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Title

A Clinical Dashboard to Reduce Missed Opportunities to Measure Dialysis Adequacy

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Abstract

In the local department, pre-pilot dialysis adequacy data was housed in a spreadsheet with manually entered, month-old data, inaccessible to clinic staff. The inoperability of the local QAPI workbook and EHR as well as data inaccessibility to staff resulted in missed opportunities to measure Kt/V. Based on the synthesis of evidence, dashboards have been utilized in a variety of interdisciplinary clinical settings with positive outcomes in addressing patient care gaps. The purpose of this pilot was to implement the Epic Dashboard that displays automated, real-time quality metric data to reduce missed opportunities to measure Kt/V in the outpatient HD setting. To evaluate dashboard efficacy, the proportion of missed opportunities to measure Kt/V three months pre-implementation was compared to the proportion of missed opportunities three months post-implementation; results did not show a statistically significant difference in missed opportunities to measure Kt/V. Counterbalance surveys to assess perceived impact by local staff yielded themes of sufficient education, dashboard ease of use, and enhanced ability to impact patient outcomes. The results of this QI pilot demonstrated the need for further research to better understand the development, utilization, and associated benefits of data dashboard integration in the clinical setting.

Key Words:

Data dashboard; Nursing; Completeness of care; Outpatient hemodialysis; Dialysis adequacy

1 Chronic kidney disease (CKD) is a worldwide public health concern, affecting
2 approximately 10% of the global population. This disease is progressive, resulting in subsequent
3 loss of renal function. Hemodialysis (HD) or renal replacement therapy is a life-sustaining
4 treatment often indicated in the late stages of CKD, especially the fifth stage known as End-
5 Stage Renal Disease (ESRD).¹ Unfortunately, the complexity of ESRD and this population's HD
6 dependency has resulted in poor morbidity and mortality outcomes as well as high associated
7 healthcare costs throughout the United States (U.S.).²

8 In response to the Affordable Care Act of 2010,² the Centers for Medicare and Medicaid
9 Services (CMS) implemented the ESRD Quality Incentive Program (QIP), introducing a pay-
10 per-performance or value-based payment model.³ Clinical performance measures (CPMs) are
11 nationally accepted benchmarks adopted by CMS to evaluate an institution's in-center HD care
12 quality for public knowledge and institutional financial reimbursement. Using the pay-per-
13 performance model, a healthcare institution's CMS reimbursement for services rendered is
14 directly related to their CPM outcomes³; a retrospective cohort study found that facilities with
15 higher QIP scores exhibited more favorable patient survival outcomes when compared to
16 facilities with lower QIP scores.⁴ In an effort to optimize outcomes and revenue, Quality
17 Assurance Performance Improvement (QAPI) is a systematic, all-encompassing, and evidence-
18 based approach for institutions to improve performance and healthcare quality.⁵

19 Dialysis adequacy is an intermediate ESRD CPM and is defined as the ability to rid the
20 blood of accumulated toxins.⁶ To calculate single pool dialysis adequacy using the Daugirdas II
21 Kt/V formula for thrice weekly dialysis sessions, the following data is required: pre- and post-
22 dialysis weight and blood urea nitrogen (BUN), length of the HD treatment, and the amount of
23 volume removed. To calculate standardized Kt/V for patients dialyzing any frequency other than

24 thrice weekly, additional data including 24-hour urine urea nitrogen, creatinine clearance, and
25 urine volume; interdialytic period; age; and sex are required. Kt/V is a numeric value where
26 single pool < 1.2 is inadequate and ≥ 1.2 is adequate for patients dialyzing three times per week,
27 and standardized < 2.0 is inadequate, and ≥ 2.0 is adequate for patients dialyzing any frequency
28 other than three times per week⁶. Research studies show that patients dialyzing three times
29 weekly whose single pool Kt/V is ≥ 1.2 have better survival outcomes as compared to patients
30 whose single pool Kt/V is < 1.2 . There is an increased risk of mortality in patients with lower
31 Kt/V.⁷

32 The success of healthcare institutions conforming to the pay-per-performance model has
33 depended heavily on the validity of the defined quality metrics, as well as the infrastructure by
34 which system data is organized, tracked, and reported.⁸ The development of the electronic health
35 record (EHR) has afforded healthcare institutions the accessibility of largescale aggregate
36 clinical data. However, despite innovations in the EHR, gaps in the usability and completeness of
37 data remain an issue.⁹ Over the years of data collection and review, gaps in care have become
38 evident and presented opportunities for quality improvement (QI) to optimize outcomes and
39 institutional revenue.⁸

40 The local pilot department was a 24-chair, in-center outpatient HD clinic part of a large
41 Midwest-based healthcare enterprise. The clinic was staffed with 14 registered nurses (RNs) and
42 14 certified hemodialysis technicians (CHTs), as well as other interdisciplinary team members
43 including physicians, nurse practitioners, pharmacists, dieticians, social workers, and nursing
44 leadership. Each of the 24 chairs could accommodate two patients per day (one in the morning
45 and one in the afternoon), making the maximum unit census 96 patients per week. However, unit
46 census fluctuated depending on community HD needs, patient travel, hospitalizations, and

47 deaths. The majority of patients underwent HD thrice weekly, on either Monday, Wednesday,
48 Friday, or Tuesday, Thursday, Saturday. However, some patients dialyzed routinely, only twice
49 or four times per week based on individualized needs.

50 The local department interdisciplinary leadership team comprised the medical director,
51 nurse practitioner, pharmacist, nurse manager, dietician, and social worker, engaged in monthly
52 unit-based QAPI review. However, the pre-pilot QAPI workbook was a spreadsheet that housed
53 CPM data, was inaccessible to clinical staff, including the department of nursing, and inoperable
54 with the institution's EHR. Subsequently, hours of retrospective manual data entry were required
55 to record month-old data that was underutilized by nursing, resulting in missed opportunities to
56 measure dialysis adequacy. The inoperability of the pre-pilot QAPI workbook and EHR in
57 conjunction with the workbook's inaccessibility proved to be barriers to use and resulted in
58 patient care gaps.

59 **AVAILABLE KNOWLEDGE**

60 In the setting of local gaps in patient care, a review of research evidence suggested that
61 implementing a data dashboard may mitigate shortcomings of the QAPI workbook and enhance
62 the completeness of care. A data dashboard is an electronic tool that augments the EHR by
63 displaying relevant clinical data to allow end-user analysis and usability.⁹ Wilbanks and
64 Langford¹⁰ more specifically define a data dashboard as "a data-driven clinical decision support
65 tool capable of querying multiple databases and providing a visual representation of key
66 performance indicators in a single report." According to the evidence, data dashboards add value
67 to data accessibility, use, and analysis to address gaps in care and inform clinical decision-
68 making.⁹

69 A total of 16 research articles were reviewed and synthesized, including one clinical
70 guideline¹¹, three systematic reviews,^{10,12,13} two quasi-experimental studies,^{14,15} and ten
71 descriptive studies.^{2,8,9,16-22} Throughout the research literature, dashboards have been utilized in a
72 variety of clinical settings by interdisciplinary healthcare team members with positive outcomes.
73 ^{2,8-10,12-22} Of those reviewed, one study was conducted in the HD setting², and four included
74 nursing participation^{2,10,16,22}; these studies consistently echoed positive themes associated with
75 dashboard use in a variety of other settings and user disciplines. Common benefits of
76 implementing a dashboard include enhanced patient safety and quality of care,^{2,8-10,12-22}
77 improved efficiency and communication,^{8-10,12-22} usability of the data,^{8,9,12-19,21,22} and the
78 applicability for interdisciplinary care coordination.^{2,9,10,12,14-19,21} While the existing research
79 evidence surrounding the use of a dashboard in the healthcare setting yielded promising results,
80 knowledge gaps remain.

81 There is limited high-quality evidence surrounding the use of a dashboard; further
82 research is warranted to examine the optimization of dashboard development and its use by an
83 array of interdisciplinary users throughout a variety of specialty clinical settings. There is no
84 standardized guideline for dashboard development therefore, there is variation in dashboard
85 content, design, and display with the same principle conceptual characteristics defined by
86 Wilbanks and Langford.¹⁰ Additionally, setting and participant heterogeneity of the research may
87 point to potential generalizability of findings across specialties and disciplines however, it does
88 impact the reliability of findings. Overall, research evidence supported the use of a dashboard
89 with the need for further investigation to optimize the development, utilization, and associated
90 benefits of dashboard use in the clinical setting.

91 **RATIONALE**

92 The local department was selected by organizational leadership to pilot a data dashboard
93 within the organization's EHR (Epic) as it consists of a larger pool of patients than many other
94 in-center, outpatient HD clinics within the system and the nurse administrator volunteered for the
95 department. Prior to this QI pilot, the dashboard was created by the Epic Systems Corporation
96 information technology and local nursing leadership teams. Therefore, it was out of the scope of
97 this QI pilot to design, develop, or change the Epic Dashboard. The data dashboard will be
98 further referenced as the Epic Dashboard. The leadership team had identified four distinct gaps
99 with the use of the QAPI spreadsheet: (a) inaccessibility of quality data to nursing staff; (b)
100 inability to identify missed bloodwork, crucial for evaluating patient's care plan and dialysis
101 status; (c) inoperability within the current EHR; (d) time spent for manual data entry by the
102 quality specialist. Implementation of the Epic dashboard was assumed to have minimal
103 impedance on clinical workflow, as the dashboard could be quickly accessed, and data
104 interpreted at a glance.

105 The Nursing Role Effectiveness Model (NREM) provided a framework to conceptualize
106 dashboard incorporation into the nursing role and its impact on patient outcomes.²³ NREM
107 delineates relationships between the structure, the nurse's role, and clinical outcomes to improve
108 the quality of nursing care and positively impact patient outcomes. It is based on the Donabedian
109 Model of high-quality care with a strict focus on the role of a nurse. The structure consists of
110 three variables: the nurse's experience, knowledge, and skill set; the organizational environment
111 including staffing patterns, workload, workflow, and assignments; and the patient clinical status,
112 acuity, and morbidity. These multivariable factors impact the nurse's independent, dependent,
113 and interdependent roles. This model guides QI for the multidimensional facets that influence the
114 ability of nurses to function efficiently in their various roles and subsequently impact outcomes.

115 For example, dashboard integration within the department of nursing workflow influenced
116 independent, dependent, and interdependent roles, influencing Kt/V measurement outcomes.

117 In addition to the NREM, the Iowa Model Revised: Evidence-Based Practice to Promote
118 Excellence in Healthcare guided the Epic Dashboard QI initiative.²⁴ This model outlined seven
119 clearly defined steps for evidence-based practice change implementation.²⁵ The DNP student
120 authors integrated this stepwise process throughout the Epic Dashboard pilot planning,
121 implementation, and dissemination. Model feedback loops provided opportunities to reassess and
122 improve the process in a methodical manner throughout the project. The model also identified
123 final steps to sustain change and disseminate the results, facilitating effective handoff within the
124 local department and pursuing of professional dissemination opportunities following project
125 completion. The Iowa Model was used with permission from the University of Iowa Hospitals
126 and Clinics, copyright 2015.

127 **SPECIFIC AIMS**

128 The primary aim of this QI pilot was to implement the Epic Dashboard to provide
129 accessible, real-time data for routine integration into the local department of clinical nursing
130 practice to aid decision-making and address gaps in patient care. The clinical question guiding
131 the QI pilot was: In the outpatient HD setting, does the implementation of a data dashboard with
132 automated, real-time data accessible to the department of nursing, reduce the number of missed
133 dialysis adequacy values measured by Kt/V as compared to the current spreadsheet with
134 manually entered, month-old data? In pursuit of advancing the scientific community's
135 knowledge of dashboard intervention, the purpose of this report is to disseminate the
136 background, evidence synthesis, methods, and results of this QI pilot.

137 **METHODS**

138 This QI initiative was deemed exempt from review by the Winona State University and
139 local organization's Institutional Review Boards. The Squire 2.0 guidelines were followed to
140 report the initiatives and findings.²⁶

141 **Context**

142 The local department nursing leadership team, comprised of the nurse administrator,
143 quality specialist, and nurse manager, was supportive of the Epic Dashboard and actively
144 involved in discussing its implementation. The implementation of this tool was an organizational
145 initiative and department priority to provide complete care for dialysis patients, thus well-
146 supported by the institution and its leadership team.

147 The project began by completing a broad assessment of the outpatient dialysis system
148 through shadowing interdisciplinary team members throughout their workday. These shadow
149 experiences aimed to enhance understanding of how various roles are integrated into the
150 outpatient dialysis clinical practice and to become familiar with the day-to-day workflow. The
151 shadow experiences also provided insight into key stakeholders that would be integral for
152 implementation. It is important to differentiate that stakeholders who designed the dashboard
153 differed from the stakeholders who were involved with its implementation. This lack of local
154 stakeholder involvement was secondary to the Epic Systems Corporation initiating the dashboard
155 design, and the department for the pilot phase was not yet known, and therefore not engaged.
156 The stakeholders involved in implementing the Epic Dashboard include the nurse administrator,
157 quality specialist, nurse manager, RNs, and CHTs. Through various shadow experiences, it was
158 identified that department of nursing roles desired to be provided with opportunities to voice
159 their concerns and share their expertise. A volunteer unit champion was appointed to represent
160 their peers as it was not feasible to have every individual actively involved in meetings. The

161 champion's first-hand knowledge and clinical expertise ensured the implementation of the Epic
162 Dashboard maintained workflow efficiency and added value to patient care.

163 The benefits and the risks were critically appraised with the nursing leadership team,
164 DNP student authors, and the volunteer champion to ensure the utility of the Epic Dashboard.
165 Identified benefits included providing timely, accessible data for nursing to use as a tool to
166 provide thorough, appropriate care for patients according to a standard guideline. An identified
167 risk was the potential to overwhelm the RNs and CHTs with an additional task. It was identified
168 that appropriate education for the RNs and CHTs, and engagement from a volunteer champion
169 would reduce the risk. Therefore, the benefits of implementing the Epic Dashboard outweighed
170 the identified risks.

171 RNs and CHTs on the unit were engaged in improving patient care with a strong desire to
172 optimize patient outcomes, which supported a pilot of the Epic Dashboard. Per local department
173 of nursing anecdotal feedback (personal communication, October 2021), many RNs and CHTs
174 preferred discussing the Epic Dashboard face-to-face in addition to electronic communications,
175 and the small pool of unit staff makes this style of education feasible. Educating RNs and CHTs
176 was neither time-consuming nor costly. The RNs and CHTs were educated on how to access the
177 dashboard through a multimodal approach including a face-to-face education session, recorded
178 Zoom meeting, one-to-one Epic Dashboard coaching by DNP student authors, in addition to
179 written instructions provided via email, with physical copies placed at each nursing station. This
180 approach to communicating the implementation in various ways ensured individuals received the
181 appropriate information in a format understood best by each individual. Educating RNs and
182 CHTs on using the Epic Dashboard provided no known risks with no foreseeable negative
183 impact on patients.

184 To ensure the Epic Dashboard accurately reflected the data, the local leadership team
185 cross-referenced the values in the manually entered data spreadsheet with the Epic Dashboard.
186 Any identified discrepancies were brought forward to the Epic Systems Corporation information
187 technology (IT) team to troubleshoot and rectify.

188 **Intervention**

189 Incorporating the Epic Dashboard into workflow did not require additional human or
190 physical resources such as extra staff, extended hours, new equipment, or extra space within the
191 clinic. The expectation was for both RNs and CHTs to access the tool every Monday and
192 Tuesday, assessing missed opportunities to measure dialysis adequacy within their respective
193 patient assignments. A missed opportunity was identified as either not obtaining Kt/V for the
194 month if the patient is dialyzed three or four times per week, Kt/V is not obtained once per
195 quarter for patients that are dialyzed twice per week, or the Kt/V for the respective timeframe
196 was inadequate as identified by CMS⁶ and was not rechecked a second time during that period.
197 The Dashboard Action Algorithm (Figure 1) was composed by DNP student authors and made
198 available to staff to aid in clinical decision-making. If a missed opportunity to measure Kt/V was
199 identified, the individual would follow unit protocol by notifying the charge nurse and provider
200 team, obtain appropriate orders, fulfill as prescribed, and ensure documentation of steps taken.

201 Once the staff was educated on the intervention, a pilot phase was trialed for one quarter,
202 during April, May, and June 2022. During the first month of implementation, DNP student
203 authors were present on Mondays and Tuesdays as a resource for staff. This presence allowed
204 DNP student authors to spend one-on-one time with RNs and CHTs answering questions,
205 reiterating the importance of the dashboard, and providing individualized discussion of the
206 workflow along with expectations. This also provided the DNP student authors opportunities to

207 implement Plan-Do-Study-Act (PDSA) cycles for rapid improvement changes as needed. During
208 the second month, the DNP student authors were present every other Monday to answer
209 lingering questions and for the third month, they were not physically present on the unit but
210 accessible via phone or email if questions or concerns arose; RNs or CHTs did not contact the
211 DNP students after the second month of the pilot.

212 Initially, the project team, comprised of the nursing leadership team and the DNP student
213 authors, met twice monthly and then monthly to evaluate the Epic Dashboard implementation
214 and review staff feedback. Team discussion aided in the continued use of PDSA cycles. Some
215 PDSA cycles included: printing the dashboard to record actions taken to address missed
216 opportunities to measure Kt/V to prevent duplicate provider communications, clustering
217 dashboard communications to the provider, transitioning from staff assessing missed
218 opportunities to measure Kt/V for their patient assignment to one staff reviewing all cohort data,
219 reducing the frequency of dashboard access from Monday and Tuesday to only Monday.

220 **Study of the Intervention**

221 To identify any potential change in missed opportunities to measure Kt/V, the proportion
222 of missed opportunities pre-implementation was compared to the proportion of missed
223 opportunities post-implementation. First, the number of missed opportunities pre- and post-
224 implementation were compared to the total number of opportunities to assess Kt/V for each
225 respective timeframe, resulting in a proportion for each. This dichotomous, categorical variable
226 was gathered from the reports. Any difference between the proportions pre- and post-
227 implementation was then assessed using Pearson's chi-squared test, assessing statistical
228 significance. This statistical analysis strategy was reviewed with statistician Dr. S. Bergen and
229 his class of student statistician consultants (S. Bergen, personal communication, October 20,

230 2021). It was assumed that any difference between pre- and post-implementation was due to the
231 Epic Dashboard as there were no other significant changes in the department.

232 An anonymous counterbalance survey was administered to stakeholders after three
233 months of dashboard implementation to assess potential unintended negative effects of the Epic
234 Dashboard. This survey was developed in conjunction with the champion and addressed the use
235 of the dashboard, role impact, and perceived ability to impact patient outcomes. An anonymous
236 survey was believed to elicit more accurate feedback; therefore, responses were deidentified. The
237 RNs and CHTs were allotted two weeks to complete the survey, with an email reminder sent to
238 all individuals after one week.

239 **Measures**

240 The proportion of missed opportunities to measure Kt/V three months prior to
241 implementing the Epic Dashboard was statistically compared to the proportion of missed
242 opportunities to measure Kt/V three months post-implementation. Tracking the pre-
243 implementation missed Kt/V values was completed using the QAPI spreadsheet. These missed
244 opportunities were historically tracked for the three months of October, November, and
245 December 2021. Tracking post-intervention missed Kt/V values was completed using the Epic
246 Dashboard for the three months of April, May, and June 2022. The months of January, February,
247 and March 2022 were omitted from data collection to avoid confounding as the RNs and CHTs
248 will be educated on the Epic Dashboard to address missed opportunities to measure Kt/V.

249 To maintain respondent anonymity, the survey was sent out via Microsoft Forms, which
250 was part of Microsoft Office 365, after completion of the pilot phase. The survey consisted of
251 five questions with 5-point Likert scale responses (strongly agree, agree, neither agree nor
252 disagree, disagree, strongly disagree). It also included an area for free-text feedback regarding

253 the Epic Dashboard and its use. This survey aided in gathering additional information regarding
254 aspects of the dashboard that were beneficial or burdensome and solicited constructive feedback.
255 While the counterbalance survey was not validated, it was based on questions posed by Tan et
256 al²² evaluating usage and satisfaction of a dashboard in nurses working at a hospital in
257 Singapore. For evaluation, the proportion of each response was assessed, including the number
258 of individuals that responded favorably versus the number of individuals who did not respond
259 favorably.

260 **RESULTS**

261 **Missed Opportunities to measure Kt/V**

262 Pre-implementation of the Epic Dashboard, 2.71% of the opportunities to measure Kt/V
263 were missed. Post-implementation of the Epic Dashboard, 4.87% of the opportunities to measure
264 Kt/V were missed. While there were more missed opportunities to measure Kt/V post-dashboard
265 implementation, there is no statistically significant difference ($p < 0.05$) between missed
266 opportunities to measure Kt/V pre-dashboard implementation and post-dashboard
267 implementation ($p = 0.1988$). A review and comparison of the pre- and post-implementation
268 populations revealed that the post-implementation HD population consisted of more new patients
269 and more patient deaths than pre-implementation, which may have led to the findings.

270 **Counterbalance Measures**

271 Of the roughly 18% of staff who responded to the anonymous counterbalance survey,
272 100% agreed that adequate education was provided on Epic Dashboard use (see Figure 2). Forty
273 percent of respondents agreed the dashboard was easy to use and enhanced the user's ability to
274 impact patient outcomes. While only 20% agreed the Epic Dashboard was easy to incorporate
275 into their workflow and enhanced efficiency in their role. One individual provided free-text

276 feedback without suggestions for improvement, but an acknowledgement that the unit was short-
277 staffed and the Epic Dashboard was often forgotten about.

278 **DISCUSSION**

279 The QI pilot demonstrated the complex intricacies of implementing a dashboard to
280 address missed Kt/V values. While post-implementation results showed a trend upwards of
281 missed opportunities, these results were not statistically significant. The counterbalance survey
282 results suggest that staff education was adequate and there were no negative responses for ease
283 of dashboard use. However, the majority of respondents felt the dashboard did not enhance
284 efficiency in their role.

285 While considerable efforts were made to reduce confounding factors, there were several
286 identified challenges for this QI pilot. During the pilot phase, the department spent considerable
287 time short-staffed during post-COVID-19 surges, resulting in insufficient time for RNs and
288 CHTs to access and act upon Epic Dashboard data. Limited free time could have also presented a
289 barrier for the counterbalance survey as RNs or CHTs may not have had extra time during their
290 shift to complete it or did not complete it due to feelings of burnout. There was also nursing
291 turnover amongst the nursing leadership team as three of the four nursing leaders transferred
292 internally to another position within the institution during the QI project. It was also recognized
293 that the HD patient population presented particular challenges. The post-implementation HD
294 patient population experienced frequent hospitalizations and turnover due to deaths.
295 Additionally, patients that dialyzed twice weekly needed to collect a 24-hour urine specimen on
296 the day which monthly labs were drawn to complete the standardized Kt/V calculation, which
297 presented a timing challenge.

298 Identified limitations of the pilot include lack of ability to track who accessed the
299 dashboard and at what frequency it was accessed. During the pilot, it was also identified that the
300 dashboard was not as accurate as initially thought. There were months with duplicated patient
301 data, the Kt/V did not display accurately, manually entered Kt/V data was omitted, and Kt/V
302 calculations for patients who dialyzed any frequency other than three times per week were
303 inaccurate. Dialysis adequacy calculations for patients dialyzing any frequency other than thrice
304 weekly ultimately needed to be calculated, and entered manually, causing a delay in standardized
305 Kt/V results.

306 The strengths of this QI pilot include support from the local department, as well as the
307 healthcare organization. In addition, there was favorable evaluation of dashboard education
308 provided and identified benefit of impacting patient outcomes.

309 Future opportunities for improvement include close collaboration with dashboard
310 developers for accurate use of calculations for single pool versus standardized Kt/V values. Key
311 stakeholders and users of the Epic Dashboard should also be involved in future dashboard
312 updates and modifications. It is also recommended that nursing leadership take an active role in
313 role-modeling the Epic Dashboard, demonstrate presence during education sessions, and
314 reverberate support of the implementation and QI initiative.

315 **CONCLUSION**

316 The implementation of a dashboard to decrease the number of missed opportunities to
317 measure Kt/V in the outpatient HD setting was assessed in this QI pilot. According to the
318 counterbalance survey, the dashboard was reportedly easy to use and enhanced perceived ability
319 to impact patient outcomes. Results indicated a slight upward trend in missed opportunities to
320 measure Kt/V; however, this QI pilot did not show a statistically significant difference in pre-

321 and post-implementation data. Based on these results, opportunities for optimization of the
322 dashboard and QI within the local department were identified. The next steps include close
323 collaboration with dashboard developers to update and optimize the dashboard. Once these
324 limiting factors have been adjusted, another pilot phase may be pursued, but until then,
325 dashboard use is paused. Further research is needed to expand the scientific community's
326 knowledge of the dashboard's development, implementation, optimization, and utility in the
327 clinical setting.

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Figure 1

Dashboard Action Algorithm

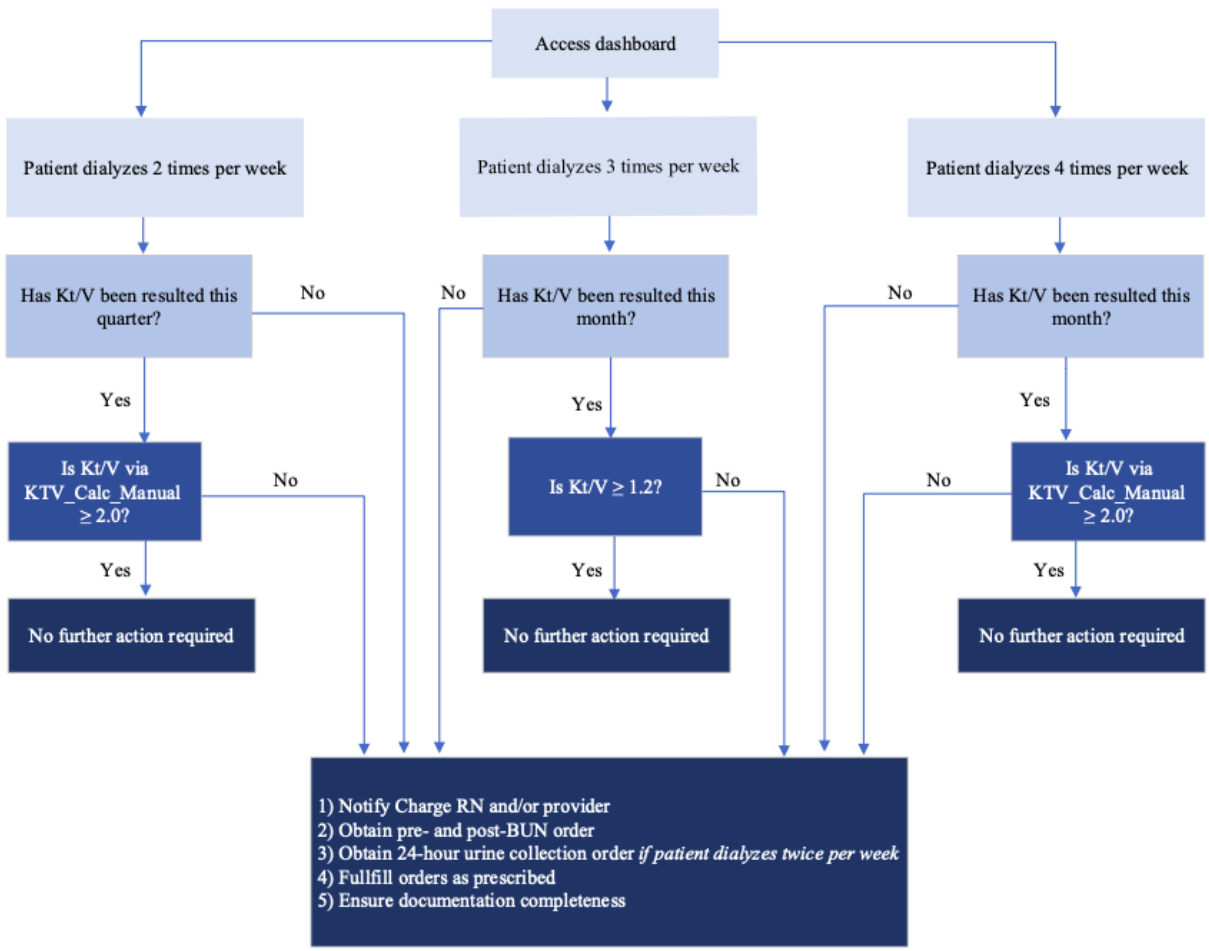
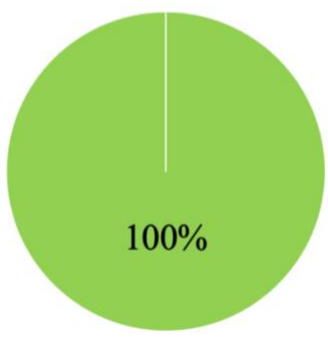


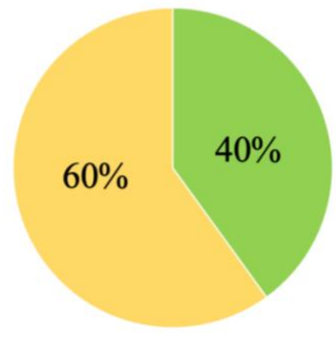
Figure 2

Counterbalance Survey Results

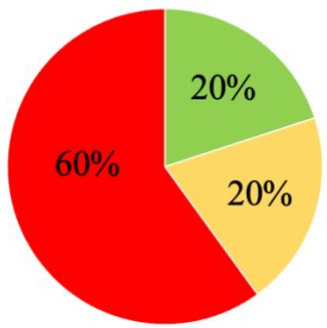
I felt adequate education was provided on how to use the Epic Dashboard.



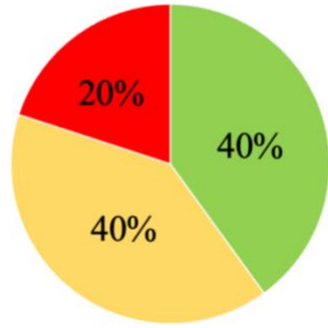
The Epic Dashboard is easy to use.



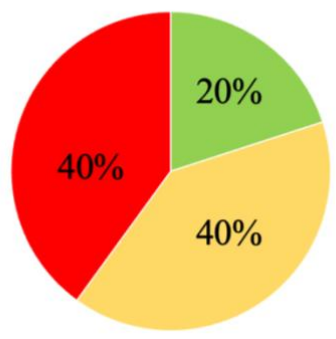
The Epic Dashboard enhances my efficiency in my role.



The Epic Dashboard has enhanced my ability to impact patient outcomes.



The Epic Dashboard is easy to incorporate into my workflow.



Legend

- Strongly Agree
- Agree
- Neither Agree nor Disagree
- Disagree
- Strongly Disagree