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Supply chain finance for ameliorating and deteriorating products: a systematic literature review

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Abstract

Ameliorating and deteriorating products, or, more generally, items that change value over time, present a high sensitiveness to the surrounding environment (e.g., temperature, humidity, and light intensity). For this reason, they should be properly stored along the supply chain to guarantee the desired quality to the consumers. Specifically, ameliorating items face an increase in value if there are stored for longer periods, which can lead to higher selling price. At the same time, the costumers' demand is sensitive to the price (i.e., the higher the selling price the lower the final demand), sensitiveness that is related to the quality of the products (i.e., lower sensitiveness for high-quality products). On the contrary, deteriorating items lose quality and value over time which result in revenue losses due to lost sales or reduced selling price. Since these products need to be properly stored (i.e., usually in temperature- and humidity-controlled warehouses) the holding costs, which comprise also the energy costs, may be particularly relevant impacting on the economic, environmental, and social sustainability of the supply chain. Furthermore, due to the recent economic crisis, companies (especially, small and medium enterprises) face payment difficulties of customers and high volatility of resources prices. This increases the risk of insolvency and on the other hand the financing needs. In this context, supply chain finance emerged as a mean for efficiency by coordinating the financial flow and providing a set of financial schemes aiming at optimizing accounts payable and receivable along the supply chain. The aim of the present study is thus to investigate through a systematic literature review the two main themes presented (i.e., inventory management models for products that change value over time, and financial techniques and strategies to support companies in inventory management) to understand if any financial technique has been studied for supporting the management of this class of products and to verify the existing literature gap.

Keywords Supply chain finance · Literature review · Ameliorating · Aging products · Warehouse financing

JEL Classification C61 · L00

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1 Introduction

Age-value products, or ameliorating items, are a particular class of items characterized by an increasing value over time (e.g., cheese, wine, spirits), if appropriately stored since they present a high sensitiveness to the surrounding environment (e.g., humidity, temperature). Since these products need to be properly stored (i.e., usually in temperature-controlled warehouses) the holding costs. including energy costs, related to their aging phase, may be particularly relevant (Marchi et al. 2020a). By deciding to stock an item for longer periods, the product matures, which means higher value and higher selling price (Zanoni et al. 2019; Gonen et al. 2021). A peculiar aspect of these products is that they can be sold after a convenient aging period, but the longer the aging, the higher their value, but also the higher the holding costs. Moreover, inventory management is influenced by the pricing of the item itself, as the selling price of the item represents a crucial and influential factor in the customer behavior: generally, the higher the selling price, the higher the decrease in the demand rate. However, the relationship between demand rate and price is affected by the aging of the product: e.g., the higher the value of the product, the lower the demand sensitiveness over the price. Thus, the optimal aging period aims at balancing the increase of value, that can be cashed when selling the products, and the holding expenses. The same trade-of interest deteriorating items: in fact, the longer the storage periods the lower the quality of the final products, which results in losses of revenues and increased waste, impacting the sustainability of the supply chain.

Furthermore, due to the economic crisis, the payment difficulties of customers and the high volatility of prices, companies are facing, on one hand, the risk of insolvency, and, on the other hand, increased financing necessity. In this context, supply chain finance (SCF) emerged as a mean for efficiency and was firstly introduced by Pfohl and Gomm (2009) as follows: "SCF is the inter-company optimization of financing as well as the integration of financing processes with customers, suppliers, and service providers in order to increase the value of all participating companies". The task of SCF is to save capital cost through better mutual adjustment or financing concepts within the supply chain. The success of SCF depends on the cooperation between the actors in a supply chain, which can result in several benefits, e.g., lower debt costs, new opportunities to obtain loans (especially for weak supply chain players) or reduced working capital within the supply chain. Concretely, supply chain finance is a set of solutions (vendor-based, buyer-based or other joint solutions) that optimizes cash flow, for instance, by allowing companies to extend their payment terms to their suppliers. SCF results in a profitable situation for the overall supply chain but also to all the participating companies.

Companies show a widespread and growing interest in the inventory management of items that change value over time, and in the financing techniques to support supply chain partners in improving the overall performances. The present



study is therefore developed with the aim of introducing and discussing inventory problems for the class of products changing their value over time with the focus on ameliorating and deteriorating items, supported by supply chain finance techniques (e.g., warehouse financing), and to verify the existing literature gap. The literature review was conducted in parallel but separately for the two topics (i.e., inventory management of items changing their value over time, and supply chain finance in inventory models) to ensure rigorous and precise research, to carry out content analyses as detailed as possible and to identify the existing theoretical gap for each topic.

The structure of the paper is the follow: Sect. 2 introduce the conceptual framework and the research questions that drive the analyses, Sect. 3 provides the review methodology (i.e., defines keywords and protocol) used to identify the relevant papers, Sects. 4 and 5 analyze, through descriptive and content analyses, the research streams on inventory management of ameliorating and deteriorating items, and on supply chain finance in inventory models, respectively, finally, in Sect. 6, the discussion of the results and the main conclusions are reported.

2 Conceptual framework

This section outlines the research questions and the conceptual framework driving the definition of the literature sample (until 2020) and the sequent content analysis. Four research questions (RQs) have been defined, related to both the topics, i.e., inventory management of ameliorating and/or deteriorating products and supply chain finance:

- RQ1. Which background or supply chain context most characterizes inventory models for ameliorating and/or deteriorating items? Which type of Supply Chain Structure has been considered? And which actors are mainly involved?
- RQ2. Which are the most relevant peculiarities and characteristics of this class of items? Which types of products (e.g., wine, cheese, etc.) are mostly studied in the developed models? And finally, how it is modelled the amelioration and/or deterioration rate?
- RQ3. What environmental or contextual conditions are most favorable to supply chain finance? Which financial practices are most prevalent? Which impacts do they have on supply chains, and which are the implications for inventory management?
- RQ4. Has any case study been conducted? Or only numerical examples are presented?

These RQs guided the definition of the conceptual framework, necessary to provide a structured methodology for the evaluation, selection, and discussion of the articles. The following dimensions were examined for the classification and for the content analysis: supply chain structure (e.g., number of echelon, and



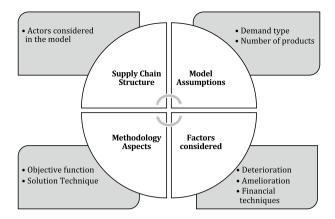


Fig. 1 Classification scheme

number of actor for echelon), assumptions of the model (e.g., demand type, and number of products in the model), methodological aspects (i.e., objective function and solution technique) and the specific factors considered in the model in terms of deterioration and/or amelioration rate and financial techniques to support the decision-making process. Figure 1 shows the framework used for the classification of the articles.

3 Review methodology

To conduct an accurate study and identify the relevant research gap, the literature search was, firstly, conducted separately, and only then jointly discussed. This work is focused on inventory management, hence, for both research areas the following keywords were kept: "Inventory", "Supply chain management" and "Production planning and control". Then, the specific keywords and protocol results for the two research streams (i.e., inventory management of ameliorating/deteriorating items, and supply chain finance mechanisms) are later discussed in detail.

The keywords analysis was conducted as follows. First, the articles must satisfy the search string in the title, abstract or keywords list. In the second step, all documents not belonging to the 'article' type (i.e., conference paper, note, review, book chapter, letter, editorial, etc.) were excluded. For obvious reasons, also journals belonging to different subject areas such as 'Medicine', 'Psychology', 'Social Sciences', 'Neuroscience', 'Arts and Humanities', 'Nursing', etc., were not included in this review focusing primarily on decision sciences and operations management. Several articles were later discarded after reading the abstract because not relevant to the research. The selected articles were read in their entirety and analyzed to identify additional articles from the references that could be relevant for this review through a snowball or cross-reference search (i.e., article cited in or citing the ones of the sample).



Table 1 Steps and result of the review protocol applied to both the research streams under analysis

1			
Step	Description	Total AMEL	Total SCF
Keywords search	Articles needs to fulfill the search string in their title, abstract, or main text	4005	2866
Journal selection	Articles needs to belong to peer-reviewed journals Exclusion of journal focused on subject areas not relevant for the literature review	2998 2378	1841 468
Content analysis and consolidation	Duplicates were eliminated and relevance ensured by reading the abstract focusing on relevant topics. Ensure relevance by reading the title, the abstract and then the entire article	153 36	48 27
Snowball search	Forward and backward searches based on articles selected in previous steps	23	26
Sample size	1	59	53



Fig. 2 Venn diagram for the division of articles into the two search strings. Notes: ¹final sample of relevant articles concerning inventory models for items changing their value over time ("Total AMEL"), ²final sample of relevant articles related to supply chain finance ("Total SCF")

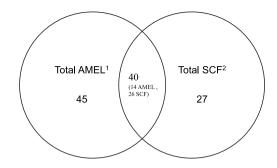


Table 2 Overview of keywords used in the literature search for the inventory management of ameliorating and deteriorating items

Research area		Keywords
Inventory management	_	"Inventory"
Inventory management	OR	"Supply chain"
	OR	"Production planning and control"
AND ameliorating/deteriorating	_	"Ameliorating"
items	OR	"Maturing"
	OR	"Aging"
	OR	"Deteriorating"
	OR	"Deterioration"
	OR	"Perishable"

The review protocol describes the method used in the review for the definition of the sample size: i.e., decisions about the article selection, inclusion criteria, search strategy and data extraction. The main sources used for the review were Scopus and ScienceDirect, two of the largest and most popular online databases of peer-reviewed literature. Table 1 shows the steps and the results of the literature search for both the research streams: the application of the protocol produced 59 relevant articles concerning inventory models for items changing their value over time ("Total AMEL"), while the final sample size of articles related to supply chain finance is 53 ("Total SCF").

The "Venn diagram" depicted in Fig. 2 allows to understand all possible logical relationships between a finite set of different sets. In our case, it will allow to investigate the commonality between the two topics by defining how many of these articles fall under both research streams and how many are only in one. As is evident from the graph, 40 articles fall under both topics (14 from the sample of the inventory models for items changing value over time, and 26 from the sample of SCF), while 45 deal only with ameliorating or deteriorating products and finally just 27 concern the topic of supply chain finance. Almost all the articles related to amelioration and deterioration do not deal with the other search string (45 out of 59, respectively 76% of the articles), meanwhile the vast



majority (almost half, i.e., 49%) of articles dealing with supply chain finance also consider ameliorating/deteriorating items (in most cases only deterioration of products).

4 Inventory management of ameliorating and deteriorating items

"Ameliorating items" are rarely examined in inventory models literature. In fact, the greatest part of literature deals with product that preserves the value over time or deteriorates. The following keywords have been added to the one previously defined for the inventory management research area: "Ameliorating", "Maturing", "Aging", "Deteriorating", "Deterioration" and "Perishable" (Table 2).

4.1 Descriptive analysis

The application of the review protocol defined 59 articles relevant to this review. In this paragraph, some simple statistical analyses are presented to show and further investigate the research results. Figure 3 shows the evolution over time of the articles under review regarding "ameliorating items" and/or "deterioration items". For simplicity, only articles published since 1990 have been included in the graph. This topic is certainly gaining increasing interest from researchers in recent years, especially since 2008.

Furthermore, Table 3 shows the publication trend of the journals. The top three journals relevant for this research are: "Computers and Industrial Engineering" that published 7 selected articles, "European Journal of Operational Research" and "Mathematical and Computer Modelling" which published five articles. It is interesting to observe that the first five journals (that have published three or more articles) cover almost half of the publications selected for this review (45.3%). Most of

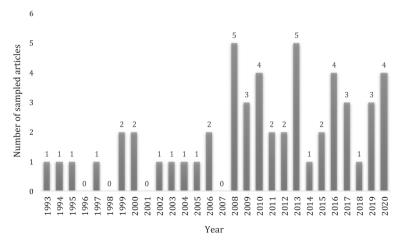


Fig. 3 Number of scientific articles per year for the inventory management of ameliorating and deteriorating items



Table 3 Number of relevant articles per journal and subject area for the inventory management of ameliorating and deteriorating items

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Journal	Papers	Subject area	area				
		[1]	[2]	[3]	[4]	[5]	[9]
AIIE Transactions	1	×					
Annals of Operations Research	1			×			
Applied Mathematical Modelling	2		×				
Applied Mathematical Sciences	1		×				
Applied Sciences	1	×	×				
Computers and Industrial Engineering	7	×			×		
Computers and Operations Research	1		×	×	×		
European Journal of Operational Research	5		×	×	×		
International Journal of Advanced Manufacturing Technology	1	×			×		
International Journal of Fuzzy Systems	1		×		×		
International Journal of Logistics Systems and Management	3			×		×	
International Journal of Mathematics in Operational Research	2		×	×			
International Journal of Modelling, Identification and Control	1		×		×		
International Journal of Operational Research	2		×	×			
International Journal of Procurement Management	2					×	
International Journal of Production Economics	1	×		×		×	×
International Journal of Production Research	1	×		×	×	×	
International Journal of Systems Science	1	×	×		×		
Journal of Applied Analysis and Computation	1		×				
Journal of Industrial Engineering International	1	×					
Journal of the Chinese Institute of Industrial Engineers	1	×					
Journal of the Operational Research Society	4			×		×	
Journal of the Operations Research Society of China	1			×			
Mathematical and Computer Modelling	5		×		×		



Table 3 (continued)

Journal	Papers	Subject area	area				
		[1]	[2]	[3]	[4]	[5]	[9]
Mathematical and Computer Modelling of Dynamical Systems	1	×	×		×		
Mathematical Methods in the Applied Sciences	1	×	×				
Mathematical Problems in Engineering	1	×	×				
OPSEARCH	1			×	×	×	
Proceedings—2011 International Conference of Information Technology, Computer Engineering and Management Sciences, ICM 2011	-			×	×		
Proceedings of the National Academy of Sciences India Section A—Physical Sciences	_						×
Production Planning and Control	1	×		×		×	
Yugoslav Journal of Operations Research	1			×			
Annals of Operations Research	1			×			
Applied Mathematical Modelling	2		×				
Applied Mathematical Sciences	1		×				
Applied Sciences	1	×	×				
Total per subject area		20	30	26	26	13	2



Table 4 Keywords analysis for the inventory management of ameliorating and deteriorating items

Keywords	#	Keywords	#
Inventory	28	Multi-buyers	3
Deterioration	22	Particle Swarm Optimization	3
Partial backlogging	16	Replenishment	3
Amelioration	15	Time discounting	3
Inventory control	12	Time dependent deterioration	3
Weibull distribution	12	Two-warehouse	3
Inflation	11	Advertising	2
Deteriorating items	9	Complete backlogging	2
Perishable items	5	Delayed payment	2
Shortage	5	Inventory management	2
Stock-dependent demand	5	Multiple deliveries	2
Time-varying demand	5	Perishable products	2
Ameliorating items	4	Perishables	2
EOQ	4	Price dependent demand	2
Permissible delay in payment	4	Production-inventory	2
Pricing	4	Production planning	2
Time value of money	4	Production control	2
Trade credit	4	Ramp-type demand	2
Trapezoidal-type demand	4	Single-vendor	2
Integrated model	3	Time-varying deterioration	2
Inventory model	3		

the papers belong to the following subject areas: "Mathematics", "Computer science" and "Decision Sciences". The subject areas of "Engineering" and "Business, Management and Accounting" were also relevant to the research.

Subject Area: [1] Engineering, [2] Mathematics, [3] Decision sciences, [4] Computer science, [5] Business, Management and Accounting, [6] other.

A further analysis on the main keywords used by the authors of the selected articles was conducted. This analysis has the purpose to investigate which are the aspects that mostly interested researchers in their study. Table 4 shows only the keywords mentioned at least two times. The most significant keywords were related to inventory (keywords starting with "inventory" followed by different words, e.g., "inventory", "inventory control", "inventory management", etc.), deterioration (words starting with "deteriorate-" that can end differently, e.g., "deteriorate", "deteriorating", "deterioration", etc.), amelioration (words starting with "ameliorat-" that can end differently, e.g., "amelioration", "ameliorating items", etc.), partial backlogging, Weibull (i.e., "Weibull distribution", "Weibull deterioration"), perishablility (, e.g., "perishables", "perishable products", etc.). The most commonly ones are: "Inventory", "Deterioration", "Amelioration" and "Partial backlogging", cited by the authors in 47%, 35%, 25% and 25% of the articles, respectively. Another interesting observation is that many researchers who have developed deteriorating and/ or ameliorating inventory models have assumed a rate of deterioration/amelioration



function of time and temperature, following a two- or three-parameter Weibull distribution.

The analysis of the keywords was the starting point for the content analysis, reported below, allowing to understand on which aspects the researchers focused most. All these aspects will be explored with more details in the following section.

4.2 Content analysis

As mentioned earlier, this section will review the content of the selected papers about aging inventory, including both amelioration and deterioration. The first existing models in literature for the inventory management and optimization were developed in the early 1900s which assumed that products have infinite shelf life and maintain their value over the years. These are, in fact, the assumptions of the first Economic Order Quantity (EOQ) model, developed by (Harris 1913). In the last few decades, the importance of the introduction of deterioration has been understood and more and more researchers have turned their attention into studying different types of inventory policies for deteriorated/defective/perishable items. The first one that included deteriorating items was (Whitin 1953), who considered that fashion items deteriorate after a certain storage period. Later, Ghare and Schrader (1963) modelled a negative exponential decaying inventory model and Misra (1975) developed an economic production lot size model with deteriorating inventory. The type of demand has always played a very important role in inventory models. Recently, several researchers have explored different situations depending on the demand rate: Hariga and Benkherouf (1994) introduced an inventory model for deteriorating items with exponential time-varying demand (i.e., demand rates change exponentially with time over a known and finite planning horizon), Cheng and Wang (2009) considered a trapezoidal-type demand rate (i.e., demand rate is modelled as a piecewise linearly function). The demand rate for the latter increases with the time up to certain period, then stabilizes and becomes constant, and finally it approximately decreases to a constant or zero value, and then begins the next replenishment cycle. Such type of demand pattern is generally seen in the case of any fad or seasonal goods coming to market. While Jaggi et al. (2015) considered a ramp type demand under fuzzy environment, (i.e., the demand increases linearly at the beginning and then the market grows into a stable stage such that the demand becomes constant until the end of the replenishment cycle), which is very common when some fresh fruit come to the market. Finally, an inventory model for deteriorating item with frequency of advertisement and selling price dependent demand was developed (Shaikh 2017). A classic assumption made in most inventory models is that, when there is shortage, either complete backordering or complete lost sale is assumed: this assumption is not always plausible for customer during stockout. Wee (1993) formulated an economic production plan policy for deteriorating items with partial backordering. Next, Chang and Dye (1999) developed an EOQ model for time-varying demand and partial backlogging. Cheng et al. (2011) extended Cheng and Wang's model including shortages: i.e., they developed an optimal policy for deteriorating items with trapezoidal type demand and partial backlogging. Another



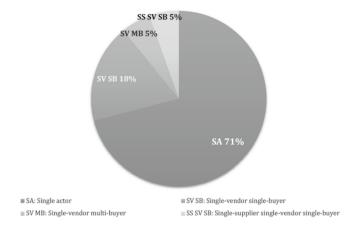


Fig. 4 Distribution of articles according to the Supply Chain structure for the inventory management of ameliorating and deteriorating items

important contribution is given by Yang and Wee (2000), that introduced an integrated approach for deteriorating items by developing a mathematical model for a single-vendor single-buyer system, later expanded to a multiple-buyers inventory policy (Yang and Wee 2002). Chen and Chang (2010) developed optimal ordering and pricing policies for deteriorating items in one-vendor multi-retailer supply chain. These articles proposed lot size models focused on coordinated inventory replenishment decisions between vendors and buyers for the improvement of the supply chain performance. These so-called JELS (joint economic lot size) models determine order, production, and shipment quantities with the aim of minimizing total system costs or maximizing overall profits, and thus optimizing the whole supply chain rather than the individual actor. The type of supply chain structure considered is therefore a certainly distinctive aspect of the models. From the pie chart in Fig. 4, it emerges that most of the models consider a single actor perspective ("SA", 42), i.e., uncoordinated system (for instance, EOO model), a few single-vendor single-buyer supply chain ("SV SB", 11), while lastly a very small number of researchers developed single-vendor multi-buyer ("SV MB", 3) as well as single-supplier single-vendor single-buyer ("SS SV SB", 3) supply chain models.

Another feature often introduced and analyzed by researchers is trade credit, an alternative source of financing for buying firms. In early 80', Goyal (1985) developed a mathematical model for determining the economic order quantity under conditions of permissible delay in payments. Later, Aggarwal and Jaggi (1995) extended Goyal's model with trade credit policy for deteriorating items. Lately, few other studies addressed the deteriorating issue together with other relevant issues, such as inflation (e.g., Sarker et al. 2000; Chern et al. 2008) and quantity discount (Taleizadeh et al. 2013). Significant studies considering all the aspects just mentioned (i.e., deterioration, shortages, and trade credit) have been conducted by Vandana et al. (2016) with a quadratic, time-dependent demand, and Shaikh et al. (2018) that consider a price and advertisement dependent rate of demand.



Despite the growing and justified interest in the topic of deterioration, researchers did not take much attention to the opposite situation, which is represented by ameliorating items. Most of the models found in literature describes the amelioration process as the increase in quantity over time: examples of this type of products are fast-growing animals, such as broilers, ducks, pigs, etc. Only a few research studies consider the amelioration as the increase over time in value and quality of the items during their maturing/aging process. Hwang (1997) firstly formulated an inventory model considering the effect of amelioration only. Then, two years later, Hwang (1999) extended the inventory model for items under the combined effect of amelioration and deterioration: demand and deterioration cause a decrease in inventory, while the amelioration causes the opposite effect. In both models, a constant demand and the two parameters Weibull distribution for both the amelioration and deterioration rates were considered. Next, Mondal et al. (2003) developed an inventory system for ameliorating items with price dependent demand rate. Further, Moon et al. (2005) developed inventory models for ameliorating items with time varying demand over a finite planning horizon, considering the effects of inflation and time value of money. Sana et al. (2009) studied an economic production quantity (EPQ) model in which demand rate is a function of stock-level, sales price, and advertisement. However, the two-parameter Weibull distribution may not always be applicable in real life as some items do not start to deteriorate/ameliorate at the beginning, but only after a certain storage time. In this kind of context, the three-parameter Weibull distribution is more practical. The first one that introduced and developed a general EOQ model using a three-parameter Weibull distribution was Philip (1974). Subsequently, Yang (2012) explored two-warehouse inventory models with partial backlogging under inflation with the deterioration rate following the three-parameter Weibull distribution. Finally, Mondal et al. (2019) proposed two inventory models for ameliorating and deteriorating items under three parameter Weibull distribution for crisp and interval environments, respectively. Other noteworthy contributions exist. Law and Wee (2006) developed an integrated production-inventory model considering both ameliorating and deteriorating effects taking account of multiple deliveries, partial backordering, and time discounting. Wee et al. (2008) elaborated an optimal replenishment inventory strategy to consider both ameliorating and deteriorating effects, the time value of money and a finite planning horizon. Ji (2008) investigated the influences of inflation and time-value of money on the inventory system, by proposing an EOQ model, for both ameliorating and deteriorating items with partial backlogging. Valliathal and Uthayakumar (2010) presented another production inventory model for ameliorating/deteriorating items under time dependent demand with non-linear shortage cost under inflation and time discounting. Three years later, they extended the model to items with ramp type of demand (Valliathal and Uthayakumar 2013). Vandana and Srivastava (2017) formulated an inventory model for ameliorating/deteriorating items with trapezoidal-type demand rate, considering inflation, time discounting and completely backlogged shortages. Mahata and De (2016) introduced retailer partial trade credit policy in the inventory model of ameliorating items for price dependent demand rate. Sana (2010) extended the EOQ model for multiple items considering constant deteriorating and ameliorating rate. Vandana and Sana (2020) developed an inventory model for ameliorating/



 Table 5
 Key characteristics of the relevant ameliorating inventory models

References	Define system	Assı	umptions	Factors	consider	ed		
	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]
Hwang (1997)	SA	S	CN	W (2)	NC	A	NC	NC
Hwang (1999)	SA	S	CN	W (2)	W (2)	NA	NC	NC
Mondal et al. (2003)	SA	S	PD	W (2)	CN	NA	NC	NC
Hwang (2004)	MR MS	S	CN	W (2)	W (2)	NA	NC	NC
Moon et al. (2005)	SA	S	TD	CN	CN	A	NC	NC
Law and Wee (2006)	SV SB	S	CN	W (2)	W (2)	A	C	NC
Wee et al. (2008)	SA	S	CN	W (2)	W (2)	NA	NC	NC
Chou et al. (2008)	SA	S	CN	W(2)	NC	NA	NC	NC
Tadj et al. (2008)	SA	S	TD	CN	CN	NA	NC	NC
Ji (2008)	SA	S	CN	CN	CN	A	C	NC
Sana et al. (2009)	SA	S	SPAD	CN	CN	NA	NC	NC
Valliathal and thayakumar (2010)	SA	S	TD	CN	CN	A	C	NC
Sana (2010)	SA	M	TD	CN	CN	NA	NC	NC
Chen (2011)	SA	S	CN	CN	CN	NA	NC	NC
Dem and Singh (2013)	SA	S	TD	CN	NC	NA	NC	NC
Valliathal and Thayakumar (2013)	SA	S	TD	W (2)	W (2)	A	C	NC
Singh and Vishnoi (2013)	SV SB	S	PD	W (2)	W (2)	A	C	NC
Goyal et al. (2013)	SA	S	TD	W (2)	W (2)	A	C	NC
Mahata and De (2016)	SS SV SB	S	PD	CN	NC	NA	NC	C
Vandana and Srivastava (2017)	SA	S	TD	W (2)	W (2)	A	C	NC
Tuan et al. (2017)	SA	S	CN	W (2)	NC	NA	NC	NC
Zanoni et al. (2019)	SA	S	PD	C	NC	NA	NC	NC
Mondal et al. (2019)	SA	S	PAD	W (3)	W (3)	A	C	NC
Vandana (2020)	SS SV SB	S	PD	W (2)	W (2)	A	C	C
Vandana and Sana (2020)	SV MB	S	CN	W (2)	CN	NA	NC	NC

[1] Supply chain structure: SA single actor, SV SB single-vendor single-buyer, SV MB single-vendor multi-buyer, SS SV SB single-supplier single-vendor single-buyer, MR MS multi retailers multi suppliers, [2] Number of items: S single item, M multi item, [3] Demand rate: CN constant, TD time dependent, PD price dependent, PD price and advertisement dependent, SPAD stock, price and advertisement dependent, [4] Amelioration rate and [5] Deterioration rate: SPAD stock, price and advertisement dependent, SPAD stock, price and SPAD stoc

CN constant, NC not considered, C considered, [6] Shortages/Backorders: A allowed, NA not allowed, [7] Lost sales: C considered, NC not considered, [8] Trade credit: C considered; NC not considered

deteriorating items with single vendor and multi-buyers. Zanoni et al. (2019) analyzed and developed inventory models for two specific maturing/aging items that acquire value over time, i.e., wine and cheese: they considered the aging effect as an increase of the value (i.e., the price) of the items over the years. In their models, they assumed that the increase of product value over time is homogeneous, so no product deterioration is considered.



Table 6 Key characteristics of the relevant deteriorating inventory models

References	Define system	Assu	mptions	Factors	conside	red	
	[1]	[2]	[3]	[5]	[6]	[7]	[8]
Philip (1974)	SA	S	CN	W (3)	NA	NC	NC
Misra (1975)	SA	S	CN	W (2)	NA	NC	NC
Wee (1993)	SA	S	CN	C	A	C	NC
Hariga and Benkherouf (1994)	SA	S	TD	CN	NA	NC	NC
Aggarwal and Jaggi (1995)	SV SB	S	CN	CN	NA	NC	C
Chang and Dye (1999)	SA	S	TD	CN	A	C	NC
Yang and Wee (2000)	SV SB	S	CN	CN	NA	NC	NC
Sarker et al. (2000)	SV SB	S	CN	CN	A	NC	C
Yang and Wee (2002)	SV MB	S	CN	CN	NA	NC	NC
Chang et al. (2006)	SA	S	SD	CN	A	C	NC
Chern et al. (2008)	SA	S	TD	CN	A	C	NC
Cheng and Wang (2009)	SA	S	TD	CN	A	NC	NC
Li and Mao (2009)	2 V SB	S	SD	CN	A	NC	NC
Chen and Chang (2010)	SV MB	M	PTD	CN	NA	NC	NC
Khanra et al. (2010)	SA	S	SPD	CN	NA	NC	NC
Cheng et al. (2011)	SA	S	TD	CN	A	C	NC
Yang (2012)	SA	S	CN	W (3)	A	C	NC
Sarkar (2012)	SV SB	S	TD	CN	NA	NC	C
Taleizadeh et al. (2013)	SA	M	CN	CN	A	NC	NC
Taleizadeh and Nematollahi (2014)	SA	S	CN	CN	A	NC	C
Mahata (2015)	SS-SV-SB	S	CD	CN	NA	NC	C
Jaggi et al. (2015)	SA	S	TD	CN	A	C	NC
Vandana and Sharma (2016)	SA	S	TD	CN	A	NC	C
Abdoli (2016)	SA	S	PMD	CN	A	C	C
Tayal et al. (2016)	SV SB	S	TD	CN	A	C	C
Shaikh (2017)	SV SB	S	PAD	W (3)	A	NC	C
Shaikh et al. (2018)	SV SB	S	PAD	CN	A	C	C
Chen et al. (2019)	SA	S	SPTD	CN	NA	NC	NC
Agi and Soni (2020)	SA	S	SPTD	CN	NA	NC	NC
Gupta et al. (2020)	SV SB	S	CN	CN	A	C	C

^[1] Supply chain structure: *SA* single actor, *SV SB* single-vendor single-buyer, *SV MB* single-vendor multi-buyer, 2 V *SB* two vendors single-buyer, *SS-SV-SB* single-supplier single-vendor single-buyer, [2] Number of items: *S* single item, *M* multi item, [3] Demand rate: *CN* constant, *TD* time dependent, *SD* stock dependent, *CD* credit period dependent, *PTD* price and time dependent, *PAD* price and advertisement dependent, *SPD* stock and price dependent, *SPTD* stock, price and time dependent, *PMD* Price and permissible delay in payment dependent, [5] Deterioration rate: W(2)=two-parameter Weibull distribution; W(3)=three-parameter Weibull distribution; *CN* constant, *NC* not considered, *C* considered, [6] Shortages/Backorders: *A* allowed, *NA* not allowed, [7] Lost sales: *C* considered, *NC* not considered, [8] Trade credit: *C* considered, *NC* not considered



Table 7	Overview of keyword	s used in the literature	search_supply	chain finance
iable /	OVELVIEW OF KEVWORD	s used in the incrature	scarcii—subbiy	chain imance

Research area		Keywords
Inventory management	– OR OR	"Inventory" "Supply chain" "Production planning and control"
AND Warehouse financing	– OR	"Warehouse finance" "Supply chain finance"
	OR OR	"Trade credit" "Permissible delay in payments"

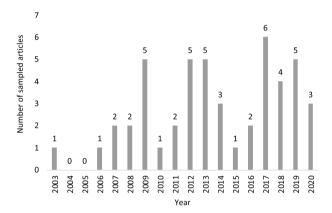


Fig. 5 Number of scientific articles per year for supply chain finance in inventory management

Below, a comparative study of existing literature related to the inventory models of ameliorating and deteriorating items is proposed. Table 5 provides a review of only those models that considered the ameliorative effect, while Table 6 focuses on those articles that have only considered deterioration. The tables below show the supply chain structure considered in the different models, their relevant assumptions (such as number of products and type of demand), furthermore the system factors considered (such as type of amelioration rate, deterioration aspect, allowance for shortage/backorder, inclusion of lost sales) and finally the trade credit option, which is highly relevant to the second research stream of this study. The table does not include the 'case study' aspect, as none of the articles selected from the literature sample included it. In fact, each of them only provided numerical analyses and discussed sensitivity analyses to gain managerial insights.



Table 8 Number of relevant articles per journal and subject area for supply chain finance in inventory management model

Journal	Papers	Sub	ject ar	ea			
		[1]	[2]	[3]	[4]	[5]	[6]
AIMS Mathematics	1		×				
Annals of Operations Research	1			×			
Applied Mathematical Modelling	2		×				
Applied Mathematics and Computation	2		×				
Applied Soft Computing Journal	1				×		
Asia-Pacific Journal of Operational Research	1			×			
Computers and Industrial Engineering	7	×			×		
European Journal of Operational Research	2		×	×	×		
Foundations and Trends in Technology, Information and Operations Management	1			×			
IMA Journal of Management Mathematics	1		×	×		×	×
International Journal of Modelling, Identification and Control	1		×		×		
International Journal of Production Economics	10	×		×		×	×
International Journal of Logistics Systems and Management	1			×		×	
International Journal of Systems Science	2	×	×		×		
International Journal of Systems Science: Operations and Logistics	2			×	×	×	
Journal of Business Economics	1					×	×
Journal of Global Optimization	1		×	×	×		
Journal of the Operational Research Society	5		×	×		×	
Journal of the Operations Research Society of Japan	1			×			
Logistics Research	1	×		×	×	×	
Mathematical Methods in the Applied Sciences	1	×	×				
Operations Research	2			×	×		
Production and Operations Management	2	×		×		×	
Revista de la Real Academia de Ciencias Exactas, Fisicas y Naturales—Serie A: Matematicas	1		×				
Revista Investigacion Operacional	1			x			
Scientia Iranica	1	×					
Total per subject area		24	19	32	19	23	12

Subject Area: [1] Engineering, [2] Mathematics, [3] Decision sciences, [4] Computer science, [5] Business, Management and Accounting, [6] Economics, Econometrics and Finance

5 Supply chain finance

The objective of this section is to give an overview about the existing literature concerning the coordination of the financial flow along the supply chain. There is substantial literature regarding financial strategies in supply chains: therefore, a relevant sample of literature was extracted for this research, to conduct a detailed analysis,



covering the theoretical gap between the two research topics. This literature review is focused on inventory model with supply chain finance techniques, since the warehouse financing still lack of research studies. Table 7 shows the keywords defined which conduct to the final sample of articles reviewed consisting of 53 papers (Table 1).

5.1 Descriptive analysis

In this paragraph, some statistical analyses about the literature sample related to supply chain finance in inventory management models are presented. The publication trend of the examined articles shows that this topic is recent and has been studied and deepened by researchers only in the last 15 years (Fig. 5).

Table 8 below shows the publication trend of the journals. It is interesting to observe that the first three journals (i.e., "International Journal of Production Economics", "Computers and Industrial Engineering", "Journal of the Operational Research Society") cover almost half of the publications selected for the review (42%). The topic has interested many journals focused primarily on the following Subject Areas: "Decision Science", "Engineering" and "Business, Management and Accounting". Compared to the first research stream regarding the aging inventory, the research area "Economics, Econometrics and Finance" is also considered.

Table 9 Keywords analysis for supply chain finance in inventory management model

Keywords	#	Keywords	#
Inventory	21	Order-size dependent trade credit	3
Trade credit	18	Advertising	2
Permissible delay in payments	13	Capital-constrained	2
Finance	12	Demand variation/rate	2
EOQ	12	Financial flows	2
Deterioration	11	Futures	2
Supply chain	9	Integrated model	2
Two-warehouse	7	Integration	2
Supply chain management	7	Inventory control	2
Inventory model	4	Inventory management	2
Deteriorating items	3	Optimization	2
Financial hedging	3	Partial backlogging	2
Inventory control and integrated model	3	Partial trade credit	2
Inventory problems and optimization	3	Partially permissible delay in payment	2
Joint economic lot size—JELS	3	Perishable items	2
Mathematical solution procedures	3	Permissible delay	2
Pricing	3	Price-dependent demand	2
Pricing and finance	3	Trade credit financing	2
Shortages	3	Warehouse financing	2
Supply chain finance	3	Warehouses	2



A further analysis was conducted to investigate the keywords most frequently used by the authors. Table 9 shows only the keywords mentioned at least two times in the selected articles. This analysis made it possible to identify the relevant aspects to focus on in the content analysis. The most significant keywords are related to inventory (words starting with "inventory" followed by different words, e.g., "inventory", "inventory model", "inventory management" etc.), finance (words starting with "finance-", e.g., "finance", "financial flows", etc.), trade credit, supply chain (e.g., "supply chain management", "supply chain system", etc.), deterioration (words starting with "deteriorate-", e.g., "deteriorate", "deteriorating", "deterioration", etc.), warehouse ("warehouse financing", "two-warehouse", etc.), permissible delay in payments. It can be deduced that trade credit/permissible delay in payments are the financing policies mainly considered and integrated into the inventory models, while warehouse financing is mentioned only 2 times.

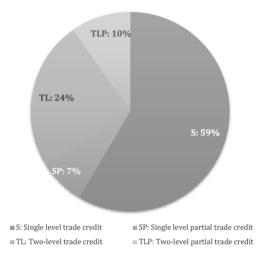
5.2 Content analysis

In recent decades, in parallel with the growing interest in supply chain management, the inclusion of the cash flows has also been of great interest to researchers. Trade credits and late payments are the two mostly studied SCF strategies in inventory related literature. In traditional inventory models (i.e., economic order or production quantity models), it is often assumed that the supplier receives the payment as soon as the buyer receives the goods: assumption, for example, of the first economic order quantity (EOQ) model by Harris (1913). The first ones that introduced the idea of trade credit financing were Haley and Higgins (1973), who investigated the relationship between inventory policy and trade credit policy in the context of the basic lot-size model, determining the optimal order quantity and optimal payment time for firms while minimizing total costs. Since then, many researchers have incorporated the concept of trade credit financing into their inventory models. About ten years later, Goyal (1985) formulated a single item inventory model under the conditions of permissible delay in payments. Moving the focus on products that change their value over time, many researchers extended Goyal's trade credit policy model for deteriorating items: the first attempt was made by Aggarwal and Jaggi (1995). In the models cited so far, shortages have not been considered. Later, Jamal et al. (1997) first developed the ordering policy, e.g., the general EOQ model, for deteriorating items considering allowable shortage, and permissible delay in payment. More recently, Ouyang et al. (2009a, b), Chen et al. (2014) and Chung et al. (2015) obtained interesting results in their inventory models considering deteriorating items under trade credit financing. Lately, few other studies addressed the trade credit policy together with other relevant issues, such as inflation and frequency of advertisement. Sarker et al. (2000) developed a model for deteriorating products under inflation, permissible delay in payments and allowable shortage. Sana (2008) introduced an EOQ model with a varying demand followed by advertising expenditure and selling price under permissible delay in payments.

The models discussed so far assumed that the supplier would offer the buyer a delay period (e.g., a trade credit), but the buyer would not offer the trade credit



Fig. 6 Different SCF solutions in the selected sample



period to his customer. These are all called single level trade credit financing inventory models: but in most business transactions, this assumption is debatable. Huang (2003) firstly assumed that also the buyer offers a trade credit policy to his customers. In his model, the supplier offers the buyer a permissible delay of M periods, and the buyer also provides its customers a permissible delay of N periods, respectively, with the aim of determining the optimal ordering policy for the retailer. These types of inventory models are known as "two levels trade credit". After Huang (2003), a very large number of works have been done by different researchers. Teng et al. (2007), Huang and Hsu (2008), Liao and Chung (2009), and Liao et al. (2017) proposed retailer's inventory policies under two levels of trade credit under different assumptions. Finally, Chung et al. (2018) proposed an inventory model that incorporate all the concepts about the two levels of trade credit, cash discount and quantity discount. The pie chart below, Fig. 6, shows in percentage how many articles consider the different SCF solutions in the selected sample. More than half of the articles propose a model with single trade credit offered by the vendor to the buyer, a significant proportion offer the financing solution of two-level trade credit, while a few develop models with partial trade credit (single- or two-level).

Recently, Chung and Huang (2006), Chung and Huang (2007), Liao and Huang (2010), Liang and Zhou (2011), Liao et al. (2012), Yen et al. (2012), Liao et al. (2013b) modified Huang's model by introducing limited warehouse capacity and developing a two-warehouse inventory model for single deteriorating items under permissible delay in payments: a rented warehouse (with a higher unit holding cost) is used to store units exceeding the capacity of the owned warehouse. The models developed determine the optimal cycle time, while demand is constant, and shortages are not allowed. Liao et al. (2013a), Jaggi et al. (2017a), Jaggi et al. (2019), Jaggi et al. (2014) proposed some extensions while considering non-constant demand rate (i.e., price or time dependent), and admissible shortages or lost sales. Similarly, Tiwary et al. (2022) considered the two-warehouse context with a two-level trade credit for imperfect quality and deteriorating items. Further, Bhunia et al.



(2014) introduced a two-warehouse inventory model for deteriorating items under permissible delay in payment considering constant demand and partial backlogging. Very recently, Shaikh (2017), Shaikh et al. (2019) and Shaikh and Cárdenas-Barrón (2020) extended the model of Bhunia et al. (2014), developing an inventory model for deteriorating item considering a demand dependent on frequency of advertisement and selling price under mixed trade credit policy. Shaikh and Cárdenas-Barrón (2020), Chung et al. (2021) and Mahato and Mahata (2021) discussed optimal ordering policy for deteriorating items under order-size-dependent trade credit, which introduces two main shortcomings: (1) the vendor needs to fully gather information from the buyer to set an appropriate order quantity threshold (e.g., market demand, warehouse capacity, cost structure); (2) the trade credit with a single order quantity threshold forces the buyer to make two extreme choices: to enjoy delay in payment by making the order quantity greater than or equal to the predetermined quantity or to pay the full purchase amount immediately when the order quantity is less than the predetermined quantity. More flexible trade credit terms based on different trade credit periods and different quantities thresholds could solve these shortcomings. Later than 2020, and thus excluded from the literature sample, two additional extensions were presented by Jayaswal et al. (2021) and Mittal and Sharma (2021) which considered learning effects, and growing items (i.e., items that increase in quantity over time), respectively.

Below, a comparative study of existing literature related to trade credit is proposed. First, the supply chain structure has been omitted from the aspects highlighted in the table below, as the entire sample of articles analyses contexts of single-vendor single-buyer supply chain ("SV SB"). Table 10 shows the relevant aspects considered in the different models analyzed: i.e., their relevant assumptions (such as the number of products and the type of demand), the factors considered (such as deterioration rate, allowance for shortage/backorder, inclusion of lost sales) and the typology of trade credit policy (trade credit, late payment, etc.). In conclusion, no case studies are reported in the sample examined, which is why this aspect has not been included in the table below. Instead, each of them provided numerical analyses to show the applicability of the developed models, and in most of the cases a sensitivity analysis of key parameters has been incorporated to draw managerial insight on the optimal solution.

In the inventory models discussed so far, the focus was on trade credit in a supplier—buyer supply chain, where the supplier offers a short-term loan to its own buyer: this is one of the two well-known modes of supply chain finance. The other one is bank credit finance, where the buyer obtain a loan directly from a banking institution, with a higher interest rate. However, this research focuses on another innovative financing practice, where the buyer gives a part of its own stock as a guarantee to the banking institutions, while requesting a loan: this financing technique is called "Warehouse Financing" (WF). According to this practice, therefore, the goods are provided as a guarantee for the loan and, if the buyer would not be able to repay the loan amount, a quantity of stock material equal to the amount owed will be given to the bank. Among the benefits, this allows banking institutions to lower the interest rates charged to the retailers, that will consequently reduce the financial component of the holding costs. Warehouse financing is not widely discussed in



 Table 10
 Key characteristics of the relevant trade credit financing inventory problems

References	Assun	nptions	Factors c	onsidered		
	[2]	[3]	[4]	[5]	[6]	[7]
Haley and Higgins (1973)	S	CN	NC	NA	NC	S
Goyal (1985)	S	CN	NC	NA	NC	S
Aggarwal and Jaggi (1995)	S	CN	CN	NA	NC	S
Jamal et al. (1997)	S	CN	CN	A	NC	S
Huang (2003)	S	CN	NC	NA	NC	TL
Chung and Huang (2006)	S	CN	CN	NA	NC	S
Teng et al. (2007)	S	CN	NC	NA	NC	TL
Chung and Huang (2007)	S	CN	CN	NA	NC	TL
Huang and Hsu (2008)	S	CN	NC	NA	NC	TLP
Sana (2008)	S	PAD	NC	NA	NC	S
Liao and Chung (2009)	S	CN	CN	NA	NC	TL
Ouyang et al. (2009a)	S	CN	CN	NA	NC	SP
Ouyang et al. (2009b)	S	PD	NC	NA	NC	S
Liao and Huang (2010)	S	CN	CN	NA	NC	S
Liang and Zhou (2011)	S	CN	CN	NA	NC	S
Liao et al. (2012)	S	CN	CN	NA	NC	S
Yen et al. (2012)	S	CN	NC	NA	NC	TL
Liao et al. (2013a)	S	PD	CN	NA	NC	TLP
Liao et al. 2013b)	S	CN	CN	NA	NC	S
Bhunia et al. (2014)	S	CN	CN	A	C	S
Chen et al. (2014)	S	CN	NC	NA	NC	SP
Jaggi et al. (2014)	S	PD	CN	A	NC	S
Chung et al. (2015)	S	PD	NC	NA	NC	S
Aljazzar et al. (2016)	S	CN	NC	NA	NC	S
Jaggi et al. (2017a)	S	PD	CN	A	NC	S
Liao et al. (2017)	S	CN	CN	NA	NC	TLP
Jaggi et al. (2017b)	S	CN	CN	NA	NC	S
Shaikh (2017)	S	PAD	W (3)	A	NC	AD
Chung et al. (2018)	S	CN	NC	NA	NC	S
Jaggi et al. (2019)	S	TD	CN	A	C	S
Shaikh et al. (2019)	S	PAD	W (3)	A	NC	S
Shaikh and Cárdenas-Barrón (2020)	S	PAD	CN	NA	NC	SD

[2] Number of items: S single item, M multi item, [3] Demand rate: CN constant, TD time dependent, PD price dependent, PAD price and frequency of advertisement dependent, [4] Deterioration rate: CN constant, NC not considered, W(2) two-parameter Weibull distribution, W(3) three-parameter Weibull distribution, [5] Shortages/Backorders: A allowed, NA not allowed, [6] Lost sales: C considered, NC not considered, [7] Trade credit policy: S single trade credit, SP single partial trade credit, TL two-level trade credit, TLP two-level partial trade credit, SD order-size-dependent trade credit, AD advance and delay in payments: mixed type payment



literature, but recently it is gaining interest among the financing mechanisms with a supply chain-oriented perspective. Lin et al. (2018) developed a model under confirming warehouse financing (CWF) to find the optimal mode to coordinate the supply chain: CWF is an innovative method of channel finance to solve the retailer's capital constraint. They demonstrated that it showed great benefit in freeing up cash flow for both suppliers and their retailers. However, when demand is uncertain and affected by retailers' sales efforts, CWF, which typically requires complete buyback by the vendor, fails to properly coordinate the supply chain. Conversely, Marchi et al. (2020b) extended the inventory theory by combining the operation management with two specific financial techniques: the warehouse financing practice and the use of futures contracts. The supplier can adopt one of these two financial techniques to mitigate the risks related to the frequent fluctuations and high volatility of raw material prices. The two financial policies are included in the traditional joint economic lot size model under two different coordination policies (i.e., traditional policy based on the Hill's model, and the Consignment Stock agreement), as means for hedging stocks. Their results highlighted that both the financing practices allow the reduction of the total cost of the supply chain. Up to now, articles related to warehouse financing are very few, but it is a topic that will surely interest many research studies in the future and that present a huge potential especially for ameliorating items.

Other advance SCF solutions are presented by Panda et al. (2017) which proposed two hybrid contract-bargaining processes (i.e., backward, and forward) consisting of quantity discount and compensation on deterioration cost, aiming at channel coordination and benefit sharing in a three-echelon supply chain. Khan et al. (2020) developed an inventory model under full or partial advance payment for deteriorating products where shortages are allowed, and demand is price and stock dependent. Furthermore, the vendor gives to buyers an instant cash discount due to the advance payment. More recently, Khan et al. (2022) presented an inventory model that involves non-instantaneous deterioration, nonlinear stock-dependent demand, and partially backlogged shortages by considering the length of the waiting time under a hybrid prepayment and cash-on-delivery scheme. The vendor requires a certain segment of the purchasing price in advance of delivery, after the order has been placed, and asks for the rest of the purchasing price when the order is delivered, i.e., cash-on-delivery.

6 Discussion and conclusions

The aim of the present study was to systematically review the field of inventory management while considering items that change their value over time (i.e., ameliorating/deteriorating items) and supply chain finance. The analyses conducted in the previous sections allow to answer the research questions defined. Firstly, it is possible to observe that both the research streams are still underexamined and that the focus is mainly on simple supply chains. For the deterioration/amelioration inventory models 71% of the studies focuses on a single actor perspective, 23% on a two-echelon supply chain (18% single vendor single buyer, 5% single vendor multi buyer)



and only a 5% considers a three-echelon supply chain (single supplier, single vendor, and single buyer). While all the inventory models with supply chain finance present a single vendor single buyer structure. Furthermore, most of the models focuses on a single item. Only two studies considered multi-items. One of the aspects that mainly differentiate the background is the demand which can be constant over the period, or a function of time, stock, price, advertisement, credit period, permissible delay in payment. Few studies also consider shortages/backorders and lost sales. Since no case studies have been detected (i.e., only numerical examples have been proposed to validate the models and to gather managerial insights), the models developed are general and can be applied to different context. No peculiarities and characteristics of specific class of items are investigated. Deterioration and amelioration rates are mainly considered as constant rate or modelled as a two-parameter Weibull distribution. More than half of the articles propose a model with single trade credit offered by the vendor to the buyer, a significant proportion offer the financing solution of two-level trade credit, while a few develop models with partial trade credit (singleor two-level). If we consider the sample with ameliorating (deteriorating) items, only 2 (11) studies over 25 (30) consider a trade credit policy. Hence, the integration of financial strategies in supply chain for ameliorating and deteriorating items has received few attentions by researchers.

From the results of the analyses, the main research point that should be investigated deals with the specific class of items considered. Inventory models of ameliorating and deteriorating items, due to the change of their value over time, should considers a quality or value dependent demand more than a price dependent demand, since if the value of the items increases, the customers are more inclined to face even higher price. Furthermore, for this specific items, advanced supply chain finance mechanisms present great potential. For instance, warehouse financing can be very appropriate for ameliorating items, since the more the storage time the more the value of the products and hence the guarantee for the financing which means lower interest rate. While the cash-on-delivery can represent a solution for improving the responsibility of the actors for providing a product with the required quality to the final customer. A further solution can be the reverse factoring among the buyer-based financing mechanisms, in which the buyer arranges for early payments to its supplier (Marchi et al. 2020c), which can be invested for higher quality of the products. At the same time, also shared investment can be considered to improve the performance of the supply chain (Marchi et al. 2016; Marchi et al. 2018) and guarantee the required surrounding environment to those items.

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Declarations

Conflict of interest The authors have no competing interests to declare that are relevant to the content of this article.



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