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### Class Syllabus - MS113 United States Defense Establishment

Andrew L. Kushner

*Department of the Army, Third ROTC Region*

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DEPARTMENT OF THE ARMY  
US ARMY THIRD ROTC REGION, SENIOR PROGRAM  
WICHITA STATE UNIVERSITY  
WICHITA, KANSAS 67208

MS 113

Fall Semester

COURSE SYLLABUS  
UNITED STATES DEFENSE ESTABLISHMENT

1. Scope. MS 113 is a one credit hour course which introduces the student to the military as an instrument of national security policy and to the use of force in international politics. United States governmental structures with their associated functions are examined as to their roles in the national security decision-making process, with emphasis on how the Department of Defense functions with respect to current national security issues. The student is also introduced to some basic military skills and to some customs and traditions of the military services. Finally, some fundamentals of military leadership are examined.

2. Administrative Instructions.

a. Students are expected to attend all scheduled classes including all leadership laboratory sessions. If you are unable to attend a particular class, notify your instructor prior to the meeting of that class.

b. No uniforms will be issued to Basic Course students except for those participating in ROTC extracurricular activities such as the Wichita Ranger Program. In such cases, see your instructor to arrange for uniform issue. Otherwise, civilian clothing will be worn to all classes including leadership laboratories.

3. Texts. All texts used in this course will be provided by the Department of Military Science.

4. Evaluation. The ROTC grade, like any course grade, is important to you as a student. The grade is also important in all personnel actions connected with the ROTC program. Listed below are the areas from which your grade will be determined:

<u>AREA</u>	<u>PERCENT OF GRADE</u>
Class Participation	10
Leadership Lab Participation	10
Daily Quizzes	25
Mid Term Exam	25
Final Exam	30

5. Leadership Laboratories.

<u>SUBJECT</u>	<u>LOCATION</u>	<u>DATE/TIME</u>
Social Mixer/Rappelling Clinic	Armory	5 Sep/1230-1430
Float Trip	Little Arkansas River	29 Sep/0800-1100
Missile Site Tour	McConnell AFB	2,9 or 16 Nov/ 1230-1700
M16 Rifle Firing	McConnell AFB	10 Nov/0800-1300

6. Office Hours. I strongly encourage each student to feel absolutely free to stop by my office at any time during the work day. If I am unavailable because of classes, PT, meetings, etc., other cadre people will be happy to provide assistance.

1 Incl  
Course Outline



ANDREW K. KUSCHNER

LTC, IN

Professor of Military Science

MS I Instructor/Advisor

DEPARTMENT OF THE ARMY  
U S ARMY THIRD ROTC REGION, SENIOR PROGRAM  
WICHITA STATE UNIVERSITY  
WICHITA, KANSAS 67208

MS 113

COURSE OUTLINE

Fall Semester 1979

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
1	27-31 Aug	Introduction to Military Science	None
2	3-7 Sep	The World Scene	Handout
3	10-14 Sep	The U. S. Government and National Security	Handout
4	17-21 Sep	The Total Army and ROTC	Handout
5	24-28 Sep	Rappelling	None
6	1-5 Oct	Army Physical Fitness Training	Handout
7	8-12 Oct	MID TERM EXAM	All Previous
8	15-19 Oct	Leadership Fundamentals	Chap 1, FM 22-100
9	22-26 Oct	Principles of Leadership	Chap 2, FM 22-100
10	29 Oct - 2 Nov	Marksmanship Training	FM 23-9
11	5-9 Nov	Marksmanship Training	FM 23-9
12	12-16 Nov	Leadership - Human Behavior	Chap 5, FM 22-100
13	19-30 Nov	Leadership - Values and Attitudes	Chap 6, FM 22-100
14	3-7 Dec	Introduction to Land Navigation	Para 5, FM 21-26
15	10-13 Dec	Course Review	All Previous
16	14-20 Dec	FINAL EXAM	All Previous

DEPARTMENT OF THE ARMY  
U S ARMY THIRD ROTC REGION, SENIOR PROGRAM  
WICHITA STATE UNIVERSITY  
WICHITA, KANSAS 67208

MS 114

Spring Semester 1980

COURSE SYLLABUS

INTRODUCTION TO LEADERSHIP AND MANAGEMENT

1. Scope.

a. Academic Work. MS 114 is a one credit hour course which introduces the student to leadership, the art and science of influencing human behavior toward the accomplishment of organizational goals. The student is further offered the managerial concepts and principles of planning, organizing, coordinating, directing and controlling resources such as people, time, materiel, and money in support of goal accomplishment. This course therefore contains the synthesis of the twin job responsibilities of the organizational head; the direct leader function, and the indirect manager function. One hour per week, for a total of 15 hours, is allocated to academic work.

b. Leadership Laboratories. An additional 15 hours is allocated to the development of individual skills which supplement leadership instruction in the classroom. These additional hours are scheduled throughout the semester by arrangement and are a graded portion of the course. Further information is provided below.

2. Administrative Instructions.

a. You are expected to attend all scheduled classes including the 15 hours of arranged leadership laboratories. If you are unable to attend a particular class, notify me prior to the meeting for that class.

b. No uniforms are issued to MS 114 students unless you are a participant in an ROTC sponsored extracurricular activity (Wichita Rangers or Pershing Rifles). In such case, see me to arrange for uniform issue. Wear civilian clothing for class and all leadership laboratories.

3. Texts. All books used in this course will be provided by the Department of Military Science and must be returned at the end of the semester unless you terminate the course sooner.

4. Evaluation.

<u>Area</u>	<u>Percent of Grade</u>
Leadership Laboratories	25
Class Participation (includes quizzes)	20
Mid Term Exam	25
Final Exam	30

5. Leadership Laboratories. Regulations of both WSU and the Department of Army require 30 contact hours per semester for this course. There are a number of ways to satisfy the requirement for the additional 15 hours.

a. Participation in one of the following ROTC extracurricular activities for at least 15 hours.

- (1) Pershing Rifles.
- (2) Rifle Team.
- (3) Wichita Rangers.
- (4) Color Guard.
- (5) Orienteering Team.

b. Participation in the following:

- (1) Ski Camp, 8-9 February (weather permitting) (an additional fee of about \$10 will be charged for equipment rental). 8 hours credit.
- (2) Basketball Tournament, 16-17 February. 8 hours credit.
- (3) Mountain Camp, 29 February - 1 March. 8 hours credit.
- (4) Field Training Exercise/Helicopter Flight, 28 March. 8 hours credit.
- (5) Military Ball, 19 April. 4 hours credit.

c. Fieldcraft Clinics (one hour each) as follows:


- |  |             |
|--|-------------|
| (1) Cold Weather Injuries and Clothing   | 22 January  |
| (2) Ski Waxing (required for Ski Camp)   | 5 February  |
| (3) Survival - Shelter                   | 12 February |
| (4) Mountaineering - Ropes               | 19 February |
| (5) Mountaineering - Belaying/Rappelling | 26 February |
| (6) Survival - First Aid                 | 4 March     |
| (7) Survival - Food and Water            | 18 March    |
| (8) Land Navigation - 1                  | 25 March    |
| (9) Land Navigation - 2                  | 1 April     |
| (10) Hand to Hand Combat - 1             | 8 April     |
| (11) Hand to Hand Combat - 2             | 15 April    |
| (12) Marksmanship - 1                    | 22 April    |
| (13) Marksmanship - 2                    | 29 April    |
| (14) Military Communications             | 6 May       |

All clinics will be held at 1230 in the Armory.

d. Any combination of the above totalling 15 hours.

6. Office Hours. I strongly encourage each of you to feel absolutely free to stop by my office at any time during the work day for advice or counsel. If I am unavailable because of classes, PT, meetings, etc., other folks will be happy to assist you. My office is in the northwest corner of the Armory. Telephone numbers: 689-3347/3348.

1 Incl  
Course Outline



ANDREW K. KUSCHNER  
Lieutenant Colonel, Infantry  
Professor of Military Science  
Freshman Instructor/Advisor

DEPARTMENT OF THE ARMY  
US ARMY THIRD ROTC REGION, SENIOR PROGRAM  
WICHITA STATE UNIVERSITY  
WICHITA, KANSAS 67208

MS 114

Spring Semester 1980

COURSE OUTLINE

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
1	16-22 Jan	Course Introduction	None
2	23-29 Jan	Human Behavior I	Chap 5, 6, 7, FM 22-100
3	30 Jan - 5 Feb	Human Behavior II	Chap 8, 9, FM 22-100
4	6-12 Feb	Mountaineering	Handout
5	13-19 Feb	Decisionmaking	Chap 10, FM 22-100
6	20-26 Feb	Communication and Counseling	Chap 11, 12, FM 22-100
7	27 Feb - 4 Mar	Mid Term Exam	Periods 1-6
8	5-18 Mar	Case Studies in Leadership	Periods 1-3, 5-6
9	19-25 Mar	Group Processes	Handout
10	26 Mar - 1 Apr	Social Power	Handout
11	2-9 Apr	Leader Behavior	Handout
12	10-16 Apr	Leader Style	Handout
13	17-23 Apr	Case Studies in Leadership	Handout
14	24-30 Apr	Land Navigation	Handout
15	1-7 May	Course Review	Periods 1-14
16.	9-15 May	Final Exam	Periods 1-14

NOTE: Civilian clothes will be worn to class



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MS 200

1 June 1979

COURSE SYLLABUS  
The Summer Program

1. MS 200 is a four credit hour course designed to introduce the basic course cadet to military map reading, orienteering, customs of the service, leadership, tactics at the small unit level and marksmanship. There is a strong emphasis on physical fitness as well as an introduction to water safety. Successful completion of MS 200 is equivalent to completing the WSU ROTC basic course and makes the cadet eligible for advanced course standing.

2. Administrative Instructions.

a. Cadets are expected to attend all classes unless prior permission to be absent is granted by the instructor.

b. Military uniforms will not be prescribed for wear during the course.

c. Cadets are expected to prepare for class each day by studying the appropriate reading assignment in the attached course outline.

3. Texts. Books, manuals and departmental handouts will be issued at the beginning of each subcourse.

4. Evaluation. While the grade is important to all students it is especially significant to those planning to continue with the ROTC program. It is a consideration in selection for attendance at Airborne Training and Army Orientation Training as well as cadet promotion. Since the grade is widely used it is appropriate that it be based on a broad spectrum of military related as well as academic skills. Below are listed the general areas from which the grade will be derived. Percentage weight of each area is indicated.

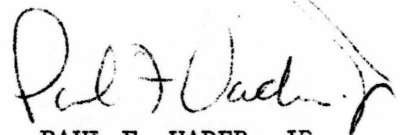
Class Attendance and Participation	40%
Map Reading Examination	25%
Customs, Tactics & Leadership Examination	20%
Physical Training	<u>15%</u>
	100%

5. Office Hours.

a. Monday - Friday: 0930-1130.

b. Other times by appointment.

1 Incl  
Course Outline

  
PAUL F. VADER, JR.  
Lt Col, Infantry  
Instructor

DEPARTMENT OF THE ARMY  
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 WICHITA STATE UNIVERSITY  
 WICHITA, KANSAS 67208

MS 200

COURSE OUTLINE

Summer 1979

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
1	4 Jun	Orientation	None
<u>MAP READING AND ORIENTEERING</u>			
2	5 Jun	1st Hr: Introduction to Map Reading, Marginal Information 2d Hr: Military Symbols	Read paras 1-4, MR-3 Work PT 7-21-30-202
3	6 Jun	1st Hr: Grid Reference System 2d Hr: Warmup, jog, shower	Read paras 5-6, MR-3
4	7 Jun	1st Hr: Scales and Distance 2d Hr: Map Reading Practical Exercise	Read paras 7-9, MR-3
5	8 Jun	1st Hr: GM Angles 2d Hr: Warmup, jog, shower	Read paras 10-13, MR-3
6	11 Jun	1st Hr: Intersection and Resection 2d Hr: Warmup, jog, shower	Read paras 14-15, MR-3
7	12 Jun	1st Hr: Modified Resection 2d Hr: Use of the Compass	Read para 16, MR-3 Read paras 21-23, MR-3
8	13 Jun	1st Hr: Elevation and Relief 2d Hr: Introduction to the APFT	Read paras 17-78, MR-3 None
9*	14 Jun	Water Survival	Instructor's Notes
10	15 Jun	1st Hr: Identifying Terrain Features 2d Hr: Warmup, jog, shower	Read paras 19-20, MR-3 None
11*	18 Jun	On Campus Land Navigation Crse	Rev. paras 21-23, MR-3
12*	19 Jun	1st Hr: Introduction to Rappelling 2d Hr: Rappelling Exercise (15' wall)	Read <u>Ranger Mountaineering Handbook</u>
13	20 Jun	Fundamentals of Orienteering	Read <u>The Orienteering Handbook</u>
14*	21 Jun	Orienteering Exercise	None

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
15	22 Jun	1st Hr: Map Reading Review 2d Hr: Warmup, jog, shower	All previous Map Reading Assignments
16	25 Jun	1st Hr: Map Reading Review 2d Hr: Map Reading Exam	All previous Map Reading Assignments
17*	26 Jun	Fort Riley Orientation Trip	None
<u>CUSTOMS OF THE SERVICE, TACTICS AND LEADERSHIP</u>			
18	27 Jun	1st Hr: Military Rank and Military Courtesy 2d Hr: Warmup, jog, shower	Read Appendix B, Pamphlet 350-43
19	28 Jun	Uniforms of the Army	None
20	29 Jun	1st Hr: Army Social Life 2d Hr: Warmup, jog, shower	Read <u>Customs and Courtesies of the Service</u>
21	2 Jul	1st Hr: Cadet Rank and Cadet Corps Organization 2d Hr: Warmup, jog, shower	Read <u>Shocker Brigade Manual</u>
22	3 Jul	1st Hr: Organization of a Rifle Squad 2d Hr: Responsibilities of a Squad Leader	Read pp IV-30 and 82-85, TC 7-1
	INDEPENDENCE DAY	NO CLASS	
23	5 Jul	Squad Movement Techniques	Read pp 86-100, TC 7-1
24	6 Jul	1st Hr: Squad Fire and Maneuver 2d Hr: Warmup, jog, shower	Read pp 101-121, TC 7-1
25	9 Jul	1st Hr: Squad Fire and Maneuver 2d Hr: Warmup, jog, shower	Read pp 122-123, TC 7-1
26	10 Jul	Squad Tactical Exercise	Handout
27	11 Jul	1st Hr: Introduction to Patrolling 2d Hr: Warmup, jog, shower	Read Chap 10, FM 21-75
28	12 Jul	1st Hr: The Reconnaissance Patrol 2d Hr: The Combat Patrol	Scan Chaps 11-12, FM 21-75

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
29	13 Jul	1st Hr: Introduction to Leadership 2d Hr: Warmup, jog, shower	Read Introduction and Chaps 1-2, FM 22-100
30	16 Jul	1st Hr: Professionalism and Ethics 2d Hr: Warmup, jog, shower	Read Chaps 3-4, FM 22-100
31	17 Jul	1st Hr: Human Behavior 2d Hr: Decision Making	Read Chaps 5-9, FM 22-100
32	18 Jul	1st Hr: Contemporary Societal Problems 2d Hr: Warmup, jog, shower	Read Chaps 14-16, FM 22-100
33	19 Jul	1st Hr: Review Customs, Tactics and Leadership 2d Hr: Examination	All Previous
<u>MARKSMANSHIP</u>			
34	20 Jul	1st Hr: Introduction to Marksmanship 2d Hr: Warmup, jog, shower	Read pp 57-71, FM 23-9
35	23 Jul	Firing Techniques	Read pp 71-77, FM 23-9
36*	24 Jul	.22 Cal Rifle Firing	None
37	25 Jul	Assembly, disassembly and maintenance of the M-16 Rifle	pp 5-28, FM 23-9
38*	26 Jul	Range firing: M-16 Rifle	Read pp 78-86, FM 23-9
39	27 Jul	Cadet Evaluation Battery	None
NOTE:	2-6 Aug*	Cadets electing to continue in ROTC as Advanced Course cadets will receive 10 hours of dismounted drill and command voice instruction.	

\* Indicates leadership laboratory hours

DEPARTMENT OF THE ARMY  
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MS 223

COURSE SYLLABUS

Fall Semester 1979

Introduction to Map Reading and Orienteering

1. MS 223 is a one credit hour course. The course is designed to introduce sophomore cadets to basic map reading and orienteering. You must attain proficiency in both skills for future study in the Military Science curriculum, summer camp, and later when you are commissioned.
2. Class content will include lectures, discussion, and practical exercises. The importance of student participation in class discussion cannot be overemphasized. Your opinions and input to the class will assist in your development and will also assist the instructor.
3. Course grades will be based on two examinations, leadership labs, completion of assigned programmed texts and class attendance/participation. Below is a breakdown of how your final grade will be determined.

Mid-Term Examination	25%
Final Examination	25%
Leadership Labs	20%
Programmed Texts	10%
Class Attendance/Participation	20%

4. Classroom attendance is important due to the discussion conducted, class participation, and completion/critique of practical exercises. Missed classes may be made up by appointment.

5. Texts: The Fundamentals of Map Reading: MR-2, FY 75  
Map and Aerial Photograph Reading: MR-3  
--- Graphic Representation Programmed Text: PT 7-21-30-202  
Maps: MR 6, 7 & 8  
--- The Orienteering Handbook

6. Leadership Laboratory will be conducted on the following dates:

a. Organizational Lab/ Social Mixer	5 September 1979	1230-1430
b. Orienteering	27 October 1979	0800-1200
c. Missile site tour 2, 9, or 16 November 1979		1230-1730
d. M-16 firing	10 November 1979	0800-1200

7. My office hours are flexible and I will be available to assist/advise you anytime during the day when I have no classes scheduled. Please do not hesitate to come in and talk to me or any other member on the staff in the ROTC detachment. My official hours are 0800-0930, Monday, Wednesday, and Friday.

8. You are encouraged to participate in all extra-curricular activities and the physical training program offered by the ROTC detachment. This training is valuable in broadening your military knowledge.

ROBERT A. DUCKWORTH  
MAJ, AR  
MS II Instructor

DEPARTMENT OF THE ARMY  
 US ARMY THIRD ROTC REGION, SENIOR PROGRAM  
 WICHITA STATE UNIVERSITY  
 WICHITA, KANSAS 67208

MS 223

COURSE OUTLINE

Fall Semester 1979

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
1	27-31 Aug	Orientation, Handout	None
2	4-7 Sep	Introduction to Maps, Marginal Information, Grid System	MR 2,3
3	10-14 Sep	Distance, Azimuth	MR 2,3
4	17-21 Sep	Terrain Association	MR 2,3
5	24-28 Sep	Compass, Orientation of Map	MR 2,3
6	1-5 Oct	Compass Course	MR 2,3
7	8-12 Oct	Principles of Orienteering	"The Orienteering Handbook"
8	15-19 Oct	Review, Practical Exercise	All Previous
9	22-26 Oct	EXAM	Periods 1-8
10	29 Oct 2 Nov	Elevation and Relief	MR 2,3
11	5-9 Oct	G - M Angle	MR 2,3
12	12-16 Nov	Intersection / Resection	MR 2,3
13	26-30 Nov	Physical Training Events	FM 21-20
14	3-7 Dec	Military Symbols	US Army PT 7-21-30-202 FY 73
15	10-13 Dec	Review	All Previous
16	14-20 Dec	Final Exam	Periods 1-15

NOTE: 3 Sep - Labor Day ; 21-24 Nov--Thanksgiving Recess

FINAL EXAMINATION: 0930 TH - Tues 18 Dec 1000-1150  
 1030 W - Fri 14 Dec 1000-1150  
 1100 T - Thur 20 Dec 1000-1150  
 1330 W - Wed 19 Dec 1300-1450

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MS 224

Spring Semester 1980

COURSE SYLLABUS

INTRODUCTION TO TACTICS

1. MS 224 is designed to introduce students to basic squad tactics and the responsibilities/duties of an Army Second Lieutenant. The squad organization and tactics will be the basis for further study in the ROTC curriculum.

2. Class content will include lectures, discussion, and practical exercises. The importance of student participation in class discussion cannot be overemphasized. Your opinions and impact to the class will assist in your development as well as your classmates.

3. The ROTC grade, like any college grade, is important to you as a student. The grade is also important in all personnel actions connected with the ROTC program. Below is a breakdown of how your final grade will be determined:

Mid Term Examination	25%
Final Examination	25%
Class Attendance	25%
Lab Attendance	25%

4. MS 224 is a one credit hour course consisting of 30 hours of instruction, 15 hours in the classroom and 15 hours in leadership labs. The classroom requirement is met by meeting one hour per week; the laboratory requirement is very flexible and may be met in several different ways, but you must participate at least 15 hours.

5. You may meet your laboratory requirements by:

a. Participation in one of the following ROTC extra-curricular activities for at least 15 hours:

- (1) Pershing Rifles.
- (2) Rifle Team.
- (3) Ranger Platoon.
- (4) Color Guard.
- (5) Orienteering Team.

b. Attendance at formal labs/activities:



- (1) Cross Country Skiing Clinic, 8-9 February (weather permitting) 8 hours credit
- (2) Basketball Tournament, 16-17 February 8 hours credit
- (3) Mountaineering Camp, 29 February - 1 March 8 hours credit
- (4) FTX/Helicopter Exercise, 28 March 8 hours credit
- (5) Military Ball, 19 April 4 hours credit

c. Weekly one hour labs to be held at the Armory on Tuesdays at 1230 hours. 1 hour credit per week

d. A combination of any of the above as long as you participate a minimum of 15 hours.

6. Texts.


a. TC 7-1.

b. Handouts.

7. My office hours are flexible and I will be available to assist/advise you anytime during the day when I have no classes scheduled. Please do not hesitate to come in and talk to me or any other member of the staff in the ROTC detachment. My official hours are 0800-0930, Monday, Wednesday, and Friday.

8. You are encouraged to participate in all extra-curricular activities and the physical training program offered by the ROTC detachment. This training is valuable in broadening your military knowledge.

1 Incl  
Course Outline

  
ROBERT A. DUCKWORTH  
Major, AR  
MS II Instructor

DEPARTMENT OF THE ARMY  
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FIELD CRAFT CLINICS

All clinics will be held at 1230 hours in the ROTC Armory.

<u>PERIOD</u>	<u>SUBJECT</u>	<u>DATE</u>
1	Cold Weather Injuries and Clothing	22 Jan
2	Ski Waxing (Required for Ski Camp)	5 Feb
3	Survival - Shelter	12 Feb
4	Mountaineering - Ropes	19 Feb
5	Mountaineering - Belaying/Rappelling	26 Feb
6	Survival - First Aid	4 Mar
7	Survival - Food and Water	18 Mar
8	Land Navigation - 1	25 Mar
9	Land Navigation - 2	1 Apr
10	Hand to Hand Combat - 1	8 Apr
11	Hand to Hand Combat - 2	15 Apr
12	Marksmanship - 1	22 Apr
13	Marksmanship - 2	29 Apr
14	Military Communications	6 May

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MS 224

Spring Semester 1980

COURSE OUTLINE

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
1	16-18 Jan	Course Introduction	None
2	21-25 Jan	Organization of the Infantry Squad	TC 7-1: pp 60-66, 82-85
3	28 Jan - 1 Feb	Camouflage and Concealment	TC 7-1: pp 30-59
4	4-8 Feb	Squad Movement Techniques	TC 7-1: pp 86-98
5	11-15 Feb	Squad in Defense	TC 7-1: pp 173-198
6	18-22 Feb	CEB Testing	None
7	25-29 Feb	CEB Testing	None
8	3-7 Mar	MID TERM EXAM	Periods 1-5
	8-16 Mar	SPRING BREAK	
9	17-21 Mar	Duties of an Officer on Active Duty	None
10	24-28 Mar	Duties of an Officer on Reserve Component Duty	None
11	31 Mar - 4 Apr	Duty Assignments within the Active Army	None
12	8-11 Apr	Squad Fire and Maneuver	TC 7-1: pp 100-121
13	14-18 Apr	Principles of War	None
14	21-25 Apr	Introduction of the Rifle Platoon	None
15	28 Apr - 2 May	Military Responsibilities to the American Society	None
16	9-15 May	FINALS	Periods 9-16

EXAM SCHEDULE. Tuesday, 13 May: 9:30-10:20 Tuesday Class  
 Wednesday, 14 May: 12:30-1:20 Wednesday Class  
 Thursday, 15 May: 11:00-11:50 Thursday Class

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MS 333

27 August 1979

COURSE SYLLABUS  
Advanced Leadership Development

1. MS 333 is a two credit hour course designed to introduce the advanced course cadet to military tactics at the platoon level and improve the cadet's abilities in effective communicative skills.

2. Administrative Instructions.

a. Cadets are expected to attend all classes unless prior permission to be absent is granted by the instructor.

b. The Class A uniform is prescribed for wear in class each Thursday. Uniform for leadership laboratory will be announced in the training schedule. Civilian clothes may be worn to class on Tuesdays.

c. Physical Conditioning. Physical conditioning is an important factor in the successful completion of advanced camp. Accordingly, a physical training (PT) program will be arranged which will assist cadets in preparing for PT tests. Specifics of this program will be announced in class.

3. Leadership Laboratory. The following activities are required Leadership Laboratories for all MS III cadets:

- a. 5 September 1979: Social Mixer/Rappelling
- b. 13 October 1979: Field Training Exercise.
- c. 27 October 1979: Orienteering Exercise.
- d. 2, 9 or 16 November 1979: Missile Site Tour
- e. 10 November 1979: M-16 Firing

Details concerning formation times, location, uniform and preparation requirements will be announced by separate training schedule.

4. Texts (issued as needed):

- a. FM 21-6.
- b. ROTCM 145-60.
- c. ST 7-3-170, The Rifle Platoon Handbook
- d. FM 22-5.
- e. Customs and Courtesies of the Service
- f. TC 7-1.

5. Evaluation. The ROTC grade is an important factor in all personnel actions connected with the ROTC program. It is a consideration in selection for attendance at Air Assault, Airborne and AOT Training. It is used in connection with the scholarship selection process and for cadet promotions. Since the grade is widely used it is appropriate that it be based on a broad spectrum of military related as well as academic skills. Below are listed the general areas from which the grade will be derived. Percentage weight of each area is indicated.

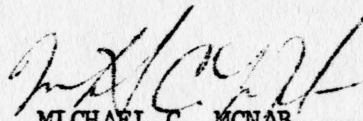
<u>AREA</u>	<u>PERCENT OF GRADE</u>
Communicative Arts Presentation	25%
Examinations	35%
Class Participation	15%
Leadership Laboratory	10%
Physical Training	<u>15%</u>
	100%

6. Office Hours.

a. Monday and Wednesday - 0800-1000; 1400-1600.

b. Other times by appointment or dependent on availability of instructor.

1 Incl  
Course Outline

  
MICHAEL C. MCNAB  
CPT, IN  
MS III Instructor

DEPARTMENT OF THE ARMY  
 U S ARMY THIRD ROTC REGION, SENIOR PROGRAM  
 WICHITA STATE UNIVERSITY  
 WICHITA, KANSAS 67208

MS 333

COURSE OUTLINE

Fall Semester 1979

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
1	28 Aug	Introduction	None
<u>COMMUNICATIVE ARTS</u>			
2	30 Aug	Theory of Performance Oriented Training	Read Chapters 1, 2, FM 21-6
3	4 Sep	Preparing and Conducting Individual Training	Read Chapter 3, FM 21-6
4	6 Sep	Collective Training	Read Chapters 4, 5, FM 21-6
5	11 Sep	Principles of Instruction	None
6	13 Sep	Presentation Techniques	P 98, thru "Rehearsals", p 104, FM 21-6
7	18 Sep	Training Aids and Lesson Plans	P 104, "Using Aids", to p 112; pp 156-165, FM 21-6
8	20 Sep	Military Briefings	Handout
9-12	25 Sep 27 Sep 2 Oct	Communicative Arts Practicum	Cadet Presentations
<u>LEADERSHIP IN SMALL UNIT OPERATIONS</u>			
13	9 Oct	The Military Estimate of the Situation	Read pp 62-67, ROTCM 145-60
14	11 Oct	Troop Leading Procedures	Read Chapter 17, ROTCM 145-60
15	16 Oct	Guest Speaker	None
16	18 Oct	Combat Orders	Read Chapter 4, ROTCM 145-60
17	23 Oct	Overlay Techniques	Read Departmental Handout, "Overlay Techniques"

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
18-19	25 Oct 30 Oct	Fundamentals of Offensive Operations	Read pp 342-345, ROTCM 145-60
20	1 Nov	The Rifle Platoon	Handout
21	6 Nov	Movement to Contact	Read ST 7-3-170
22-23	8 Nov 13 Nov	Rifle Platoon in the Attack	Read pp 344-360, ROTCM 145-60
24	15 Nov	Guest Speaker	None
25-27	20 Nov 27 Nov 29 Nov	Rifle Platoon Offensive Tactical Problem	Infantry School Exercise
28	4 Dec	Review	All Previous (Periods 12-27)
29	6 Dec	Tactics Examination	All Previous (Periods 12-27)
30	11 Dec	Military Etiquette	Read "Customs and Courtesies of the Service"
31	13 Dec	CEB Testing	None

FINAL EXAMINATION: 0800 Class - Tuesday, 18 December, 0800-0950  
0930 Class - Tuesday, 18 December, 1000-1500

UNIFORM: Class A every Thursday

DEPARTMENT OF THE ARMY  
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MS 334

January 1980

COURSE SYLLABUS

ADVANCED LEADERSHIP DEVELOPMENT

1. MS 334 is a three credit hour course designed to enhance the Advanced Course cadet's knowledge of small unit tactics, to introduce the ROTC cadet to contemporary theories of leadership and to prepare the cadet for the ROTC Advanced Camp.
2. Management Laboratory. In addition to regularly scheduled class meetings, all MS IIIs are required to attend a one hour management lab once each week. These labs will be devoted to Advanced Camp preparation.
3. Leadership Laboratory. Due to the Management Laboratory requirement, MS IIIs will be required to attend only 2 leadership labs:
  - a. FTX - 28-29 March 1980.
  - b. Military Ball - 19 April 1980.
4. Administrative Instructions:
  - a. Cadets are expected to attend all classes and laboratories unless prior permission to be absent is granted by the instructor.
  - b. The Class A uniform is prescribed for wear in the class each Wednesday. Uniform for laboratories will be announced in the training schedule. Civilian clothes may be worn to class on Monday and Friday.
5. Texts. Prescribed textbooks for MS 334 are:
  - a. ROTCM 145-60.
  - b. A Study of Organizational Leadership, OML, USMA, 1975.
  - c. Rifle Platoon in Defense, Self Instructional Text, USAIS, Ft Benning.
  - d. TC 7-10-10, The Rifle Company.
  - e. FM 22-100, Military Leadership.
  - f. FM 7-7, Infantry Platoon.
  - g. Customs and Courtesies of the Service, USAIS.



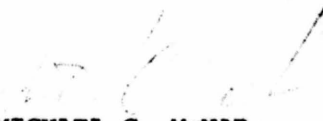
6. Evaluation. The ROTC grade is an important factor in all personnel actions connected with the ROTC program. It is a consideration in selection for attendance at Ranger, Airborne and AOT training. It is used in connection with the scholarship selection process and for cadet promotions. Since the grade is widely used it is appropriate that it be based on a broad spectrum of military related as well as academic skills. Below are listed the general areas from which the grade will be derived. Percentage weight of each area is indicated.

Examinations	40%
Physical Aptitude	20%
Class Participation	10%
Leadership Evaluation	30%
	<u>100%</u>

7. Summer Camp. There will be a required summer camp preparation for all cadets going to summer camp this year. The classes will be daily from 19 May through 29 May, 0700 thru 0900 hours. PLAN NOW. NO EXCEPTIONS.

8. Office Hours. I encourage each student to feel absolutely free to stop by my office during any part of the school day. My official hours are 0930-1030, Monday, Wednesday and Friday.

1 Incl  
Course Outline

  
MICHAEL C. McNAB  
MAJ, IN  
MS III Instructor

DEPARTMENT OF THE ARMY  
 US ARMY THIRD ROTC REGION, SENIOR PROGRAM  
 WICHITA STATE UNIVERSITY  
 WICHITA, KANSAS 67208

MS 334

COURSE OUTLINE

Spring Semester 1980

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>READING ASSIGNMENT</u>
1	16 Jan	Introduction	None
<u>LEADERSHIP IN SMALL UNIT OPERATIONS</u>			
2,3	18, 21 Jan	Fundamentals of Defensive Operations	Read "Rifle Platoon in Defense", self instructional text; FM 7-7, pp 5-1 thru 5-12
4	23 Jan	Rifle Platoon in the Defense	FM 7-7, pp 5-13 thru 5-28
5,6,7	25, 27, 29 Jan	Rifle Platoon Defensive Tactical Problems	Infantry School Exercise, FM 7-7, pp 5-46 thru 5-99
8	1 Feb	Guest Speaker	None
9	4 Feb	Review	All Previous (Periods 2-8)
10	6 Feb	Examination	Review Periods 2-9
11,12	8, 11 Feb	Introduction to Company Tactics	Read TC 7-10-10
<u>ADVANCED LEADERSHIP DEVELOPMENT</u>			
NOTE: Text - <u>A Study of Organizational Leadership</u> , Associates in Military Leadership eds., USMA, West Point, New York, 1975			
13	13 Feb	Introduction to Leadership	None
14	15 Feb	An Approach to the Study of Leadership	Read pp 1-16, Text
15	18 Feb	The Individual: Perception - Needs - Incentives	Read pp 17-21, 22-32, 33-39, and 40-47, Text
16	20 Feb	Individual Motivation and Attitudes/Socialization	Read pp 48-61, 62-67; Scan 68-109, Text
17	22 Feb	Guest Speaker	None
18	25 Feb	Group Dynamics (PE)	Read pp 151-155 (Introd. to Part II)
19	27 Feb	Group Processes	Read pp 156-179, Review pp 151-155, Text
20	29 Feb	Norms and Conformity	Read pp 185-190, 191-201, 221-229, Text

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>READING ASSIGNMENT</u>
21	3 Mar	The Concept of Soci al Power	Read pp 241-256, Text
22	5 Mar	Leader Behavior - Leader Style	Read pp 354-358, 359-373, 386-402, Text
23	7 Mar	Military Applications - "Why Men Fight"	Read pp 286-301, 341-353, Text
	10-14 Mar	SPRING BREAK	
24	17 Mar	Map Reading Diagnostic Test	Review MR 2, 3
25	19 Mar	Map Review Based on Diagnostic Test	MR 2, 3
26	21 Mar	Organizational Motivation	Read pp 546-562, 563-572, Text
27	24 Mar	Officer/NCO Relations	Handout
28	26 Mar	PT Test	None
29	28 Mar	Counseling I: Introduction	Read pp 12-1 to 12-5, FM 22-100
30	31 Mar	Counseling II: Performance Counseling	Read pp 477-495, Text
31	2 Apr	The Military and Civilian Society	Read pp 573-577, 578-605, 606-610, Text
32	4 Apr	The Military: A Professional Organization	Read pp 611-621, 622-632, 633-654, Text
	7 Apr	EASTER MONDAY HOLIDAY	
33	9 Apr	LEADERSHIP EXAM	Review Periods 13-31
<u>ADVANCED CAMP ORIENTATION</u>			
34	11 Apr	Pre-Camp Administration	None
35	14 Apr	Introduction to Advanced Camp	Advanced Camp Inst.
36	16 Apr	First Aid (Life Saving Steps)	TEC Tape 911-441-0024
37	18 Apr	First Aid (Burn, Heat, Snakebite)	TEC Tape 911-441-0034 TEC Tape 911-441-0033
38	21 Apr	Prepare an PRC/77 for Operation	TEC Tape 201-113-4501
39	23 Apr	Guest Speaker	None
40	25 Apr	NBC and POW	TECH Tape: 931-061-0062 931-061-0063 935-071-1028

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>READING ASSIGNMENT</u>
41	28 Apr	Radio-Telephone Procedure (CEDI)	RTO Programmed Text CEOI Booklet
42	30 Apr	PT Test	None
43	2 May	Light Anti-Tank Weapon (LAW) and Claymore Mine	TEC Tape: 948-071-0010 947-071-0106
44	5 May	M16A1 Rifle	TEC Tape: 930-071-0010 930-071-0012
45	7 May	Review	All Previous
46		FINAL EXAM	All Previous
		0830 Class, Monday, 12 May 80	0800-0950
		1030 Class, Friday, 9 May 80	1000-1150

UNIFORM: Wednesday  
Monday/Friday

Class A  
Civilian

DEPARTMENT OF THE ARMY  
US ARMY THIRD ROTC REGION, SENIOR PROGRAM  
WICHITA STATE UNIVERSITY  
WICHITA, KANSAS 67208

MS 444

COURSE SYLLABUS

Spring Semester 1980

THEORY AND DYNAMICS OF MILITARY TRAINING

**GENERAL PURPOSE:** The basic objective of this course is to help you develop a greater understanding of military leadership, duties and obligations. The aim is to provide viewpoints, outlooks and professional understanding of contemporary leadership and management problems of the military.

There are no simple answers to the many questions regarding your career as a Second Lieutenant. This course will provide you with insight into the manner of being a leader and to investigate the role which you will soon assume as an officer in the United States Army.

**BASIC FORMAT:** As indicated, Military Science 444 will focus upon the insights into the manner of being a leader in the United States Army. Major topic areas which will receive stress in the course include company and battalion administration and personnel management.

Opportunity will be provided to investigate and discuss problems of both individual and common concern related to the various areas of military life. In order to provide a common ground for the course, the following texts will be used:

ROTCM 145-60

Officers' Guide

Additional handouts as deemed appropriate by the instructor

**COURSE REQUIREMENTS.**

a. Examinations. There will be two examinations during the semester. The examinations will be based upon the textbook, written reports and material provided by the instructor.

b. Office Briefing. Desk side office briefing. Approximately 6-8 minute oral briefing presented in office setting to instructor. Subjects/times to be announced.

c. Participation and Attendance. The relevancy of the course is dependent upon active participation of each class member and your attendance is the best means possible of responding to this requirement.

d. Leadership Laboratory. Each student has a position in the Cadet Battalion. You will be expected to set the example and provide the leadership for the other cadets. Dates for the leadership laboratories for the spring semester are at inclosure 1.

e. Advanced Physical Fitness Test. The advanced physical fitness test will be administered to the seniors at least once during the semester.

f. Below is a list of items from which your final grade will be derived. Percentage weight of each area is indicated.

- |                                    |     |
|------------------------------------|-----|
| (1) Office Briefing                | 20% |
| (2) Examinations                   | 30% |
| (3) Leadership Laboratory          | 25% |
| (4) Class Participation/Attendance | 25% |

g. Office Hours: Monday - Friday, 0730-1630 hours.

2 Incl

1. Course Outline
2. Leadership Lab Schedule



DEWEY R. HELMS

CPT, AG

Asst. Professor of Military Science

DEPARTMENT OF THE ARMY  
 US ARMY THIRD ROTC REGION, SENIOR PROGRAM  
 WICHITA STATE UNIVERSITY  
 WICHITA, KANSAS 67208

MS 444		COURSE OUTLINE	Spring Semester 1980
<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>READING ASSIGNMENT</u>
1	17 Jan	Orientation, Introduction, Handout	None
2	22 Jan	Company Administration	Handout
3	24 Jan	Evaluation Reports	Chap 14, Officers' Guide
4	29 Jan	SIDPERS	None
5,6	31 Jan	Personnel Management	Handout
7	7 Feb	Regulations, Pamphlets, Circulars	None
8	12 Feb	Unit & Organizational Supply	Chap 8, ROTCM 145-60
9	14 Feb	Unit & Organizational Mess Opn	Chap 9, ROTCM 145-60
10	19 Feb	Unit & Organizational Maint.	None
11	21 Feb	Army Functional Files System	None
12	26 Feb	Training Management	Chap 10, ROTCM 145-60
13	28 Feb	Unit Fund Operations	None
14	4 Mar	EXAM	ALL PREVIOUS
15	6 Mar	Additional Duties	None
	9-15 Mar	SPRING RECESS	
16	18 Mar	Office Briefings	Handout
17	20 Mar	Army Posts and Stations	Chap 8, Officers' Guide
18	25 Mar	Career Planning/Professional Development	Chap 11-12, Officers' Guide
19	27 Mar	Oral Presentations/Briefing	None
20	1 Apr	Oral Presentations/Briefing	None
21	3 Apr	Social Side of Army Life	Chap 6, Officers' Guide
22	8 Apr	Customs & Courtesies of the Service	Chaps 4, 5, Officers' Guide

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>READING ASSIGNMENT</u>
23	10 Apr	Financial Planning	Chaps 7, 19, Officers' Guide
24	15 Apr	Reporting for Active Duty	Chaps 2, 18, Officers' Guide
25	17 Apr	Command and Staff Assignments	Chaps 16, 17, Officers' Guide
26	22 Apr	Race Relations	Chaps 16, 17, Officers' Guide
27	24 Apr	Senior-Subordinate Relations	Chaps 16, 17, Officers' Guide
28	29 Apr	Senior-Subordinate Relations	Same
29	1 May	Senior-Subordinate Relations	Same
30	6 May	Review	All Previous
31	8 May	Review	All Previous
32	13 May	FINAL EXAM 8:00-9:50	All Previous
	18 May	Commissioning	
	18 May	Commencement	

Uniform: Tuesday      Civilian attire

Thursday      Military uniform as prescribed by Instructor



DEPARTMENT OF THE ARMY  
US ARMY THIRD ROTC REGION, SENIOR PROGRAM  
WICHITA STATE UNIVERSITY  
WICHITA, KANSAS 67208

MS 443, Fall 1979

27 August 1979

COURSE SYLLABUS  
THEORY AND DYNAMICS OF MILITARY TRAINING

1. MS 443 is a three credit hour course designed to enhance the Advanced course cadet's knowledge of military leadership, duty and obligations. The aim is to provide not specific answers and prescriptions, but rather viewpoints, outlooks and professional understanding of contemporary leadership and management problems of the military. There are no simple answers to the many questions regarding your career as a Second Lieutenant.

2. Leadership Laboratory. In addition to regularly scheduled class meetings there are six leadership laboratory periods. As MS IV's you will be responsible for the planning and execution of all labs. The following labs are scheduled for the fall semester:

Social Mixer/Rappelling Clinic	5 Sep 79
Float Trip	29 Sep 79
FTX	13 Oct 79
Orienteering	27 Oct 79
Missile Site Tour	2, 9 or 16 Nov 79
M-16 Rifle Firing	10 Nov 79

3. Administrative Instructions:

a. Cadets are expected to attend all classes and leadership laboratories unless prior permission to be absent is granted by the instructor.

b. The Class A uniform is prescribed for wear in the class each Wednesday. Uniforms for leadership laboratory will be announced in the training schedule. Civilian clothes may be worn to class on Monday and Friday.

c. Physical Conditioning. As "Third Lieutenants" you are expected to maintain a high standard of physical conditioning on your own initiative. There will be one advanced physical fitness test administered to the seniors during the semester.

4. Texts.

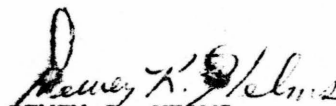
- a. ROTCM 145-60.
- b. FM 61-100.
- c. FM 100-5.
- d. FM 7-20.
- e. FM 7-10.
- f. ROTCM 145-85.

5. Evaluation. The ROTC grade is an important factor in all personnel actions connected with the ROTC program. Since the grade is widely used it is appropriate that it be based on a broad spectrum of military related as well as academic skills. Below are listed the general areas from which the grade will be derived. Percentage weight of each area is indicated.

a. Examinations	30%
b. Class attendance and participation	20%
c. Leadership Laboratory	30%
d. Written requirement I	10%
e. Written requirement II	10%
	<u>100%</u>

6. Office Hours. I encourage each student to feel free to stop by my office during any part of the school day. My office hours are 0730-1630 Monday - Friday.

1 Incl  
Course Outline

  
DEWEY R. HELMS  
CPT(P) AG  
MS IV Instructor

DEPARTMENT OF THE ARMY  
 U S ARMY THIRD ROTC REGION, SENIOR PROGRAM  
 WICHITA STATE UNIVERSITY  
 WICHITA, KANSAS 67208

MS 443

COURSE OUTLINE

Fall Semester 1979

THEORY AND DYNAMICS OF TACTICAL OPERATIONS

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
1	27 Aug	Mission, Organization, Capabilities and Limitations of Divisional Units	Chapters 1-3, FM 61-100; FM 100-5
2	29 Aug		
3	31 Aug	The Role of Combat Support Units	Chapter 4, FM 61-100; FM 71-1; FM 100-5
	3 Sep	Labor Day	
4	5 Sep	The Role of Combat Service Support	Chapter 5, FM 61-100; FM 100-5
5	7 Sep	The Role of the Infantry Brigade and Battalion in the Division	Chapters 1-3, FM 7-20; Chapter 26, ROTCM 145-60; FM 71-1
6	10 Sep		
7	12 Sep	Infantry Brigade and Battalion (Continued)	Same
8	14 Sep	Organization of the Rifle Company	Chapter 22, ROTCM 145-60; Chapters 1,2, FM 7-10; FM 71-1; FM 7-7; FM 100-5
9	17 Sep	Troop Leading Procedures	Chapters 4, 17, ROTCM 145-60
10	19 Sep	Employment of the Rifle Company in Offensive Operations	Chapter 23, ROTCM 145-60; Chapter 3, FM 7-10
11	21 Sep		
12	24 Sep		
13	26 Sep	Practical Exercise in Company Offensive Operations	Instructor Materials
14	28 Sep		
15	1 Oct		
16	3 Oct	EXAMINATION	Periods 1 thru 15
17	5 Oct	Employment of the Rifle Company in Defensive Operations	Chapter 4, FM 7-10; Chapter 24, ROTCM 145-60; FM 100-5
18	8 Oct		
19	10 Oct		
20	12 Oct	Practical Exercise in Company Defensive Operations	Instructor Materials
21	15 Oct		
22	17 Oct		

<u>PERIOD</u>	<u>DATE</u>	<u>SUBJECT</u>	<u>ASSIGNMENT</u>
23	18 Oct	Retrograde Operations	Chapter 25, ROTCM 145-60; Chapter 5, FM 7-10; FM 100-5
24	22 Oct	Airmobile Operations	Chapters 27-30, ROTCM 145-60; Film: VTR 28, Airmobile Operations
25	24 Oct		
26	26 Oct	Combat Intelligence	Chapters 11 and 13, ROTCM 145-60
27	29 Oct		
28	31 Oct 2 Nov	Combat Logistics	Chapters 5-7, ROTCM 145-60
30	5 Nov	EXAMINATION	Periods 17-29
<u>FUNDAMENTALS OF MILITARY LAW</u>			
31	7 Nov	History of Military Law and the Place of Law in Society	Pp 1-14, ROTCM 145-60
32	9 Nov	The Military Judicial System	Pp 14-22, ROTCM 145-60
33	12 Nov	The Courts Martial System	Pp 23-38, ROTCM 145-60
34	14 Nov	Alternatives to Courts Martial	Pp 39-46, ROTCM 145-60
35	16 Nov	Administrative Discharges	Pp 46-56, ROTCM 145-60
36	19 Nov	Military Crimes	Pp 57-54, ROTCM 145-60
	21-24 Nov	Thanksgiving Recess	
37	26 Nov	International Law	Pp 75-85, ROTCM 145-60
38	28 Nov	The Laws of War	Pp 85-95, ROTCM 145-60
39	30 Nov	Military and Personal Property	Pp 96-103, ROTCM 145-60
40	3 Dec	Personal Affairs Law	Pp 104-188, ROTCM 145-60
41	5 Dec	Search and Seizure	Instructor Notes
42	7 Dec	Moot Courts-Martial	Instructor Notes
43	10 Dec		
44	17 Dec	FINAL EXAMINATION 0800-0950	Periods 31-44

UNIFORM: Class A every Wednesday