\right|_{g c, g c^{\prime}}}{\partial \sigma_{g c, g c^{\prime}}}=\left.\left.\frac{1}{1-\sigma_{g c, g c^{\prime}}} P_{g c}\right|_{g c, g c^{\prime}} P_{g c^{\prime}}\right|_{g c, g c^{\prime}}\left(\widetilde{V_{g c}}-\widetilde{V_{g c^{\prime}}}\right) \tag{C14}
\end{align*}
$$

## 9.D Figures and Tables

Figure C1: Consumer Travel Costs


Notes: This figure illustrates that each consumer faces unique travel costs for each trip because she lives in her own location with its unique relative distances to all the stores.

Figure C2: Trip Value Distributions


Notes: This figure shows the distribution of offline trip values for low- and high-income consumers pre- and postonline grocery platform adoption across zip codes. Values for low-income consumers are lower than high-income consumers because they value grocery stores and coffee shops less. The distributions are also narrower because they have a smaller disutility for distance.
Source: Author's calculations using zip codes with at least 500 customers from the panel and positive adoption rates for both low- and high-income consumers. There are 2,276 such zip codes.

Table C1: Trip Value Derivatives

|  | $d^{g}$ | $d^{c}$ | $d^{b}$ | $b$ | $\tau$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $V_{10}$ | $\frac{\tau}{d^{g}}$ | 0 | 0 | 0 | $\ln \left(2 d^{g}\right)$ |
| $V_{11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}}$ | 1 | $\ln \left(d^{g}+d^{c}+d^{b}\right)$ |
| $V_{01}$ | 0 | $\frac{\tau}{d^{c}}$ | 0 | 0 | $\ln \left(2 d^{c}\right)$ |
| $V_{00}$ | 0 | 0 | 0 | 0 | $\ln (0.1)$ |

Notes: This table shows the derivatives for each trip value with respect to the parameter in the column heading.
Table C2: Inclusive Value Derivates

|  | $d^{g}$ | $d^{\text {c }}$ | $d^{b}$ | $b$ | $\tau$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $I_{01,00}$ | 0 | $\frac{\tau}{d^{C}} P_{01 \mid 00,01}$ | 0 | 0 | $\ln \left(2 d^{c}\right)+\left.\ln \left(\frac{0.1}{2 d^{c}}\right) P_{00}\right\|_{01,11}$ |
| $I_{01,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 01,11}$ | $\frac{\tau}{d^{C}}+\left[\frac{\tau}{d^{g}+d^{c}+d^{b}}-\frac{\tau}{d^{C}}\right] P_{11 \mid 01,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 01,11}$ | $P_{11 \mid 01,11}$ | $\ln \left(2 d^{c}\right)+\left.\ln \left(\frac{d^{g}+d^{c}+d^{b}}{2 d^{c}}\right) P_{11}\right\|_{01,11}$ |
| $I_{01,10}$ | $\frac{\tau}{d g} P_{10 \mid 10,01}$ | $\frac{\tau}{d^{C}} P_{01 \mid 10,01}$ |  | 0 | $\ln \left(2 d^{c}\right)+\left.\ln \left(\frac{d^{g}}{d^{c}}\right) P_{10}\right\|_{01,10}$ |
| $I_{10,00}$ | $\frac{\tau}{d^{g}} P_{10 \mid 01,00}$ | 0 |  | 0 | $\ln \left(2 d^{g}\right)+\ln \left(\frac{0.1}{2 d^{g}}\right) P_{00} \mathrm{low,11}^{\text {a }}$ |
| $I_{10,11}$ | $\frac{\tau}{d^{g}}+\left[\frac{\tau}{d^{g}+d^{c}+d^{b}}-\frac{\tau}{d^{g}}\right] P_{11 \mid 10,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 10,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 10,11}$ | $P_{11 \mid 10,11}$ | $\ln \left(2 d^{g}\right)+\left.\ln \left(\frac{d^{g}+d^{c}+d^{b}}{2 d^{g}}\right) P_{11}\right\|_{10,11}$ |
| $I_{00,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 00,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 00,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 00,11}$ | $P_{11 \mid 00,11}$ | $\ln \left(d^{g}+d^{c}+d^{b}\right)+\left.\ln \left(\frac{0.1}{d^{g}+d^{c}+d^{b}}\right) P_{11}\right\|_{00,11}$ |

[^24]|  | $d^{g}$ | $d^{c}$ | $d^{b}$ | $\tau$ | $b$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $P_{11 \mid 01,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 01,11} P_{01 \mid 01,11}$ | $\left[\frac{\tau}{d^{g}+d^{c}+d^{b}}-\frac{\tau}{d^{c}}\right] P_{11 \mid 01,11} P_{01 \mid 01,11}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 01,11} P_{01 \mid 01,11}$ | $\ln \left(\frac{d^{g}+d^{c}+d^{b}}{2 d^{c}}\right) P_{11 \mid 01,11} P_{01 \mid 01,11}$ | $P_{11 \mid 01,11} P_{01 \mid 01,11}$ |
| $P_{10 \mid 00,10}$ | $\frac{\tau}{d^{g}} P_{10 \mid 00,10} P_{00 \mid 00,10}$ | 0 | 0 | $\ln \left(\frac{2 d^{g}}{0.1}\right) P_{10 \mid 00,10} P_{00 \mid 00,10}$ | 0 |
| $P_{11 \mid 11,10}$ | $\left[\frac{\tau}{d^{g}+d^{c}+d^{b}}-\frac{\tau}{d^{g}}\right] P_{10 \mid 11,10} P_{11 \mid 11,10}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 11,10} P_{10 \mid 11,10}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 11,10} P_{10 \mid 11,10}$ | $\ln \left(\frac{d^{g}+d^{c}+d^{b}}{2 d^{g}}\right) P_{11 \mid 11,10} P_{10 \mid 11,10}$ | $P_{11 \mid 11,10} P_{10 \mid 11,10}$ |
| $P_{10 \mid 11,10}$ | $\left[\frac{\tau}{d^{g}}-\frac{\tau}{d^{g}+d^{c}+d^{b}}\right] P_{10 \mid 11,10} P_{11 \mid 11,10}$ | $-\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{10 \mid 11,10} P_{11 \mid 11,10}$ | $-\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{10 \mid 11,10} P_{11 \mid 11,10}$ | $\ln \left(\frac{2 d^{g}}{d^{g}+d^{c}+d^{b}}\right) P_{10 \mid 11,10} P_{11 \mid 11,10}$ | $-P_{10 \mid 11,10} P_{11 \mid 11,10}$ |
| $P_{10 \mid 01,10}$ | $\left[\frac{\tau}{d^{g}}-\frac{\tau}{d^{c}}\right] P_{10 \mid 01,10} P_{01 \mid 01,10}$ | $-\frac{\tau}{d^{c}} P_{10 \mid 01,10} P_{01 \mid 01,10}$ |  | $\ln \left(\frac{d^{g}}{d^{c}}\right) P_{10 \mid 01,10} P_{01 \mid 01,10}$ |  |
| $P_{11 \mid 11,00}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 11,00} P_{00 \mid 11,00}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 11,00} P_{00 \mid 11,00}$ | $\frac{\tau}{d^{g}+d^{c}+d^{b}} P_{11 \mid 11,00} P_{00 \mid 11,00}$ | $\ln \left(\frac{d^{g}+d^{c}+d^{b}}{0.1}\right) P_{11 \mid 11,00} P_{00 \mid 11,00}$ | $P_{11 \mid 11,00} P_{00 \mid 11,00}$ |

Notes: This tables shows the derivates for each conditional probability with respect to the parameter in the column heading. Each cell should be multiplied by the appropriate $1 /\left(1-\sigma_{g c, g c^{\prime}}\right)$.

Table C4: MLE Estimation Results

|  | Model |  |
| :---: | :---: | :---: |
|  | PCL | Logit |
| [1] Both:(intercept) | $\begin{aligned} & -1.448 \\ & (0.059) \end{aligned}$ | $\begin{aligned} & -2.932 \\ & (0.013) \end{aligned}$ |
| [2] Coffee:(intercept) | $\begin{aligned} & -1.121 \\ & (0.006) \end{aligned}$ | $\begin{gathered} -1.918 \\ (0.01) \end{gathered}$ |
| [3] Grocery:(intercept) | $\begin{aligned} & -1.104 \\ & (0.006) \end{aligned}$ | $\begin{aligned} & -1.038 \\ & (0.008) \end{aligned}$ |
| [4] $\tau_{l}$ | $\begin{gathered} -0.007 \\ (0.0003) \end{gathered}$ | $\begin{gathered} -0.048 \\ (0.002) \end{gathered}$ |
| [5] $\tau_{h}$ | $\begin{gathered} -0.017 \\ (0.001) \end{gathered}$ | $\begin{aligned} & -0.014 \\ & (0.001) \end{aligned}$ |
| [6] Both:HI | $\begin{gathered} 0.316 \\ (0.021) \end{gathered}$ | $\begin{gathered} 0.196 \\ (0.015) \end{gathered}$ |
| [7] Coffee:HI | $\begin{gathered} 0.268 \\ (0.006) \end{gathered}$ | $\begin{gathered} -0.119 \\ (0.011) \end{gathered}$ |
| [8] Grocery:HI | $\begin{gathered} 0.317 \\ (0.006) \end{gathered}$ | $\begin{gathered} 0.232 \\ (0.009) \end{gathered}$ |
| [9] Both:Post:EA | $\begin{aligned} & -0.195 \\ & (0.018) \end{aligned}$ | $\begin{gathered} -0.240 \\ (0.024) \end{gathered}$ |
| [10] Coffee:Post:EA | $\begin{gathered} -0.133 \\ (0.008) \end{gathered}$ | $\begin{gathered} -0.077 \\ (0.014) \end{gathered}$ |
| [11] Grocery:Post:EA | $\begin{gathered} -0.144 \\ (0.008) \end{gathered}$ | $\begin{gathered} -0.169 \\ (0.01) \end{gathered}$ |
| [12] Both:Post:EA:HI | $\begin{gathered} 0.122 \\ (0.015) \end{gathered}$ | $\begin{gathered} 0.133 \\ (0.026) \end{gathered}$ |
| [13] Coffee:Post:EA:HI | $\begin{gathered} 0.077 \\ (0.009) \end{gathered}$ | $\begin{gathered} 0.073 \\ (0.016) \end{gathered}$ |
| [14] Grocery:Post:EA:HI | $\begin{gathered} 0.061 \\ (0.009) \end{gathered}$ | $\begin{gathered} 0.066 \\ (0.011) \end{gathered}$ |
| [15] $1-\sigma_{00,11}$ | $\begin{gathered} 0.284 \\ (0.109) \end{gathered}$ |  |
| [16] $1-\sigma_{01,00}$ | $\begin{gathered} 0.283 \\ (0.029) \end{gathered}$ |  |
| [17] $1-\sigma_{01,11}$ | $\begin{gathered} 0.409 \\ (0.048) \end{gathered}$ |  |
| [18] $1-\sigma_{10,11}$ | $\begin{gathered} 0.096 \\ (0.027) \end{gathered}$ |  |
| [19] $1-\sigma_{01,10}$ | $\begin{gathered} 0.020 \\ (0.0002) \end{gathered}$ |  |
| Post | Y | Y |
| EA | Y | Y |
| Post:HI | Y | Y |
| EA:HI | Y | Y |
| Observations $\mathrm{R}^{2}$ <br> Log Likelihood | $\begin{gathered} 5,885,725 \\ 0.002 \\ -5,514,182.00 \end{gathered}$ | $\begin{gathered} 5,885,725 \\ 0.002 \\ -5,514,558.00 \end{gathered}$ |

Notes: Standard errors in parentheses. This table shows the effect of platform adoption for low- and high-income consumers on their daily trip choice in the 12 months before and after platform adoption. Trip distance costs are measured as the median distance traveled by that consumer on that trip in the 12 months before platform adoption. To be in the model estimation sample, the consumer (1) must make 2 of each trip type in the year before adoption and (2) have median distance costs for each trip type of less than 50 miles during that year. Grocery store and coffee shop values for low-income consumers are the intercepts, coefficeints [2] and [3]. The fixed benefit for low-income consumers is the difference in the Both intercept, coefficient [1], and the combined store value implied by the sum of [2] and [3]. Similar logic holds for high-income consumers and post-adoption effects on grocery store value.
Source: Authors calculations from 8,604 early adopters and matched controls who meet these requirements.

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[^0]:    ${ }^{1}$ According to the Census Monthly Retail Trade Survey, typical pre-pandemic 2-year-over-year growth rates for online retail hovered around $30 \%$ for the last decade. Since the pandemic began, those growth rates have doubled.
    ${ }^{2}$ Recent work shows that sectors exposed to social distancing were hit hard, such as restaurants, with other sectors, like clothing, also experiencing more closures (Crane et al. 2021).

[^1]:    ${ }^{3}$ To my knowledge, Diamond et al. (2018) is the only other paper to use exogenous variation in estimating parameters in a discrete choice structural model.

[^2]:    ${ }^{4}$ I focus on customers over households because the latter are difficult to characterize in the data. Customers which share an address are likely part of the same household, but to fully capture households each member must be a customer of JPMC. Some customers in the data may reflect the spending of multiple people - for example, customers with joint accounts.
    ${ }^{5}$ Customer zip codes are based on customer mailing addresses. Merchant zip codes are based on card terminal locations.
    ${ }^{6}$ Merchant classification codes were established decades ago and are not well suited to tracking newer categories of consumer spending. Many transactions at online grocery platforms carry codes for general or miscellaneous services, rather than the code for groceries.

[^3]:    ${ }^{7}$ Internal analysis comparing the card spend of these customers to credit bureau data suggests the vast majority of their card spend is captured by JPMC data. In addition, survey results suggest that the majority of banked customers have a single banking account or "home" on a single card (Welander 2014; Cohen and Rysman 2013).
    ${ }^{8}$ Sex is imputed from names. Age is provided for customers 18 years and older. Yearly income is imputed from customer provided information and deposit account inflows. Customers with only credit card accounts are also treated as high-income because of credit account qualification requirements.
    ${ }^{9}$ General goods include department stores, discount stores, large non-specific online retailers, and other miscellaneous retailers like florists and books stores that sell everyday goods. Major categories of personal care services include salons and dry cleaners. Major categories of local leisure include movie theaters and gyms.

[^4]:    ${ }^{10}$ Figure A5 shows spending on these online products over time compared to groceries.
    ${ }^{11}$ Major categories of local ground transportation include public transportation, taxis, parking lots, and ride-sharing services.
    ${ }^{12}$ Figure A6 Panel (a) shows that platform use at entry jumps from around 10 to more than 50 at the measured date of entry. Use prior to entry is due to mis-reported customer home zip codes and trial periods in some cities. The average masks wide variation; popular platforms in large cities have thousands of new customers at entry.
    ${ }^{13}$ Figure A6 Panel (b) shows the distribution of platforms per city at the start and end of the sample. Furthermore, Figure A7 Panel (a) shows an increasing pace of entry through 2015, suggesting most of the initial entry of platforms takes place over my sample window.
    ${ }^{14}$ Entry dates from Wikipedia and not disclosed based on the card transaction data.

[^5]:    ${ }^{15}$ About two-thirds of customers use a grocery platform for less than two months, but a quarter use them in a least 5 months. The distribution of use is shown in Figure A7 Panel (b).
    ${ }^{16}$ Slow adoption by some customers may reflect learning among about the availability and functionality of the platforms and expanding availability across the city (Goolsbee and Klenow 2002; Bell and Son 2007).
    ${ }^{17}$ Figure A7 Panel (b) shows the time series in platform entries and initial use of platforms by customers. There is no discernible pattern in entries that suggests they target winter entry dates.

[^6]:    ${ }^{18}$ I choose 12 months to capture those who adopt immediately post-entry and who adopt the first winter after entry, given the strong relationship between season and adoption that I observe in the data. I choose 5 months as a cutoff to qualify for adoption to avoid customers who only use platforms for a limited time because of dissatisfaction or temporary promotions.
    ${ }^{19}$ More generally, one might also be concerned with more long-term endogenous choices, such as consumers who sort to live near their preferred stores and stores which enter and exit based on location profitability. These are

[^7]:    unlikely to be at play in the short window around platform entry and adoption.
    ${ }^{20}$ Customers who only briefly try a platform do not make a good control group because their spending does not return to pre-adoption levels. This may be due to subsequent experimentation with other food-delivery options.
    ${ }^{21}$ Table B1 shows the coefficients for equation 2 for adoption in April 2014. Table B2 shows improvements in two-sided t-stats after matching for covariates used in the matching procedure. Reassuringly, Table B3 also shows similar improvements on product categories not used in the matching procedure, including clothing, home goods and personal care services.

[^8]:    ${ }^{22}$ This closely matches a 2019 industry report on grocery shopping trends which found that the primary grocery shopper for a household made around 1.5 grocery store trips per week during my sample period.
    ${ }^{23}$ See How Much Time Do Americans Spend on Food? and Access to Affordable and Nutritious Food. In addition, the 2019 American Time Use Survey shows that consumers spent around 5.2 hours per week purchasing all goods and services (including in-store and online purchasing), around an hour of which was travel-related. This gives a sense of the upper bound of time-savings that could be realized from further online shopping.

[^9]:    ${ }^{24}$ Results for late adopters of online grocery platforms are broadly similar. For example, Figure B3 shows that they reduce their grocery store trip frequency by slightly more and increase their coffee trip frequency slightly less than their matched controls.

[^10]:    ${ }^{25}$ Medication which is purchased at grocery stores' internal pharmacies are classified as pharmacy purchases because they typically have distinct card terminals. Therefore this increase is less likely to reflect prescriptions.

[^11]:    ${ }^{26}$ See U.S. Grocery Shopper Trends for 2019 for a surveying suggesting this.
    ${ }^{27}$ The partnership between Starbucks and Uber Eats occurs after my sample period.
    ${ }^{28}$ The 2017 National Coffee Association survey estimated that 62 percent of adults drank coffee in the previous 24 hours and over 80 percent made coffee at home.

[^12]:    ${ }^{29}$ The low rates use of online grocery platforms during this period imply that, in the short-run, the availability of new online groceries was a marginal change in the market and unlikely to induce wide general equilibrium effects on the demand and supply of goods and services across locations. These would include, among others, consumer location choices, store entry and exit decisions, and the pricing of goods and services. This implies that estimates

[^13]:    from this study are best interpreted as partial equilibrium effects conditional on prevailing market conditions.

[^14]:    ${ }^{30}$ This is a practical assumption to avoid taking the log of zero for trip distance costs, but also reflects that producing coffee at home has its own time cost.
    ${ }^{31}$ Consumers can be classified as high-income in two ways. First, their income in 2013 is more than $\$ 50,000$. Second, they can be customers with only a credit card account. For the latter, the bank does not provide an income estimate, but such customers tend to skew higher-income.
    ${ }^{32}$ This distinction has been made before in some studies of retail markets, such as that for gasoline in Houde (2012) and grocery stores in Thomassen et al. (2017).
    ${ }^{33}$ Figure C1 shows this setup in a simple diagram.

[^15]:    ${ }^{34}$ Note, however, that the overall effect on the expression in 9 of a fall in coffee shop distance is ambiguous. This is because where coffee shops are closer, consumers are also relatively less likely to choose the chained trip from the coffee alone and trained trip pair in the first place, meaning $-\frac{\partial P_{11 \mid 01,11}}{\partial d^{c}}<0$.
    ${ }^{35}$ Appendix section C. 2 shows how an additional coffee shop changes equation C 7 to, for example, allow breaking a chained trip with one coffee shop in favor of a trip to the second coffee shop alone.
    ${ }^{36}$ Appendix section C. 1 provides additional details on the patterns captured in a nested logit specification.

[^16]:    ${ }^{37}$ During my sample period, curbside pickup of groceries purchased online was not widespread, so there are no travel costs associated with platform adoption. The recent expansion of such offerings would provide only in-store time-savings and not travel time-savings.

[^17]:    ${ }^{38}$ Note that $\tau$ cannot be identified only from comparing consumers at, for example, different distances to the coffee shop, because consumers at different coffee shop distances will simultaneously differ in their distances to the grocery store. Identification of $\tau$, therefore, depends on controlling for all trip costs.

[^18]:    ${ }^{39}$ For example, for the grocery alone trip, $\beta_{0}$ identifies $G_{l}, \beta_{0}+\beta_{3}$ identifies $G_{h}$, and $\beta_{0}+\beta_{4}$ identifies $G_{l}^{\prime}$
    ${ }^{40}$ Large distances occur when consumers live far from their reported zip code or spend substantial time away.
    ${ }^{41}$ To avoid taking logs of zero distances, on trips when consumers or stores are in the same zip code I assume that within zip code distances are equal to half the radius of a circle of the same area as the zip code.
    ${ }^{42}$ Griffith et al. (2009) and Thomassen et al. (2017) study non-travel related choice dimensions in the context of grocery store purchases.
    ${ }^{43}$ See Table C4 for the estimation results from equation 16 used in the mapping.

[^19]:    ${ }^{44}$ For example, in their study of consumption across grocery stores, Thomassen et al. (2017) find a coefficient on grocery store distance of 0.4.

[^20]:    ${ }^{45}$ This formulation falls out of the simple structure of the first stage of the discrete choice, and is not specific to the PCL structure in the second stage.

[^21]:    ${ }^{46}$ Figure C2 shows the distribution of offline trip values for low- and high-income consumers for those that do and do not adopt an online grocery platform across zip codes.

[^22]:    ${ }^{47}$ Of course, where grocery stores and online grocery platforms are owned by the same firm, cross-channel spillovers mean that some decline in in-store sales may be preferable if overall purchases rise, either from online grocery shoppers buying more groceries overall or expanding their customer base.
    ${ }^{48}$ Relihan et al. (2020) shows that online grocery spending in the early months of the pandemic more than doubled.

[^23]:    ${ }^{49}$ This is $11.7 \%$ of private employment. Calculated using Bureau of Labor Statistics Current Employment Survey. Brick-and-mortar employment defined as retail minus non-store retail employment.

[^24]:    Notes: This tables shows the derivates for each inclusive value with respect to the parameter in the columnheading. Each cell should be multiplied by the appropriate $1 /\left(1-\sigma_{g c, g c^{\prime}}\right)$.

