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Role of Energy Security in Homeland Defense: Understanding the Threat



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The Strategic Setting



- Why Homeland Security?
- Proximate Threat
- Systemic Threat

Are Future Attacks Inevitable?

- Access to High Energy Systems Ubiquitous
- Cycles of Terrorism
- Broken Soldiers
- End of Cold War
 - Middle East in Political and Social Stasis
- Saudi Civil War
 - Corrosive effect of oil
 - Sunni-Shia tensions
- Skill Revolution

Strategic Importance of Homeland Security

- 1. Save Lives & Infrastructure
- 2. Global & Local Politics is the Target
- 3. Prevent Unwanted Transformation of U.S. Society
- 4. Prevent Escalation of GWOT
 - Prevent Unintended Consequences and Systemic Effects
- 5. Liberate Information/Skill Revolution from the Dead-Hand of Bureaucracy, Organizational Culture

The Proximate Threat



Why Attack Energy Systems?

- Immediate Prospect of Death and Destruction
 - By definition, "high-energy" systems
 - Use local materials to cause damage
- Economic & Social Disruption
 - Create Ripple/Synergistic Effects
- Destroy Critical Nodes
 - Transportation (Pipelines, Port Facilities)
 - Production Bottlenecks (Oil refineries)

Who is the threat?

• International Terrorism

- Although unclear if they direct attacks to maximize damage
- Domestic Extremists
 - Environmentalists
 - Anti-globalization
 - Anti-government





The Challenge: Better I&W

- Expectation of Specific/Accurate Warning on Part of Policymakers
- Debate turns on Esoteric Issues
 - Often Technical in Nature
- Rationality Bias
- Lack of Cultural Awareness

- Need Net Assessment
 - Asymmetric attacks directed at Weaknesses, not Strengths
 - Does I&W inherently involve policy assessment?
 - Does I&W Account for Principal-Agent Problem
- Exquisite Problem of Victory
 - Underlying Problem Behind Iraq NIE

• Threats

How Does I&W Address Our Problems

– Capabilities Limited

- Few/Weak Signals

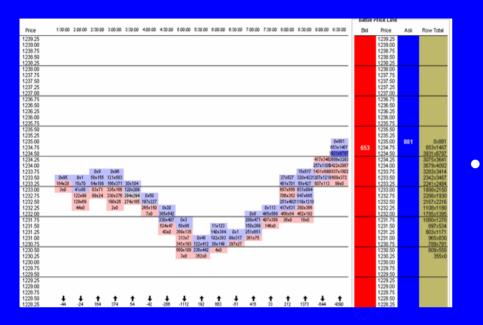
- Operations Undertaken on Finest of Margins
- Directed at Our Weaknesses, Not Strengths
- Focus Collection and Analysis
 - Is Threat Directed At Opponent's "Named Areas of Interest"
 - Generate "Deep Indications and Warning" -- LA Terrorism Early Warning Group Approach
- Detect Anomalies
 - Evidence of Deception
 - Deception Based on Appearing Normal Blending In
- Response
 - Small Changes in SOP can derail threats
 - Small Changes in SOP can overcome Rationality Bias
 - Small Changes in SOP can overcome Response Bias

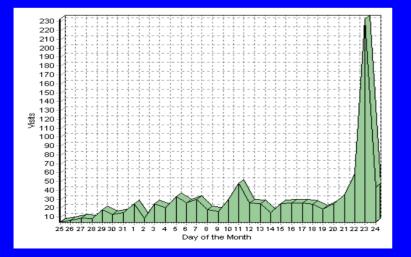
Systemic Threat: Militarization of Energy Security



How Fragile is the Market?

- War Does Not Pay Market is most efficient way to allocate resources
- Will Access To Energy Supplies be based on Armed Struggle?
 - High Energy Prices Necessary but not Sufficient to Produce change
- Commitment to Market Mechanisms might be weak.
 - E.g., what is China's Commitment to the Market
- Militarization of energy security might occur when insults take place in a context in which the stability of energy supplies is recognizably at risk





Market

- Prices in almost any market demonstrate three basic tendencies: shortterm volatility, mediumterm momentum, and long-term reversion to the mean.
- Reversion to the mean is key

Possible Catalysts for Catastrophic Breakdown

- 1. Direct seizure of energy assets by military means.
- 2. Destroying energy assets to deny their use to competitors.
- 3. Military confrontation arising from competitive efforts to identify and exploit new energy resources
 - on the high seas, where legal claims of sovereignty are absent;
 - in archipelagic regions like Southeast Asia, where they are routinely contested;
 - in Antarctica, where they are subject to a treaty regime whose resilience has never been seriously tested.

Possible Catalysts for Catastrophic Breakdown

- 4. Indirect control of energy assets through the creation of puppet states.
- 5. Military overthrow of governments whose outlook or conduct are deemed to be important to the functioning of energy markets.
- 6. Military protection of (or attacks upon) the energy production and transportation infrastructure, including oil fields, refineries, pipelines, port facilities, etc.
- 7. Protection of (or attacks upon) international straits and archipelagic waters through which energy assets move.

Possible Catalysts for Catastrophic Breakdown

- 8. Intervention to defend governments of energy-producing states against internal upheaval, on terms that incite suspicion among other market participants.
- 9. The development of exclusive energy trading blocs based upon commitments of mutual defense, and reminiscent of the systems of "imperial preference" that existed before 1945.
- 10. The conveyance of major military assets to regional energy producers in exchange for preferential market treatment, or with a view to enabling them to impose themselves upon neighboring states.

Responding to the Threat to Energy Markets

- Military Intervention to Preserve Markets
 - Although Likely to Increase Uncertainty
- Protect Infrastructure
- Reduce Dependency
 - Increase Freedom of Action
 - Reduce Vulnerability of Market itself by preserving some excess capacity
 - Accept Political Change to Preserve Market



Conclusion

• Better I&W

- Force Analysts to Think Realistically about Threats
- Force Analysts and Policymakers to Confront Bad News in a Constructive Way
- Focus Collection and Analysis
- Proportionate Response to Threat Assessment
- Strategic Perspective
 - MKT itself is the ultimate domestic and global targets
 - Protect against Systemic disruption of MKT
 - What Role Does HLS Play in Protecting MKTS