# Annual Report Town of North Berwick, Maine for the Fiscal Year beginning July 1, 2018 and ending June 30, 2019 

North Berwick, (Me.).

Follow this and additional works at: https://digitalcommons.library.umaine.edu/towndocs

## Repository Citation

North Berwick, (Me.)., "Annual Report Town of North Berwick, Maine for the Fiscal Year beginning July 1, 2018 and ending June 30, 2019" (2020). Maine Town Documents. 9611.
https://digitalcommons.library.umaine.edu/towndocs/9611

This Report is brought to you for free and open access by DigitalCommons@UMaine. It has been accepted for inclusion in Maine Town Documents by an authorized administrator of DigitalCommons@UMaine. For more information, please contact um.library.technical.services@maine.edu.

## ANNUAL REPORT



## TOWN OF NORTH BERWICK, MAINE



For the Fiscal Year beginning July 1, 2018 AND ENDING JUNE 30, 2019

AND THE
2020 Budget Meeting Warrant

## On The Cover

## Maple Street Conservation Area and Town Forest Trail:

Located between Maple Street and Somersworth Road (Route 9), this 60 acre parcel of land was established as the Town Forest in 2018 and has 2.5 miles of trails throughout the parcel. The Town Forest is an actively managed forest that residents and visitors can enjoy. Throughout the trail system are interpretive signs depicting wildlife such as Eastern Box and Blanding Turtles and natural features such as Vernal pools and stone walls. Access to the trails are through the two parking lots; one located on Maple Street and the other on Somersworth Road. In 2020, The Town and the Great Works Land Trust plan to connect the Maple Street Forest Trails with the Negutaquet Conservation Area by constructing a bridge over the Negutaquet River; providing more than 5 miles of connected trail systems in North Berwick.

## TABLE OF CONTENTS

Dedication - Rev. Wayne and Elsie Porter ..... 1
Officers and Town Officials for 2020 ..... 4
REPORTS:
Board of Selectmen ..... 8
Town Manager ..... 10
Town Clerk ..... 12
Rescue Squad ..... 14
Police Department ..... 15
Fire Department ..... 16
Code Enforcement Officer ..... 17
General Assistance Administrator ..... 18
Assessing Agent ..... 19
Parks, Land and Recreation ..... 20
Zoning Board of Appeals ..... 21
Planning Board ..... 22
Transfer Station - Recycling Center ..... 23
D.A. Hurd Library ..... 24
Agricultural and Conservation Commission ..... 26
S.A.D. \#60 Superintendent ..... 27
State Representative District 6 - Tiffany Roberts-Lovell ..... 29
U.S Senator - Susan Collins ..... 30
U.S. Senator - Angus King ..... 32
State Senator - Robert Foley ..... 34
FINANCIALS:
Treasurer's Report ..... 36
Tax Collector's Report ..... 37
2019 Valuation Breakdown ..... 38
How Your 2019 Tax Dollar Was Spent ..... 39
Appropriations Report - Fiscal Year 2019 ..... 40
Vendor List 2019 ..... 49
Employee Salaries FY2019 ..... 52
TAXPAYER LISTS:
Assessor's Notice to Taxpayers ..... 56
Property Tax List - Real Estate Fiscal Year 2020 ..... 57
Property Tax List - Personal Property Fiscal Year 2020 ..... 77
Uncollected Taxes and Liens ..... 78
AUDIT REPORTS:
Town of North Berwick Audit Report ..... 84
North Berwick Water District Audit Report ..... 173
North Berwick Sanitary District Audit Report ..... 187
WARRANT - April 4, 2020 TOWN MEETING ..... Color Insert

## IN MEMORIAM



## Rev. Wayne and Elsie Porter

Rev. Wayne Porter, his wife Elsie, and their two young daughters Deborah and Rebecca moved to North Berwick in August of 1952 where he was called to minister to the "Oldest Baptist Church" in Maine. He was the $34^{\text {th }}$ pastor in the long history of the church since its founding in 1768. The First Baptist Church became his live-long ministry until he retired in 1987 after 35 years of service.

From the beginning Mr. and Mrs. Porter (as they were affectionately called by their parishioners and town folks) served this community with love and zeal. The church thrived under their leadership, growing by leaps and bounds showing a membership by the mid-1960's of 253 and a Sunday School average of 172 children, many who were lovingly transported by station wagon from all over the community. The youth group was active under Mrs. Porter's leadership with mountain climbing, ice skating, sledding, and "special gatherings" with other youth groups in the area. Many senior residents in town have fond memories of evenings spent in the warmth of their home and scrumptious desserts made by Mrs. Porter. Missionary Conferences also were enjoyed by a packed church as part of his ministry for years, with missionaries speaking from all over the world. With a separate mission budget the church supported 9 Missionaries by the 1960's. Mr. Porter's favorite saying was "a church will become stagnant, just as a pond will, without an outflow."

Mr. Porter taught the Christian message at each service with grace and humility, and along with Mrs. Porter's many talents such as Choir Director and accomplished pianist they made a formidable couple serving their God and Savior. After several years living in North Berwick they decided it was a community that they wanted to spend the rest of their lives in. They bought land on Oakwoods Road and built a lovely home where they lived long and productive lives. Mr. Porter passed to glory at age 90 in 2013 and Mrs. Porter joined her beloved husband in January 2020 at 95 years of age. Their legacy and devotion to the town of North Berwick will live on as an example for future generations.

TOWN OF NORTH BERWICK, MAINE OFFICERS AND TOWN OFFICIALS


FY2019 ANNUAL REPORT
TOWN OF NORTH BERWICK, MAINE

## ELECTED OFFICIALS

## For the Fiscal Year Ending June 30, 2020

## SELECTMEN, ASSESSORS AND OVERSEERS OF THE POOR

Charles Galemmo, Elected to 2020
Jonathan Hall, Elected to 2021
Michael Johnson, Jr., Elected to 2021
Michael Johnson, Sr., Elected to 2022
Wendy Cowan, Elected to 2022

## M.S.A.D. \#60 SCHOOL DIRECTORS

Lynn Manley, Elected to 2020
Astrida Schaeffer, Elected to 2021
Rebecca Hopper, Elected to 2022

## SANITARY DISTRICT TRUSTEES

Maurice Dolbec, Elected to 2020 Owen Thyng, Elected to 2021
Daniel Burbank, Elected to 2021
Jay Randall, Elected to 2022
John Randall, Jr., Elected to 2022

## WATER DISTRICT TRUSTEES

Carl L.Works, Elected to 2020 James Muthig, Elected to 2020 Anita Johnson, Elected to 2021 Steve Gray, Appointed to 2021
Julie Fernee, Elected to 2022

## CEMETARY TRUSTEES

Melissa Pierce, Elected to 2020
Robert Glidden, Appointed to 2020
Beverly Gray, Elected to 2021
Dale Clock, Elected to 2022
Peter Derby, Appointed to 2022

## BUDGET COMMITTEE MEMBERS

Rebecca Reed, Apponted to 2020
Julie Fernee, Elected to 2020
Daniel Baker, Elected to 2020
Ronald Morrell, Appointed to 2020 Bruce Hackett, Elected to 2021
Gregg Drew, Elected to 2021
Jeremiah Johnson, Elected to 2021
Stan Cowan, Elected to 2021
Justin Dowling, Elected to 2022
Jamie Fenderson, Elected to 2022
Maurice Dolbec, Elected to 2022
Vacant, Elected to to 2022

## APPOINTED TOWN BOARDS/OFFICIALS

## PLANNING BOARD

Jon Morse, Appointed to 2021
David Ballard, Appointed to 2021
Anne Whitten, Appointed to 2020
Geoffrey Aleva, Appointed to 2020
Matthew Qualls, Appointed to 2020

Alternates:
Vacant, Appointed to 2021
Scott Strynar, Appointed to 2022

ZONING BOARD OF APPEALS

Craig Linscott, Appointed to 2021
Todd Hoffman, Appointed to 2021
Tim Kezar, Appointed to 2021
Louis Thibodeau, Appointed to 2022
Gregg Drew, Appointed to 2022
Alternates:
Rebecca Reed, Appointed to 2020
Norman Clough, Appointed to 2020

## CONSERVATION-AGRICULTURAL

COMMISSION

William Houston, Appointed to 2020
Lynn Manley, Appoitned to 2020
Qiana Qualls, Appointed to 2020
Jason Smith, Appointed to 2020
David Edwardst, Appointed to 2020
CABLE T.V. REGULATORY COMMISSION

Nicholas Salata, Appointed to 2020

Vacant, Appointed to 2020
Vacant, Appointed to 2020

## HEALTH OFFICER

Roger Frechette

## STATE OF MAINE ELECTED OFFICIALS

## STATE REPRESENTATIVE

District 5
Beth O'Connor
92 Sullivan Street
Berwick, ME 03901 698-7899
Beth.Oconnor@legislature.maine.gov

## STATE REPRESENTATIVE

 District 6Tiffany Roberts-Lovell
35 Buttonwood Road
South Berwick, ME 03908 210-3287
Tiffany.Roberts-
Lovell@legislature.maine.gov

Robert Foley
P.O. Box 857

Wells, Maine 04090
287-1505

## ADMINISTRATIVE OFFICIALS

## TOWN MANAGER <br> Dwayne G. Morin

| $\frac{\text { TOWN CLERK }}{\text { Christine Dudlev }}$ | $\frac{\text { ASSESSOR'S AGENT }}{\text { Craig Skelton }}$ |
| :---: | :---: |
| DEPUTY TREASURER/ | PUBLIC WORKS DEPARTMENT |
| WELFARE DIRECTOR | Mike Dunn, Road Foreman |
| Rebecca Carter | John Steves, II |
|  | Robert Moulton |
| CODE ENFORCEMENT OFFICER | Everett Smith |
| Roger Frechette |  |
|  | POLICE DEPARTMENT |
| DEPUTY TOWN CLERK | Stephen Peasley, Chief |
| Kathryn Miller Jacques | Leo Harriman, Captain |
|  | James Moulton, Lieutenant |
| TRANSFER STATION | Robert Kearns, Sargeant |
| Richard Anderson, Supervisor | Jonathan Koelker, SRO |
| Kate Phinney | Daniel Pelkey |
|  | Brian Donahue |
| RESCUE SQUAD | Patrick Roy |
| Mike Barker, Chief | Robert Welch |
| Nick Pelletier, Asst. Chief | Wendi Daudelin, Secretary |
|  | Mary Kinney, Animal Control |
| PARKS AND RECREATION |  |
| COORDINATOR | FIRE DEPARTMENT |
| Kristie Michaud | Brian Gosselin, Chief |
|  | Larry Straffin, Deputy Chief |
| DEPUTY TAX COLLECTOR | Mark Kelewae, Captain |
| Kathryn Miller Jacques | Bob Robbins, Captain |
|  | Ryan Spuransky, Lieutenant Jason Coffin, Lieutenant |

## Reports of the North Berwick Departments,

 Committees and Boards

FY2O 19 ANNUAL REPORT TOWN OF NORTH BERWICK, MAINE


## BOARD OF SELECTMEN

On behalf of the Board of Selectmen, it is my pleasure to provide this report to the citizens of North Berwick, outlining some of the significant issues dealt with by the board during the fiscal year beginning July 2018 and ending on June 2019. The Board of Selectmen has worked diligently this year to provide the level of services the citizens of North Berwick need and expect, while also maintaining a balance between reasonable growth and adherence to the town's comprehensive plan. The board strives to maintain the small-town character of North Berwick, which has made it a desirable community in which to live and work. At the same time, we recognize the importance of supporting existing industries while also attracting new citizens and businesses which will allow the town to maintain its sound economic standing. We appreciate the strong leadership and fiscal management provided by town manager Dwayne Morin in these efforts.

This past year saw several changes enacted by town voters. Six referendum questions relating to medical marijuana were put before voters in 2019; the only two approved were for Dispensaries and Counseling Offices, and Licensing for Medical Marijuana Establishments. Voters also authorized amendments to the town's Street Design and Construction Ordinances, as well as a new ordinance on Food Sovereignty. In addition, voters approved the purchase of a new police cruiser (SUV) and a new F-350 Ford truck and Chassis.

This year the board is pleased to report that we are anticipating a significant drop in the town's mil rate, which will lessen the impact of taxation on town residents. Several recent initiatives have contributed to this positive outcome:

In January 2019, we began exploring the possibility of converting the town's streetlights to LED lighting, which would result in increased savings to the town as well as reduce energy costs and carbon dioxide emissions. Prior to 2019, the town had been leasing its streetlights from CMP; additionally, each streetlight required a 20 -year lease agreement, with a total annual cost to the town of $\$ 30,000$. Due to a State law passed in 2013, towns wishing to convert to LED lighting were given the right to own their own streetlights. After lengthy negotiations with CMP, we were able to make the change from renting to ownership, with a revised annual cost of $\$ 4000$. Along with the environmental benefits, this will result in a $\$ 26,000$ cost savings to the town each year.

One of the most significant changes implemented this year was the revision of the town's cost tables for property valuation. The results of a recent sales study analysis revealed that the town was undervaluing properties due to using cost tables from 2006. While this has generally not affected land values, it was clear that building assessments were well below current valuation standards. This had the potential to negatively impact the town by reducing the Homestead

Exemption and Veterans Exemption, as well as the amount the town receives in state reimbursement. These reductions in revenue would likely have resulted in a higher tax rate for taxpayers. Based on this information, the town began a lengthy process to better align our property valuation rates with more current standards. This effort will allow the town to fully benefit from the town's share of investments made by local industries such as Pratt \& Whitney and Hussey Mfg., as well as new construction within the town. Due to this increase in overall town valuation, the impact on individual taxpayers will be minimized. In fact, the majority of taxpayers in the town will see a decrease in their taxes as a result of this change. The select board wishes to thank the Town Assessor, Craig Skelton, for his efforts in this time-consuming process.

Another initiative with the potential to bring additional revenue to the town involves a long-term lease with a telecommunications service provider (Verizon) for use of a portion of the Municipal Building (Town Hall). The terms of the lease will be those determined by the Board to be in the Town's best interest. If authorized by taxpayers, this agreement has the potential to bring significant additional revenue to the town.

The town will also benefit from legislation which increased State revenue sharing from $2 \%$ to $3 \%$.

Board of Selectmen, along with the town manager, have also been engaged in a months' long process to redesign the intersection of Linscott Road and Route 9. This location has been an on-going safety concern due to the decreased sightline for drivers entering and exiting Linscott Road, which has resulted in several accidents over past years. Redesigning this area has been a complicated process involving multiple meetings and negotiations with State Department of Transportation officials. The board is hoping to finalize the details of the plan in order to present it to voters at the town meeting in April.
Another positive development for the town is a recent agreement to rejoin the Eastern Trail Alliance, which is seeking to expand the trail through North Berwick. Our sponsorship of the trail expansion will be fully funded by Eastern Trail, with additional contributions from Pratt \& Whitney. The North Berwick segment of the trail is projected to be completed this year.
As in past years, the town of North Berwick is fortunate to have committed volunteers who dedicate countless hours on behalf of town residents. The select board is deeply grateful for their collective efforts. We also greatly appreciate the many members of town departments and committees whose participation is essential in helping to maintain the services we all enjoy in our town.

Respectufully Submitted;
Wendy P. Cowan, Chair, Board of Selectmen


To the Citizens of North Berwick:
I am pleased to present to you the reports of the various committees, departments and boards for fiscal year 2019 which covers the period from July 1, 2018 to June 30, 2019.

Here are a few other highlights from the past fiscal year:

## Highlights

Tax Rate: The tax rate increased to $\$ 12.90$, which was a $\$ 0.30$ increase from the previous year. The Town saw an increase in the municipal valuation of $\$ 44,194,395.00$. The Town portion of the tax rate increased by $\$ 417,685.78$ (due in part to an increase in the overlay), the SAD \#60 portion increased by $\$ 346,995.00$, and County Taxes decreased by $\$ 22,722.00$ over the previous year.

Financial Heath: I am pleased to continue to report that the Town maintains a healthy fiscal approach by maintaining a fund balance equal to more than 90 days of expenditures as recommended by our auditors as well as healthy fund balances within the Town's trusts and dedicated funds. In addition, department heads continue to develop budgets that provide the essential services requested by residents in the most effective way and at the lowest possible cost. The audit report contained in this report provides a picture of the Town's fiscal health. The Town also produces a Capital Improvement Plan to provide a means for evaluating facility and infrastructure projects and the mechanism for reviewing operating budget projects. The five year Capital Improvement Program is reviewed and revised yearly with ten year projections included to aniticipate and plan for projects involving public facility improvements and major equipment purchases. By planning and maintaining the town's infrastructure, facilities and equipment, it balances the needs and the Town's financial ability on both a short and long term basis.

Road Work: The Town accomplished the following road projects:
Diamond Hill Road: The Town completed the three year road improvement project on Diamond Hill Road. This year the phase consisted of surface paving the entire road from Beech Ridge Road to the Berwick Townline.

Eastern Avenue: The Town completed drainage improvements and then paved the entire Road.

Quarry Road: The town reconstructed the first 700 feet of the road and then paved the entire Road.

Bauneg Beg Hill Road: The Town completed the first phase of a two year project to repair Bauneg Beg Hill Road. This year, the Town made drainage improvements, rebuild approximately 450 feet of road and then paved the section of Bauneg Beg Hill Road from Oakwoods Road to Hammond Road.

Maple Street Forest and Trail System: Envisioned by the Agricultural/Conservation Commission, the Town applied for and reeived a Project Canopy Grant through the State of Maine Department of Agriculture to create a Town Forest and Trail system. Located between Maple Street and Somersworth Road (Route 9), this 60 acre parcel of land was established by Town voters as the Town Forest in 2018. Through the volunteer work of the Great Works Land Trust, Agricultural/Cosnervation Commission, Eagle Scout Wil Dobyns and many volunteers, 2.5 miles of trails throughout the parcel were created. Throughout the trail system are interpretive signs depicting wildlife such as Eastern Box and Blanding Turtles and natural features such as Vernal pools and stone walls. Access to the trails are through the two parking lots; one located on Maple Street and the other on Somersworth Road. The Town Forest is an actively managed forest that residents and visitors can enjoy. In 2020, The Town and the Great Works Land Trust plan to connect the Maple Street Forest Trails with the Negutaquet Conservation Area by constructing a bridge over the Negutaquet River; providing more than 5 miles of connected trail systems in North Berwick.

I would like to express my sincerely gratitude to all the Department Heads, employees, volunteer boards and committees who bring a high degree of enthusiasm, teamwork, and resolve to the Town's business. Their hard work and dedication is the backbone of our community and I never cease to marvel at their unceasing dedication and commitment to the needs of our community and the excellent work they perform on a daily basis.

I again want to thank the members of the Board of Selectmen for their leadership and support of the Town staff and myself. I would also like to thank my wife, Shannon, two daughters, Ali and Paige and son Ethan whose unending love and support I truly cherish. I am truly blessed.

Respectfully submitted,
Dwayne CP. Morin. Town Manager


## In Memoriam

For the year July 1, 2018 through June 30, 2019

| Same | Age | Date |
| :---: | :---: | :---: |
| Angers,Mark B. | 60 | November 26, 2018 |
| Baker,Robert Stanley | 71 | February 13, 2019 |
| Beckert,Richard Mills | 85 | March 9, 2019 |
| Beckwith,Marjorie B. | 88 | September 10, 2018 |
| Berry,Ann Louise | 82 | May 6, 2019 |
| Birch,Jean Estelle | 89 | May 5, 2019 |
| Blanchette,Carmen Y. | 82 | August 10, 2018 |
| Briggs,Mabelle Winifred | 82 | May 18, 2019 |
| Bronson,Donna May | 57 | October 2, 2018 |
| Brown,Madeline D. | 77 | June 9, 2019 |
| Chase,John R. Sr. | 72 | March 12, 2019 |
| Cheney,Glendon Laurence | 71 | March 1, 2019 |
| Cloues,Edith Beryl | 92 | December 10, 2018 |
| Colby,Earl Charles | 57 | March 26, 2019 |
| Colwell, Charles Glen Sr | 97 | January 14, 2019 |
| Creswell,Michaela E. | 69 | March 7, 2019 |
| Desilets,Chadwick Aaron | 47 | February 15, 2019 |
| Dupuis,Joseph Robert | 88 | June 6, 2019 |
| Fleig,Rebecca Sue | 44 | October 28, 2018 |
| Ford,Margaret L. | 96 | September 3, 2018 |
| Frechette,Raymond Gerard | 91 | January 28, 2019 |
| Furbish,Frances Helen | 85 | November 6, 2018 |
| Goodwin,Barbara E. | 79 | February 25, 2019 |
| Graham,Phyllis Theresa | 88 | December 21, 2018 |
| Grant,Manley Hardy | 76 | June 6, 2019 |
| Grant,Robert Bernard | 71 | July 27, 2018 |
| Hartford,Roger Keith Sr | 79 | October 17, 2018 |
| Hooke,Richard Arlen | 82 | March 14, 2019 |
| Houston,William Ade D.O. | 79 | March 14, 2019 |
| James,William Richard | 64 | March 30, 2019 |
| Jones,Elizabeth E | 88 | August 8, 2018 |
| Kane,John C. | 65 | August 19, 2018 |
| Kennison,Michelle L. | 49 | February 25, 2019 |
| Knight,Darlene Lorraine | 72 | April 3, 2019 |



Attest: /s/ Christine Dudley, Town Clerk


To The Citizens of North Berwick:
Thank you to the citizens of North Berwick for all your support and with yet another passing year North Berwick Rescue continues to grow and improve in order to provide the very best in Emergency Medical Services(EMS) to the residents and visitors of this great community. This year was another busy year for us with over 485 calls for service from July 1, 2018 to June 30, 2019.

As we always report, we have an extremely dedicated and talented staff of EMS professionals that provide the very best emergency medical care for our small town and we are all honored to serve this great community. North Berwick as a community continues to grow and so does the demand for service, and while we answered 485 calls; that number doesn't include the multiple times we had 2 or 3 calls at a time where a neighboring town has helped us. Simply, we are a busy service and have many residents and visitors that demand our services, and we need to continue to support our employees to retain them and recruit new ones. In order to accomplish this goal, our budget again reflects a small increase as we continue to invest in our people. Investing in our people over the years has paid dividends for us, and we are fortunate to have a great retention rate of employees.

In closing, the Town of North Berwick and its residents has been very supportive in helping us and we appreciate all the support and we look forward to another great year!

Michael Barker, Rescue Chief and Nick Pelletier, Asst. Chief


## POLICE DEPARTMENT

To The Citizens of North Berwick:
Over the past year the police department has seen a few changes. We had two officers resign to pursue other opportunities. With these two vacancies we were faced with the not so easy task of finding suitable candidates that will work well in North Berwick. The police department hired Patrick Roy and Robert Welch to fill those vacancies. I am very pleased to report that these two officers have been doing a great job, they are community oriented and I believe a perfect fit for the Town of North Berwick. If you happen to see Officer Roy or Officer Welch please feel free to say hello and introduce yourself.

The police department responded to 6,188 calls over the past year. Our most frequent complaint year after year are motor vehicle complaints, from speeding vehicles to erratic operation. The officers devoted considerable effort into this and I am happy to report it appears to have showed dividends. Over the past year motor vehicle complaints have reduced more than $25 \%$ while we had a $35 \%$ reduction in serious crashes and no fatalities! With your help of keeping us informed, we hope to continue to reduce these numbers as well as the number of all crime in North Berwick.

Like always it has been a pleasure to serve the citizens of our town over the past year. On behalf of the men and women of the Police Department I would like to thank you for your continued support. All of us working together is what makes North Berwick the wonderful town it is.

Below is a summary of some of the calls handled over the past fiscal year, July 01, 2018 to June 30, 2019. A complete list can be obtained at the police department.

| Criminal Trespass | 25 | Assist Rescue | 290 | Bomb Scare | 1 |
| :--- | ---: | :--- | ---: | :--- | ---: |
| Disorderly Disturbance | 49 | Domestic Dispute | 59 | Assist Citizen | 185 |
| Theft/Fraud/Forgery | 40 | Assaults | 18 | Found/Lost Property | 28 |
| Parking Violation | 34 | Harassment | 62 | Assist Other | 125 |
| M/V Complaints | 147 | M/V Crash PD | 160 | M/V Crash PI | 47 |
| Sex Offenses | 9 | Warrant Arrest | 15 | Suicide | 2 |
| Burglary | 18 | Shoplifting | 7 | Civil Disputes | 18 |
| Suspicious Activity | 146 | Assist Fire | 74 | Burglar Alarms | 90 |
| Drug Offenses | 31 | Vandalism | 35 | Threatening | 21 |
| Motor Vehicle Stops | 2380 | Emotional Disturbed | 29 |  |  |

Respectfully submitted,

[^0]

FIRE DEPARTMENT
To the Citizens of North Berwick:
Once again I would like to thank the town's people of North Berwick for their continuing support of the North Berwick Fire Department. It is due to this support that, we are able to give and better our services to the town, by training and equipment purchases.

If you are interested in joining please feel free to come to the station and talk to me or any of the fire fighters that are here. If no one is there feel free to call and we can set up a time to meet.

The North Berwick Fire Department responded to the following number and types of calls for the fiscal year July 2018 - June 2019:

| Electrical Fire | 2 | Fire/smoke alarms | 13 |
| :--- | ---: | :--- | ---: |
| Assist other NB agency | 47 | Structure Fires | 3 |
| Carbon Monoxide calls | 5 | Hazardous Materials | 7 |
| Chimney Fires | 4 | Misc./Public Assist | 11 |
| Wires Down | 12 | Investigations | 11 |
| Grass/Brush/Woods | 3 | Equipment Fire | 1 |
| Motor Vehicle Accidents | 38 | Tree Down | 6 |
| Vehicle Fire | 1 |  |  |
| Mutual Aid | 50 | Total CaLLs | $\mathbf{2 1 4}$ |

Respectfully submitted,

## Brian Gosselin

Fire Chief


## CODE ENFORCEMENT OFFICER

To the Citizens of North Berwick:
It is the goal of the Code Enforcement Office to assist property owners and their agents in reviewing, permitting and inspecting land use and construction activities and to insure a successful outcome.

Permits are required for various land use and construction activities. To be certain, call the Town Office for information about permits and permit fees. Permits do expire, for work not started within 1 year and not substantially completed within 2 years.

## Growth Permits Issued:

Single Family 36
Building Permits Issued:

| Single Family Homes | 36 | Decks | 29 |
| :--- | ---: | :--- | ---: |
| Accessory Dwellings | 4 | Swim Pools | 7 |
| Garages/Barns/Sheds | 26 | Replacement Home | 6 |
| Remodels | 8 | Sign | 9 |
| Additions | 10 | Miscellaneous | 65 |
| Piers, Docks | 1 | Commercial Building | 1 |
|  |  | Total | $\mathbf{2 0 2}$ |

## Plumbing Permits Issued: 99

Electrical Permits issued: 115

Total Value

Total Permit Revenue
Impact Fees Received:
Recreational Impact Fees
Open Space Impact Fees
\$6,902,823.00
\$63,167.06
\$27,333.29
\$13,666.71

Respectfully submitted,
Roger Frechette
Code Enforcement Officer


## GENERAL ASSISTANCE ADMINISTRATOR

To the Citizens of North Berwick:
During the fiscal year 2019, General Assistance was granted to the citizens of North Berwick in the amount of $\$ 354.90$. This assistance was for heat.. The State of Maine reimbursed the Town of North Berwick \$248.43 of the total expended. General Assistance is expended in the form of Purchase Orders to the vendors. No money is given directly to the recipients.

Applicants are sometimes denied assistance because they do not meet the guidelines set by the State of Maine. These guidelines include, but are not limited to income, age, use of income and work search requirements.

There are times when applicants are referred to other agencies such as Low Income Home Energy Assistance Program and York County Community Action Corp. for heating and electrical assistance and Job Service for employment. Applicants have also been referred to the Town Fuel Assistance program when applicable. Some applicants take advantage of the "aspire" program, run by the Department of Human Services, to gain new job skills and further their education. Clients are referred to the local food pantry and GED program when appropriate.

If a person expects to return for future assistance, in most cases, he or she must prove they have been job searching or provide proof from a doctor that they are unable to work. It is also necessary for return applicants to be able to show how all money received for the previous 30 days has been spent.

The Town of North Berwick is able to help, due to the generosity of all the taxpayers in town. You can be assured that the recipients are very thankful for the help in their time of need. The hope is that the day will come when they can reciprocate and help others.

Respectfully submitted,

## Marianne G. Benedict

General Assistance Administrator


To the Citizens of North Berwick:
The assessor is responsible for delivering an assessment roll, timely and accurately. The assessment roll makes possible the foundation that funds our public schools, police, fire and rescue departments as well as other public services citizens depend on and have come to expect and enjoy.

The Town of North Berwick and South Berwick share an Assessing Agent who serves in North Berwick on Tuesday and Wednesday each week and in South Berwick on Monday, Thursday and Friday. The Assessing Agent spends 60\% of the week in South Berwick and $40 \%$ of the week in North Berwick and the two communities share the cost of this position on a $3 / 5$ th and $2 / 5$ th basis.

In preparation for the fiscal year beginning July 1, 2018 there were several hundred field inspections and property valuation reviews. Those adjustments recognized lot splits and land line adjustments as well as changes resulting from home additions or alterations, construction of decks, sheds, garages and new homes.

The Sales Analysis Return, which is the annual audit of tax assessments by the Maine Revenue Service indicated sale prices of homes continue to rise however the town was able to certify an average assessed ratio of $100 \%$.

Applications for any current use program such as Tree Growth or Open Space or exemption programs such as the Homestead, Veteran or Blind Exemption must be submitted on or before April 1st each year in order to be effective for the tax year.
Forms for these programs or exemptions are available at Town Hall or at http://www.maine.gov/revenue/forms/.

Respectfully submitted,

## Craig Sheltom, CMA

Assessing Agent


To the Citizens of North Berwick:
What another fantastic year for the Parks \& Recreation Department. The community center just keeps getting busier and busier. There is so much to do there from basketball, using the Rebound Wall, enjoying the playgrounds, walking the trails, flying a kite, riding your bike around the parking lot or even having a picnic under the pavilion. We see many people of all ages enjoying the beautiful facilities and doing so many different activities. While enjoying the area you may see children running around the fields for different sports teams or just enjoying all there is to do. We hope there is now something for everyone to enjoy at the North Berwick Community Center Area. Last year, one of our improvements to the facilities was to add several "beach roses" on a large bed of mulch in front of several sections of split-rail fencing. It created a beautiful rose bed area and also offered some separation to the entrance and parking lot area. If you haven't checked everything out, come on by.

Summer Camp in North Berwick was a tremendous success with 85 campers signing up. We tried some new activities and went on all the favorite field trips. This program is very successful every year. We were blessed with beautiful weather last summer. We added a "Hero Day" to our calendar and had the NB Police, Fire and Rescue Departments come to camp along with some of our current military members and some of our cherished veterans. They talked to the campers about what they do, told some stories, gave some demos and even allowed the campers to go inside their vehicles to check them out. What a fun and special time for all of us. We are hoping to have this special day every year at camp.

The Parks \& Recreation department continues to do our annual events such as the Easter Egg Hunt, , "A Day in the Park 5K Race", Mill Field Festival, Halloween Howler and the Tree Lighting. I also answered 100+ Santa letters that came in from the Tree Lighting and the NB Post Office. The Canal Street Playground seems to be being used on a daily basis by several children of all ages. We are so happy it is such a nice play space with different options in the downtown area.

We continue to support the following programs: N.B.A.A. Baseball \& Softball, Noble Travel Soccer, NB Running Club, Kids Yoga and other enrichment programs along with our own programs such as: summer camp and our large fall soccer program. That program has an average of 140+ players on 14-16 teams each year and is enjoyed by kids ranging from pre-school to $6^{\text {th }}$ grade. Thank you to ALL of the coaches and volunteers who make the program such a success.

The Senior Citizens enjoyed their "Pot Luck Lunches" the second Monday of each month from September through June.. It is a lot of fun for all who attend. All ages are welcome so come join us! We are trying to plan some trips so if you have any ideas please contact us.

Thank you to all of the folks who volunteer and/or bake for the different events, without you all the programs and events would not be as successful as they are. I appreciate everyone's continued support of myself and the Parks and Recreation Department. I would like to end by saying a huge "Thank You" to the members of the Parks and Recreation Commission who give endless hours to help with the various events and programs throughout the year. For more general information and events visit the Parks and Recreation section on the town website at www.townofnorthberwick.org or "like" the NB Rec Facebook page. You can also pick up our annual NB Activities Booklet at the town hall or access that at the town website.

## Respectfully submitted,

Ristical. Michaud. Parks \& Recreation Director


## ZONING BOARD OF APPEALS

To the Citizens of North Berwick:
The Zoning Board of Appeals heard 1 appeal during during the period July 1, 2018 to June 30, 2019.

April 22, $2019 \quad$ James and Maureen Dagle Map 13 Lot 14 \& 15
Denied Single Family Dwelling Setback Variance
The Zoning Board of Appeals members for this time period were; Craig Linscott, Julie Fernee, Todd Hoffman, Rebecca Reed, Gregg Drew, Norman Clough and Tim Kezar.

Respectfully submitted,
Lomis Thibsdeau, Gna. Chairman Zoning Board of Appeals


## PLANNING BOARD

To the Citizens of North Berwick:
The Planning Board continues to be quiet with commercial development but active with review of projects including minor subdivisions and conditional use permits.

The boards intention when time permits is to review the comprehensive plan and present pertinent ordinance changes based on the comprehensive plan and resident requests. The intent of the potential changes are to simplify the zoning process and potentially allow for further commercial growth in town. The board looks forward to working with the Selectmen to provide a common path for future development.

We encourage all members of the public to attend the meetings and participate in the process.

I would like to recognize and thank the current members of the Board that volunteer many hours of the their time to assist the Town with this important service; Matthew Qualls, Vice Chair, David Ballard John Morse, Ann Whitten, and our newest member Scott Strynar. I also want to especially thank the efforts of Susan Neihoff our stenographer.

Respectfully submitted,
Qeoffrey Alewa, Chairman Planning Board

Report of the
意

## TRANSFER STATION - RECYCLING CENTER

The following is a breakdown of the municipal solid waste disposed at the Pine Tree/Casella Transfer Waste Facility in Westbrook:
North Berwick Transfer Station
605.28 Tons
Total to Pine Tree/Casella:
605.28 Tons

The following table represents the recycling efforts by the Town of North Berwick for the period July 1, 2018 to June 30, 2019:

| Demolition Debris | 137.27 Tons | Shingles | 0.00 Tons |
| :--- | ---: | :--- | ---: |
| Scrap metal | 71.26 Tons | TV's \& monitors | 5.82 Tons |
| Returnables | 140,360 Returns | Income Generated | $\$ 24,341.00$ |
| Single Stream* | 230.92 Tons | *Paper, cardboard, plastics, steel, tin, |  |
| Clothes | 46.9 Tons | aluminum and glass |  |

In addition, in September, 2018, the Town held it's Annual Hazardous Waste Day inconjunction with the Berwick and South Berwick where residents were allowed to bring their Household Hazardous Waste to So. Berwick Regional Transportation Center, which was safely disposed by Clean Harbors Environmental.

The Town has single stream recycling. Instead of sorting all of the recyclables, citizens place them unsorted into the recycling compactor at the Transfer Station. The switch to Single Stream Recycling was implemented to Make Recycling Easier while decreasing costs at the Transfer Station. Below is a table representing the PAYT program:

Revenues:
Balance FY 18
Bags
Recycling Bins
Misc.
Interest Income
Subtotal

## Expenditures:

| $\$ 223,472.06$ | Disposal(Pinetree) | $\$ 44,516.55$ |
| ---: | :--- | ---: |
| $\$ 106,350.00$ | Transportation (Oceanside) | $\$ 25,927.56$ |
| $\$ 300.00$ | Hazardous Waste Day | $\$ 5,266.83$ |
| $\$ 511.41$ | Bag Purchase | $\$ 10,471.00$ |
| $\$ 143.43$ | Misc. | $\$ 9,016.20$ |
| $\$ 330,776.90$ | Subtotal | $\$ 96,027.24$ |

Balance profit/(loss) \$234,749.66
Respectfully submitted,
Richard Anderson, Supervisor


## D.A. HURD LIBRARY

The D.A. Hurd Library provides information services to the residents of North Berwick, and to all of the students, parents, and faculty in MSAD \#60. The Library is governed by twelve volunteer members of a Board of Trustees. The library's programs and services are supported with funds provided, in large part, by the town of North Berwick. Supplemental monies from grants, memorial donations, gifts, and fees provide additional financial support for special projects and programs.

The library director is responsible for the daily operation of the library. Five fulltime and/or part-time employees, including the library's director, and a core group of dedicated volunteers work to provide library visitors with free access to a wide range of information in multiple formats. The library's collection of nearly 35,000 items includes a wide variety books in print and on compact disc for people of all ages, interests, and reading abilities; popular films, documentaries, and television shows on DVD; local historical \& genealogical resources; local newspapers and over 50 current magazines.

In the past year the library hosted 457 public programs for audiences of all ages including, but not limited to, our bi-weekly outreach to local senior housing centers, weekly read-aloud sessions at Varney Crossing, pre-school \& infant story hours, and knitting and quilting groups. A monthly non-fiction book discussion group enjoys robust success. We continue to collaborate with the North Berwick Historical Society for special programs. History buffs are encouraged to attend our bi-weekly video/discussion group; currently participants are discovering the wild American West. The library also hosts regular meetings of the boards for the Historical Society and the Great Works Land Trust.

A generous gift allowed us to insert a gas fireplace in one of the original brick hearth spaces in our living room. The warm fire provides a cozy ambience for reading, using your laptop, or simply chatting with friends. We also replaced our tables and chairs in the main room.

If you are unable to find what you are looking for in our library, your library card offers access to 4.6 million unique titles and 8.9 million items from 100 university, college and public libraries across the state through interlibrary loan service. Last year, we sent 2,149 items to other libraries in response to requests from their customers. Our patrons requested 1,562 items from other libraries. If you travel through the state for work or recreation, you may drop in at over 60 Maine libraries and use you Hurd Library card to borrow items through Maine's Reciprocal Borrowing Program.

You can utilize our internet connection (if you don't have one at home) for free, high-speed ( 100 Mbs ) access. Your library card entitles you to access over 10,000 E-books and nearly 5,000 downloadable audiobooks through the cloudLibrary by bibliotecha. You also have access to the Digital Maine Library's online resources ( https://library.digitalmaine.org ) that include a collection of full text articles and abstracts from magazines, newspapers, journals and reference, and online learning tools. Check it out! We can also issue you a library card for the Portland Public Library that will provide you with free access to additional online materials.

A collaborative grant (with Berwick \& South Berwick Public Libraries) from Kennebunk Savings Bank continues to allow us to offer discounted admission passes to 8 regional museums.

The library is open Monday, Wednesday, and Friday 9:30-5:00; Tuesday and Thursday 1:00-7:00; and Saturday 9:30-1:00. Further information about library services and programs is available online at http://www.da-hurd.lib.me.us or Facebook, or via phone at 676-2215. We welcome your thoughts and suggestions. Stop by for a visit.

We graciously accept your donations of gently used books and DVDs to add to our collection or to put in our annual Book \& Bake Sale.

Respectfully submitted,
Beth Sweet, Library Director


To the Citizens of North Berwick:
Our Committee continues to dedicate ourselves to all in our town; focusing on issues of agriculture and conservation. We encourage all members of the public to attend the meetings and participate in the process. Our previous chair has stepped down, and I have assumed the position.

With the support of the Selectmen, the Food Sovereignty Ordinance that we worked on was passed at our Town Meeting. Our intent with this project was in supporting our rights to produce, sell/purchase and consume local foods. We hope this offers some stability to a rural way of life.

This year has seen the completion of our Project Canopy Project. The Trail system on Maple Street was laid out, cleared and marked for Town's folk to enjoy. Eagle Scout Candidate Will DoBynes and the Committee, in conjunction with Town Manager Dwayne Morin and Public Works employees installed a set of Trail Kiosks and informational signage along the network of trails. Parking lot access at two points on Somersworth Road (diagonal from Hannafords) and on Maple Street allow easy access. I hope you get a chance to take a stroll and see what we have done!

We have continued to work on a Pollinator and Pesticide Ordinance; as a Committee we feel it is vital to manage our pesticide use to help maintain the health and safety of our natural pollinators and to limit our collective exposure to harmful chemicals. Using the Mill Field Festival as a platform to gauge interest in the Town's Citizens, we received feedback that this is a topic we should pursue.

As always, our meetings are open to the public and we have available membership positions. If areas of conservation and agriculture appeal to you, please join us on the Fourth Tuesday of each month!

Respectfully Submitted,

## William Houston, Chair



## S.A.D. \#60 SUPERINTENDENT

January 20, 2020
Dear Noble Citzens:
Our continued focus on literacy is paying dividends, as we are seeing strong gains in the percentage of primary and elementary students meeting or exceeding standards on state and local assessments. We have been investing a significant amount of professional development, mentoring, and supervision work to continuously improve and expand our elementary guided reading practice, to incorporate Lucy Calkins reading and writing, and to further develop our instructional skills related to students analyzing reading and writing critically. We continuously work to provide job embedded professional development aimed at fidelity of the intended curriculum.

As noted in my 2017 and 2018 town letters, we were not satisfied with our district math scores. Our math data demonstrated a "plateau" as our state and local assessment scores leveled off. (This plateau closely mirrors national results for the same program we were using as the backbone for instruction.) In response to this, we began exploring, experimenting with, and piloting elementary and middle grades programming that has shown strong promise nationally. At the elementary levels, we shifted to Eureka Math, a spinoff of Engage New York. At grades six through eight we shifted to Illustrative Math. Both programs offer more focus on mental math,proficiency with numbers and operations, and strong conceptual thinking approaches to math instruction. The most significant change is less reliance on procedural math. Stay tuned, as we expect great things in the coming years!

Also as noted in previous town letters, I reported a significant increase in social emotional learning and behavioral programming in response to local, state, and national statistics and reports of increased findings of students entering schools with more ACEs (Adverse Childhood Experiences). As a district we continue to focus on ensuring students are able to access learning. Trusting relationships is the single most important factor to combat ACEs. Upon that foundation, relevance of the learning at hand can lead to academic rigor. We have implemented the Second Step social/emotional learning (SEL) program at the elementary levels. We have implemented Squire- and Knight-Time at the secondary levels, combined with Building Assets and Reducing Risks (BARR) approach to SEL and working to resolve issues with students who are off track. We also continue to expand the NHS Multiple Pathways program in two ways: opening up seats to more students, and offering more ways for students to discover their personalized paths. The major Barr Family grant (not connected to

BARR, just a coincidence!) will discontinue this year; however, reports from the Family Foundation are promising that we may continue to qualify for assistance. Kudos to MP staff and students!

The district completed a revisioning and strategic planning process a year ago. The filter for all of our work is through the new strategic plan. There are four primary focus areas:

1. Foundations for Success: all students need to have foundational skills and assets in place that allow them to focus on learning.
2. Pathways to Success: MSAD 60 is committed to providing a comprehensive system of pathways and supports to allow students to reach their goals.
3. Community Success: when students are connected to their community they are better equipped for success.
4. Healthy and Safe Schools Support Success: MSAD 60 will support student success by valuing exercise and nutrition, and by ensuring school facilities are clean, safe, and conducive to learning.

Focus Area \#4 involves major ongoing to district work to identify and respond to facility and population needs. The Building Committee has tentatively scheduled a building referendum in each community for mid-September, 2020. The projects include renovations and major wing additions to Hussey Elementary and North Berwick Elementary, and the demotion and replacement of Lebanon Elementary (a 1953 construction), along with renovation to Hanson Elementary. We are currently meeting with stakeholder groups to identify needs and hopes for the projects, and public forum dates will be advertised soon. We are also awaiting the results of several state grants that we submitted to the State Revolving Renovation Fund for sprinkler systems and asbestos abatement projects. We will keep you posted via our district website.

In closing, it has been my great honor to steward our schools on behalf of the citizens of North Berwick, Berwick, and Lebanon communities. I will be retiring on June 30, 2020, after more than four decades in education. The work I have had the responsibility to oversee in these communities has been the most memorable and rewarding of my career. Thank you for your support.


Steve Connolly Superintendent of Schools

NOBLE
NORTH BERWICK | BERLICK LEBANON

# Annual Report to the Town of North Berwick 

A Message from Representative Representative Tiffany Roberts-Lovell
Dear North Berwick Neighbors:
It is our honor to represent you in the Maine House of Representatives. Over the coming months, I will be working hard on your behalf to provide responsive constituent services, advocate for you at the State House and advance legislation that improves life in our district and across our state.

During the Legislature's second session, we will review more than 650 measures covering a wide variety of topics. Last year, we passed bills to expand health care coverage, reign in the skyrocketing prices of prescription drugs, address climate change, lift up working families, support our schools, improve broadband access and provide meaningful property tax relief. We will continue our work on those issues and more.

When it comes to health care, I am focused on ensuring that comprehensive care is not limited by age, gender, pre-existing conditions or income. There are bills up for discussion that would address surprise billing, cap out-of-pocket costs for medications like insulin and improve dental health coverage. Every Mainer deserves access to quality, affordable health care, and we are fighting for just that.

With an extensive roadmap provided by Gov. Mills' newly released 10-year strategic economic development plan, we will also be hard at work implementing policies that create jobs and support local industries. Mainers are willing to work, and we deserve secure, good-paying jobs that support our families, strengthen our communities and grow our economy.

I continue to serves as a member of the Agriculture, Conservation and Forestry Committee, which tackles legislation related to farmland preservation, food safety, land conservation and pesticide regulation, among other issues. I am also sponsoring legislation to support mothers impacted by substance use and provide additional caseworkers to connect our veterans with the resources they have earned.

Please contact me if I can be of any help or if you want to discuss or testify on any legislation. My email is Tiffany.Roberts@legislature.maine.gov. My phone number is (207) 210-3287. On a monthly basis, I hold constituent coffee events in our community. Feel free to join me at these events to hear updates from Augusta. I also send out periodic e-newsletters. Let me know if you would like to receive them.

Respectfully,

## Tiflany O kelme thale

Tiffany Roberts-Lovell
State Representative
District 6 - North Berwick (part) and South Berwick (part)

DIRKSEN SENATE OFFILE BULLDING
WASHINGTON, DC 20510-1904
(202) 224-2533


## 2lnited States Senate

WASHINGTON, DC 20510-1904

Dear Friends,

As 2019 ends and 2020 begins, I am pleased to report that Congress made progress on a number of issues important to Maine families despite the polarization in our country.

In a major win for surviving military and retiree spouses to whom we are deeply indebted, I was proud to co-lead the repeal of what is often referred to as the "Military Widow's Tax," an unfair offset of survivor benefits that has prevented as many as 67,000 surviving spouses-including more than 260 from Mainefrom receiving the full benefits they deserve.

The high cost of health care and prescription drugs continues to be a top issue for families and seniors. To provide continued relief for more lower- and middleincome individuals, I led the charge to extend for another two years the medical expense tax deduction that I included in the 2017 tax law. Without this extension, nearly 20,000 Mainers and millions of Americans with high medical expenses, including many with preexisting conditions, would have faced an increased tax burden. In other good news, the CREATES Act I cosponsored became law. It will prevent pharmaceutical companies from blocking access to a sufficient supply of brand-name drugs needed for the studies that allow less expensive alternatives to enter the marketplace.

Improving people's health and wellbeing remains my priority. On a per capita basis, Maine has the highest incidence of Lyme disease in the country. In August, I held a Senate hearing at the University of Maine's Tick Lab on this growing public health crisis. A comprehensive public health strategy to combat this epidemic is needed, and the new law I authored will do just that.

In addition, I helped champion another $\$ 2.6$ billion increase for the National Institutes of Health, our nation's premiere biomedical research institution, including significant boosts for Alzheimer's disease and diabetes research. Last year, NIH funded more than $\$ 111$ million for research at 14 Maine institutions.

To help prepare the graduates of Maine Maritime Academy, I secured \$300 million for a new training ship, which will ensure rigorous instruction for MMA students for decades to come.

Significant federal funding was approved for work at Bath Iron Works and Portsmouth Naval Shipyard. Funding appropriated by Congress will pay for three new destroyers, make a down payment on an additional ship, and finance infrastructure improvements at PNSY.

As Chairman of the Transportation and Housing Appropriations Subcommittee, I have led efforts to improve our nation's crumbling infrastructure and ensure that Maine's housing needs are addressed. For Maine's roads, bridges, airports, and seaports, tens of millions in federal funding will help make urgently needed upgrades and improve safety. Funding will also support housing assistance to low-income families and seniors and aid communities in reducing homelessness among our youth. The Community Development Block Grant program will assist numerous towns and cities in our State.

The Aging Committee I chair has continued its focus on financial security for our seniors. A new law I authored will make it easier for small businesses to offer retirement plans to their employees. Our Aging Committee's Fraud Hotline fielded more than 1,200 calls this year. Congress passed a new law to crack down on robocallers who are often the perpetrators of these scams. And a new law I authored will expand the IRS' Identity Protection PIN program nationwide to prevent identity theft tax refund fraud.

At the end of 2019, I cast my 7,262nd consecutive vote. In the New Year, I will keep working to deliver bipartisan solutions to the challenges facing Maine and the nation. If ever I can be of assistance to you, please contact one of my state offices or visit my website at www.collins.senate.gov. May 2020 be a good year for you, your family, your community, and our state.

Sincerely,
ten In Collins
Susan M. Collins
United States Senator

#  

133 Hart Senate Office Building
WASHINGTON, DC 20510
(202)-224-5344

WWW.KINGSENATE.GOV

## Dear Friends,

The beginning of a new year provides the opportunity to reflect on the progress of the past 12 months. If you've been watching cable TV, you might think that every waking moment of 2019 in Washington has been consumed by divisive, partisan issues - and while there's no shortage of those debates, there have also been opportunities for bipartisan cooperation. You sent me to the Senate to make the most of those opportunities, so as we enter into the New Year, I wanted to take a moment to update you on my efforts to work with members of both parties to make life better for the people of Maine.

One of my most important priorities this past year has been emphasizing preventive healthcare. Maine's distinction as the oldest state in the nation brings us wisdom, of course - but it also creates unique challenges, particularly relating to healthcare. The key to addressing these obstacles is being proactive, because the cheapest, safest medical procedure is the one that doesn't need to happen. That's why I've introduced legislation to incentivize healthier living, expand mental health screenings, and help more Americans access regular check-ups. We're making progress, but we've got a long way to go - and I'd like your help, because I know that the best ideas are the ones that come from families and communities on the front lines of these challenges. To strengthen this effort, I convened a policy forum on prevention in Bangor in October, which has already given me exciting new ideas that I'll carry with me into 2020. If you have additional thoughts on encouraging preventive healthcare, please share them with my office.

This year has also continued the growth of Maine’s forest products industry - a key focus of my work to revitalize Maine's rural economy and communities. We've seen significant investment in mills across the state, creating good jobs to support rural Maine. I'm also pleased that the investments aren't just in our mills - the industry is thriving because of its commitment to innovation. We're fortunate to have the University of Maine's top-notch researchers exploring cutting-edge ways to use our forest resources, including capitalizing on the rise of 3D printing technology with the world's largest 3D printer. Combining this work with ongoing federal support, our vast forests, and Maine's dedicated workforce, I know that the future of this industry is bright, and I'll continue working to support it on all fronts.

I'm proud of all we've accomplished together this year, but even as I reflect on all that we've achieved, it is challenging to not think of the work left undone. It sometimes can be discouraging to watch these important priorities hang in limbo, but fortunately for me, encouragement is never far. After all, I get to live in Maine - which means I get to count Maine people as my neighbors and friends. I'm always struck by the kindness that our citizens show not only to me, but also to each other. This focus on collaboration and compassion is an inspiration, and it powers my efforts bring a little bit of Maine common sense to Washington. Thank you for all you do to for our state - Mary and I are deeply grateful, and we hope that 2020 will be a good year for you, your family, your community, and the State of Maine.

Best,
bum $+1 / \mathrm{y}$ g.
Angus S. King, Jr.
United States Senator

## Annual Report to the Town of North Berwick

A Message from Senator Robert Foley
Dear Friends and Neighbors:
Let me begin by thanking you for allowing me the privilege of serving you in the Maine Senate. I am honored that you have put your trust in me and I can assure you that I will continue to work tirelessly on your behalf.

Maine is in the midst of one of the greatest periods of prosperity in its history and has led the nation in a number of economic categories over the last several years. Unemployment is at record low levels, wages are up, and state government has had seven straight years of surpluses. The number of children living in poverty is in a steep decline, and Maine now leads the nation in equality for women in the workplace and politics.

Though we have accomplished a great deal in the past year, there is still much more to be done. Maintaining the prosperity that you have built over the last several years tops the list. We can do this by holding the line on government spending, doing our best to stay out of the way of local businesses so that they can thrive as a result of their own hard work, and making sure that government is the most fiscally responsible steward of your tax dollars. These will be a few of my priorities this coming year.

My position on the Health Coverage, Insurance and Financial Services Committee has allowed me to play a part in reducing prescription drug prices, and this coming session my number one priority will be trying to lower healthcare costs that will help make health insurance premiums more affordable.

Again, thank you for electing me to serve you in the State Senate. The 129th Legislature certainly has a great deal more work to do; but I believe that if we come together, there is nothing we can't accomplish. Please feel free to contact me at (207) 287-1505 or Robert.Foley@legislature.maine.gov if you have comments, questions or if you would like assistance in navigating our state's bureaucracy.

Sincerely,


State Senator, District 34

TOWN OF North BERWICK Financial Reports


FY2O 19 ANNUAL REPORT Town of North Berwick, Maine


July 1, 2018 through June 30, 2019

| BANK/FUND/Account | Account \# | Balance |
| :--- | ---: | ---: |
| KENNEBUNK SAVINGS BANK |  |  |
| Municipal account | 24239952 | $\$ 4,623.79$ |
| Promontory account | 24239952 | $\$ 3,823,559.14$ |
| Checking Account | 66122452 | $\$ 250,000.00$ |
| Credit Card Account | 44005154 | $\$ 0.00$ |
| Rapid Renewal | 33834352 | $\$ 0.00$ |
| HRA Account | 2169952 | $\$ 5,703.34$ |
| Town Fuel Fund | 2066252 | $\$ 21,812.37$ |
|  |  |  |
| Trust Funds/Cemeteries: | 24238252 | $\$ 79,237.19$ |
| Friends Account | 24238352 | $\$ 138,469.87$ |
| Hillside Account | 24238452 | $\$ 16,256.91$ |
| Mt. Pleasant Account | 24238552 | $\$ 19,202.89$ |
| Neal Account | 24238652 | $\$ 6,369.17$ |
| Private Account | 24261352 | $\$ 362.61$ |
| Cole - restricted - CD |  |  |
|  |  |  |
| Other Trust Funds: | 8000115020 | $\$ 1,369.76$ |
| Lucia Hanson Fund | 8000206920 | $\$ 4,154.88$ |
| Ella Greenleaf Endowment Fund | 8000205620 | $\$ 18,549.39$ |
| Judge Hobbs Fund |  |  |
|  |  | $\$ 3,608.12$ |
| Escrow Accounts: | 24262352 | $\$ 607.76$ |
| Joseph C. Putnam gravel pit escrow | 2127952 | $\$ 270.50$ |
| Quint Pit 2011 | 24248552 | $\$ 20,488.36$ |
| Hussey Sinking Fund | 24247952 | $\$ 179,959.85$ |
| PAYT Enterprise Fund | 24240152 | $\$ 4,715.87$ |
| Equipment Fund | 24261252 | $\$ 57.71$ |
| Town Hall Fund | 24262252 | $\$ 904.52$ |
| Caleb Foundation | 2261852 | $\$ 1,205.86$ |
| DJ Realty | 2266752 |  |
| C McDermith | 2263252 |  |
| Kennebunk Savings Bank | 36 |  |
|  |  |  |
|  |  |  |


| BANK/FUND/Account | Account \# |  |
| :--- | :--- | :--- |
| Natural Rocks |  |  |
| Balance |  |  |
| Porter Farms Condo | 2262952 | $\$ 1,205.98$ |
| HCJ Partnership | 2255752 | $\$ 2,010.13$ |
| Skull \& Snake | 2264452 | $\$ 1,205.98$ |
|  | 2269152 | $\$ 1,200.13$ |

As of June 30, 2019, $\$ 5,986,835.50$ was pledged by Kennebunk Savings Bank through the Federal Reserve Bank of Boston to collateralize our investments; therefore, all monies up to that amount, deposited by the Town of North Berwick in any account, are insured against unforeseen losses over and above the regular FDIC $\$ 100,000$.

Respectfully submitted,

## Marianne G. Benedict

Deputy Treasurer


## TAX COLLECTOR

The following tax collection information is for the 2019 Fiscal year:

| Original Commitment | $\$ 7,492,554.78$ |
| :--- | ---: |
| Homestead Exemption | $\$ 173,021.25$ |
| BETE Reimbursement | $\$ 1,736,670.85$ |
| Supplementals | $\$ 3,511.78$ |
| Total | $\$ 9,405,758.66$ |

Taxes Collected
Homestead Exemption Revenue
BETE Reimbursement
Abatements
Outstanding Taxes
Total
\$7,243,840.01
\$158,996.00
\$1,736,753.00
\$7,625.37
\$258,544.28
\$9,405,758.66

Respectfully submitted,
Kathyn Gaceque,
Deputy Tax Collector

## VALUATION OF THE TOWN OF NORTH BERWICK

 2019 BREAKDOWN OF ASSESSMENTSTAX RATE SET AT \$12.90 PER THOUSAND

## VALUATION

Real Estate Valuation
Personal Property
Hometead Exemption
BETE Value
Subtotal

Municipal Properties
State of Maine Property
Veterans
Blind
Pollution control exempt
Non-profit Organizations
Subtotal

Total Valuation
Appropriations:
County Tax
Municipal
TIF
S.A.D. \#60

## Deductions:

State Revenue Sharing
Other Revenues
\$137,000.00

Homestead Exemption
BETE Reimbursement
Subtotal
\$1,616,210.00
\$173,021.25
\$1,736,670.85
\$7,060,165.33
\$432,389.45
\$7,492,554.78

## HOW YOUR

PROPERTY TAX DOLLAR
WAS SPENT DURING FISCAL YEAR 2019


MUNICIPAL BUDGET BREAKDOWN - $\$ 34.83$

General Government $\$ 0.0722$


Overlay $\$ 0.0460$


Parks \& Recreation \$0.0112 $\rightarrow 0$
Public Safety $\$ 0.1481$ (Police, Fire, \& Rescue)


Health \& Social Services $\$ 0.0122$
Tin
Debt $\$ 0.0102$ Tin

CIP $\$ 0.0192$
G要
Other/Library \$0.0293
488

# TOWN OF NORTH BERWICK, MAINE 

## Appropriations Report

for
Fiscal Year

## Ending

June 30, 2019

| DEPARTMENT | Budget | Expenses | Pre-Accrued <br> Balance | Accrued <br> Expenses | Balance |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Account |  |  |  |  |  |$\quad$ Expended

## TOWNWIDE

| MF FESTIVAL | $\$ 23,042.45$ |
| :--- | ---: |
| SCHOLARSHIP | $\$ 0.00$ |
| INSURANCES | $\$ 108,250.00$ |
| UNANTEXPENSE | $\$ 5,000.00$ |
| FICA/MEDICAR | $\$ 115,500.00$ |
| HRA INSUR | $\$ 67,084.24$ |
| CALEB TIF | $\$ 23,049.00$ |
| COUNTY TAX | $\$ 356,337.00$ |
| LIENS | $\$ 0.00$ |
| OVERLAY | $\$ 432,389.00$ |


| $\$ 10,913.18$ | $\$ 12,129.27$ |
| ---: | ---: |
| $\$ 2,000.00$ | $-\$ 2,000.00$ |
| $\$ 102,919.49$ | $\$ 5,330.51$ |
| $\$ 68.70$ | $\$ 4,931.30$ |
| $\$ 114,481.12$ | $\$ 1,018.88$ |
| $\$ 15,573.89$ | $\$ 51,510.35$ |
| $\$ 23,048.44$ | $\$ 0.56$ |
| $\$ 356,336.53$ | $\$ 0.47$ |
| $\$ 3,072.50$ | $\$ 3,072.50$ |
| $\$ 0.00$ | $\$ 432,389.00$ |


|  | $\$ 12,129.27$ | $47.36 \%$ |
| ---: | ---: | ---: |
|  | $-\$ 2,000.00$ |  |
| $\$ 5,330.51$ | $95.08 \%$ |  |
| $\$ 61.19$ | $\$ 4,870.11$ | $2.60 \%$ |
|  | $\$ 1,018.88$ | $99.12 \%$ |
| $\$ 51,510.35$ | $23.22 \%$ |  |
| $\$ 0.56$ | $100.00 \%$ |  |
| $\$ 0.47$ | $100.00 \%$ |  |
|  | $-\$ 3,072.50$ |  |
| $\$ 432,389.00$ | $0.00 \%$ |  |
|  |  |  |
| $\mathbf{\$ 6 1 . 1 9}$ | $\mathbf{\$ 5 0 2 , 1 7 6 . 6 5}$ | $\mathbf{5 5 . 5 9 \%}$ |

## CAPITAL IMPROVEMENTS

ROAD PROJECT
ROAD PROJECT
PARKING LOT

| $\$ 109,090.00$ | $\$ 0.00$ |
| ---: | ---: |
| $\$ 48,201.07$ | $\$ 14,174.08$ |
| $\$ 4,003.94$ | $\$ 1,790.61$ |
| $\$ 808.25$ | $-\$ 208.25$ |
| $\$ 66,780.29$ | $-\$ 27,530.29$ |
| $\$ 65,077.25$ | $\$ 0.75$ |
| $\$ 216,694.00$ | $-\$ 126,694.00$ |
| $\$ 76,646.25$ | $\$ 67,023.75$ |
| $\$ 9,984.00$ | $\$ 115,016.00$ |
| $\$ 2,538.54$ | $\$ 1,086.48$ |
| $\$ 15,981.83$ | $\$ 3,180.94$ |
| $\$ 95,915.00$ | $\$ 0.00$ |
| $\$ 1,654.42$ | $\$ 5,131.33$ |
|  |  |
| $\$ 713,374.84$ | $\$ 52,971.40$ |


|  | $\$ 0.00$ | $100.00 \%$ |
| ---: | ---: | ---: |
|  | $\$ 14,174.08$ | $77.28 \%$ |
|  | $\$ 1,790.61$ | $69.10 \%$ |
| $-\$ 208.25$ | $134.71 \%$ |  |
| $\$ 250.00$ | $-\$ 27,780.29$ | $170.78 \%$ |
| $\$ 0.75$ | $100.00 \%$ |  |
| $-\$ 126,694.02$ | $40.77 \%$ |  |
| $\$ 67,023.75$ | $53.35 \%$ |  |
|  | $\$ 115,016.00$ | $7.99 \%$ |
| $\$ 1,086.48$ | $70.03 \%$ |  |
| $\$ 657.39$ | $\$ 2,523.55$ | $86.83 \%$ |
|  | $\$ 0.00$ | $100.00 \%$ |
|  | $\$ 5,131.33$ | $24.38 \%$ |
|  |  |  |
| $\mathbf{\$ 9 0 7 . 3 9}$ | $\mathbf{\$ 5 2 , 0 6 4 . 0 1}$ | $\mathbf{9 3 . 2 1 \%}$ |

## TOWNOFFICE

| NEWSLETTER | $\$ 3,500.00$ |
| :--- | ---: |
| TRAIN/EDUC | $\$ 1,250.00$ |
| CABLE TV | $\$ 0.00$ |
| COMPUTER | $\$ 24,594.71$ |
| DUES/FEES | $\$ 6,100.00$ |
| SUPPLIES | $\$ 8,000.00$ |
| EQUIPMENT | $\$ 7,000.00$ |
| POSTAGE | $\$ 12,000.00$ |
| UTILITIES | $\$ 33,000.00$ |
| ELECTRIC | $\$ 15,000.00$ |
| SEWER/TOILET | $\$ 0.00$ |
| HEATING OIL | $\$ 0.00$ |
| WATER | $\$ 0.00$ |
| TELEPHONE | $\$ 6,250.00$ |


|  |  |
| ---: | ---: |
| $\$ 4,540.80$ | $-\$ 1,040.80$ |
| $\$ 360.70$ | $\$ 889.30$ |
| $\$ 776.31$ | $-\$ 776.31$ |
| $\$ 17,615.06$ | $\$ 6,979.65$ |
| $\$ 6,236.00$ | $-\$ 136.00$ |
| $\$ 8,774.86$ | $\$ 774.86$ |
| $\$ 5,421.82$ | $\$ 1,578.18$ |
| $\$ 10,769.52$ | $\$ 1,230.48$ |
| $\$ 12,232.80$ | $\$ 20,767.20$ |
| $\$ 11,176.53$ | $\$ 3,823.47$ |
| $\$ 900.49$ | $-\$ 900.49$ |
| $\$ 13,843.45$ | $-\$ 13,843.45$ |
| $\$ 1,210.95$ | $-\$ 1,210.95$ |
| $\$ 4,725.72$ | $\$ 1,524.28$ |


|  | $-\$ 1,040.80$ | $129.74 \%$ |
| ---: | ---: | ---: |
| $\$ 889.30$ | $28.86 \%$ |  |
| $\$ 2,712.29$ | $-\$ 831.31$ |  |
|  | $-\$ 4,267.36$ | $82.65 \%$ |
| $\$ 39.03$ | $-\$ 813.00$ | $102.23 \%$ |
| $\$ 91.08$ | $\$ 1,487.10$ | $78.76 \%$ |
| $\$ 64.00$ | $\$ 1,166.48$ | $90.28 \%$ |
| $\$ 61.00$ | $\$ 20,706.20$ | $37.25 \%$ |
| $\$ 1,000.00$ | $\$ 2,823.47$ | $81.18 \%$ |
| $\$ 301.33$ | $-\$ 1,201.82$ |  |
| $\$ 714.82$ | $\$ 14,558.27$ |  |
| $\$ 403.65$ | $-\$ 1,614.60$ |  |
| $\$ 248.20$ | $\$ 1,276.08$ | $79.58 \%$ |


| DEPARTMENT <br> Account | Budget | Expenses | Pre-Accrued <br> Balance |  | Accrued <br> Expenses | Percent <br> Balance <br> Expended |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| TOWN REPORTS | $\$ 5,000.00$ | $\$ 4,821.91$ | $\$ 178.09$ |  | $\$ 178.09$ | $96.44 \%$ |
| LEGAL | $\$ 20,000.00$ | $\$ 17,805.21$ | $\$ 2,194.79$ |  | $\$ 2,194.79$ | $89.03 \%$ |
| ELECTIONS | $\$ 6,000.00$ | $\$ 1,771.55$ | $\$ 4,228.45$ |  | $\$ 4,228.45$ | $29.53 \%$ |
| INSURANCE | $\$ 31,115.00$ | $\$ 26,602.82$ | $\$ 4,512.18$ |  | $\$ 4,512.18$ | $85.50 \%$ |
| MSRS | $\$ 15,175.00$ | $\$ 13,275.45$ | $\$ 1,899.55$ |  | $\$ 1,899.55$ | $87.48 \%$ |
| REG SALARY 1 | $\$ 38,000.00$ | $\$ 36,020.51$ | $\$ 1,979.49$ |  | $\$ 1,979.49$ | $94.79 \%$ |
| B\&G MAINT | $\$ 20,000.00$ | $\$ 30,896.41$ | $-\$ 10,896.41$ |  | $-\$ 10,896.41$ | $154.48 \%$ |
| AUDIT | $\$ 8,000.00$ | $\$ 8,000.00$ | $\$ 0.00$ |  | $\$ 0.00$ | $100.00 \%$ |
| JANITORIAL | $\$ 12,000.00$ | $\$ 11,765.95$ | $\$ 234.05$ |  | $\$ 234.05$ | $98.05 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 2 7 1 , 9 8 4 . 7 1}$ | $\mathbf{\$ 2 4 9 , 5 4 4 . 8 2}$ | $\mathbf{\$ 2 2 , 4 3 9 . 8 9}$ | $\mathbf{\$ 5 , 6 9 0 . 4 0}$ | $\mathbf{\$ 1 6 , 7 4 9 . 4 9}$ | $\mathbf{9 3 . 8 4 \%}$ |

## SELECTMEN

| OFFICER STPD | $\$ 5,200.00$ | $\$ 4,200.00$ | $\$ 1,000.00$ |  | $\$ 1,000.00$ | $80.77 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| SUBTOTAL | $\mathbf{\$ 5 , 2 0 0 . 0 0}$ | $\mathbf{\$ 4 , 2 0 0 . 0 0}$ | $\mathbf{\$ 1 , 0 0 0 . 0 0}$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{\$ 1 , 0 0 0 . 0 0}$ | $\mathbf{8 0 . 7 7 \%}$ |

## LIBRARY

| OPERATION | $\$ 89,994.00$ | $\$ 83,440.00$ | $\$ 6,554.00$ | $\$ 25.50$ | $\$ 6,528.50$ | $92.75 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| HEATING OIL | $\$ 0.00$ | $\$ 6,661.07$ | $-\$ 6,661.07$ | $\$ 406.14$ | $-\$ 7,067.21$ |  |
| FICA/MEDICAR | $\$ 10,875.00$ | $\$ 9,541.85$ | $\$ 1,333.15$ |  | $\$ 1,333.15$ | $87.74 \%$ |
| REG SALARY 1 | $\$ 142,131.00$ | $\$ 135,754.64$ | $\$ 6,376.36$ |  | $\$ 6,376.36$ | $95.51 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 2 4 3 , 0 0 0 . 0 0}$ | $\mathbf{\$ 2 3 5 , 3 9 7 . 5 6}$ | $\mathbf{\$ 7 , 6 0 2 . 4 4}$ | $\mathbf{\$ 4 3 1 . 6 4}$ | $\mathbf{\$ 7 , 1 7 0 . 8 0}$ | $\mathbf{9 7 . 0 5 \%}$ |

## CODE ENFORCEMENT

| FEES | $\$ 0.00$ | $\$ 4,175.00$ | $-\$ 4,175.00$ |  | $-\$ 4,175.00$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| TRAIN/EDUC | $\$ 500.00$ | $\$ 605.42$ | $-\$ 105.42$ | $\$ 135.00$ | $-\$ 240.42$ | $148.08 \%$ |
| FUEL/GAS | $\$ 1,500.00$ | $\$ 650.62$ | $\$ 849.38$ | $\$ 37.86$ | $\$ 811.52$ | $45.90 \%$ |
| INSURANCE | $\$ 21,300.00$ | $\$ 18,143.41$ | $\$ 3,156.59$ |  | $\$ 3,156.59$ | $85.18 \%$ |
| MSRS | $\$ 4,775.00$ | $\$ 4,377.36$ | $\$ 397.64$ |  | $\$ 397.64$ | $91.67 \%$ |
| REG SALARY 1 | $\$ 65,410.00$ | $\$ 65,667.60$ | $-\$ 257.60$ |  | $-\$ 257.60$ | $100.39 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 9 3 , 4 8 5 . 0 0}$ | $\mathbf{\$ 9 3 , 6 1 9 . 4 1}$ | $\mathbf{- \$ 1 3 4 . 4 1}$ | $\mathbf{\$ 1 7 2 . 8 6}$ | $\mathbf{- \$ 3 0 7 . 2 7}$ | $\mathbf{1 0 0 . 3 3 \%}$ |

## TAXASSESSING

| ASSESSING | $\$ 55,000.00$ | $\$ 39,291.13$ | $\$ 15,708.87$ | $\$ 13,768.70$ | $\$ 1,940.16$ | $96.47 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| TAX MAPPING | $\$ 3,000.00$ | $\$ 2,806.40$ | $\$ 193.60$ |  | $\$ 193.60$ | $93.55 \%$ |
| SUBTOTAL | $\mathbf{\$ 5 8 , 0 0 0 . 0 0}$ | $\mathbf{\$ 4 2 , 0 9 7 . 5 3}$ | $\mathbf{\$ 1 5 , 9 0 2 . 4 7}$ | $\mathbf{\$ 1 3 , 7 6 8 . 7 0}$ | $\mathbf{\$ 2 , 1 3 3 . 7 6}$ | $\mathbf{9 6 . 3 2 \%}$ |

## OFFICE SALARIES



REG SALARY $2 \quad \$ 57,335.00$
REG SALARY $3 \quad \$ 57,335.00$

SUBTOTAL $\quad \$ 173,047.00$
$\$ 57,324.80$
$\$ 57,324.80$
$\$ 52,634.38$
$\$ 1,052.20$
$\$ 10.20$
$\$ 4,700.62$
\$5,763.02
\$1,052.20 98.20\% \$10.20 99.98\% \$4,700.62 91.80\%
\$5,763.02 $96.67 \%$

TOWN MANAGER
TRAIN/EDUC
TELEPHONE

| MILEAGE | $\$ 3,900.00$ |
| :--- | ---: |
| INSURANCE | $\$ 28,300.00$ |

REG SALARY $1 \begin{array}{r}\text { \$7,700.00 }\end{array}$
SUBTOTAL
\$146,115.00
\$141,906.75
$\$ 87.23$
$\$ 214.95$
$\$ 0.00$
$\$ 3,207.85$
$\$ 689.62$
$\$ 8.60$
\$4,208.25

|  | $\$ 87.23$ | $65.11 \%$ |
| ---: | ---: | ---: |
| $\$ 46.44$ | $\$ 168.51$ | $77.53 \%$ |
|  | $\$ 0.00$ | $100.00 \%$ |
|  | $\$ 3,207.85$ | $88.66 \%$ |
|  | $\$ 689.62$ | $91.04 \%$ |
|  | $\$ 8.60$ | $99.99 \%$ |
| $\mathbf{\$ 4 6 . 4 4}$ | $\mathbf{\$ 4 , 1 6 1 . 8 1}$ | $\mathbf{9 7 . 1 5 \%}$ |

$\$ 0.00$ 100.00\% \$0.00 100.00\% \$0.00 100.00\% \$0.00 100.00\% \$8,447.00 0.00\% $\$ 0.00$ 100.00\% $\$ 0.00$ 100.00\% $\$ 0.00$ 100.00\% $\$ 0.00$ 100.00\% \$0.00 100.00\% $\$ 0.00$ 100.00\% \$100.00 0.00\% $\$ 0.00$ 100.00\% \$0.00 \$8,547.00 64.11\%

| $-\$ 6,225.90$ | $411.30 \%$ |
| ---: | ---: |
| $\$ 2,350.00$ | $6.00 \%$ |
| $-\$ 1,941.20$ |  |
| $\$ 241.15$ | $83.92 \%$ |
|  |  |
| $\mathbf{- S 5 , 5 7 5 . 9 5}$ | $\mathbf{1 9 2 . 9 3 \%}$ |

## DEPARTMENT

Account
Budget Expenses

## ZONING BOARD OF APPEALS

| OPERATION | $\$ 3,000.00$ | $\$ 126.76$ | $\$ 2,873.24$ |  | $\$ 2,873.24$ | $4.23 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| REG SALARY 1 | $\$ 0.00$ | $\$ 69.16$ | $-\$ 69.16$ |  | $-\$ 69.16$ |  |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 3 , 0 0 0 . 0 0}$ | $\mathbf{\$ 1 9 5 . 9 2}$ | $\mathbf{\$ 2 , 8 0 4 . 0 8}$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{\$ 2 , 8 0 4 . 0 8}$ | $\mathbf{6 . 5 3 \%}$ |

## HISTORICAL SOCIETY

| OPERATION | $\$ 3,815.00$ | $\$ 3,509.58$ | $\$ 305.42$ | $\$ 262.00$ | $\$ 43.42$ | $98.86 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| CEMETERIES | $\$ 8,000.00$ | $\$ 9,534.00$ | $-\$ 1,534.00$ |  | $-\$ 1,534.00$ | $119.18 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 1 1 , 8 1 5 . 0 0}$ | $\mathbf{\$ 1 3 , 0 4 3 . 5 8}$ | $\mathbf{- \$ 1 , 2 2 8 . 5 8}$ | $\mathbf{\$ 2 6 2 . 0 0}$ | $\mathbf{- \$ 1 , 4 9 0 . 5 8}$ | $\mathbf{1 1 2 . 6 2 \%}$ |

## CONSERVATION COMMISSION

| OPERATION | $\$ 1,000.00$ | $\$ 4,635.92$ | $-\$ 3,635.92$ | $\$ 95.07$ | $-\$ 3,730.99$ | $473.10 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| SUBTOTAL | $\mathbf{\$ 1 , 0 0 0 . 0 0}$ | $\mathbf{\$ 4 , 6 3 5 . 9 2}$ | $\mathbf{- \$ 3 , 6 3 5 . 9 2}$ | $\mathbf{\$ 9 5 . 0 7}$ | $\mathbf{- \$ 3 , 7 3 0 . 9 9} \mathbf{4 7 3 . 1 0 \%}$ |  |

PARKS \& RECREATION

| OPERATION | $\$ 22,010.69$ | $\$ 599.38$ | $\$ 21,411.31$ |  | $\$ 21,411.31$ | $2.72 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| TRAIN/EDUC | $\$ 300.00$ | $\$ 0.00$ | $\$ 300.00$ |  | $\$ 300.00$ | $0.00 \%$ |
| MISC. | $\$ 450.00$ | $\$ 0.00$ | $\$ 450.00$ |  | $\$ 450.00$ | $0.00 \%$ |
| SUPPLIES | $\$ 450.00$ | $\$ 0.00$ | $\$ 450.00$ |  | $\$ 450.00$ | $0.00 \%$ |
| SEWER/TOILET | $\$ 2,250.00$ | $\$ 1,444.70$ | $\$ 805.30$ | $\$ 347.30$ | $\$ 458.00$ | $79.64 \%$ |
| WATER | $\$ 550.00$ | $\$ 0.00$ | $\$ 550.00$ |  | $\$ 550.00$ | $0.00 \%$ |
| TELEPHONE | $\$ 0.00$ | $\$ 611.79$ | $-\$ 611.79$ | $\$ 46.44$ | $-\$ 658.23$ |  |
| INSURANCE | $\$ 21,300.00$ | $\$ 18,636.74$ | $\$ 2,663.26$ | $\$ 200.00$ | $\$ 2,463.26$ | $88.44 \%$ |
| REG SALARY 1 | $\$ 46,000.00$ | $\$ 49,582.27$ | $-\$ 3,582.27$ |  | $-\$ 3,582.27$ | $107.79 \%$ |
| SENIORS | $\$ 2,000.00$ | $\$ 146.06$ | $\$ 1,853.94$ |  | $\$ 1,853.94$ | $7.30 \%$ |
| SOCCER | $\$ 4,470.00$ | $\$ 3,466.00$ | $\$ 1,004.00$ |  | $\$ 1,004.00$ | $77.54 \%$ |
| PROGRAMS | $\$ 6,534.80$ | $\$ 4,094.49$ | $\$ 2,440.31$ |  | $\$ 2,440.31$ | $62.66 \%$ |
| SUMMER PROG | $\$ 97,821.28$ | $\$ 45,938.23$ | $\$ 51,883.05$ | $\$ 1,227.35$ | $\$ 50,655.70$ | $48.22 \%$ |
| ADULT PROGRM | $\$ 150.00$ | $\$ 0.00$ | $\$ 150.00$ |  | $\$ 150.00$ | $0.00 \%$ |
| MOWING | $\$ 5,200.00$ | $\$ 4,320.00$ | $\$ 880.00$ | $\$ 850.00$ | $\$ 30.00$ | $99.42 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\$ \mathbf{2 0 9 , 4 8 6 . 7 7}$ | $\mathbf{\$ 1 2 8 , 8 3 9 . 6 6}$ | $\$ 80,647.11$ | $\$ 2,671.09$ | $\$ 77,976.02$ | $\mathbf{6 2 . 7 8 \%}$ |

## DEPARTMENT

## COMMUNITY CENTER

| OPERATION | $\$ 2,977.50$ | $\$ 2,947.65$ | $\$ 29.85$ |  | $\$ 29$ | $\$ 29.85$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| MISC. | $\$ 200.00$ | $\$ 0.00$ | $\$ 200.00$ |  | $\$ 200.00$ | $0.00 \%$ |
| SUPPLIES | $\$ 2,000.00$ | $\$ 1,976.26$ | $\$ 23.74$ | $\$ 14.48$ | $\$ 9.26$ | $99.54 \%$ |
| PROPANE | $\$ 6,000.00$ | $\$ 7,401.25$ | $-\$ 1,401.25$ |  | $-\$ 1,401.25$ | $123.35 \%$ |
| ELECTRIC | $\$ 2,730.00$ | $\$ 1,941.22$ | $\$ 788.78$ | $\$ 214.82$ | $\$ 573.96$ | $78.98 \%$ |
| WATER | $\$ 250.00$ | $\$ 97.50$ | $\$ 152.50$ | $\$ 158.40$ | $-\$ 5.90$ | $102.36 \%$ |
| TELEPHONE | $\$ 2,665.00$ | $\$ 2,502.34$ | $\$ 162.66$ | $\$ 99.35$ | $\$ 63.31$ | $97.62 \%$ |
| B\&G MAINT | $\$ 1,000.00$ | $\$ 1,676.04$ | $-\$ 676.04$ |  | $-\$ 676.04$ | $167.60 \%$ |
| SUMMER PROG | $\$ 70.00$ | $\$ 70.00$ | $\$ 0.00$ |  | $\$ 0.00$ | $100.00 \%$ |
| MOWING | $\$ 5,500.00$ | $\$ 4,140.00$ | $\$ 1,360.00$ | $\$ 800.00$ | $\$ 560.00$ | $89.82 \%$ |
| JANITORIAL | $\$ 2,500.00$ | $\$ 1,852.30$ | $\$ 647.70$ |  | $\$ 647.70$ | $74.09 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 2 5 , 8 9 2 . 5 0}$ | $\mathbf{\$ 2 4 , 6 0 4 . 5 6}$ | $\mathbf{\$ 1 , 2 8 7 . 9 4}$ | $\mathbf{\$ 1 , 2 8 7 . 0 5}$ | $\mathbf{\$ 0 . 8 9}$ | $\mathbf{1 0 0 . 0 0 \%}$ |

MILL FIELD

| OPERATION | $\$ 5,000.00$ |
| :--- | ---: |
| BUILD MAINT | $\$ 3,635.07$ |
|  |  |
| SUBTOTAL | $\mathbf{\$ 8 , 6 3 5 . 0 7}$ |


| \$2,930.43 | $\$ 2,069.57$ | $\$ 602.00$ | $\$ 1,467.57$ | $70.65 \%$ |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 0.00$ | $\$ 3,635.07$ |  | $\$ 3,635.07$ | $0.00 \%$ |
|  |  |  |  |  |
| $\mathbf{\$ 2 , 9 3 0 . 4 3}$ | $\mathbf{\$ 5 , 7 0 4 . 6 4}$ | $\mathbf{\$ 6 0 2 . 0 0}$ | $\mathbf{\$ 5 , 1 0 2 . 6 4}$ | $\mathbf{4 0 . 9 1 \%}$ |

## CEMETERIES

| FRIENDS |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| MOWING | $\$ 0.00$ | $\$ 2,960.00$ | $-\$ 2,960.00$ | $\$ 360.00$ | $-\$ 3,320.00$ |  |
| HILLSIDE |  |  |  |  |  |  |
| WATER | $\$ 0.00$ | $\$ 48.75$ | $-\$ 48.75$ | $\$ 48.75$ | $-\$ 97.50$ |  |
| MOWING | $\$ 0.00$ | $\$ 20,325.00$ | $-\$ 20,325.00$ | $\$ 980.00$ | $-\$ 21,305.00$ |  |
| MTPLEASANT | $\$ 0.00$ | $\$ 6,640.00$ | $-\$ 6,640.00$ | $\$ 940.00$ | $-\$ 7,580.00$ |  |
| MOWING |  |  |  |  |  |  |
| NEAL | $\$ 0.00$ | $\$ 690.00$ | $-\$ 690.00$ | $\$ 120.00$ | $-\$ 810.00$ |  |
| MOWING | $\$ 0.00$ | $\$ 5,250.00$ | $-\$ 5,250.00$ | $\$ 660.00$ | $-\$ 5,910.00$ |  |
| PRIVATE | $\$ \mathbf{0 . 0 0}$ | $\$ 35,913.75$ | $-\$ 35,913.75$ | $\$ 3,108.75$ | $-\$ 39,022.50$ |  |
| MOWING |  |  |  |  |  |  |
| SUBTOTAL |  |  |  |  |  |  |

GENERAL ASSTISTANCE

| OPERATION | $\$ 7,500.00$ | $\$ 414.90$ | $\$ 7,085.10$ |  | $\$ 7,085.10$ | $5.53 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| SUBTOTAL | $\mathbf{\$ 7 , 5 0 0 . 0 0}$ | $\mathbf{\$ 4 1 4 . 9 0}$ | $\mathbf{\$ 7 , 0 8 5 . 1 0}$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{\$ 7 , 0 8 5 . 1 0}$ | $\mathbf{5 . 5 3 \%}$ |

## DEPARTMENT

## MSAD 60

| OPERATION | $\$ 5,771,377.00$ | $\$ 5,771,377.00$ | $\$ 0.00$ |  | $\$ 0.00$ | $100.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| SUBTOTAL | $\mathbf{\$ 5 , 7 7 1 , 3 7 7 . 0 0}$ | $\mathbf{\$ 5 , 7 7 1 , 3 7 7 . 0 0}$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0 \%}$ |

## PROTECTION

| ELECTRIC | $\$ 36,000.00$ | $\$ 32,475.58$ | $\$ 3,524.42$ | $\$ 3,374.04$ | $\$ 150.38$ | $99.58 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| DISPATCH | $\$ 87,400.00$ | $\$ 87,818.36$ | $-\$ 418.36$ |  | $-\$ 418.36$ | $100.48 \%$ |
| HYDRANT RNT | $\$ 126,400.00$ | $\$ 94,788.00$ | $\$ 31,612.00$ | $\$ 31,596.0$ | $\$ 16.00$ | $99.99 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 2 4 9 , 8 0 0 . 0 0}$ | $\mathbf{\$ 2 1 5 , 0 8 1 . 9 4}$ | $\mathbf{\$ 3 4 , 7 1 8 . 0 6}$ | $\mathbf{\$ 3 4 , 9 7 0 . 0}$ | $\mathbf{- \$ 2 5 1 . 9 8}$ | $\mathbf{1 0 0 . 1 0 \%}$ |

## POLICE DEPARTMENT

|  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| OPERATION | $\$ 10,641.96$ | $\$ 25,332.06$ | $-\$ 14,690.10$ |  | $-\$ 14,690.10$ | $238.04 \%$ |
| TRAIN/EDUC | $\$ 13,070.00$ | $\$ 11,109.31$ | $\$ 1,960.69$ |  | $\$ 1,960.69$ | $85.00 \%$ |
| COMPUTER | $\$ 11,490.00$ | $\$ 10,432.69$ | $\$ 1,057.31$ | $\$ 84.45$ | $\$ 972.86$ | $91.53 \%$ |
| EVIDENCE | $\$ 1,500.00$ | $\$ 772.73$ | $\$ 727.27$ | $\$ 205.65$ | $\$ 521.62$ | $65.23 \%$ |
| UNIFORMS | $\$ 12,900.00$ | $\$ 9,665.36$ | $\$ 3,234.64$ | $\$ 1,949.40$ | $\$ 1,285.24$ | $90.04 \%$ |
| SUPPLIES | $\$ 3,500.00$ | $\$ 1,937.55$ | $\$ 1,562.45$ | $\$ 478.14$ | $\$ 1,084.31$ | $69.02 \%$ |
| EQUIPMENT | $\$ 2,590.00$ | $\$ 1,295.11$ | $\$ 1,294.89$ |  | $\$ 1,294.89$ | $50.00 \%$ |
| TELEPHONE | $\$ 6,880.00$ | $\$ 6,197.58$ | $\$ 682.42$ | $\$ 593.39$ | $\$ 89.03$ | $98.71 \%$ |
| FUEL/GAS | $\$ 19,125.00$ | $\$ 14,692.07$ | $\$ 4,432.93$ | $\$ 1,389.80$ | $\$ 3,043.13$ | $84.09 \%$ |
| TIRES | $\$ 2,860.00$ | $\$ 0.00$ | $\$ 2,860.00$ | $\$ 2,736.00$ | $\$ 124.00$ | $95.66 \%$ |
| INSURANCE | $\$ 151,800.00$ | $\$ 116,181.43$ | $\$ 35,618.57$ | $\$ 100.00$ | $\$ 35,518.57$ | $76.60 \%$ |
| MSRS | $\$ 25,300.00$ | $\$ 32,473.30$ | $-\$ 7,173.30$ |  | $-\$ 7,173.30$ | $128.35 \%$ |
| REG SALARY 1 | $\$ 570,500.00$ | $\$ 592,781.15$ | $-\$ 22,281.15$ |  | $-\$ 22,281.15$ | $103.91 \%$ |
| REG OT 1 | $\$ 15,000.00$ | $\$ 13,051.11$ | $\$ 1,948.89$ |  | $\$ 1,948.89$ | $87.01 \%$ |
| REG SALARY 2 | $\$ 10,425.00$ | $\$ 0.00$ | $\$ 10,425.00$ |  | $\$ 10,425.00$ | $0.00 \%$ |
| DARE | $\$ 1,200.00$ | $\$ 905.25$ | $\$ 294.75$ |  | $\$ 294.75$ | $75.44 \%$ |
| DETAIL PAY | $\$ 27,247.01$ | $\$ 29,026.44$ | $-\$ 1,779.43$ |  | $-\$ 1,779.43$ | $106.53 \%$ |
| VEHICLE MAIN | $\$ 6,000.00$ | $\$ 5,281.00$ | $\$ 719.00$ |  | $\$ 719.00$ | $88.02 \%$ |
| SUBTOTAL | $\$ 892,028.97$ | $\$ 871,134.14$ | $\$ 20,894.83$ | $\$ 7,536.83$ | $\$ 13,358.00$ | $98.50 \%$ |

## FIRE DEPARTMENT

| OPERATION | $\$ 0.00$ | $\$ 8,542.49$ | $-\$ 8,542.49$ |  | $-\$ 8,542.49$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| TRAIN/EDUC | $\$ 3,000.00$ | $\$ 1,294.60$ | $\$ 1,705.40$ |  | $\$ 1,705.40$ | $43.15 \%$ |
| MISC. | $\$ 2,000.00$ | $\$ 1,795.00$ | $\$ 205.00$ |  | $\$ 205.00$ | $89.75 \%$ |
| SUPPLIES | $\$ 800.00$ | $\$ 1,645.72$ | $-\$ 845.72$ | $\$ 2.97$ | $-\$ 848.69$ | $206.09 \%$ |
| EQUIPMENT | $\$ 22,600.00$ | $\$ 22,065.14$ | $\$ 534.86$ | $\$ 979.92$ | $-\$ 445.06$ | $101.97 \%$ |
| UTILITIES | $\$ 7,500.00$ | $\$ 3,700.74$ | $\$ 3,799.26$ | $\$ 993.05$ | $\$ 2,806.21$ | $62.58 \%$ |
| HEATING OIL | $\$ 9,500.00$ | $\$ 9,711.88$ | $-\$ 211.88$ |  | $-\$ 211.88$ | $102.23 \%$ |
| WATER | $\$ 0.00$ | $\$ 146.25$ | $-\$ 146.25$ | $\$ 48.75$ | $-\$ 195.00$ |  |
| TELEPHONE | $\$ 0.00$ | $\$ 1,749.80$ | $-\$ 1,749.80$ | $\$ 160.78$ | $-\$ 1,910.58$ |  |
| FUEL/GAS | $\$ 1,000.00$ | $\$ 142.45$ | $\$ 857.55$ | $\$ 25.32$ | $\$ 832.23$ | $16.78 \%$ |
|  |  | 46 |  |  |  |  |


| DEPARTMENT <br> Account | Budget | Expenses | Pre-Accrued <br> Balance | Accrued <br> Expenses | Percent <br> Balance <br> Expended |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| INSURANCES | $\$ 21,500.00$ | $\$ 25,371.12$ | $-\$ 3,871.12$ |  | $-\$ 3,871.12$ | $118.01 \%$ |
| PREVENTION | $\$ 700.00$ | $\$ 392.83$ | $\$ 307.17$ |  | $\$ 307.17$ | $56.12 \%$ |
| REG SALARY 1 | $\$ 26,000.00$ | $\$ 24,041.72$ | $\$ 1,958.28$ |  | $\$ 1,958.28$ | $92.47 \%$ |
| OFFICER STPD | $\$ 23,110.00$ | $\$ 22,860.00$ | $\$ 250.00$ |  | $\$ 250.00$ | $98.92 \%$ |
| EQUIP MAINT | $\$ 5,000.00$ | $\$ 3,527.92$ | $\$ 1,472.08$ | $\$ 145.52$ | $\$ 1,326.56$ | $73.47 \%$ |
| B\&G MAINT | $\$ 3,700.00$ | $\$ 325.99$ | $\$ 3,374.01$ |  | $\$ 3,374.01$ | $8.81 \%$ |
| VEHICLE MAIN | $\$ 10,000.00$ | $\$ 11,260.32$ | $-\$ 1,260.32$ | $\$ 860.00$ | $-\$ 2,120.32$ | $121.20 \%$ |
| MOWING | $\$ 0.00$ | $\$ 970.00$ | $-\$ 970.00$ | $\$ 200.00$ | $-\$ 1,170.00$ |  |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 1 3 6 , 4 1 0 . 0 0}$ | $\mathbf{\$ 1 3 9 , 5 4 3 . 9 7}$ | $\mathbf{\$ 3 , 1 3 3 . 9 7}$ | $\mathbf{\$ 3 , 4 1 6 . 3 1}$ | $\mathbf{- \$ 6 , 5 5 0 . 2 8}$ | $\mathbf{1 0 4 . 8 0 \%}$ |

RESCUE SQUAD, INC.

| OPERATION | $\$ 20,000.00$ | $\$ 34,419.01$ | $-\$ 14,419.01$ |  | $-\$ 14,419.01$ | $172.10 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| TRAIN/EDUC | $\$ 1,000.00$ | $\$ 2,076.67$ | $-\$ 1,076.67$ |  | $-\$ 1,076.67$ | $207.67 \%$ |
| DUES/FEES | $\$ 575.00$ | $\$ 0.00$ | $\$ 575.00$ |  | $\$ 575.00$ | $0.00 \%$ |
| SUPPLIES | $\$ 19,000.00$ | $\$ 13,562.90$ | $\$ 5,437.10$ |  | $\$ 5,437.10$ | $71.38 \%$ |
| RADIO | $\$ 500.00$ | $\$ 13.00$ | $\$ 487.00$ |  | $\$ 487.00$ | $2.60 \%$ |
| OXYGEN | $\$ 500.00$ | $\$ 0.00$ | $\$ 500.00$ |  | $\$ 500.00$ | $0.00 \%$ |
| PROPANE | $\$ 500.00$ | $\$ 431.04$ | $\$ 68.96$ |  | $\$ 68.96$ | $86.21 \%$ |
| UTILITIES | $\$ 0.00$ | $\$ 600.99$ | $-\$ 600.99$ |  | $-\$ 600.99$ |  |
| ELECTRIC | $\$ 2,750.00$ | $\$ 2,618.76$ | $\$ 131.24$ | $\$ 176.72$ | $-\$ 45.48$ | $101.65 \%$ |
| HEATING OIL | $\$ 7,300.00$ | $\$ 4,134.05$ | $\$ 3,165.95$ |  | $\$ 3,165.95$ | $56.63 \%$ |
| WATER | $\$ 200.00$ | $\$ 203.12$ | $-\$ 3.12$ |  | $-\$ 3.12$ | $101.56 \%$ |
| TELEPHONE | $\$ 1,400.00$ | $\$ 1,290.31$ | $\$ 109.69$ | $\$ 114.17$ | $-\$ 4.48$ | $100.32 \%$ |
| FUEL/GAS | $\$ 1,000.00$ | $\$ 514.73$ | $\$ 485.27$ |  | $\$ 485.27$ | $51.47 \%$ |
| INSURANCES | $\$ 18,000.00$ | $\$ 20,506.00$ | $-\$ 2,506.00$ |  | $-\$ 2,506.00$ | $113.92 \%$ |
| TAX MAPPING | $\$ 0.00$ | $\$ 52.93$ | $-\$ 52.93$ |  | $-\$ 52.93$ |  |
| FICA/MEDICAR | $\$ 24,578.00$ | $\$ 22,305.25$ | $\$ 2,272.75$ |  | $\$ 2,272.75$ | $90.75 \%$ |
| INSURANCE | $\$ 21,800.00$ | $\$ 18,275.13$ | $\$ 3,524.87$ |  | $\$ 3,524.87$ | $83.83 \%$ |
| REG SALARY 1 | $\$ 281,215.00$ | $\$ 282,283.78$ | $-\$ 1,068.78$ |  | $-\$ 1,068.78)$ | $100.38 \%$ |
| REG OT 1 | $\$ 0.00$ | $\$ 8,214.08$ | $-\$ 8,214.08$ |  | $-\$ 8,214.08$ |  |
| OFFICER STPD | $\$ 26,990.00$ | $\$ 1,400.00$ | $\$ 25,590.00$ |  | $\$ 25,590.00$ | $5.19 \%$ |
| EQUIP MAINT | $\$ 5,000.00$ | $\$ 2,808.00$ | $\$ 2,192.00$ |  | $\$ 2,192.00$ | $56.16 \%$ |
| BUILD MAINT | $\$ 1,500.00$ | $\$ 4,465.49$ | $-\$ 2,965.49$ |  | $-\$ 2,965.49$ | $297.70 \%$ |
| VEHICLE MAIN | $\$ 6,000.00$ | $\$ 6,088.11$ | $-\$ 88.11$ |  | $-\$ 88.11$ | $101.47 \%$ |
| SUBTOTAL | $\$ 439,808.00$ | $\$ 426,263.35$ | $\$ 13,544.65$ | $\$ 290.89$ | $\$ 13,253.76$ | $\mathbf{9 6 . 9 9 \%}$ |

## ANIMAL CONTROL

| OPERATION | $\$ 32,209.81$ | $\$ 17,355.64$ | $\$ 14,854.17$ | $\$ 125.00$ | $\$ 14,729.17$ | $54.27 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| SUBTOTAL | $\mathbf{\$ 3 2 , 2 0 9 . 8 1}$ | $\mathbf{\$ 1 7 , 3 5 5 . 6 4}$ | $\mathbf{\$ 1 4 , 8 5 4 . 1 7}$ | $\mathbf{\$ 1 2 5 . 0 0}$ | $\mathbf{\$ 1 4 , 7 2 9 . 1 7}$ | $\mathbf{5 4 . 2 7 \%}$ |

Budget Expenses Balance Expenses Balance Expended

## SAD 60 SCHOOL RESOURCE OFFICER

| INSURANCE | $\$ 0.00$ | $\$ 18,647.13-\$ 18,647.13$ | $-\$ 18,647.13$ |  |  |
| :--- | ---: | :---: | :---: | :---: | :---: |
| REG SALARY 1 | $\$ 18,000.00$ | $\$ 57,750.20-\$ 39,750.20$ | $-\$ 39,750.20$ | $320.83 \%$ |  |
| REG OT 1 | $\$ 0.00$ | $\$ 1,925.95$ | $-\$ 1,925.95$ | $-\$ 1,925.95$ |  |
|  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 1 8 , 0 0 0 . 0 0}$ | $\mathbf{\$ 7 8 , 3 2 3 . 2 8}$ | $\mathbf{- \$ 6 0 , 3 2 3 . 2 8}$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{- \$ 6 0 , 3 2 3 . 2 8} \mathbf{4 3 5 . 1 3 \%}$ |

## PUBLIC WORKS

| OPERATION | $\$ 0.00$ | $\$ 1,495.79$ | $-\$ 1,495.79$ |  | $-\$ 1,495.79$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| SUPPLIES | $\$ 1,500.00$ | $\$ 436.63$ | $\$ 1,063.37$ | $\$ 100.00$ | $\$ 963.37$ | $35.78 \%$ |
| RESURFACING | $\$ 291,947.18$ | $\$ 303,280.89$ | $-\$ 11,333.71$ |  | $-\$ 11,333.71$ | $103.88 \%$ |
| PATCH | $\$ 6,348.85$ | $\$ 6,421.22$ | $-\$ 72.37$ |  | $-\$ 72.37$ | $101.14 \%$ |
| SIDEWALKS | $\$ 18,379.62$ | $\$ 2,025.00$ | $\$ 16,354.62$ |  | $\$ 16,354.62$ | $11.02 \%$ |
| PARTS | $\$ 40,000.00$ | $\$ 56,911.69$ | $-\$ 16,911.69$ | $\$ 160.20$ | $-\$ 17,071.89$ | $142.68 \%$ |
| VEHICLE OIL | $\$ 3,000.00$ | $\$ 994.66$ | $\$ 2,005.34$ |  | $\$ 2,005.34$ | $33.16 \%$ |
| ELECTRIC | $\$ 800.00$ | $\$ 1,206.12$ | $-\$ 406.12$ | $\$ 83.02$ | $-\$ 489.14$ | $161.14 \%$ |
| HEATING OIL | $\$ 8,100.00$ | $\$ 6,779.67$ | $\$ 1,320.33$ |  | $\$ 1,320.33$ | $83.70 \%$ |
| WATER | $\$ 500.00$ | $\$ 364.95$ | $\$ 135.05$ | $\$ 121.65$ | $\$ 13.40$ | $97.32 \%$ |
| TELEPHONE | $\$ 1,000.00$ | $\$ 938.93$ | $\$ 61.07$ | $\$ 82.55$ | $-\$ 21.48$ | $102.15 \%$ |
| FUEL/GAS | $\$ 13,000.00$ | $\$ 12,723.30$ | $\$ 276.70$ | $\$ 1,606.49$ | $\$ 1,329.79$ | $110.23 \%$ |
| INSURANCE | $\$ 65,825.00$ | $\$ 57,388.49$ | $\$ 8,436.51$ |  | $\$ 8,436.51$ | $87.18 \%$ |
| MSRS | $\$ 14,725.00$ | $\$ 14,232.35$ | $\$ 492.65$ |  | $\$ 492.65$ | $96.65 \%$ |
| REG SALARY 1 | $\$ 189,500.00$ | $\$ 191,237.91$ | $-\$ 1,737.91$ |  | $-\$ 1,737.91$ | $100.92 \%$ |
| REG OT 1 | $\$ 12,000.00$ | $\$ 21,942.31$ | $-\$ 9,942.31$ |  | $-\$ 9,942.31$ | $182.85 \%$ |
| RDS/BRDGS | $\$ 35,000.00$ | $\$ 28,644.96$ | $\$ 6,355.04$ | $\$ 2,300.00$ | $\$ 4,055.04$ | $88.41 \%$ |
| CUT BRUSH | $\$ 6,000.00$ | $\$ 5,600.00$ | $\$ 400.00$ |  | $\$ 400.00$ | $93.33 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\$ 707,625.65$ | $\$ 712,624.87$ | $-\$ 4,999.22$ | $\$ 4,453.91$ | $-\$ 9,453.13$ | $101.34 \%$ |

## WINTER PUBLIC WORKS

| OPERATION | $\$ 125,000.00$ | $\$ 11,311.68$ | $\$ 113,688.32$ |
| :--- | ---: | ---: | ---: |
| SALT/SAND | $\$ 0.00$ | $\$ 93,766.64$ | $-\$ 93,766.64$ |
| FUEL/GAS | $\$ 0.00$ | $\$ 16,801.37$ | $-\$ 16,801.37$ |
| REG SALARY 1 | $\$ 0.00$ | $\$ 17,636.25$ | $-\$ 17,636.25$ |
| REG OT 1 | $\$ 0.00$ | $\$ 300.00$ | $-\$ 300.00$ |
|  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 1 2 5 , 0 0 0 . 0 0}$ | $\mathbf{\$ 1 3 9 , 8 1 5 . 9 4}$ | $\mathbf{- \$ 1 4 , 8 1 5 . 9 4}$ |

\$113,688.32 9.05\% -\$93,766.64
-\$16,801.37
-\$17,636.25
-\$300.00
\$0.00 -\$14,815.94 111.85\%

## PAY AS YOU THROW

| OPERATION | $\$ 78,500.00$ | $\$ 79,357.44$ | $-\$ 857.44$ | $\$ 6,198.80$ | $-\$ 7,056.24$ | $108.99 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| PAYT BAGS | $\$ 14,000.00$ | $\$ 10,471.00$ | $\$ 3,529.00$ |  | $\$ 3,529.00$ | $74.79 \%$ |
| RECYCLING | $\$ 15,000.00$ | $\$ 0.00$ | $\$ 15,000.00$ |  | $\$ 15,000.00$ | $0.00 \%$ |
|  |  |  |  |  |  |  |
| SUBTOTAL | $\mathbf{\$ 1 0 7 , 5 0 0 . 0 0}$ | $\mathbf{\$ 8 9 , 8 2 8 . 4 4}$ | $\mathbf{\$ 1 7 , 6 7 1 . 5 6}$ | $\mathbf{\$ 6 , 1 9 8 . 8 0}$ | $\mathbf{\$ 1 1 , 4 7 2 . 7 6}$ | $\mathbf{8 9 . 3 3 \%}$ |


| OPERATION | $\$ 12,000.00$ | $\$ 14,095.22$ | $-\$ 2,095.22$ |  | $\$ 663.50$ | $-\$ 2,758.72$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| $122.99 \%$ |  |  |  |  |  |  |
| TRAIN/EDUC | $\$ 400.00$ | $\$ 0.00$ | $\$ 400.00$ |  | $\$ 400.00$ | $0.00 \%$ |
| SUPPLIES | $\$ 2,000.00$ | $\$ 1,115.48$ | $\$ 884.52$ |  | $\$ 884.52$ | $55.77 \%$ |
| PROPANE | $\$ 350.00$ | $\$ 183.90$ | $\$ 166.10$ |  | $\$ 166.10$ | $52.54 \%$ |
| PARTS | $\$ 2,500.00$ | $\$ 2,319.31$ | $\$ 180.69$ |  | $\$ 180.69$ | $92.77 \%$ |
| ELECTRIC | $\$ 3,500.00$ | $\$ 1,951.09$ | $\$ 1,548.91$ | $\$ 145.25$ | $\$ 1,403.66$ | $59.90 \%$ |
| WATER | $\$ 175.00$ | $\$ 158.43$ | $\$ 16.57$ | $\$ 48.75$ | $-\$ 32.18$ | $118.39 \%$ |
| TELEPHONE | $\$ 350.00$ | $\$ 397.47$ | $-\$ 47.47$ | $\$ 36.11$ | $-\$ 83.58$ | $123.88 \%$ |
| INSURANCE | $\$ 24,500.00$ | $\$ 21,471.73$ | $\$ 3,028.27$ |  | $\$ 3,028.27$ | $87.64 \%$ |
| REG SALARY 1 | $\$ 80,500.00$ | $\$ 76,613.33$ | $\$ 3,886.67$ |  | $\$ 3,886.67$ | $95.17 \%$ |
| SUBTOTAL | $\mathbf{\$ 1 2 6 , 2 7 5 . 0 0}$ | $\mathbf{\$ 1 1 8 , 3 0 5 . 9 6}$ | $\mathbf{\$ 7 , 9 6 9 . 0 4}$ | $\mathbf{\$ 8 9 3 . 6 1}$ | $\mathbf{\$ 7 , 0 7 5 . 4 3}$ | $\mathbf{9 4 . 4 0 \%}$ |

TOTALS $\quad \$ 11,791,005.41 \mathbf{\$ 1 1 , 0 9 2 , 9 1 2 . 9 4} \mathbf{\$ 6 9 8 , 0 9 2 . 4 7} \quad \$ 86,989.98 \quad \$ 611,102.49 \quad 94.82 \%$

## Town of North BerwickVendor List FY2019

| Vendor | Paid | Vendor | Paid |
| :---: | :---: | :---: | :---: |
| 1ST RESPONDER NEWSPAPER | \$85.00 | ATLANTIC TACTICAL | \$1,366.51 |
| 2 WAY COMMUNICATIONS SER. | \$30,541.32 | AXON ENTERPRISE, INC | \$897.00 |
| A-1 ENVIRONMENTAL SERVICES | \$1,942.50 | BELGIAN MEADOWS | \$500.00 |
| AAA POLICE SUPPLY | \$6,009.40 | BEN'S UNIFORMS | \$3,604.51 |
| ABBOTT HILL TREE SERVICE | \$21,200.00 | BERGERON PROTECTIVE CLOTH | \$10,026.85 |
| ABBY CHIC | \$68.70 | BJ HICKMAN MAGIC | \$775.00 |
| ADAM CAVANAGH | \$207.98 | BJ'S WHOLESALE CLUB | \$115.00 |
| ADMIRAL FIRE \& SAFETY INC | \$386.68 | BLOW BROS. INC. | \$480.00 |
| AIDS RESPONSE SEACOAST | \$750.00 | BOTACH TACTICAL | \$2,112.00 |
| AIRGAS USA, LLC | \$1,426.50 | BOUND TREE MEDICAL | \$10,441.20 |
| AL NADEAU ELECTRIC LLC | \$175.00 | BOXES AND BAGS UNLIMITED | \$10,731.00 |
| ALLARD'S MARKET | \$147.05 | BRENNTAG NORTH AMERICA, INC | \$1,383.80 |
| ALLIED EQUIPMENT, LLC | \$340.00 | BRIAN DONAHUE | \$2,880.63 |
| AMERICAN EXPRESS | \$13,954.17 | BRIAN GOSSELIN | \$206.80 |
| AMERICAN LEGION | \$2,500.00 | BUSINESS EQUIPMENT UNLIMITED | \$2,515.06 |
| AMERICAN SECURITY ALARM INC | \$456.00 | C. C. CLEANERS | \$600.00 |
| AMERICAN STEEL \& ALUMINUM | \$717.50 | CABANA'S AUTO BODY, INC | \$795.95 |
| ANIMAL WELFARE | \$2,029.00 | CARING UNLIMITED, INC. | \$1,373.00 |
| ANIMAL WELFARE SOCIETY INC | \$6,360.64 | CARPE DIEM COFFEE ROASTING | \$422.20 |
| ANNE WHITTEN | \$442.84 | CASSELLA | \$22,140.77 |
| APPLIED INDUSTRIAL TECH. | \$135.59 | CATERPILLAR FINANCIAL SER. | \$28,667.25 |
| AQUABOGGAN WATER PARK | \$1,275.00 | CENTRAL MAINE POWER CO. | \$54,103.86 |
| ARROW INTERNATIONAL, INC | \$752.50 | CENTRAL TIRE CO., INC. | \$1,101.58 |
| ASCAP | \$357.00 | CHALLENGER TEAMWEAR | \$2,108.50 |
| AT\&T MOBILITY | \$7,196.80 | CHANDLER'S AUTOMOTIVE | \$5,160.03 |
| ATLANTIC PARTNERS EMS, INC | \$840.00 | CHRISTINE M. DUDLEY | \$1,320.24 |
| ATLANTIC RECYCLING EQUIP. | \$7,534.47 | CINTAS FIRE PROTECTION | \$6,516.41 |

CINTAS FIRST AID \& SAFETY CITY OF SANFORD CITY OF SANFORD FIRE DEPT CIVIL CONSULTANTS CLEAN O RAMA, INC.
CLIA LABORATORY PROGRAM COASTAL TRUCK \& AUTO BODY COLLINS SHEET METAL INC COMMUNITY MUTUAL AID ASSOC. COMSTAR ATED COMM
CORELOGIC
COUNTY OF YORK
CRAIG SKELTON
CREATIVE PRODUCT SOURCING.
CTI COMMUNICATION TECH
D. A. HURD LIBRARY
D.J.'S MUNICIPAL SUPPLY INC

DAN 'S AUTO \& TRUCK REPAIR
DANIEL KEZAR
DANIEL PELKEY
DARCY FLAHERTY
DEB \& DUKE MONOGRAMMERS
DELL MARKETING LP
DENNIS K. BURKE, INC.
DEPART. OF ENVIRON. PROTECT
DEPT OF PUBLIC SAFETY
DEREK FITZGERALD
DEWEY'S LUMBER DIRIGO SAFETY, LLC DIRIGO WASTE OIL DIRIGO WASTE OIL
DONALD WYKSTRA DOVER MOTOR MART, FM, INC DOWN MAINE VETERINARY CLINIC DRUMMOND WOODSUM DWAYNE CLEMENT CONST DWAYNE MORIN EAGLE POINT GUN/T.J. MORRIS EASTERN FIRE SERVICES, INC. EDISON PRESS
ELECTION SYSTEMS \& SOFTWARE ELECTRIC LIGHT COMPANY, INC. ELLIOTT ENTERPRISES, INC.
ENE SYSTEMS OF NEW HAMPSHIRE ERIC'S INSTANT LAWNS

## ERNEST ROSE JR

EVO ROCK \& FIT
F. M. ABBOTT POWER EQUIPMENT FASTENAL CO
FISHER AUTO PARTS
FIX IT DAD
FLEET SCREEN, LTD
FOREMOST PROMOTIONS
FREIGHTLINER OF MAINE, INC.
FUNTOWN/SPLASHTOWN USA, INC G.H. BERLIN WINWARD

GALETON GLOVES \& SAFETY

## 83,198.36

 \$2,625.00 \$326.60 \$961.82 $\$ 150.00$ $\$ 160.00$ \$1,000.00 \$12,577.77 \$9,946.52 \$261.38\$356,336.53 $\$ 340.96$ \$1,762.50 \$83,440.00 $\$ 189.90$ $\$ 518.00$ $\$ 80.00$

Vendor
GENEST PREC
GEOFFREY ALEVA
GEOFFREY ALEVA

GLEN CEFALO
GOLDMARK LLC
\$8,757.00 $\$ 150.00$
GRACE JORDAN
GREAT HILL SURVEY CO.
GROUP DYNAMIC, INC
GUY \& SONS CONSTRUCTION \$8,240.00
KIDS FREE TO GROW \$600.00
KORA BAND $\$ 200.00$
KORA SHRINE TEMPLE $\$ 300.00$

KRISTIE MICHAUD | $\$ 777.92$ |
| :--- |
| 80.00 |

KYLAN BOWDEN
$\$ 80.00$
KYLE RICHARD $\$ 80.00$

LAKES REGION FIRE APPARATUS \$860.00
LANDRY'S FURNITURE BARNS, INC \$820.94
LARRY'S AUTOMOTIVE $\$ 3,773.80$
LAUNDERITE CLEANERS $\$ 16.00$

LAURIENNE MARTIN
LAW ENFORCEMENT OFFICERS
LAWSON PRODUCTS INC
LIBBY-SCOTT INC

## Vendor

LITTLEFIELD LANDSCAPING
LOWE'S BUSINESS ACCT/GECRB MADDIE MARTIN
MADHATTER GRAPHICS
MAGICAL MOONWALKS
MAINE ANIMAL CONTROL ASSOC MAINE CHIEFS OF POLICE ASSOC. MAINE MUNICIPAL ASSOCIAT
MAINE MUNICIPAL TAX COL MAINE PERS
MAINE RESOURCE RECOVERY
ME STATE FEDERATION OF FIRE
ME TOWN \& CITY CLERK'S ASSO
ME TOWN \& CITY MANAGEMENT
ME WELFARE DIRECTOR'S ASSOC
MARCUS GALE
MARDEN'S SURPLUS \& SALVAGE
MARIANNE BENEDICT
MARKS PRINTING HOUSE
MARY KINNEY
MATHESON TRI-GAS, INC
MATTHEW BEGIN
MBOIA
MCFARLAND SPRING CORP.
MEMIC
MICHAEL D JOHNSON
MICHAEL DUNN
MICK BODYWORKS \& TRUCK
MICK CONSTRUCTION CORP.
MMEHT
MORTON SALT
MPX
N E ASSOC. OF CHIEFS OF POLICE NADINE GOOKIN
NAPA AUTO PARTS
NATIONAL ASSOC OF SCHOOL
NEPTUNE, INC.
NEST \& SONS, INC
NEW ENGLAND SPRAY TECH
NEW ENGLAND STATE POLICE
NICHOLAS PELLETIER
NO. BERWICK ROD \& GUN CLUB
NOAH MAYROSE
NO BERWICK ATHLETIC ASSOC
NO BERWICK HISTORICAL SOC
NO BERWICK POLICE BENE
NO BERWICK SANITARY DIST
NO BERWICK WATER DIST
NORTHEAST ELECTRICAL DIST
NORTHEAST EMERGENCY APP
NORTHEAST HYDRAULICS, INC.
NORTHEAST RESOURCE REC
OCEANSIDE RUBBISH INC
OGUNQUIT FIRE COMPANY ORKIN
OSSIPEE MOUNTAIN ELEC
OTIS ELEVATOR CO
OVERHEAD DOOR COMPANY
P. GAGNON \& SON, INC

PAINTING BY NORTHEAST
$\$ 535.50$
\$3,517.90 $\$ 80.00$ $\$ 988.00$
\$1,855.00
$\$ 50.00$ $\$ 563.50$ \$102,930.81 \$7,847.06 \$139,964.92 \$2,197.20 $\$ 795.00$ $\$ 400.00$ \$162.77 $\$ 60.00$ \$300.00 \$824.77 \$200.00 $\$ 57.50$

Vendor

## \$2,808.00

$\$ 2,808.00$
$\$ 31,084.19$
\$31,084.19
\$46,115.95 $\$ 304.00$
$\$ 9,500.00$ \$823.08

SWANK MOTION PICTURES
TAYLOR RENTAL
THE LIFEFLIGHT FOUNDATION THOMAS COLLEGE
THOMAS L WELLWOOD
TIME WARNER CABLE
TIMOTHY NIEHOFF
TMDE CALIBRATION LABS, INC.
TOWER PUBLISHING
TOWN OF BERWICK
TOWN OF ELIOT
TOWN OF KITTERY
TOWN OF NORTH BERWICK
TOWN OF SOUTH BERWICK
TREASURER MSAD \#60
TREASURER STATE OF MAINE
TREASURER STATE OF ME INLAN TRI-CITY MASONRY, INC

UNDERWOOD ENGINEERS, INC \$2,806.40 | UNITED STATES TREASURY | $\$ 2,806.40$ |
| :--- | ---: |
| 46.55 |  | UNIVERSITY OF NEW HAMPSHIRE $\$ 1,000.00$ URBAN AIR TRAMPOLINE PARK \$1,305.00 US BANK CORPORATE TRUST VERIZON WIRELESS

VFIS BENEFITS DIVISION VIKING-CIVES OF MAINE VIP CHARTER COACHES, INC. W B MASON CO., INC. \$44,566.00 \$13,928.50 \$1,600.00 \$3,695.82 \$4,041.67 \$400.77
WILLIAM E GERRY
WITMER PUBLIC SAFETY GROUP

## Town of North Berwick Employees Salaries FY 2019

| Name | Position | Regular | Overtime | Total Salary |
| :---: | :---: | :---: | :---: | :---: |
| MARIANNE BENEDICT | Dep. Treasurer | \$52,634.38 |  | \$52,634.38 |
| KATHRYN JACQUES | Dep. Tax Collector | \$57,324.80 |  | \$57,324.80 |
| CHRISTINE DUDLEY | Town Clerk | \$57,324.80 |  | \$57,324.80 |
| REBECCA CARTER | Customer Service Rep. | \$30,171.47 |  | \$30,171.47 |
| SUSAN NIEHOFF | Stenographer | \$5,170.65 |  | \$5,170.65 |
| TIMOTHY KEZAR | Moderator | \$200.00 |  | \$200.00 |
| BARRY ABBOTT | Moderator | \$75.00 |  | \$75.00 |
| DWAYNE MORIN | Town Manager | \$111,276.00 |  | \$111,276.00 |
| ROGER FRECHETTE | Code Enforcement Officer | \$65,667.60 |  | \$65,667.60 |
| WENDY COWAN | Selectman | \$1,000.00 |  | \$1,000.00 |
| MICHAEL JOHNSON, JR. | Selectman | \$1,000.00 |  | \$1,000.00 |
| JONATHAN HALL | Selectman | \$1,200.00 |  | \$1,200.00 |
| MICHAEL JOHNSON, SR | Selectman | \$1,000.00 |  | \$1,000.00 |
| CHARLES GALEMMO | Selectman | \$1,000.00 |  | \$1,000.00 |


| Name | Position | Regular | Overtime | Total Salary |
| :---: | :---: | :---: | :---: | :---: |
| LAURA EVES | Ballot Clerk | \$140.00 |  | \$140.00 |
| SUSAN CALER | Ballot Clerk | \$280.25 |  | \$280.25 |
| LISA CORCORAN | Ballot Clerk | \$217.00 |  | \$217.00 |
| SUSAN OUELLETTE | Ballot Clerk | \$280.25 |  | \$280.25 |
| LINDA PETERSON | Ballot Clerk | \$302.25 |  | \$302.25 |
| GREGG DREW | Ballot Clerk | \$140.00 |  | \$140.00 |
| MICHAEL JOHNSON | Ballot Clerk | \$140.00 |  | \$140.00 |
| NANCY DENNETT | Ballot Clerk | \$140.00 |  | \$140.00 |
| SHIRLEY PATASTONE | Ballot Clerk | \$140.00 |  | \$140.00 |
| GRETCHEN WEST | Ballot Clerk | \$122.00 |  | \$122.00 |
| KAREN CORDIER | Ballot Clerk | \$217.00 |  | \$217.00 |
| JOANN FOSTER | Ballot Clerk | \$140.00 |  | \$140.00 |
| SHARON LITVINCHYK | Ballot Clerk | \$155.00 |  | \$155.00 |
| EUGENE KELLEY | Custodian | \$4,788.00 |  | \$4,788.00 |
| RICHARD WILSON | Custodian | \$8,830.25 |  | \$8,830.25 |
| STEPHEN PEASLEY | Police Chief | \$86,860.80 | \$495.00* | \$87,355.80 |
| LEO HARRIMAN | Police Captain | \$40,903.20 |  | \$40,903.20 |
| JAMES MOULTON | Police Lieutenant | \$73,371.72 | \$382.50* | \$73,754.22 |
| ROBERT KEARNS | Police Sergeant | \$63,255.00 | \$382.50* | \$63,637.50 |
| JONATHAN KOELKER | School Resource Officer | \$57,750.02 | \$6,920.95* | \$64,671.15 |
| DANIEL PELKEY | Patrolman | \$58,112.40 | \$7,468.09* | \$65,580.49 |
| TIMOTHY NIEHOFF | Patrolman | \$46,458.94 | \$3,394.56* | \$49,853.50 |
| MATTHEW BEGIN | Patrolman | \$42,852.51 | \$5,734.68* | \$48,587.19 |
| BRIAN DONAHUE | Patrolman | \$47,937.78 | \$4,469.28* | \$52,407.06 |
| ROBERT WELCH | Patrolman | \$19,602.44 | \$1,773.12* | \$21,375.56 |
| PATRICK ROY | Patrolman | \$34,998.72 | \$4,587.12* | \$39,585.84 |
| WENDI DAUDELIN | Police Secretary | \$47,844.00 | \$474.08* | \$48,314.08 |
| MARTIN MORRISSEY | Reserve Officer | \$4,042.44 | \$607.50* | \$4,649.94 |
| KEITH PAGE | Reserve Officer | \$1,741.83 |  | \$1,741.83 |
| CHAD GERRISH | Reserve Officer | \$0.00 | \$202.50* | \$202.50 |
| DANA THERIAULT | Reserve Officer | \$7,702.70 | \$855.00* | \$8,557.70 |
| TODD HODGDON | Reserve Officer | \$18,384.01 | \$901.80* | \$19,285.81 |
| JASON LEGERE | Reserve Officer | \$171.48 |  | \$171.48 |
| MARY KINNEY | ACO | \$9,820.00 |  | \$9,820.00 |
| DONNA JAMES | Crossing Guard | \$2,500.00 |  | \$2,500.00 |
| CARRIE BROWN | Crossing Guard | \$1,400.00 |  | \$1,400.00 |
| MICHAEL DUNN | Road Foreman | \$58,830.06 | \$7,319.90 | \$66,149.96 |
| ERNEST ROSE JR | Public Works | \$44,141.20 | \$4,916.34 | \$49,057.54 |
| EVERETT SMITH | Public Works | \$43,877.45 | \$4,410.60 | \$48,588.05 |
| ROBERT MOULTON | Public Works | \$43,930.20 | \$4,995.47 | \$48,925.67 |
| ROBERT ROBBINS | Winter Public Works | \$4,899.34 |  | \$4,899.34 |
| ROBERT PLACE | Winter Public Works | \$8,812.80 |  | \$8,812.80 |
| JOHN PLACE | Winter Public Works | \$4,612.95 |  | \$4,612.95 |
| DARRYL MOORE | Winter Public Works | \$3,975.00 |  | \$3,975.00 |
| RICHARD ANDERSON | Transfer Station Super. | \$46,845.00 | \$236.25 | \$47,081.25 |
| KATE PHINNEY | Recycling Attendant | \$20,065.48 |  | \$20,065.48 |
| KEN ALLEN | Recycling Attendant | \$122.40 |  | \$122.40 |
| BETH PARKER | Recycling Attendant | \$2,802.80 |  | \$2,802.80 |
| JESSICA BARNES | Recycling Attendant | \$3,510.65 |  | \$3,510.65 |
| KRISTIE MICHAUD | Parks and Recreation Dir. | \$49,582.27 |  | \$49,582.27 |
| SHELBY HOWE | Summer Recreation | \$1,897.50 |  | \$1,897.50 |
| LAURA KIRKPATRICK | Summer Recreation | \$1,822.50 |  | \$1,822.50 |
| BARBARA COUTURE | Summer Recreation | \$990.00 |  | \$990.00 |


| Name | Position | Regular | Overtime | Total Salary |
| :---: | :---: | :---: | :---: | :---: |
| DANIEL KEZAR | Summer Recreation | \$1,892.50 |  | \$1,892.50 |
| SARA MAYROSE | Summer Recreation | \$1,987.13 |  | \$1,987.13 |
| DARCY FLAHERTY | Summer Recreation | \$2,576.25 |  | \$2,576.25 |
| DEANNA MORROW | Summer Recreation | \$2,497.50 |  | \$2,497.50 |
| KYLAN BOWDEN | Summer Recreation | \$1,878.31 |  | \$1,878.31 |
| KAILYN JACKSON | Summer Recreation | \$1,819.38 |  | \$1,819.38 |
| ALEX UPTON | Summer Recreation | \$1,847.50 |  | \$1,847.50 |
| HANNAH HOWES | Summer Recreation | \$3,020.50 |  | \$3,020.50 |
| MADELINE MARTIN | Summer Recreation | \$2,160.38 |  | \$2,160.38 |
| KYLE RICHARD | Summer Recreation | \$1,897.50 |  | \$1,897.50 |
| BRIAN GOSSELIN | Fire Chief | \$7,196.37 |  | \$7,196.37 |
| LARRY STRAFFIN | Dep. Fire Chief | \$7,193.95 |  | \$7,193.95 |
| MARK KELEWAE | Fire Captain | \$5,000.64 |  | \$5,000.64 |
| ROBERT ROBBINS | Fire Captain | \$4,734.14 |  | \$4,734.14 |
| RYAN SPRUSANSKY | Fire Lieutenant | \$3,394.78 |  | \$3,394.78 |
| JASON COFFIN | Fire Lieutentant | \$3,935.22 |  | \$3,935.22 |
| MICHAEL KELEWAE | Firefighter | \$113.32 |  | \$113.32 |
| JASON LANGELIER | Firefighter | \$839.11 |  | \$839.11 |
| STEVEN LANGELIER | Firefighter | \$26.43 |  | \$26.43 |
| CRAIG CURTIS | Firefighter | \$1,498.16 |  | \$1,498.16 |
| DAVID PARKER | Firefighter | \$1,340.67 |  | \$1,340.67 |
| JEFFREY HOLSHOUSER | Firefighter | \$1,472.24 |  | \$1,472.24 |
| STEVE VINCENT | Firefighter | \$458.12 |  | \$458.12 |
| LESLIE PARKER | Firefighter | \$355.09 |  | \$355.09 |
| RYAN BABCOCK | Firefighter | \$479.65 |  | \$479.65 |
| JOSHUA GOSSELIN | Firefighter | \$440.37 |  | \$440.37 |
| DEREK FITZGERALD | Firefighter | \$500.86 |  | \$500.86 |
| JOHN CLARK | Firefighter | \$268.56 |  | \$268.56 |
| MICHAEL BARKER | Firefighter | \$65.44 |  | \$65.44 |
| SCOTT BEAUDET | Firefighter | \$405.67 |  | \$405.67 |
| NICK CHARLESTON | Firefighter | \$647.16 |  | \$647.16 |
| SHAWN BAKER | Firefighter | \$528.00 |  | \$528.00 |
| CONNER FECTEAU | Firefighter | \$335.65 |  | \$480.53 |
| TOBY BOWDEN | Firefighter | \$1,351.78 |  | \$1,351.78 |
| DANIEL DUGAL | Firefighter | \$232.29 |  | \$232.29 |
| JEFFEERY FENDICK | Firefighter | \$334.89 |  | \$334.89 |
| CONNOR FECTEAU | Firefighter | \$278.10 |  | \$278.10 |
| WILLIAM GERRY | Firefighter | \$1,467.23 |  | \$335.65 |
| ANGEL SALLY | Firefighter | \$2,196.09 |  | \$2,196.09 |
| ZACHARY PHIPPS | Firefighter | \$666.28 |  | \$666.28 |
| ROBERT HARPER | Firefighter | \$48.00 |  | \$48.00 |
| ANNE WHITTEN | Planning Board | \$180.00 |  | \$180.00 |
| MATTHEW QUALLS | Planning Board | \$210.00 |  | \$210.00 |
| DAVID BALLARD | Planning Board | \$225.00 |  | \$225.00 |
| JON MORSE | Planning Board | \$240.00 |  | \$240.00 |
| GEOFFREY ALEVA | Planning Board | \$195.00 |  | \$195.00 |
| ANNETTE HUME | Planning Board | \$195.00 |  | \$195.00 |
| SCOTT STRYNAR | Planning Board | \$150.00 |  | \$1505.00 |
| TOTALS |  | \$1,478,280.50 | \$60,527.24 | 1,538,807.74 |

[^1]TAX PAYER LISTS FOR THE TOWN OF NORTH BERWICK


FY 2018 ANNUAL REPORT TOWN OF NORTH BERWICK, MAINE

## ASSESSORS NOTICE TO TAXPAYERS NORTH BERWICK, MAINE

The Board of Assessors is required by state law (36 MRSA $\S 706$ to give notice to all persons liable to taxation in North Berwick to furnish the Assessors "true and perfect lists: of all estates, both real and personal, they possess as of April 1. Copies of the taxpayer's declaration form are available through the Office of the Selectmen.

If any person, after such notice, does not furnish said list, the taxpayer is barred of his right to make application to the Board of Assessors or County Commissioners for an abatement of his taxes. Exceptions are allowed if the applicant can supply a list with his abatement request and satisfy the Assessors that he was unable to furnish the list at the time appointed.

Any male or female veteran, blind person, or widow or minor child of any veteran who desires to secure a tax exemption under chapter 399 of the 1955 laws of Maine, shall on or before the first day of April give written notice of the Assessors of the Town of North Berwick and provide proof of entitlement.

Any person wishing more information on the various tax exemptions are encouraged to contact the Office of the Selectmen.

Respectfully submitted,
Wendy Cowan,Chair
Jonathan Hall
Michael Johnson, Sr.
Charles Galemmo
Michael Johnson, Jr.

## Board of Assessors

## Property Owner

184 HIGH ST. LLC 19 MAIN STREET, LLC 400 4TH AVENUE LLC 400 4TH AVENUE LLC 400 4TH AVENUE LLC 400 4TH AVENUE LLC ABBOTT, BARRY E ABBOTT, BERNARD C ABBOTT, JOANNE I ABBOTT, MARTHA ABBOTT, ROBERT B JR ABBOTT, TIMOTHY J ACTION BUILDERS, INC
ADAM BLAIKIE \&
ADAM BLAIKIE \&
ADAM BLAIKIE \&
ADAM BLAIKIE \&
ADAM BLAIKIE \&
ADAM BLAIKIE \&
ADAM BLAIKIE \&
ADAMS, EMILY C. ,
ADAMS, JOSEPH C AGAR, KEITH W. \& AHAM, MAGALY EILEN AHLQUIST, GREGORY L
AIREY, JOHN E. JR., \&
ALAIMO, LUCINDA
ALBERT, DONALD E
ALDRICH, ANDREW P. \&
ALEVA, GEOFFREY R ALEXANDER, JULIANNE
ALEXANDRE, ROGER ALLAIN, DERIK DANIEL
ALLAIRE, ARTHUR
ALLAIRE, MICHAEL T
ALLAIRE, MICHAEL T
ALLARD, THOMAS J
ALLEN, ABNER J
ALLEN, BEVERLY
ALLEN, GREGORY M
ALLEN, IRENE S
ALLEN, JEFFREY P ALLEN, MICHAEL L ALLEN, SCOTT D ALLEN, SCOTT D ALONZI, PAMELA ALTON ROLLINSFORD, LLC ALWIN, JACQUELINE R AMELL, DEBORAH A AMIDON, ROBERT M AMIDON, ROBERT M AMIDON, ROBERT M ANDERSON, DONALD L., ANDERSON, DONALD L., ANDERSON, JAMES F

| Taxes | Property Owner | Taxes |
| :---: | :---: | :---: |
| \$1,924.13 | ANDERSON, JAMES F | \$2,539.16 |
| \$4,208.88 | ANDERSON, JEFFREY R | \$2,355.15 |
| \$18,258.24 | ANDERSON, JUDITH J. | \$2,432.95 |
| \$8,583.25 | ANDERSON, JUDITH J. | \$414.96 |
| \$19,494.47 | ANDERSON, MARK J | \$4,054.51 |
| \$6,893.77 | ANDERSON, MARY BRAY | \$3,763.05 |
| \$3,328.33 | ANDERSON, MIRANDA LEIGH | \$1,354.80 |
| \$2,019.23 | ANDERSON: AKA BRYS, | \$4,337.32 |
| \$2,574.98 | ANDREWS, FLORENCE E | \$2,531.75 |
| \$3,060.33 | ANGERS, MARK B., ESTATE | \$4,076.74 |
| \$2,915.84 | ANGERS, MARK B., ESTATE | \$1,094.21 |
| \$3,906.31 | ANGERS, NICHOLAS M | \$2,421.84 |
| \$822.51 | ANTONIO, DAVID | \$1,225.12 |
| \$639.73 | ARCHAMBAULT, JOHN P | \$3,642.02 |
| \$633.55 | ARCHER, LOGAN | \$2,435.42 |
| \$657.02 | ARCHER, LOGAN | \$3,020.81 |
| \$631.09 | ARCHIBALD, THOMAS M | \$3,139.37 |
| \$602.68 | ARCHIE, JAMIE E | \$3,191.24 |
| \$843.51 | ARMSTRONG, SHEA J | \$2,824.45 |
| \$852.15 | ARNAUDIN, ROBERT A | \$1,407.90 |
| \$2,371.20 | ARSENEAULT, JO ANN | \$1,642.55 |
| \$1,648.73 | AT \& T MOBILITY | \$3,504.93 |
| \$3,858.14 | ATHANS, GREGORY G | \$4,770.81 |
| \$24.70 | AUBIN, ROBERT | \$2,681.19 |
| \$2,208.18 | AUSTIN, DEBRA L | \$2,896.08 |
| \$904.02 | AUSTIN, JAMES P III | \$1,853.74 |
| \$2,394.67 | AUSTIN, JAMES P III | \$50.64 |
| \$3,181.36 | AUSTIN, JAMES P III | \$810.16 |
| \$3,112.20 | AVERY, FREDERICK | \$4,793.04 |
| \$2,939.30 | AYALA, JESSIE V | \$2,379.84 |
| \$3,009.70 | BABCOCK, DAVID M | \$2,042.69 |
| \$3,706.24 | BABCOCK, MARY A | \$1,858.68 |
| \$876.85 | BACCON, JIMMIE L | \$4,160.72 |
| \$3,939.65 | BAILEY, ROBERT W | \$2,565.09 |
| \$559.46 | BAILLARGEON, ROBERT M | \$1,636.38 |
| \$4,287.92 | BAJDEK FAMILY LIVING | \$3,028.22 |
| \$2,556.45 | BAKER, DANIEL \& MELETA | \$4,240.99 |
| \$2,315.63 | BAKER, ROBERT STANLEY | \$4,838.73 |
| \$3,306.10 | BAKER, SHAWN G | \$2,999.82 |
| \$2,551.51 | BALESTRA, EDWARD | \$3,797.63 |
| \$2,305.75 | BALFOUR, STEPHEN L | \$3,046.75 |
| \$2,691.07 | BALLARD, DAVID W | \$5,888.48 |
| \$2,966.47 | BALLOU, EDMUND W SR | \$2,147.67 |
| \$3,129.49 | BALLOU, EDMUND W SR | \$794.11 |
| \$134.62 | BANGERT, TYLER M | \$1,842.62 |
| \$904.02 | BANK OF AMERICA | \$3,308.57 |
| \$1,010.23 | BARKER, MICHAEL J | \$1,972.30 |
| \$2,428.01 | BARKER, MICHAEL J | \$2,871.38 |
| \$1,909.31 | BARNES, JAMES M | \$5,438.94 |
| \$4,923.95 | BARNES, MICHAEL L | \$2,423.07 |
| \$1,037.40 | BARNETT, JOHN R | \$2,820.74 |
| \$184.02 | BARNUM, STEVEN \& MARY, | \$3,148.02 |
| \$4,760.93 | BARON, JEREMY | \$5,392.01 |
| \$2,608.32 | BARON, JERRY A | \$3,320.92 |
| \$2,880.02 | BARONOWSKI, JOHN A | \$3,109.73 |

BARR, TIMOTHY J
BARRON, ROSALYN,
BARROWS, DANNY C
BARRY, ERIC P
BARRY, ERIC P
BARTLETT, BRIAN D
BARTLETT, DANIEL F
BARTLETT, DEBRA A
BARTLETT, SARAH E
BARTO, SHIRLEY M
BATARAN, KARL A
BATSON, ROLAND R
BATTIS, JOHN S
BAUNEG BEG LAND
BAUNEG BEG LAND
BAUNEG BEG LAND
BAXTER, CHARLES THOMAS
BAXTER, CHRISTOPHER
BEAL, KELLY
BEALS, AUDREY S
BEAMIS, ROBERT P
BEAMIS, SEAN C
BEAN, JOSHUA J
BEAN, ROBERT E
BEANE, WILLIAM A
BEATTIE, BEVERLY ABBOTT
BEAUDET, MARCEL A
BEAUDET, SCOTT
BEAUDOIN, NORMAN L
BEAUDOIN, PAUL A II
BEAUPRE, DONALD A
BEAUPRE, MICHAEL A
BEAUREGARD, RAYMON W BEGIN, NELSON
BELANGER, DAWN MARIE
BELANGER, THOMAS A BELL, MARY MARGARET
BELL, REIKO P
BELL, ROBERT E JR
BELLEAU WAYNE M \& DEBRA
BELMAIN, RICHARD R
BEMIS, JOHN M
BENCHERIF, RAY M
BENEDICT, JAMES
BENEDICT, JAMES R BENNETT, ALFRED R BENNETT, AMBERIE ALICIA BENTLEY, DAVID E BENTLEY, DICK E BENTLEY, TRAVIS BERARD, JAMES P BERESHNY, DEBRA A BERESHNY, DENNIS BERGENDAHL, ERIC BERKLEY PROPERTIES INC BERNIER, ROBERT D BEROUNSKY, MICHAEL H. BEROUNSKY, SOPHIE P. BEROUNSKY, WAYNE I BERRY, RALPH H

| BEST, BONNIE A | \$3,469.12 |
| :---: | :---: |
| BEST, BONNIE A | \$327.27 |
| BETTS, MARK R | \$3,703.77 |
| BIDODEAU, JONATHAN | \$2,587.32 |
| BIGOS, DONALD E | \$4,149.60 |
| BILLING, JAMES M | \$4,676.95 |
| BILLINGS, LAURIE J | \$2,341.56 |
| BILODEAU, JONATHAN P | \$2,282.28 |
| BIRCH, WENDELL C | \$833.63 |
| BIRCH, WENDELL C | \$2,376.14 |
| BIRMINGHAM, BERNARD M | \$2,561.39 |
| BISSON, MELANIE K | \$5,350.02 |
| BLAIS, COREY M | \$3,169.01 |
| BLAIS, DOUGLAS G | \$1,677.13 |
| BLAIS, RONALD P | \$3,522.22 |
| BLAISDELL, BETTY J | \$2,336.62 |
| BLAISDELL, TERRANCE E | \$2,765.17 |
| BLAKE, MONICA R | \$2,677.48 |
| BLATCHFORD, LYND T | \$3,249.29 |
| BLIER, ALBERT C | \$2,077.27 |
| BOARDMAN, GLEN | \$2,367.50 |
| BODWELL, DALE H | \$3,520.99 |
| BODWELL, DEBRA A | \$1,600.56 |
| bodwell, leslie r | \$3,692.65 |
| BOHRER, CHARLES | \$2,337.86 |
| BOISVERT, RICHARD A | \$19,093.10 |
| BOIVIN, TRUSTEES, LEO | \$3,940.89 |
| BOLDUC, DALE J | \$2,725.65 |
| BOLZ, STEPHEN D | \$3,096.15 |
| BONENFANT, JODY P | \$2,161.25 |
| BORENSTEIN, DONALD F | \$479.18 |
| BORENSTEIN, DONALD F | \$316.16 |
| BOSTON, ALVIN M | \$5,246.28 |
| BOSTON, EDWARD | \$869.44 |
| BOSTON, JEAN A | \$2,043.93 |
| BOSTON, JEAN A | \$322.33 |
| BOSTON, JOEL JAY | \$2,520.63 |
| BOSTON, JOSHUA | \$3,579.03 |
| BOSTON, KAREN | \$2,537.93 |
| BOSTON, KATHLEEN C. | \$2,148.90 |
| BOSTON, KENNETH L SR | \$723.71 |
| BOSTON, MICHELE N | \$1,495.59 |
| BOSTON, PAUL V | \$2,730.59 |
| BOSTON, PRISCILLA | \$1,768.52 |
| BOSTON, RANDOLPH H | \$2,221.77 |
| BOSTON, WALTER H | \$3,133.20 |
| BOSTON, WALTER H | \$1,217.71 |
| BOUCHARD, DONNA L | \$1,474.59 |
| BOUCHARD, NICHOLAS J | \$1,835.21 |
| BOUCHER, ARIANA | \$3,713.65 |
| BOUCHER, STEPHEN D | \$2,735.53 |
| BOUCHER, T JUDE | \$3,847.03 |
| BOULIER, ELISSA M | \$1,893.26 |
| BOURASSA, STEPHEN B | \$2,031.58 |
| BOURBON, ANTHONY A | \$2,553.98 |
| BOURBON, CASEY P | \$2,163.72 |
| BOURNE, JAY M | \$1,375.79 |
| BOWDEN, TOBY P | \$2,211.88 |
| BOWEN, JAMIE A | \$2,867.67 |
| BOWLES, LINDA PR | \$1,196.71 |

BOYLE, MILTON L JR BRACKETT, COLLEEN BRADBURN, MARILYN J. BRADBURN, MARILYN J., BRADLEY, DOUGLAS
BRAGDON, BETSY
BRAGDON, BETSY
BRAGDON, RALPH E
BRAGDON, RICHARD M
BRALY, RICHARD W
BRAY, JOHN A
BRELIS, NATHAN A BRETON, LEONA \& WILFRED BREZAK, PAMELA L
BREZAK, TIMOTHY JAY
BRICK HOUSE LLC
BRIDGE, DONALD H BRIDGE, WAYNE BRIDGEO, ERIN LEE BRIDGES, PATRICK D BRIGGS, JOSEPH J BRIGGS, KERRY D BRITT, RUSSELL A BROADHURST, THOMAS J BRONDER CONSTRUCTION, BRONDER, RICHARD J JR BRONDER, RICHARD J., JR BRONSON, DENNIS J BROOKER, JEFFREY S BROOKER, MICHAEL L BROOKS, JOHN M BROOKS, MACKENZIE E BROOKS, STACEY; SCOTT, BROOKS, TERESA T BROTHER, INA BROUGHAM REO OWNER,
BROW, DENNIS J
BROWN, AUDREY C BROWN, BENJAMIN M BROWN, DERRICK BROWN, FREDERICK W BROWN, JASON C BROWN, LINDA M BROWN, MICHELLE J BROWN, STEVEN E BROWN, STEVEN E BROWN, STEVEN E BROWN, STEVEN E BROWN, STEVEN E BRUCE, SHANE R BRUNELLE, RICHARD J JR
BRYANT, DONNA L BRYANT, JAMES R BUCK, JOLENE L BUCKLEY, IVONA
BUDNIK, ALICJA C BUFFINTON, REBECCA J
BURBANK, DAVID D
BURBANK, LORETTA H
BURBANK, RICHARD E

## Property Owner

## Taxes

\$3,851.97
\$1,472.12
\$2,943.01

CESARIO, SARAH
CHABOT, RAYMOND P
CHACE, ASHLEY MARIE
CHADBOURN, MATTHEW R
CHADBOURNE, DEBRA B
CHADBOURNE, EBEN J
CHADBOURNE, JOSIE L
CHAMBERS, JAMES I
CHAMPLIN, SUSAN E
CHAN, WENDY
CHANDLER, KYLE
CHANDLER, KYLE O
CHANDLER, WILLIAM M
CHAPIN, MARJORIE R
CHAPPELL, JANET L
CHAPPELL, JANET L
CHARLES W NUTTER
CHARLESTON, NICHOLAS
CHASE, JOHN R
CHEEVER, ANDREW D CHENEY, ERIC
CHENEY, GLENDON L
CHICOINE, GREGG
CHILICKI, MARK E CHURCHILL, DONALD CHURCHILL, DREW CIDER MILL POND TRUST CIPOLLA, FABIO S
CK STORAGE, LLC
CLAFLIN, BRUCE B
CLARK, EDWARD J JR CLARK, ELIZABETH P CLARK, FREDERICK M CLARK, FREDERICK M
CLARK, HAROLD R
CLARK, MATTHEW E
CLARK, MATTHEW E
CLARK, MATTHEW E
CLAUSON, STEPHEN A
CLAVET, RANDY R
CLEMENT, DALE
CLEMENT, DALE
CLEMENT, DWAYNE R
CLEMENT, ROBERT
CLEMENT, ROBERT T
CLEMENT, SHERI L
CLOCK, DALE
CLOCK, DALE A
CLOCK, DALE A
CLOUGH, BRIAN B CLOUGH, NORMAN D
CLOUGH, ROBERT D
CLOUGH, STANLEY
CLUFF, THOMAS R COFFEREN, RAY
COFFEY, ALEXANDER COFFIN, KATE G COFFIN, LOUISE J
COLE, BRIAN A
COLE, BRIAN A

| \$2,497.17 | COLE, DONALD E | \$3,161.60 |
| :---: | :---: | :---: |
| \$1,838.92 | COLE, ROBERT G JR | \$2,761.46 |
| \$3,341.91 | COLE, TERESA L | \$1,548.69 |
| \$185.25 | COLE, WALKER B | \$2,630.55 |
| \$3,259.17 | COLEMAN, GAIL | \$2,683.66 |
| \$3,191.24 | COLEMAN, PATRICK S | \$3,250.52 |
| \$2,163.72 | COLLARD, SALLY D | \$3,115.91 |
| \$974.42 | COLLETTE, GRACE E | \$3,672.89 |
| \$4,079.21 | COLLINS, BRIAN R | \$2,153.84 |
| \$4,642.37 | COLLINS, KIERAN F | \$2,288.46 |
| \$3,278.93 | COLLINS, MICHAEL L | \$3,419.72 |
| \$1,189.31 | COLUCCI, MARIO R JR | \$3,241.88 |
| \$3,120.85 | CONGREGATIONAL CHURCH | \$2,404.55 |
| \$3,306.10 | CONLEY, MARK W | \$1,826.57 |
| \$2,445.30 | CONNELLY, IRVING D | \$3,629.67 |
| \$79.04 | CONNELLY, STEVEN G | \$2,457.65 |
| \$3,517.28 | CONNELLY, STEVEN G | \$166.73 |
| \$1,440.01 | CONNOLLY, FRANCIS A | \$2,630.55 |
| \$3,460.47 | CONNOLLY, FRANCIS A | \$1,089.27 |
| \$4,038.45 | CONOVER, MARY LOU PER. | \$1,305.40 |
| \$2,416.90 | CONWAY, PATRICIA | \$1,558.57 |
| \$1,953.77 | COOK, NANCY E | \$2,570.04 |
| \$2,043.93 | COOK, PETER | \$80.28 |
| \$3,672.89 | COOK, PETER W | \$1,249.82 |
| \$1,238.71 | COOK, VICTORIA | \$2,767.64 |
| \$2,972.65 | COOKE, EMILY | \$2,875.08 |
| \$1,754.94 | COOLEY, LESTER W | \$1,690.72 |
| \$5,383.37 | COOMBS, DAVID W | \$1,758.64 |
| \$768.17 | CORBIN, FREDERICK J | \$3,123.32 |
| \$2,761.46 | CORCORAN, DONNA R | \$3,381.43 |
| \$2,223.00 | CORCORAN, LISA P | \$2,721.94 |
| \$2,534.22 | CORDIER, RICHARD J JR | \$3,094.91 |
| \$3,055.39 | CORNING, SETH J | \$2,898.55 |
| \$913.90 | CORRIVEAU, MICHAEL R | \$2,518.17 |
| \$2,996.11 | COSTA, AMBER G | \$2,688.60 |
| \$190.19 | COTE, BLAIN A | \$3,159.13 |
| \$27.17 | COTE, RONALD H. \& | \$4,350.91 |
| \$37.05 | COTE, THOMAS P | \$4,575.68 |
| \$3,367.85 | COTTY, JESSE J III | \$1,417.78 |
| \$3,917.42 | COTTY, JESSE T III | \$3,797.63 |
| \$985.53 | COULOMBE, MARK C | \$2,330.45 |
| \$2,508.29 | COUNTRY ESTATES, LLC | \$13,004.55 |
| \$2,779.99 | COUNTRY ESTATES, LLC | \$116.09 |
| \$2,419.36 | COUNTRY ESTATES, LLC | \$92.63 |
| \$780.52 | COUNTRY ESTATES, LLC | \$2,246.47 |
| \$4,102.67 | COUNTRY ESTATES, LLC | \$2,683.66 |
| \$1,509.17 | COUNTRY ESTATES, LLC | \$2,416.90 |
| \$45.70 | COURNOYER, ERIC M | \$6.18 |
| \$1,083.10 | COURT, CRAIG | \$1,494.35 |
| \$2,553.98 | COURT, CRAIG | \$1,390.61 |
| \$3,871.73 | COURTEAU, ANDREW R. | \$644.67 |
| \$2,589.80 | COURTEAU, ANDREW R. | \$3,680.30 |
| \$1,825.33 | COUTURE, GARY | \$4,007.58 |
| \$2,808.39 | COUTURE, WAYNE B | \$2,784.93 |
| \$1,280.70 | COWAN WENDY P. | \$3,766.75 |
| \$608.86 | CR OF HOLLYWOOD, LLC | \$3,035.63 |
| \$2,358.85 | CRACKNELL, RICHARD D | \$1,585.74 |
| \$2,831.86 | CRAGIN, PATRICK J | \$12.35 |
| \$2,980.06 | CRAGIN, PATRICK J JR | \$13.59 |
| \$426.08 | CRAGIN, PATRICK J JR | \$14.82 |

CRAGIN, PATRICK J JR CRAIG, ALAN B. \& MARY CRESWELL, DON S SR CRETEAU, ROBERT F CRISPIN, RICHARD W
CROCKER, HELEN
CROSS, PERCY A
CROSS, STEPHEN N
CROTEAU, LEON E CROVETTI, CHAD N
CROWLEY, PAUL
CUCINOTTA, CHRISTOPHER
CUIPA, EDWARD S
CULVER, JAMES F
CUMBERLAND FARMS, INC
CUMBERLAND FARMS, INC.
CUNNINGHAM, CHRISTOPHER
CUNNINGHAM, MARIAN C
CUNNINGHAM, MARIAN C
CUNNINGHAM, WALTER D
CURRIER, HAZE
CURTIS, CRAIG
CURTIS, ETHAN
CUTTER, DAVID B
CUTTER, DAVID B
CYR, CARROLL J
CYR, GENE R
DAGLE, JAMES R
DAGLE, JAMES R
DAGLE, MAUREEN
DAIGLE, LEONARD DAIGLE, LEONARD R DAIGNEAULT, SUSAN R DAME, WILLIAM A III DAMREN, RICHARD E DANFORTH, PAUL P DARBY, DOUGLAS W DARIN, THOMAS DASILVA REALITY, LLC DASILVA REALITY, LLC DASILVA REALITY, LLC
DAUGHERTY, NICOLE
DAVIES, BRIAN L
DAVIES, STEPHEN P
DAVIS, DONALD DAVIS, EVERETT M., SR
DAVIS, LAWRENCE L
DAVIS, PAMELA T
DAWSON, RANDALL V
DAY, AUSTIN
DAY, BARBARA
DAY, LYNN
DC INVESTMENT
DEARBORN, SUSAN DECATO, DONNA L DEGENNARO, ALICE DELANO, BETH A Delledonne, Thomas A jr DELOREY, BECKY G DELOREY, SHAWN P

## Property Owner

## Taxes

\$10,262.85
\$3,850.73
\$3,191.24
\$3,055.39
\$432.25
\$2,855.32
\$3,209.77
\$3,124.55
$\$ 83.98$
\$53.11
\$4,476.88
\$4,727.58
\$3,329.56
\$1,752.47
\$5,451.29
\$4,106.38
$\$ 4,106.38$
$\$ 3,233.23$
\$3,233.23
\$2,797.28
\$3,094.91
\$4,521.34
\$1,769.76
\$2,347.74
\$1,780.87
\$1,347.39
\$9,020.44
\$4,138.48
\$5,005.46
\$1,737.65
\$1,042.34
\$2,195.83
\$2,730.59
\$3,088.74
\$2,982.53
\$2,360.09

DOUGLASS, DUANE G
DOUGLASS, WALTER R JR
DOWLING, JUSTIN E
DOWLING, NORMA E
DOWLING, REGINA G.,
DOWNING SR., KEVIN
DOWNING, CLAIRE
DREW, DAWN I
DUBANIEWCZ, EDWARD J
DUBAY, DEBRA A.
DUBAY, JOSEPH R
DUBAY, REBECCA S
DUBE, ELAINE
DUBE, PATRICIA R
DUBOIS, GARRETT D
DUBOIS, JEFFREY L
DUBOIS, JEFFREY L
DUBOIS, KANDICE M DUCKWORTH, DEREK R
DUCKWORTH, MARK C
DUFF \& PHELPS, LLC
DUGAL JR., DANIEL
DUMAIS, SUSAN R
DUMAS, MICHAEL G DUMONT, GREGORY M
DUMONT, JOSEPH P
DUMONT, KEVIN T
DUMONT, STEPHEN P
DUMONT, TRACY STAR
DUPUIS, JOSEPH R
DUPUIS, JOSEPH R
DUPUIS, JOSEPH R
DUPUIS, ROBERT L
DURAND, RENE P
DURGIN, DANIELLE
DURGIN, ROBERT T
DUROCHER, LAWRENCE R
DUROCHER, RONALD C
DUTCH, BRADFORD M \&
DUTCH, DAVID E
DUTCH, DAVID E
DUTCH, ERIK W DUTCH, KENNETH H DUTCH, KENNETH H DUTCH, KENNETH H DUTCH, LINDA DWYER, JULIA DYER, LEE W DYER, LORETTA ANN DYER, TODD A
EAMES, STEVEN
EARLE, GARY H
EASLEY, LINDA G
EASLEY, SHARON
EASTEP, JANE P
EASTERN AVENUE LLC
EASTMAN, PENNY E EASTMAN, SHAWN
EATON, GARY P
EBBSON, SYLVIA
\$1,790.75
\$2,920.78 , 052.04 4,052.04 2,882.49
3,567.92
\$2,341.56
\$2,324.27
\$1,632.67
\$4,047.10
$4,244.70$
4,244.70
1,980.94
\$1,416.55
\$2,282.28
\$3,088.74
\$4,486.76
\$171.67
\$4,797.98
\$2,867.67
\$2,306.98
\$3,677.83
\$33,209.15
\$3,601.26
\$2,098.27
\$2,032.81
$\$ 4,912.83$
4, 187.54
\$4,275.57
\$4,602.85
\$3,455.53
\$3,914.95
\$1,368.38
\$581.68
\$3,859.38
\$2,271.17
\$2,657.72
$\$ 213.66$
\$2,755.29
\$2,470.00
\$1,404.20
\$623.67
\$3,013.40
3,670.42
\$2,168.66
\$3,676.60
$\$ 675.55$
\$879.32
3,065.27
5,065.27
\$1,226.36
\$5,578.50
\$2,440.36 \$810.16
\$2,303.28
$\$ 2,089.62$
2,083.62
\$2,484.82
\$3,935.95
\$4,873.31
\$3,607.44
\$3,677.83

Property Owner
EDWARDS, SCOTT G EGNEW, HENRY WALTER ELDREDGE, SPENCER D ELDRIDGE, ROBERT M ELDRIDGE, SALLY J ELIZABETH G HALL,
ELLIA, ROSE V
ELMORE, DAVID J
ELYSAN HOLDINGS LLC
EMERY, CHERYL A EMERY, DONALD R EMERY, GEORGE R
EMERY, GEORGE R
EMERY, GREG
EMERY, JOHN
EMERY, RACHEL
EMERY, ROGER L III
EMMONS, SCOTT T
ENGELSMAN, MARGARET A
ENGELSMAN, SANDRA M
ENGLAND, MARTIN A
EPSTEIN, JEFFREY A
ERLICH, MARK
ESPOSITO, BRUCE ADAM
ESTES, JANICE
ESTES, SANDRA L
EVANS, WILLIAM \& JEAN
EVERETT, RITA
EWING, BRIAN
EXEL, MARK
EXEL, MARK
$\begin{array}{lr}\text { EXEL, MARK } & \$ 345.80 \\ \text { EXEL, MARK } & \$ 2,760.23 \\ \text { F \& P ME PROPERTY, LLC } & \$ 5,224.05\end{array}$
\& P ME PROPERTY, LLC \$5,224.05
FAGONE, MICHAEL J $\quad \$ 2,223.00$
FAHY, SHAWN O
FAIRFIELD, BENJAMIN RC
FALKENBURG, REBECCA D
FALL, DAVID W
FALLO, SUSAN
FALLON, SARA D
FARAH, BARBARA

FARREN, BRYAN R
ARWELL, GREGORY B.,
FAT \& HAPPY, INC.
ECTEAU, LORI J
EDERAL HOME LOAN
$\begin{array}{lr}\text { FEENEY, GEORGE M JR } & \$ 879.32 \\ \text { FEENEY, SARAH } & \$ 1,475.83\end{array}$
FENDERSON, AARON S
FENDERSON, EMILY \$1,289.34
FENDERSON, JAMIE C
FENDICK, JEFFREY
FERNALD, BRIAN
FERNALD, LINDA S.
FERNEE, BRIAN \& JULIE,
FERRANTO, CHARLES
FERRANTO, JOSHUA
FERRARO, JOHN V
FERRY, ERIC J
\$1,852.50

## Taxes

\$2,692.30
\$6,260.22
$\$ 1,685.78$
\$1,685.78
\$2,005.64
\$1,667.25
\$1,641.32
\$2,435.42
\$2,717.00
\$3,381.43
$\$ 2,098.27$
\$2,192.13
\$2,558.92
\$1,096.68
\$3,439.48
$\$ 766.94$
\$2,860.26
$\$ 98.80$
\$4,684.35
\$633.55
\$2,398.37
\$2,167.43
\$5,032.63
7,134.60
\$4,405.25

\$3,386.37
\$1,987.12
\$1,952.54
\$3,519.75
$\$ 4,625.08$
$\$ 1,331.33$
\$2,346.50
\$3,397.49
$\$ 166.73$
$\$ 664.43$
\$2,178.54

1,357.48

2,194.59
$\$ 1,475.83$
$\$ 4,058.21$
\$1,289.34
\$4,206.41
\$4,206.41
\$4,588.02
\$6,168.83
\$3,746.99
$\$ 570.57$
\$2,729.35
\$2,867.67
\$414.96

FIEL, ANDREW
FIEL, SHILO A
FIFIELD, CHARLES R
FILIPPONE PROPERTIES,
FILIPPONE, JUDE B
FILIPPONNE PROPERTIES
FILIPPONNE, JUDE B
FINN, JAMES L
FISETTE, DAVID A
FISETTE, DAVID A
FISH, ALLYSON
FISHER, JEFFERY A
FITTING, KIM L
FLANIGAN, PATRICK J
FLEIG, WILLIAM H
FLEMING, MARY S
FLETCHER, JOYCE K. 1996
FOGG, ELMER C
FOLEY, GAIL
FOLEY, JENNIFER A
FOLSOM, ELAINE H
FOLSOM, ELAINE H. LIFE
FOLSOM, JOHN H III
FORBES, CHRISTOPHER H
FORBES, JANE E
FORD, DANIEL
FORD, DANIEL F
FORD, ERIC C
FORTE, JOSEPH M
FORTIN, CONRAD N
FORTIN, DONALD A FORTIN, KENNETH P FORTIN'S PROPERTIES,
FORTUNATO, ANDREW
FORTY-THREE MAIN
FOSBERG, WALTER
FOSS, ALICE A
FOSS, ALICE A
FOSTER, KATHLEEN P
FOSTER, MATTHEW C
FOURNIER, CURTIS F FOURNIER, JEFFREY M FOX FARM HILL ESTATES FRANCIS, PETER J
FRANCO, RAYMOND F FRECHETTE, DENISE S FRECHETTE, ROBERT L FRECHETTE, ROBERT R
FREDETTE, DAVID B FRENCH, BRUCE A FRIZZELL, RAYMOND F FROST, HERBERT J JR FRYE, DAVID A
FULCHER, MELANIE F
FULLER, MICHAEL P
FURBUSH, RODNEY B SR

Property Owner
\$3,181.36 \$523.64 \$521.17 \$527.35 \$2,474.94
\$1,554.87
\$2,189.66
\$1,763.58
\$922.55
\$2,473.71
\$4,253.34
\$1,704.30
\$4,702.88
\$1,494.35
\$2,256.34
\$1,393.08
\$2,725.65
\$2,434.19
\$3,382. 67
\$1,788.28
\$332.22
\$2,668.84
\$800.28
\$2,399.61
\$2,381.08
\$3,381.08
\$4,395.02
, 949.72
$\$ 949.72$
1,289.34
\$1,483.24
$\$ 862.03$
$\$ 262.03$
\$2,437.89
\$4,155.77
\$4,385.48
\$2,883.73
\$2,466.30
\$2,005.64
1,482.00
1,482.00
1,254.76
\$2,982.53
\$2,778.75
\$4,040.92
\$3,129.49
\$8,204.11
$2,907.19$
$\$ 3,534.57$
, 534.88
\$503.88
\$3,453.06
\$4,765.87
\$2,032.81
2, 151.37
\$2,151.37
$\$ 2,488.53$
$\$ 2,357.61$
2,357.61
\$1,249.82
2,386.02
\$2,855.32
\$2,935.60

GAECKLE, JEFFREY
GAGNE, ADAM P
GAGNE, BRIAN
GAGNE, MATTHEW D
GAGNE, PATRICK
GAGNE, PATRICK R
GAGNE, PETER
GAGNON, JULIE E
GAIL A M ROUSSIN
GAJDOS, ROBERT
GALE, MARCUS P GALEMMO, CHARLES A
GALEUCIA, QUINTEN
GALLAGHER, JEAN
GALLAGHER, MARTHA
GALLAGHER, STEPHANIE L
ALLAHER, DEAN J
GAMBLE, PETER
GARAFOLO-PLACHOWICZ,
GARCIA, MANUEL
GARNEAU, ELAINE R
GARVIN, STEVEN
GARY, NICHOLAS
GASPAR, CHARLES E
GATCOMB, JEREMY,
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, ALICE C
GAUDETTE, MICHAEL S
GAUTHIER, KIMBERLY A
GELETKA, RICHARD K
GELINAS, JANIS
GENDRON, AMANDA GENEST, RICHARD P GENEST, RICHARD P GENEST, RICHARD P GENEST, RICHARD P
GENTIL, GEORGE J
GENTIL, GEORGE J GEORGE, ROBERT J GERHART, JAMES R GERRISH, STEVE R
GERRISH, STEVE R
GERRISH, STEVE R
GERRY, ROBERT JR
GERRY, WILLIAM E
GEYER, POLLY S
GEYSTER, JOHN J
GIBSON JR, RICHARD A
GIBSON, RICHARDS A JR
GILBERT, DANIEL P \&
GILBERT, JAMES A
GILMORE, THOMAS P

3,333.2 \$3,345.62 2,567.5 2,567.57
\$3,059.10
\$3,119.61
$\$ 927.49$
\$3,355.50
\$3,385.14
\$1,910.55
\$3,031.93
\$1,787.05
\$2,193.36
\$5,027.69
\$2,246.47
\$2,565.09
\$1,399.26
\$2,273.63
\$2,668.84
\$4,171.83
\$2,216.82
\$2,381.08
\$2,194.59
\$2,902.25
\$2,167.43
\$3,005.99
\$500.18
\$507.59
$\$ 12.35$
\$12.35
\$12.35
\$13.59
\$14.82
\$14.82
\$507.59
$\$ 12.35$
\$2,821.98 \$4,469.47
\$2,540.40
\$2,772.58
\$2,173.60
\$1,174.48
\$5,695.82
\$1,099.15
\$1,070.74
\$3,135.67
\$526.11
\$2,264.99
\$2,206.95
\$1,679.60
\$1,701.83
\$859.56
\$3,117.14
\$2,507.05
\$1,922.90 \$2,789.87
\$3,813.68
\$1,048.52
\$3,635.84
\$3,709.94 GOODWIN, PERLEY GOODWIN, RICHARD D. GOODWIN, RICHARD D., GOODWIN, RICHARD D
GOODWIN, WAYNE G GOOKIN, RANDY L GORDON, ROBERT C GORMAN, SCOTT D GOSBEE, WILBER L GOSSELIN, BRIAN GOSSELIN, MICHAEL P GOSSER, RYAN M GOSSER, RYAN M GOUETTE, CHRISTOPHER GOUETTE, TERRY
GOULD, JOSIAH VINCENT
GOULET, MICHAEL R
GOVE, ERNEST J III
GRANT, BETH A
GRANT, DOUGLAS E
GRANT, LLOYD L
GRANT, ROBERT B
GRANT, ROBERT H
GRANT, SHIRLEY M
GRAY, BEVERLY
GRAY, BEVERLY L
GRAY, DAVID W
GRAY, ERIC A
GRAY, ISRAEL J
GRAY, JOHN PF
GRAY, MATTHEW D
GRAY, STEPHEN E
GRAY, STEPHEN E
GREAT WORKS CREMATORY, GREAT WORKS PROPERTIES, GREAT WORKS REGIONAL
GREAT WORKS REGIONAL
GREAT WORKS REGIONAL
GREAT WORKS REGIONAL
GREAT WORKS REGIONAL
GREAT WORKS REGIONAL

HALL, ROGER T
HALL, SIDNEY M JR
HALL, STANLEY L
HALL, VERONICA J REV
HALSTEAD, JAMES J
HALVERSON, WARD D
HAMEL, ROBERT A JR
HAMMOND ROAD REALTY
HANCHETT, DAVID
HANNAFORD BROS. CO.,
HANNAFORD, GEORGE P
HANNON, MARY
HANSEN, DARLENE M
HANSON, BRUCE A
HANSON, KAREN J
HANSON, KAREN J
HANSON, KAREN J
HANSON, RICHARD J
HANSON, SHARI, DAVID
HANSON, SHARI, DAVID F,
HARDMAN, ALAN J
HARDMAN, ALAN
HARDY, PATRICIA JEAN
HARLAN, JOSEPH F HARPER, ROBERT D HARRIMAN, STEVEN HARRIMAN, STEVEN
HARRINGTON, BRIAN J HARRINGTON, BRIAN J HARRINGTON, MICHELLE
HARRIS, FRANK M \& HARRIS, MEGAN M
HARRIS, MICHELLE R
HARRIS, SCOTT A
HARRISON, LINCOLN
HART, LYNN D
HART, WILLIAM
HARTFORD, CHARLES L
HARTFORD, CHARLES L
HARTFORD, ROGER K
HARTIGAN, DENNIS P
HARTMANN, ERNEST,
HARTNETT, RACHEL N
HARVEY, JOHN
HASHEM, DANIEKL F
HAYES, EUGENE A
HCJ FAMILY, L.P.
HEALD, DAVID B
HEALY, CAILYN HEBERT, JOSHUA R HEBERT, WAYNE E HEITMANN, ERIK W HEITMANN, PRICILLA F HENRY, JAMES D HERRICK, BRIAN E HERSOM, CHRISTOPHER HERSOM, SAMANTHA J
HERTEL, LORA C
HERTEL, MADISON E
HETT, DANIEL

| \$3,083.80 | HICKEY, GREGORY J | \$3,218.41 |
| :---: | :---: | :---: |
| \$2,131.61 | HICKEY, JENNIFER J | \$2,430.48 |
| \$2,823.21 | HIGGINS, CHARLES XAVIER | \$1,767.29 |
| \$77.80 | HIGGINS, MARGARET R | \$1,601.80 |
| \$2,292.16 | HILL, CAROL ANN | \$2,779.99 |
| \$1,457.30 | HILLS, WILLIAM H | \$4,096.50 |
| \$2,455.18 | HILTIE, KATHIE | \$4,505.28 |
| \$1,049.75 | HILTON, DALE H | \$3,297.45 |
| \$2,413.19 | HILTON, JOEL | \$3,543.22 |
| \$38,788.88 | HILTON, JOEL | \$1,001.59 |
| \$2,451.48 | HINGSTON, GEORGE L., | \$104.98 |
| \$2,313.16 | HINTERMEISTER HOLDINGS, | \$2,983.76 |
| \$1,966.12 | HINTERMEISTER, CHARLES | \$4,688.06 |
| \$3,474.06 | HNATOW, KEITH A | \$3,644.49 |
| \$269.23 | HOBBS, DARRELL | \$1,259.70 |
| \$81.51 | HOBBS, MONIE | \$4,331.14 |
| \$1,300.46 | HOBGOOD, VAN A | \$2,491.00 |
| \$2,644.14 | HOBSON, ERIC J | \$4,794.27 |
| \$1,441.25 | HODURSKI, JEANNE | \$1,772.23 |
| \$62.99 | HOFFMAN, R TODD | \$4,426.24 |
| \$3,124.55 | HOGAN, CONNOR H | \$889.20 |
| \$197.60 | HOGAN, JUSTINE L | \$1,255.99 |
| \$3,003.52 | HOLLIS, EDWY L III | \$1,212.77 |
| \$2,849.15 | HOLMES, MELISSA | \$1,998.23 |
| \$2,750.35 | HOLSHOUSER, ALLEN A | \$2,386.02 |
| \$440.90 | HOLT-CORTI, CAMERON | \$2,368.73 |
| \$1,913.02 | HOLTON, HENRY H | \$2,292.16 |
| \$5,409.30 | HOME INNOVATIONS, LLC | \$3,532.10 |
| \$327.27 | HOOKE, RICHARD | \$1,053.46 |
| \$32.11 | HORNE, DAVID K | \$2,350.21 |
| \$1,945.13 | HOULE, ERNEST D | \$2,817.04 |
| \$1,564.75 | HOULE, OSCAR J | \$3,339.44 |
| \$1,364.68 | HOULIHAN, AOIFE M | \$1,859.91 |
| \$2,079.74 | HOUSE, KRISTEN L | \$5,241.34 |
| \$3,145.55 | HOUSTON, ANNA | \$2,000.70 |
| \$4,657.19 | HOUSTON, BETH M | \$6,324.44 |
| \$2,760.23 | HOUSTON, WILLIAM AARON | \$3,826.03 |
| \$2,964.00 | HOWARD, DONALD L JR | \$2,679.95 |
| \$1,148.55 | HOWARD, WALTER R | \$713.83 |
| \$2,277.34 | HOWARD, WALTER R | \$653.31 |
| \$2,085.92 | HOWARTH, DAWN M | \$2,765.17 |
| \$1,179.43 | HOWARTH, ROSANNA E | \$2,089.62 |
| \$2,041.46 | HOWE, TAMMY J | \$3,634.61 |
| \$2,386.02 | HUANG, ZHONG S | \$2,876.32 |
| \$3,060.33 | HUBERT, PHILLIP D | \$2,684.89 |
| \$3,980.41 | HUDON, DAVID J | \$2,971.41 |
| \$4,947.41 | HUFF, G EDWARD | \$2,460.12 |
| \$2,553.98 | HUFFMAN, WILLIAM L | \$1,783.34 |
| \$4,543.56 | HUFFSTATER, GARY P | \$1,880.91 |
| \$4,281.75 | HUGHES, ROBERT G | \$2,178.54 |
| \$934.90 | HUGHES, RUSSELL H | \$1,716.65 |
| \$3,926.07 | HUNNEWELL, NICHOLAS B | \$4,118.73 |
| \$2,540.40 | HUNT, ELIZABETH M | \$2,466.30 |
| \$3,507.40 | HUNT, MEGAN B | \$1,871.03 |
| \$2,374.91 | HUNTRESS, GAYLE L | \$2,528.05 |
| \$2,407.02 | HUNT-WHATLEY, CYNTHIA L | \$1,700.60 |
| \$2,904.72 | HUPE, RICHARD A | \$2,941.77 |
| \$1,043.58 | HUPE, RICHARD A | \$434.72 |
| \$749.65 | HUPE, RICHARD A | \$3,843.32 |
| \$2,561.39 |  |  |

HUPPE, JANICE P
HURLEY, TIMOTHY J
hUSSEY SEATING COMPANY
HUTCHINS, JOHN S
HUTCHINS, PETER M
HUTCHINSON, FLINT A HUTCHINSON, LENORAGENE
IANELLO, KATHERINE R
INFINITY REAL ESTATE,
INFINITY REAL ESTATE,
INGALLS, CHRISTOPHER
J.B.J. MACHINE COMPANY,
J.B.J. MACHINE COMPANY,

JACKSON, DRYSDALE \&
JACOB, MELISSA D
JACOBS, WENDY P \&
JACQUES, ROLAND P
JALBERT, JONATHAN JALBERT, PAUL
JAMES, GAIL M,TRUSTEE
JAMES, RAYMOND W
JAMES, WILLIAM RICHARD
JANOCHA, DAVID A
JANOUSEK, JEFFERY JANOUSEK, JEFFERY D JAROCHYM, CHRISTOPHER M JELLISON, EDWARD J JR JENKINS, NATHAN JENNICA, OSBOURNE JENNICA, OSBOURNE, JENNIFER, WILLIAMS S JEPSON, TIMOTHY R
JERALDS, ALAN P
JEWELL, BRIAN P
JLP HOLDINGS, LLC
JMJ LLC
JOECKEL, JOHN J JOHNSON HEIRS, JOHNSON, JOHNSON HEIRS, JOHNSON, JOHNSON, BRYAN S JOHNSON, DAVID JOHNSON, ELIZABETH JOHNSON, GLENDON W JOHNSON, GLENDON W JOHNSON, JUNE E OHNSON, KRISTIN JOHNSON, MICHAEL D JR JOHNSON, MICHAEL D SR JOHNSON, RUSSELL W., JOHNSON, SHERRY TRUSTEE JOHNSON, STEVEN E
JOHNSON, VINCENT E
JONES, BRADLEY R
JONES, BRADLEY R JONES, BRADLEY R
JONES, BRADLEY R
JONES, BRIAN W
JONES, DOROTHY
JONES, PAUL MICHAEL
JONES, STEVEN

Property Owner

## \$65.46

## \$884.26

\$2,707.12
\$1,305.40
\$3,441.95
\$166.73
\$2,355.15
\$3,953.24

| JORDAN, BRUCE R | \$180.31 |
| :---: | :---: |
| JORDAN, BRUCE R | \$3,482.70 |
| JORDAN, JASON T | \$4,805.39 |
| JORDAN, SCOTT E | \$3,149.25 |
| JORDEN, HEIDI | \$4,002.64 |
| JOSEPH R SPAULDING | \$2,788.63 |
| JOSLYN, TIMOTHY R | \$2,025.40 |
| JUNKINS, CAROL A | \$2,431.72 |
| JUSSEAUME, RONALD R | \$1,532.64 |
| KANE, JOHN C | \$8,389.36 |
| KAPLY, ELLEN M | \$3,087.50 |
| KAPLY, LEONARD R JR | \$1,569.69 |
| KARAKHANIAN, HOWARD K | \$2,219.30 |
| KASHMER, REBECCA S, | \$2,323.04 |
| KDK PROPERTIES | \$1,117.68 |
| KDK PROPERTIES, LLC | \$731.12 |
| KEARNS, CHRISTOPHER | \$3,713.65 |
| KEARNS, DANIEL | \$2,274.87 |
| KEARNS, PATRICK G | \$1,753.70 |
| KEARNS, ROBERT G | \$2,687.36 |
| KEEFE, RYAN P | \$2,209.42 |
| KEEGAN, KENDRA L | \$4,431.18 |
| KEENE, KATIE ELIZABETH | \$1,642.55 |
| KEGLEY, JAYME J | \$2,099.50 |
| KELEWAE, GENE M | \$3,833.44 |
| KELLEHER, JAMES J | \$3,206.06 |
| KELLEY, BRYAN | \$3,443.18 |
| KELLEY, DANIEL B | \$2,031.58 |
| KELLEY, EUGENE O | \$3,475.29 |
| KELLEY, JORDAN C | \$2,287.22 |
| KELLIS, MICHAEL A | \$9.88 |
| KELLIS, MICHAEL A | \$296.40 |
| KELLMAN, PETER | \$1,705.54 |
| KENDALL, ROBERT N JR | \$3,117.14 |
| KENNEBUNK SAVINGS BANK | \$7,778.03 |
| KENNEDY, BRIAN R | \$2,321.80 |
| KENNEDY, JOHN | \$5,047.45 |
| KENNETH L ALLEN | \$2,377.38 |
| KENNEY, WILLIAM | \$4,194.06 |
| KENNEY, WILLIAM M JR | \$143.26 |
| KEOHAN, JOHN J, JR | \$2,700.95 |
| KERN, EVERETT S \& LINDA | \$589.10 |
| KERN, EVERETT S \& LINDA | \$652.08 |
| KERN, EVERETT S. \& | \$2,255.11 |
| KERR, JOHN L | \$3,270.28 |
| KEZAR, JAMES L, DEBORAH | \$4,081.68 |
| KEZAR, TIMOTHY C | \$3,028.22 |
| KIENIA, DOUGLAS | \$2,654.02 |
| KILLEEN, ROBERT W | \$3,562.98 |
| KIMBALL, GLEN W | \$3,622.26 |
| KIMBALL, JAMES P | \$2,111.85 |
| KINCH, JR., LAWRENCE V. | \$2,029.11 |
| KINCH, LAWRENCE V III | \$2,996.11 |
| KING, BENJAMIN S. | \$3,947.06 |
| KITCHEN, DIANE K | \$3,133.20 |
| KLAUSMAN, JERRY B | \$3,169.01 |
| KLAUSMAN, VON E | \$2,589.80 |
| KLEINROCK, RANDOLF M | \$6,706.05 |
| KLOSOWSKA, KATARZYNA | \$1,742.59 |
| KNEELAND, TODD M., | \$2,881.26 |

## Taxes

## Property Owner

KNIGHT, CHRISTINE M
KNIGHT, LARRY F
KNOWLES, KENNETH
KOCEK, SHELLY L KOELKER, JARED B KOELKER, JON M KOELKER, JONATHAN J KOELKER, THOMAS J
KOTCH, BEVERLY E
KRAUSS, KIM B
KRETAS, PAUL R KRUEGER, DONALD E L.P. GAS PROPERTIES VI, LABRECQUE, RICHARD
LABREE, EVELYN Y LADRIE, LAWRENCE W LAFLAMME, GUY N \& LAFOND, CLAIRE A LAFRANCE, WAYNE LAFRENIERE, ASTI LAFRENIERE, STEPHEN M LAFRENIERE, STEPHEN M LAFRENIERE, WILLARD R
LAFRENIERE, ZACHARY LAFRENIERE, ZACHARY S LAGERHOLM, EARL LAGO, EDWARD LAGO, HENRY W JR LAING, DENNIS M LAKEMAN, JEFFREY A
LALLY, NICOLE P LAMBERT, MURIEL L LAMBERT, ROBERT LAMBERT, ROBERT J LAMBERT, SHALEA K LAMBERT, THOMAS R LAMOTHE, FRANK C LANCTOT, JEFFREY LANDRIGAN, ROBERT W JR LANDRIGAN, ROBERT W JR LANDRIGAN, ROBERT W JR
LANE, ANNA E
LANE, CARROL A
LANE, JONATHAN
LANE, MICHAEL D
LANE, TERRI A
LANE, TROY A
LANG, Y
LANGELIER, JASON G
LANGELIER, LEO H III LANGELIER, LEO H JR
LANGELIER, LINDA I
LANGILL, CRAIG A
LANGTON, LORI J LANOUETTE, MICHAEL E LAPIERRE, DAVID M LAPOINTE, ELIZABETH LAPOINTE, GERARD A LAPOINTE, JEFFREY LAPPIN, DONALD P

| Taxes | Property Owner | $\underline{\text { Taxes }}$ |
| :---: | :---: | :---: |
| \$27.17 | LARA, PATRICIA E | \$1,846.33 |
| \$1,027.52 | LAROSE, PATRICIA J | \$1,501.76 |
| \$2,351.44 | LARRABEE, ALAN D | \$2,202.01 |
| \$4,922.71 | LATORELLA, WILLIAM P | \$3,922.36 |
| \$2,256.34 | LAUGHLIN, HENRY A. III, | \$154.38 |
| \$2,440.36 | LAUGHLIN, HENRY A. III, | \$35.82 |
| \$2,637.96 | LAURION, PAUL J | \$1,343.68 |
| \$2,518.17 | LAUZE, JOSEPH R | \$2,605.85 |
| \$1,680.84 | LAVIGNE, LEO R | \$1,678.37 |
| \$2,594.74 | LAVIGNE, LEO R | \$1,840.15 |
| \$4,401.54 | LAW, DONALD K | \$3,565.45 |
| \$3,227.06 | LAWSON, JESSICA R | \$3,886.55 |
| \$2,090.86 | LAYTON, DANIEL M | \$3,080.09 |
| \$2,838.03 | LEACH, MARK A | \$1,940.19 |
| \$2,977.59 | LEB LLC | \$918.84 |
| \$2,654.02 | LECLAIR, STEPHEN | \$4,273.10 |
| \$1,967.36 | LEDGEWOOD PROPERTIES, | \$838.57 |
| \$1,909.31 | LEECH, ADAM W | \$2,830.62 |
| \$3,905.07 | LEEMAN, TIMOTHY | \$794.11 |
| \$35.82 | LEEMAN, TIMOTHY | \$2,949.18 |
| \$731.12 | LEGERE, ROBERT J | \$2,899.78 |
| \$1,279.46 | LEIGHTON, ROBERT | \$1,394.32 |
| \$2,871.38 | LELAND, EDWARD R | \$2,348.97 |
| \$2,276.11 | LEMIRE, TROY A | \$62.99 |
| \$93.86 | LENNON, LELAND J | \$1,833.98 |
| \$2,862.73 | LESLIE, BONNIE J | \$1,435.07 |
| \$1,522.76 | LESLIE, FORREST L JR | \$3,397.49 |
| \$3,235.70 | LESMERISES, ROBERT A | \$2,449.01 |
| \$1,237.47 | LESSARD, BENJAMIN P | \$3,017.11 |
| \$695.31 | LESSARD, IAN M | \$3,828.50 |
| \$1,969.83 | LESSARD, JAYSON L | \$4,480.58 |
| \$3,627.20 | LESSARD, TIMOTHY | \$3,506.17 |
| \$4,473.17 | LESSARD, TIMOTHY N | \$1,756.17 |
| \$3,475.29 | LETOURNEAU, DANIEL G | \$3,448.12 |
| \$3,571.62 | LETOURNEAU, JUSTIN | \$3,181.36 |
| \$2,977.59 | LEVASSEUR, DENNIS A | \$343.33 |
| \$34.58 | LEVASSEUR, KEVIN D | \$2,902.25 |
| \$3,855.67 | LEVASSEUR, MARGARET A | \$1,218.95 |
| \$518.70 | LEVESQUE, NATHAN W | 2,980.06 |
| \$55.58 | LEVESQUE, SCOTT V | \$2,966.47 |
| \$4,024.87 | LEVY-MASCIS, MARY E | \$3,060.33 |
| \$2,176.07 | LEWIS, AARON G | \$2,341.56 |
| \$1,868.56 | LEWIS, JONATHAN I | \$2,889.90 |
| \$2,961.53 | LEWIS, MATTHEW J | \$2,573.74 |
| \$3,470.35 | L'HEUREUX FAMILY TRUST | \$1,899.43 |
| \$2,579.92 | LINK, ROGER A JR | \$2,064.92 |
| \$2,566.33 | LINSCOTT, CRAIG | \$2,390.96 |
| \$2,347.74 | LINSCOTT, CRAIG O | \$706.42 |
| \$2,289.69 | LINSCOTT, MICHAEL A | \$4,329.91 |
| \$2,641.67 | LINSCOTT, SHAWN MICHAEL | \$2,713.30 |
| \$2,029.11 | LITTLE WHILE LLC | \$3,246.82 |
| \$2,389.73 | LITTLE, MICHAEL A | \$2,221.77 |
| \$2,114.32 | LITTLEFIELD, DAWN | \$1,729.00 |
| \$2,119.26 | LITTLEFIELD, DEXTER A | \$1,927.84 |
| \$2,402.07 | LITTLEFIELD, DEXTER A | \$3,070.21 |
| \$2,688.60 | LITTLEFIELD, JOEL | \$9,450.22 |
| \$7,132.13 | LITTLEFIELD, JOEL | \$2,163.72 |
| \$17.29 | LITTLEFIELD, LARRY B | \$1,067.04 |
| \$1,789.52 | LITTLEFIELD, LISA, \& | \$2,838.03 |
| \$3,341.91 | LITTLEFIELD, MICHAEL J | \$3,896.43 |

LITTLEFIELD, PHILIP M
LITTLEFIELD, PHILIP M
LITTLEFIELD, THOMAS R LITTLEFIELD, THOMAS R LITVINCHYCK, LAWRENCE E
LITVINCHYK, ALLAN
LITVINCHYK, LAWRENCE
LITVINCHYK, LAWRENCE E
LIVINGSTON, DEBRA B
LIVINGSTON, MICHAEL G
LML LOGISTICS
LOCKHART, EUGENE
LOHMAN, TARA
LOHRMANN, III LEE
LOMBARD, BERTON T.JR.,
LOMBARDI, KATHLEEN E
LONG, IV., TED
LONGLEY, SEAN
LONGLEY, SEAN M
LONGVAL, JOHN V TRUSTEE
LORD, PAMELA
LOVEJOY, DIANE L
LOVEJOY, J ROBIN CLUFF
LOVEJOY, JEREMY W LOVEJOY, JOANNE ROBIN LOVEJOY, LARRY W LOVEJOY, LARRY W LOVEJOY, RICHARD J LOVEJOY, RICHARD J LOVEJOY, RICHARD J
LOVERING, ALLAN E
LOWELL, DORIS I
LOWERY, HOLLIE J \&
LOWERY, KEITH A \&
LOZEAU, MICHAEL E LRB INVESTMENTS, LLC
LRB LEASING, LLC
LUCAS, SHERRILYN R
LUDINGTON, DEAN
LUIGGI, FRED P
LUKACS, PAUL M
LUNIEWICZ, MATTHEW G
LUTHER, FRANKLYN F
LYNCH, ANNE P
LYNCH, EDWARD J
LYONS, JOHN P
MACAULAY, TIMOTHY P MACCHIA, JOSEPH V., JR. MACDONALD, MICHAEL A MACDONALD, MICHAEL A MACDONALD, ROBERT MACDOUGALL, BRIANNA MACDOUGALL, SUSAN L MACKENZIE, DANIEL MACKENZIE, DANIEL MACKENZIE, DANIEL MACKENZIE, DANIEL MACKENZIE, DANIEL MACKENZIE, DANIEL MACLAUCHLAN, THOMAS C

## Property Owner

| MACLEOD, LARRY N | \$3,656.84 |
| :---: | :---: |
| MACLEOD, TODD M | \$2,428.01 |
| MACMILLAN, JOHN J | \$2,384.79 |
| MADORE, BETTY, DONNA, \& | \$3,577.80 |
| MAFFEI, BRITTANY M | \$2,381.08 |
| MAHONEY, MICHELLE R | \$2,497.17 |
| MAIHOS, JAMES C | \$3,443.18 |
| MALONEY, MARGARET A | \$2,757.76 |
| MANLEY, LYNN E | \$2,760.23 |
| MANNING, TRAVIS | \$2,411.96 |
| MANSFIELD, HEATH | \$4,194.06 |
| MANSFIELD, HEATH M | \$1,268.35 |
| MANSFIELD, HEATH M | \$6,943.17 |
| MANSFIELD, HEATHER SUE | \$4,450.94 |
| MANSFIELD, STEPHEN | \$4,617.67 |
| MANSFIELD, STEPHEN | \$2,733.06 |
| MANSFIELD, STEPHEN | \$5,261.10 |
| MANSFIELD, STEPHEN | \$2,710.83 |
| MANSFIELD, STEPHEN P | \$5,534.04 |
| MANSFIELD, STEPHEN P | \$60.52 |
| MANSFIELD, STEPHEN P | \$4,974.58 |
| MANSFIELD, STEPHEN P | \$429.78 |
| MANSFIELD, STEPHEN P | \$1,351.09 |
| MANSFIELD, SUSAN | \$5,750.16 |
| MANSFIELD, SUSAN M | \$450.78 |
| MAPLE AND ELM, LLC | \$4,007.58 |
| MARCHAND, AARON R | \$3,618.55 |
| MARCHANT, PETER | \$4,958.52 |
| MAREIRO, ANNETTE \& | \$2,726.88 |
| MARINEAU, JASON | \$2,561.39 |
| MARQUIS, STEVEN | \$2,788.63 |
| MARR, JASON L | \$3,775.40 |
| MARRA, CLAUDIA | \$2,064.92 |
| MARSHALL, ADAM N | \$2,067.39 |
| MARSTEN, LENAYE | \$4,133.55 |
| MARTIN, BRAD | \$2,819.51 |
| MARTIN, DANIELLE M | \$2,309.45 |
| MARTIN, JEFFREY | \$1,323.92 |
| MARTIN, THOMAS F | \$1,627.73 |
| MARTIN, THOMAS F | \$4,704.12 |
| MARVIN, CHARLES | \$2,467.53 |
| MARVIN, CHARLES H | \$5,714.35 |
| MARX, LINDA A | \$4,337.32 |
| MARX, LINDA A | \$3,559.27 |
| MASON, JEFFREY H | \$3,409.84 |
| MASON, JENNIFER E | \$2,807.16 |
| MASTRO, MICHAEL A JR | \$4,978.29 |
| MATHESON, JAMES B | \$3,898.90 |
| MATHEWS, GEORGE E | \$4,005.11 |
| MATHEWS, NELSON | \$2,437.89 |
| MATHEWS, NELSON | \$2,237.82 |
| MATHEWS, NELSON | \$1,721.59 |
| MATHEWS, NELSON | \$101.27 |
| MATHEWS, NELSON L | \$76.57 |
| MATHIS, TIMOTHY JOHN | \$3,634.61 |
| MATTHEWS, DIANA M | \$5,947.76 |
| MATTHEWS, JEREMY | \$759.53 |
| MATTHEWS, JOAN | \$2,462.59 |
| MATTHEWS, MANDY M | \$3,199.89 |
| MATTHEWS, MERTON | \$1,677.13 |

MATTHEWS, MERTON E
MAY, ALEXANDER T MAYFIELD, DENISE C MAYROSE, DAYNA P MAZZOLA, LAURIE
MCALOON, WILLIAM A MCBRIERTY, BRUCE D SR MCCABE, DAVID A
MCCARTHY, MICHAEL J
MCCARTY, KENNETH MCCOOMB, DIANNE L MCCORMACK, CHAD MCDERMITH, CLARK L MCDONALD, LEWIS J MCDONALD, LINDA L MCDONALD, STEPHEN A MCELHANEY, J ROBERT E MCEVOY, JOHN P MCGEE, RACHEL D MCGILVERY, CATHERINE MCGIVERN, MICHAEL MCGOVERN, ANDREW MCGOVERN, JEFFREY A
MCGRATH, PAUL
MCGUIRE, JAMES J
MCINTYRE, JOY M
MCKEE, LOLA J
MCKENNA, ANDREW R \&
MCKINNON, CHRIS D
MCKINNON, SCOTT E
MCKINNON, SCOTT E
MCLAREN, SALLY MCLAUGHLIN, PATRICK MCLEAN, JASON
MCMAHON, DENNIS R MCMAHON, DENNIS R., JR MCNAMARA, MICHAEL P MCOSKER, JESSICA MCQUEEN, DIANE D MCTAGGART, MARC T MCWAIN, STEVEN
MEAD, LOUIS W., JR. MEAD, LOUIS W., JR. MEADOWSEND TIMBERLANDS,
MEAGHER, JOHN K
MEGELE, OLIVER S
MEGO, LARA
MEHLHORN, PAUL
MEHLHORN, SUSAN
MELANSON, LARRY J
MELLO, RONALD L JR
MENDE, CHRISTOPHER H
MENTER, ALLEN S
MENTER, ALLEN S MERRICK, EDWARD L
MERRILL, CAROL A
MERRILL, KATIE
MERRITHEW, CHARLES H
MERROW, ANITA M
MERZOUK, HOUSNI

## Property Owner

| MESSIER-DAVIS, CINDY J | \$3,800.10 |
| :---: | :---: |
| METCALF, AUDREY J | \$1,164.61 |
| MEYER, KATHLEEN | \$1,871.03 |
| MICHAUD, STEPHEN A | \$3,314.74 |
| MICK, CAROL L | \$1,302.93 |
| MILES, DOUGLAS J SR | \$2,260.05 |
| MILES, TIMOTHY S | \$2,505.82 |
| MILLER, RICHARD | \$2,027.87 |
| MILLER, RICHARD | \$25.94 |
| MILLER, ROBERT E | \$2,723.18 |
| MILLER, RONALD E | \$4,176.77 |
| MILLS, SHANE T | \$2,152.61 |
| MINICHIELLO, MICHELE, | \$2,891.14 |
| MINIUTTI, JACK B | \$2,532.99 |
| MINNICK, MICHAEL | \$3,374.02 |
| MINUTELLI, DANIEL A | \$1,247.35 |
| MINUTELLI, DANIEL A | \$3,213.47 |
| MISSUD-MARTIN, | \$3,607.44 |
| MITCHEM, HARLOE C | \$2,565.09 |
| MIXON, JOHN F JR | \$716.30 |
| MOFFITT, EDWARD A | \$4,754.75 |
| MOFFITT, EDWARD A | \$103.74 |
| MOLDA, CHRISTOPHER J | \$2,765.17 |
| MOMENEE, JOHN D | \$1,611.68 |
| MONACO, LOUIS C | \$2,036.52 |
| MONAHAN, ROBERT | \$2,203.24 |
| MONDELLO, JOHN FRANCIS | \$1,979.71 |
| MONKIEWICZ, STEPHEN | \$5,739.05 |
| MOORE, BETTY J | \$1,932.78 |
| MOORE, DARRYL A | \$2,618.20 |
| MOORE, KEVIN M | \$3,453.06 |
| MOORE, MICHAEL J | \$2,288.46 |
| MOORE, NORMAN J JR | \$3,256.70 |
| MOORE, ROBERT M | \$4,290.39 |
| MOORE, ROBERT M JR | \$3,870.49 |
| MOORE, SABRINA L | \$2,666.37 |
| MORABITO, CLARE | \$1,624.03 |
| MORABITO, DANIEL | \$2,426.78 |
| MORABITO, RICHARD M SR | \$3,112.20 |
| MORELLO, STEVEN R | \$3,070.21 |
| MORGAN, LEA M | \$1,831.51 |
| MORGAN, SCOTT R | \$3,824.80 |
| MORGRIDGE, BRUCE | \$49.40 |
| MORIARTY, ANDREW B | \$2,850.38 |
| MORIN, DANIEL | \$3,294.98 |
| MORIN, DWAYNE \& SHANNON | \$3,133.20 |
| MORIN, ROBIN L | \$2,231.65 |
| MORISSETTE, JACOB N | \$3,679.07 |
| MORRELL, RONALD E | \$5,016.57 |
| MORRILL, JESSE | \$3,388.84 |
| MORRILL, STEVEN A | \$2,765.17 |
| MORRISSEY, MARTIN | \$3,046.75 |
| MORROW, BRUCE D | \$3,590.15 |
| MORSE, CYNTHIA A | \$3,565.45 |
| MORSE, JON | \$3,319.68 |
| MORSE, STEVEN M | \$3,786.51 |
| MORTON, AMANDA M | \$3,015.87 |
| MORTON, TODD | \$3,055.39 |
| MORTON, TRUSTEE, | \$3,564.21 |
| MOSELEY, SEA |  |

## Property Owner

MOULTON, DEBBIE A
MOULTON, SHERRI J MOUSSA, STEPHANIE A MSM, LLC
MULLOY, ROGER W
MULLOY, SUZANNE
MULLOY, SUZANNE
MUNROE, DENNIS A
MURPHY, MICHELLE B
MURRAY, LEON B MURRAY, LEON B MURRAY, MICHAEL MURRAY, MICHAEL MURRAY, SCOTT MURRAY, SUMNER B JR
MUTAGOMA, FIDELE MUTHIG, JAMES W MYSHRALL, ROBERTE NASON, STEPHEN M NAST, RYAN B NATURAL ROCKS SPRING NAU, DIANE E
NAUMONICZ, STEVEN J
NAUMOZICZ, STEVEN J NAVIGATOR PROPERTIES, NEAL, JOHN FDR
NEAL, OLIVER M JR NEAL, OLIVER M JR NEIT, LEO RICHARD NEW HAMPSHIRE BUILDERS NEW HAMPSHIRE BUILDERS NEW HAMPSHIRE BUILDERS NEW HAMPSHIRE BUILDERS NEW HAMPSHIRE BUILDERS NEW HAMPSHIRE BUILDERS NEW HAMPSHIRE BUILDERS NEWHALL JR., JOHN G NEWHALL, JOHN G JR NEWHALL, KENNETH N NEWTON, DONALD H NICHOLL, LAURIE NICHOLS, CATHY NICHOLS, CATHY NICHOLS, CATHY A NICHOLS, CATHY A NICHOLS, KATE M NIELSEN, JACOB C NIELSEN, LONNA J NILAND, BRIAN P NOBBS, DOUGLAS C NOEL, ROBERT A NOLAN, CHRISTOPHER NOLAN, CHRISTOPHER P NOLAN, CHRISTOPHER P NORMAN, MICHAEL P NORMAN, MICHAEL P NORMAND, JEREMY R NORMAND, ROGER M NORMANDEAU, ANNE L NORMANDIN, RICHARD J

Property Owner

## Taxes

\$2,775.05
\$51,623.00 \$526.11 \$2,630.55 \$1,809.28
\$3,335.74
\$1,667.25 \$949.72 \$2,302.04 \$4,343.50 \$1,228.83 \$4,122.43
\$2,660.19
\$2,779.99
\$5,010.39
\$3,088.74
\$5,211.70
\$1,984.65
\$2,892.37
\$2,376.14
\$2,565.09
\$347.04
\$821.28
\$2,463.82

## Property Owner

PASKOWSKI, DAVID P
PASS, ROSSANA
PATCO CONSTRUCTION, INC PATCO CONSTRUCTION, INC PATCO CONSTRUCTION, INC
PATRICK, FLORENCE
PATSTONE, BETHANY FAY
PATSTONE, SCOTT E
PATSTONE, SHIRLEY E PATTERSON INVESTMENTS,
PATTESON, SHAUN E
PAUL, HARVEY A
PAUL, HARVEY A
PAUL, SARAH
PAWLAK, GERALD
PAYETTE, JONATHAN C
PAYEUR, CONRAD PAYEUR, RAYMOND PAYEUR, ROLAND E
PEARLMAN, CAROL
PEASE, ROBERT H PEASLEY, STEPHEN PEDERSEN, MICHAEL A
PELLETIER FAMILY PELLETIER, RAYMOND A JR Pepin, Norman R PEPIN, RICHARD A PERKINS, FRED H JR
PERKINS, RALPH
PERKINS, SARA J
PERMENTER, ARTHUR K
PERRY, BRIAN L
PERRY, JUSTIN K PERRY, MICHAEL P PERRY, ROBERT ALAN II PHELAN, EDWARD J PHILBROOK, JOHN PHILBROOK, JOHN A PHILLIPS, JOSEPH W PHILLIPS, WESTON M PHILLIPS, WESTON M PHINNEY, ELEANOR P, PHINNEY, ELEANOR P.,
PHINNEY, JAY M
PHINNEY, KATE A PHIPPS, HEATHER PICARD, MICHAEL F. \& PICARD, MICHAEL F. \& PICARD, PATRICK M PIERCE, DAVID PIERCE, RACHEL J PIKE, RONALD T PILECKI, JOSEPH G JR PILKINGTON, JEFFREY F PILLSBURY, DALE R PINTO, PETER J
PIWONSKI, JONATHAN M
PLACE, JOHN F. \&
PLACE, KEVIN J \& DAWN M PLACE, MARY E
\$3,220.88
\$3,784.04
1,132.49
1,132.4
\$3,182 60
$\$ 3,182.60$
$\$ 2,603.38$
\$2,980.06
\$2,735.53
\$3,414.78
\$3,035.63
\$4,291.63
\$868.21
\$843.51
\$2,747.88
\$3,022.05
\$2,621.91
\$3,566.68
$\$ 3,260.40$
\$2,946.71
\$1,659.84
\$2,094.56
\$2,609.55
\$1,856.21
\$5,388.31
\$5,634.07
$\$ 163.02$
\$2,267.46
\$29.64
\$2,786.16
\$3,272.75
\$2,693.54
\$2,345.27
$\$ 1,72036$
, 2593.50
\$2,983.76
\$3,145.55
\$4,316.33
\$3,538.28
\$2,723.18
\$3,850.73 $\$ 459.42$
\$2,810.86
\$1,515.35
\$5,713.11
\$4,350.91
\$2,808.39
$\$ 685.43$
\$715.07
\$2,849.15
\$33.35
\$2,383.55
\$4,408.95
\$2,374.91
\$3,297.45
\$3,297.45
\$45.70
\$2,634.26
\$3,123.32
3,283.87

PLACE, MICHAEL
PLACE, ROBERT K \&
PLACEY, KATHERINE
LANTE, DAVID P
PLUSHNER, ERIC M
POIRIER, DENNIS B
POLIGNI, PIERRE A
OLLAND, EUGENE H
POMERLEAU, JANICE
POMERLEAU, KRISTIN A $\$ 2,689.83$
POMERLEAU, TROY A $\$ 4,200.23$
POMEROY, ANDREW B
POMMIER, NATHALIE K \$3,354.26
PONCHAK, JEFF \$5,986.05
\$939.84
$\$ 939.84$
\$2,361.32
\$2,645.37
\$2,750.35
\$2,668.84
\$1,719.12
\$1,852.50
\$2,693.54
$\$ 941.07$
\$2,605.85
\$2,878.79
\$4,865.90
\$2,741.70
\$1,859.91
\$258.12
\$1,425.19
\$724.95
\$3,751.93
\$2,936.83
\$2,106.91
\$1,853.74
\$2,604.61
\$359,385.00
$\$ 874.38$
\$2,403.31
$\$ 812.63$
\$1,556.10
\$1,622.79
\$2,424.30
\$1,895.73
\$3,199.89
\$3,015.87
\$3,955.71
\$1,934.01
\$3,974.23
\$4,402.77
\$3,953.24
$\$ 227.24$
\$1,794.46
\$1,989.59
\$4,028.5
\$2,675.01
\$4,711.52

RALPH, BRUCE R RANCATI, KATHRYN D
RAND, DANIEL R
RAND, DONNA M
RAND, SCOTT L
RANDALL, JAY D
RANDALL, JOHN D
RANDALL, RICHARD R
RANDALL, SARAH B
RANDAZZO, VINCENT Z
RAPOZA, NEIL J
RAY, KEVIN A
RAYWORTH, ANDREA, D RAYWORTH, DOUGLAS W
REED, ANNE I
REED, REBECCA C
REGAN, ERIC F
REGAN, MARGARET
REGONINI, HARLEY D
REIL, TIMOTHY F REILLY, MARY C REINHOLDTSEN, KAREN
REINKEN, ROBERT J REINKEN, TIMOTHY REISCHL, ANDREWW E REMISZEWSKI, DAVID A RENDELL, LARRY E JR RENY, ROBERT
REYNOLDS, LEIGHTON A
RICE, EVELYN
RICE, STANLEY J
RICE, STANLEY J
RICE, STANLEY J
RICE, STANLEY J \& DAWN RICE, STANLEY J. \& DAWN RICE, STANLEY J. \& DAWN RICE, STANLEY J. \& DAWN RICE, STANLEY J. \& DAWN RICE, STANLEY J. \& DAWN RICE, TRAVIS J
RICE, TRAVIS
RICHARD, ROBERT
RICHARD, THOMAS G
RICHARD, WILLIAM S. RICHARDSON, BRANDON T RICHARDSON, CHARLES H RICHARDSON, DALTON RICHARDSON, DAVID L RICHARDSON, NOAH B RICKER, CORY
RICKER, NICHOLAS J RIDLON, LINDA D. ET AL RIDLON, RUSSELL RIDLON, THOMAS A RIDLON, WESLEY JR RIDLON, WESLEY JR RILEY, KAREN M RILEY, KEVIN A TRUSTEE RINNE, BROR, ESTATE OF

Property Owner

| RIPLEY, NANCY | \$2,734.29 |
| :---: | :---: |
| RIVERS, JOHN G | \$2,791.10 |
| ROBB, EDWIN | \$3,323.39 |
| ROBBINS, LORING A | \$2,425.54 |
| ROBERGE, MAUREEN | \$3,874.20 |
| ROBERTS, HARLAND E , | \$27.17 |
| ROBERTS, HARLAND E, | \$137.09 |
| ROBERTS, HARLAND E, | \$198.84 |
| ROBERTS, HARLAND E, | \$102.51 |
| ROBERTS, HARLAND E, | \$83.98 |
| ROBERTS, HARLAND E., | \$218.60 |
| ROBERTS, HARLAND E., | \$85.22 |
| ROBERTS, JACOB | \$4,389.19 |
| ROBERTS, KEVIN S | \$4,182.95 |
| ROBERTS, MARTHA A | \$191.43 |
| ROBERTS, MARTHA A | \$254.41 |
| ROBERTS, MARTHA PREP | \$122.27 |
| ROBINSON, JEFFREYL. | \$990.47 |
| ROCKWELL HOMES, LLC | \$1,289.34 |
| ROCRAY, HEATHER MARY | \$2,303.28 |
| RODERICK, JEFFREY | \$1,738.88 |
| ROGERS, JIMMY C | \$2,996.11 |
| ROGERS, JOHN J | \$3,041.81 |
| ROGERS, TIMOTHY M | \$3,256.70 |
| ROHM, GARY B | \$4,174.30 |
| ROLLINS, EDWARD | \$638.50 |
| ROLLINS, PAUL R | \$2,756.52 |
| ROMANO, KAREN L | \$1,646.26 |
| RONDEAU, ROBERT W | \$2,051.34 |
| ROPKE, BARBARA J | \$2,334.15 |
| ROSE, DANA E | \$1,853.74 |
| ROSE, ERNEST H., JR. | \$1,859.91 |
| ROSE, FREEMAN A | \$2,465.06 |
| ROSE, VICTOR J | \$1,826.57 |
| ROSE, WILLIAM \& LINDA, | \$4,532.45 |
| ROSEBUSH, SHAWN | \$4,059.45 |
| ROSEN, CHRISTOPHER T | \$3,051.69 |
| ROSHOLT, KEVIN | \$3,660.54 |
| ROSS, ANTHONY D | \$3,541.98 |
| ROSS, DONALD J | \$1,667.25 |
| ROSS, HEATHER L. \& HUGH | \$1,976.00 |
| ROSS, RICHARD D | \$5,254.93 |
| ROTHSTEIN, MARC M | \$3,993.99 |
| ROUILLARD, MARK | \$4,018.69 |
| ROUSSEAU, WILLIAM J | \$1,616.62 |
| ROUSSEAU, WILLIAM J | \$3,432.07 |
| ROWE, MARCIA R, TRUSTEE | \$3,198.65 |
| ROWELL, AMELIA P.M., | \$1,800.63 |
| ROWELL, AMELIA P.M., | \$5,750.16 |
| ROY, DANIEL J | \$3,043.04 |
| ROY, JUSTIN C | \$2,844.21 |
| ROY, JUSTIN C | \$2,484.82 |
| ROY, NORMAN | \$1,715.42 |
| ROY, PAMELA J | \$1,589.45 |
| ROY, RAYMOND J | \$3,007.23 |
| ROY, ROBERT E | \$3,372.79 |
| ROYAL RIVER REALTY LLC | \$1,105.33 |
| ROYAL, KEVIN D | \$764.47 |
| ROYAL, KEVIN D | \$876.85 |
| OY | \$3,059.10 |

RUEL, PETER R
RUEL, ROBERT A
RUEL, ROBERT A
RUGGIERO, ROBERT
RUI, JUFEN
RUSSELL, NATHAN F
RYAN, EDWARD J
RYAN, LISA
RYAN, MICHAEL B
RYLANCE, THOMAS J SABOL, ASHLEY D SABOL, ASHLEY D SACCO, RALPH J SALANTRI, LYNDSAY K SALATA, NICHOLAS E SALMON, DAVID SAMPSON, RYAN SARACINA, JOSEPH J SARGENT, LUCY SARNI, ELENA SAUCIER, ALLEN D SAVAGE, DANIEL B SAVAGE, JAMES SAYER, NICHOLAS V SCHAEFFER, STEPHEN SCHAUB, STEVEN SCHILDT, ORIETTA SCHINDLER, KATHLEEN C SCHLUNTZ, PETER R SCHLUNTZ, PETER R SCHMID, PAUL SCHREMPF, DERICK W SCHRIEFER, TRENT S SCHULMAIER, GERALD T SCHULMAIER, GERALD T SCHULMAIER, GERALD T
SCHULTZ, JENNIFER
SCHWARTZ, ZOE SCIALDONE, RICHARD J SCOTT, CHURI P SCOTT, DANA
Scott, Michael P SCOTTON, MEGHAN
SCULLY, ANNE L SEAVEY, DORIS P SEBERT, NATHAN A SEELIGER, ANNETTE D SEIBERT, MATTHEW D SENAY, ELAINE M TRUSTEE SENAY, ELAINE M. SENTELL, CHAD H SEQUEIRA, ALLEN A SEQUEIRA, ALLEN A SEQUEIRA, ALLEN A SERECKY, RYAN D SERRA, JOSE CARLOS SERWACKI, STEPHEN L
SESIN, ALBERT J SR
SEVIGNY, GEORGE A

| Taxes | Property Owner | Taxes |
| :---: | :---: | :---: |
| \$80.28 | SEWELL, NANCY | \$1,262.17 |
| \$2,677.48 | SEWELL, NANCY E | \$107.45 |
| \$954.66 | SHAPLEIGH, JAKE | \$2,510.76 |
| \$1,432.60 | SHAULUS, THOMAS C | \$5,243.81 |
| \$4,641.13 | SHAW HAROLD D. \& JOAN | \$184.02 |
| \$2,686.13 | SHAW, CHARLENE D | \$3,738.35 |
| \$2,300.80 | SHAW, CHARLENE D | \$70.40 |
| \$2,539.16 | SHAW, HAROLD | \$869.44 |
| \$2,025.40 | SHAW, HAROLD | \$1,005.29 |
| \$958.36 | SHAW, HAROLD D | \$5,556.27 |
| \$2,747.88 | SHAW, HAROLD D | \$1,795.69 |
| \$83.98 | SHAW, HAROLD D | \$1,231.30 |
| \$188.96 | SHAW, HAROLD D | \$61.75 |
| \$3,513.58 | SHAW, HAROLD D | \$4,739.93 |
| \$3,272.75 | SHAW, HAROLD D | \$288.99 |
| \$2,584.86 | SHAW, JUSTIN | \$2,857.79 |
| \$2,642.90 | SHAW, JUSTIN D | \$745.94 |
| \$3,039.34 | SHAW, JUSTIN D | \$101.27 |
| \$2,400.84 | SHAW, LAURA J | \$3,112.20 |
| \$3,046.75 | SHAW, ROBERT A JR | \$3,443.18 |
| \$2,625.61 | SHEELY, TIMOTHY M | \$3,788.98 |
| \$2,255.11 | SHERWOOD, MICHAEL H | \$1,159.67 |
| \$5,373.49 | SHIBLES, ANN A | \$2,256.34 |
| \$2,760.23 | SHIBLES, DONALD E | \$2,616.97 |
| \$3,155.43 | SHIELDS, MYRON D | \$4,134.78 |
| \$3,543.22 | SHORTILL, JAMES | \$3,288.81 |
| \$3,835.91 | SHUFELT, THOMAS | \$6,072.50 |
| \$3,065.27 | SHUTE, WILLIAM | \$41.99 |
| \$6,757.92 | SHUTE, WILLIAM N | \$4,416.36 |
| \$2,135.32 | SILK, HEATHER A | \$3,375.26 |
| \$773.11 | SILSBY, MICHAEL J | \$2,400.84 |
| \$235.89 | SIMMONS, WILLIAM D | \$2,173.60 |
| \$4,772.04 | SIMPSON, DANIEL B | \$3,501.23 |
| \$2,268.70 | SIMPSON, DAVID | \$2,515.70 |
| \$942.31 | SIMPSON, DYLAN T | \$76.57 |
| \$1,709.24 | SIMPSON, JEFFERY A | \$1,015.17 |
| \$4,879.48 | SINCLAIR, AARON J | \$2,595.97 |
| \$233.42 | SINCLAIR, GUY R | \$985.53 |
| \$2,589.80 | SKYTOP, LLC | \$133.38 |
| \$2,875.08 | SLADEN, JEFFREY | \$2,560.15 |
| \$2,970.18 | SLEEPER, MARTINA | \$1,798.16 |
| \$3,296.22 | SMALL, THOMAS A M | \$1,768.52 |
| \$2,854.09 | SMITH, ALAN T | \$6,116.96 |
| \$3,929.77 | SMITH, ANDREW | \$2,193.36 |
| \$1,522.76 | SMITH, BENJAMIN H | \$3,976.70 |
| \$771.88 | SMITH, CHRISTINA | \$1,596.86 |
| \$2,519.40 | SMITH, DONALD G, | \$2,819.51 |
| \$1,827.80 | SMITH, HOLLY L | \$3,041.81 |
| \$3,935.95 | SMITH, JASON M | \$2,605.85 |
| \$1,422.72 | SMITH, JAYSON | \$2,842.97 |
| \$1,272.05 | SMITH, JAYSON R | \$3,419.72 |
| \$3,530.87 | SMITH, MICHAEL S | \$2,109.38 |
| \$2,973.88 | SMITH, ROBERT B | \$3,057.86 |
| \$2,931.89 | SMITH, ROLAND L | \$1,710.48 |
| \$356.92 | SMITH, RONALD A | \$3,528.40 |
| \$2,320.57 | SMITH, ROSE M | \$3,718.59 |
| \$2,688.60 | SMITH, SHAWN C | \$2,316.86 |
| \$3,293.75 | SMITH, WILLIAM A | \$3,461.71 |
| \$2,071.09 | SMULLEN, KEVIN J | \$1,659.84 |
| \$3,872.96 | SOGGY DOLLAR, LLC | \$4,259.52 |

SOLANO, LLC
SORBER, STEPANIE J
SORBER, STEPHANIE JOY SOUCY, KRISTIAN SOULE-HINDS, MICHAEL C SOULE-HINDS, MICHAEL C SOUTER, DANIEL W SOUTH COAST
SOUTHARD, DAVID SPAULDING, SARAH E SPENCE, ELAINE G SPENCER, MICHAEL SPENCER, RAYMOND D SPENCER, SHAWN P SPERLING, BRIAN SPINNEY, DAVID B SPITZNAS, EDWARD J. SPOHR, VERA, TRUSTEE SPOHR, VERA, TRUSTEE SPOHR, VERA, TRUSTEE
SPRAGUE, DAVID W SPRAGUE, ERIC
SPRAGUE, PAUL T SPRAGUE, ROBERT L SPRUSANSKY, RYAN L ST HILAIRE, CAROLYN ST PIERRE, DANA L ST. AMAND, TIMOTHY J. ST. HILAIRE, COLLEEN H ST. ONGE, MICHAEL P ST. PIERRE, PHILLIP M STACEY, RICHARD P STACEY, RICHARD P. SR. STAMBAUGH, CALVIN R STAMBAUGH, CALVIN R STANLEY, RAE A STANTON, JOAN M STAPLES, DANIEL E STAPLES, IAN R STAPLES, JASON T STAPLES, MINDY STAPLES, RICHARD A STAPLES, RICHARD A STARK, STEPHEN P STARRAK, MEGAN STELMACH, MICHAEL E STEVENS, BARRY M STEVENS, JEREMY STEVENS, JOSH M STEVENS, WAYNE STEVENS, WAYNE B STEVES, JOHN C STEVES, JOHN C II STEVES, NATHAN STEWART, JONATHAN STEWART, JOSHUA A STEWART, RONALD V. STINSON, JEANNETTE L STINSON, MARY C
STOKES, ALYSSA D

| \$3,423.42 | STONE, AMANDA J | \$1,825.33 |
| :---: | :---: | :---: |
| \$1,223.89 | STONEMETZ, JAMES S | \$2,625.61 |
| \$4,145.89 | STOVER, D SCOTT | \$3,261.64 |
| \$3,223.35 | STOVER, JEAN S | \$2,789.87 |
| \$1,149.79 | STRAFFIN, LARRY W | \$1,554.87 |
| \$3,466.65 | STRAUSS, ROLAND JR | \$850.92 |
| \$2,757.76 | STRICKLAND, JAMES I | \$2,109.38 |
| \$727.42 | STROUT, JR., HENRY A. | \$2,563.86 |
| \$4,064.39 | STRUM, KEVIN L | \$949.72 |
| \$3,469.12 | STRYNAR, IRVING | \$2,450.24 |
| \$2,251.41 | STRYNAR, SCOTT | \$2,788.63 |
| \$4,253.34 | STUART, JOANNE M. | \$3,144.31 |
| \$3,167.78 | STUDY, SCOTT | \$2,526.81 |
| \$5,506.87 | SUDNICK, TAD | \$3,386.37 |
| \$1,085.57 | SUFFERN, EDWARD W B | \$3,390.08 |
| \$2,497.17 | SULLIVAN, TERI A | \$2,162.49 |
| \$3,604.97 | SUMNER, RONALD C | \$3,133.20 |
| \$734.83 | SUPERIOR DEVELOPMENT | \$508.82 |
| \$787.93 | SURETTE, KYLE P | \$13.59 |
| \$1,044.81 | SUTLIFF, DANIEL A | \$1,957.48 |
| \$3,577.80 | SWENDSEN, DANIEL J | \$2,996.11 |
| \$2,410.72 | SWETT, KASI LYNN | \$1,485.71 |
| \$3,998.93 | SYLVAIN, BERNARD R | \$4,160.72 |
| \$4,023.63 | SZCZECHOWICZ, DARREN P | \$2,329.21 |
| \$2,247.70 | SZCZECHOWICZ, KEVIN | \$2,654.02 |
| \$281.58 | TABOR, CARL | \$2,872.61 |
| \$3,267.81 | TAHAI, SAID | \$2,127.91 |
| \$2,434.19 | TALBOT, DAMIAN | \$2,802.22 |
| \$1,867.32 | TALBOT, DAVID A II | \$2,892.37 |
| \$1,967.36 | TAPLIN, GREGORY C | \$2,941.77 |
| \$2,440.36 | TATE, KEVIN G | \$1,575.86 |
| \$164.26 | TAUTKAS, JOSEPH T | \$1,636.38 |
| \$4,799.21 | TAYLOR, ORLANDO A | \$1,624.03 |
| \$3,675.36 | TAYLOR, PHILLIP B | \$1,924.13 |
| \$32.11 | TAYLOR-URICH, KATHRYN L | \$3,325.86 |
| \$2,362.55 | THAIN, PHILIP H | \$3,506.17 |
| \$1,990.82 | THE PATTERSON COMPANIES | \$1,190.54 |
| \$2,887.43 | THE PATTERSON COMPANY | \$1,551.16 |
| \$2,845.44 | THEODOROU, LEONIDAS | \$2,537.93 |
| \$2,041.46 | THERRIEN, HOMER A | \$2,594.74 |
| \$1,780.87 | THIBODEAU, LOUIS A | \$2,740.47 |
| \$978.12 | THIVIERGE, JENNIFER | \$3,236.94 |
| \$1,694.42 | THOMAS, ISABELLA | \$563.16 |
| \$3,002.29 | THOMAS, ISABELLA A | \$2,074.80 |
| \$3,127.02 | THOMES, LEONARD | \$3,128.26 |
| \$3,176.42 | THOMPSON, CARL P | \$1,255.99 |
| \$3,540.75 | THOMPSON, ERIC S. TR | \$2,460.12 |
| \$3,020.81 | THOMPSON, GLENN R | \$3,824.80 |
| \$3,574.09 | THOMPSON, GLENN R | \$1,435.07 |
| \$1,853.74 | THOMPSON, GLENN R | \$652.08 |
| \$717.54 | THOMPSON, JAMES E | \$2,357.61 |
| \$3,351.79 | THOMPSON, KAYLA | \$1,347.39 |
| \$2,644.14 | THOMPSON, ROSS W | \$3,448.12 |
| \$2,050.10 | THOMPSON, STAN JR | \$3,524.69 |
| \$3,818.62 | THOMPSON, STEVEN L | \$2,283.52 |
| \$4,270.63 | THOMPSON, STEVEN M | \$50.64 |
| \$3,672.89 | THOMPSON, STEVEN M | \$2,106.91 |
| \$1,705.54 | THOMPSON, TRACY B | \$1,977.24 |
| \$2,017.99 | THORNE, SUSAN G | \$4,528.75 |
| \$2,360.09 | THORNTON, JEFFREY W | \$5,099.31 |

## Taxes

THYNG, OWEN K
THYNG, OWEN K
THYNG, OWEN K
THYNG, ROBERT D
THYNG, STEVEN TIBBETTS, JOHN H
TIBBETTS, KENNETH R
TIBBETTS, MICHAEL M JR TIBBETTS, MICHAEL M SR TIDBALL, MARK D JR TIERNAN, CHRISTINE W TITUS, DONALD J T-MOBILE
TOBECK, DAVID
TORIELLO, ROBERT A JR
TOUSSAINT, ADAM
TOUSSAINT, BRETT
TOUSSAINT, GAIL A
TOUSSAINT, GAIL A
TOWNE, THEODORE
TOWNE, TIMOTHY R
TOWNSEND, CORINNE S
TPD CONSTRUCTION
TRAVERS, ROSANNA, LIFE
TRAYNOR, JOSEPH T
TRENT, DONALD B
TRI BERWICK REALTY, INC
TROTT, DAVID M
TRUE, THOMAS A TRUEMAN, VICKI LYNN TRUEMAN, WILLIAM A TRUE-OBREY, SHARENE L
TRUESDALE, CASEY E TRUESDALE, SARAMANDA T TUCCI, BRIAN M
TUCKER, DONALD J TURCOTTE, MARTIN A JR TURCOTTE, MICHAEL TURNER, HARRY J TUTTLE, DAVID J TUTTLE, DAVID J TUTTLE, DAVID J TUTTLE, DAVID J TUTTLE, DAVID J TUVESON, JARED M TWELVE OAKS, LLC TWIST, JOHN C TWOMEY, DAVID A ULLAH, LINDA A UNITIL GRANITE STATE UNITIL GRANITE STATE UNITIL GRANITE STATE UPTON, STEPHEN I UTTER, BENJAMIN F VAILLANCOURT, ANNE M VAILLANCOURT, EUGENE E VALDEZ, KATHERINE M VALENCIA, BENJAMIN

Property Owner
\$1,374.56 \$1,038.64 , $2,394.67$
2,304.67
\$3,345.62
\$327.02
4,229.88
\$2,925.72
\$3,185.07
\$2,739.23
\$2,663.90
3,369.08
\$3,369.08
$\$ 905.26$
\$679.25
\$2,388.49
\$4,693.00
\$4,956.06
\$3, 103.56
\$,103.56
\$738.53
\$3,726.00
\$2,083.45
\$4,094.03
\$920.08
\$166.73
\$16.73
\$2,315.63
\$2,471.2
$\$ 4.94$
\$2,597.21
\$2,108.15
\$1,882.14
\$1,574.63
1,574.63
\$1,875.97
$\$ 741.00$
\$3,793.92
\$3,908.78
\$2,157.55
\$3,769.22
\$3,769.22
\$2,157.55
\$155.61
\$197.60
\$169.20
\$62.99
2355.15
\$7,663.18
1,709.2
,709.24
1,770.99
3,133.20
\$5,557.50
\$3,511.11
\$2,287.22
\$2,183.48
$5,564.91$
,564.91
2,521.87
3,325.86
2,355.15

VALLE, BRIAN L
VALLIER, ROBERT R.
VALLIERE, ROBERT R
VAN GORDER, DEBORAH
VANDEWAL, DALE J
VEIT, KAREN J
VENTURA, BRIAN S
VERITAS PROPERTY
VERSOCKI, ROBERT
VERVILLE, JANET I
EETTER, KEITH E
VIGUE, LUKE
VINCENT, GARY G
VOLINSKY, NICHOLAS H
OOLOVSKI, CHRISTOPHER F
REELAND, PEGGY J
WALCEK, MICHAEL F
WALDRON, JOHN
WALL, LISA K
WALSH, THOMAS J
WALSH, THOMAS J
WALSH, THOMAS J
WALTERS, WILLIAM J
WALTERSDORF, ROBERT J
WALTERS-WARD,
WATERMAN, CHARLES P
WATSON, FRANK
WATTERS, JAMES E JR
WATTERS, WILLIAM S
WATTERSON, BRENDA J
WATTERSON, DONALD E
WATTERSON, DONALD E
WATTERSON, JAMES
WAYNE, ANTHONY
WAYNE, PETER S
WEATHERLY, IVAN G
WEATHERLY, IVAN G.,
WEAVER, JANET R
WEAVER, JENIFER E
WEAVER, LORI
WEAVER, ROBIN
WEBBER, JAMIE R
WEEDEN, JOHN W
WEISBERG, ALAN C
WEISS, DWAYNE
WELCH, ANNE R, \& CORAN
WELCH, BRYAN T
WELCH, STACIE L.,
WENTWORTH, CHERYL D
WENTWORTH, EZEKIEL
WENTWORTH, EZEKIEL,
WENTWORTH, STEPHEN B WENTWORTH, TIMOTHY B WERSACKAS, JAMES D JR WERSACKAS, JAMES D JR WERSACKAS, JR JAMES WEST, GRETCHEN E WESTOVER, BRIAN M WEYMOUTH, LESLIE A

## Taxes

WHALEN, TIMOTHY E WHALEN, TIMOTHY E WHEELER, DENISE R WHITE OAK RIDGE, LLC WHITE, KACEY LEE WHITE, NADINE C WHITE, ROBIN J WHITE, SHAWN M WHITFORD, WILLIAM P WHITFORD, WILLIAM P WHITLEY, WILLIAM C WHITTEN, WAYNE M SR WHOLEY, JAMES P WICK MARITAL TRUST WICK MARITAL TRUST WICK, DANIEL P
WICK, DANIEL P
WICK, DANIEL P
WICK, DANIEL P
WICK, DARLENE F
WICK, JODI
WICK, JODI R
WICK, LARRY
WICK, LARRY
WICK, LARRY
WICK, LARRY
WICK, LARRY
WICK, LARRY M WICK, LARRY M WICK, LARRY M WICK, LARRY M WICKLUND, CARL P. WICK'S RENTAL, LLC WICK'S RENTALS WICK'S RENTALS, LLC WIGGINS, WILLIAM E WILKINSON, MARK D WILLEY, MICHELLE WILLEY, TAMMY L WILLIAMS, ALLEN R WILLIAMS, ANDREA D WILLIAMS, STEPHEN WILLIAMS, STEVEN WILLIAMS, ZACHERY WILMINGTON ASVINGS WILSON, JUDY S
WILSON, RICHARD R WINCHESTER, EDWARD C WINK, DANIEL L WINK, LISA
WINN, ROBERT N
WINNE, MATTHEW R
WINSHIP, GREG L WINSHIP, STEPHEN M WINSHIP, TODD WINSHIP, TODD
WINSHIP, TRACY L WINSHIP, TRACY L WINTON-SMITH, KAREN L

## Property Owner

WISWEIL, ALYSSA M
WITZEL, JAY S
WOOD, JAY R
WOOD, JAY R, ETAL
WOOD, JAY R, ETAL
WOOD, JEFFREY S
WOOD, JEFFREY S
WOOD, KENNETH C
WOOD, MARY
WOOD, RODNEY B
WOOD, THOMAS L
WOOD, TIMOTHY F
,
WORELL, ROBERT M
WORKS, SHAWN M
WORMS SHAWN M
ORMWOOD, MICHAEL A
WRIGHT, EDWARD
WRIGHT, LOLA M
WRIGHT, THOMAS F
WRIGHT, TRAVIS
$\$ 595.2$
WYMAN, DEBORAH S ,
WYMAN, DENNIS A \&
WYMAN, DONALD L
WYMAN, JOSEPH D $\quad \$ 2,014.29$

WYMAN WILLIAM
WYMAN WILLIAM L
YEGERLEHNER, DONALD
YEGERLEHNER, DONALD L
YOKE, ROBERT S JR \$

## TOWN OF NORTH BERWICK PROPERTY TAX LIST

## FISCAL YEAR 2020 - PERSONAL PROPERTY

| Property Owner | Taxes | Property Owner | Taxes |
| :---: | :---: | :---: | :---: |
| ALLARDS MARKET | \$185.25 | MAINELY YOU MASSAGE | \$13.59 |
| AMERICAN DREAMSPACE | \$12.35 | MAPES, H.A. INC. | \$423.61 |
| ANGEL OF THE BERWICKS | \$98.80 | MOBILE MINI INC | \$29.64 |
| AROMA JOES | \$4,061.92 | MORSE FOUNDATION INC | \$50.64 |
| AT\&T MOBILITY LLC | \$106.21 | MSC INDUSTRIAL SUPPLY CO. | \$379.15 |
| BUBBA FRYES | \$123.50 | NORTH BERWICK TAX SERVICE | \$14.82 |
| CARDTRONICS USA INC | \$48.17 | NUCO2 SUPPLY LLC | \$154.38 |
| CARPE DIEM COFFEE ROASTING | \$202.54 | OAK WOODS LUMBER | \$2,850.38 |
| CASCO BAY FOOD AND BEVERAGE | \$95.10 | PAINTING BY NORTHEAST | \$49.40 |
| CENTRAL MAINE POWER CO | \$650.85 | PAUL'S BARBER SHOP | \$11.12 |
| COCA COLA BOTTLING OF NNE | \$88.92 | PELLETIER FOUNDATIONS | \$77.80 |
| COCA-COLA COMPANY | \$13.59 | PORTICO REALTY | \$21.00 |
| CONOPCO, INC | \$21.00 | PRATT \& WHITNEY AIRCRAFT | \$720,212.48 |
| CORNERSTONE VALUATION SER | \$100.04 | PRAXAIR DISTRIBUTION INC | \$96.33 |
| CROSS FIT GYM | \$166.73 | PRAXAIR LEASED EQUIPMENT | \$1,585.74 |
| CSC SERVICEWORKS, INC | \$12.35 | PROG LEASING LLC | \$12.35 |
| CUMBERLAND FARMS INC. | \$2,907.19 | PSL SERVICES | \$37.05 |
| DAVE'S GARAGE | \$645.91 | RD CONCRETE WORKS | \$564.40 |
| DIRECTV, LLC | \$238.36 | RECOVERY MAINE INC. | \$70.40 |
| DISH NETWORK, LLC | \$91.39 | RED LEAVES | \$103.74 |
| DOLLAR GENERAL STORE \#15393 | \$999.12 | REDBOX AUTOMATED RETAIL | \$58.05 |
| DOUGHTY FALLS PHYS THERAPY | \$48.17 | REYNOLDS, JOEY SP | \$308.75 |
| DUNKIN DONUTS | \$1,925.37 | SCIENTIFIC GAMES INC | \$108.68 |
| DUTCH AUTO BODY | \$98.80 | SERENITY SALON | \$22.23 |
| DWIGHT LITTLEFIELD TRUCKING | \$249.47 | SPOK, INC | \$59.28 |
| EASTCOAST BIO, INC. | \$639.73 | SPRINT SPECTRUM, LP | \$308.75 |
| ELAVON | \$28.41 | SUBWAY RESTAURANT | \$268.00 |
| FAIRPOINT COMMUNICATIONS | \$71.63 | SUMMIT FUNDING GROUP, INC | \$124.74 |
| FIRST DATA MERCHANT SERVICES | \$24.70 | SUPER WASH | \$143.26 |
| GRAY \& OSGOOD LLC | \$16.06 | SUPERIOR SHARPENING SERVICE | \$11.12 |
| GRAYHAWK LEASING, LLC | \$150.67 | TIME WARNER CABLE INTERNET | \$156.85 |
| GREEN TRUCK FARMS, LLC | \$852.15 | TIME WARNER CABLE NE | \$12,515.49 |
| HAIR SHOP, THE | \$72.86 | TOWN PIZZA | \$475.48 |
| HANNAFORD | \$15,740.08 | TRICANN ALTERNATIVES, LLC | \$1,422.72 |
| HOMETOWN QUICK STOP | \$500.18 | TRY BERWICK SAND \& GRAVEL | \$314.93 |
| HUGHES NETWORK SYSTEMS, LLC | \$39.52 | UNITIL NORTHERN UTILITIES, INC | \$654.55 |
| HUSSEY SEATING COMPANY | \$29,723.98 | VARNEY CROSSING | \$1,706.77 |
| JBJ MACHINE COMPANY, INC. | \$3,083.80 | VERIZON WIRELESS | \$61.75 |
| JOHNSON FUNERAL HOME | \$123.50 | VERIZON WIRELESS | \$370.50 |
| JOHNSONS SEAFOOD \& STEAK | \$925.02 | WABASHA LEASING LLC | \$53.11 |
| KENNEBUNK SAVINGS BANK | \$1,590.68 | WASTE MANAGEMENT OF NH, INC | \$44.46 |
| LARRY'S AUTOMOTIVE | \$50.64 | XEROX CORPORATION | \$27.17 |
| LARRY'S GARAGE | \$29.64 |  |  |
| MADHATTER GRAPHICS | \$12.35 | TOTAL | \$813,516.91 |
| MAINE RSA \#1, INC | \$366.80 |  |  |
| MAINE SOURCE AUTO | \$308.75 |  |  |

## UNCOLLECTED TAXES FOR THE YEAR ENDING JUNE 30, 2019

| * 184 HIGH ST. LLC | \$969.43 | *FALLS \& WEBB OIL, INC. | \$1,090.69 |
| :---: | :---: | :---: | :---: |
| *ABBOTT, BARRY E. | \$1,267.18 | *FERRANTO, CHARLES | \$595.87 |
| *ABBOTT, MARTHA | \$3,045.69 | *FERRANTO, JOSHUA | \$2,727.06 |
| *ALAIMO, LUCINDA \& ANDREW | \$2,470.35 | *FERRY, ERIC J. | \$216.72 |
| *ALLARD, THOMAS J. | \$2,623.86 | *FORTIN'S PROPERTIES, LLC | \$2,996.67 |
| ALLEN, BEVERLY | \$3,212.10 | *GROVER, DANIEL \& JOHNSON | \$1,161.00 |
| *ANDERSON, MARY BRAY | \$3,773.25 | *GROVER, DANIEL \& JOHNSON | \$135.45 |
| *ARCHAMBAULT, JOHN P. \& LINDA | \$4.82 | *HALL, DANA E | \$78.69 |
| *BATTIS, JOHN \& TZIYON, MICHAL | \$430.92 | *HALL, DANA E | \$206.40 |
| *BAXTER, CHRISTOPHER \& A | \$957.82 | *HARRINGTON, MICHELLE TUTTLE | 97 |
| *BERGENDAHL, ERIC | \$2,432.30 | *HARTMANN, ERNEST, ESTATE | \$1,231.95 |
| BERKLEY PROPERTIES INC | \$1,253.88 | *HEBERT, WAYNE E. \& BEVERLY | \$488.26 |
| *BETTS, MARK R. | \$3,682.95 | *HERTEL, LORA C. | \$1,090.05 |
| *BLAIS, DOUGLAS G. | \$828.18 | *HERTEL, MADISON E. | \$783.03 |
| *BORENSTEIN, DONALD F. | \$499.48 | *HOFFMAN, R. TODD \& CHERYL | \$2,173.65 |
| *BORENSTEIN, DONALD F. | \$329.55 | HOULE, OSCAR J | \$3,320.46 |
| BOSTON, ALVIN M | \$5,291.58 | *HOWARD, WALTER R \& MARIE | \$1,385.46 |
| *BOULIER, ELISSA M. | \$1,864.05 | HOWARD, WALTER R \& MARIE | \$657.90 |
| BOURNE, JAY M. | \$1,437.06 | *J.B.J. MACHINE COMPANY, INC | \$2,013.69 |
| *BRADBURN, MARILYN J., ESATE | \$1,057.02 | J.B.J. MACHINE COMPANY, INC | \$1,724.73 |
| *BRICK HOUSE LLC | \$7.43 | *JOHNSON HEIRS, JOHNSON, M | \$1,434.48 |
| *BRIDGE, DONALD H. | \$997.17 | *JONES, BRADLEY R | \$1,363.53 |
| *BRIDGE, WAYNE | \$837.21 | *JONES, BRADLEY R. | \$68.37 |
| *BRIDGES, PATRICK D. | \$2,122.05 | *JONES, BRADLEY R. | \$923.64 |
| *BROADHURST, THOMAS J. | \$1,056.51 | *KDK PROPERTIES | \$860.43 |
| *BRONDER CONSTRUCTION, LLC | \$771.42 | *KDK PROPERTIES, LLC | \$753.36 |
| *BRONDER, RICHARD J., JR | \$714.66 | KENNEDY, BRIAN R. | \$2,296.20 |
| *BROTHER, INA | \$1,960.39 | *KRETAS, PAUL R \& ELAINE | \$2,254.27 |
| *BROWN, STEVEN E. | \$402.48 | LAFRENIERE, ASTI | \$37.41 |
| *BROWN, STEVEN E. | \$903.00 | LAFRENIERE, STEPHEN M. | \$767.55 |
| *BROWN, STEVEN E. | \$143.19 | LAFRENIERE, STEPHEN M. | \$1,336.44 |
| *BROWN, STEVEN E. | \$77.40 | LAFRENIERE, ZACHARY | \$2,377.47 |
| 8BROWN, STEVEN E. | \$112.23 | LAFRENIERE, ZACHARY S. | \$98.04 |
| *CAMERON, BARBARA A | \$1,124.88 | *LANE, ANNA E. | \$372.88 |
| *CAMERON, BARBARA A. | \$1,655.34 | *LAPPIN, DONALD P \& BARBARA | \$332.70 |
| CHAPPELL, JANET L. | \$41.35 | LAVIGNE, LEO R. | \$1,074.57 |
| *CIDER MILL POND TRUST | \$1,760.85 | LAVIGNE, LEO R. | \$1,139.07 |
| CLOCK, DALE | \$1,526.07 | *LEDGEWOOD PROPERTIES, LLC | \$528.45 |
| CLOCK, DALE A. | \$47.73 | *LEMIRE, TROY A. | \$32.89 |
| CLOCK, DALE A. | \$1,127.46 | *LINSCOTT, CRAIG O | \$368.94 |
| *CONSTITUTION HOMES, LLC | \$389.55 | *LITTLEFIELD, MICHAEL J | \$8.09 |
| *COOK, NANCY E. | \$2,550.33 | *LIVINGSTON, DEBRA B. | \$119.97 |
| *COOK, PETER | \$83.85 | *LIVINGSTON, MICHAEL G. | \$132.22 |
| *COOK, PETER W. | \$1,305.48 | *LML LOGISTICS | \$5.56 |
| *COURNOYER, ERIC M. \& BROOKE | \$6.45 | *LUNIEWICZ, MATTHEW G. | \$504.93 |
| *CR OF HOLLYWOOD, LLC | \$303.63 | *LYDIA .L COOK FAMILY TRUST | \$2,485.17 |
| *DAVIS, DAVID | \$1,135.84 | *M \& S DEVELOPMENT LLC | \$990.72 |
| DAY, BARBARA | \$1,755.69 | *M \& S LAND DEVELOPMENT LLC | \$167.70 |
| DAY, BARBARA | \$2,868.96 | *M \& S LAND DEVELOPMENT, LLC | \$112.23 |
| *DAY, PETER A. | \$7.45 | *MACKENZIE, DANIEL | \$135.45 |
| *DOLIBER, DANA E. | \$73.53 | *MACKENZIE, DANIEL | \$246.39 |
| DOWLING, REGINA G., TRUSTEE | \$3,581.62 | *MACKENZIE, DANIEL | \$227.04 |
| *DUBE, PATRICIA R. | \$1,721.65 | *MARQUIS, STEVEN \& BARBARA | \$1,422.87 |
| *EASTERN AVENUE LLC | \$1,268.48 | *MARTIN, JEFFREY | \$675.96 |
| *ELDREDGE, SPENCER \& PRISCILLA | \$845.59 | *MCGIVERN, MICHAEL | \$1,214.71 |
| FALLO, SUSAN | \$708.21 | *MCLEAN, JASON | \$607.18 |

* PAID IN FULL 3-2-2020


## MESSIER-DAVIS, CINDY J.

*MICK, CAROL L
*MORGAN, SCOTT R \& VICKY
*MORIN, LUCIEN W
*MORRELL, RONALD E. \& AMY E
*MOULTON, DEBBIE A. \& ROSS E.
*MSM, LLC
NEAL, JOHN F.D.R.
*NOLAN, CHRISTOPHER
*NORMANDEAU, ANNE L
*NOSEK, JAMES E
*O'BANNON, LINDA HILL \& HILL H OFTEDAHL, JOSHUA C.
*OSTERHOUT, ISAAC A
*PARISI, THOMAS J \& DEBRA J
*PICARD, MICHAEL F. \& RAHMAN, *PICARD, MICHAEL F. \& RAHMAN, PORPER, LEE ANN
PUTNAM, JOSEPH C.
PUTNAM, JOSEPH C
*QUIMBY, ROBERT P. \& PAMELA QUINT, PETER
*RANDALL, RICHARD \& BEVERLY *RICE, STANLEY J
*RICE, STANLEY J \& DAWN E,
*RICE, STANLEY J. \& DAWN E.,
*RICE, STANLEY J. \& DAWN W.,
*RICE, STANLEY J. \& DAWN,
*RICE, STANLEY J. 7 DAWN E.
*RICHARD, THOMAS \& CYNTHIA
*RICHARDSON, BRANDON T.
RIPLEY, NANCY
*ROCKWELL HOMES, LLC *ROLLINS, EDWARD \& TOWN *ROSEN, CHRISTOPHER T
*ROYAL, KEVIN D
*ROYAL, KEVIN D \& SHERRY
*ROYAL, KEVIN D \& SHERRY
*ROYAL, KEVIN D.
*RYAN, ROBERTA H, ESTATE OF *SCOTT, DANA
*SEQUEIRA, ALLEN A
*SHAW, JUSTIN D.
LEN
*SHAW, JUSTIN D. \& HAROLD D. SKYTOP, LLC
ST HILAIRE, CAROLYN
*SWETT, KASI LYNN
*THOMPSON, ROSS W
*TROTT, DAVID M
*TRUESDALE, CASEY E. \& LINSEY
*TUVESON, JARED M.
*TWELVE OAKS, LLC
*URICH, MICHAEL
*VERSOCKI, ROBERT \& CINDY
*WEAVER, JANET R. \& DWIGHT
*WERSACKAS, JAMES, JR.
*WERSACKAS, JR. JAMES
*WETHERINGTON, WILLIAM H. *WHITE, SHAWN M.
*WICK, SANDRA E, ESTATE OF
WILLEY, MICHELLE \& ISAAC
*WILLIAMS, STEVEN
\$1,592.56
*WINK, DANIEL L. \& LISA D.
WISWEIL, ALYSSA M.
*ALLARDS MARKET \$193.50

AROMA JOES $\$ 4.3$
BUBBA FRYES $\quad \$ 129.00$
*CORNERSTONE VALUATION SER $\quad \$ 104.49$
CROSS FIT GYM \$174.15
DAVE'S GARAGE \$674.67

DWIGHT LITTLEFIELD TRUCKING \$260.58
HOMETOWN QUICK STOP \$522.45
JBJ MACHINE COMPANY, INC. \$3,221.13 MAINE SOURCE AUTO
*PRAXAIR LEASED EQUIPMENT
REYNOLDS, JOEY SP
\$322.50
*TRY BERWICK SAND \& GRAVEL
*ANDERSON, MARY BRAY
*BERKLEY PROPERTIES INC
*BOSTON, ALVIN M
*BOURNE, JAY M.
*COOK, NANCY E
*COOK, PETER
*COOK, PETER W
*COURNOYER, ERIC M. \& BROOKE
*DAY, BARBARA
*DAY, BARBARA
*DAY, BARBARA
FALLO, SUSAN
*GROVER, DANIEL \& JOHNSON *GROVER, DANIEL \& JOHNSON HOULE, OSCAR J
*J.B.J. MACHINE COMPANY, INC
J.B.J. MACHINE COMPANY, INC
*KDK PROPERTIES
*KDK PROPERTIES, LLC
LAFRENIERE, ASTI
*LAFRENIERE, STEPHEN M
*LAFRENIERE, STEPHEN M.
*LAFRENIERE, ZACHARY
*LAFRENIERE, ZACHARY S. *PORPER, LEE ANN
*QUINT, PETER
*ROYAL, KEVIN D \& SHERRY A
*SEQUEIRA, ALLEN A.
SKYTOP, LLC
ST HILAIRE, CAROLYN
*COMPUTER REPAIR
DAVE'S GARAGE
DWIGHT LITTLEFIELD TRUCKING FORTIER AND SONS INC.
HOMETOWN QUICK STOP
JBJ MACHINE COMPANY, INC MAINE SOURCE AUTO
NO BERWICK FAMILY MEDICINE TOWN PIZZA

TOTAL (6-30-19)
TOAL (3-2-20)
\$3,137.40
\$3,685.50
\$1,224.72
\$5,168.52 \$951.13
\$2,491.02 $\$ 81.90$
1.275 .12
\$6.30
\$1,714.86 $\$ 264.60$
\$2,802.24
\$943.74
\$1,134.00 $\$ 13230$
\$3,243.24
\$1,966.86
\$1,684.62 $\$ 840.42$ \$735.84 $\$ 735.84$
$\$ 36.54$ $\$ 36.54$ \$735.84
\$1,305.36
\$2,322.18 \$95.76
\$1,711.08
\$1,936.62
$\$ 466.20$
\$364.14 \$136.08 \$287.28 \$15.12 \$658.98 \$254.52 $\$ 56.70$ \$510.30 $\$ 3146.22$ \$315.00 \$224.28 \$485.10
\$48,444.43 \$10,261.44

OUTSTANDING TAX LIENS FISCAL YAR 2017

| ANOTHER LOOK | $\$ 126.00$ |
| :--- | ---: |
| *COMPUTER REPAIR | $\$ 13.86$ |
| DAVE'S GARAGE | $\$ 598.50$ |
| DWIGHT LITTLEFIELD TRUCKING | $\$ 241.92$ |
| HOMETOWN QUICK STOP | $\$ 463.68$ |
| JBJ MACHINE COMPANY, INC. | $\$ 2,653.33$ |
| *KING COBRA MUFFLER CENTER | $\$ 126.00$ |
| *NATURES ACRES | $\$ 384.30$ |
| *OTTS AUTOMOTIVE \& AUTOBODY | $\$ 778.68$ |
| TOWN PIZZA | $\$ 441.00$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 5 , 8 2 7 . 2 7}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 4 , 5 2 4 . 4 3}$ |

OUTSTANDING TAX LIENS

## FISCAL YAR 2016

| ANOTHER LOOK | $\$ 126.00$ |
| :--- | ---: |
| *COMPUTER REPAIR | $\$ 13.86$ |
| DAVE'S GARAGE | $\$ 698.04$ |
| *HOMETOWN QUICK STOP | $\$ 284.22$ |
| *KING COBRA MUFFLER CENTER | $\$ 126.00$ |
| *LITTLEFIELD \& SONS INC. | $\$ 241.92$ |
| *NATURES ACRES | $\$ 0.78$ |
| *OTT'S AUTOMOTIVE \& AUTOBODY | $\$ 778.68$ |
| TOWN PIZZA | $\$ 441.00$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 2 , 7 1 0 . 5 0}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 1 , 2 6 5 . 0 4}$ |
|  |  |
| OUTSTANDING TAX LIENS |  |
| FISCAL YAR 2015 |  |
|  |  |
|  |  |
| ANOTHER LOOK | $\$ 124.50$ |
| *CATHY'S PLACE | $\$ 79.68$ |
| *COMPUTER REPAIR | $\$ 692.69$ |
| DAVE'S GARAGE | $\$ 124.50$ |
| *KING COBRA MUFFLER CENTER | $\$ 239.04$ |
| *LITTLEFIELD \& SONS INC. | $\$ 622.50$ |
| *OTT'S AUTOMOTIVE \& AUTOBODY |  |
| TOWN PIZZA | $\$ 435.75$ |
| TOTAL (6-30-19) | $\mathbf{\$ 2 , 3 3 1 . 8 8}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 1 , 2 5 2 . 4 7 ~}$ |

OUTSTANDING TAX LIENS
FISCAL YEAR 2014
ANOTHER LOOK
*CATHY'S PLACE
$\$ 124.50$
$\$ 4.65$
*COMPUTER REPAIR
DAVE'S GARAGE
*ELM STREET MARKET \& DELI
*HOMETOWN COLLISION CENTER
$\$ 692.22$
\$124.50 \$136.95 *LITTLEFIELD \& SONS INC. $\$ 239.04$ SPRINT NEXTEL $\$ 311.25$ \$435.75
TOTAL (6-30-19) \$2,082.55

TOTAL (3-2-20)

OUTSTANDING TAX LIENS
FISCAL YEAR 2013

| *COMPUTER REPAIR | $\$ 13.69$ |
| :--- | ---: |
| DAVE'S GARAGE | $\$ 476.84$ |
| *LITTLEFIELD \& SONS INC. | $\$ 239.04$ |
| *RAFTERY LEGAL, LLC | $\$ 18.67$ |
| TOWN PIZZA | $\$ 435.75$ |
| TOTAL (6-30-19) | $\mathbf{\$ 1 , 2 6 9 . 7 5}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 9 1 2 . 5 9}$ |

OUTSTANDING TAX LIENS FISCAL YEAR 2012

| *COMPUTER REPAIR | $\$ 12.54$ |
| :--- | ---: |
| DAVE'S GARAGE | $\$ 707.94$ |
| *DQ CONCRETE | $\$ 171.00$ |
| *LITTLEFIELD \& SONS INC. | $\$ 218.88$ |
| *RAFTERY LEGAL, LLC | $\$ 17.10$ |
| TOWN PIZZA | $\$ 399.00$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 1 , 5 2 6 . 2 0}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 1 , 1 0 6 . 9 4}$ |

OUTSTANDING TAX LIENS FISCAL YEAR 2011
DAVE'S GARAGE
*DQ CONCRETE
*LAKE COUNTRY MOVING \& STOR
*LITTLEFIELD \& SONS INC.

LITTLEFIELD \& SONS INC
\$162.75
\$111.76
\$0.41
$\$ 0.41$
$\$ 379.75$
\$1,246.64
\$1,053.54

OUTSTANDING TAX LIENS FISCAL YEAR 2010

| *LAKE COUNTRY MOVING \& STORE | $\$ 73.83$ |
| :--- | ---: |
| *LITTLEFIELD \& SONS INC. | $\$ 209.28$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 2 8 3 . 1 1}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 0 . 0 0}$ |
| OUTSTANDING TAX LIENS |  |
| FISCAL YEAR 2009 |  |
| *LITTLEFIELD \& SONS INC. | $\$ 209.28$ |
| TOWN PIZZA | $\$ 190.75$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 4 0 0 . 0 3}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 1 9 0 . 7 5}$ |

OUTSTANDING TAX LIENS FISCAL YEAR 2008

| *APOLLO GALILEO, USA | $\$ 25.20$ |
| :--- | ---: |
| *B LITTLEFIELD \& SONS INC. | $\$ 201.60$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 2 2 6 . 8 0}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 0 . 0 0}$ |

## OUTSTANDING TAX LIENS

FISCAL YEAR 2007

| *APOLLO GALILEO, USA | $\$ 24.72$ |
| :--- | ---: |
| *B LITTLEFIELD \& SONS INC. | $\$ 197.76$ |
| TOTAL (6-30-19) | $\mathbf{\$ 2 2 2 . 4 8}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 0 . 0 0}$ |

OUTSTANDING TAX LIENS
FISCAL YEAR 2006

| *APOLLO GALILEO, USA | $\$ 24.24$ |
| :--- | ---: |
| *B LITTLEFIELD \& SONS INC. | $\$ 193.92$ |
| *LEASE FINANCE GROUP | $\$ 14.14$ |
| *PITNEY BOWES, INC | $\$ 23.23$ |
| *YALE FINANCIAL SERVICES, INC | $\$ 716.29$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 9 5 9 . 3 5}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 0 . 0 0}$ |

* PAID IN FULL 3-2-2020

| *APOLLO GALILEO, USA | $\$ 31.97$ |
| :--- | ---: |
| *B LITTLEFIELD \& SONS INC. | $\$ 249.91$ |
| *BOC GROUP, INC | $\$ 189.88$ |
| *EASTERN COMMUNICATIONS | $\$ 645.98$ |
| *LEASE FINANCE GROUP | $\$ 17.88$ |
| *NMHG FINANCIAL SERVICES, INC | $\$ 879.31$ |
| *SPACENET, INC | $\$ 19.58$ |
| *TELMARK, LLC | $\$ 981.36$ |
| *YALE FINANCIAL SERVICES, INC | $\$ 925.51$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 3 , 9 4 1 . 3 8}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 0 . 0 0}$ |

OUTSTANDING TAX LIENS FISCAL YEAR 2004
*APOLLO GALILEO,
*B LITTLEFIELD \&
*LEASE FINANCE GR
*NMHG FINANCIAL S
*ORIX FINANCIAL S
*SPACENET, INC
*SYSCO FOOD SERVI
*YALE FINANCIAL S
\$33.17
$\$ 262.36$
$\$ 18.77$
$\$ 18.77$
$\$ 923.11$
$\$ 1,593.31$
\$1,593.31
$\$ 10.28$
$\$ 10.28$
$\$ 0.07$
\$255.11
TOTAL (6-30-19)
TOTAL (3-2-20)
\$3,009.50

OUTSTANDING TAX LIENS FISCAL YEAR 2003
*B LITTLEFIELD \&
*LEASE FINANCE GR
TOTAL (6-30-19)
TOTAL (3-2-20)
$\$ 289.17$
$\$ 20.69$
\$309.86 $\$ 0.00$

## OUTSTANDING TAX LIENS

FISCAL YEAR 2002

| *B LITTLEFIELD \& SONS INC. | $\$ 301.61$ |
| :--- | ---: |
| *BANKVEST CAPITAL CORP | $\$ 637.88$ |
| *LEASE FINANCE GROUP | $\$ 1.03$ |
| *NEWCOURT SERVICES | $\$ 28.55$ |
|  |  |
| TOTAL (6-30-19) | $\mathbf{\$ 9 6 9 . 0 7}$ |
| TOTAL (3-2-20) | $\mathbf{\$ 0 . 0 0}$ |

* PAID IN FULL 3-2-2020

OUTSTANDING TAX LIENS FISCAL YEAR 2001

| *B LITTLEFIELD \& SONS INC. <br> *BANKVEST CAPITAL CORP | \$296.83 |
| :---: | :---: |
|  | \$533.78 |
| TOTAL (6-30-19) | \$830.61 |
| TOTAL (3-2-20 | \$0.00 |
| OUTSTANDING TAX LIENS <br> FISCAL YEAR 2000 |  |
| *B LITTLEFIELD \& SONS INC. | \$301.61 |
| TOTAL (6-30-19) | \$301.61 |
| TOTAL (3-2-20) | \$0.001 |
| OUTSTANDING TAX LIENS <br> FISCAL YEAR 1999 |  |
| *B LITTLEFIELD \& SONS INC. | \$301.61 |
| TOTAL (6-30-19) | \$301.61 |
| TOTAL (3-2-20) | \$0.00 |
| OUTSTANDING TAX LIENS <br> FISCAL YEAR 1998 |  |
| *B LITTLEFIELD \& SONS INC. | \$301.61 |
| TOTAL (6-30-19) | \$301.61 |
| TOTAL (3-2-20) | \$0.00 |
| OUTSTANDING TAX LIENS FISCAL YEAR 1997 |  |
| *B LITTLEFIELD \& SONS INC. | \$295.87 |
| TOTAL (6-30-19) | \$295.87 |
| TOTAL (3-2-20) | \$0.00 |

AUDIT REpORTS
FOR THE
TOWN OF NORTH BERWICK
North Berwick Water District \& North Berwick Sanitary District


FY 2019 ANNUAL REPORT TOWN OF NORTH BERWICK, MAINE

# Audited Financial Statements and Other Financial Information 

## Town of North Berwick, Maine

June 30, 2019


Proven Expertise \& Integrity

# TOWN OF NORTH BERWICK, MAINE 

CONTENTS
JUNE 30, 2019
INDEPENDENT AUDITORS' REPORT ..... 1-3
MANAGEMENT'S DISCUSSION AND ANALYSIS ..... 4-11
BASIC FINANCIAL STATEMENTS
GOVERNMENT-WIDE FINANCIAL STATEMENTS
STATEMENT A - STATEMENT OF NET POSITION ..... 12-13
STATEMENT B - STATEMENT OF ACTIVITIES ..... 14-15
FUND FINANCIAL STATEMENTS
STATEMENT C - BALANCE SHEET - GOVERNMENTAL FUNDS ..... 16
STATEMENT D - RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION ..... 17
STATEMENT E - STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS ..... 18
STATEMENT F - RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES ..... 19
STATEMENT G - STATEMENT OF NET POSITION - PROPRIETARY FUND ..... 20
STATEMENT H - STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUND ..... 21
STATEMENT I - STATEMENT OF CASH FLOWS - PROPRIETARY FUND ..... 22
NOTES TO FINANCIAL STATEMENTS23-59
REQUIRED SUPPLEMENTARY INFORMATION
REQUIRED SUPPLEMENTARY INFORMATION DESCRIPTION ..... 60
SCHEDULE 1 - BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS - BUDGET AND ACTUAL - GENERAL FUND ..... 61
SCHEDULE 2 - SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY ..... 62
SCHEDULE 3 - SCHEDULE OF CONTRIBUTIONS - PENSIONS ..... 63
SCHEDULE 4 - SCHEDULE OF CHANGES IN NET OPEB LIABILITY ..... 64
SCHEDULE 5 - SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS ..... 65
SCHEDULE 6 - SCHEDULE OF CONTRIBUTIONS - OPEB ..... 66
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION ..... 67
OTHER SUPPLEMENTARY INFORMATION
OTHER SUPPLEMENTARY INFORMATION DESCRIPTION ..... 68
SCHEDULE A - BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS - BUDGET AND ACTUAL - GENERAL FUND REVENUES ..... 69
SCHEDULE B - SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND ..... 70-72
SCHEDULE C - COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS ..... 73
SCHEDULE D - COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS ..... 74
CAPITAL PROJECTS FUNDS DESCRIPTION ..... 75
SCHEDULE E - COMBINING BALANCE SHEET - NONMAJOR CAPITAL PROJECTS FUNDS ..... 76
SCHEDULE F - COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - NONMAJOR CAPITAL PROJECTS FUNDS ..... 77
PERMANENT FUNDS DESCRIPTION ..... 78
SCHEDULE G - COMBINING BALANCE SHEET - NONMAJOR PERMANENT FUNDS ..... 79
SCHEDULE H - COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - NONMAJOR PERMANENT FUNDS ..... 80
GENERAL CAPITAL ASSETS DESCRIPTION ..... 81
SCHEDULE I - SCHEDULE OF GENERAL CAPITAL ASSETS BY FUNCTION ..... 82
SCHEDULE J - SCHEDULE OF CHANGES IN GENERAL CAPITAL ASSETS BY FUNCTION ..... 83
FEDERAL COMPLIANCE
INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVERFINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERSBASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED INACCORDANCE WITH GOVERNMENT AUDITING STANDARDS84-85

# INDEPENDENT AUDITORS' REPORT 

Board of Selectmen
Town of North Berwick
North Berwick, Maine

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Town of North Berwick, Maine, as of and for the year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Town of North Berwick, Maine's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly,

3 Old Orchard Road, Buxton, Maine 04093
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609
we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Town of North Berwick, Maine as of June 30, 2019 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information and pension and OPEB information on pages 4 through 11 and 61 through 67 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of North Berwick, Maine's basic financial statements. The Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund Revenues, Schedule of Departmental Operations - General Fund, combining and individual nonmajor fund financial statements and capital asset schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual General Fund Revenues, Schedule of Departmental Operations - General Fund, combining and individual nonmajor fund financial statements and capital asset schedules are the responsibility of management and were derived from and related directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual General Fund Revenues, Schedule of Departmental Operations - General Fund, combining and individual nonmajor fund financial statements and capital asset schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated January 21, 2020, on our consideration of the Town of North Berwick's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Town of North Berwick's internal control over financial reporting and compliance.

## RHR frith $\&$ Company

Burton, Maine
January 21, 2020

# REQUIRED SUPPLEMENTARY INFORMATION MANAGEMENT'S DISCUSSION AND ANALYSIS JUNE 30, 2019 

## (UNAUDITED)

The following management's discussion and analysis of Town of North Berwick, Maine's financial performance provides an overview of the Town's financial activities for the fiscal year ended June 30, 2019. Please read it in conjunction with the Town's financial statements.

## Financial Statement Overview

The Town of North Berwick's basic financial statements include the following components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also includes required supplementary information which consists of the general fund budgetary comparison schedule, pension and OPEB information and other supplementary information which includes combining and other schedules.

## Basic Financial Statements

The basic financial statements include financial information in two differing views: the government-wide financial statements and the fund financial statements. These basic financial statements also include the notes to financial statements that explain in more detail certain information in the financial statements and also provide the user with the accounting policies used in the preparation of the financial statements.

## Government-Wide Financial Statements

The government-wide financial statements provide a broad view of the Town's operations in a manner that is similar to private businesses. These statements provide both short-term as well as long-term information in regard to the Town's financial position. These financial statements are prepared using the accrual basis of accounting. This measurement focus takes into account all revenues and expenses associated with the fiscal year regardless of when cash is received or paid. The government-wide financial statements include the following two statements:

The Statement of Net Position - this statement presents all of the government's assets, deferred outflows of resources, liabilities and deferred inflows of resources with the difference being reported as net position.

The Statement of Activities - this statement presents information that shows how the government's net position changed during the period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows.

Both of the above-mentioned financial statements have separate columns for the two different types of town activities. The types of activities presented for the Town of North Berwick are:

- Governmental activities - The activities in this section are mostly supported by taxes and intergovernmental revenues (federal and state grants). Most of the Town's basic services are reported in governmental activities, which include general government, public safety, health and welfare, recreation and culture, education, public works, library and unclassified.
- Business-type activities - These activities are normally intended to recover all or a significant portion of their costs through user fees and/or charges to external users for goods and/or services. These activities for the Town of North Berwick include a Pay-Per-Throw Trash Program.


## Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of North Berwick, like other local governments uses fund accounting to ensure and demonstrate compliance with financial related legal requirements. All of the funds of the Town of North Berwick can be divided into two categories: governmental funds and proprietary funds.

Governmental funds: Most of the basic services provided by the Town are financed through governmental funds. Governmental funds are used to account for essentially the same functions reported in governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, the governmental fund financial statements focus on near-term inflows and outflows of spendable resources. They also focus on the balance of spendable resources available at the end of the fiscal year. Such information will be useful in evaluating the government's near-term financing requirements. This approach is known as the current financial resources measurement focus and the modified accrual basis of accounting. Under this approach, revenues are recorded when cash is received or when susceptible to accrual. Expenditures are recorded when liabilities are incurred and due. These statements provide a detailed shortterm view of the Town's finances to assist in determining whether there will be adequate financial resources available to meet the current needs of the Town.

Because the focus of governmental funds is narrower than that of government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. These reconciliations are presented on the page immediately following each governmental fund financial statement.

The Town of North Berwick presents only two columns in the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances. The Town's major governmental fund is the general fund. All other funds are shown as nonmajor and are combined in the "Other Governmental Funds" column on these statements.

The general fund is the only fund for which the Town legally adopted a budget. The Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund provides a comparison of the original and final budget and the actual expenditures for the current year.

Proprietary Funds: The Town of North Berwick maintains a proprietary fund, the Pay-Per-Throw Trash Program. These funds are used to show activities that operate more like those of commercial enterprises. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Like the government-wide financial statements, proprietary fund financial statements use the accrual basis of accounting. No reconciliation is needed between the government-wide financial statements for business-type activities and the proprietary fund financial statements.

## Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the Government-Wide and the Fund Financial Statements. The Notes to Financial Statements can be found following the Statement of Cash Flows - Proprietary Fund.

## Required Supplementary Information

The basic financial statements are followed by a section of required supplementary information, which includes a Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund, a Schedule of Proportionate Share of the Net Pension Liability, a Schedule of Contributions - Pensions, a Schedule of Changes in Net OPEB Liability, a Schedule of Changes in Net OPEB Liability and Related Ratios, a Schedule of Contributions - OPEB and Notes to Required Supplementary Information.

## Other Supplementary Information

Other supplementary information follows the required supplementary information. These combining and other schedules provide information in regard to nonmajor funds, capital asset activity and other detailed budgetary information for the general fund.

## Government-Wide Financial Analysis

Our analysis below focuses on the net position and changes in net position of the Town's governmental and business-type activities. The Town's total net position for governmental activities increased by $\$ 1,174,669$ from $\$ 12,052,165$ to $\$ 13,226,834$. The Town's total net position for business-type activities increased by $\$ 11,259$ from $\$ 223,799$ to $\$ 235,058$.

Unrestricted net position - the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements - increased for governmental activities to a balance of $\$ 3,706,914$ at the end of this year. Unrestricted net position for business-type activities increased to a balance of $\$ 235,058$.

Table 1
Town of North Berwick, Maine Net Position

June 30,

| Governmental Activities |  | Business-type Activities |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2019 | 2018 | 2019 |  | 2018 |
| \$ 4,776,041 | \$ 4,467,140 | \$ 241,257 | \$ | 231,153 |
| 11,169,006 | 10,681,571 | - |  | - |
| 15,945,047 | 15,148,711 | 241,257 |  | 231,153 |

## Deferred Outflows of Resources:

Deferred Outflows Related to Pensions
Deferred Outflows Related to OPEB
Total Deferred Outflows of Resources


Liabilities:
Current Liabilities
Noncurrent Liabilities
Total Liabilities

| 385,745 | 456,847 | 6,199 | 7,354 |
| :---: | :---: | :---: | :---: |
| 2,395,136 | 2,742,954 | - | - |
| 2,780,881 | 3,199,801 | 6,199 | 7,354 |

Deferred Inflows of Resources:
Prepaid Taxes
Deferred Inflows Related to Pensions
Deferred Inflows Related to OPEB
Total Deferred Inflows of Resources


Table 2
Town of North Berwick, Maine
Change in Net Position
For the Years Ended June 30,

## Revenues

Program Revenues:
Charges for services
General Revenues:
Taxes
Grants and contributions not restricted to specific programs
Miscellaneous
Total Revenues

| Governmental Activities |  | Business-type Activities |  |
| :---: | :---: | :---: | :---: |
| 2019 | 2018 | 2019 | 2018 |
| \$ 680,860 | \$ 649,000 | \$ 106,350 | \$ 106,945 |
| 8,321,071 | 8,032,953 | - | - |
| 2,193,181 | 1,708,301 | - | - |
| 221,562 | 180,706 | 936 | 4,549 |
| 11,416,674 | 10,570,960 | 107,286 | 111,494 |

## Expenses

General government
Public safety
Health and welfare
Recreation and culture
Education
Public works
Library
County tax
TIF
Unclassified
Interest on long-term debt
Pay-per-throw trash program
Total Expenses
Change in Net Position
Net Position - July 1, Restated
Net Position - June 30

| 922,245 | $1,052,622$ | - | - |
| ---: | ---: | ---: | ---: |
| $1,836,000$ | $1,886,268$ | - | - |
| 36,198 | 34,011 | - | - |
| 182,444 | 183,024 | - | - |
| $5,771,377$ | $5,424,382$ | - | - |
| 741,798 | $1,029,386$ | - | - |
| 238,640 | 229,098 | - | - |
| 356,337 | 379,059 | - | - |
| 23,048 | 22,512 | - | - |
| 58,809 | 49,975 | - | - |
| 75,109 | 70,564 | - | 96,027 |
| - | -10, | 93,387 |  |
| $10,242,005$ |  |  |  |
| $1,174,669$ | 210,059 | 11,259 |  |
| $12,052,165$ |  |  |  |

## Revenues and Expenses

Revenues for the Town's governmental activities increased by 8.00\%, while total expenses decreased by $1.15 \%$. The increase in revenues was attributable to all revenue categories coming in higher than last fiscal year with the largest increase in grants and contributions restricted to specific programs. Expenses decreased primarily
due to decreases in public works, general government and public safety, which was partially offset by an increase in education.

Revenues for the Town's business-type activities decreased by $3.77 \%$, while total expenses increased by $2.83 \%$.

## Financial Analysis of the Town's Fund Statements

Governmental funds: The financial reporting focus of the Town's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information may be useful in assessing the Town's financial requirements. In particular, unassigned fund balance may serve as a useful measure of a government's financial position at the end of the year, and the net resources available for spending.

Table 3
Town of North Berwick, Maine Fund Balances - Governmental Funds June 30,

|  |  | 2019 |  | 2018 |
| :---: | :---: | :---: | :---: | :---: |
| Major Fund: |  |  |  |  |
| General Fund: |  |  |  |  |
| Assigned | \$ | 643,048 | \$ | 586,352 |
| Unassigned |  | 3,127,890 |  | 2,881,792 |
| Total General Fund | \$ | 3,770,938 | \$ | 3,468,144 |
| Nonmajor Funds: |  |  |  |  |
| Capital Projects Funds: |  |  |  |  |
| Committed | \$ | 347,092 | \$ | 321,645 |
| Assigned |  | 329 |  | 314 |
| Permanent Funds: |  |  |  |  |
| Restricted |  | 263,337 |  | 271,560 |
| Total Nonmajor Funds | \$ | 610,758 | \$ | 593,519 |

The general fund total fund balance increased by $\$ 302,794$ from the prior fiscal year primarily due to revenues and transfers from other funds exceeding expenditures and transfers to other funds. The nonmajor funds total fund balance increased by $\$ 17,239$ from the prior fiscal year primarily due to activity in the capital projects funds.

Proprietary funds: The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

## Budgetary Highlights

Differences between the original and final budget for the general fund include the use of assigned fund balance and applied receipts. Refer to Schedules A and B for additional information on budget differences.

The general fund actual revenues were over budget by $\$ 398,878$. This was a result of all revenues being receipted over budgeted amounts with the exception of property taxes, excise taxes, intergovernmental and transfers from other funds.

The general fund actual expenditures were under budget by $\$ 569,317$. All expenditure accounts were within or under budgeted amounts with the exception of public works.

## Capital Asset and Debt Administration

## Capital Assets

As of June 30, 2019, the net book value of capital assets recorded by the Town increased by $\$ 487,435$ from the prior year. This increase is the result of capital additions of $\$ 884,261$, less net disposals of $\$ 8,584$ and current year depreciation expense of $\$ 388,242$. For additional details refer to Note 4 of Notes to Financial Statements.

Table 4
Town of North Berwick, Maine
Capital Assets (Net of Depreciation)
June 30,

|  | 2019 |  | $2018$ <br> (Restated) |  |
| :---: | :---: | :---: | :---: | :---: |
| Land and improvements | \$ | 1,621,731 | \$ | 1,490,776 |
| Buildings |  | 516,038 |  | 544,379 |
| Building improvements |  | 1,914,225 |  | 1,945,153 |
| Movable property |  | 1,508,033 |  | 1,318,476 |
| Art works and historical treasures |  | 10,000 |  | 10,000 |
| Infrastructure |  | 5,598,979 |  | 5,372,787 |
| Total | \$ | 11,169,006 | \$ | 10,681,571 |

## Debt

At June 30, 2019, the Town had $\$ 1,912,423$ in bonds and a note from direct borrowings outstanding versus $\$ 2,145,483$ last year. For additional details on the Town's outstanding debt, refer to Note 5 of Notes to Financial Statements.

## Economic Factors and Next Year's Budgets and Rates

The Town's unassigned fund balance remains at a level sufficient to sustain government operations for a period of approximately three months while also maintaining significant reserves for future operations, capital and program needs.

## Requests for Information

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Town Manager at P.O. Box 422, North Berwick, Maine 03906.

TOWN OF NORTH BERWICK, MAINE

## STATEMENT OF NET POSITION <br> JUNE 30, 2019

ASSETS
Current assets:
Cash and cash equivalents
Investments
Accounts receivable (net of allowance for uncollectibles):
Taxes
Liens
Other
Internal balances
Total current assets

Noncurrent assets:
Capital assets:
Land and other assets not being depreciated
Buildings and vehicles net of accumulated depreciation
Total noncurrent assets

TOTAL ASSETS

DEFERRED OUTFLOWS OF RESOURCES
Deferred outflows related to pensions
Deferred outflows related to OPEB
TOTAL DEFERRED OUTFLOWS OF RESOURCES

TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES

| Governmental Activities | Business-type Activities | Total |  |
| :---: | :---: | :---: | :---: |
| 4,596,996 | 20,488 | \$ | 4,617,484 |
| 24,074 | - |  | 24,074 |
| 259,438 | - |  | 259,438 |
| 40,351 | - |  | 40,351 |
| 75,951 | - |  | 75,951 |
| $(220,769)$ | 220,769 |  | - |
| 4,776,041 | 241,257 |  | 5,017,298 |


| $1,643,723$ |
| ---: | :---: | ---: |
| $9,525,283$ |
| $11,169,006$ |
| $15,945,047$ |


$\xlongequal{\$ 16,157,239} \xlongequal{\$ \quad 241,257} \xlongequal{\$ 16,398,496}$

## LIABILITIES

Current liabilities:
Accounts payable
Accrued expenses
Due to other governments
Escrows
Current portion of long-term obligations
Total current liabilities

Noncurrent liabilities:
Noncurrent portion of long-term obligations:
Bonds payable
Note from direct borrowings payable
Accrued compensated absences
Net pension liability
Net OPEB liability
Total noncurrent liabilities
TOTAL LIABILITIES
DEFERRED INFLOWS OF RESOURCES
Prepaid taxes
Deferred inflows related to pensions
Deferred inflows related to OPEB
TOTAL DEFERRED INFLOWS OF RESOURCES
NET POSITION
Net investment in capital assets
Restricted for: Permanent funds
Unrestricted
TOTAL NET POSITION
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION

| Governmental <br> Activities |
| :---: | | Business-type |
| :---: |
| Activities |$\quad$ Total


| $\$ 80,791$ | $\$$ | 6,199 | $\$$ | 86,990 |
| ---: | ---: | ---: | ---: | ---: |
| 716 |  | - | 716 |  |
| 50,662 |  | - | 50,662 |  |
| 12,967 |  | - | 12,967 |  |
| 240,609 |  |  |  |  |
|  |  | - | 240,609 |  |


| $1,648,783$ | - | $1,648,783$ |
| ---: | ---: | ---: |
| 28,668 | - | 28,668 |
| 50,732 | - | 50,732 |
| 366,336 | - | 366,336 |
| 300,617 | - | 300,617 |
| $2,395,136$ |  |  |
| $2,780,881$ |  |  |


| 36,525 | - | 36,525 |
| ---: | :---: | ---: |
| 92,672 | - | 92,672 |
| 20,327 |  |  |
| 149,524 |  |  |


| $9,256,583$ | - | $9,256,583$ |
| ---: | ---: | ---: |
| 263,337 | - | 263,337 |
| $3,706,914$ |  |  |
| $13,226,834$ |  |  |

$\xlongequal{\$ \quad 16,157,239} \xlongequal{\$ \quad 241,257} \xlongequal{\$ \quad 16,398,496}$

See accompanying independent auditors' report and notes to financial statements.

## TOWN OF NORTH BERWICK, MAINE <br> STATEMENT OF ACTIVITIES <br> FOR THE YEAR ENDED JUNE 30, 2019



## TOWN OF NORTH BERWICK, MAINE

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019

| Governmental |
| :---: |
| Activities |


| Business-type |
| :---: |
| Activities |

Changes in net position:
Net (expense) revenue
$(9,490,917) \quad 10,323 \quad(9,480,594)$

General revenues:
Taxes:
Property taxes, levied for general purposes

| $7,501,173$ | - | $7,501,173$ |
| ---: | ---: | ---: |
| 819,898 | - | 819,898 |
|  |  | $2,122,953$ |
| $2,122,953$ | - | 222,498 |
| 221,562 | 936 | 936 |
| $10,665,586$ |  |  |

Change in net position

NET POSITION - JULY 1, RESTATED
NET POSITION - JUNE 30

| 1,174,669 |  | 11,259 | 1,185,928 |
| :---: | :---: | :---: | :---: |
| 12,052,165 |  | 223,799 | 12,275,964 |
| \$ 13,226,834 | \$ | 235,058 | \$ 13,461,892 |

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORTH BERWICK, MAINE
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2019

|  | General Fund |  | Other Governmental Funds |  | Total Governmental Funds |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 4,130,283 | \$ | 466,713 | \$ | 4,596,996 |
| Investments |  | - |  | 24,074 |  | 24,074 |
| Accounts receivable (net of allowance for uncollectibles): |  |  |  |  |  |  |
| Taxes |  | 259,438 |  | - |  | 259,438 |
| Liens |  | 40,351 |  | - |  | 40,351 |
| Other |  | 75,951 |  | - |  | 75,951 |
| Due from other funds |  | 42,854 |  | 165,934 |  | 208,788 |
| TOTAL ASSETS | \$ | 4,548,877 | \$ | 656,721 | \$ | 5,205,598 |
| LIABILITIES |  |  |  |  |  |  |
| Accounts payable | \$ | 77,682 | \$ | 3,109 | \$ | 80,791 |
| Accrued expenses |  | 716 |  | - |  | 716 |
| Due to other governments |  | 50,662 |  | - |  | 50,662 |
| Due to other funds |  | 386,703 |  | 42,854 |  | 429,557 |
| Escrows |  | 12,967 |  | - |  | 12,967 |
| Accrued compensated absences |  | 56,369 |  | - |  | 56,369 |
| TOTAL LIABILITIES |  | 585,099 |  | 45,963 |  | 631,062 |
| DEFERRED INFLOWS OF RESOURCES |  |  |  |  |  |  |
| Prepaid taxes |  | 36,525 |  | - |  | 36,525 |
| Deferred revenues |  | 156,315 |  | - |  | 156,315 |
| TOTAL DEFERRED INFLOWS OF RESOURCES |  | 192,840 |  | - |  | 192,840 |
| FUND BALANCES |  |  |  |  |  |  |
| Nonspendable |  | - |  | - |  | - |
| Restricted |  | - |  | 263,337 |  | 263,337 |
| Committed |  | - |  | 347,092 |  | 347,092 |
| Assigned |  | 643,048 |  | 329 |  | 643,377 |
| Unassigned |  | 3,127,890 |  | - |  | 3,127,890 |
| TOTAL FUND BALANCES |  | 3,770,938 |  | 610,758 |  | 4,381,696 |
| TOTAL LIABILITIES, DEFERRED INFLOWS OF |  |  |  |  |  |  |
| RESOURCES AND FUND BALANCES | \$ | 4,548,877 | \$ | 656,721 | \$ | 5,205,598 |

See accompanying independent auditors' report and notes to financial statements.

# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION <br> JUNE 30, 2019 

Total Fund Balances
Amounts reported for governmental activities in the Statement of Net Position are different because:
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds, net of accumulated depreciation 11,169,006
Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds shown above:
Taxes and liens receivable
156,315
Deferred outflows of resources related to pensions are not financial resources and therefore are not reported in the funds 186,144
Deferred outflows of resources related to OPEB are not financial resources and therefore are not reported in the funds
Long-term obligations shown below, are not due and payable in the current period and therefore are not reported in the funds shown above:
Bonds payable
Note from direct borrowings payable
Net pension liability
Net OPEB liability
Deferred inflows of resources related to pensions are not financial resources and therefore are not reported in the funds
Deferred inflows of resources related to OPEB are not financial resources and therefore are not reported in the funds

Net position of governmental activities
\$ 13,226,834

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORTH BERWICK, MAINE

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2019

|  | General Fund |  | Other Governmental Funds |  | Total Governmental Funds |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |
| Taxes: |  |  |  |  |  |  |
| Property taxes | \$ | 7,489,751 | \$ | - | \$ | 7,489,751 |
| Excise taxes |  | 819,898 |  | - |  | 819,898 |
| Intergovernmental |  | 2,193,181 |  | - |  | 2,193,181 |
| Charges for services |  | 680,860 |  | - |  | 680,860 |
| Miscellaneous revenues |  | 104,512 |  | 117,050 |  | 221,562 |
| TOTAL REVENUES |  | 11,288,202 |  | 117,050 |  | 11,405,252 |
| EXPENDITURES |  |  |  |  |  |  |
| Current: |  |  |  |  |  |  |
| General government |  | 963,076 |  | - |  | 963,076 |
| Public safety |  | 1,794,041 |  | - |  | 1,794,041 |
| Health and welfare |  | 28,986 |  | - |  | 28,986 |
| Recreation and culture |  | 163,340 |  | - |  | 163,340 |
| Education |  | 5,771,377 |  | - |  | 5,771,377 |
| Public works |  | 976,095 |  | - |  | 976,095 |
| Library |  | 235,829 |  | - |  | 235,829 |
| County tax |  | 356,337 |  | - |  | 356,337 |
| TIF |  | 23,048 |  | - |  | 23,048 |
| Unclassified |  | 16,115 |  | 42,694 |  | 58,809 |
| Debt service: |  |  |  |  |  |  |
| Principal |  | 204,393 |  | - |  | 204,393 |
| Interest |  | 75,109 |  | - |  | 75,109 |
| Capital outlay |  | 434,779 |  | - |  | 434,779 |
| TOTAL EXPENDITURES |  | 11,042,525 |  | 42,694 |  | 11,085,219 |
| EXCESS REVENUES OVER (UNDER) EXPENDITURES |  | 245,677 |  | 74,356 |  | 320,033 |
| OTHER FINANCING SOURCES |  |  |  |  |  |  |
| Transfers in |  | 72,917 |  | 15,800 |  | 88,717 |
| Transfers (out) |  | $(15,800)$ |  | $(72,917)$ |  | $(88,717)$ |
| TOTAL OTHER FINANCING SOURCES (USES) |  | 57,117 |  | $(57,117)$ |  | - |
| NET CHANGE IN FUND BALANCES |  | 302,794 |  | 17,239 |  | 320,033 |
| FUND BALANCES - JULY 1 |  | 3,468,144 |  | 593,519 |  | 4,061,663 |
| FUND BALANCES - JUNE 30 | \$ | 3,770,938 | \$ | 610,758 | \$ | 4,381,696 |

See accompanying independent auditors' report and notes to financial statements.

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2019 

Amounts reported for governmental activities in the Statement of Activities
(Statement B) are different because:
Governmental funds report capital outlays as expenditures while governmental activities report depreciation expense allocated to those expenditures over the life of the assets: Capital asset acquisitions
Capital asset net disposals
Depreciation expense
Revenues in the Statement of Activities that do not provide current financial resources as revenues in the funds:
Taxes and liens receivable
Deferred outflows of resources are a consumption of net position by the government that are applicable to a future reporting period and therefore are not reported in the funds:
Pension
$(156,350)$
OPEB

Repayment of long-term debt principal is an expenditure in governmental funds, but the repayment reduces long-term obligations in the Statement of Net Position

Deferred inflows of resources are an acquisition of net position by the government that are applicable to a future reporting period and therefore are not reported in the funds:
Pension
126,532
OPEB

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:
Net pension liability
144,420
Net OPEB liability

Change in net position of governmental activities (Statement B)
\$ 1,174,669

See accompanying independent auditors' report and notes to financial statements.

## ASSETS

Cash and cash equivalents
Due from other funds
TOTAL ASSETS

## LIABILITIES

Accounts payable TOTAL LIABILITIES

NET POSITION
Unrestricted
TOTAL NET POSITION
TOTAL LIABILITIES AND NET POSITION

| Enterprise Funds |  |
| :---: | ---: |
| Pay-Per-Throw |  |
| Trash Program |  |
|  |  |
| $\$$ | 20,488 |
|  | 220,769 |
| $\$$ | 241,257 |



| 235,058 |
| ---: |
| 235,058 |


| \$ 241,257 |
| :--- |


|  | Enterprise Funds Pay-Per-Throw Trash Program |  |
| :---: | :---: | :---: |
| OPERATING REVENUES |  |  |
| Bag sales | \$ | 106,350 |
| Other |  | 936 |
| TOTAL OPERATING REVENUES |  | 107,286 |
| OPERATING EXPENSES |  |  |
| Operation |  | 96,027 |
| TOTAL OPERATING EXPENSES |  | 96,027 |
| CHANGE IN NET POSITION |  | 11,259 |
| NET POSITION - JULY 1 |  | 223,799 |
| NET POSITION - JUNE 30 | \$ | 235,058 |

TOWN OF NORTH BERWICK, MAINE

## STATEMENT OF CASH FLOWS - PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2019

CASH FLOWS FROM OPERATING ACTIVITIES
Receipts from customers ..... \$ ..... 06,350Internal activity - receipts (payments) from/to other funds
Other receipts ..... 936$(9,961)$
Payments to suppliers
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES$(97,182)$
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS ..... 143
CASH AND CASH EQUIVALENTS - JULY 120,345
CASH AND CASH EQUIVALENTS - JUNE 30

| $\$ \quad 20,488$ |
| :--- |

RECONCILIATION OF OPERATING INCOME (LOSS)
TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:
Operating income (loss) ..... \$ ..... 11,259
Changes in operating assets and liabilities:
(Increase) decrease in due from other funds$(9,961)$
(Decrease) increase in accounts payable$(1,155)$
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES
143Enterprise FundsPay-Per-ThrowTrash Program

See accompanying independent auditors' report and notes to financial statements.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Reporting Entity

The Town of North Berwick was incorporated under the laws of the State of Maine. The Town operates under a selectmen-manager form of government and provides the following services: general government, public safety, health and welfare, recreation and culture, education, public works, library and unclassified.

The Town's financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations).

The Town's combined financial statements include all accounts and all operations of the Town. We have determined that the Town has no component units as described in GASB Statement No. 14 and amended by GASB Statements No. 39 and No. 61.

## Implementation of New Accounting Standards

During the year ended June 30, 2019, the following statements of financial accounting standards issued by the Governmental Accounting Standards Board became effective:

Statement No. 83 "Certain Asset Retirement Obligations". This Statement establishes criteria for determining the timing and pattern of recognition of a liability and a corresponding deferred outflow of resources for AROs. This Statement requires that recognition occur when the liability is both incurred and reasonably estimable. The determination of when the liability is incurred should be based on the occurrence of external laws, regulations, contracts, or court judgments, together with the occurrence of an internal event that obligates a government to perform asset retirement activities. Laws and regulations may require governments to take specific actions to retire certain tangible capital assets at the end of the useful lives of those capital assets, such as decommissioning nuclear reactors and dismantling and removing sewage treatment plants. Other obligations to retire tangible capital assets may arise from contracts or court judgments. Internal obligating events include the occurrence of contamination, placing into operation a tangible capital asset that is required to be retired, abandoning a tangible capital asset before it is placed into operation, or acquiring a tangible capital asset that has an existing ARO. This Statement also requires disclosure of information about the nature of a government's AROs, the methods and assumptions used for the estimates of the liabilities and the estimated remaining useful life of the associated tangible capital assets. If an ARO (or portions thereof) has been incurred by a government but is not yet recognized because it is not reasonably estimable, the

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

government is required to disclose that fact and the reasons therefor. This Statement requires similar disclosures for a government's minority shares of AROs. Management has determined the impact of this Statement is not material to the financial statements.

Statement No. 88 "Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements". This Statement defines debt for purposes of disclosure in notes to financial statements as a liability that arises from a contractual obligation to pay cash (or other assets that may be used in lieu of cash) in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. This Statement requires that additional essential information related to debt be disclosed in notes to financial statements, including unused lines of credit; assets pledged as collateral for the debt; and terms specified in debt agreements related to significant events of default with finance-related consequences, significant termination events with finance-related consequences and significant subjective acceleration clauses. Management has determined the impact of this Statement is not material to the financial statements.

## Government-Wide and Fund Financial Statements

The Town's basic financial statements include both government-wide (reporting the Town as a whole) and fund financial statements (reporting the Town's major funds).

Both the government-wide and fund financial statements categorize primary activities as either governmental or business-type. The Town's Pay-Per-Throw Trash Program is categorized as a business-type activity. All other activities of the Town are categorized as governmental.

In the government-wide Statement of Net Position, both the governmental and business-type activities columns are (a) presented on a consolidated basis by column and (b) are reported on a full accrual, economic resources basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The Town's net position are reported in three parts - net investment in capital assets; restricted net position; and unrestricted net position. The Town first utilizes restricted resources to finance qualifying activities.

The government-wide Statement of Activities reports both the gross and net cost of each of the Town's functions and business-type activities (general government, public safety, etc.) excluding fiduciary activities. The functions are also supported by general government revenues (property taxes, certain intergovernmental revenues, miscellaneous revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function or a business-type

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2019

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants. For the most part, the interfund activity has been eliminated from these government-wide financial statements.

The net costs (by function) are normally covered by general revenue (taxes, certain intergovernmental revenues and charges for services, etc.).

The Town does not allocate indirect costs. All costs are charged directly to the corresponding department.

The government-wide focus is more on the sustainability of the Town as an entity and the change in the Town's net position resulting from the current year's activities.

## Measurement Focus - Basic Financial Statements and Fund Financial Statements

The financial transactions of the Town are reported in the individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balances, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements. The following fund types are used by the Town:

1. Governmental Funds:

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position (sources, uses and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the Town:

## Major fund:

a. The General Fund is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in another fund.

## Nonmajor funds:

b. Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities or equipment.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

c. Permanent Funds are used to account for assets held by the Town that are legally restricted pursuant to Title $30-\mathrm{A}$, §5653 of the Maine State Statutes, as amended, and unless otherwise specified, only earnings, and not principal, may be used for purposes that benefit the Town or its citizenry. The Town's policy for authorizing and spending investment income follows State statutes.

## 2. Proprietary Funds

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. Operating revenues include charges for services, intergovernmental reimbursements and other miscellaneous fees which are a direct result of the proprietary activity. Nonoperating revenues are any revenues which are generated outside of the general proprietary activity, i.e. interest income. The following is a description of the proprietary funds of the Town:
a. Enterprise Funds are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of net revenues, (b) has third party requirements that the cost of providing. services, including capital costs, be recovered with fees and charges or (c) established fees and charges based on a pricing policy designed to recover similar costs.

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Nonmajor funds by category are summarized into a single column. GASB Statement No. 34 sets forth minimum criteria (percentage of the assets, deferred outflows of resources, liabilities, deferred inflows of resources, revenues, or expenses of either the fund category or the governmental and enterprise combined) for the determination of major funds. The nonmajor funds are combined in a column in the fund financial statements.

## Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

## NOTES TO FINANCIAL STATEMENTS <br> JUNE 30, 2019

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## 1. Accrual

Governmental activities in the government-wide financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

## 2. Modified Accrual

The governmental fund financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when due.

## Budget

The Town's policy is to adopt an annual budget for operations. The budget is presented on the modified accrual basis of accounting which is consistent with generally accepted accounting principles.

The following procedures are followed in establishing budgetary data reflected in the financial statements:

1. Early in the second half of the year the Town prepares a budget for the fiscal year beginning July 1. The operating budget includes proposed expenditures and the means of financing them.
2. A meeting of the inhabitants of the Town was called for the purpose of adopting the proposed budget after public notice of the meeting was given.
3. The budget was adopted subsequent to passage by the inhabitants of the Town.

## Deposits and Investments

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

## NOTES TO FINANCIAL STATEMENTS <br> JUNE 30, 2019

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

It is the Town's policy to value investments at fair value. None of the Town's investments are reported at amortized cost. For purposes of the statement of cash flows, all highly liquid investments with a maturity of three months or less when purchased are considered to be cash equivalents. The Town Treasurer is authorized by State Statutes to invest all excess funds in the following:

- Obligations of the U.S. Government, its agencies and instrumentalities
- Certificates of deposits and other evidences of deposits at banks, savings and loan associations and credit unions
- Repurchase agreements whose underlying collateral consist of the foregoing
- Money market mutual funds whose portfolios consist of the foregoing

It is the policy of the Town of North Berwick, Maine to invest public funds in a manner in which will provide safety of principal with a market rate of return while meeting the daily cash flow demands of the Town and conforming to all state and local statutes governing the investment of public funds.

## Receivables

Receivables include amounts due from governmental agencies and ambulance receivables. All receivables are current and therefore due within one year. Receivables are reported net of an allowance for uncollectible accounts and revenues net of uncollectibles. Allowances are reported when accounts are proven to be uncollectible. Allowances for uncollectible accounts netted with accounts receivable were $\$ 75,951$ for the year ended June 30, 2019. The allowance for uncollectible accounts is estimated to be $\$ 0$ as of June 30, 2019.

## Interfund Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds". While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Any residual balances outstanding between governmental activities and business-type activities are reported in the governmental-wide financial statements as "internal balances".

## Transactions Between Funds

Legally authorized transfers are treated as interfund transfers and are included in the results of operations of both Governmental and Proprietary Funds.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Capital Assets

Capital assets purchased or acquired with an original cost of $\$ 10,000$ or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Infrastructure such as streets, traffic signals and signs are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the estimated useful lives.

The assets are valued at historical cost when available and estimated historical cost where actual invoices or budgetary data was unavailable. Donated fixed assets are valued at their estimated fair market value on the date received. All retirements have been recorded by eliminating the net carrying values.

Infrastructure assets include roads, bridges, underground pipe (other than related to independently owned utilities), traffic signals, etc. These infrastructure assets are likely to be the largest asset class of the Town. The Town has not retroactively recorded infrastructure.

Estimated useful lives are as follows:

| Buildings | $20-50$ years |
| :--- | :--- |
| Infrastructure | $50-100$ years |
| Machinery and equipment | $3-50$ years |
| Vehicles | $3-25$ years |

## Long-term Obligations

The accounting treatment of long-term obligations depends on whether the assets are used in governmental fund operations or proprietary fund operations and whether they are reported in the government-wide or fund financial statements.

All long-term obligations to be repaid from governmental and business-type resources is reported as liabilities in government-wide statements. The long-term obligations consist of bonds payable, a note from direct borrowings payable, accrued compensated absences, net pension liability and net OPEB liability.

Long-term debt for governmental funds is not reported as liabilities in the fund financial statements. The debt proceeds are reported as other financing sources and payment of principal and interest reported as expenditures. The accounting for proprietary funds is the same in the fund statements as it is in the government-wide statements.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions and pension expense, information about the fiduciary net position of the Participating Local District (PLD) Consolidated Plan and additions to/deductions from the PLD Consolidated Plan's fiduciary net position have been determined on the same basis as they are reported by the PLD Consolidated Plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## OPEB

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, management received and relied on an actuarial report provided to them by the Maine Municipal Employees Health Trust (MMEHT), which determined the Town's fiduciary net position as a single employer defined benefit plan based on information provided solely by MMEHT to complete the actuarial report. Additions to/deductions from the MMEHT OPEB Plan's fiduciary net position have been determined on the same basis as they are reported by MMEHT. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms.

## Net Position

Net position represents the difference between all other elements in a statement of financial position. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for those assets and adding back unspent proceeds. Net position is reported as restricted when there are limitations imposed on its use either through enabling legislations adopted by the Town or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Unrestricted net position is the net amount of the assets, deferred outflows of resources, liabilities and deferred inflows of resources that are not included in the determination of net investment in capital assets or restricted net position.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Fund Balances

In the fund financial statements, fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent to which the Town is bound to honor constraints on the specific purpose for which amounts in the funds can be spent. Fund balance is reported in five components - nonspendable, restricted, committed, assigned and unassigned.

Nonspendable - This includes amounts that cannot be spent either because they are not in spendable form or because they are legally or contractually required to be maintained intact.

Restricted - This includes amounts that can be spent only for specific purposes because of constitutional provisions or enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

Committed - This includes amounts that can be used only for specific purposes determined by a formal action of the inhabitants of the Town. The inhabitants of the Town through Town meetings are the highest level of decision-making authority of the Town. Commitments may be established, modified, or rescinded only through a Town meeting vote.

Assigned - This includes amounts that do not meet the criteria to be classified as restricted or committed but that are intended to be used for specific purposes. The authority for assigning fund balance is expressed by the Board of Selectmen.

Unassigned - This includes all other spendable amounts. The general fund is the only fund that reports a positive unassigned fund balance amount. Other governmental funds besides the general fund can only report a negative unassigned fund balance amount.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, the Town considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the Town considers amounts to have been spent first out of committed funds, then assigned funds and finally unassigned funds, as needed, unless the Town meeting vote has provided otherwise in its commitment or assignment actions.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The Town adopted a set of financial policies in 2012 to guide the financial operation of the Town. Included in the policies are guidelines for accumulating and maintaining an operating position in certain budgeted governmental funds such that annual expenditures shall not exceed annual resources, including fund balances. Other funds shall be fully self-supporting to the extent that the fund balance or retained earnings of each fund shall be zero or greater.

## Deferred Outflows and Inflows of Resources

In addition to assets, the statement of financial position and/or balance sheet will at times report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town has two types of this item, deferred outflows related to pensions and deferred outflows related to OPEB. These items are reported in the statement of net position.

In addition to liabilities, the statement of financial position and or balance sheet will at times report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. Deferred tax revenues, which arises only under a modified accrual basis of accounting that qualifies for reporting in this category. Accordingly, this item is reported in the governmental funds balance sheet. Prepaid taxes also qualify for reporting in this category. This item is reported in both the statements of net position and governmental funds balance sheet. Deferred inflows related to pensions and deferred inflows related to OPEB qualify for reporting in this category as well. These items are reported only in the statement of net position. All items in this category are deferred and recognized as an inflow of resources in the period that the amounts become available.

## Revenue Recognition - Property Taxes - Modified Accrual Basis

The Town's property tax for the current year was levied August 21, 2018 on the assessed value listed as of April 1, 2018, for all real and personal property located in the Town. Taxes were due on in two installments on October 6, 2018 and May 4, 2019. Interest on unpaid taxes commenced on October 7, 2018 and May 5, 2019, at 8\% per annum.

Property tax revenues are recognized when they become available. Available includes those property tax receivables expected to be collected within sixty days after year end. The remaining receivables have been recorded as deferred revenues.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The Town is permitted by the laws of the State of Maine to levy taxes up to $105 \%$ of its net budgeted expenditures for the related fiscal period. The amount raised in excess of $100 \%$ is referred to as overlay and amounted to $\$ 311,889$ for the year ended June 30, 2019.

Tax liens are placed on real property within twelve months following the tax commitment date if taxes are delinquent. The Town has the authority to foreclose on property eighteen months after the filing of the lien if tax liens and associated costs remain unpaid.

## Program Revenues

Program revenues include all directly related income items applicable to a particular program (charges to customers or applicants for goods, services, or privileges provided, operating or capital grants and contributions, including special assessments).

## Operating/Nonoperating Proprietary Fund Revenues

Operating revenues consist mainly of direct revenue sources and/or charges for services applicable to that fund's ongoing operations. All revenue and expenses not meeting this definition are reported as nonoperating revenues and expenses.

## Encumbrance Accounting

Encumbrances are not liabilities and, therefore, are not recorded as expenditures until receipt of material or service. For budgetary purposes, appropriations lapse at fiscal year-end. The Town does not utilize encumbrance accounting for its general fund.

## Use of Estimates

During the preparation of the Town's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent items as of the date of the financial statements and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results may differ from these estimates.

## NOTES TO FINANCIAL STATEMENTS <br> JUNE 30, 2019

## NOTE 2 - DEPOSITS AND INVESTMENTS

State statutes require that all investments made by the Town consider the safe and sound investment of principal and preservation of capital in the overall portfolio, maintenance of sufficient liquidity to meet day-to-day operations and other cash requirements and maximization of income, within established investment risk guidelines, with consistent cash flows throughout the budgetary cycle. These investment policies apply to all Town funds.

## Deposits:

Custodial credit risk for deposits is the risk that, in the event of a failure of a depository financial institution, the Town will not be able to recover its deposits. The Town does have a policy covering custodial credit risk for deposits. The Town maintains deposits in qualifying financial institutions that are a member of the FDIC or NCUSIF as defined in Title 30-A, Section 5706 of the Maine Revised Statutes.

At June 30, 2019, the Town's cash balances amounting to $\$ 4,617,484$ were comprised of bank deposits of $\$ 4,584,040$. Of these bank deposits, $\$ 500,000$ was fully insured by federal depository insurance and consequently was not exposed to custodial credit risk and $\$ 4,084,040$ was collateralized with securities held by the financial institution's agent in the Town's name.

|  |  | Bank <br> Balance |  |
| :--- | :--- | ---: | :---: |
| Account Type |  |  |  |
| Checking accounts | $\$$ | 275,436 |  |
| Money market accounts |  | $4,292,555$ |  |
| Savings accounts | $\$ 8,5,584,049$ |  |  |
|  |  |  |  |

## Investments:

Custodial credit risk for investments is that, in the event of failure of the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. Currently, the Town does have a policy for custodial credit risk for investments.

## NOTE 2 - DEPOSITS AND INVESTMENTS (CONTINUED)

At June 30, 2019, the Town's investments were comprised of the following:


The certificates of deposit of $\$ 24,074$ were collateralized with securities held by the financial institution's agent in the Town's name.

Credit risk - Statutes for the State of Maine authorize the Town to invest in obligations of the U.S. Treasury, agencies and instrumentalities, other states and Canada, provided such securities are rated within the three highest grades by an approved rating service of the State of Maine, corporate stocks and bonds within statutory limits, financial institutions, mutual funds and repurchase agreements. The Town does have an investment policy on credit risk. Generally, the Town invests excess funds in cash management accounts and various insured certificates of deposit.

Interest rate risk - is the risk that changes in interest rates will adversely affect the fair value of an investment. The Town does have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from fluctuations in interest rates.

## NOTE 3 - INTERFUND RECEIVABLES AND PAYABLES

Interfund balances at June 30, 2019 consisted of the following individual fund receivables and payables.

|  | Receivables (Due from) |  | Payables (Due to) |  |
| :---: | :---: | :---: | :---: | :---: |
| General fund | \$ | 42,854 | \$ | 386,703 |
| Nonmajor capital projects funds |  | 165,934 |  | 3,515 |
| Nonmajor permanent funds |  | - |  | 39,339 |
| Enterprise fund |  | 220,769 |  | - |
|  | \$ | 429,557 | \$ | 429,557 |

## NOTE 4 - CAPITAL ASSETS

The following is a summary of changes in capital assets for the year ended June 30, 2019:

|  | Balance, 7/1/18 (Restated) | Additions | Disposals | Balance, $6 / 30 / 19$ |
| :---: | :---: | :---: | :---: | :---: |
| Governmental activities |  |  |  |  |
| Non-depreciated assets: |  |  |  |  |
| Land and non-dep land imprvs. | \$ 1,533,223 | \$ 100,500 | \$ | \$ 1,633,723 |
| Art works and historical treasures | 10,000 | - | - | 10,000 |
|  | 1,543,223 | 100,500 | - | 1,643,723 |
| Depreciated assets: |  |  |  |  |
| Land improvements | 40,605 | 43,508 | - | 84,113 |
| Buildings | 1,270,779 | - | - | 1,270,779 |
| Building improvements | 2,704,592 | 41,347 | - | 2,745,939 |
| Movable property | 3,562,303 | 347,424 | $(23,540)$ | 3,886,187 |
| Infrastructure | 6,210,051 | 351,482 | - | 6,561,533 |
|  | 13,788,330 | 783,761 | $(23,540)$ | 14,548,551 |
| Less: accumulated depreciation | $(4,649,982)$ | $(388,242)$ | 14,956 | $(5,023,268)$ |
|  | 9,138,348 | 395,519 | $(8,584)$ | 9,525,283 |
| Net capital assets | \$ 10,681,571 | \$ 496,019 | \$ $(8,584)$ | \$ 11,169,006 |
|  | Current year depreciation: |  |  |  |
|  | Administration |  |  | \$ 81,888 |
|  | Police |  |  | 34,795 |
|  | Fire |  |  | 48,102 |
|  | Rescue |  |  | 26,954 |
|  | Public works |  |  | 167,376 |
|  | Library |  |  | 2,811 |
|  | Parks and recre | ation |  | 19,104 |
|  | Transfer station |  |  | 7,212 |
|  | Total deprecia | on expense |  | \$ 388,242 |

TOWN OF NORTH BERWICK, MAINE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

## NOTE 5 - LONG-TERM DEBT

The following is a summary of changes in long-term debt for the year ended June 30, 2019:

|  | Balance,7/1/2018 |  | Additions |  | Deletions |  | Balance,6/30/19 |  | Current Year Portion |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bonds payable | \$ | 2,059,481 | \$ | - | \$ | $(204,393)$ | \$ | 1,855,088 | \$ | 206,305 |
| Note from direct borrowings payable |  | 86,002 |  | - |  | $(28,667)$ |  | 57,335 |  | 28,667 |
|  | \$ | 2,145,483 | \$ | - | \$ | $(233,060)$ | \$ | 1,912,423 | \$ | 234,972 |

The following is a summary of the outstanding bonds payable:
$\$ 225,000$ General Obligation Bond payable, interest at a fixed rate varying from $0.65 \%$ to $2.83 \%$ and annual principal payments of $\$ 22,500$. Maturity in November of 2025.
\$ 157,500
$\$ 1,605,000$ General Obligation Bond payable, interest at a fixed rate of 4.13\% and annual principal payments varying from \$29,709 to \$92,135. Maturity in January of 2036.
$\$ 1,355,500$ General Obligation Bond payable, interest at a fixed rate varying from $2.086 \%$ to $2.41 \%$ and annual principal payments of $\$ 135,550$. Maturity in October of 2022.

542,200
Total bonds payable
\$ 1,855,088

The following is a summary of the outstanding note from direct borrowings payable:

The Town leases a loader under a lease agreement that is cancelable upon nonappropriation of funds. The term of the lease is for a four-year period expiring in September of 2020. Annual principal payments are $\$ 28,667$. Interest is charged at a fixed rate of $2.75 \%$ per annum.

# TOWN OF NORTH BERWICK, MAINE 

## NOTES TO FINANCIAL STATEMENTS <br> JUNE 30, 2019

## NOTE 5 - LONG-TERM DEBT (CONTINUED)

The following is a summary of outstanding bond and note from direct borrowings principal and interest requirements for the following fiscal years ending June 30:

|  | Bonds Payable |  |  |  | Notes from Direct Borrowings |  |  |  | Total Debt Service |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Principal |  | Interest |  | Principal |  | Interest |  |  |  |
| 2020 | \$ | 206,305 | \$ | 61,252 | \$ | 28,667 | \$ | - | \$ | 296,224 |
| 2021 |  | 208,296 |  | 56,331 |  | 28,668 |  | - |  | 293,295 |
| 2022 |  | 210,368 |  | 50,952 |  | - |  | - |  | 261,320 |
| 2023 |  | 212,527 |  | 45,087 |  | - |  | - |  | 257,614 |
| 2024 |  | 79,224 |  | 40,716 |  | - |  | - |  | 119,940 |
| 2025-2029 |  | 365,707 |  | 160,123 |  | - |  | - |  | 525,830 |
| 2030-2034 |  | 392,540 |  | 87,035 |  | - |  | - |  | 479,575 |
| 2035-2039 |  | 180,121 |  | 11,210 |  | - |  | - |  | 191,331 |
|  | \$ | 1,855,088 | \$ | 512,706 | \$ | 57,335 | \$ | - | \$ | 2,425,129 |

## NOTE 6 - OTHER LONG-TERM OBLIGATIONS

A summary of other long-term obligations for the year ended June 30, 2019 is as follows:

|  | Balance,7/1/2018 |  | Additions |  | Deletions |  | Balance,$6 / 30 / 19$ |  | Current Year Portion |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accrued compensated absences | \$ | 62,428 | \$ | - | \$ | $(6,059)$ | \$ | 56,369 | \$ | 5,637 |
| Net pension liability |  | 510,756 |  | 126,532 |  | $(270,952)$ |  | 366,336 |  |  |
| Net OPEB liability |  | 319,776 |  | 17,870 |  | $(37,029)$ |  | 300,617 |  |  |
| Totals | \$ | 892,960 | \$ | 144,402 | \$ | $(314,040)$ | \$ | 723,322 | \$ | 5,637 |

Please see Notes 7, 11 and 12 for detailed information on each of the other longterm obligations.

## NOTE 7 - ACCRUED COMPENSATED ABSENCES

The Town's policies regarding vacation and sick time do permit employees to accumulate earned but unused vacation and sick leave. The liability for these compensated absences is recorded as long-term obligations in the government-wide financial statements. In the fund financial statements, governmental funds report only the compensated absence liability payable from expendable available financial resources. As of June 30, 2019, the Town's liability for compensated absences is $\$ 56,369$.

TOWN OF NORTH BERWICK, MAINE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019
NOTE 8 - RESTRICTED FUND BALANCES
At June 30, 2019, the Town has the following restricted fund balances:
Nonmajor permanent funds (Schedule G) $\quad \$ \quad 263,337$

NOTE 9 - COMMITTED FUND BALANCES
At June 30, 2019, the Town has the following committed fund balances:
Nonmajor capital projects funds (Schedule E) $\quad \$ \quad 347,092$
NOTE 10 - ASSIGNED FUND BALANCES
At June 30, 2019, the Town has the following assigned fund balances:
General fund:
175th anniversary \$ 12,129
Complex $\quad 5,131$
Parking lot
1,791
Highway garage 1,086
Fire building 115,016
Transfer station building 2,524
Town computer 4,267
Town office improvement 3,690
Parks and recreation 27,428
Summer rec 44,829
Mill Field improvements 3,635
Animal control 14,729
Sidewalks 16,355
Road CIP 2,840
Wheeler 105,000
HRA funds $\quad 54,698$
Reserved for FY 2020 budget 227,900

Nonmajor capital projects funds (Schedule E) $\quad$| 329 |
| ---: |

# NOTE 11 - DEFINED BENEFIT PENSION PLAN 

## MAINE PUBLIC EMPLOYEES RETIREMENT SYSTEM

## Plan Description

The Town employees contribute to the Maine Public Employees Retirement System (MainePERS), a cost-sharing multiple-employer defined benefit pension plan established by the Maine State Legislature. Title 5 of the Maine Revised Statutes Annotated assigns the authority to establish and amend benefit provisions to the Participating Local District (PLD) Consolidated Plan's advisory group, which reviews the terms of the plan and periodically makes recommendations to the Legislature to amend the terms. The Maine Public Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the Consolidated Plan. That report may be obtained online at www.mainepers.org or by contacting the System at (207) 512-3100.

## Benefits Provided

The Maine Public Employees Retirement System provides retirement and disability benefits, annual cost-of-living adjustments and death benefits to plan members and beneficiaries. The System's retirement programs provide defined retirement benefits based on members' average final compensation and service credit earned as of retirement. Vesting (i.e., eligibility for benefits upon reaching qualification) occurs upon the earning of five years of service credit (effective October 1, 1999, the prior ten-year requirement was reduced by legislative action to five years for employees of PLDs). In some cases, vesting occurs on the earning of one year of service credit immediately preceding retirement at or after normal retirement age. For PLD members, normal retirement age is 60. The monthly benefit of members who retire before normal retirement age by virtue of having at least 25 years of service credit is reduced by a statutorily prescribed factor for each year of age that a member is below her/his normal retirement age at retirement. The System also provides disability and death benefits which are established by contract with PLD employers under applicable statutory provisions. As of June 30, 2018, there were 304 employers in the plan.

Upon termination of membership, members' accumulated employee contributions are refundable with interest, credited in accordance with statute. Withdrawal of accumulated contributions results in forfeiture of all benefits and membership rights. The annual rate of interest credited to members' accounts is set by the System's Board of Trustees and is currently $2.40 \%$.

NOTES TO FINANCIAL STATEMENTS<br>JUNE 30, 2019

## NOTE 11 - DEFINED BENEFIT PENSION PLAN (CONTINUED)

## Contributions

Retirement benefits are funded by contributions from members and employers and by earnings on investments. Disability and death benefits are funded by employer normal cost contributions and by investment earnings. The Town's plan members are part of the PLD's plan "IN" and "AN" and are required to contribute $8.0 \%$ of their annual covered salary and the Town is required to contribute at an actuarially determined rate. The current rate is $10.90 \%$ of covered payroll for the IN plan and $7.30 \%$ of covered payroll for the AN plan. The contribution rates of plan members and the Town are established and may be amended by the Maine Public Employee Retirement Systems advisory group. The Town's contribution to the MainePERS PLD Consolidated Plan for the year ended June 30, 2019 was $\$ 77,544$.

## Pension Liabilities, Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the Town reported a liability of $\$ 366,336$ for its proportionate share of the net pension liabilities for the plan. The net pension liabilities were measured as of June 30, 2018 and the total pension liabilities used to calculate the net pension liabilities was determined by an actuarial valuation as of that date. The Town's proportion of the net pension liabilities were based on a projection of the Town's longterm share of contributions to each pension plan relative to the projected contributions of all PLDs, actuarially determined. At June 30, 2018, the Town's proportion was $0.133856 \%$, which was an increase of $0.00911 \%$ from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the Town recognized net pension revenue of $\$ 114,602$. At June 30, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

NOTE 11 - DEFINED BENEFIT PENSION PLAN (CONTINUED)

|  | PLD Plan |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Deferred Outflows of Resources |  | Deferred Inflows of Resources |  |
| Differences between expected and actual experience | \$ | 1,147 | \$ | 4,023 |
| Changes of assumptions |  | 58,470 |  |  |
| Net difference between projected and actual earnings on pension plan investments |  | - |  | 88,456 |
| Changes in proportion and differences between contributions and proportionate share of contributions |  | 48,983 |  | 193 |
| Contributions subsequent to the measurement date |  | 77,544 |  | - |
| Total | \$ | 186,144 | \$ | 92,672 |

$\$ 77,544$ reported as deferred outflows of resources related to pensions resulting from Town contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

|  | PLD <br> Plan |  |
| :--- | ---: | ---: |
| Plan year ended June 30: |  |  |
| 2019 | $\$$ | 84,540 |
| 2020 |  | 14,425 |
| 2021 | $(60,176)$ |  |
| 2022 | $(22,862)$ |  |
| 2023 | - |  |
| Thereafter | - |  |

## Actuarial Methods and Assumptions

The collective total pension liability for the Plan was determined by an actuarial valuation as of June 30, 2018, using the following methods and assumptions applied to all periods included in the measurement:

# NOTES TO FINANCIAL STATEMENTS 

JUNE 30, 2019

## NOTE 11 - DEFINED BENEFIT PENSION PLAN (CONTINUED)

## Actuarial Cost Method

The Entry Age Normal actuarial funding method is used to determine costs. Under this funding method, the total employer contribution rate consists of two elements: the normal cost rate and the unfunded actuarial liability (UAL) rate.

The individual entry age normal method is used to determine liabilities. Under the individual entry age normal method, a normal cost rate is calculated for each employee. This rate is determined by taking the value, as of age at entry into the plan, of the member's projected future benefits, and dividing it by the value, also as of the member's entry age, of his or her expected future salary. The normal cost for each employee is the product of his or her pay and his or her normal cost rate. The normal cost for the group is the sum of the normal costs for all members.

Experience gains and losses, i.e., decreases or increases in liabilities and/or in assets when actual experience differs from the actuarial assumptions, affect the unfunded actuarial accrued liability.

## Asset Valuation Method

The actuarial valuation employs a technique for determining the actuarial value of assets which dampens the swing in the market value. The specific technique adopted in this valuation recognizes in a given year one-third of the investment return that is different from the actuarial assumption for investment return.

## Amortization

The net pension liability of the PLD Consolidated Plan is amortized on a level percentage of payroll using a method where a separate twenty-year closed period is established annually for the gain or loss for that year.

Significant actuarial assumptions employed by the actuary for funding purposes as of June 30, 2018 are as follows:

Investment Rate of Return - 6.75\% per annum for the year ended June 30, 2018; the rate was $6.875 \%$ in 2017, compounded annually.

Salary Increases, Merit and Inflation - 2.75\% to 9.00\% per year

## NOTES TO FINANCIAL STATEMENTS <br> JUNE 30, 2019

## NOTE 11 - DEFINED BENEFIT PENSION PLANS (CONTINUED)

Mortality Rates - For active members and non-disabled retirees of the PLD Consolidated and State Employee and Teacher Plans, the RP2014 Total Dataset Healthy Annuitant Mortality Table, for males and females, is used. For all recipients of disability benefits, the RP2014 Total Dataset Disabled Annuitant Mortality Table, for males and females, is used.

Cost of Living Benefit Increases - 1.91\%; in 2017 the rate was 2.20\%
The long-term expected rate of return on pension plan assets was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major class of assets. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as June 30, 2018 are summarized in the following table. Assets for each of the defined benefit plans are commingles for investment purposes.

| Asset Class | Target Allocation | Long-term Expected Real Rate of Return |
| :---: | :---: | :---: |
| Public equities | 30.0\% | 6.0\% |
| US Government | 7.5\% | 2.3\% |
| Private equity | 15.0\% | 7.6\% |
| Real assets: |  |  |
| Real estate | 10.0\% | 5.2\% |
| Infrastructure | 10.0\% | 5.3\% |
| Natural resources | 5.0\% | 5.0\% |
| Traditional credit | 7.5\% | 3.0\% |
| Alternative credit | 5.0\% | 4.2\% |
| Diversifiers | 10.0\% | 5.9\% |

## Discount Rate

The discount rate used to measure the collective total pension liability was 6.75\% for 2018 for the Plan. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and non-employer entity contributions will be made at contractually

## NOTES TO FINANCIAL STATEMENTS <br> JUNE 30, 2019

## NOTE 11 - DEFINED BENEFIT PENSION PLANS (CONTINUED)

required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments to current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The following table shows how the collective net pension liability as of June 30, 2018 would change if the discount rate used was one percentage point lower or one percentage point higher than the current rate. The current rate is $6.75 \%$ for each of the Plans.

|  |  | 1\% <br> Decrease |  | Discount Rate |  | $\begin{gathered} \text { 1\% } \\ \text { Increase } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PLD Plan: |  |  |  |  |  |  |
| Discount rate |  | 5.75\% |  | 6.75\% |  | 7.75\% |
| Town's proportionate share of the net pension liability | \$ | 863,406 | \$ | 366,336 | \$ | $(98,288)$ |

## Changes in Net Pension Liability

Each employer's share of the collective net pension liability is equal to the collective net pension liability multiplied by the employer's proportionate share as of June 30, 2018 as shown in the schedules of employer and non-employer contributing entity allocations. Changes in net pension liability are recognized in pension expense for the year ended June 30, 2018 with the following exceptions.

## Differences between Expected and Actual Experience

The difference between expected and actual experience with regard to economic or demographic factors were recognized in pension expense using a straight-line amortization method over a closed period equal to the average expected remaining service lives of active and inactive members in each plan. The first year is recognized as pension expense and the remaining years are shown as either deferred outflows of resources or deferred inflows of resource. For 2018, this was three years; prior to 2018, this was four years for the PLD Consolidated Plan.

NOTES TO FINANCIAL STATEMENTS<br>JUNE 30, 2019

## NOTE 11 - DEFINED BENEFIT PENSION PLANS (CONTINUED)

## Differences between Expected and Actual Investment Earnings

Differences between projected and actual investment earnings were recognized in pension expense using a straight-line amortization method over a closed five-year period. The first year is recognized as pension expense and the remaining years are shown as either deferred outflows of resources or deferred inflows of resources.

## Changes in Assumptions

Differences due to changes in assumptions about future economic or demographic factors or other inputs were recognized in pension expense using a straight-line amortization method over a closed period equal to the average expected remaining service lives of active and inactive members in each plan. The actuarial assumptions used for the year ended June 30, 2018 valuation were based on the results of an actuarial experience study for the period of June 30, 2012 through June 30, 2015. Please refer to the Actuarial Methods and Assumptions section for information relating to changes of assumptions. The first year is recognized as pension expense and the remaining years are shown as either deferred outflows of resources or deferred inflows of resources.

Changes in Proportion and Differences between Employer Contributions and Proportionate Share of Contributions

Differences resulting from a change in proportionate share of contributions and differences between total employer contributions and the employer's proportionate share of contributions were recognized in pension expense using a straight-line amortization method over a closed period equal to the average expected remaining service lives of active and inactive members in each plan. The first year is recognized as pension expense and the remaining years are shown as either deferred outflows of resources or deferred inflows of resources. Differences between total employer contributions and the employer's proportionate share of contributions may arise when an employer has a contribution requirement for an employer specific liability.

## Pension Plan Fiduciary Net Position

Additional financial and actuarial information with respect to the Plan can be found in the MainePERS' 2018 Comprehensive Annual Financial Report available online at www.mainepers.org or by contacting the System at (207) 512-3100.

NOTE 12 - OTHER POST EMPLOYMENT BENEFIT (OPEB) PLAN

## MAINE MUNICIPAL EMPLOYEES HEALTH TRUST

## Plan Description

The Town and Town retirees contribute to the Town's OPEB Plan with the Maine Municipal Employees Health Trust (MMEHT), a single employer defined benefit plan. Contributions and membership in this Plan are voluntary and may be terminated at any time by the Town and/or the Town retirees. MMEHT is a fully funded, self-insured trust which provides benefits to municipal and quasi-municipal organizations and county governments and acts as the agent to the Town concerning administration of this Plan. Title 24-A Chapter 81 of the Maine Revised Statutes Annotated authorizes the regulation of MMEHT as a Multiple Employer Welfare Arrangement by the State of Maine Bureau of Insurance. Benefits and plans are designed and governed by MMEHT participants and are administered by a number of third-party administrators contracted by MMEHT. No assets are accumulated in a trust that meets the criterial of paragraph 4 of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. MMEHT issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by MMEHT at (800) 852-8300.

## Benefits Provided

This Plan provides medical/prescription drug benefits during retirement to Medicare and non-Medicare retirees and their surviving spouses with varying levels of benefits determined by voluntary plan selection by the retiree as well as applicable Medicare statutes and regulations. The Plan also provides an automatic life insurance benefit of $\$ 2,000$ to participants which includes a surviving spouse benefit for the same. The employee must meet the minimum requirement of age 55 with at least 5 years of service at retirement to be eligible for the Plan. The retiree must enroll when first eligible and continue coverage without interruption.

## Employees Covered by Benefit Terms

At January 1, 2019, the following employees were covered by the benefit terms:


## NOTES TO FINANCIAL STATEMENTS <br> JUNE 30, 2019

NOTE 12 - OTHER POST EMPLOYMENT BENEFIT (OPEB) PLAN (CONTINUED)

## Contributions

Retiree and spouse premium amounts are funded by the retiree at the rate for the coverage elected by the retiree. Premium rates are those determined by the MMEHT's Board of Trustees to be actuarially sufficient to pay anticipated claims. Premiums for retiree life insurance coverage are factored into the premiums paid for basic coverage. Retirees and spouses must contribute 100\% of the premium amounts. The sponsoring employer pays the remainder of the premium. Medical benefits are provided for the life of the retiree and surviving spouses.

## Retiree Premium Amounts:

The following monthly premium amounts were reported on the individual data file. Actual plan election was reflected in expected retiree premium amounts.

| Pre-Medicare | Single Coverage | $\$ 925$ |
| :---: | :---: | :---: |$\quad$| PPO 500 <br> Medicare | $\$ 528$ |
| :---: | :---: |

Total OPEB Liability, OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2019, the Town reported a liability of $\$ 300,617$ for its total OPEB liability for this Plan. The total OPEB liability was measured as of January 1, 2019 and was determined by an actuarial valuation as of that date. The Town's total OPEB liability was based on the Entry Age Normal Actuarial Cost Method which does not reflect future changes in benefits, subsidies, penalties, taxes or administrative costs that may be required as a result of the Patient Protection and Affordable Care Act of 2010 (ACA) related legislation and regulations.

For the year ended June 30, 2019, the Town recognized OPEB revenue of $\$ 8,117$. At June 30, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

NOTE 12 - OTHER POST EMPLOYMENT BENEFIT (OPEB) PLAN (CONTINUED)

|  | MMEHT |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Deferred Outflows of Resources |  | Deferred Inflows of Resources |  |
| Differences between expected and actual experience | \$ | 6,958 | \$ | - |
| Changes of assumptions |  | 6,453 |  | 20,327 |
| Net difference between projected and actual earnings on OPEB plan investments |  | - |  | - |
| Contributions subsequent to the measurement date |  | 12,637 |  | - |
| Total | \$ | 26,048 | \$ | 20,327 |

$\$ 12,637$ were reported as deferred outflows of resources related to OPEB resulting from Town contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Plan year ended December 31:

2020
2021
2022
2023
2024
Thereafter
MMEHT
\$
$(4,067)$

## Discount Rate

The discount rate is the assumed interest rate used for converting projected dollar related values to a present value as of the valuation date of January 1, 2018. The discount rate determination is based on the high-quality AA/Aa or higher bond yields in effect for 20-year, tax-exempt general obligation municipal bonds using the Bond Buyer 20-Bond GO Index. The rate of $4.10 \%$ per annum for June 30, 2019 was based upon a measurement date of December 27, 2018. The sensitivity of net OPEB liability to changes in discount rate are as follows:

NOTE 12 - OTHER POST EMPLOYMENT BENEFIT (OPEB) PLAN (CONTINUED)

|  | 1\% <br> Decrease |  | Discount Rate |  | $\begin{gathered} 1 \% \\ \text { Increase } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3.10\% |  | 4.10\% |  | 5.10\% |  |
| Total OPEB liability | \$ | 338,819 | \$ | 300,617 | \$ | 268,890 |
| Plan fiduciary net position |  |  |  |  |  | - |
| Net OPEB liability | \$ | 338,819 | \$ | 300,617 | \$ | 268,890 |
| Plan fiduciary net position as a percentage of the total OPEB liability |  |  |  | \% |  | 00\% |

## Healthcare Trend

The healthcare trend is the assumed dollar increase in dollar-related values in the future due to the increase in the cost of health care. The healthcare cost trend rate is the rate of change in per capita health claim costs over time as a result of factors such as medical inflation, utilization of healthcare services, plan design and technological developments. The sensitivity of net OPEB liability to changes in healthcare cost trend rates are as follows:

Total OPEB liability
Plan fiduciary net position Net OPEB liability

|  | $1 \%$ <br> Decrease |  | Healthcare <br> Trend Rates |  |  | $1 \%$ <br> Increase |
| :---: | ---: | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |

Plan fiduciary net position as a percentage of the total OPEB liability

## 0.0

## Actuarial Methods and Assumptions

The total OPEB liability for the Plan was determined by an actuarial valuation as of January 1, 2018, using the following methods and assumptions applied to all periods included in the measurement:

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2019

## NOTE 12 - OTHER POST EMPLOYMENT BENEFIT (OPEB) PLAN (CONTINUED)

## Actuarial Cost Method

The Entry Age Normal Actuarial Cost Method is used to determine costs. Under this funding method, a normal cost rate is determined as a level percent of pay for each active Plan member and then summed to produce the total normal cost for this Plan. The unfunded actuarial liability is the difference between the actuarial liability and the actuarial value of assets.

For medical and pharmacy, historical claims and census records were assembled and provided through June 30, 2017. Medicare and non-Medicare eligible medical and prescription experience were analyzed. It was assumed that current enrollment distribution of benefit options would remain constant in the future for retirees. The cost was distributed based on the current covered population and the actuary's standard age curves which vary by age, gender and Medicare status. Children costs are converted to a load on the non-Medicare retirees which implicitly assumes that future retirees will have the same child distribution as current retirees.

## Amortization

The total OPEB liability of this Plan is amortized on an open 30-year period. The amortization method is a level dollar amortization method.

## Assumptions

The actuarial assumptions used in the January 1, 2018 actuarial valuation was based on economic, demographic and claim and expense assumptions that resulted from actuarial studies conducted for the period of December 31, 2017 and December 31, 2018.

Significant actuarial assumptions employed by the actuary for economic purposes are the assumptions that were adopted by Maine State Retirement Consolidated Plan for Participating Local District at June 30, 2016 and based on the experience study covering the period from June 30, 2012 through June 30, 2015. As of January 1, 2018, they are as follows:

Discount Rate - 4.10\% per annum.
Trend Assumptions:
Pre-Medicare Medical - Initial trend of 8.20\% applied in 2018 grading over 14 years to $4.00 \%$ per annum.

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2019

## NOTE 12 - OTHER POST EMPLOYMENT BENEFIT (OPEB) PLAN (CONTINUED)

Pre-Medicare Drug - Initial trend of 9.60\% applied in 2018 grading over 14 years to 4.00\% per annum.

Medicare Medical - Initial trend of 4.93\% applied in 2018 grading over 14 years to 4.00\% per annum.
Medicare Drug - Initial trend of $9.60 \%$ applied in 2017 grading over 14 years to $4.00 \%$ per annum.

Administrative and claims expense-3\% per annum.
Future plan changes - Assumes that the current Plan and cost-sharing structure remain in place for all future years.

Significant actuarial assumptions employed by the actuary for demographic purposes are the assumptions that were adopted by Maine State Retirement Consolidated Plan for Participating Local District at June 30, 2016 and based on the experience study covering the period from June 30, 2012 through June 30, 2015. As of January 1, 2018, they are as follows:

Retirement Rates - Rates vary for plans with no explicit employer subsidy (or payment) versus those plans defining an explicit employer subsidy (or payment). The rates are based on assumptions from the Maine State Retirement Consolidated Plan for Participating Local District at June 30, 2016.

Retirement Contribution Increases - Assumed to increase at the same rate as incurred claims.

Family Enrollment Composition - For males, 50\% of future retirees under the age of 65 and $50 \%$ of current retirees are married and elect spousal coverage while females are at $30 \%$ for both. $25 \%$ of male and female future retirees over the age of 65 are married and elect spousal coverage.

Age Difference of Spouses - Husbands are assumed to be 3 years older than wives.

Administrative expenses - Included in the per capita claims cost.
Disability Incidence - Disabled lives will be considered active employees and will not be valued separately.

Salary Increase Rate - $2.75 \%$ per year assumed using the level percentage of pay entry age method.

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2019

## NOTE 12 - OTHER POST EMPLOYMENT BENEFIT (OPEB) PLAN (CONTINUED)

Dates of Hire - Needed to be assumed for some employees and will be based on the average age at hire for similar employees.

Rate of Mortality - Based on 104\% and 120\% of the RP2014 Total Dataset Healthy Annuitant Mortality Table, respectively for males and females, using the RP2014 Total Dataset Employee Mortality Table for ages prior to the start of the Healthy Annuitant Mortality Table, both projected from the 2006 base rates using the RPEC 2015 model, with an ultimate rate of $0.85 \%$ for ages $20-85$ grading down to an ultimate rate of $0.00 \%$ for ages 111-120, and convergence to the ultimate rate in the year 2020. These rates were taken from the assumptions for the Maine State Retirement Consolidated Plan for Participating Local District at June 30, 2016.

## Retiree Continuation Percentage:

Medicare participant retirees - 100\% assumed to continue in the plan elected

Pre-Medicare plan retirees and active participants - 75\% assumed to continue coverage once Medicare-eligible
Pre-Medicare plan spouses and spouses of active participants - 50\% assumed to continue coverage once Medicare-eligible

## Changes in Net OPEB Liability

Changes in net OPEB liability are recognized in OPEB expense for the year ended June 30, 2019 with the following exceptions:

## Differences between Expected and Actual Experience

The difference between expected and actual experience are recognized in OPEB expense using a straight-line amortization method over a closed period equal to the average expected remaining service lives of active and inactive members in each plan. The first year is recognized as OPEB expense and the remaining years are shown as either deferred outflows of resources or deferred inflows of resources. The difference between expected and actual experience as of January 1, 2019 was $\$ 6,958$.

## Changes in Assumptions

Differences due to changes in assumptions about future economic, demographic or claim and expense factors or other inputs are recognized in OPEB expense using a straight-line amortization method over a closed period equal to the average expected

## NOTES TO FINANCIAL STATEMENTS <br> JUNE 30, 2019

## NOTE 12 - OTHER POST EMPLOYMENT BENEFIT (OPEB) PLAN (CONTINUED)

remaining service lives of active and inactive members in each plan. The actuarial assumptions used in the June 30, 2017 and June 30, 2016 actuarial valuations were based primarily on those used by Maine State Retirement Consolidated Plan for Participating Local District at June 30, 2016 which were based on the experience study covering the period from June 30, 2012 through June 30, 2015. The first year is recognized as OPEB expense and the remaining years are shown as either deferred outflows of resources or deferred inflows of resources. The amortization period was six years for 2018. For the fiscal year ended June 30, 2018, there were no changes in assumptions with the exception of the claim costs and retiree contributions being updated to reflect current healthcare costs.

## Differences between Projected and Actual Earnings on OPEB Plan Investments

Differences between projected and actual investment earnings are recognized in OPEB expense using a straight-line amortization method over a closed five-year period. The first year is recognized as OPEB expense and the remaining years are shown as either deferred outflows of resources or deferred inflows of resources.

## OPEB Plan Fiduciary Net Position

Additional financial and actuarial information with respect to this Plan can be found at the Town office at P.O. Box 422, North Berwick, Maine 03906.

## NOTE 13 - EXPENDITURES OVER APPROPRIATIONS

The following appropriations were exceeded by actual expenditures:

|  | Excess |  |
| :--- | ---: | ---: |
| Capital improvements - Police cruiser (Article 13) | $\$$ | 27,780 |
| Street lights, hydrant rental, dispatch (Article 14) | 252 |  |
| General Public Works (Article 18) | 24,269 |  |
| Cemeteries and Historical Society (Article 34) | 1,491 |  |
| Liens | 3,072 |  |

At the April 6, 2019 annual Town Meeting, the Town approved Article 12 which allowed the Town to purchase the police cruiser prior to the start of the new fiscal year. This overdraft will be covered by funds raised in the fiscal year 2020 tax commitment.

## NOTE 13 - EXPENDITURES OVER APPROPRIATIONS (CONTINUED)

All other overdrafts are covered by Article 3, which was approved at the annual Town Meeting, and allowed for all balances, both debits and credits in all departments of Town be lapsed.

## NOTE 14-CONTINGENCIES

The Town is contingently liable for its proportionate share of any defaulted debt by entities of which it is a member. At June 30, 2019, the Town's share was approximately:

|  | Outstanding Debt |  | Town's Percentage |  | Total Share |
| :---: | :---: | :---: | :---: | :---: | :---: |
| County of York | \$ | 2,900,000 | 2.11\% | \$ | 61,074 |
| RSU \#60 |  | 4,229,187 | 29.60\% |  | 1,251,839 |
|  |  |  |  | \$ | 1,312,914 |

In the normal course of operations, the Town receives grant funds from Federal and State agencies. The grant programs are subject to audit by agents of the granting authority, the purpose of which is to ensure compliance with conditions precedent to the granting funds. Any liability for reimbursement which may arise as the result of these audits is not believed to be material.

With regard to pending legal claims or any unasserted claims, it is not feasible at this time to predict or determine their outcome. Management believes, however, that settlement amounts, if any, will not have a material adverse effect on the Town's financial position.

## NOTE 15 -LANDFILL CLOSURE

The North Berwick landfill is at $100 \%$ capacity to date. Therefore, the estimated remaining landfill life is zero years. Federal and state laws require that certain postclosure care be met. The Town estimates that on an annual basis, some immaterial costs will be incurred for post-closure care. The annual amount will be paid for within the Town's annual operating budget.

## NOTE 16 - RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town participates in a public entity risk pool sponsored by the Maine Municipal

## NOTE 16 - RISK MANAGEMENT (CONTINUED)

Association. The Maine Municipal Association Group Risk Pool is a state-chartered pool established exclusively for Maine municipalities. The pool provides certain property, liability, fidelity and vehicle coverage. If the assets of the pool are at any time actuarially determined to be insufficient to enable the pool to discharge its legal obligations, other obligations, and actuarially sound reserves, the pool has the power to make up the deficiency by the levy of a prorated assessment. There have been no deficiencies during the past three years and management believes that no deficiency exists at June 30, 2019.

The Town is a member of the Maine Municipal Association - Property and Casualty Pool and pays an annual premium for its coverage. Under the property portion of the policy, coverage is provided after a per occurrence deductible is met. The limit of coverage for liability claims brought under the Maine Tort Claims Act is \$400,000 per occurrence. A $\$ 2,000,000$ limit of liability is provided for liability claims outside the Maine Tort Claims Act. There is no aggregate liability limit. Coverage for Public Officials Liability, including Employment Practices, is a part of the program. Coverage is on an occurrence basis, rather than a "claims made" form. A $\$ 2,000,000$ limit of liability is provided for all claims for Wrongful Acts seeking monetary damages pursuant to federal or state law for which the Maine Tort Claims Act does not provide immunity or limitations. Each member has a $\$ 4,000,000$ annual aggregate limit. An annual sublimit of $\$ 100,000$ per member applies for all back wages and/or future salary awards for employment related claims, subject to a $\$ 5,000$ retention and a $10 \%$ contribution by the member.

The Town is also a member of the Maine Municipal Association - Worker Compensation Trust Fund ("Fund"). The Fund was created to formulate, develop and administer a program of modified self-funding for the Fund's membership, obtain lower costs for worker's compensation coverage and develop a comprehensive loss control program. The Town pays an annual premium to the fund for its worker's compensation coverage. The Town's agreement with the Fund provides that the fund will be selfsustaining through member premiums and will provide, through commercial companies' reinsurance contracts, coverage for claims in excess of $\$ 1,000,000$.

The Town is also a member of the Maine Municipal Association - Unemployment Compensation Group Fund ("MMA UC Fund"). The MMA UC Fund was created to assist in meeting members' obligations under the Employment Security Act in an efficient and cost-effective manner. The Fund is composed of individual municipalities and other public and related non-profit entities that are individually self-insured but administered as a group. Within the Fund, each member has a separate account. As such, the Town makes quarterly payments into their account, based on rates developed by MMA's consulting actuary. Claims, if any, are paid out of the Town's own account. The Maine Department of Labor classifies MMA's UC Fund members as Direct

## NOTE 16 - RISK MANAGEMENT (CONTINUED)

Reimbursement Employers. In other words, the Fund reimburses the Maine DOL on the Town's behalf only when the Town has unemployment claims from present or former employees.

Occasionally, the Town may have layoffs or resignations or even a part-time employee losing a primary job, that lead to larger claims payments than anticipated. When claims exceed the balance of the Town's account, the UC Fund continues to pay the Town's claims with no regard for the negative balance. Repayment of a negative balance is spread out over a period of years to avoid a financial hardship to the Town. Based on the coverage provided by the insurance purchased, the Town is not aware of any material actual or potential claim liabilities which should be recorded as of June 30, 2019. There were no significant reductions in insurance coverage from that of the prior year and amounts of settlements have not exceeded insurance coverage in the past three years.

## NOTE 17 - TAX INCREMENT FINANCING DISTRICT AND ABATEMENTS

The Town has established a tax increment financing district in accordance with Maine statutes to finance economic development programs located in the Town of North Berwick, Maine. The expenditures from these development programs will be recovered in future years through an incremental tax levied upon the district's so called "captured assessed value". A portion of the incremental tax revenues will be returned to the district to repay principal and interest on any indebtedness, to fund the expenditures of the development program, and to finance future expansion.

## Canal Street Affordable Housing Development District Development Program

On November 28, 2006, the North Berwick Board of Selectmen, as well the Maine State Housing Authority, approved a Tax Increment Financing District to expand and diversify the Town's tax base, improve its economy and provide affordable, livable, rental housing developments for senior citizens. The area of the District is approximately 4 acres at the old woolen mill property, divided into approximately 40 rental housing units. The potential projects that will be implemented under this Development Program include: renovation of the mill buildings, removal of the outlying buildings, remediation of environmental contamination of the site and other redevelopments. The original assessed value of the property is $\$ 606,600$. The Town anticipates over the life of the district that new development, rehabilitation, and redevelopment will result in approximately $\$ 707,200$ in new taxable value. Tax increment revenues generated from this value over the life of the district will be approximately $\$ 3,400,000$. The Development Program provides for $100 \%$ of the increase in assessed value of the District to be captured and designated as captured assessed value for 20 years. The tax increment revenues will be deposited by the Town

## NOTE 17 - TAX INCREMENT FINANCING DISTRICT AND ABATEMENTS (CONTINUED)

into the Development Program Fund for a period of 20 years. The Development Program Fund is pledged to and charged with the payment of the project costs in the manner provided in 30-A M.R.S.A. §5227(3)(A).

The TIF District will remain in place for a period of 20 years from adoption. The allocation of tax increment revenues, through a credit enhancement agreement, to be paid to owners/developers of specified property, will commence by agreement between the Town and the owner/developer and will continue for a period not to exceed 20 years or the remainder of the term of the District designation, whichever is less. No more than $50 \%$ of the property taxes to be generated on the improvements within the District will be returned to the developer. The remaining amount will be retained by the Town and used to fund the development plan of the District. The Selectmen shall determine, in its discretion, whether it is necessary or appropriate to enter any Credit Enhancement Agreement to grant these abatements. The state law does not provide for the recapture of abated taxes in the event an abatement recipient does not fill the commitment it makes in return for the tax abatement. The Town does not currently expect that any of the costs of the projects will be financed through issuance of any municipal indebtedness.


#### Abstract

Abatements

The Town has not made any commitments as part of the Credit Enhancement Agreements other than to reduce taxes. The Town is not subject to any tax abatement agreements entered into by other governmental entities. The Town currently only has one tax abatement agreement, the North Berwick Affordable Housing Limited Partnership, which is summarized below:

\section*{North Berwick Affordable Housing Limited Partnership}

On November 28, 2006, the Town of North Berwick, Maine entered into a credit enhancement agreement with the Caleb Foundation for the development of rental housing units and to provide affordable housing in the Town to senior citizens. The agreement is effective for 20 years. The original valuation of the property was $\$ 606,600$. $50 \%$ of the property taxes to be generated on the improvements within the District will be returned to the developer for 20 years. The remaining $50 \%$ will be retained by the Town and used to fund the development plan of the District.


For the fiscal year ended June 30, 2019, the Town abated property taxes for the following program:

NOTE 17 - TAX INCREMENT FINANCING DISTRICT AND ABATEMENTS (CONTINUED)

| Tax Abatement Program | Percentage of Taxes <br> Abated During the Fiscal <br> Year | Amount of Taxes <br> Abated During the <br> Fiscal Year |  |
| :---: | :---: | :---: | :---: |
| North Berwick Affordable Housing <br> Limited Partnership | $50 \%$ |  |  |

NOTE 18 - RELATED PARTY TRANSACTIONS
One of the Town's Selectman owns a business that provides services to the Town. The Town was doing business with this business prior to the owner becoming a selectman. During the fiscal year ended June 30, 2019, payments to this vendor totaled \$9,375.

The Town also has related party transactions in relation to the Library and the North Berwick Rescue Squad. Both payroll and accounts payable are paid by the Town, even though they are separate legal entities. In both instances, the Town is only the payor and does not have the ability to refute items (AP/Payroll) submitted for payment.

NOTE 19 -RESTATEMENT

The beginning balance for capital assets has been restated as of July 1, 2018, totalling $\$ 847,779$. This restatement was the result of prior year's fixed assets being understated. The governmental activities beginning net position increased by $\$ 847,779$, from $\$ 11,204,386$ to $\$ 12,052,165$.

## Required Supplementary Information

Required supplementary information includes financial information and disclosures that are required by the Government Accounting Standards Board but are not considered a part of the basic financial statements. Such information includes:

- Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual General Fund
- $\quad$ Schedule of Proportionate Share of the Net Pension Liability
- $\quad$ Schedule of Contributions - Pensions
- $\quad$ Schedule of Changes in Net OPEB Liability
- $\quad$ Schedule of Changes in Net OPEB Liability and Related Ratios
- $\quad$ Schedule of Contributions - OPEB
- Notes to Required Supplementary Information

TOWN OF NORTH BERWICK, MAINE
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2019

|  | Budgeted Amounts |  |  |  | Actual <br> Amounts | Variance Positive (Negative) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Original |  | Final |  |  |  |
| Budgetary Fund Balance, July 1 | \$ | 3,468,144 | \$ | 3,468,144 | \$ 3,468,144 | \$ | - |
| Resources (Inflows): |  |  |  |  |  |  |  |
| Property taxes |  | 7,502,555 |  | 7,502,555 | 7,489,751 |  | $(12,804)$ |
| Excise taxes |  | 820,450 |  | 820,450 | 819,898 |  | (552) |
| Intergovernmental |  | 2,129,692 |  | 2,206,632 | 2,193,181 |  | $(13,451)$ |
| Charges for services |  | 210,590 |  | 265,184 | 680,860 |  | 415,676 |
| Other revenue |  | 87,500 |  | 89,500 | 104,512 |  | 15,012 |
| Transfers from other funds |  | 77,920 |  | 77,920 | 72,917 |  | $(5,003)$ |
| Amounts Available for Appropriation |  | 14,296,851 |  | 14,430,385 | 14,829,263 |  | 398,878 |
| Charges to Appropriations (Outflows): |  |  |  |  |  |  |  |
| General government |  | 983,987 |  | 1,054,169 | 963,076 |  | 91,093 |
| Public safety |  | 1,718,158 |  | 1,842,236 | 1,794,041 |  | 48,195 |
| Health and welfare |  | 43,127 |  | 43,127 | 28,986 |  | 14,141 |
| Recreation and culture |  | 113,495 |  | 211,718 | 163,340 |  | 48,378 |
| Education |  | 5,771,377 |  | 5,771,377 | 5,771,377 |  | - |
| Public works |  | 908,135 |  | 958,901 | 976,095 |  | $(17,194)$ |
| Library |  | 243,000 |  | 243,000 | 235,829 |  | 7,171 |
| County tax |  | 356,337 |  | 356,337 | 356,337 |  | - |
| TIF |  | 23,049 |  | 23,049 | 23,048 |  | 1 |
| Unclassified |  | 321,889 |  | 341,581 | 16,115 |  | 325,466 |
| Capital outlay |  | 335,302 |  | 472,671 | 434,779 |  | 37,892 |
| Debt service: |  |  |  |  |  |  |  |
| Principal |  | 188,692 |  | 218,567 | 204,393 |  | 14,174 |
| Interest |  | 75,109 |  | 75,109 | 75,109 |  | - |
| Transfers to other funds |  | 15,800 |  | 15,800 | 15,800 |  | - |
| Total Charges to Appropriations |  | 11,097,457 |  | 11,627,642 | 11,058,325 |  | 569,317 |
| Budgetary Fund Balance, June 30 | \$ | 3,199,394 | \$ | 2,802,743 | \$ 3,770,938 | \$ | 968,195 |
| Utilization of assigned fund balance Utilization of unassigned fund balance | \$ | - | \$ | 390,101 | \$ | \$ | $(390,101)$ |
|  |  | 268,750 |  | 275,300 | - |  | $(275,300)$ |
|  | \$ | 268,750 | \$ | 665,401 | \$ | \$ | $(665,401)$ |

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORTH BERWICK, MAINE
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY LAST 10 FISCAL YEARS*

|  |  | 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PLD Plan: |  |  |  |  |  |  |  |  |  |  |  |  |
| Proportion of the net pension liability (asset) |  | 0.13\% |  | 0.12\% |  | 0.12\% |  | 0.10\% |  | 0.11\% |  | 0.12\% |
| Proportionate share of the net pension liability (asset) | \$ | 366,336 | \$ | 510,756 | \$ | 626,869 | \$ | 318,326 | \$ | 162,238 | \$ | 371,264 |
| Covered-employee payroll | \$ | 917,355 | \$ | 876,629 | \$ | 852,254 | \$ | 795,360 | \$ | 799,014 | \$ | 841,589 |
| Proportionate share of the net pension liability (asset) as a percentage of its covered payroll |  | 39.93\% |  | 58.26\% |  | 73.55\% |  | 40.02\% |  | 20.30\% |  | 44.11\% |
| Plan fiduciary net position as a percentage of the total pension liability |  | 91.14\% |  | 86.43\% |  | 81.61\% |  | 88.27\% |  | 94.10\% |  | 87.50\% |

* The amounts presented for each fiscal year were determined as of June 30 and are for those years for which information is available.

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORTH BERWICK, MAINE
SCHEDULE OF CONTRIBUTIONS - PENSIONS
LAST 10 FISCAL YEARS*

## PLD Plan:

Contractually required contribution
Contributions in relation to the contractually required contribution

Contribution deficiency (excess)
Covered-employee payroll
Contributions as a percentage of covered payroll

|  | 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 77,544 | \$ | 74,307 | \$ | 63,938 | \$ | 55,362 | \$ | 40,875 | \$ | 36,881 |
|  | $(77,544)$ |  | $(74,307)$ |  | $(63,938)$ |  | $(55,362)$ |  | $(40,875)$ |  | $(36,881)$ |
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| \$ | 921,169 | \$ | 917,355 | \$ | 876,629 | \$ | 852,254 | \$ | 795,360 | \$ | 799,014 |
|  | 8.42\% |  | 8.10\% |  | 7.29\% |  | 6.50\% |  | 5.14\% |  | 4.62\% |

* The amounts presented for each fiscal year are for those years for which information is available.

See accompanying independent auditors' report and notes to financial statements.

|  | Increase (Decrease) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net OPEB Liability (a) |  | Plan <br> Fiduciary Net Position <br> (b) |  | Net OPEB Liability (a) - (b) |  |
| Balances at 1/1/18 (Reporting December 31, 2018) | \$ | 319,776 | \$ | - | \$ | 319,776 |
| Changes for the year: |  |  |  |  |  |  |
| Service cost |  | 6,850 |  | - |  | 6,850 |
| Interest |  | 11,020 |  | - |  | 11,020 |
| Changes of benefits |  | - |  | - |  | - |
| Differences between expected and actual experience |  | - |  | - |  | - |
| Changes of assumptions |  | $(24,392)$ |  | - |  | $(24,392)$ |
| Contributions - employer |  | - |  | 12,637 |  | $(12,637)$ |
| Contributions - member |  | - |  | - |  | - |
| Net investment income |  | - |  | - |  | - |
| Benefit payments |  | $(12,637)$ |  | $(12,637)$ |  | - |
| Administrative expense |  | - |  | - |  | - |
| Net changes |  | $(19,159)$ |  | - |  | $(19,159)$ |
| Balances at 1/1/19 (Reporting December 31, 2019) | \$ | 300,617 | \$ | - | \$ | 300,617 |

See accompanying independent auditors' report and notes to financial statements.

## SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS LAST 10 FISCAL YEARS*

|  |  | 2019 |  | 2018 |
| :---: | :---: | :---: | :---: | :---: |
| Total OPEB liability |  |  |  |  |
| Service cost (BOY) |  | 6,850 |  | 4,780 |
| Interest (includes interest on service cost) |  | 11,020 |  | 11,093 |
| Changes of benefit terms |  |  |  |  |
| Differences between expected and actual experience |  |  |  | 10,436 |
| Changes of assumptions |  | $(24,392)$ |  | 9,679 |
| Benefit payments, including refunds of member contributions |  | $(12,637)$ |  | $(9,723)$ |
| Net change in total OPEB liability | \$ | $(19,159)$ | \$ | 26,265 |
| Total OPEB liability - beginning | \$ | 319,776 | \$ | 293,511 |
| Total OPEB liability - ending | \$ | 300,617 | \$ | 319,776 |
| Plan fiduciary net position |  |  |  |  |
| Contributions - employer |  | 12,637 |  | 9,723 |
| Contributions - member |  |  |  |  |
| Net investment income |  |  |  |  |
| Benefit payments, including refunds of member contributions |  | $(12,637)$ |  | $(9,723)$ |
| Administrative expense |  |  |  |  |
| Net change in fiduciary net position |  | - |  | - |
| Plan fiduciary net position - beginning | \$ | - | \$ |  |
| Plan fiduciary net position - ending | \$ | - | \$ |  |
| Net OPEB liability - ending | \$ | 300,617 | \$ | 319,776 |
| Plan fiduciary net position as a percentage of the total OPEB liability |  |  |  |  |
| Covered payroll | \$ | 1,033,763 | \$ | 1,033,763 |
| Net OPEB liability as a percentage of covered payroll |  | 29.1\% |  | 30.9\% |

[^2]See accompanying independent auditors' report and notes to financial statements.

## TOWN OF NORTH BERWICK, MAINE SCHEDULE OF CONTRIBUTIONS - OPEB LAST 10 FISCAL YEARS*

| MMEHT: | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Employer contributions | \$ | 12,637 | \$ | 9,723 |
| Benefit payments |  | $(12,637)$ |  | $(9,723)$ |
| Contribution deficiency (excess) | \$ | - | \$ | - |
| Covered payroll | \$ | - | \$ | - |
| Contributions as a percentage of covered payroll |  | 0.00\% |  | 0.00\% |

* The amounts presented for each fiscal year are for those years for which information is available.


## Changes of Assumptions

## MEPERS Pension Plan:

For the PLD Consolidated Plan, the discount rate was reduced from $6.875 \%$ to $6.75 \%$. In addition, the cost of living benefit increases for the PLD Plan decreased from 2.20\% to 1.91\%.

## MMEHT Health Plan:

There was a change in the discount rate from $3.44 \%$ to $4.10 \%$ per GASB 75 discount rate selection.

Other supplementary information includes financial statements and schedules not required by the Government Accounting Standards Board, nor a part of the basic financial statements, but are presented for purposes of additional analysis.

- Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund Revenues
- Schedule of Departmental Operations - General Fund
- Combining Balance Sheet - Nonmajor Governmental Funds
- Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds
- Combining Balance Sheet - Nonmajor Capital Projects Funds
- Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Capital Projects Funds
- Combining Balance Sheet - Nonmajor Permanent Funds
- Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Permanent Funds
- Schedule of General Capital Assets by Function
- Schedule of Changes in General Capital Assets by Function

TOWN OF NORTH BERWICK, MAINE

## BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS BUDGET AND ACTUAL - GENERAL FUND REVENUES FOR THE YEAR ENDED JUNE 30, 2019

|  | Original Budget |  | Final Budget |  | Actual |  | Variance <br> Positive <br> (Negative) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |  |
| Property taxes | \$ | 7,502,555 | \$ | 7,502,555 | \$ | 7,489,751 | \$ | $(12,804)$ |
| Excise taxes: |  |  |  |  |  |  |  |  |
| Auto excise |  | 815,450 |  | 815,450 |  | 815,450 |  | - |
| Boat excise tax |  | 5,000 |  | 5,000 |  | 4,448 |  | (552) |
| Intergovernmental revenues: |  |  |  |  |  |  |  |  |
| State revenue sharing |  | 137,000 |  | 137,000 |  | 138,335 |  | 1,335 |
| Homestead exemption |  | 173,021 |  | 173,021 |  | 158,996 |  | $(14,025)$ |
| Local road assistance |  | 70,500 |  | 70,500 |  | 70,228 |  | (272) |
| School resource officer |  | - |  | 76,940 |  | 76,940 |  | - |
| Tree growth |  | 9,000 |  | 9,000 |  | 7,049 |  | $(1,951)$ |
| Vetererns exemption |  | 3,500 |  | 3,500 |  | 3,450 |  | (50) |
| General assistance |  | - |  | - |  | 344 |  | 344 |
| BETE reimbursement |  | 1,736,671 |  | 1,736,671 |  | 1,736,753 |  | 82 |
| Other intergovernmental |  | - |  | - |  | 1,086 |  | 1,086 |
| Charges for services: |  |  |  |  |  |  |  |  |
| Transfer station unclassified |  | 5,500 |  | 5,500 |  | 6,324 |  | 824 |
| Transfer station bulky waste |  | 15,000 |  | 15,000 |  | 24,131 |  | 9,131 |
| Transfer station returnables |  | 9,500 |  | 9,500 |  | 7,916 |  | $(1,584)$ |
| General government |  | 130,590 |  | 132,807 |  | 138,368 |  | 5,561 |
| Code enforcement |  | 50,000 |  | 50,000 |  | 103,567 |  | 53,567 |
| Parks and recreation |  | - |  | 15,432 |  | 79,471 |  | 64,039 |
| Police department |  | - |  | 30,420 |  | 37,889 |  | 7,469 |
| Fire department |  | - |  | - |  | 15,684 |  | 15,684 |
| Rescue |  | - |  |  |  | 216,942 |  | 216,942 |
| Animal control |  | - |  | 22 |  | 2,414 |  | 2,392 |
| Highway |  | - |  | - |  | 16,260 |  | 16,260 |
| Planning/zoning boards |  | - |  | 6,503 |  | 31,894 |  | 25,391 |
| Interest income: |  |  |  |  |  |  |  |  |
| Interest on investments |  | 9,500 |  | 9,500 |  | 23,285 |  | 13,785 |
| Interest on taxes |  | 20,000 |  | 20,000 |  | 16,051 |  | $(3,949)$ |
| Other income: |  |  |  |  |  |  |  |  |
| Cable tv |  | 40,000 |  | 40,000 |  | 45,509 |  | 5,509 |
| Scholarships |  | - |  | 2,000 |  | 2,500 |  | 500 |
| Other income |  | 18,000 |  | 18,000 |  | 17,167 |  | (833) |
| Transfers from other funds |  | 77,920 |  | 77,920 |  | 72,917 |  | $(5,003)$ |
| TOTAL REVENUES |  | 10,828,707 |  | 10,962,241 |  | 11,361,119 |  | 398,878 |
| USE OF FUND BALANCE |  |  |  |  |  |  |  |  |
| Assigned fund balance |  | - |  | 390,101 |  | - |  | $(390,101)$ |
| Unassigned fund balance |  | 268,750 |  | 275,300 |  | - |  | $(275,300)$ |
| TOTAL USE OF FUND BALANCE |  | 268,750 |  | 665,401 |  | - |  | $(665,401)$ |
| TOTAL AVAILABLE | \$ | 11,097,457 | \$ | 11,627,642 | \$ | 11,361,119 | \$ | $(266,523)$ |

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORTH BERWICK, MAINE

## SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2019

|  | Origina Budget |  | Budget Adjustments |  | Final Budget |  | Actual |  | Variance Positive (Negative) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |
| General government: |  |  |  |  |  |  |  |  |  |  |
| Town office operations | \$ | 265,390 | \$ | 6,595 | \$ | 271,985 | \$ | 255,235 | \$ | 16,750 |
| Office salaries |  | 173,047 |  | - |  | 173,047 |  | 167,284 |  | 5,763 |
| Town manager |  | 146,115 |  |  |  | 146,115 |  | 141,953 |  | 4,162 |
| FICA/medicare |  | 115,500 |  |  |  | 115,500 |  | 114,481 |  | 1,019 |
| Insurances |  | 108,250 |  | - |  | 108,250 |  | 102,919 |  | 5,331 |
| HRA insurance |  | 10,000 |  | 57,084 |  | 67,084 |  | 15,574 |  | 51,510 |
| Tax assessing |  | 58,000 |  |  |  | 58,000 |  | 55,866 |  | 2,134 |
| Code enforcement |  | 93,485 |  |  |  | 93,485 |  | 93,792 |  | (307) |
| Planning board |  | 6,000 |  | 6,503 |  | 12,503 |  | 11,576 |  | 927 |
| Board of appeals |  | 3,000 |  | - |  | 3,000 |  | 196 |  | 2,804 |
| Selectmen |  | 5,200 |  |  |  | 5,200 |  | 4,200 |  | 1,000 |
|  |  | 983,987 |  | 70,182 |  | 1,054,169 |  | 963,076 |  | 91,093 |
| Public safety: |  |  |  |  |  |  |  |  |  |  |
| Police department |  | 854,140 |  | 30,420 |  | 884,560 |  | 878,671 |  | 5,889 |
| Hydrant rental/dispatch/lights |  | 249,800 |  |  |  | 249,800 |  | 250,052 |  | (252) |
| Fire department |  | 136,410 |  | 6,550 |  | 142,960 |  | 142,960 |  | - |
| Rescue operations |  | 439,808 |  | - |  | 439,808 |  | 426,554 |  | 13,254 |
| School resource officer |  | 18,000 |  | 76,940 |  | 94,940 |  | 78,323 |  | 16,617 |
| Animal control |  | 20,000 |  | 10,168 |  | 30,168 |  | 17,481 |  | 12,687 |
|  |  | 1,718,158 |  | 124,078 |  | 1,842,236 |  | 1,794,041 |  | 48,195 |
| Heath and welfare: |  |  |  |  |  |  |  |  |  |  |
| General assistance |  | 7,500 |  |  |  | 7,500 |  | 415 |  | 7,085 |
| Social services |  | 23,812 |  |  |  | 23,812 |  | 15,265 |  | 8,547 |
| Cemeteries and historical society |  | 11,815 |  | - |  | 11,815 |  | 13,306 |  | $(1,491)$ |
|  |  | 43,127 |  | - |  | 43,127 |  | 28,986 |  | 14,141 |
| Recreation and culture: - - - - - - - |  |  |  |  |  |  |  |  |  |  |
| Parks and recreation |  | 84,650 |  | 92,231 |  | 176,881 |  | 129,185 |  | 47,696 |
| Conservation |  | 1,000 |  | - |  | 1,000 |  | 4,731 |  | $(3,731)$ |
| Community center |  | 22,845 |  | 2,357 |  | 25,202 |  | 25,892 |  | (690) |
| Mill field |  | 5,000 |  | 3,635 |  | 8,635 |  | 3,532 |  | 5,103 |
|  |  | 113,495 |  | 98,223 |  | 211,718 |  | 163,340 |  | 48,378 |

TOWN OF NORTH BERWICK, MAINE

## SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2019

Education

Public works
Highway operations Winter highway
Transfer station

Library
County tax
TIF
Capital outlay:
Parking lot
Canine
Police vehicle
Rescue vehicle
Highway vehicle
Fire vehicle
Transfer station
Highway building
Fire building
Complex

Debt service
Principal
Interest

| Original Budget | Budget Adjustments | Final Budget | Actual | Variance <br> Positive (Negative) |
| :---: | :---: | :---: | :---: | :---: |
| 5,771,377 | - | 5,771,377 | 5,771,377 | - |
| 656,860 | 50,766 | 707,626 | 717,079 | $(9,453)$ |
| 125,000 | - | 125,000 | 139,816 | $(14,816)$ |
| 126,275 | - | 126,275 | 119,200 | 7,075 |
| 908,135 | 50,766 | 958,901 | 976,095 | $(17,194)$ |
| 243,000 | - | 243,000 | 235,829 | 7,171 |
| 356,337 | - | 356,337 | 356,337 | - |
| 23,049 | - | 23,049 | 23,048 | 1 |
| - | 5,795 | 5,795 | 4,004 | 1,791 |
| 600 | - | 600 | 808 | (208) |
| 39,250 | - | 39,250 | 67,030 | $(27,780)$ |
| 65,000 | 25,000 | 90,000 | 216,694 | $(126,694)$ |
| 103,670 | 40,000 | 143,670 | 76,646 | 67,024 |
| 38,782 | - | 38,782 | 38,781 | 1 |
| 13,000 | 6,163 | 19,163 | 16,639 | 2,524 |
| - | 3,625 | 3,625 | 2,539 | 1,086 |
| 75,000 | 50,000 | 125,000 | 9,984 | 115,016 |
| - | 6,786 | 6,786 | 1,654 | 5,132 |
| 335,302 | 137,369 | 472,671 | 434,779 | 37,892 |
| 188,692 | 29,875 | 218,567 | 204,393 | 14,174 |
| 75,109 | - | 75,109 | 75,109 | - |
| 263,801 | 29,875 | 293,676 | 279,502 | 14,174 |

TOWN OF NORTH BERWICK, MAINE

## SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND <br> FOR THE YEAR ENDED JUNE 30, 2019

|  | Original Budget | Budget Adjustments | Final Budget | Actual | Variance Positive (Negative) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Unclassified: |  |  |  |  |  |
| Overlay | 311,889 | - | 311,889 | - | 311,889 |
| MF festival | 5,000 | 17,692 | 22,692 | 10,913 | 11,779 |
| Scholarship | - | 2,000 | 2,000 | 2,000 |  |
| Liens | - | - | - | 3,072 | $(3,072)$ |
| Unanticipated expenses | 5,000 | - | 5,000 | 130 | 4,870 |
|  | 321,889 | 19,692 | 341,581 | 16,115 | 325,466 |
| Transfers to other funds: |  |  |  |  |  |
| Permanent funds | 15,800 | - | 15,800 | 15,800 | - |
|  | 15,800 | - | 15,800 | 15,800 | - |
| TOTAL DEPARTMENTAL OPERATIONS | \$ 11,097,457 | \$ 530,185 | \$ 11,627,642 | \$ 11,058,325 | 569,317 |

See accompanying independent auditors' report and notes to financial statements.

ASSETS
Cash and cash equivalents Investments
Due from other funds
TOTAL ASSETS
LIABILITIES
Accounts payable
Due to other funds
TOTAL LIABILITIES
FUND BALANCES
Nonspendable
Restricted
Committed
Assigned
Unassigned
TOTAL FUND BALANCES
TOTAL LIABILITIES AND FUND
BALANCES

| Capital <br> Projects <br> Funds |  | Permanent Funds |  | Total Nonmajo Governmental Funds |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 185,002 | \$ | 281,711 | \$ | 466,713 |
|  |  |  | 24,074 |  | 24,074 |
|  | 165,934 |  |  |  | 165,934 |
| \$ | 350,936 | \$ | 305,785 | \$ | 656,721 |


| \$ | - | \$ | 3,109 | \$ | 3,109 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3,515 |  | 39,339 |  | 42,854 |
|  | 3,515 |  | 42,448 |  | 45,963 |


| - | - | - |
| ---: | ---: | ---: |
| - | 263,337 | 263,337 |
| 347,092 | - | 347,092 |
| 329 | - | 329 |
| - | - | - |
| 347,421 |  |  |

$\xlongequal{\$ \quad 350,936} \xlongequal{\$ \quad 305,785} \xlongequal{\$ \quad 656,721}$

See accompanying independent auditors' report and notes to financial statements.

|  | Capital <br> Projects <br> Funds |  | Permanent <br> Funds | Total Nonmajor <br> Governmental <br> Funds |
| :--- | :--- | :--- | :--- | :--- | :--- |

See accompanying independent auditors' report and notes to financial statements.

## Capital Projects Funds

Capital projects funds are established to account for financial resources to be used for the acquisition or construction of major capital facilities, other than those financed by proprietary or trust funds.

TOWN OF NORTH BERWICK, MAINE
COMBINING BALANCE SHEET - NONMAJOR CAPITAL PROJECTS FUNDS
JUNE 30, 2019

|  | Town Hall |  | Equipment Fund |  | TIF Funds |  | Caleb Foundation |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 4,716 | \$ | 179,957 | \$ | 271 | \$ | 58 | \$ | 185,002 |
| Due from other funds |  | - |  | 165,934 |  | - |  | - |  | 165,934 |
| TOTAL ASSETS | \$ | 4,716 | \$ | 345,891 | \$ | 271 | \$ | 58 | \$ | 350,936 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |
| Due to other funds | \$ | 3,515 | \$ | - | \$ | - | \$ | - | \$ | 3,515 |
| TOTAL LIABILITIES |  | 3,515 |  | - |  | - |  | - |  | 3,515 |
| FUND BALANCES |  |  |  |  |  |  |  |  |  |  |
| Nonspendable |  | - |  | - |  | - |  | - |  | - |
| Restricted |  | - |  | - |  | - |  | - |  | - |
| Committed |  | 1,201 |  | 345,891 |  | - |  | - |  | 347,092 |
| Assigned |  | - |  | - |  | 271 |  | 58 |  | 329 |
| Unassigned |  | - |  | - |  | - |  | - |  | - |
| TOTAL FUND BALANCES |  | 1,201 |  | 345,891 |  | 271 |  | 58 |  | 347,421 |
| TOTAL LIABILITIES AND FUND |  |  |  |  |  |  |  |  |  |  |
| BALANCES | \$ | 4,716 | \$ | 345,891 | \$ | 271 | \$ | 58 | \$ | 350,936 |

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORTH BERWICK, MAINE
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR CAPITAL PROJECTS FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

| Town |
| :---: |
| Hall |


| Equipment |
| :--- |
| Fund | | TIF |
| :---: |
| Funds |$\quad$| Caleb |
| :---: |
| Foundation | | Total |
| :--- | :--- |

REVENUES
Interest income
Other income
TOTAL REVENUES

## EXPENDITURES

Capital outlay
TOTAL EXPENDITURES
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES

OTHER FINANCING SOURCES (USES)
Transfers in
Transfers (out)
TOTAL OTHER FINANCING SOURCES (USES)
NET CHANGE IN FUND BALANCES (DEFICITS)
FUND BALANCES (DEFICITS) - JULY 1
FUND BALANCES (DEFICITS) - JUNE 30

|  |  | \$ |  | \$ | 2- | \$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| \$ |  | $\frac{-}{51} \frac{97,053}{98,313}-\frac{-}{2} \frac{-}{13} \frac{97,05}{98,37}$ | $98,313$ |  |  |  |  | 98,379 |  |


51 $98,313 \quad 2 \quad 13 \quad 98,379$


See accompanying independent auditors' report and notes to financial statements.

## Permanent Funds

Permanent funds are used to account for assets held by the Town of North Berwick, Maine that are legally restricted pursuant to Title 30-A, §5653 of the Maine State Statutes, as amended, and unless otherwise specified, only earnings, and not principal, may be used for purposes that benefit the Town or its citizenry. These funds have been established for various purposes including the provision and/or maintenance of the cemeteries.

TOWN OF NORTH BERWICK, MAINE
COMBINING BALANCE SHEET - NONMAJOR PERMANENT FUNDS
JUNE 30, 2019

| Hobbs <br> Fund | Greenleaf <br> Endowment | Hanson <br> Fund |
| :---: | :---: | :---: | | Cemetery |
| :---: |
| Fund |$\xlongequal{\text { Feating }}$| Fund |
| :--- | Total


| ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | - | \$ | - | \$ | - | \$ | 259,899 | \$ | 21,812 |  | 281,711 |
| Investments |  | 18,549 |  | 4,155 |  | 1,370 |  | - |  | - |  | 24,074 |
| TOTAL ASSETS | \$ | 18,549 | \$ | 4,155 | \$ | 1,370 | \$ | 259,899 | \$ | 21,812 | \$ | 305,785 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable | \$ | - | \$ | - | \$ | - | \$ | 3,109 | \$ | - | \$ | 3,109 |
| Due to other funds |  | - |  | - |  | - |  | 39,339 |  | - |  | 39,339 |
| TOTAL LIABILITIES |  | - |  | - |  | - |  | 42,448 |  | - |  | 42,448 |
| FUND BALANCES |  |  |  |  |  |  |  |  |  |  |  |  |
| Nonspendable |  | - |  | - |  | - |  | - |  | - |  | - |
| Restricted |  | 18,549 |  | 4,155 |  | 1,370 |  | 217,451 |  | 21,812 |  | 263,337 |
| Committed |  | - |  | - |  | - |  | - |  | - |  | - |
| Assigned |  | - |  | - |  | - |  | - |  | - |  | - |
| Unassigned |  | - |  | - |  | - |  | - |  | - |  | - |
| TOTAL FUND BALANCES |  | 18,549 |  | 4,155 |  | 1,370 |  | 217,451 |  | 21,812 |  | 263,337 |
| TOTAL LIABILITIES AND FUND BALANCES | \$ | 18.549 | \$ | 4155 | \$ | 1370 | \$ | 259899 | \$ | 21812 |  | 305785 |
| BALANCES | \$ | 18,549 | \$ | 4,155 | \$ | 1,370 | \$ | 259,899 | \$ | 21,812 |  | 305,785 |

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORTH BERWICK, MAINE

## COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR PERMANENT FUNDS <br> FOR THE YEAR ENDED JUNE 30, 2019

| Hobbs <br> Fund | Greenleaf <br> Endowment | Hanson <br> Fund |
| :---: | :---: | :---: | | Cemetery |
| :---: |
| Fund | | Heating |
| :---: |
| Fund |$\quad$|  |
| :--- | :--- | :--- |


| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest income | \$ | 165 | \$ | 23 | \$ | 12 | \$ | 1,803 | \$ | 136 | \$ | 2,139 |
| Other income |  | - |  | - |  | - |  | 7,835 |  | 8,697 |  | 16,532 |
| TOTAL REVENUES |  | 165 |  | 23 |  | 12 |  | 9,638 |  | 8,833 |  | 18,671 |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |
| Program expenses |  | - |  | - |  | - |  | 39,023 |  | 3,671 |  | 42,694 |
| TOTAL EXPENDITURES |  | - |  | - |  | - |  | 39,023 |  | 3,671 |  | 42,694 |
| EXCESS OF REVENUES OVER (UNDER) |  |  |  |  |  |  |  |  |  |  |  |  |
| EXPENDITURES |  | 165 |  | 23 |  | 12 |  | $(29,385)$ |  | 5,162 |  | $(24,023)$ |
| OTHER FINANCING SOURCES (USES) |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers in |  | - |  | - |  | - |  | 15,800 |  | - |  | 15,800 |
| Transfers (out) |  | - |  | - |  | - |  | - |  | - |  | - |
| TOTAL OTHER FINANCING SOURCES (USES) |  | - |  | - |  | - |  | 15,800 |  | - |  | 15,800 |
| NET CHANGE IN FUND BALANCES |  | 165 |  | 23 |  | 12 |  | $(13,585)$ |  | 5,162 |  | $(8,223)$ |
| FUND BALANCES - JULY 1 |  | 18,384 |  | 4,132 |  | 1,358 |  | 231,036 |  | 16,650 |  | 271,560 |
| FUND BALANCES - JUNE 30 | \$ | 18,549 | \$ | 4,155 | \$ | 1,370 | \$ | 217,451 | \$ | 21,812 | \$ | 263,337 |

See accompanying independent auditors' report and notes to financial statements.

## General Capital Assets

General capital assets are those assets related to activities reported in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position.

TOWN OF NORTH BERWICK, MAINE
SCHEDULE OF GENERAL CAPITAL ASSETS BY FUNCTION
JUNE 30, 2019
Land Improvements,

|  | Land and Construction in Progress |  | Improvements, Buildings and Building Improvements |  | Vehicles, Machinery and Equipment |  | Infrastructure |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration | \$ | 570,943 | \$ | 2,711,373 | \$ | 286,701 | \$ | - | \$ | 3,569,017 |
| Police |  | - |  | 20,500 |  | 398,414 |  | - |  | 418,914 |
| Fire |  | 90,672 |  | 175,532 |  | 1,428,732 |  | - |  | 1,694,936 |
| Public works |  | 132,077 |  | 244,870 |  | 1,298,544 |  | 6,543,067 |  | 8,218,558 |
| Rescue |  | 40,786 |  | 219,186 |  | 420,171 |  | - |  | 680,143 |
| Transfer station |  | 68,328 |  | 203,681 |  | 50,500 |  | - |  | 322,509 |
| Parks and recreation |  | 659,464 |  | 438,282 |  | 3,125 |  | 18,466 |  | 1,119,337 |
| Library |  | 43,629 |  | 87,407 |  | - |  | - |  | 131,036 |
| Cemetery |  | 37,824 |  | - |  | - |  | - |  | 37,824 |
| Total General Capital Assets |  | 1,643,723 |  | 4,100,831 |  | 3,886,187 |  | 6,561,533 |  | 16,192,274 |
| Less: Accumulated Depreciation |  | - |  | $(1,682,560)$ |  | $(2,378,154)$ |  | $(962,554)$ |  | $(5,023,268)$ |
| Net General Capital Assets | \$ | 1,643,723 | \$ | 2,418,271 | \$ | 1,508,033 | \$ | 5,598,979 | \$ | 11,169,006 |

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORTH BERWICK, MAINE
SCHEDULE OF CHANGES IN GENERAL CAPITAL ASSETS BY FUNCTION FOR THE YEAR ENDED JUNE 30, 2019

|  | General <br> Capital <br> Assets <br> 7/1/18 |  | Additions |  | Deletions |  | General <br> Capital <br> Assets <br> 6/30/19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration | \$ | 3,445,157 | \$ | 135,400 | \$ | $(11,540)$ | \$ | 3,569,017 |
| Police |  | 358,634 |  | 66,780 |  | $(6,500)$ |  | 418,914 |
| Fire |  | 1,689,262 |  | 5,674 |  | - |  | 1,694,936 |
| Public works |  | 7,816,885 |  | 401,673 |  | - |  | 8,218,558 |
| Rescue |  | 468,949 |  | 216,694 |  | $(5,500)$ |  | 680,143 |
| Transfer station |  | 306,527 |  | 15,982 |  | - |  | 322,509 |
| Parks and recreation |  | 1,077,279 |  | 42,058 |  | - |  | 1,119,337 |
| Library |  | 131,036 |  | - |  | - |  | 131,036 |
| Cemetery |  | 37,824 |  | - |  | - |  | 37,824 |
| Total General Capital Assets |  | 15,331,553 |  | 884,261 |  | $(23,540)$ |  | 16,192,274 |
| Less: Accumulated Depreciation |  | $(4,649,982)$ |  | $(388,242)$ |  | 14,956 |  | $(5,023,268)$ |
| Net General Capital Assets | \$ | 10,681,571 | \$ | 496,019 | \$ | $(8,584)$ | \$ | 11,169,006 |

See accompanying independent auditors' report and notes to financial statements.

# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Board of Selectmen<br>Town of North Berwick<br>North Berwick, Maine

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Town of North Berwick, Maine as of and for the year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Town of North Berwick, Maine's basic financial statements, and have issued our report thereon dated January 21, 2020.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town of North Berwick, Maine's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of North Berwick, Maine's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town of North Berwick, Maine's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

3 Old Orchard Road, Buxton, Maine 04093
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town of North Berwick, Maine's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

## Ruhr Smith \& Company

Burton, Maine
January 21, 2020

NORTH BERWICK WATER DISTRICT ANNUAL FINANCIAL REPORT
YEAR ENDED - DECEMBER 31, 2018

# NORTH BERWICK WATER DISTRICT ANNUAL FINANCIAL REPORT 

YEAR: 2018

TABLE OF CONTENTS:
INDEPENDENT AUDITOR'S REPORT

FINANCIAL STATEMENTS:
STATEMENTS OF NET POSITION - PROPRIETARY FUND
OPERATING STATEMENT AND CHANGES IN EQUITY CAPITAL
STATEMENTS OF CASH FLOWS- PROPRIETARY FUNDS
NOTES TO FINANCIAL STATEMENTS

# DOUG MITCHELL, CPA 

96 Middle Road, Falmouth, ME 04105
Tel. (207) 8281773

## INDEPENDENT AUDITORS' REPORT:

TO: The Board of Trustees

NO. BERWICK WATER DISTRICT
North Berwick, Maine
I have audited the accompanying financial statements of North Berwick Water District as of and for the years ended December 31, 2018 and 2017, as listed in the table of contents. These financial statements are the statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of misstatement. An audit includes examining, on a test basis, evidence supporting the amount and disclosures in the annual statements. An audit also includes assessing the accounting principles used by management, as well as significant estimates made by management and evaluating the overall financial statement presentation. I believe that $m y$ audit provides a reasonable basis for my opinion.
As more fully described in Note 1, North Berwick Water District prepares its' financial statements using accounting practices as prescribed by Maine Public Utilities Commission, which practices differ from generally accepted accounting principles. The effects of these differences between these regulatory accounting practices and generally accepted accounting principles are considered immaterial.

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of North Berwick Water district as of December 31, 2018 and 2017 and the results of its operations and its cash flows for the years then ended in conformity with the regulatory basis of accounting as described in Note \#1.

This report is intended solely for the information and use of the District's management, Board of Trustees, Maine PUC and Maine Municipal Bond Bank. It is not intended to be used and should not be used by anyone other than those specified parties without the written permission of the auditor.
Arg Mitchell, CPA
Doug Mitchell, CPA
May 24, 2019

# NORTH BERWICK WATER DISTRICT <br> MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED DECEMBER 31. 2018 

## INTRODUCTION OF ANNUAL FINANCIAL REPORT:

North Berwick District (the District) was established in 1983, as a quasi-municipal water utility district organized by a special act of the Maine Legislature to provide and maintain a reliable supply of high quality drinking water for its' customers and residents. We will manage and maintain its' water quality including adequate pressures as a source of fire protection to our customers and property owners within the village of North Berwick, Maine.

The District is governed by a five-member Board of Trustees. The District is regulated by the Maine Public Utilities Commission, hereinafter called the "Maine PUC". Any changes in the District's water rate structure must be approved by Maine PUC. A public hearing open to the District's rate payers and certain customer notices is part of the process.

The District uses the Proprietary Fund, which is financed and operated in a manner similar to a private business. This Management Discussion an Analysis (MD \&A) serves as an introduction to the audited basic financial statements and Notes to Financial statements. The MD \& A reflects Management's analysis of its' financial condition and financial performance. It is presented to give the reader more insight regarding the District's finances and operations.

The basic financial statements are as follows:
Condensed Statements of Net Assets ( proprietary fund)
Operating Statement and Changes in Equity Capital
Cash Flows Statement

## OVERALL FINANCIAL POSITION AND KEY RATIOS:

To determine the District's financial position in the past year, we have focused on two key elements-1) Financial Ratios 2) Revenue Stability

1) FINANCIAL RATIOS:
2018
$\underline{2017}$

## CURRENT RATIO AS FOLLOWS:

| Current assets | S | 529,185 | \$ | 630,309 |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities |  | 90,844 |  | 93,606 |
| Current Ratio |  | 5.83 |  | 6.73 |

The current ratio of over 5 to 1 is very solid for both years: 2015 and 2016.

|  | $\underline{2018}$ | $\underline{2017}$ |
| :---: | :---: | :---: |
| COVERAGE RATIO AS FOLLOWS: |  |  |
| Operating revenue | 497,465 | 531,342 |
| Interest income | 1,591 | 1,593 |
| Non-Utility Income | 0 | 0 |
| Gross revenue | 499,056 | 532,935 |
| Operating expenses | 424,338 | 400,639 |
| Less: depreciation | $(77,803)$ | $(72,528)$ |
| Expenses, excluding depreciation | 346,535 | 328,111 |
| Net available for debt service | 152,521 | 204,824 |
| Debt service payments required: |  |  |
| Principal payments | 85,099 | 83,400 |
| interest expense | 34,587 | 38,907 |
| Total debt service | 119,686 | 122,307 |
| Coverage ratio | 1.27 | 1.67 |

## REQUESTS FOR INFORMATION:

This financial report is designed to provide an overview of the District's financial information.
Questions concerning the information should be addressed to:
Michael Guadette, Superintendent
P.O. Box 205, No. Berwick, ME 03906

# NORTH BERWICK WATER DISTRICT 

STATEMENT OF NET ASSETS
AT DECEMBER 31,

|  | $\underline{2018}$ |  |  | $\underline{2017}$ |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |
| UTILITY PLANT AND EQUIPMENT |  |  |  |  |
| Mains and water system |  | 5,414,378 |  | 5,125,096 |
| Less: Accumulated Depreciation |  | (1,297,082) |  | $(1,219,279)$ |
| Net Utility Plant and equipment |  | 4,117,296 |  | 3,905,817 |
| CURRENT ASSETS |  |  |  |  |
| Cash-operating |  | 24,850 |  | 11,128 |
| Investments- restricted reserves |  | 397,871 |  | 509,769 |
| Accounts Receivable |  | 106,464 |  | 109,412 |
| Prepayments |  | - |  | - |
| Total current assets |  | 529,185 |  | 630,309 |
| OTHER ASSET |  |  |  |  |
| Utility plant acquisition adjustment |  | 77,800 |  | 77,800 |
| Deferred debits |  | 23,460 |  | 24,541 |
|  |  | 101,260 |  | 102,341 |
| TOTAL ASSETS | \$ | 4,747,741 | \$ | 4,638,467 |
| LIABILITIES AND NET ASSETS: |  |  |  |  |
| CURRENT LIABILITIES: |  |  |  |  |
| Accounts payable |  | 332 |  | 372 |
| Accrued Expenses |  | 1,034 |  | 3,256 |
| Accrued Interest |  | 3,378 |  | 3,378 |
| Bonds- current portion |  | 86,100 |  | 86,600 |
| Total current liabilities |  | 90,844 |  | 93,606 |
| BONDED DEBT |  |  |  |  |
| Bonds payable- long-term debt |  | 1,243,514 |  | 1,328,113 |
| TOTAL LIABILITIES |  | 1,334,358 |  | 1,421,719 |
| NET ASSETS: |  |  |  |  |
| Unrestricted |  | 497,701 |  | 597,644 |
| Restricted for Debt service |  | 128,000 |  | 128,000 |
| Net Investment in plant |  | 2,787,682 |  | 2,491,104 |
| Total Equity Capital | \$ | 3,413,383 | \$ | 3,216,748 |
| LIABILITIES AND NET ASSETS | \$ | 4,747,741 | \$ | 4,638,467 |

# NORTH BERWICK WATER DISTRICT <br> OPERATING STATEMENT AND CHANGES IN EQUITY CAPITAL <br> YEARS ENDED DECEMBER 31, 

|  | $\underline{2018}$ |  | $\underline{2017}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| OPERATING REVENUES: |  |  |  |  |
| Water Sales |  |  |  |  |
| Metered - Residential | \$ | 192,533 | \$ | 186,574 |
| Metered-Commercial |  | 33,267 |  | 32,501 |
| Metered - Industrial |  | 69,328 |  | 69,999 |
| Public Authorities |  | 14,783 |  | 15,064 |
| Public fire protection |  | 126,384 |  | 125,917 |
| Private fire protection |  | 19,928 |  | 19,722 |
| Rental Income |  | 39,374 |  | 38,228 |
| Net Jobbing income \& other revenue |  | 140 |  | 6,286 |
| Other revenue |  | 1,728 |  | 37,051 |
| Total Operating Revenues |  | 497,465 |  | 531,342 |
| OPERATING EXPENSES: |  |  |  |  |
| Personnel costs |  | 257,093 |  | 251,371 |
| Power |  | 17,699 |  | 15,199 |
| Chemicals |  | 6,897 |  | 6,629 |
| Fuel for purchased power |  | 2,174 |  | 2,889 |
| Materials \& supplies |  | 9,753 |  | 6,046 |
| Contractual services |  | 21,485 |  | 15,061 |
| Transportation |  | 4,320 |  | 4,232 |
| All insurances |  | 12,406 |  | 11,838 |
| Assessments |  | 3,059 |  | 2,700 |
| Other expenses |  | 11,649 |  | 12,146 |
| Depreciation |  | 77,803 |  | 72,528 |
| Total Operating Expenses |  | 424,338 |  | 400,639 |
| NET INCOME FROM OPERATIONS |  | 73,127 |  | 130,703 |
| NON-OPERATING INCOME |  |  |  |  |
| Interest income |  | 1,591 |  | 1,593 |
| Interest expense on Bonds |  | $(34,587)$ |  | $(38,907)$ |
| Non-Utility Income |  |  |  |  |
| Amortization |  | $(1,081)$ |  | $(1,081)$ |
| Net Non-operating Income |  | $(34,077)$ |  | $(38,395)$ |
| NET INCOME (Agreed with F-4) | \$ | 39,050 | \$ | 92,308 |
| Contributions in aid of construction |  | 157,969 |  | 45,494 |
| FINAL NET INCOME | \$ | 197,019 | \$ | 137,802 |
| EQUITY: |  |  |  |  |
| Beginning of Year |  | 3,216,364 |  | 3,078,562 |
| Net Income | \$ | 197,019 |  | 137802 |
| End of Year | \$ | 3,413,383 | \$ | 3,216,364 |

## NORTH BERWICK WATER DISTRICT <br> STATEMENTS OF CASH FLOWS <br> YEARS ENDED DECEMBER 31,

|  | $\underline{2018}$ |  | $\underline{2017}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Receipts from customers | \$ | 500,413 | \$ | 528,166 |
| Payments to suppliers and vendors |  | $(91,704)$ |  | $(79,781)$ |
| Payments to Employees |  | $(257,093)$ |  | $(251,371)$ |
|  |  | 151,616 |  | 197,014 |
| CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES: |  |  |  |  |
| Investment Income |  | 1,591 |  | 1,593 |
| Net Increase in Deferred debits |  | 0 |  | 0 |
| Net cash provided by Non-capital financing activities |  | 1,591 |  | 1,593 |
| CASH FLOWS FROM CAPITAL \& FINANCING ACTIVITIES: |  |  |  |  |
| Deferred Charges |  | 1,081 |  | 1,081 |
| Construction receipts |  | 156,504 |  | 45,494 |
| Purchases of capital assets |  | $(289,282)$ |  | $(83,369)$ |
| Interest payments |  | $(34,587)$ |  | $(39,798)$ |
| Bond principal payments |  | $(85,099)$ |  | $(83,400)$ |
| Bonds issued |  | 0 |  | 0 |
| Net cash provided by capital and financing activities |  | $(251,383)$ |  | $(159,992)$ |
| NET INCREASE (DECREASE) IN CASH |  | $(98,176)$ |  | 38,615 |
| CASH- BEGINNING OF YEAR |  | 520,897 |  | 482,282 |
| CASH- END OF YEAR | \$ | 422,721 | \$ | 520,897 |
| Reconciliation of Operating income to Net cash provided by Operating activities: |  |  |  |  |
| Operating Income or (loss) |  | 73,127 |  | 130,703 |
| Adjustments to reconcile Operating Income to Net |  |  |  |  |
| Cash provided by operating activities |  |  |  |  |
| Depreciation and amortization |  | 77,803 |  | 73,609 |
| Change in operating assets and liabilities: |  |  |  |  |
| (increase) decrease in accounts receivable |  | 2,948 |  | $(3,176)$ |
| (Increase) decrease in prepayments |  | 0 |  | 0 |
| (Decrease) increase in accrued interest |  |  |  | $(3,998)$ |
| (Decrease) increase in other accruals |  | $(2,222)$ |  | 193 |
| (Decrease) increase in accounts payable |  | (40) |  | (317) |
| Net cash provided by operating activities |  | 151,616 |  | 197,014 |

# NORTH BERWICK WATER DISTRICT 

NOTES TO FINANCIAL STATEMENTS
AT DECEMBER 31,

## NOTE 1- SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The summary of significant accounting policies is presented to support the representations of North Berwick Water District's (the District) management who is responsible for their integrity and objectivity. These accounting policies conform to guidelines as developed and monitored by the Maine Public Utilities Commission.

## Organization:

The affairs of the District are managed by a Board of Trustees, consisting of five members. The District provides safe drinking water to approximately 640 customers within the Town. The North Berwick Water District was established during 1983 and also began providing water service to the main village of North Berwick.

## Accounting Method and Regulation:

Because the operations of the District are being financed through user charges, the District is being treated as an enterprise fund for financial reporting purposes. The District's accounting records as well as its' financial statements have been prepared utilizing the accrual basis of accounting. Under this method, revenues are recognized when earned and expenses are recognized when incurred. Depreciation on contributed property is not recorded by the District. Other terminology included in these financial statements is consistent with the annual PUC report which is required to be filed annually. Additional information may be found at Maine PUC's website: http://mpuc.informe.org

## Utility Plant Equipment:

Utility Plant and equipment is stated at cost. Depreciation is computed using the straight-line method over the estimated useful lives - ranging from five to seventy-five years. These rates used for depreciation estimates conform to Maine PUC- chapter 680.

## Capitalization policy:

The amounts charged to the utility plant accounts represent all reasonable and necessary costs, including direct labor, materials, overhead and equipment charges related to pipeline expandsion and construction infrastructure, wells and related waterworks system equipment.

## Use of Estimates:

Management uses estimates and assumptions in preparing these financial statements in accordance with generally accepted accounting principles. These estimates affect the reported amounts of utility plant, certain liabilities, equity, revenues and expenses. Actual results could differ from estimated amounts.

# NORTH BERWICK WATER DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> AT DECEMBER 31, 

## Cash and Cash Equivalents:

For purposes of the Statement of Net Assets and Cash Flows, the District considers all
investments with a maturity date of three months or less to be classified as cash
equivalents. As of December 31, 2018 and 2017, all cash was available to the District and was
deposited in local banks with any excess of FDIC insurance limits also insured or collateralized.

## Accounts Receivable:

Accounts Receivable are stated at net realizable value without any provision for uncollectible at December 31, 2018 and 2017. Any uncollectible accounts are written off in the year that management considers the account to be worthless.

## Restricted Assets:

Cash balances required to be maintained in accordance with bonded debt terms as provided by Maine Municipal Bond Bank are reported as restricted assets.

## Deferred Financing Cost:

Deferred financing costs consist of legal fees and other costs that were incurred in connection with long-term debt are being amortized ratably over the term of the bond.

## Revenue Recognition:

Revenue is recognized when water customers are billed by the District.

## Operating Revenues:

This revenue category includes sales of water (mostly metered), public \& private fire protection and tower rentals.

## Income Taxes:

The North Berwick Water District qualifies as a tax exempt organization under the provisions of internal Revenue Code and, accordingly, its revenue is not subject to any federal or state of Maine income taxes.

## Contributions in Aid of Construction:

Under provisions of GASB No. 33, the District is required to include Contributions in Aid of construction as income in the current year and all prior years as equity capital.

## NOTE \#2- UTILITY PLANT AND EQUIPMENT:

Utility plant and equipment are being depreciated over useful lives ranging from five to seventyfive years. Gross costs by category were as follows at December 31;

|  | $\begin{gathered} 12 / 31 / 17 \\ \text { Cost } \end{gathered}$ | Year 2018 <br> Additions | Year 2018 Disposals |  | $\begin{gathered} 12 / 31 / 18 \\ \text { Cost } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Organization | 11,162 |  |  |  | 11,162 |
| Land and Land Rights | 304,669 | 0 | 0 |  | 304,669 |
| Structures and Improvements | 292,628 | 4,327 | 0 |  | 296,955 |
| Wells and Springs | 169,053 | 0 | 0 |  | 169,053 |
| Pumping Equipment | 103,460 | 11,459 | 0 |  | 114,919 |
| Water Treatment Equipment | 346,072 | 89,936 | 0 |  | 436,008 |
| Distribution Reservoirs and Standpipes | 395,308 | 0 | 0 |  | 395,308 |
| Transmission and Distribution Mains | 2,912,470 | 15,324 | 0 |  | 2,927,794 |
| Services | 209,777 | 3,430 | 0 |  | 213,207 |
| Meters and Meter Installations | 105,520 | 7,153 | 0 |  | 112,673 |
| Hydrants | 155,265 | 521 | 0 |  | 155,786 |
| Office Furniture and Equipment | 10,048 | 2,390 | 0 |  | 12,438 |
| Transportation | 63,819 | 0 | 0 |  | 63,819 |
| Stores Equipment | 0 | 0 | 0 |  | 0 |
| Tools, Shop and Garage Equipment | 11,584 | 392 | 0 |  | 11,976 |
| Laboratory Equipment | 2,673 | 0 |  |  | 2,673 |
| Power Operated Equipment | 2,784 | 0 |  |  | 2,784 |
| Miscellaneous Equipment | 21,681 | 240 |  |  | 21,921 |
| Construction projects- CIP | 7,123 | 154,110 | 0 |  | 161,233 |
|  | 5,125,096 | 289,282 | 0 | \$ | 5,414,378 |
| Less: accumulated depreciation | $(1,219,279)$ | $(77,803)$ | 0 |  | $(1,297,082)$ |
| Net Plant and Equipment | 3,905,817 |  |  |  | 4,117,296 |
|  | Year 2017 |  |  |  | Year 2018 |
| Depreciation Expense |  |  |  |  |  |
| Total depreciation per F-4 | \$ 72,528 |  |  | \$ | 77,803 |

# NORTH BERWICK WATER DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2018 

## NOTE \#3-LONG-TERM DEBT;

Long-term debt consisted of the following bonds at December 31:

|  | $\underline{2018}$ |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| Bond payable to Maine Municipal Bond Bank, issued on 10-29-09 for $\$ 353,150$, due in installments of $\$ 17,657$, plus interest ranging from $2.0 \%$ to $5.50 \%$, will mature in year 2029. | \$ | 194,237 | \$ | 211,894 |
| Bond payable to Maine Municipal Bond Bank, issued on 10-25-12 for $\$ 1,517,164$, due in installments of $\$ 102,029$, with interest ranging from $2.08 \%$ to $3.70 \%$, will mature in year 2032. |  |  |  |  |
| The Proceeds were used to retire USDA-Rural Development loans. | \$ | 1,135,377 | \$ | 1,202,819 |
| Total Bonds outstanding at End of year | \$ | 1,329,614 | \$ | 1,414,713 |

Future maturities of Bonds for the next ten years and thereafter will be as follows:

| Year 2017 | 0 | - |
| :--- | ---: | ---: |
| Year 2018 | - | 85,099 |
| Year 2019 | 86,098 | 86,098 |
| Year 2020 | 87,288 | 87,288 |
| Year 2021 | 88,674 | 88,674 |
| Year 2022 | 90,244 | 90,244 |
| Year 2023 | 93,057 | 93,057 |
| Year 2024 | 94,639 | 94,639 |
| Year 2025 | 96,357 | 96,357 |
| Year 2026 | 96,357 | 96,357 |
| Year 2027 | 99,657 | 99,657 |
| Year 2028 | 102,167 | 102,167 |
| Year 2029 | 106,457 | 106,457 |
| Year 2030 | 92,800 | 92,800 |
| Year 2031 | 96,300 | 96,300 |
| Year 2032 | 99,520 | 99,520 |

## NOTE \#4- MAJOR CUSTOMER:

The District derived approximately $25.00 \%$ and $25.8 \%$ of its operating revenues from the Town of North Berwick relating to fire protection services and the maintenance of a hydrant system. Metered water sales to the District's largest industrial customer were as follows:

Fiscal year ended 12-31-2017; \$69,999
Fiscal year ended 12-31-2018; \$66,642

# NORTH BERWICK WATER DISTRICT 

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2018

## NOTE \#5- PENSION PLAN

Effective July 1, 2006, the District elected to join the Maine State Retirement system regular plan AC for all eligible employees with prior service limited to fifteen years. Current costs to the District are 7.80 of payroll. Employees also contribute $7.0 \%$ of gross wages.

## NOTE \#6- CASH AND DEPOSITS

## Deposits:

The District's deposits are categorized as follows to provide an indication of the level of risk assumed by the District at End of year. Category 1 includes deposits that are fully covered by federal depository insurance. (e.g. FDIC) Category \#2 includes uninsured deposits covered by collateral held by the bank's trust department in the District's name. Category \#3 includes uninsured and uncollateralized deposits. At December 31, 2016 cash and deposits consisted of the following:

| Category \#1 - fully insured | $\$$250,000 <br> Category \#2 <br> Category \#3 |
| :--- | :---: |
| Total balance at year end. | 172,721 |

As of December 31, 2018 and 2017, all of the District's cash accounts were with one local bank.

## NOTE 7-SUBSEQUENT EVENTS:

The District has evaluated subsequent events as of May 24, 2019, with no events being found that would require disclosure.

# Audited Financial Statements and Other Financial Information 

# North Berwick Sanitary District 

December 31, 2019


Proven Expertise \& Integrity

## NORTH BERWICK SANITARY DISTRICT

## CONTENTS

DECEMBER 31, 2019
PAGE
INDEPENDENT AUDITORS' REPORT ..... 1-3
MANAGEMENT'S DISCUSSION AND ANALYSIS ..... 4-8
BASIC FINANCIAL STATEMENTS
GOVERNMENT-WIDE FINANCIAL STATEMENTS
STATEMENT A - STATEMENT OF NET POSITION - PROPRIETARY FUNDS ..... 9
STATEMENT B - STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUNDS ..... 10
STATEMENT C - STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS ..... 11
NOTES TO FINANCIAL STATEMENTS ..... 12-22
FEDERAL COMPLIANCE
INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVERFINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERSBASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED INACCORDANCE WITH GOVERNMENT AUDITING STANDARDS23-24

# INDEPENDENT AUDITORS' REPORT 

## Board of Trustees

North Berwick Sanitary District
North Berwick, Maine

## Report on the Financial Statements

We have audited the accompanying financial statements of North Berwick Sanitary District, as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of

3 Old Orchard Road, Buxton, Maine 04093
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609
accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position North Berwick Sanitary District as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 8 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has omitted the budgetary comparison information that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated February 17, 2020, on our consideration of North Berwick Sanitary District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering North Berwick Sanitary District's internal control over financial reporting and compliance.


Burton, Maine
February 17, 2020

# REQUIRED SUPPLEMENTARY INFORMATION <br> MANAGEMENT'S DISCUSSION AND ANALYSIS <br> DECEMBER 31, 2019 

## (UNAUDITED)

The following management's discussion and analysis of North Berwick Sanitary District financial performance provides an overview of the District's financial activities for the fiscal year ended December 31, 2019. Please read it in conjunction with the District's financial statements.

## Financial Statement Overview

The North Berwick's Sanitary District's basic financial statements include the following components: 1) proprietary funds financial statements and 2) notes to the financial statements.

## Basic Financial Statements

The basic financial statements for the District include the statement of net position, statement of revenues, expenses, and changes in fund net position, and statement of cash flows. These basic financial statements also include the notes to financial statements that explain in more detail certain information in the financial statements and also provide the user with the accounting policies used in the preparation of the financial statements.

The District's financial statements provide a broad view of its operations in a manner that is similar to private businesses. These statements provide both short-term as well as long-term information in regards to the District's financial position. These financial statements are prepared using the accrual basis of accounting. This measurement focus takes into account all revenues and expenses associated with the fiscal year regardless of when cash is received or paid.

Statement of Net Position - this statement presents all of the government's assets, deferred outflows of resources, liabilities and deferred inflows of resources with the difference being reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

Statement of Revenues, Expenses and Changes in Net Position - this statement presents information that shows how the government's net position changed during the period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows.

Statement of Cash Flows - this statement presents information on the effects changes in assets, deferred outflows of resources, liabilities, deferred inflows of resources and operations have on cash during the course of the fiscal year.

The District's financial statements can be found on pages 9 through 11 of this report.

## Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District's financial statements. The Notes to Financial Statements can be found following the Statement of Cash Flows on page 11 of this report.

## Financial Analysis

Our analysis below focuses on the net position, and changes in net position of the District's business-type activities. The District's total net position decreased by $\$ 66,635$ from $\$ 2.08$ million to $\$ 2.02$ million.

Unrestricted net position - the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements - decreased to a balance of \$230,831 at the end of this year.

Table 1
North Berwick Sanitary District
Net Position
December 31,
2019 2018

## Assets:

Current Assets
Noncurrent Assets
Total Assets

## Liabilities:

Current Liabilities
Noncurrent Liabilities
Total Liabilities

Net Position:
Net Investment in Capital Assets
Restricted
Unrestricted
Total Net Position

| \$ | 366,575 | \$ | 368,456 |
| :---: | :---: | :---: | :---: |
|  | 1,775,765 |  | 1,854,071 |
|  | 2,142,340 |  | 2,222,5 |


| 18,896 |  |
| ---: | ---: |
| 107,175 |  |
|  | 126,070 |
|  | 121,833 |


| $1,656,358$ |  |  |  |
| ---: | ---: | ---: | ---: |
| 128,081 |  |  |  |
| 231,831 |  |  |  |
|  |  |  | $1,720,789$ |
|  |  |  |  |

## Table 2

North Berwick Sanitary District
Change in Net Position
For the Years Ended December 31,

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |
| Program Revenues: |  |  |  |  |
| Charges for services | \$ | 500,163 | \$ | 467,890 |
| General Revenues: |  |  |  |  |
| Miscellaneous |  | 6,134 |  | 4,372 |
| Total Revenues |  | 506,297 |  | 472,262 |
| Expenses |  |  |  |  |
| Salaries and wages |  | 212,316 |  | 209,150 |
| Employee insurance |  | 86,524 |  | 83,646 |
| Liability insurance |  | 17,623 |  | 16,778 |
| Payroll taxes |  | 16,520 |  | 16,220 |
| Retirement plan |  | 14,778 |  | 14,172 |
| Employee training |  | 285 |  | 564 |
| Outside contract labor |  | 16,634 |  | 19,401 |
| Audit and consulting |  | 4,575 |  | 3,675 |
| Legal |  | 2,000 |  | 663 |
| Trustee compensation |  | 2,880 |  | 3,280 |
| Operational supplies |  | 196 |  | 143 |
| Office supplies and postage |  | 3,051 |  | 3,524 |
| Power and lights |  | 28,245 |  | 26,858 |
| Telephone and telemonitoring |  | 4,941 |  | 4,931 |
| Heating fuel |  | 3,467 |  | 3,672 |
| Automotive expenses |  | 2,164 |  | 2,278 |
| Repairs and maintenance |  | 17,188 |  | 13,816 |
| Sewer lien expense |  | 551 |  | 912 |
| Water meter readings |  | 1,176 |  | 1,167 |
| Miscellaneous |  | 7,366 |  | 8,621 |
| Depreciation |  | 128,401 |  | 123,713 |
| Nonoperating expenses |  | 2,051 |  | 2,234 |
| Total Expenses |  | 572,932 |  | 559,418 |
| Change in Net Position |  | $(66,635)$ |  | $(87,156)$ |
| Net Position - January 1 |  | 2,082,905 |  | 2,170,061 |
| Net Position - December 31 | \$ | 2,016,270 | \$ | 2,082,905 |

## Revenues and Expenses

Revenues for the District's activities increased by $7.21 \%$, while total expenses increased by $2.42 \%$. The biggest reason for the increase in revenues was from charges for service. The biggest increases in expenses were in salaries and wages, employee insurance, repairs and maintenance and depreciation.

## Capital Asset and Long-Term Debt Activity

## Capital Assets

As of December 31, 2019, the net book value of capital assets recorded by the District decreased by $\$ 78,306$. The decrease was due to current year additions of $\$ 50,095$ less depreciation expense of $\$ 128,401$.

Table 3
North Berwick Sanitary District Capital Assets (Net of Depreciation)

December 31,

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| Land | \$ | 204,414 | \$ | 204,414 |
| Sewer lines |  | 1,261,213 |  | 1,302,895 |
| Buildings and improvements |  | 231,376 |  | 259,791 |
| Machinery and equipment |  | 44,565 |  | 47,889 |
| Vehicles |  | 34,197 |  | 39,082 |
| Total | \$ | 1,775,765 | \$ | 1,854,071 |

Debt
At December 31, 2019, the District had $\$ 119,407$ of a bond payable. Refer to Note 4 of Notes to Financial Statements for more detailed information.

## Currently Known Facts, Decisions, or Conditions

## Economic Factors and Next Year's Budgets and Rates

The District has steadily maintained a sufficient net position to sustain government operations for a period of approximately two months, while also maintaining significant reserve accounts for future capital and program needs.

## Contacting the District's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the District Office Manager at, P.O. Box 173, North Berwick, Maine 03906.

# NORTH BERWICK SANITARY DISTRICT <br> STATEMENT OF NET POSITION - PROPRIETARY FUNDS <br> DECEMBER 31, 2019 

ASSETS
Current assets:
Cash and cash equivalents ..... \$ 158,042
Investments ..... 60,967
Accounts receivable (net of allowance for uncollectibles) ..... 140,788
Prepaid items6,778Total current assets366,575
Noncurrent assets:
Capital assets:Land and other assets not being depreciated204,414
Depreciable assets, net of accumulated depreciation ..... 1,571,351Total noncurrent assets1,775,765
TOTAL ASSETS
$\$ \quad 2,142,340$
LIABILITIES
Current liabilities:
Accrued expenses
\$ ..... 4,173
Current portion of long-term obligations14,723
Total current liabilities18,896
Noncurrent liabilities:
Noncurrent portion of long-term obligations:
Bond payable105,307
Accrued compensated absences
Total noncurrent liabilities107,175
TOTAL LIABILITIES126,070
NET POSITION
Net investment in capital assets ..... 1,656,358
Restricted128,081
UnrestrictedTOTAL NET POSITION2,016,270
TOTAL LIABILITIES AND NET POSITION
$\$ \quad 2,142,340$

See accompanying independent auditors' report and notes to financial statements.

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS 

FOR THE YEAR ENDED DECEMBER 31, 2019
OPERATING REVENUES
User charges \$ 499,236

Fees 927
Miscellaneous
total operating revenues
2,796
502,959
OPERATING EXPENSES
Salaries and wages 212,316
Employee insurance 86,524
Liability insurance 17,623
Payroll taxes 16,520
Retirement plan 14,778
Employee training 285
Outside contract labor 16,634
Audit and consulting 4,575
Legal 2,000
Trustee compensation 2,880
Operational supplies 196
Office supplies and postage 3,051
Power and lights 28,245
Telephone and telemonitoring 4,941
Heating fuel 3,467
Automotive expenses 2,164
Repairs and maintenance 17,188
Sewer lien expense 551
Water meter readings 1,176
Miscellaneous 7,366
Depreciation
TOTAL OPERATING EXPENSES
128,401
570,881
OPERATING INCOME (LOSS)
$(67,922)$
NON-OPERATING REVENUES (EXPENSES)
Interest income
3,338
MMBB interest expense
$(2,051)$
TOTAL NON-OPERATING REVENUES (EXPENSES)
CHANGE IN NET POSITION
NET POSITION - JANUARY 1
NET POSITION - DECEMBER 31
\$ 2,016,270

See accompanying independent auditors' report and notes to financial statements.

## STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

 FOR THE YEAR ENDED DECEMBER 31, 2019| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |
| :---: | :---: | :---: |
| Receipts from customers | \$ | 482,566 |
| Other receipts |  | 4,272 |
| Payments to employees |  | $(212,316)$ |
| Payments to suppliers |  | $(229,096)$ |
| NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES |  | 45,426 |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |
| Interest income |  | 3,338 |
| Invested cash |  | 44,205 |
| NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES |  | 47,543 |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES |  |  |
|  |  |  |
| Purchase of capital assets |  | $(50,095)$ |
| Principal paid on capital debt |  | $(13,875)$ |
| Accrued compensated absences |  | (745) |
| Interest paid on capital debt |  | $(2,051)$ |
| NET CASH PROVIDED (USED) BY CAPITAL AND RELATED |  |  |
| FINANCING ACTIVITIES |  | $(66,766)$ |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS |  | 26,203 |
| CASH AND CASH EQUIVALENTS - JANUARY 1 |  | 131,839 |
| CASH AND CASH EQUIVALENTS - DECEMBER 31 | \$ | 158,042 |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH |  |  |
| PROVIDED (USED) BY OPERATING ACTIVITIES: |  |  |
| Operating income (loss) | \$ | $(67,922)$ |
| Adjustment to reconcile operating income to net cash provided (used) by operating activities: |  |  |
| Depreciation expense |  | 128,401 |
| Changes in operating assets and liabilities: |  |  |
| (Increase) decrease in accounts receivable |  | $(17,597)$ |
| (Increase) decrease in prepaid items |  | 1,476 |
| Increase (decrease) in accrued expenses |  | 1,068 |
| NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES | \$ | 45,426 |

See accompanying independent auditors' report and notes to financial statements.

NOTES TO FINANCIAL STATEMENTS<br>DECEMBER 31, 2019

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Reporting Entity

The North Berwick Sanitary District was incorporated under the laws of the State of Maine. The District operates under trustees-superintendent form of government and provides sewer services.

The District's financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations).

The District's combined financial statements include all accounts and all operations of the District. We have determined that the District has no component units or component units that are fiduciary in nature as described in GASB Statement No. 14 and amended by GASB Statements No. 39 and No. 61.

## Implementation of New Accounting Standards

During the year ended December 31, 2019, the following statements of financial accounting standards issued by the Governmental Accounting Standards Board became effective:

Statement No. 83 "Certain Asset Retirement Obligations". This Statement establishes criteria for determining the timing and pattern of recognition of a liability and a corresponding deferred outflow of resources for AROs. This Statement requires that recognition occur when the liability is both incurred and reasonably estimable. The determination of when the liability is incurred should be based on the occurrence of external laws, regulations, contracts, or court judgments, together with the occurrence of an internal event that obligates a government to perform asset retirement activities. Laws and regulations may require governments to take specific actions to retire certain tangible capital assets at the end of the useful lives of those capital assets, such as decommissioning nuclear reactors and dismantling and removing sewage treatment plants. Other obligations to retire tangible capital assets may arise from contracts or court judgments. Internal obligating events include the occurrence of contamination, placing into operation a tangible capital asset that is required to be retired, abandoning a tangible capital asset before it is placed into operation, or acquiring a tangible capital asset that has an existing ARO. This Statement also requires disclosure of information about the nature of a government's AROs, the methods and assumptions used for the estimates of the liabilities and the estimated remaining useful life of the associated tangible capital assets. If an ARO (or portions thereof) has been incurred by a government but is not yet recognized because it is not reasonably estimable, the

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

government is required to disclose that fact and the reasons therefor. This Statement requires similar disclosures for a government's minority shares of AROs. Management has determined the impact of this Statement is not material to the financial statements.

Statement No. 84 "Fiduciary Activities". This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. This Statement describes four fiduciary funds that should be reported, if applicable: (1) pension (and other employee benefit) trust funds, (2) investment trust funds, (3) private-purpose trust funds and (4) custodial funds. Custodial funds generally should report fiduciary activities that are not held in a trust or equivalent arrangement that meets specific criteria. This Statement also provides for recognition of a liability to the beneficiaries in a fiduciary fund when an event has occurred that compels the government to disburse fiduciary resources. Events that compel a government to disburse fiduciary resources occur when a demand for the resources has been made or when no further action, approval, or condition is required to be taken or met by the beneficiary to release the assets. Management has determined the impact of this Statement is not material to the financial statements

Statement No. 88 "Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements". This Statement defines debt for purposes of disclosure in notes to financial statements as a liability that arises from a contractual obligation to pay cash (or other assets that may be used in lieu of cash) in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. This Statement requires that additional essential information related to debt be disclosed in notes to financial statements, including unused lines of credit; assets pledged as collateral for the debt; and terms specified in debt agreements related to significant events of default with finance-related consequences, significant termination events with finance-related consequences and significant subjective acceleration clauses. Management has determined the impact of this Statement is not material to the financial statements.

Statement No. 90 "Majority Equity Interests". This Statement defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. A majority equity interest that meets the definition of an investment should be measured using the equity method, unless it is held by a special-purpose government engaged only in fiduciary activities, a fiduciary fund, or an endowment (including permanent and term endowments) or

NOTES TO FINANCIAL STATEMENTS<br>DECEMBER 31, 2019

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

permanent fund. Those governments and funds should measure the majority equity interest at fair value. For all other holdings of a majority equity interest in a legally separate organization, a government should report the legally separate organization as a component unit, and the government or fund that holds the equity interest should report an asset related to the majority equity interest using the equity method. This Statement establishes that ownership of a majority equity interest in a legally separate organization results in the government being financially accountable for the legally separate organization and, therefore, the government should report that organization as a component unit. Management has determined the impact of this Statement is not material to the financial statements.

## Measurement Focus - Basic Financial Statements \& Fund Financial Statements

1. Proprietary Funds

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. Operating revenues include charges for services, intergovernmental reimbursements and other miscellaneous fees which are a direct result of the proprietary activity. Nonoperating revenues are any revenues which are generated outside of the general proprietary activity, i.e. interest income. The following is a description of the proprietary funds used by the District:
a. Enterprise Funds are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) established fees and charges based on a pricing policy designed to recover similar costs.

## Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

## NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2019

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## 1. Accrual

Proprietary funds are reported in the same way that all activities are reported in the government-wide financial statements, using the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

## Deposits and Investments

The District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

It is the District's policy to value investments at fair value. None of the District's investments are reported at amortized cost. For purposes of the statement of cash flows, all highly liquid investments with a maturity of three months or less when purchased are considered to be cash equivalents. The District Treasurer is authorized by State Statutes to invest all excess funds in the following:

- Obligations of the U.S. Government, its agencies and instrumentalities
- Certificates of deposits and other evidences of deposits at banks, savings and loan associations and credit unions
- Repurchase agreements
- Money market mutual funds

The District has no formal investment policy but instead follows the State of Maine Statutes. They are in the process of adopting a more detailed investment policy.

## Receivables

Receivables include amounts due for sanitary user charges. All receivables are current and therefore due within one year. Receivables are reported net of an allowance for uncollectible accounts and revenues net of uncollectibles. Allowances are reported when accounts are proven to be uncollectible. Allowances for uncollectible accounts netted with accounts receivable were \$140,788 for the year ended December 31, 2019. The allowance for uncollectible accounts is estimated to be $\$ 0$ as of December 31, 2019.

## NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2019

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Prepaid Items

Certain insurance and other payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

## Capital Assets

Capital assets purchased or acquired with an original cost of $\$ 2,000$ or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Infrastructure such as buildings, infrastructure and machinery and equipment are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the estimated useful lives.

The assets are valued at historical cost when available and estimated historical cost where actual invoices or budgetary data was unavailable. Donated fixed assets are valued at their estimated fair market value on the date received. All retirements have been recorded by eliminating the net carrying values.

Infrastructure assets include buildings, infrastructure, and machinery and equipment. These infrastructure assets are likely to be the largest asset class of the District. The District has retroactively recorded infrastructure.

Estimated useful lives are as follows:

| Buildings | $20-50$ years |
| :--- | :--- |
| Infrastructure | $50-100$ years |
| Machinery and equipment | $3-50$ years |
| Vehicles | $3-25$ years |

## Long-term Obligations

The accounting treatment of long-term obligations depends on whether the assets are used in governmental fund operations or proprietary fund operations and whether they are reported in the government-wide or fund financial statements.

All long-term obligations to be repaid from business-type resources is reported as liabilities in government-wide statements. The long-term obligations consist primarily of a bond payable and compensated absences.

## NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2019

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Long-term debt for business-type funds is reported as liabilities in the fund financial statements. The debt proceeds are reported as other financing sources and payment of interest reported as expenditures.

## Net Position

Net position represents the difference between all other elements in a statement of financial position. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for those assets, and adding back unspent proceeds. Net position is reported as restricted when there are limitations imposed on its use either through enabling legislations adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Unrestricted net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or restricted net position.

## Program Revenues

Program revenues include all directly related income items applicable to a particular program (charges to customers or applicants for goods, services, or privileges provided; operating or capital grants and contributions, including special assessments).

## Operating/Nonoperating Proprietary Fund Revenues

Operating revenues consist mainly of direct revenue sources and/or charges for services applicable to that fund's ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

## Use of Estimates

During the preparation of the District's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets, liabilities, and disclosure of contingent items as of the date of the financial statements and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results may differ from these estimates.

# NORTH BERWICK SANITARY DISTRICT 

## NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2019

## NOTE 2 - DEPOSITS AND INVESTMENTS

The District's investment policies, which follow state statutes, require that all investments be made considering the safe and sound investment of principal and preservation of capital in the overall portfolio, maintenance of sufficient liquidity to meet day-to-day operations and other cash requirements and maximization of income, within established investment risk guidelines, with consistent cash flows throughout the budgetary cycle. These investment policies apply to all District funds.

## Deposits:

Custodial credit risk for deposits is the risk that, in the event of a failure of a depository financial institution, the District will not be able to recover its deposits. The District does not have a policy covering custodial credit risk for deposits. However, the District maintains deposits in qualifying financial institutions that are a member of the FDIC or NCUSIF as defined in Title 30-A, Section 5706 of the Maine Revised Statutes. At December 31, 2019, the District's deposits amounting to $\$ 158,042$ were comprised of bank deposits of $\$ 181,879$, which were all insured by federal depository insurance and consequently were not exposed to custodial credit risk.

| Account Type |  | Bank <br> Balance |
| :--- | :--- | :--- | ---: |
| Money market accounts |  | $\$ 128,081$ |
| ICS accounts |  | 53,798 |
|  | $\$ 181,879$ |  |

## Investments:

Custodial credit risk for investments is that, in the event of failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. Currently, the District does not have a policy for custodial credit risk for investments.

At December 31, 2019, the District's investments of \$60,967 were comprised of certificates of deposit that were fully insured by federal depository insurance and consequently not exposed to custodial credit risk. At December 31, 2019, the District had the following investments and maturities:

## NOTES TO FINANCIAL STATEMENTS <br> DECEMBER 31, 2019

## NOTE 2 - DEPOSITS AND INVESTMENTS (CONTINUED)

| Investment Type | Fair <br> Value |  | N/A |  | < 1 Year |  | 1-5 Years |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Certificates of Deposits | \$ | 60,967 | \$ | - | \$ | - | \$ | 60,967 |
|  | \$ | 60,967 | \$ | - | \$ | - | \$ | 60,967 |

Credit risk - Statutes for the State of Maine authorize the District to invest in obligations of the U.S. Treasury, agencies and instrumentalities, other states and Canada, provided such securities are rated within the three highest grades by an approved rating service of the State of Maine, corporate stocks and bonds within statutory limits, financial institutions, mutual funds and repurchase agreements. The District does not have an investment policy on credit risk. Generally, the District invests excess funds in money market accounts and various certificates of deposit.

Interest rate risk - is the risk that changes in interest rates will adversely affect the fair value of an investment. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from fluctuations in interest rates.

NOTE 3 - CAPITAL ASSETS
The following is a summary of changes in capital assets for the year ended December 31, 2019:

|  | Balance, 1/1/19 | Additions | Disposals | Balance, $12 / 31 / 19$ |
| :---: | :---: | :---: | :---: | :---: |
| Non-depreciated assets: |  |  |  |  |
| Land | \$ 204,414 | \$ | \$ - | \$ 204,414 |
| Total non-depreciated assets | 204,414 | - | - | 204,414 |
| Depreciated assets: |  |  |  |  |
| Land improvements | 373,542 | 4,961 | - | 378,503 |
| Sewer lines | 3,483,697 | 34,572 | - | 3,518,269 |
| Buildings and improvements | 3,679,133 | - | - | 3,679,133 |
| Machinery and equipment | 394,616 | 10,562 | - | 405,178 |
| Vehicles | 75,853 | - | - | 75,853 |
| Office furnishings | 10,297 | - | - | 10,297 |
|  | 8,017,138 | 50,095 | - | 8,067,233 |
| Less: accumulated depreciation | $(6,367,481)$ | $(128,401)$ | - | $(6,495,882)$ |
|  | 1,649,657 | $(78,306)$ | - | 1,571,351 |
| Net capital assets | \$ 1,854,071 | \$ $(78,306)$ | \$ | \$ 1,775,765 |

## NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019

## NOTE 4 - LONG-TERM DEBT

The following is a summary of changes in the long-term debt for the year ended December 31, 2019:

|  | Balance, $1 / 1 / 19$ | Additions | Deletions | Balance, $12 / 31 / 19$ | Current Portion |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Bond payable | \$ 133,282 | \$ | \$ $(13,875)$ | \$ 119,407 | \$ 14,100 |

The following is a summary of the outstanding bond payable:
$\$ 362,100$, ZUU/ Sewer bond payable to IMaıne IVunicıpal Bond Bank.
Annual principal payments varying from $\$ 15,475$ to $\$ 21,001$. Interest is charged at a fixed rate of $1.620 \%$ per annum. The final payment is due on April 1, 2027.

$$
\begin{aligned}
& \$ \quad 119,407 \\
& \hline \hline
\end{aligned}
$$

The following is a summary of outstanding bond principal and interest requirements for the following fiscal years ending December 31:

|  | Principal |  | Interest |  | Total Debt Service |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | \$ | 14,100 | \$ | 2,616 | \$ | 16,716 |
| 2021 |  | 14,328 |  | 2,385 |  | 16,713 |
| 2022 |  | 14,561 |  | 2,152 |  | 16,713 |
| 2023 |  | 14,796 |  | 1,914 |  | 16,710 |
| 2024 |  | 15,036 |  | 1,472 |  | 16,508 |
| 2025-2029 |  | 46,586 |  | 3,970 |  | 50,556 |
|  | \$ | 119,407 | \$ | 14,509 | \$ | 133,916 |

No interest costs were capitalized during the period. The amount of interest costs incurred and charged to expense for the year ending December 31, 2019 was \$2,047

All bonds payable are direct obligations of the District, for which its full faith and credit are pledged. The District is not obligated for any special assessment debt. All debt is payable from sewer fees assessed on all assessable property within the District.

## NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019
NOTE 5 - OTHER LONG-TERM OBLIGATIONS
The following is a summary of changes in other long-term obligations for the year ended December 31, 2019:

|  | Balance,1/1/19 |  | Additions |  | Deletions |  | Balance,$12 / 31 / 19$ |  | Current Portion |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accrued compensated absences | \$ | 3,235 | \$ | - | \$ | (745) | \$ | 2,490 | \$ | 623 |

## NOTE 6 - COMPENSATED ABSENCES

The District's policies regarding vacation and sick time do permit employees to accumulate earned but unused vacation and sick leave. The liability for these compensated absences is recorded as long-term obligations in the government-wide financial statements. In the fund financial statements, governmental funds report only the compensated absence liability payable from expendable available financial resources, while the proprietary funds report the liability as it is incurred. As of December 31, 2019, the District's liability for compensated absences is $\$ 2,490$.

## NOTE 7 - RESTRICTED NET POSITION

As of December 31, 2019, the District's restricted net position is made up of the following:

| Equipment Replacement | $\$$ | 1,129 |
| :--- | ---: | ---: |
| Sludge |  | 79,115 |
| Paving |  | 1,769 |
| Truck Replacement |  | 19,376 |
| Capacity Expansion |  | 15,716 |
| Sewer Agreement | 10,976 |  |
|  |  |  |

## NOTE 8 - DEFINED CONTRIBUTION PENSION PLAN

## Plan Description

The District adopted the Simplified Employee Pension plan (SEP/IRA) on January 3, 1990, a defined contribution plan created in accordance with Internal Revenue Code Section 408. This is a non-contributory plan. The authority to establish and amend plan provisions rests with the District's Board of Trustees. All amounts

## NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019

## NOTE 8 - DEFINED CONTRIBUTION PENSION PLAN (CONTINUED)

deferred under the plan are available to the employee at any time, subject to the general limitations imposed on traditional IRAs. A withdrawal is taxable in the year received.

All amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are (until paid or made available to the employee or other beneficiary) to be held in a trust for the exclusive benefit of the participants and their beneficiaries.

It is the opinion of the District's management that the District has no liability of losses under the plan but does have the duty of due care that would be required of an ordinary prudent investor.

## Funding Policy

Under the defined contribution plan, eligible employees must be at least 21 years old and have worked for the District, on a full-time basis, for at least three years of the immediately preceding five years. Plan members may not contribute to the plan. The employer's annual contribution is calculated as a percentage of each eligible employee's approximate gross $\mathrm{W}-2$ form earnings for the District's fiscal year. The employer's contribution is tax deferred for federal and state taxes until the withdrawal date. The District expended approximately $\$ 14,778, \$ 14,172$ and $\$ 13,535$ for the years ended December 31, 2019, 2018 and 2017, respectively.

## NOTE 9 - RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance.

Based on the coverage provided by the insurance purchased, the District is not aware of any material actual or potential claim liabilities which should be recorded as of December 31, 2019. There were no significant reductions in insurance coverage from that of the prior year and amounts of settlements have not exceeded insurance coverage in the past three years.

## NOTE 10 - RELATED PARTY TRANSACTIONS

A member of the District's Board of Trustees is related to the District's Office Manager. The Trustee recuses himself from voting on any matters that concern the related party. In addition, this Trustee is CEO of a company, Benchmark Communications, that provides telecommunication services to the District. During the fiscal year ended December 31, 2019, payments to Benchmark Communications for telecommunication services totaled \$428.

NOTE 11 - COMPARATIVE DATA/RECLASSIFICATIONS

Comparative total data for the prior year have been presented in selected sections of the accompanying financial statements in order to provide an understanding of the changes in the District's financial position and operations. Also, certain amounts presented in the prior year's data have been reclassified to be consistent with the current year's presentation.

Proven Expertise \& Integrity

# INDEPENDENT AUDITORS REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Board of Trustees<br>North Berwick Sanitary District<br>North Berwick, Maine

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the business-type activities of North Berwick Sanitary District as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the North Berwick Sanitary District's basic financial statements and have issued our report thereon dated February 17, 2020.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered North Berwick Sanitary District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of North Berwick Sanitary District's internal control. Accordingly, we do not express an opinion on the effectiveness of North Berwick Sanitary District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency or a combination of deficiencies in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

3 Old Orchard Road, Buxton, Maine 04093
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether North Berwick Sanitary District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.


Burton, Maine
February 17, 2020

# WARRANT 

 forThe Town of North Berwick
County of York
State of Maine
April 4, 2020

# Town of North Berwick 

Annual Town Meeting - April 4, 2020
Budget Committee Recommendations

|  |  |  |  | Funding Source |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2019-20 | FY 2020-2021 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Art. |  | WARRANT | WARRANT |  |  | DES | UNDES |  | STATE REV. | EQUIP. | STATE | OTHER |  |  |  |  |  |
| \# | Object | APPROVAL | REQUEST | TAXATION | EXCISE | SURPLUS | SURPLUS | MISC. FEES | SHARING | FUND | AID | FUNDS |  | TOTALS | Moved | Second | Vote |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | Fire Department | \$ 136,285.00 | \$ 144,895.00 | 144,895.00 |  |  |  |  |  |  |  |  | \$ | 144,895.00 | Maurice Dolbec | Gregg Drew | 7-0 |
| 8 | CIP - Vehicle (pumper) | 38,210.00 | \$ 37,547.00 | 37,547.00 |  |  |  |  |  |  |  |  | \$ | 37,547.00 | Maurice Dolbec | Gregg Drew | 7-0 |
| 9 | CIP - Fire Tanker | 25,963.00 | \$ 25,551.00 | 25,551.00 |  |  |  |  |  |  |  |  | \$ | 25,551.00 | Maurice Dolbec | Julie Fernee | 7-0 |
| 10 | CIP- Fire Station Plan | \$ 50,000.00 | 50,000.00 | 50,000.00 |  |  |  |  |  |  |  |  | \$ | 50,000.00 | Maurice Dolbec | Julie Fernee | 7-0 |
| 11 | CIP - Pumper Reserve | \$ - | \$ 40,000.00 | 40,000.00 |  |  |  |  |  |  |  |  | \$ | 40,000.00 | Maurice Dolbec | Julie Fernee | 7-0 |
| 12 | Police Department | \$ 902,825.00 | \$ 954,975.00 | 954,975.00 |  |  |  |  |  |  |  |  | \$ | 954,975.00 | Maurice Dolbec | Julie Fernee | 8-0 |
| 12 | Animal Control | \$ 20,000.00 | \$ 20,000.00 | 10,000.00 |  | \$ 10,000.00 |  |  |  |  |  |  | \$ | 20,000.00 | Maurice Dolbec | Julie Fernee | 8-0 |
| 13 | CIP- Police Cruiser | \$ 39,600.00 | \$ 42,080.00 |  |  |  |  |  |  | \$ 42,080.00 |  |  | \$ | 42,080.00 | Maurice Dolbec | Jeremiah Johnson | 8-0 |
| 14 | Dispatch Services | \$ 100,000.00 | \$ 113,500.00 | 65,900.00 |  |  |  |  | \$ 47,600.00 |  |  |  | \$ | 113,500.00 | Maurice Dolbec | Gregg Drew | 7-0 |
| 14 | Hydrant Rental | \$ 126,400.00 | \$ 126,400.00 |  |  |  |  |  | \$ 126,400.00 |  |  |  | \$ | 126,400.00 | Maurice Dolbec | Gregg Drew | 7-0 |
| 14 | Street Lights | \$ 40,000.00 | \$ 12,500.00 | 7,500.00 |  |  | 5,000.00 |  |  |  |  |  | \$ | 12,500.00 | Maurice Dolbec | Gregg Drew | 7-0 |
| 15 | Rescue Squad | \$ 270,220.00 | \$ 274,020.00 | 274,020.00 |  |  |  |  |  |  |  |  | \$ | 274,020.00 | Maurice Dolbec | Stan Cowan | 8-0 |
| 16 | CIP - Ambulance Fund | \$ 33,500.00 | \$ 33,400.00 |  |  |  | 33,400.00 |  |  |  |  |  | \$ | 33,400.00 | Maurice Dolbec | Julie Fernee | 8-0 |
| 17 | Transfer Station | \$ 255,685.00 | \$ 258,605.00 | 89,620.00 |  |  |  | \$ 35,000.00 |  |  |  | \$ 133,985.00 | \$ | 258,605.00 | Maurice Dolbec | Gregg Drew | 7-0 |
| 18 | General Public Works | \$ 114,725.00 | \$ 117,025.00 |  | \$ 117,025.00 |  |  |  |  |  |  |  | \$ | 117,025.00 | Gregg Drew | Julie Fernee | 6-0-1 |
| 18 | Public Works Salary | \$ 288,810.00 | \$ 304,550.00 |  | \$ 304,550.00 |  |  |  |  |  |  |  | \$ | 304,550.00 | Gregg Drew | Julie Fernee | 6-0-1 |
| 18 | Patch | \$ 2,500.00 | \$ 5,000.00 |  | \$ 5,000.00 |  |  |  |  |  |  |  | \$ | 5,000.00 | Gregg Drew | Julie Fernee | 6-0-1 |
| 18 | Winter Public Works | \$ 150,000.00 | \$ 150,000.00 |  | \$ 150,000.00 |  |  |  |  |  |  |  | \$ | 150,000.00 | Gregg Drew | Julie Fernee | 6-0-1 |
| 19 | Road Bond | \$ 107,480.00 | \$ 105,616.00 |  | \$ 105,616.00 |  |  |  |  |  |  |  | \$ | 105,616.00 | Maurice Dolbec | Julie Fernee | 7-0 |
| 20 | CIP - Sidewalks | \$ 5,000.00 | \$ 5,000.00 |  | \$ 5,000.00 |  |  |  |  |  |  |  | \$ | 5,000.00 | Maurice Dolbec | Julie Fernee | 7-0 |
| 20 | CIP - Road Capital | \$ 292,520.00 | \$ 294,384.00 |  | \$ 223,884.00 |  |  |  |  |  | \$ 70,500.00 |  | \$ | 294,384.00 | Maurice Dolbec | Julie Fernee | 7-0 |
| 21 | CIP - Sidewalk Machine | \$ - | \$ 145,000.00 |  |  |  | 145,000.00 |  |  |  |  |  | \$ | 145,000.00 | Maurice Dolbec | Julie Fernee | 7-0 |
| 22 | CIP - Loader | \$ 28,670.00 | \$ 28,670.00 |  |  |  |  |  |  | \$ 28,670.00 |  |  | \$ | 28,670.00 | Maurice Dolbec | Julie Fernee | 7-0 |
| 23 | CIP - Linscott Road |  | \$ 180,000.00 |  |  |  | \$ 180,000.00 |  |  |  |  |  | \$ | 180,000.00 | Maurice Dolbec | Julie Fernee | 6-0-1 |
| 26 | Board of Selectmen | 5,200.00 | \$ 5,200.00 | \$ 5,200.00 |  |  |  |  |  |  |  |  | \$ | 5,200.00 | Gregg Drew | Stan Cowan | 7-0 |
| 26 | Code Enforcement | \$ 29,035.00 | \$ 32,335.00 | 32,335.00 |  |  |  |  |  |  |  |  | \$ | 32,335.00 | Gregg Drew | Stan Cowan | 7-0 |
| 26 | Code Enforcement Sal | \$ 67,045.00 | \$ 69,500.00 | 8,000.00 |  |  |  | \$ 61,500.00 |  |  |  |  | \$ | 69,500.00 | Gregg Drew | Stan Cowan | 7-0 |
| 26 | General Government | \$ 248,230.00 | \$ 284,815.00 | 17,500.00 |  |  | \$ 10,000.00 | \$ 257,315.00 |  |  |  |  | \$ | 284,815.00 | Gregg Drew | Stan Cowan | 7-0 |
| 26 | Town Manager | \$ 42,210.00 | \$ 44,615.00 | 44,615.00 |  |  |  |  |  |  |  |  | \$ | 44,615.00 | Gregg Drew | Stan Cowan | 7-0 |
| 26 | Town Manager Sal | \$ 107,845.00 | \$ 111,000.00 | 75,000.00 |  |  |  | \$ 36,000.00 |  |  |  |  | \$ | 111,000.00 | Gregg Drew | Stan Cowan | 7-0 |
| 26 | Town Office Salaries | \$ 177,380.00 | \$ 177,200.00 | 177,200.00 |  |  |  |  |  |  |  |  | \$ | 177,200.00 | Gregg Drew | Stan Cowan | 7-0 |
| 26 | Update \& Tax Equil. | \$ 59,650.00 | \$ 62,000.00 | 62,000.00 |  |  |  |  |  |  |  |  | \$ | 62,000.00 | Gregg Drew | Stan Cowan | 7-0 |
| 25 | HRA Funds | \$ 10,000.00 | \$ 12,000.00 | 12,000.00 |  |  |  |  |  |  |  |  | \$ | 12,000.00 | Gregg Drew | Stan Cowan | 7-0 |
| 27 | Town Reports | \$ 5,500.00 | \$ 5,500.00 |  |  |  |  | \$ 5,500.00 |  |  |  |  | \$ | 5,500.00 | Maurice Dolbec | Gregg Drew | 7-1-0 |
| 28 | Debt - Municipal Bld. | \$ 95,915.00 | \$ 95,915.00 | \$ 95,915.00 |  |  |  |  |  |  |  |  | \$ | 95,915.00 | Maurice Dolbec | Gregg Drew | 8-0 |
| 29 | Insurance | \$ 110,000.00 | \$ 102,500.00 | 102,500.00 |  |  |  |  |  |  |  |  | \$ | 102,500.00 | Gregg Drew | Stan Cowan | 8-0 |
| 29 | Social Security | \$ 118,500.00 | \$ 122,100.00 | \$ 122,100.00 |  |  |  |  |  |  |  |  | \$ | 122,100.00 | Gregg Drew | Stan Cowan | 8-0 |
| 30 | General Assistance | \$ 7,500.00 | \$ 5,000.00 |  |  |  | \$ 5,000.00 |  |  |  |  |  | \$ | 5,000.00 | Maurice Dolbec | Gregg Drew | 7-1-0 |
| 31 | Unanticipated Exp. | \$ 5,000.00 | \$ 5,000.00 |  |  |  | \$ 5,000.00 |  |  |  |  |  | \$ | 5,000.00 | Maurice Dolbec | Gregg Drew | 7-1-0 |
| 32 | Board of Appeals | \$ 2,000.00 | \$ 2,000.00 |  |  |  | \$ 2,000.00 |  |  |  |  |  | \$ | 2,000.00 | Maurice Dolbec | Julie Fernee | 6-0-1 |
| 32 | Planning Bd | \$ 6,000.00 | \$ 6,000.00 |  |  |  | \$ 6,000.00 |  |  |  |  |  | \$ | 6,000.00 | Maurice Dolbec | Julie Fernee | 6-0-1 |
| 32 | Con/Ag Commission | \$ 1,000.00 | \$ 1,000.00 | \$ 1,000.00 |  |  |  |  |  |  |  |  | \$ | 1,000.00 | Maurice Dolbec | Julie Fernee | 6-0-1 |
| 33 | Parks \& Recreation | 86,735.00 | 91,235.00 | 86,235.00 |  |  |  | 5,000.00 |  |  |  |  |  | 1,235.00 | Maurice Dolbec | ulie Fern | 7-0 |

## Town of North Berwick

Annual Town Meeting - April 4, 2020
Budget Committee Recommendations


## WARRANT FOR TOWN MEETING

## NORTH BERWICK, MAINE

April 4, 2020

## COUNTY OF YORK -- STATE OF MAINE

To, Dwayne G. Morin, Resident of North Berwick, Maine in the County of York and State of Maine.

## GREETINGS:

In the name of the State of Maine you are hereby required to notify the inhabitants of the Town of North Berwick, qualified by law to vote in town affairs, to meet at the Noble High School in said Town of North Berwick on Saturday April 4, 2020 at 8:00 a.m. to vote on the following articles:

Article 1: To elect a moderator to preside at said meeting.

Article 2: To elect the necessary Town Officers for the ensuing year and to determine by secret ballot certain amendments to the Zoning Ordinance.

Article 3: To see if the Town will vote that all balances, both debits and credits in all departments of Town Government be lapsed and that the following account balances be carried forward:

| Winter Highway | Sidewalks | Parks and Recreation |
| :--- | :--- | :--- |
| Patch | Animal Control | HRA Funds |
| Town Computer Account | Mill Field Festival | Capital Improvement |
| Funds |  |  |
| Budget Committee Recommends: Ought to Pass. Vote 7-0-1 in <br> Favor. |  |  |

Article 4: To see if the Town will vote to apply the following estimated amounts from Excise Taxes, Miscellaneous Fee Revenues, Revenue Sharing, BETE Reimbursement and Homestead Exemption Reimbursement to use toward the 2020/2021 Budget Appropriations, thereby decreasing the amount to be raised by taxation.

| Excise Taxes | $\$ 910,000.00$ |
| :--- | ---: |
| Miscellaneous Fee Revenues | $\$ 400,000.00$ |
| State Revenue Sharing | $\$ 174,000.00$ |
| State Road Bond | $\$ 70,250.00$ |
| Homestead Exemption Reimbursement | $\$ 233,000.00$ |
| BETE Reimbursement | $\$ 1,900,000.00$ |
| Total | $\$ 3,687,250.00$ |

Budget Committee Recommends: Ought to Pass, Vote 8-0 in Favor.

Article 5: To see if the Town will authorize the Collector to accept taxes in anticipation of tax commitment.

Budget Committee Recommends: Ought to Pass, Vote 8-0 in Favor.

Article 6: To see if the Town will vote to set a date for payment of taxes and determine a rate of interest on overdue taxes.

Due Date: October 2, 2020 Delinquent: October 3, 2020
Balance Due: May 7, 2021 Delinquent: May 8, 2021
Interest: 9.00\%
Budget Committee Recommends: Ought to Pass, Vote 7-0-1 in Favor.

Article 7: To see what sum the Town will vote to raise and/or appropriate for the operation of the North Berwick Fire Department.

Fire Department $\quad$| $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\frac{\mathbf{I n c} /(\mathrm{Dec})}{6.36,285.00}$ |
| :---: | :---: | :---: |

Budget Committee Recommends: Ought to Pass, \$144,895.00. Vote 7-0 in Favor.

Article 8: To see what sum the Town will vote to raise and/or appropriate for Debt Service - Fire Pumper.

| Pumper: | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | Inc/(Dec) |
| :--- | :--- | :--- | :--- |
| $\$ 38,210.00$ | $\$ 37,547.00$ | $-1.74 \%$ |  |

Note: This is the eighth payment on the 10 year bond to fund the purchase of a new fire pumper approved at Town Meeting on March 31, 2012.

Budget Committee Recommends: Ought to Pass, \$37,547.00.
Vote 7-0 in Favor.

Article 9: To see what sum the Town will vote to raise and/or appropriate for Capital Improvements - Fire Tanker.

Tanker: $\quad \underline{\$ 25,963.00} \quad \begin{array}{llll}\mathbf{2 0 1 9} \mathbf{2 0 2 0} & \underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}} & \underline{\text { Inc/(Dec) }} \\ \$ 25,511.00 & -1.59 \%\end{array}$
Budget Committee Recommends: Ought to Pass, \$25,511.00.
Vote 7-0 in Favor.
Note: This is the fifth payment on the 10 year bond to fund the purchase of a new fire tanker approved at Town Meeting on April 15, 2015.

Article 10: To see what sum the Town will vote to raise and/or appropriate for Capital Improvement - New Fire Station Planning.

|  | 2019/2020 | 2020/2021 | (Dec) |
| :---: | :---: | :---: | :---: |
| Fire Station Planning: | \$50,000.00 | \$50,000.00 | 0.00\% |

Budget Committee Recommends: Ought to Pass, \$50,000.00. Vote 7-0 in Favor.

Article 11: To see what sum the Town will vote to raise and/or appropriate for Captial Improvements - Fire Pumper.

Pumper:
$\begin{array}{rrr}\text { 2019/2020 } & \frac{\text { 2020/2021 }}{\$ 0.00} & \frac{\text { Inc/(Dec) }}{\$ 40,000.00}\end{array}$
Note: This is a payment to be placed into a reserve account for the purchase of a future fire pumper.

Budget Committee Recommends: Ought to Pass, \$40,000.00.
Vote 7-0 in Favor.

Article 12: To see what sum the Town will vote to raise and/or appropriate for the Police Department and Animal Control.

|  | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\underline{\text { Inc/(Dec) }}$ |
| :--- | ---: | ---: | ---: |
| Police Department | $\$ 902,825.00$ | $\$ 954,975.00$ | $5.78 \%$ |
| Animal Control | $\underline{\$ 20,000.00}$ | $\underline{\$ 20,000.00}$ | $\underline{0.00 \%}$ |
|  | $\$ 922,825.00$ | $\$ 974,975.00$ | $5.65 \%$ |

Budget Committee Recommends: Ought to Pass, \$974,975.00 with \$10,000 from Undesignated Fund Balance plus Fees.
Vote 8-0 in Favor.

Article 13: To see what sum the Town will vote to raise and/or appropriate for Capital Improvement - Police Cruiser.

Police Cruiser: $\quad$| $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\frac{\text { Inc/(Dec) }}{6.26 \%}$ |
| :--- | :--- | :--- | :--- |

Budget Committee Recommends: Ought to Pass, \$40,020.00 from Equipment Fund. Vote 8-0 in Favor.

Article 14: To see what sum the Town will vote to raise and/or appropriate for Street Lights, Hydrant Rental, and Dispatch Services.

|  | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\underline{\text { Inc/(Dec) }}$ |
| :--- | ---: | ---: | ---: |
| Street Lights | $\$ 40,000.00$ | $\$ 12,500.00$ | $-68.75 \%$ |
| Hydrant Rental | $\$ 126,400.00$ | $\$ 126,400.00$ | $0.00 \%$ |
| Dispatch Services | $\$ 100,000.00$ | $\$ 113,500.00$ | $\underline{13.50 \%}$ |
|  | $\$ 266,400.00$ | $\$ 252,400.00$ | $-5.55 \%$ |

Budget Committee Recommends: Ought to Pass, \$252,000.00.
Vote 7-0 in Favor.

Article 15: To see what sum the Town will vote to raise and/or appropriate for the Rescue Squad.

| Rescue Squad | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\frac{\text { Inc/(Dec) }}{1.41 \%}$ |
| :--- | ---: | ---: | ---: |

Budget Committee Recommends: Ought to Pass, \$274,020.00.
Vote 8-0 in Favor.

Article 16: To see what sum the Town will vote to raise and/or appropriate for Capital Improvement - Ambulance.

|  | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\mathbf{\text { Inc/(Dec) }}$ |
| :--- | :--- | :--- | :--- |

Note: At the April 7, 2018 Town Meeting, the Town approved the Purchase of the Replacement Ambulance Utilizing Reserve Account Balance and Designated Fund Balance with the Designated Fund Balance Amount to be Paid Back in Equal Amounts Over the Next 3 Years. Due to donation of the North Berwick Rescue Squad for the Ambulance, only a two year payment is required. This is the second of two payments.

Budget Committee Recommends: Ought to Pass, \$33,400.00 from Undesignated Fund Balance. Vote 8-0 in Favor.

Article 17: To see what sum the Town will vote to raise and/or appropriate for the Transfer Station.

| Transfer Station | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\frac{\mathbf{I n c} /(\mathrm{Dec})}{1.14 \%}$ |
| :--- | ---: | ---: | ---: |

Budget Committee Recommends: Ought to Pass, $\$ 258,605.00$ with \$133,985.00 from Enterprise Fund. Vote 7-0 in Favor.

Article 18: To see what sum the Town will vote to raise and/or appropriate for Public Works Department.

|  | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ |  | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\underline{\text { Inc/(Dec) }}$ |
| :--- | ---: | ---: | ---: | ---: |
| Winter Public Works | $\$ 150,000.00$ | $\$ 150,000.00$ | $0.00 \%$ |  |
| General Public Works | $\$ 114,725.00$ | $\$ 117,025.00$ | $2.00 \%$ |  |
| Patch | $\$ 2,500.00$ | $\$ 5,000.00$ | $100.00 \%$ |  |
| Salaries | $\underline{\$ 288,810.00}$ | $\underline{\$ 304,550.00}$ | $\underline{5.45 \%}$ |  |
|  | $\$ 556,035.00$ | $\$ 576,575.00$ | $\underline{3.69 \%}$ |  |

Budget Committee Recommends: Ought to Pass, \$576,575.00.
Vote 6-0-1 in Favor.

Article 19: To see what sum the Town will vote to raise and/or appropriate for Debt Service - Road Bond.

| $\mathbf{\$ 1 0 1 9 / 2 0 2 0}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\underline{\text { Inc/(Dec) }}$ |
| ---: | ---: | ---: | ---: |
| $\mathbf{\$ 1 0 5 , 6 1 6 . 0 0}$ | $-1.73 \%$ |  |

Road Bond: $\quad \$ 107,480.00 \quad \$ 105,616.00 \quad-1.73 \%$

Note: This is the eighth payment on the 10 year bond to fund the repair of roads approved at Town Meeting on March 31, 2012.

Budget Committee Recommends: Ought to Pass, \$105,616.00. Vote 7-0 in Favor.

Article 20: To see what sum the Town will vote to raise and/or appropriate for Capital Improvements - Roads.

|  | 2019/2020 | 2020/2021 | $\underline{\text { Inc/(Dec) }}$ |
| :---: | :---: | :---: | :---: |
| Roads - Sidewalks CIP | \$5,000.00 | \$5,000.00 | 0.00\% |
| Roads - Capital | \$292,520.00 | \$294,384.00 | 0.64\% |
|  | \$297,520.00 | \$299,384.00 | 0.63\% |

Budget Committee Recommends: Ought to Pass, \$299,384.00.
Vote 7-0 in Favor.

Article 21: To see what sum the Town will vote to raise and/or appropriate for Capital Improvement - Public Works.

Sidewalk Machine: $\quad \frac{\underline{\text { 2019/2020 }}}{\$ 0.00} \quad$| $\$ 145,000.00$ | $\frac{\text { 2020/2021 }}{\text { Inc/(Dec) }}$ |  |
| :--- | :--- | :--- | :--- |

Budget Committee Recommends: Ought to Pass, \$145,000.00 from Undesignated Fund Balance. Vote 7-0 in Favor.

Article 22: To see what sum the Town will vote to raise and/or appropriate for Capital Improvement - Public Works.

Loader: $\quad$| $\mathbf{2 0 1 9 / 2 0 2 0}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\frac{\mathbf{I n c} /(\mathbf{D e c})}{0.00 \%}$ |
| :--- | :--- | :--- | :--- |

Budget Committee Recommends: Ought to Pass, \$28,670.00 from Equipment Fund. Vote 7-0 in Favor.

Note: This is the last payment on the 4 year lease purchase agreement to fund the purchase of a new loader approved at Town Meeting on April 2, 2017.

Article 23: Shall the Town vote to raise and appropriate the sum of $\mathbf{\$ 1 8 0 , 0 0 0 . 0 0}$ to fund the following real estate transactions, which will be required for the Linscott Road/Route 9 Intersection Relocation Project, and authorize the Board of Selectmen to negotiate and complete these transactions?

- Purchase a .88 acre parcel of land located between Linscott Road and Route 9 (Map 19, Lot 7 - Weaver Property) ("Lot A");
- Convey a 11,500 square foot portion of Lot A to the State of Maine, owner of the abutting property;
- Purchase a . 32 acre parcel of land located on Route 9 (Map 22, Lot 58 - State of Maine Property) ("Lot B");
- Purchase and install a modular home on Lot B; and
- Convey Lot B and the modular home to the current owner of Lot A.

Budget Committee Recommends: Ought to Pass, $\$ 180,000.00$ from Undesignated Fund Balance. Vote 6-0-1 in Favor.

Article 24: Shall the Town authorize the Board of Selectmen to convey a portion of the newly acquired Weaver Property (Map 19 Lot 7 - "Lot A") to the abutting property owner (Map 19 Lot 6 -Healey Property), to remedy the shared boundary line between the parcels?

Budget Committee Recommends: Ought to Pass, Vote 6-0-1 in Favor.

Article 25: Shall the Town vote to accept Deerfield Estates Road as a Town Road?

Budget Committee Recommends: Ought to Pass, effective July 1, 2020. Vote 7-0 in Favor.

Article 26: To see what sum the Town will vote to raise and/or appropriate for General Government Expenses.

|  | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\underline{\text { Inc/(Dec) }}$ |
| :--- | ---: | ---: | ---: | ---: |
| Administration | $\$ 248,230.00$ | $\$ 284,815.00$ | $12.75 \%$ |
| Town Office Salaries | $\$ 177,380.00$ | $\$ 177,200.00$ | $-0.10 \%$ |
| HRA | $\$ 10,000.00$ | $\$ 12,000.00$ | $20.00 \%$ |
| Board of Selectmen | $\$ 5,200.00$ | $\$ 5,200.00$ | $0.00 \%$ |
| Code Enforcement Salary | $\$ 67,045.00$ | $\$ 69,500.00$ | $3.66 \%$ |
| Code Enforcement Administration | $\$ 29,035.00$ | $\$ 32,335.00$ | $11.37 \%$ |
| Tax Assessment | $\$ 59,650.00$ | $\$ 62,000.00$ | $3.94 \%$ |
| Town Manager Salary | $\$ 107,845.00$ | $\$ 111,000.00$ | $2.93 \%$ |
| Town Manager Administration | $\underline{\$ 42,210.00}$ | $\underline{\$ 44,615.00}$ | $\underline{5.70 \%}$ |
|  | $\$ 746,595.00$ | $\$ 798,665.00$ | $6.97 \%$ |

Budget Committee Recommends: Ought to Pass, \$798,665.00.
Vote 7-0 in Favor.

Article 27: To see what sum the Town will vote to raise and/or appropriate for Town Reports.
Town Reports $\quad \frac{\mathbf{2 0 1 9 / 2 0 2 0}}{\$ 5,500.00} \quad \frac{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}{\$ 5,500.00} \quad \frac{\text { Inc/(Dec) }}{0.00 \%}$

Budget Committee Recommends: Ought to Pass, \$5,500.
Vote 7-1-0 in Favor.

Article 28: To see what sum the Town will vote to raise and/or appropriate for Debt Service - Municipal Building Bond. $\underline{\text { 019/2020 }} \quad \underline{\underline{2020} / 2021} \quad \underline{\text { Inc/(Dec) }}$ \$95,915.00 \$95,915.00 0.00\%

Budget Committee Recommends: Ought to Pass, \$95,915.00.
Vote 8-0 in Favor.
Note: This is the fourteenth payment on the 29 year bond to fund the renovations of the Municipal Building approved at Town Meeting on April 1, 2006.

ArTicle 29: To see what sum the town will vote to raise and/or appropriate for Insurance.

| Insurance | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\underline{\text { Inc/(Dec) }}$ |
| :--- | :---: | :---: | :---: |
| FICA For All Employees | $\underline{\$ 110,000.00}$ | $\$ 102,500.00$ | $-7.32 \%$ |
|  | $\underline{\$ 118,500.00}$ | $\underline{\$ 122,100.00}$ | $\underline{3.04 \%}$ |

Budget Committee Recommends: Ought to Pass, \$224,600.00.
Vote 8-0 in Favor.

Article 30: To see what sum the Town will vote to raise and/or appropriate for General Assistance.
General Assistance $\quad \frac{\mathbf{2 0 1 9 / 2 0 2 0}}{\$ 7,500.00} \quad \frac{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}{\$ 5,000.00} \quad \frac{\text { Inc/(Dec) }}{-33.33 \%}$
Budget Committee Recommends: Ought to Pass, \$5,000.00 from Undesignated fund Balance. Vote 7-1-0 in Favor.

Article 31: To see what sum the Town will vote to raise and/or appropriate to cover unanticipated expenses for the 2020 fiscal year.
Unanticipated Expenses: $\quad \frac{\mathbf{2 0 1 9 / 2 0 2 0}}{\$ 5,000.00} \quad \frac{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}{\$ 5,000.00} \quad \frac{\text { Inc/(Dec) }}{0.00 \%}$

Budget Committee Recommends: Ought to Pass, \$5,000.00 from Undesignated Fund Balance. Vote 7-1-0 in Favor.

Article 32: To see what sum the Town will vote to raise and/or appropriate for Town Boards.

|  | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | Inc/(Dec) |
| :--- | ---: | ---: | ---: |
| Zoning Board of Appeals | $\$ 2,000.00$ | $\$ 2,000.00$ | $0.00 \%$ |
| Planning Board | $\$ 6,000.00$ | $\$ 6,000.00$ | $0.00 \%$ |
| Conservation/Agricultural Comm | $\$ 1,000.00$ | $\underline{\$ 1,000.00}$ | $\underline{0.00 \%}$ |
|  | $\$ 9,000.00$ | $\$ 9,000.00$ | $0.00 \%$ |

Budget Committee Recommends: Ought to Pass, \$9,000.00 with \$8,000.00 from Undesignated Fund Balance. Vote 6-0-1 in Favor.

Article 33: To see what sum the Town will vote to raise and/or appropriate for the Parks and Recreation.

|  | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\underline{\text { Inc/(Dec) }}$ |
| :--- | ---: | ---: | ---: |
| Parks and Recreation Commission | $\$ 86,735.00$ | $\$ 91,235.00$ | $5.19 \%$ |
| Community Center | $\$ 23,865.00$ | $\$ 27,440.00$ | $14.98 \%$ |
| Mill Field Operation: | $\$ 5,000.00$ | $\$ 5,000.00$ | $0.00 \%$ |
| Mill Field Festival | $\underline{\$ 5,000.00}$ | $\underline{\$ 5,000.00}$ | $\underline{0.00 \%}$ |
|  | $\$ 120,600.00$ | $\$ 128,675.00$ | $\mathbf{6 . 7 0 \%}$ |

Budget Committee Recommends: Ought to Pass, \$128,675.00 with \$5,000.00 from Undesignated Fund Balance. Vote 7-0 in Favor.

Article 34: To see what sum the Town will vote to raise and/or appropriate for the maintenance of Municipal Cemeteries.

Cemetery Trustees: $\quad \underline{\$ 15,800.00} \quad$| $\$ 15,800.00$ | $\frac{\mathbf{2 0 1 9 / 2 0 2 0} /(D e c)}{0.00 \%}$ |
| :--- | :--- | :--- | :--- |

Budget Committee Recommends: Ought to Pass, \$15,800.00.
Vote 7-0 in Favor.

Article 35: To see what sum the Town will vote to raise and/or appropriate for Cemeteries \& Historical Society.

| $\underline{\mathbf{2 0 1 9} / 2020}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ |  | Inc/(Dec)  <br> $\$ 10,000.00$ $\$ 10,000.00$ |
| ---: | ---: | ---: | ---: |
| $\$ 3,600.00$ | $\$ 3,100.00$ | $\underline{-13.89 \%}$ |  |
| $\$ 13,600.00$ | $\$ 13,100.00$ | $-3.68 \%$ |  |

Budget Committee Recommends: Ought to Pass, \$13,100.00.
Vote 7-0 in Favor.

Article 36: To see what sum the Town will vote to raise and/or appropriate for the D.A. Hurd Library.

Library $\quad$| $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | $\frac{\mathbf{I n c} /(\mathbf{D e c})}{3.96 \%}$ |
| :--- | :--- | :--- | :--- |

Budget Committee Recommends: Ought to Pass, \$262,765.00.
Vote 7-0 in Favor.

Article 37: To see what sum the Town will vote to raise and/or appropriate for Social Services.

|  | 2019/2020 | 2020/2021 | Inc/(Dec) |
| :---: | :---: | :---: | :---: |
| Caring Unlimited | \$1,373.00 | \$1,373.00 | 0.00\% |
| Visiting Nurse Service | \$7,600.00 | \$7,317.00 | -3.72\% |
| York County Community Action | \$2,250.00 | \$2,250.00 | 0.00\% |
| Southern Maine Agency on Aging | \$3,300.00 | \$3,300.00 | 0.00\% |
| Lifeflight | \$500.00 | \$500.00 | 0.00\% |
| MPBN | \$100.00 | \$100.00 | 0.00\% |
| So. Me. Veterans Cemetery | \$1,000.00 | \$1,000.00 | 0.00\% |
| York County Shelters | \$0.00 | \$1,000.00 |  |
| Total | \$17,973.00 | \$16,840.00 | -6.30\% |
| Budget Committee Recommends: Ought To Pass |  |  | Vote |
| Caring Unlimited |  | \$1,373.00 | 6-1 |
| Visiting Nurse Service |  | \$7,317.00 | 6-1 |
| York County Community Action |  | \$2,250.00 | 6-1 |
| Southern Maine Agency on Aging |  | \$3,300.00 | 6-1 |
| Lifeflight |  | \$500.00 | 7-0 |
| MPBN |  | \$100.00 | 5-2 |
| So. Me. Veteran's Cemetery |  | \$1,000.00 | 6-1 |
| York County Shelters |  | \$1,000.00 | 6-1 |
| Total |  | \$16,840.00 |  |

Article 38: To see what sum the Town will raise and/or appropriate for funding outside aqencies:

|  | $\underline{\mathbf{2 0 1 9} / \mathbf{2 0 2 0}}$ | $\underline{\mathbf{2 0 2 0} / \mathbf{2 0 2 1}}$ | Inc/(Dec) |
| :--- | ---: | ---: | ---: |
| American Legion | $\$ 2,500.00$ | $\$ 2,500.00$ | $0.00 \%$ |
| Seacoast Shipyard | $\$ 500.00$ | $\$ 500.00$ | $0.00 \%$ |
| Eastern Trail | $\$ 3,500.00$ | $\$ 3,500.00$ | $0.00 \%$ |
| So Me Reg Planning Comm | $\underline{\$ 2,192.00}$ | $\underline{\$ 2,257.00}$ | $\underline{2.97 \%}$ |
|  | $\$ 8,692.00$ | $\$ 8,757.00$ | $0.08 \%$ |
| BudGET Committee Recommends: OuGHT To PASS |  | Vote |  |
|  |  |  |  |
| American Legion | $\$ 2,500.00$ | $6-1$ |  |
| Seacoast Shipyard | $\$ 500.00$ | $6-1$ |  |
| Eastern Trail | $\$ 3,500.00$ | $7-0$ |  |
| Southern Maine Regional Planning Commission | $\underline{\$ 2,257.00}$ | $6-1$ |  |
| Total | $\$ 8,757.00$ |  |  |

Article 39: To see if the Town will vote to deposit the excess balance of the 2020 fiscal year Excise Tax and all unspent appropriated Excise Tax into the Equipment Fund.

Budget Committee Recommends: Ought to Pass, Vote 8-0 in Favor.

Article 40: To see if the Town will authorize the Board of Selectmen to utilize Undesignated Fund Balance for the unforeseen purchase and/or repair of vehicles and equipment for the current fiscal year not to exceed $\$ 40,000.00$ during the fiscal year.

Budget Committee Recommends: Ought to Pass, Vote 8-0 in Favor.

Article 41: To see if the Town will vote to authorize the Selectmen to accept conditional and unconditional contributions of monetary gifts, property and equipment on behalf of the Town.

Budget Committee Recommends: Ought to Pass, Vote 8-0 in Favor.

Article 42: To see if the Town will vote to certify that the public purpose of the Canal Street Affordable Housing Development District is being met and that the required housing affordability and other conditions of approval, including limitations on uses of tax increment revenues for approved development project costs, set forth in the Certificate of Approval issued by Maine State Housing Authority for the District and the related Affordable Housing Development Program are being maintained.

Budget Committee Recommends: Ought to Pass, Vote 7-0-1 in FAVOR.

Article 43: To see if the Town will vote to approve the appropriation into and the expenditure from the Affordable Housing Development Program Fund of the amounts required by the Credit Enhancement Agreement dated as of December 2006 between the Town and North Berwick Affordable Housing Limited Partnership established by the Town pursuant to the Canal Street Affordable Housing Tax Increment Financing District and the Development Program.

Explanatory Note: The Town voted to designate the Canal Street Affordable Tax Increment Financing District and adopt the development program for the District at the Special Town Meeting held on November 28, 2006.

Budget Committee Recommends: Ought to Pass, Vote 8-0 in Favor.

The polls will be open to act on Article $1 \&$ Article 2, Saturday April 4, 2020 at 8:00 a.m. and close at 1:00 p.m.

The registrar of voters will hold office hours while the polls are open to correct any error in or change a name or address on the voter registration list; to accept the registration of any eligible voter and to accept new enrollments.

Any person who is not registered as a voter may not vote in any election. Hereof fail not make due service of the warrant and return of your doings at the time and place of the meeting.

Given under our hands at North Berwick, Maine, this 17th day of March, A.D. Two Thousand and Twenty.

Selectmen of North Berwick, Maine

Wendy P. Cowan, Chair

Charles Galemmo

Michael D. Johnson, Jr.

Michael D. Johnson, Sr.

Jonathan D. Hall
A true copy
Attest:

Christine Dudley, Town Clerk

## North Berwick <br> County of York <br> March

 2020Pursuant to the following warrant, I have notified the Inhabitants of North Berwick, Maine qualified are therein expressed to meet at the time and place and for the purpose herein named, by posting this day an attested copy of the warrant and amendments to the Zoning Ordinance. A copy of the amendments to the Zoning Ordinance are available in the Town Clerk's office.
at:
Municipal Office
U.S. Post Office

Noble High School
The same being public places within North Berwick, Maine.

## Dwayne G. Morin

Resident, North Berwick, Maine

## Emergency Police/Fire/Rescue

| Municipal Building | $676-3353$ |
| :--- | :---: |
| Town Manager | Ext. \#4 |
| Town Clerk/Tax Collector/Treasurer/General Assistance | Ext. \#1 |
| Code Enforcement Office/Building \& Plumbing Inspector | Ext. \#2 |
| Assessing Agent | Ext. \#3 |
|  |  |
| Highway Department | $676-2750$ |
| Police Department(Administrative calls) | $676-2751$ |
| Rescue Department(Administrative calls) | $676-9417$ |
| Fire Department(Administrative calls) | $676-2611$ |
| Community Center | $676-3207$ |
| Parks and Recreation Office | $676-3206$ |
| D.A. Hurd Library | $676-2215$ |
| Transfer Station | $676-2711$ |
| Water District | $676-3707$ |
| Sanitary District | $676-4000$ |
| MSAD \#60 Superintendent | $676-2234$ |

## OFFICE HOURS

## Clerk/Tax Collector/Treasurer

Mon., Tues. \& Wed. 8am - 4pm
Thursday $1 \mathrm{pm}-7 \mathrm{pm}$
Friday 8am - 1pm

## Assessing Agent

Tuesday and Wednesday
8am - 4pm
Library
Mon., Wed., \& Fri. 9:30am - 5pm
Tuesday \& Thursday 1pm - 7pm
Saturday 9:30am - 1pm
Closed Sunday and Holidays

## Transfer Station

Tues. \& Thurs. 3pm - 7pm
Wednesday Noon - 4pm
Friday 1pm - 6pm
Saturday 8am-4pm
Closed Monday and Sunday
Conservation/Agricultural Comm.
Meetings held Fourth Tuesday 6:30pm

## Town Manager

Monday - Thursday
$8 \mathrm{am}-4 \mathrm{pm}$
Friday 8am-1pm

## Code Enforcement Office

Monday - Thursday 8am - 4pm
Friday 8am-1pm

## Board of Selectmen

Meetings held First and Third Tuesday of the Month 6:30pm

Planning Board
Meetings held Second and Fourth Thursdays of the Month $-6: 30 \mathrm{pm}$

## Parks and Recreation

Mon., Wed., \& Fri. 9am - 3pm
Commission meets First Monday of the month 6:30pm

Cemetery Trustees
Meetings held Third Wednesday of every odd month

## Town of North Berwick

P.O. Box 422 ( 03906
www.townofnorthberwick.org


[^0]:    Stephen C. Peasley. Police Chief

[^1]:    * The majority of the Police Department overtime costs were funded through grants and private service jobs.

[^2]:    * The amounts presented for each fiscal year are for those years for which information is available.

