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## Information Practices of Administrators for Controlling Information in an Online Community of New Mothers in Rural **America**

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# Information Practices of Administrators for Controlling Information in an Online Community of New Mothers in Rural America

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## Information Practices of Administrators for Controlling Information in an Online Community of New Mothers in Rural America

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#### Abstract

Rarely does any empirical investigation show how administrators routinely control information in online communities and alleviate misinformation, hate speech, and information overload supported by profit-driven algorithms. Thematic analysis of in-depth phone interviews with members and administrators of a "Vaginal Birth After Cesarean" (VBAC) group with over 500 new mothers on Facebook shows that the administrators make 19 choices for recurring, authoritative but evolving 19 information-related activities when (a) forming the VBAC group over Facebook for local new mothers. (b) actively recruiting women who had a VBAC or have related competencies, (c) removing doctors and solicitors from the group, (d) setting up and revising guidelines for interactions in the group, (e) maintaining the focus of the group, (f) initiating distinct threads of conversations on the group, (g) tagging experts during conversations in the group, and (h) correcting misinformation. Thirty-eight information practices of the administrators indicate their nine gatekeeping roles, seven of these roles help administrators alleviate misinformation, hate speech, and information overload. Findings also show that the management of members and their interactions is a prerequisite to controlling information in online communities. Prescriptions to social networking companies and guidelines for administrators of online communities are discussed at the end.

**Keywords**: Information control, Network gatekeeping, Information flow, Information practices, Online communities, Facebook

#### Introduction

#### Need to control information in online communities

The uncontrollable spread of misinformation (Singh et al., 2020), hate speech (Alam et al., 2016), and resulting infodemic illustrate a global information crisis (Xie et al., 2020), which justifies the need to regularly control information on social media. Online communities can accelerate this spread of misinformation and hate speech since members of these communities, who experience homophily, social proximity, or have similar concerns, interests, or needs, are more likely to trust each other and the information shared by others in the community (Kitizie, 2017; Lu, 2007; Walther & Boyd, 2002; Wang et al., 2020).

Millions of users worldwide, especially vulnerable populations (i.e., people who are at a disadvantage, suffer from, or need help (Potnis & Gala, 2020)) increasingly rely on online health communities for informational, emotional, and social support (Chuang & Yang, 2014; Erfani et al. 2018; Introne et al., 2020; Pluye et al., 2019; Wang et al., 2015; Westbrook, 2015; Xu et al., 2018). If such users are subjected to misinformation, hate speech, or information overload, it can lead to support gaps and enhance their vulnerabilities (Chi et al., 2020; Crowley & High, 2020; Cutrona et al., 2007).

Considering the rate of creation and spreading of information on social media, algorithm-led automatic detection and prevention of misinformation or hate speech is an obvious solution to this problem (Singh et al., 2020; Wallace, 2018; Wei et al., 2016). However, algorithmic solutions are not accessible, easy to use, or affordable to vulnerable populations in online communities. Algorithms capable of controlling information flow in online communities are concealed as the strategic trade secrets of social networking companies (Heinderyckx, 2015) and profit-driven algorithms support the spread of misinformation, hate speech, and information overload on social media (Vos, 2015; Wallace, 2018).

As a result, the role of the administrators of online communities serving vulnerable populations becomes critical in controlling the flow of information in their communities.

#### Research question

New mothers suffering from emotional, informational, economic, educational, geographical, and health vulnerabilities in rural America represent one of the most vulnerable populations relying on online communities for support. For instance, due to low levels of education, high rates of poverty, and limited access to healthcare services and providers, women from the Appalachian region are historically at risk for poorer health outcomes (Appalachian Regional Commission, 2017). Tennessee, where the Appalachian Mountains cover the East part of the state, ranks 9th worst in the United States for the overall health of women (US Department of Health and Human Services, 2016). High cesarean delivery rates, low birth weight, infant mortality, and other indicators and consequences of new mothers' poor health consistently place Tennessee in the bottom ten states in the US. Hence, three healthcare providers (i.e., a doula, a nurse, and a healthcare researcher) in East Tennessee formed a "Vaginal Birth After Cesarean" (VBAC) group on Facebook in 2009. The mission of the VBAC group is to "provide evidence-based information and education and provide support for women to heal from past birth experiences and to plan for future ones," which would require low or no exposure of vulnerable, new mothers to misinformation, hate speech, or information overload.

Controlling the flow of information that enters from the outside of the online community or is produced and shared by members of online communities is not a one-time event (Barzilai-Nahon, 2009; Wallace, 2018). Hardly any study investigates the routine and non-routine information-related choices and activities, collectively known as information practices (Savolainen, 2008), of administrators for controlling the flow of information in their online communities. Welbers and Opgenhaffen (2018) recommend investigating the norms and routines of administrators of online communities to learn how they select and present information to users. Hence, we investigated the following research question.

 Which recurring and authoritative information practices of administrators of the VBAC group help them control information in the group?

There are several studies useful in automatically detecting and preventing the spread of misinformation or hate speech on social media (Singh et al., 2020), but there is not even a single empirical investigation on how the information practices of administrators help them control information in an online community and can alleviate misinformation, hate speech, and information overload. Our prescription to social networking companies like Facebook and

guidance for administrators of millions of groups on Facebook could enhance the utility of their groups and benefit vulnerable populations relying on these groups for support.

The paper is organized as follows. The next section identifies three gaps in the past research on controlling information and presents "information practices" as a lens to fill in these gaps. The methodology section provides details of data collection and analysis. Findings are situated against the past research in the next section. Theoretical and practical implications along with the conclusion, limitations, and future research are discussed at the end.

#### Literature review

#### Information control

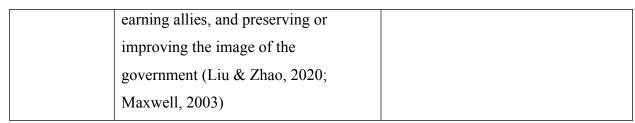
Donohue et al. (1972) conceptualize information control in terms of withholding, transmitting, shaping, manipulating, displaying, repeating, and timing information. Individuals, communities, organizations, and government agencies act as gatekeepers when they control information (Adkins & Sandy, 2020; Agada, 1999; Liu & Zhao, 2020). Drawing upon computational social science (e.g., DiMicco & Millen, 2007; Katell, 2018; Lehtiniemi & Kortesniemi, 2017), information science (e.g., Chatman, 1996; Huang et al., 2014; Hung et al., 2015; Jarrahi & Sawyer, 2015; Kitzie, 2017; Li & Slee, 2014; Sundin & Haider, 2007; Veinot, 2009; Wei et al., 2016), new media (e.g., Hemsley & Nahon, 2014; Ruckenstein & Turunen, 2020), public administration (e.g., Liu & Zhao, 2020; Maxwell, 2003), communication (e.g., Gibbs et al., 2013; Nahon, 2011), and business (e.g., Artandi, 1979; Dinev & Hart, 2005) perspectives, Table 1 lists the specific goals for controlling information and the mechanisms to achieve these goals.

Level	Goals	Mechanisms	
Individual	Protecting privacy (Kitzie, 2017; Li &	Implicit control mechanisms	
	Slee, 2014); Parents and professionals	(Lehtiniemi & Kortesniemi, 2017);	
	like journalists suppressing or	Anonymity (Kitzie, 2017); Not	
	protecting specific information (Potnis	divulging identifying features such	
	& Tahamtan, 2021); Self-	as pictures or real names; Limiting	
	representation on social media (Huang	other users' access to profiles and	
	et al., 2014)	postings (DiMicco & Millen, 2007);	

	Conceal visible signs of illness such as	Opting out of Electronic Health
	HIV-AIDS, manage information about	Record systems (Li & Slee, 2014)
	stigma (Veinot, 2009)	Hide information or lie (Goffman,
		1963); Hide information from others
		who cannot handle it (Veinot, 2009);
		Self-policing, and "selective
		sharing" of information (Gibbs et al.,
		2013)
	Self-protection from the threats posed	Secrecy (e.g., deliberately not
	by outsiders (Chatman, 1996)	informing others) (Chatman, 1996)
	Conserve limited time or energy (Hung	No engagement with others (Wei et
	et al., 2015); Low perceived lack of	al., 2016)
	need for or the lack of utility of	
	releasing information in social	
	networks (Wei et al., 2016)	
	Control security risks (Dinev & Hart,	Not using the Internet for online
	2005)	transactions (Dinev & Hart, 2005)
Community	Special interest groups set or control	Frame issues (Artandi, 1979)
	agendas in society or organizations	
	(Artandi, 1979)	
	Administrators of online communities	Channeling, censorship, security,
	implement network gatekeeping by (a)	adding value, infrastructure, editing
	interacting with members in the	content, and regulating content
	gatekeeper's network, (b) protecting	(Barzilai-Nahon, 2008; Hemsley &
	norms, information, members, and	Nahon, 2014)
	networks from outsiders, and (c)	

	seamlessly carrying out activities and	
	completing tasks on the network	
	(Barzilai-Nahon, 2008)	
	Community leaders wish to comply	Community leaders share limited
	with local policies and government	information (Nahon, 2011)
	laws (Nahon, 2011)	
	Content moderators maintain order and	Monitoring, reviewing, and deleting
	safety on social media platforms	inappropriate content (Ruckenstein
	(Ruckenstein & Turunen, 2020; Suzor	& Turunen, 2020; Suzor et al., 2019)
	et al., 2019)	
	Administrators make knowledge more	Organizing knowledge using threads
	discoverable (Kazmer et al., 2014)	in online communities
	```	
	Contributors to articles on Wikipedia	Modifying Wikipedia articles
	control content for reorganizing it,	(Sundin & Haider, 2007); Editing
	exercising authority, demonstrating	information already broadcast on
expertise, or removing wrong content		social media like WhatsApp (Zhou
	(Sundin & Haider, 2007)	et al., 2018)
Organization	Provide patrons access to relevant	Libraries offer references services, a
	information and knowledge (Potnis et	collection of print and digital
	al., 2018)	content like e-Books, space, and
		access to tools such as computers
		and mobile devices (Yoo & Park,
		2018; Potnis et al., 2017, 2018)
	Gain an economic advantage over	Social networking companies hide
	competitors (Katell, 2018)	algorithms (Katell, 2018)

	Protect the privacy of stakeholders	Organizational policies and legal
	(Jarrahi & Sawyer, 2015)	boundaries prevent employees from
		sharing work-related information on
		social media (Jarrahi & Sawyer,
		2015)
		Ź
	Gain power over when, how, and with	Employees monitor information;
	whom information can be shared in	alienate managers from other
	organizations to become "go-to-	functional areas of the same
	people," powerful players; Avoid the	business (MacKenzie, 2004)
	potential "face-loss" costs	
	(MacKenzie, 2004); Control the	
	allocation and functioning of other	
	resources in organizations (Artandi,	
	1979)	
	Avoid information overload for	Non-profits display key stories on
	website visitors (Given et al., 2013)	their websites to highlight and share
	- 4	their success effectively (Given et
		al., 2013)
		4
	Prevent the spread of hate speech and	Social networking companies can
	fake news (Singh et al., 2020)	deploy algorithms (Singh et al.,
		2020)
Government	National security and defense, the	Diplomacy, espionage, surveillance,
	safety of citizens, the confidentiality of	Internet policing and censorship
	government operations, influencing	(e.g., deleting content from the
	policies and practices of stakeholders,	Internet), and covert operations (Liu
	framing messages, controlling,	& Zhao, 2020; Maxwell, 2003)
	conditioning, or silencing undesired	
	communications on the Internet,	



**Table 1. Information Control: Goals and Mechanisms** 

Three gaps in the literature. Firstly, most of the literature focuses on the activities of gatekeepers for implementing information control mechanisms but rarely reveals the decisions that lead to these activities. For instance, information-seeking models emphasize how gatekeepers like librarians, fulfill the information needs of communities (Chatman, 1985; Oyelude & Bamigbola, 2012; Potnis et al., 2018; Yoo & Park, 2018), which is mostly about the activities of gatekeepers. In the case of online communities, the focus of this paper, administrators serve as gatekeepers by regularly seeking, avoiding, scanning, using, monitoring, and sharing information with members of their communities to channel (i.e., seeking the attention of community members and directing them in a specific direction in or outside of communities), censor (e.g., suppressing objectionable content in communities, blocking users from accessing a network), secure (e.g., managing confidentiality and integrity of information in communities), edit, or regulate (e.g., rules and procedures for controlling information) information (Barzilai-Nahon, 2009; Kwon et al., 2012; McKenzie, 2003; Riley & Manias, 2009). However, the decisions of administrators in different circumstances are seldom revealed and discussed by past research. It is important to address this gap since administrators' informationrelated choices can (a) decide who would benefit from the information in online communities and when, (b) influence the degree of utility of online communities in benefitting members, (c) affect the support gaps in online communities (Crowley & High, 2020), or (d) influence the "churns" of members out of online communities (Wang et al., 2020).

Computational social science relies on centrality measures for studying information control. For instance, "betweenness centrality" measures the extent to which a user lies on paths between other users in a social network and indicates the user's degree of information control in social networks (Freeman, 1978-79). The high betweenness centrality score for a user indicates that it serves as an influencer or information intermediary since most information passes through it in the network (Cho, 2019). However, none of the centrality measures are capable of

identifying the decisions that lead to information forwarding in networks (Hansen et al., 2020). Only the consequences of decisions are captured or studied by social network analysis. This is an important gap to fill in since an information intermediary might not (a) use the same criteria and judgment over time when identifying objectionable content on social networks for suppressing it (Erfani et al., 2018) or (b) always adopt the same ways to block all unwanted members from accessing the network (Mansour, 2020; Nikkhah et al., 2020).

Secondly, studies focusing on the role of decisions in gatekeeping are limited to the entry and movement of items (e.g., food, news) from one part of the channel to another (Bass, 1969; Wallace, 2018). Hence, Shoemaker et al. (2001, p. 233) criticized that gatekeeping should not be "just a series of in and out decisions," but must instead describe the "overall process through which social reality transmitted by the news media is constructed." Shaw (2012) studied interdependent user-based decision processes that build on interactions and proposed centralized and decentralized decision-making in online communities, but hardly any study illustrates the manifestation and consequence of gatekeepers' decisions in terms of activities for controlling information in online communities of vulnerable populations like new mothers in rural America.

Thirdly, a combination of decisions and activities for controlling information in online communities is an ongoing process (Wallace, 2018) but rarely does any study focuses on a collection of routinized information-related habits of administrators of online communities and the non-routine elements (e.g., intermittent social interactions or gatherings in the physical world) of interactions between administrators and members. Hence, Savolainen (2020) advocates for deconstructing information control in terms of the information practices of gatekeepers.

#### Information practices: A new lens for studying information control

Information practice represents a line of research where social and contextual factors are studied by researchers to understand the collective intersubjective and discursive nature of interactions with information (Lloyd, 2010; Talja, 2006). Information practices are grounded in the constructivist perspective (Lloyd, 2010; McKenzie, 2003; Talja, 2006) where the focus is on "social practices, the concrete and situated activities of interacting people, reproduced in routine social contexts across time and space" (Savolainen, 2007, p. 122). This approach is useful in understanding information control as a practice that is constituted through a constellation of information-related choices and activities.

Practice is an activity where individuals socially engage with others (Wilson, 2009). Everyday information practice, a context-specific phenomenon, is drawn from the social phenomenology of Schutz (1964) and represents socially grounded ways of identifying, seeking, using, and sharing information available in print and electronic media including but not limited to newspapers, television, and the Internet (Savolainen, 2008; Wilson, 2009). Individuals' social world shapes and limits their choices and activities (Bourdieu, 1977). Hence, everyday information practices of individuals need to be studied in the context of structures (e.g., the virtual structure provided by social media like Facebook for interactions and social forces (Greyson, 2018) such as the interactions among members (Ruthven et al., 2018) and administrators of a group on Facebook. Rarely has any study approached and examined information control from the "information practices" perspective. This study fills in this theoretical gap.

#### Methodology

#### Data collection

After receiving approval for this study from the Institutional Review Board at our academic institute in the US, two administrators of the VBAC group announced our study on the group, which included the link to the informed consent form (see <a href="https://osf.io/k3h5t/?view\_only=ba3759dd17c6457d882c2d4ba6ea5420">https://osf.io/k3h5t/?view\_only=ba3759dd17c6457d882c2d4ba6ea5420</a>) designed for scheduling phone interviews with us. The form requested members to enter two convenient time-slots of at least 30 minutes on weekdays of their choice, and a phone number to reach them. The form stated that there are no foreseeable risks in participating in this study other than those encountered in everyday life. It assured them of the confidentiality of their recorded phone interviews and that their information will be used for scholarly and educational purposes. We guaranteed and retained their anonymity throughout the extent of the study. The form explicitly stated that if they do not feel comfortable with the recorder, they can ask it to be turned off. All of the participants signed written consent using initials. We also reviewed the consent form with the participants before each interview and all participants provided their verbal assent to participate and be recorded as well.

Within four months, we interviewed 21 out of 515 members of the VBAC group and its two administrators over the phone. Based on the information control literature presented above,

we developed an interview guide (see Appendix A) for conducting in-depth interviews with each interview lasting on average about 35 minutes. The longest interview lasted for about 120 minutes. We used Olympus WS-852 Digital Voice Recorder for recording interviews. We verified the information provided by the two administrators using the experiences and opinions of the group members, and vice-a-versa.

We used oTranscribe, a free software application, to transcribe interviews. All the 23 transcripts had 171 pages 5,243 lines and 70,944 words. To retain the anonymity of participants, we assigned them pseudonyms and de-identified all transcripts to ensure participant confidentiality. As per our data management plan, we stored all data securely in a password-protected account. Sample de-identified interview transcripts can be found at: <a href="https://osf.io/k3h5t/?view\_only=ba3759dd17c6457d882c2d4ba6ea5420">https://osf.io/k3h5t/?view\_only=ba3759dd17c6457d882c2d4ba6ea5420</a>.

#### Data analysis

We adopted the thematic analysis approach developed by Ritchie & Lewis (2003) and used in several recent studies (Adkins & Sandy, 2020; Erfani et al., 2016; Vaismoradi et al., 2013) for analyzing interview transcripts. Key stages involved: (1) familiarization with data, (2) generating initial codes, (3) searching for themes, (4) reviewing themes, (5) defining and naming themes, and (6) producing the final analysis (Nowell et al., 2017).

In the first stage, both authors reviewed interview transcripts for over a month. We documented theoretical and reflective thoughts in an Excel spreadsheet. We created profiles of all participants, which included details such as the number of kids each participant reported, the duration of participants in the VBAC group, their experience of using Facebook, and their primary activities in the group. We thought about potential codes and themes. We kept records of all data field notes, transcripts, and reflexive journals. In the second stage, based on the quotes of participants, we generated initial codes that helped us identify information-related choices and information-related activities of the participants. In the third stage, the linkage between information-related activities with information-related choices of participants helped us propose themes in the form of information control mechanisms. We observed that a single information-related choice was implemented through multiple activities. In the fifth stage, we built a consensus on themes. Appendix B presents the second and third stages of data analysis.

In the fourth stage, we revisited our codes and tested them for referential adequacy by returning to interview transcripts. The same stories and experiences shared by different participants helped us identify and confirm how recurring, authoritative but evolving information practices of the VBAC group administrators (VGAs) helped them control information in the group. We made sure that the information practices identified in this study are the results of the "saturation of data" shared by the interviewees. We confirmed that each theme is saturated and is well represented by many instances in the data (Chengalur-Smith et al., 2021). Our in-depth interviews with administrators of the VBAC group confirmed their common information practices. We have documented the theme naming process. In the sixth stage, we described the process of coding and analysis in sufficient detail. We ensured to have thick descriptions of context. We periodically discussed the reasons for our theoretical, methodological, and analytical choices throughout the study.

Table 2 and Table 3 summarize 19 information-related choices and corresponding 19 information-related activities, which collectively represent 38 information practices of the VGAs. The number of interviewees (i.e., n), who mentioned the information-related choices and information-related activities for implementing the information control mechanisms (i.e., A though H) listed in Table 2 and Table 3, is as follows: A (n = 12), B (n = 6), C (n = 4), D (n = 8), E (n = 15), F (n = 12), G (n = 7), and H (n = 11).

#	Information Control	Information-Related Choices	
	Mechanism	4	
A	Forming the VBAC group	1. Who can access and contribute to the information on the	
	over Facebook for local,	group?	
	new mothers	2. How will members of the group meet? [online and	
		offline]	
		3. What are the prerequisites for accessing and using	
		information? [Members capable of accessing and using	
		the features of Facebook can seek, search, and share	
		information]	
В	Actively recruiting	4. Who must be part of the group?	
	women who had a VBAC		

	or have related	5. Which information must be shared in the group?		
	competencies	[Experiential guidance by mothers]		
C	Removing doctors and	6. Who cannot access and contribute to the conversations in		
	solicitors from the group	the group? [New mothers as the primary member]		
D	Setting up and revising	7. How should group members interact and share		
	guidelines for interactions	information? [By following the guidelines; Without any		
	in the group	negativity and judgment]		
E	Maintaining the focus of	8. What are the characteristics of information that can be		
	the group	shared with the group? [Relevant, scientific information]		
		9. What constitutes irregularity in member interactions and		
		information sharing in the group?		
		10. When and how to intervene?		
F	Initiating distinct threads	11. When can group members share information on which		
	of conversations in the	topics? [Feeds created by Facebook algorithms help the		
	group	group administrators control who will see what		
		information at what time]		
		12. How can members meet information needs by easily		
		locating all the necessary information in the group?		
G	Tagging experts during	13. Who would have the expert information sought by		
	conversations in the group	members?		
		14. Who should be encouraged to share information?		
Н	Correcting	15. Which information needs to be deleted or corrected?		
	misinformation	16. How to correct wrong information?		
		17. Which questions to answer?		
		18. When to answer questions?		
		19. How to answer questions? [Type of information:		
		Scientific; and Mode: Facebook instant messenger, phone		
		calls to members, creating a thread on the group]		
	1			

Table 2. Information-related choices by VGAs

#	Information Control	Information-Related Activities		
	Mechanism			
A	Forming the VBAC	1. Choosing Facebook as an online location for social		
	group over Facebook for	networking		
	local, new mothers	2. Setting up and labeling the group under the brand name		
		VBAC for disseminating information		
		3. Meeting at local, offline locations		
В	Actively recruiting	4. Identifying information seekers and resources (e.g., new		
	women who had a	mothers, experts)		
	VBAC or have related	5. Inviting new mothers to join the group/facilitating access to		
	competencies	them		
C	Removing doctors and	6. Creating a page on the Facebook group for requesting		
	solicitors from the group	doctors to leave the group		
		7. Searching for profiles of doctors to remove them from the		
		group		
		8. Verifying that women interested in joining the group are		
		new mothers and not just health care professionals in the		
		area		
D	Setting up and revising	9. Identifying and establishing policies, rules, and regulations		
	guidelines for	for communicating in the group		
	interactions in the group	10. Revising the guidelines in response to the group dynamics		
E	Maintaining the focus of	11. Actively monitoring information sharing among group		
	the group	members		
		12. Discouraging or suppressing off-topic conversations,		
		advertisements, judgmental opinions, and negative		
		language and tone in the group		
		13. Timely intervention for identifying and resolving		
		distractions and conflicts in the group		
F	Initiating distinct	14. Creating opportunities for members to share information		
	threads of conversations	15. Organizing information, including answers, on the group		
	in the group			

G	Tagging experts during	16. Maintaining records of experts in the group
	conversations in the	17. Invoking experts in the group to participate
	group	in conversations where their expertise is needed
H	Correcting	18. Promptly correcting wrong information posted on the
	misinformation	group using accurate, current, and relevant information
		19. Serving as a source of scientific information for members

Table 3. Information-related activities of VGAs

Table 2 and Table 3 fill in the gaps in the information control literature discussed above.

#### Findings and discussion

All members and administrators who participated in this study were in the range of 24 and 48 years and had at least one child born through the cesarean method. They were part of the VBAC group for at least a year when this study was conducted. Information practices of VGAs helped them implement the following eight information control mechanisms.

#### A. Forming the VBAC group over Facebook for local, new mothers

Information practices of individuals are driven by their intention (Budd, 2005). Since Kelly and Erica, which represent the pseudo names used for VGAs, wanted to build a local community of new mothers in East Tennessee, they decided to leverage the benefits of social media for attracting and connecting with potential members.

To form the VBAC group, Kelly and Erica selected Facebook as a social networking site. Channel type makes a difference in the ability of administrators to share, manage, and use information. For instance, features of Facebook enable members to share private or public messages, like comments, tag photos, and posts, and distribute posts across multiple platforms (Erfani et al., 2017). If Kelly and Erica had selected WhatsApp, PBworks, Google Docs, or Microsoft Teams with different sets of features than Facebook, it could have required them to use different practices for controlling the flow of information in their group. Kelly said: "I decided to go with it [Facebook] because I prefer it over, phone calls, and email. Because we can reach everyone in the group, as opposed to me answering 20 emails or phone calls, and it is pretty common with ICAN but not everybody does it." Populating the VBAC group with new mothers who need and/or can provide support and guidance to other new mothers was the next step.

#### B. Actively recruiting women who had a VBAC or have related competencies

To grow the VBAC group and enhance its utility for new mothers, it was essential to recruit members who could offer experiential or expert guidance to other mothers in the VBAC group. Hence, Kelly and Erica identified and invited active members of support groups for women in their local area to join the VBAC group. Women with diverse backgrounds, skills, and experience at the intersection of social work and healthcare for women were invited to join the VBAC group. They actively recruited mothers who had a VBAC. Ruth said: "I had been going to ICAN meetings since I had moved here seven years ago. And Kelly was a doula. I was a postpartum nurse and lactation counselor. So I wanted to get hooked in with that community because I consider myself a birth advocate, and um then Kelly and I became friends. So, when she started the online group, she invited me [sic]." May also shared a similar experience: "Kelly invited and added me to the group." It was equally important to remove members who could threaten the mission of the VBAC group or discourage new mothers from sharing their struggles or seeking help.

#### C. Removing doctors and solicitors from the group

Gatekeepers work as selectors for the group (Shoemaker, 1991) by limiting the group membership to mothers and prohibiting doctors and other healthcare providers from accessing the group. In the beginning, Kelly and Erica invited everybody interested in and related to offering support to new mothers in East Tennessee to join the group.

Soon after forming the VBAC group, administrators started receiving complaints from the members who did not feel safe sharing their bad experiences with local physicians since there were several local healthcare providers in the group. At about the same time, the national-level Facebook group dedicated to helping new mothers advised the VGAs to let go of providers so that their patients feel safe sharing their stories and seeking advice. Hence, administrators decided to ask the healthcare providers to leave the group by posting an announcement on the group, which shows their evolving but habituated practice in the group (McLaughlin & Vitak, 2011; Savolainen, 2020; Sundin & Haider, 2007; Uski & Lampinen, 2016). Administrators also actively tracked and removed healthcare providers who did not leave. Thus, administrators identified and expanded their core audience to create value for them.

Several members appreciated administrators for actively removing doctors and other solicitors to restrict group membership mostly to new mothers, the core beneficiaries of the group. Jenn said: "I think it was really good that they did not allow people in the group who were not seeking or adding to information. They didn't want people advertising their birth services or birth photography. They kept it a small, tight, intentional group where, um, people could get information about VBACs and not get spammed by people who are likely to use them for birth photography" (Mansour, 2020).

The misalignment between the motivations of network administrators and community members can create one of the biggest hurdles to benefitting members (Coddington & Holton, 2014; Jenkins et al., 2018). In this case, the alignment between the interest of members and the vision of the administrators helped this group grow to over 500 members in East Tennessee.

#### D. Setting up and revising guidelines for interactions in the group

As part of the active management, group administrators established communication norms based on theory and practice. For instance, they sought professional guidance for establishing information policies, rules, and regulations for communicating in the group (Mansour, 2020; McLaughlin & Vitak, 2011; Uski & Lampinen, 2016). For example, Kelly said: "Well I have been to therapy forever. Actually, I have had some help from the Psychology department. They had some printout handouts, of effective communication and listening tools. So, I used those, and ICAN chapter leader training had some more. And, of course, on the Internet [sic]."

While explaining the process of creating guidelines, Kelly claimed: "I did set some pretty firm ground rules that we are here to listen. Listening is very key. I established some significant ground rules about listening and communication so that there is no competition or trauma. In the beginning, I posted articles on how to listen and communicate. That was key in the beginning, but I have to say that, the legacy members, the admins, myself, if we saw posts going in the wrong direction, it just took very gentle guidance to get it back on the right track." Several respondents shared with us that the presentation of the guidelines did not feel abrasive or aggressive and was easily accessible, which is unlike several other groups on Facebook (Mansour, 2020; Uski & Lampinen, 2016).

Immediately after joining the group, new members are introduced to the guidelines. Also, communication rules and guidelines are reminded through multiple posts. Haley shared her experience: "Gatekeepers institutionalized the norms of communication on the VBAC group in a post welcoming new member, in a pinned post, or through a group information section. That is generally the three places I would look for that." Marge also reported: "Well, normally under the info tab they kind of have like, you know, the rules and sometimes they will have different links and attachments and things like that that can be helpful." Opinions of vulnerable populations are often suppressed or ignored on social media (Ruokolainen & Widen, 2020) but the above rules of communication explicitly ask members to respect different opinions and how they react to the opinions. Communication guidelines serve as the lighthouse for group communication.

Several of these rules and regulations were added and adapted since the inception of the group, which shows evolving but structured information practices of the administrators for creating value for members. Mansour (2020) investigated the role of shared information practices of twenty mothers in forming and sustaining an online community on a Facebook group and found that continuously erupted, unmanageable conflicts among group administrators and members forced group administrators to change the norms and rules of communication on the group. In contrast, administrators of the VBAC group proactively, periodically modify the communication guidelines based on their observations of the communications among group members.

#### E. Maintaining the focus of the group

Administrators constantly monitor information shared by members via posts and conversations in the group to maintain the focus of the group. Natalie said: "Admins keep it pretty specific to VBACs and Cesareans information...They are really focused on the topic, and if it wasn't they would nicely steer somebody, somewhere else and say well this isn't on topic, we need to, we are [sic] shutting down this comment or whatever so... It works."

Kelly shared the group effort of administrators to actively monitor information on the group: "My co-leaders and I devised a plan for that if that one of us was out of town, or knew that we had a heavy workload. We would communicate with each other and keep an eye on the group, ... we haven't really had that much drama in the group, because we had the ground rules but there was always somebody keeping an eye on things [sic]. We keep a close watch on the

group every day. I feel like when we are more active, people probably feel less inhibited about sharing." In support, Erica said: "Admins have seen other groups go haywire [laughter]...And they kind of get what we would consider "out of control." We as admins just didn't want that to happen to our group. So we wanted to kind of set up a space that was, you know, people wouldn't jump on we call it piling it on and start bad mouthing people and make people feel bad. And so it was just something we were very cognizant about from the very beginning, and so I think it was seeing and did not want it to happen in our group like it was happening in others [sic]. Kind of been... it is admin heavy, no doubt. We don't have many admins but we all check every single post out. We try and just watch them because they can just get out of control quickly." On average, there are about 200 active members and 70 posts a year on the group.

Administrators' practice of controlling information flow in the group could have a set of negative consequences for the group (Mansour, 2020; McLaughlin & Vitak, 2011; Uski & Lampinen, 2016) but the evidence suggests otherwise, which demonstrates the character, attitude, and intention of the administrators. They are mainly interested in controlling the group for the benefit of the group. For instance, Ciara said: "I hadn't thought about that, I don't know the behind the scenes, maybe they have a real strong admin that starts deleting things if it's inappropriate. Or maybe it's just that... I mean, maybe it's just the women in the group who know exactly what everyone has been through, and just keep it on point. I think the disappointment of not having a vaginal birth that leads you to even trying for a VBAC in the first place might be a uniting factor [sic]. And as far as 'don't pass judgment on me,' you know, I am not going to judge you; you are not going to judge me. We all did everything we were supposed to do, and it did turn out like it was supposed to." VGAs leveraged Facebook's feature to create discussion threads for facilitating the grouping of members with similar interests and organizing relevant information.

#### F. Initiating distinct threads of conversations

Online community administrators must think about the types of content members most want and need, which best provides fodder for the conversations and activities in which such groups are already invested (Coddington & Holton, 2014). Erica said: "It's Cesarean Awareness Month right now. So, I am posting something every day to engage the group. I try to be aware of specific dates. So April is Cesarean Awareness Month, and I thought, hey, it would be cool if I

had so many questions for every day of the month. And I just came up with that. I try to think ahead for what I can do for specific months if this group is quiet. I try and to get it engaged and active again [sic]." Jenn confirmed: "Erica posted 'C-Section moms show us your pictures,' or 'VBAC moms show us your pictures.' You know, purposely valuing every type of experience [sic]." Poppy resonated with a similar experience: "They started with just simply having women tell their birth stories. So, the guidance that I kind of received at first was that you know that this was a safe space to kind of tell what happened and um that you know there is...I guess the guidance I received was that there was power in telling your story [sic]."

Distinct threads create sub-groups in the VBAC group where mothers interested in specific sub-topic related to childbirth are brought together by the group administrators where mothers in similar situations can help each other better understand their situations and how they might address them (Ruthven et al., 2018). With the help of distinct threads in the group, VGAs curate the flow of information (Thorson & Wells, 2016) on the group by creating new opportunities for sharing, remixing, and reposting memories, stories, queries, and responses related to the childbirth of members.

#### G. Tagging experts in the group

Administrators consistently notify and invoke members and experts in the group to participate in conversations through the tagging feature on Facebook. Tagging represents personal requests made by the group administrators to members. Kelly explains her motivation for tagging members of the group: "I think as an admin we kind of know how to get things visual in the group. Whether that's to post something that draws people in asking questions [or] to get people engaged, that's definitely one way. We know that Facebook does change its algorithms all the time. It is sometimes hard to get your stuff up there and out front, so we try to really try and get people engaged, whether that's asking questions [or] asking for experiences. Just so[?] can kind of keep the group active and, you know, on peoples' radar. So, my expertise I guess would be that I understand that if you know[?] have a group that's not very active, it's going to fall lower, lower, lower on the priorities within Facebook's algorithm or whatever... [laughter] So, definitely trying to keep people active is something we definitely do and just you know, [keep] people engaged. And whether that means having people try and put input in [sic] but also we try to contact people and say 'hey'... because a lot of times, especially in this group, a support group, someone will ask a question. Someone asks for a recommendation on... whether

it's a doula or a midwife or whatever [sic]. If that doesn't, you know, show up in people's feeds, then they may not get recommendations. So, then we will tag people and say 'Hey! Did you guys see this?', and just try and make sure it doesn't fall by the wayside."

Tagging enriches conversations in the group since personal requests made by group administrators increase the level of involvement and motivation for the receiver to engage in group conversations (Stefanone et al., 2011). Publicly made personal requests create a sense of exclusivity in the group and prompt the receiver to respond to the requests (Salmon, 1986). Courtney speaks to getting tagged: "When someone tags you in a post and says, 'Hey! can you chime or can you offer this person some insights?' That's definite validation that your viewpoint is respected...And that there is a level of expertise in how you express yourself as well as the background that you have [sic].... Just having someone say, 'Hey, [participant] you exclusively pumped for [how] long again now? What advice would you recommend for new moms over here that is having to exclusively pump and what are some things that helped you out?" And I would tell them products that helped and techniques that have helped me, and it might not help everybody." The next section presents the theoretical and practical implications of the findings.

#### H. Correcting misinformation

Accurate and timely information is of great importance for supporting the information needs and decisions of vulnerable populations (Ruokolainen & Widen, 2020). Empathetic and sensitive content moderators serve as "hidden custodians" when they correct misinformation on social media platforms (Ruckenstein & Turunen, 2020) provided they interpret messages in the context of a whole discussion thread and the history of interactions among members.

Administrators can play a key role in identifying and removing false information on social media. For instance, administrators strategically release information and occasionally correct wrong information on social networks to differentiate themselves from others (Riley & Manias, 2009), thereby earning the reputation of an expert. Several social media platforms including Facebook delegate the task of removing unwanted or inappropriate content to artificial intelligence (AI) systems (Carmi, 2019). However, due to their limited capability to grasp humor, sarcasm, or irony, they unnecessarily delete the content that is not hate speech; they are also not advanced enough to detect and delete misinformation (Caplan et al., 2018; Ruckenstein & Turunen, 2020). Hence, as of 2019, Facebook had hired over 15,000 employees who assess

the appropriateness of the content flagged by users, using a set of algorithms and a set of criteria, for interpreting the content in socio-political contexts and then deleting the "objectionable" content and/or accounts (Dan et al., 2021; Ullmann & Tomalin, 2020). However, Facebook's criteria for classifying content as objectionable remain opaque, unaccountable, and poorly understood (Roberts, 2018; Suzor et al., 2019).

Instead of relying on Facebook's AI systems and teams of human moderators VGAs in our study proactively correct or delete posts with wrong information. Professional expertise in healthcare helps VGAs protect members from misinformation, which demonstrates the need and significance of expert-led interventions in content moderation. Kelly said: "If someone posts wrong information, we make sure to correct or delete that information as soon as possible before it is seen and used by others." VGAs do not necessarily always inform members that their posts are deleted, but occasionally illustrate to members what content is acceptable in their group and why which is considered a "good practice" of content moderation (Suzor et al., 2019). Jenn confirmed: "And there you know, they moderate and look at the information that's provided and can counter things and say. "That's actually something you would want to talk to your doctor about" or "Actually here is the recommendation from the college of gynecology" and you know." Administrators also gently help members find the right information by directing them to appropriate sources online.

Timeliness is an important way of adding value to the service offered by administrators in their online communities (Kwon et al., 2012). VGAs timely provide scientific, accurate, and latest information as an alternative to the wrong information. They often promptly answer member queries on Facebook messenger. Cara praised the administrators: "Admins answer member questions using Facebook messenger." She had reached out to admins: "When I first became pregnant with my fourth, I kind of reached out for some advice. Of what steps I might be able to take next. They helped me a lot." First-time mothers, who participated in a study by Loudon et al. (2015), reported receiving conflicting information from gatekeepers, which was not the case in our study.

#### **Implications**

#### Contributions to network gatekeeping

Administrators of online communities implement network gatekeeping by controlling information in their communities (see Table 1 above). Our study dissects this relationship and empirically confirms network gatekeeping as information practices of gatekeepers. For instance, VGAs (a) create a page on the group for requesting doctors to leave the group, (b) actively search for profiles of doctors to remove them from the group, and (c) verify that women interested in joining the group are new mothers and not just health care professionals in the area. These activities represent the implementation of the censorship mechanism, a network gatekeeping mechanism proposed by Barzilai-Nahon (2008). For maintaining the focus of the group, which represents the editorial mechanism of network gatekeeping (Barzilai-Nahon, 2008), VGAs (a) actively monitor information sharing among group members, (b) discourage or suppress judgmental opinions and negative language and tone on the group, and (c) timely intervene for identifying and resolving conflicts on the group.

These findings confirm that information practices can serve as a theoretical lens for studying the network gatekeeping phenomenon, which has the following implications. There are millions of online communities focusing on social, gender, and health issues. In the future, researchers can leverage Tables 2 and 3, which illustrate network gatekeeping as information practices, to (a) study the positive and negative effects of information-related choices and activities of administrators on members and non-members of their communities and (b) investigate the role of administrators in helping members deal with local, national, or global issues such as public health emergencies (e.g., COVID-19 and Opioid crisis), MeToo movement, and related infodemic (Xie et al., 2020).

Information practices associated with gatekeeping roles and their effects. Traditional models of gatekeeping grounded in the information science literature treat gatekeepers as those who guard and preserve information of communities (Agada, 1999; Metoyer-Duran, 1993) or as agents to gather and disseminate information (Sturges, 2001). Kurtz (1968) envisioned gatekeepers as individuals who are part of multiple cultures and exchange and share information that links people from these different cultures to solve contextual problems. Gatekeepers were also seen as someone who preserves cultural ethos and values (Metoyer-Duran, 1993), with empirical studies conducted for identifying gatekeeping in ethnic minority communities and the way they exchange and share information (Tricarico, 1986).

However, none of these studies identify the information-related choices that lead to information-related activities for implementing gatekeeping roles (e.g., guards, preservers, agents). Librarians and social workers serve as information intermediaries and gateways of knowledge (Oyelude & Bamigbola, 2012), but every librarian or social worker would not make the same choices or engage in the same activities to perform their roles (Yoo & Park, 2018).

Table 4 informs network gatekeeping research by revealing how the combination of 19 information-related choices and corresponding 19 information-related activities of the administrators of the VBAC group helps them (a) implement eight information control mechanisms, and hence (b) play the following network gatekeeping roles: (1) Founder: the one who starts the group that interacts online and offline, (2) Access controller: the one who controls access to the group by removing doctors and solicitors from the group, (3) Disciplinarian: the one who disciplines the group to suppress negativity and judgment, (4) Monitor: the one who monitors irregularities in member interactions, (5) Arbitrator: the one who promptly arbitrates conflicts among members, (6) Promoter: the one who promotes experts or experienced members during member interactions, (7) Information organizer: the one who organizes information, (8) Editor: the one who edits information, including correcting misinformation, and (9) Information provider: the one who provides scientific information. Table 4 also shows that there is a Manyto-Many relationship between the information control mechanisms and network gatekeeping roles. For instance, one information control mechanism (e.g., E. Maintaining the focus of the group) can help VGAs play more than one network gatekeeping role (e.g., Monitor and Arbitrator) and one network gatekeeping role (e.g., Access Controllers) can be represented by more than one information control mechanisms (e.g., B. Actively recruit women who had a VBAC or have related competencies and C. Remove doctors and solicitors from the group).

Information practices of VGAs		Information control	Network	Primarily
Information-	Information- —	mechanism —	<b>→</b> gatekeeping –	→ alleviates
related choices	related activities		role	
from Table 2	from Table 3			
1, 2, 3	1, 2, 3	A. Forming the	Founder	-
		VBAC group over		
		Facebook for local,		
		new mothers		

4, 5, 6	4, 5, 6, 7, 8	B. Actively recruiting	Access	Information
		women who had a	controller	overload
		VBAC or have		
		related competencies		
		C. Removing doctors		
		and solicitors from		
		the group		
7	9, 10	D. Setting up and	Disciplinarian	Hate speech
		revising guidelines		
		for interactions in the		
		group		
8	11	E. Maintaining the	Monitor	-
9, 10	12, 13	focus of the group	Arbitrator	Hate speech
11, 12	14, 15	F. Initiating distinct	Information	Information
		threads of	organizer	overload
		conversations in the		
		group		
13, 14	16,17	G. Tagging experts	Promoter	Misinformation
		during conversations	0,	
		in the group	4	
15, 16	18	H. Correcting	Editor	Misinformation
17, 18, 19	19	misinformation	Information	Misinformation
			provider	
1			1	i .

Table 4. Information practices for alleviating information overload, hate speech, and misinformation

Seven out of nine network gatekeeping roles help VGAs alleviate information overload, hate speech, or misinformation. For instance, past research shows that female administrators are 70% less likely to arbitrate conflicts or edit information in online communities compared to male administrators (Hergueux et al., 2021). Table 4 above shows that if female administrators make information-related choices #7, 9, and 10 and undertake corresponding information-related

activities, then they can emerge as disciplinarians and arbitrators, which helps them reduce hate speech in the group. Due to the information-related choices such as #5 and 11 in Table 2 above and corresponding information-related activities in Table 3 above, VGAs serve as access controllers and information organizers, which helps them alleviate information overload in the group. Information-related choices # 13, 14, 15, 16, and 17 and corresponding information-related activities, i.e., when VGAs promote experts in the group and edit and provide scientific information, they minimize the spread of misinformation in the group. This finding is in line with the past research on content moderators of online communities (e.g., Gallus & Bhatia, 2020). Table 4 also suggests that each network gatekeeping role (e.g., Founder, Monitor) does not always alleviate information overload, hate speech, or misinformation.

When VGAs play any of the first six network gatekeeping roles (i.e., founder, access controller, disciplinarian, monitor, arbitrator, and promoter) they can manage members and interactions, whereas the last three roles help them control information. Thus, the management of members and their interactions emerges as a prerequisite to controlling information in online communities. This finding is a major theoretical contribution of our study to the information control literature.

Due to the authority vested by Facebook, VGAs can carry out some of the activities (e.g., adding new members to the group, removing members from the group) and corresponding roles. Also, technology features of Facebook (e.g., tagging and threading) enable administrators to organize information in the group. Thus, technical features of social media influence the ability of administrators to play the nine roles.

#### Prescription to social networking companies

Findings guide social networking companies like Facebook in letting someone become and remain an administrator of online communities.

1. Develop criteria for determining who is suitable to become an administrator. Sample criteria could include the mission of the group, subject matter expertise of potential administrators, their values, and their standards of acceptable interactions and information exchanges among group members.

- 2. People interested in becoming administrators can be asked to complete a short quiz that will test them using the above criteria. People who score above a cutoff score would be allowed to start or administer an online community. People who are likely to allow hate speech and/or misinformation in their groups should not be permitted to become group administrators.
- 3. Build a rating system for members to assess and rate the performance of their group administrators. Group administrators can be rated for various information practices implemented when playing the gatekeeping roles listed in Table 4 above.
- 4. The ratings of group administrators can serve as one of the indicators of the "well-being" of the group and can help people interested in joining the group to make a better-informed decision. Social networking companies can categorize groups based on the ratings of group administrators. For instance, if group administrators are rated as 1 (on a scale of 1 to 5) by members of the group, then this group can be marked as red. If group administrators are rated as 4 out of 5 by members of the group, then this group can be marked as green. Social networking companies can determine the threshold ratings of group administrators for classifying groups into red, yellow, and green categories.
- 5. Social networking companies can ask aspiring or current group administrators to play the roles of (a) access controller and information organizer to minimize information overload in the group, (b) disciplinarian and arbitrator to keep a check on hate speech in the group, and (c) promoter, editor, and information provider to lessen the spread of misinformation.
- 6. Social networking companies can inform group administrators that ways to implement any of the network gatekeeping roles would influence the degree of outcomes. Based on Table 4, companies can suggest sample information practices for implementing various gatekeeping roles.

#### Guidelines for administrators of online communities

In the backdrop of user "churns" in online communities (Wang et al., 2020), information practices of VGAs can guide administrators of other online communities to better interact with and retain members.

VGAs do not exhibit several information practices documented by past research on online communities. For instance, Kazmer et al. (2014) found that medical providers,

researchers, and patients collectively created and distributed authoritative knowledge on the PatientsLikeMe discussion forum to help members deal with neurodegenerative conditions. In contrast, in response to the need and complaints of new mothers, VGAs removed doctors from the group, which demonstrates a high level of primary-audience-centered information service in the group. Mansour (2020) reported that rigid communication guidelines spark arguments and conflicts between administrators and members of support groups on Facebook, forcing members to leave the group. VGAs are not rigid about the communication rules and guidelines on the group; rather the guidelines evolve to accommodate member needs and in response to situations in the group. Unlike other social networks of new mothers (Loudon et al., 2015; Papen, 2013), new members are not forced to introduce themselves or share personal stories. VGAs are strict in enforcing the established communication guidelines, but, due to their empathetic nature, they let members receive information passively, which provides a conducive environment for introverted mothers to stay in and benefit from this group. Group administrators can reprimand or attack members who violate communication norms or post false information on Facebook groups (McLaughlin & Vitak, 2011; Uski & Lampinen, 2016). In contrast, VGAs gently guide members who post wrong or irrelevant information; they delete those posts and politely warn or remind members of the guidelines of posting information with scientific evidence. Withholding information is a common practice among administrators of online communities (Wallace, 2018), instead, VGAs promptly answer member queries and invite experts in the group to chime in.

However, not all information practices of VGAs benefit new mothers. For instance, due to the selection of Facebook as an online space by VGAs, new mothers in rural Appalachia, who are unable to access Facebook, can be deprived of the information and support offered by the group. Facebook allows users to hide their identity, which is a type of information control (Kitzie, 2017) that can encourage the sharing of misinformation and attacks on the group. The inability of the VBAC group members to use features of Facebook prevent them from searching for information in the group. Some study participants complained to us about their inability to locate information in the group when they needed it the most. Administrators of online communities need to be aware of the level of technical competencies of the population they wish to serve and offer training to members for using features of the social media platform upon which the community is built.

#### Conclusion, limitations, & future research

Study findings illustrate the utility of the "information practices" lens as a complementary approach to existing multidisciplinary perspectives, for better understanding and explaining administrators' information control in online communities. This study contributes to the "choices-activities-mechanisms-roles-effects" linkage to study information control (see Table 4 above). We conclude that the ability of administrators to alleviate misinformation, hate speech, and information overload through information control depends on their vision (e.g., to educate and support new mothers in rural Appalachia), subject matter expertise (e.g., academic background and work experience in healthcare), values (e.g., courage to remove doctors from the group, connecting information seekers and experts, spreading knowledge, encouraging diversity of topics and viewpoints), 38 information practices (see Tables 2 and 3 above), including acceptable standards of member interactions (e.g., no fights, no attacks, no drama, no judgments) and information exchanges (e.g., intolerance for unscientific information), and the use of the group by members. We illustrate how administrators of Facebook groups can leverage the authority vested in by and technical features of Facebook, to minimize misinformation, hate speech, and information overload supported by profit-driven algorithms of Facebook for group members.

#### Limitations

Findings should be interpreted with caution since this study relies on a non-probabilistic, convenient sample of new mothers in the VBAC group. This study is not longitudinal. Future research would benefit from studying information practices across a long period in an online group for the following reasons. Technical features of Facebook (e.g., algorithms used by the company to detect hate speech and misinformation) keep on changing. Since some of the information practices and roles of administrators depend on the features of Facebook, some of the study findings might not be relevant in the future. For instance, in the future, if Facebook automatically starts flagging off-topic and meandering threads of conversations among group members, it could eliminate the need for some of the information practices of VGAs to maintain the focus of conversations in the group. In the future, if Facebook lets administrators quarantine group members who spread hate speech or misinformation, administrators might start implementing new information practices. Hence, longitudinal studies can help researchers track

the effect of changing technical features on the evolving information practices of administrators of online communities.

#### Future research

VGAs have dedicated themselves to serving members of their group for over 11 years. Future research can investigate the nature of volunteer labor in online communities and its role in sustaining such communities. Each social media platform has unique algorithms, frontend features, and the rights provided to administrators and members of online communities. Hence, it would be useful to compare and contrast the role of these unique features in shaping the decisions, activities (e.g., moderating content in online forums), and roles of administrators and members to alleviate misinformation, hate speech, and information overload on distinct social media platforms. Future studies can also test the role of administrators' ability to alleviate misinformation, hate speech, or information overload, in growing and sustaining online communities.

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## Appendix A. Abridged Interview Guide

- 1. How did you learn about the VBAC group on Facebook?
- 2. Why did you decide to be part of this group?
- 3. How long have you been part of this group?
- 4. How was your experience at the beginning?
- 5. How did you learn about the norms or rules to communicate in the group?
- 6. Do you meet any of the group members in person? Did you talk to any member over the phone? If yes, why? How frequently?

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- 7. Do you see any sub-groups in this group? How so?
- 8. How did you help others? What is your expertise?
- 9. What types of information do you come across in this group?
- 10. How do you typically search for information on the group?
- 11. What factors influence your decision to use information shared in the group?
- 12. Why do you think members share their experiences/opinions with others?
- 13. Who would you consider an expert on this Facebook group?
- 14. What are the top-3 primary benefits of being part of this group?
- 15. Why did you decide to continue using this group?

## **Appendix B. Illustration of Thematic Analysis**

Sample Quotations from	Sample,	Sample Choices (in	Themes
Interview Transcripts	Initial Codes	<b>Table 2) &amp;</b>	→ (Information
		Corresponding	Control
		Sample Activities	Mechanisms)
		(in Table 3)	
I decided to go with Facebook	Who will meet?	[Choice] How will	Forming the VBAC
because I prefer it over phone	Where will they	members of the	group over Facebook
calls, and email. Because we	meet?	group meet?	for local, new
can reach everyone in the			mothers
group, as opposed to me	Meeting online,	[Activity] Choosing	
answering 20 emails or phone	Facebook as a	Facebook as an	
calls, and it is pretty common	social networking	online location for	
with ICAN but not everybody	platform	social networking	
does it.	Face-to-face		
	meetings, Physical		
	location	),	
		4.	
I was so petrified that no one		[Activity] Meeting at	
would show up and instead it		local, offline	
was the complete opposite. I		locations	
believe the first meeting we			
had was like, it was actually			
one of the largest meetings.			
We had 25, 27 people.			
When I told Erica that I was	Who can be a	[Choice] Who can	Actively recruiting
pregnant and really worried	member? Who can	access and contribute	women who had a
about having a VBAC, she	be invited?	to the information on	VBAC or have
was really great. She sent me		the group?	related competencies
an invite to the group. When			

she sent me that, it just of all	Pregnant women,	[Activity] Inviting	
fit into place.	Invitation	new mothers to join	
		the group/facilitating	
		access to them	
So at that point, we made a	Whom to remove?	[Choice] Who cannot	Removing doctors
public page to remove doctors	How to remove	access and contribute	and solicitors from
from the groupit was tough.	doctors?	to the conversations	the group
		in the group?	
	Identifying	[Activity] Creating a	
	members who are	Facebook page for	
	not the primary	removing doctors	
•	audience of this	removing doctors	
	group, Removing		
	existing members		
	existing members		
I have had some help from the	What are the pre-		Setting up and
psychology department, they	existing best	[Choice] How should	revising guidelines
had some printout handouts,	practices? What	group members	for interactions in the
of effective communication	can the VBAC	interact and share	group
and listening tools so I used	group learn from it?	information?	
those.	Prior guidance, Not		
	reinventing the		
	wheel, Help from	[Activity]	
	others	Identifying and	
		establishing policies,	
I did set some pretty firm	Significance of	rules, and regulations	
ground rules that we are here	policing	for communicating	
to listen, listening is very key,	communication,	in the group	
set some up some ground rules	Ground rules for		
about listening and	communication		

communication, to not have			
competition for trauma, so we			
did have some significant			
ground rules. At the			
beginning, I posted articles on			
how to listen and			
communicate.			
I think it was seeing other	How to avoid	[Choice] What	Maintaining the
groups go haywire and did not	problems	constitutes	focus of the group
want it to happen in our group	experienced by	irregularity in	
like it was happening in	other groups?	member interactions	
others. Kind of been it is		and information	
admin heavy, no doubtI		sharing in the group?	
have explained this before to			
you, that there are several	Responsibility of	[Activity]	
admins and we literally check	admins for	Monitoring	
every single post out. We try	controlling member	information sharing	
and just watch them because	interactions	by members	
they can just get out of control		<b>-</b>	
quickly.			
		4	
Once, I reminded all: "Hey	At what point do	[Choice] When and	
guys, just a friendly reminder	administrators need	how to intervene?	
that advertising is not allowed	to intervene?		
on the group page. Any ads or	Which words can		
related content will be deleted	be used for	[Activity]	
by an admin. We are all here	intervention?	Discouraging or	
to provide support and	Activities not	suppressing	
comfort to one another, so let's	allowed in the	advertisements	
keep that going!"	group, Reminders		

I have to say that, the legacy	Immediately	[Activity] Timely	
members, the admins, myself,	stopping off-topic	intervention for	
if we saw posts going in the	discussions	identifying and	
wrong direction, it just took		resolving distractions	
gentle guidance to get it back		in the group	
on the right track.			
There are lots of threads, there	How to make	[Choice] How can	Initiating distinct
is a file section within the	information	members easily	threads of
group if you are looking for	accessible? Which	locate the necessary	conversations
something data-related or	labels to use for	information in the	
some links. About sources,	making information	group?	
that's a good place to go. They	searchable?		
also provide a lot of provider			
information, as far as being	Arranging	[Activity]	
able to go to a doctor and get	information as per	Organizing	
more information.	the topic and	information	
	member needs,		
	Sorting information		
	in the group	<i>L</i> .	
		(O)	
I would say leaders were just	How to define and	[Choices] Who	Tagging experts in
right on top of it and they kind	identify experts?	would have the	the group
of tagged other people who	What information	expert information	
had been in other situations.	can they provide?	sought by members?	
They just knew exactly what I	Asking experienced	Who should be	
was asking and then knew	members to share	encouraged to share	
who to point me to for that	experiences	information?	
information.			
Someone will ask a question,		[Activity] Invoking	
someone asks for a		experts in the group	

recommendation on	Seeking	to participate in	
whether it's a doula or a	recommendations	conversations where	
midwife. So then we will		their expertise is	
sometimes tag people and say		needed	
"Hey! Did you guys see this?"			
And just try and make sure it			
doesn't fall by the way side.			
Information by the	Deciding and	[Choice] How to	Correcting
administrators is reliable and	applying criteria for	answer questions?	misinformation
there are science references	selecting		
attached to it. References that	information	[Activity] Serving as	
aren't like Mother Jones or	sources, Scientific	a source of scientific	
gaga.org.	publications,	information for	
	Exploring	members	
	information in		
	scientific		
	publications, Not		
	relying on any	),	
	random websites	<b>L</b> .	
	for information		