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Effects of physical exercise training in the workplace on physical fitness:  
a systematic review and meta-analysis

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1 ABSTRACT

2 Background

3 There is evidence that physical exercise training (PET) conducted at the workplace is effective in improving  
4 physical fitness and thus health. However, there is no current systematic review available that provides high-  
5 level evidence regarding the effects of PET on physical fitness in the workforce.

6 Objectives

7 To quantify sex-, age-, and occupation type-specific effects of PET on physical fitness and to characterize dose-  
8 response relationships of PET modalities that could maximize gains in physical fitness in the working popula-  
9 tion.

10 Data sources

11 A computerized systematic literature search was conducted in the databases PubMed and Cochrane Library  
12 (2000-2019) to identify articles related to PET in workers.

13 Study eligibility criteria

14 Only randomized controlled trials with a passive control group were included if they investigated the effects of  
15 PET programs in workers and tested at least one fitness measure.

16 Study appraisal and synthesis methods

17 Weighted mean standardised mean differences ( $SMD_{wm}$ ) were calculated using random effects models. A multi-  
18 variate random effects meta-regression was computed to explain the influence of key training modalities (e.g.,  
19 training frequency, session duration, intensity) on the effectiveness of PET on measures of physical fitness. Fur-  
20 ther, subgroup univariate analyses were computed for each training modality. Additionally, methodological  
21 quality of the included studies was rated with the help of the Physiotherapy Evidence Database (PEDro)Scale.

22 Results

23 Overall, 3,423 workers aged 30-56 years participated in 17 studies (19 articles) that were eligible for inclusion.  
24 Methodological quality of the included studies was moderate with a median PEDro score of 6. Our analyses  
25 revealed significant, small-sized effects of PET on cardiorespiratory fitness (CRF), muscular endurance, and  
26 muscle power ( $0.29 \leq SMD_{wm} \leq 0.48$ ). Medium effects were found for CRF and muscular endurance in younger  
27 workers ( $\leq 45$  years) ( $SMD_{wm}=0.71$ ) and white-collar workers ( $SMD_{wm}=0.60$ ), respectively. Multivariate random  
28 effects meta-regression for CRF revealed that none of the examined training modalities predicted the effects of  
29 PET on CRF ( $R^2=0$ ). Independently computed subgroup analyses showed significant PET effects on CRF when  
30 conducted for 9-12 weeks ( $SMD_{wm}=0.31$ ) and for 17-20 weeks ( $SMD_{wm}=0.74$ ).

31 Conclusions

32 PET effects on physical fitness in healthy workers are moderated by age (CRF) and occupation type (muscular  
33 endurance). Further, independently computed subgroup analyses indicated that the training period of the PET  
34 programs may play an important role in improving CRF in workers.

35

36 KEY POINTS

- 37 • Physical exercise training conducted at the workplace significantly improved cardiorespiratory fitness,  
38 muscular endurance, and muscle power in the working population.
- 39 • The effects of physical exercise training at the workplace were moderated by age and occupation type.  
40 Only young workers showed training-induced gains in cardiorespiratory fitness. Increments in muscular  
41 endurance were found in white-collar workers only.
- 42 • Our dose-response relationships revealed that the examined key training modalities (e.g., training peri-  
43 od, training frequency) did not predict the effects of physical exercise training on cardiorespiratory fit-  
44 ness. However, independently computed subgroup analyses indicated that training periods of 17-20  
45 weeks showed the largest effects of physical exercise training on cardiorespiratory fitness.

46

## 47 1. INTRODUCTION

48 Previous studies have reported a significant relationship between physical fitness and work perfor-  
49 mance, health, daily life activities, and mobility [1–3]. In general, physical fitness is defined as a set of health- or  
50 skill-related attributes (e.g., cardiorespiratory fitness [CRF], muscle strength, balance) that people have or  
51 achieve to carry out daily tasks [4]. Higher levels of physical fitness as indicated by upper- and lower-body  
52 strength are associated with a lower risk of all-cause mortality in adults across the lifespan [5]. Further, Christen-  
53 sen et al. [6] examined associations between changes in physical fitness and on-the-job performance following  
54 three months of a multifactorial intervention program in healthcare workers. The authors reported significant and  
55 medium-sized correlations between increments in trunk flexor/extensor strength and gains in on-the-job perfor-  
56 mance ( $.411 \leq \text{Pearson's } r \leq .456$ ), indicating the importance of physical fitness for the working population (i.e.,  
57 workforce).

58 In order to improve or maintain physical fitness in adults and seniors, current international physical activ-  
59 ity recommendations suggest a minimum dosage of at least 150 min/week of moderate-to-vigorous intensity  
60 [7–9]. Physical activity comprises any physical movements produced by skeletal muscles that results in energy  
61 expenditure [4]. Interestingly, it was recently highlighted that not all physical activities contribute to fitness and  
62 health [10–12]. Occupational physical activities such as lifting heavy loads, repetitive and fatiguing movements,  
63 or constrained postures may induce pain and discomfort, thereby decreasing physical fitness [10]. Further, physi-  
64 cally demanding work tends to increase the risk for long-term sickness absence and early mortality especially in  
65 males, even after adjustment for relevant confounders such as leisure time physical activity, alcohol intake  
66 and/or smoking [11, 12]. Thus, it was suggested to regularly include well-structured health-enhancing physical  
67 exercises into weekly routines at the workplace to counteract the negative side effects of monotonous physical  
68 tasks at work [1, 10]. Further, given that most adults spend half of their waking hours at the workplace, the  
69 worksite setting offers a unique opportunity to promote physical activity and fitness as well as engage individu-  
70 als who might not otherwise participate in physical exercise training.

71 So far, the literature on the effects of physical exercise training (PET) conducted at the workplace on  
72 physical fitness is controversial [13]. According to Caspersen et al. [4] and Garber et al. [7], PET refers to any  
73 planned, structured, and repetitive physical activity with the goal to maintain or improve physical fitness and/or  
74 health. Methodological limitations (e.g., randomization, blinding, poor compliance) accounted for the many  
75 inconsistencies. Since 2003, high-quality randomized and controlled trials (RCTs) have demonstrated that work-  
76 ers' physical fitness can benefit from PET programs [14, 15], making a fresh review of the topic relevant. For  
77 example, an 8-week combined balance and strength training compared with a passive control group significantly  
78 improved muscle strength, power, and balance in middle-aged workers [14]. One year combined strength and  
79 endurance training compared with passive controls significantly enhanced CRF in office workers [15].

80 To the best of our knowledge, there is currently no systematic review and meta-analysis available that  
81 included RCTs only and thus provides the highest level on the evidence-based medicine pyramid regarding the  
82 effects of PET on physical fitness (e.g., CRF, muscle strength, balance) in the workforce [16, 17]. Additionally,  
83 there is scarce information on how to optimize training effects on physical fitness measures and to avoid over- or  
84 under-prescription of PET.

85 Thus, in an exploratory approach, the objectives of this systematic literature review and meta-analysis  
86 were to i) analyse the effects of PET on physical fitness measures in the workforce including potentially modify-

87 ing variables such as age, sex, and type of occupation, and ii) characterize dose-response relationships of PET  
88 parameters (e.g., training period, session duration, frequency, intensity) by quantitative analyses of PET studies  
89 in workers. We hypothesized that i) PET has a beneficial effect on physical fitness in the workforce, and ii) the  
90 effects are moderated by age, sex, and type of occupation.

## 91 92 2. METHODS

93 Our systematic literature review was conducted in accordance with the recommendations of the “Pre-  
94 ferred Reporting Items for Systematic Reviews and Meta-Analyses” (PRISMA) [18].

### 95 96 2.1. Literature search

97 We performed a computerized systematic literature review in the electronic databases PubMed and  
98 Cochrane Library from 01/01/2000 to 30/06/2019. A Boolean-search strategy was used with the operators  
99 “AND”, “NOT” and “OR” as well as study keywords related to physical fitness, PET, and workers (Table S1).  
100 The search was limited to ages (18-65 years) and languages (English, German). Further, the reference lists of the  
101 included studies and relevant review articles [1, 10, 13, 19] were screened for titles to identify additional ade-  
102 quate references for inclusion in our meta-analysis.

### 103 104 2.2. Eligibility criteria for selecting studies

105 Studies were included in this systematic review and meta-analysis if they provided relevant information  
106 with regards to the PICOS approach (i.e., participants, interventions, comparators, outcomes, and study design)  
107 [18]. The following criteria were predefined for inclusion: (a) full-text availability; (b) population: workers with  
108 mean ages ranging from 18 to 65 years; (c) intervention: PET programs for the promotion of physical activi-  
109 ty/fitness (e.g., cardiovascular training, strength training, team sport activities) performed at or nearby the work-  
110 place; (d) comparator: passive control group (i.e., no alternative training) maintaining its regular activity behav-  
111 iour; (e) outcome: at least one measure of CRF, muscle strength, muscular endurance, muscle power, and/or  
112 balance; (f) study design: RCT.

113 Studies were excluded if they: (a) specifically included patient populations only (e.g., hypertension,  
114 type 2 diabetes); (b) had no control group or alternative intervention groups (e.g., behavioural training) only; (c)  
115 did not meet the minimum requirements regarding the description of at least one training modality (e.g., training  
116 duration, frequency, or intensity); (d) did not report results adequately (i.e., means and standard devia-  
117 tions/errors) or if respective authors did not reply to our inquiries sent by email. Based on the a priori defined  
118 inclusion and exclusion criteria, two independent reviewers (OP, MH) screened potentially relevant articles by  
119 analysing titles, abstracts, and full texts of the respective articles to elucidate their eligibility. In case MH and OP  
120 did not reach an agreement concerning the inclusion of an article, a third author (UG or TD) was contacted.

### 121 122 2.3. Coding of studies

123 All included studies were coded for the variables listed in Table 1. A template from previous systematic  
124 reviews and meta analyses of our research group was used to extract data [20, 21]. One author (MH) extracted  
125 the data from the included studies and a second author (OP) double-checked the extracted data. Disagreements  
126 were resolved through personal communication between the two authors (MH, OP). If no agreement was  
127 achieved, a third author was contacted (TD) to solve previous disagreement. Our analyses focused on different  
128 measures of physical fitness. If studies reported multiple variables within one of these fitness components, only  
129 one representative outcome variable was included in the analyses. The variable with the highest priority for each  
130 outcome was illustrated in Table 1. If studies reported outcome variables other than the preferred variables, we  
131 included test variables that were most similar to the ones described above in terms of their temporal/ spatial  
132 structure.

133 Further, we coded PET according to the following training parameters: training type (e.g., resistance  
134 training, endurance training), training period, frequency (i.e., sessions/week), session duration, intensity, and  
135 supervision (i.e., supervised, less supervised). If a study reported exercise progression over the training period,  
136 the mean number of frequency and session duration were computed. PET was defined as supervised if at least  
137 50% of the sessions were attended by an instructor supervising the execution of exercises [22]. Accordingly, a  
138 training group was rated as less supervised, if less than 50% of the sessions were attended by an instructor. To  
139 obtain sufficient statistical power to calculate dose-response relationships, we computed our analyses irrespec-  
140 tive of age, sex, and type of occupation.

141

#### 142 2.4. Assessment of risk of bias

143 The Physiotherapy Evidence Database (PEDro) scale was used to quantify the risk of bias in eligible  
144 studies and to provide information on the general methodological quality of studies. The PEDro scale rates inter-  
145 nal study validity and the presence of statistical replicable information on a scale from zero (high risk of bias) to  
146 ten (low risk of bias) with  $\geq 6$  representing a cut-off score for studies with low risk of bias [23]. In this regard, it  
147 has to be taken into account that it is impossible to blind participants and instructors in PET studies as rated by  
148 the PEDro scale. If available, one author of our research group (MH) obtained information on the PEDro scores  
149 of the respective studies from the PEDro database ([www.pedro.org.au](http://www.pedro.org.au)). If studies were not listed in the database,  
150 one author (MH) evaluated the respective studies according to the eleven items of the PEDro scale and a second  
151 author (OP) double-checked the scores.

152

#### 153 2.5. Statistical analysis

154 To determine the effects of PET on physical fitness measures in the workforce, the between-subject  
155 standardized mean differences (SMD) were calculated according to the following equation:  $SMD = \frac{m_1 - m_2}{S_{pooled}}$   
156 where  $m_1$  stands for the mean post-value of the PET group,  $m_2$  for the mean post-value of the control group, and  
157  $S_{pooled}$  for the pooled standard deviation. Whenever possible, data from intention-to-treat analyses were used. In  
158 accordance with Hedges and Olkin [24], the SMD was adjusted for the respective sample size by using the factor  
159  $\left(1 - \frac{3}{4N-9}\right)$  with N representing the total sample size. A random effects model was applied to weight each in-  
160 cluded articles according to the magnitude of the respective standard error and to finally calculate the weighted

161 mean SMD ( $SMD_{wm}$ ).  $SMD_{wm}$  were aggregated for the respective outcomes if the training type was specific for  
162 the outcome (e.g., endurance training, team sports, and multicomponent training for CRF). Subgroup univariate  
163 analyses for moderator variables (i.e., sex, age, type of occupation) were computed by aggregating  $SMD_{wm}$  val-  
164 ues for specific subgroups by comparing subgroup effect sizes for statistically significant differences using a  
165  $\chi^2$  trend test. To specify dose–response relationships, additional subgroup univariate analyses were calculated  
166 for program modalities (i.e., training type, training period, frequency, session duration, intensity, supervision).  
167 Additionally, multivariate random effects meta-regressions were computed with Comprehensive Meta-analysis  
168 version 3.3.07 (Biostat Inc., Englewood, NJ, USA) to verify if any of the examined program modalities predict  
169 the effectiveness of PET in the workforce. At least two PET intervention groups had to be included to calculate  
170 SMDs, for each proxy of physical fitness [25]. This meta-analysis was conducted using Review Manager 5.3  
171 (Nordic Cochrane Centre, Copenhagen, Denmark). Positive SMD values were consistently reported if the effects  
172 were in favour of PET compared with a control. For data interpretation, effect size values of  $SMD < 0.50$  indi-  
173 cate small, of  $0.50 \leq SMD < 0.80$  indicate medium, and of  $SMD \geq 0.80$  indicate large effects [26]. Further, be-  
174 tween-study heterogeneity was assessed using  $I^2$  and  $\chi^2$  statistics. Heterogeneity was interpreted as low ( $I^2 \leq$   
175 25%), moderate ( $25% < I^2 \leq 50%$ ), high ( $50% < I^2 \leq 75%$ ), or considerable ( $I^2 > 75%$ ) [27, 28]. The level of  
176 significance was set at  $p < .05$ .

177

### 178 3. RESULTS

#### 179 3.1. Study characteristics

180 A total of 515 potentially relevant articles were identified by the searches (Figure 1). Finally, 17 studies  
181 (19 articles;  $n = 3,423$  workers at baseline; 1,065 men, 2,358 women) remained for the quantitative analysis. The  
182 sample size in the individual studies ranged from 19-730 participants (Table 2). There were 2 studies that includ-  
183 ed males only, 3 studies that included females only, and 12 studies that included males and females. Eight stud-  
184 ies incorporated young adults (range of mean age: 30-44 years), whereas middle-aged adults were recruited in 9  
185 studies (range of mean age: 45-56 years). In terms of occupational characteristics, 9 studies included blue collar  
186 workers and 8 studies examined white collar workers. Attendance rates ranged from 30 to 99% with only four  
187 studies reporting attendance rates  $\geq 70%$  [14, 29].

188 Interventions (i.e., 25 PET groups in total) comprised resistance training ( $n = 10$  intervention groups),  
189 endurance training (6), team sports activities (1), and multicomponent training (8). The PET interventions lasted  
190 between 8-52 weeks, at a frequency of 1-15 sessions per week, for duration of 7-60 min. Twenty PET interven-  
191 tion groups were classified as supervised and 4 were less supervised (in one intervention, the classification of  
192 training supervision was not applicable). Of note, some of the included articles referred to the same study but  
193 were different in terms of the fitness outcomes (i.e., [30] vs. [31], [15] vs. [32]).

194 A median PEDro score of 6 (range: 4-8) was detected for the included studies and 9 out of 17 studies  
195 reached the predetermined cut-off value  $\geq 6$  (Table 3).

196

#### 197 3.2. Effects of physical exercise training conducted at the workplace on physical fitness



198 Figures 2 to 6 show the overall effects of PET compared with a passive control on measures of physical  
199 fitness. There were significant and small-sized effects of PET on measures of CRF ( $SMD_{wm} = 0.34$ ,  $p = 0.002$ ,  $I^2$   
200  $= 69\%$ ,  $Chi^2 = 35.5$ ,  $df = 11$ ; Figure 2), muscular endurance ( $SMD_{wm} = 0.48$ ,  $p < 0.001$ ,  $I^2 = 10\%$ ,  $Chi^2 = 7.81$ ,  $df$   
201  $= 7$ ; Figure 4), and muscle power ( $SMD_{wm} = 0.29$ ,  $p = 0.02$ ,  $I^2 = 0\%$ ,  $Chi^2 = 2.54$ ,  $df = 4$ ; Figure 5). There were  
202 no significant effects of PET on muscle strength and balance ( $-0.04 \leq SMD_{wm} \leq 0.35$ ,  $p > .05$ ; Figures 3, 6).

### 204 3.3. Effects of sex, age, and occupation on fitness gains following physical exercise training conducted at 205 the workplace

206 Table 4 shows the subgroup analyses according to sex, age, and occupation. Significant main effects of  
207 age were found on PET-induced CRF-responses ( $p = 0.02$ ) with medium-sized effects in the subgroup young  
208 workers ( $SMD_{wm} = 0.71$ ,  $p = 0.006$ ). Further, significant main effects of occupation were observed on PET-  
209 induced responses in muscular endurance ( $p = 0.04$ ) with medium-sized effects in the subgroup white-collar  
210 workers ( $SMD_{wm} = 0.60$ ,  $p < 0.001$ ).

### 212 3.4. Dose-response relationships of physical exercise training conducted at the workplace

213 Table 5 shows the results of a multivariate random effects meta-regression for program modalities of  
214 different categories including training period, frequency, session duration, and intensity. Due to the limited num-  
215 ber of studies with sufficient information on these PET program modalities, meta-regression was calculated for  
216 CRF only. None of the training modalities (i.e., training period, frequency, session duration, and intensity) sig-  
217 nificantly predicted PET-induced CRF gains ( $p > 0.05$ ). Explained between-study variance ( $R^2$ ) was 0.00.

218 Table 6 shows subgroup analyses for different program modalities. Significant main effects of training  
219 period ( $p < 0.001$ ) were shown on PET-induced changes in CRF. More precisely, the subgroup PET period of 9-  
220 12 weeks induced significant and small-sized effects ( $SMD_{wm} = 0.31$ ,  $p = 0.009$ ) and PET period of 17-20 weeks  
221 induced significant and medium-sized effects ( $SMD_{wm} = 0.74$ ,  $p = 0.02$ ).

## 223 4. DISCUSSION

224 This systematic review with meta-analysis examined the general effects as well as the age-, sex-, and  
225 occupation-specific impact of PET on physical fitness in the workforce. In addition, dose-response relationships  
226 of PET variables were computed. The main findings were that (a) PET has significant and small-sized effects on  
227 CRF, muscular endurance, and muscle power; (b) PET-induced gains in CRF and muscular endurance were  
228 particularly observed in young workers and white-collar workers, respectively; (c) Frequency, session duration,  
229 and intensity predict PET-induced CRF-enhancements.

### 231 4.1. Effects of physical exercise training conducted at the workplace on physical fitness

232 When PET is integrated in the workplace setting and performed at or nearby the workplace, PET can  
233 improve workers' physical fitness. More specifically, PET increases workers' CRF, muscular endurance, and  
234 muscle power. These results support the conclusions of previous narrative review articles that demonstrated

235 fitness gains following PET [1, 10]. More precisely, improvements were reported in measures of CRF (5-14%)  
1 236 following PET in different workgroups (e.g., office workers, health care workers, cleaners) [1, 10]. Our aggregated  
2 237 results add fresh evidence that expands previous knowledge [13]. The corresponding changes in relative  
3 238 VO<sub>2</sub>max ranged from 1.8-3.9 ml/(min\*kg) [33, 34]. Considering that every 1-ml/(min\*kg) increase in VO<sub>2</sub>max  
4 239 is associated with a 45-day increase of longevity [35], this may result in a 81-176-day increase of longevity. Our  
5 240 study included only RCT's from the last two decades, all of which have been performed with less risk of bias  
6 241 and thorough methodologies. By doing so, we were able to appraise and synthesize current high-level evidence  
7 242 on the effects of PET on components of physical fitness in the workforce [16, 17].

12 243 Of note, higher levels of physical fitness can contribute to daily activities, mobility, occupational per-  
13 244 formance, and health in adults [5, 10, 13, 36, 37]. For instance, studies indicate that gains in CRF, muscle  
14 245 strength, and balance performance following PET programs can translate to reduced prevalence of neck, shoul-  
15 246 der and back pain, higher workability and lower sickness absence [10]. Future studies need to systematically  
16 247 analyze the literature and aggregate the effects of PET programs on health-related outcomes as well as occupa-  
17 248 tional performance in the workforce to confirm these findings.

#### 24 250 4.2. Effects of sex, age, and type of occupation on fitness gains following physical exercise training con- 25 251 ducted at the workplace

27 252 Sex and age influence physical performance across the lifespan. For instance, absolute muscle strength  
28 253 [38, 39], muscle power [38], and aerobic capacity [40] are lower whereas flexibility is greater [41] in females  
29 254 compared with males. Additionally, levels of these fitness components are in general lower in older compared  
30 255 with younger individuals [38–41] indicating that performance declines with aging. Several morphological and  
31 256 physiological factors contribute to the differences between sexes (e.g., muscle mass [42], airways [43], substrate  
32 257 utilization [44], fatigue resistance [45]) and ages (e.g., sarcopenia [46], loss of motor units [46]) affecting traina-  
33 258 bility. Moreover, in the working population, the type of occupation was introduced as an important individual  
34 259 fitness moderator [10] as strenuous and monotonous occupational physical activities may induce pain and dis-  
35 260 comfort, thereby impairing fitness measures [10].

42 261 We found that PET effects were age-dependent favoring workers aged <45 years. The interventions fo-  
43 262 cused on endurance training at moderate-to-high intensities (60-95% maximum heart rate) in the intervention  
44 263 groups [15, 29, 34, 47]. A recent meta-analysis reported that continuous endurance training at moderate intensi-  
45 264 ties (60-80% maximum heart rate) is effective to improve CRF indexed by VO<sub>2</sub>max in young and middle-aged  
46 265 adults [48]. There seems to be an interaction between age and PET intensity because high-intensity interval train-  
47 266 ing (90-95% maximum heart rate) preferentially improved CRF in older and less fit individuals compared with  
48 267 continuous endurance training [48]. The emerging recommendation is that young workers should perform PET  
49 268 (i.e., endurance training) at moderate-to-high intensities to improve their CRF. However, future studies need to  
50 269 examine whether high-intensity interval training in the workplace setting can further enhance CRF. This would  
51 270 be beneficial in relation to time savings as well as it may motivate more people to engage in PET, as time often  
52 271 has been proposed as a barrier [49].

59 272 Occupation can modify the effects of PET on muscular endurance with a significant and medium effect  
60 273 for the white-collar workers only. Traditionally, white-collar workers experience low physical work demands

274 whereas blue-collar workers are exposed to high physical work demands [50]. Cross-sectional studies showed  
1 275 that high physical work demand is associated with low physical fitness [51, 52]. For instance, higher levels of  
2 276 physical demands as indicated by ratings of perceived exertion (scale 6-20) during a working day was associated  
3 277 with lower muscle strength values (e.g., maximum trunk extensor and handgrip strength) in middle-aged Finish  
4 278 municipal workers [51]. Additionally, workers with predominantly physical work demands showed impaired  
5 279 physical fitness (i.e., balance, trunk extensor muscular endurance) and cognitive performance and higher levels  
6 280 of perceived stress compared with workers who experience primarily mental work demands [53]. Further, in a  
7 281 recent RCT, a 12-month endurance training program at  $\geq 60\%$  VO<sub>2</sub>max improved CRF (i.e., VO<sub>2</sub>max) and other  
8 282 risk factors for cardiovascular diseases (e.g., waist circumference, resting heart rate) relative to a control group in  
9 283 middle-aged cleaners [47]. However, stratified analyses on the relative aerobic workload at baseline revealed  
10 284 that most of the beneficial training effects on risk factors remained only in workers with lower aerobic workloads  
11 285 of  $< 30\%$  heart rate reserve [47]. These results together with the findings from the present study support the mod-  
12 286 el that high physical work demands (e.g., lifting heavy loads, repetitive and fatiguing movements, constrained  
13 287 postures) may induce pain and discomfort thereby mitigating specific PET effects in the development of fitness  
14 288 and/or health outcomes in the workforce [10]. Indeed, it was suggested to regularly include physical exercise  
15 289 into the weekly routines at the workplace in particular to counteract the negative effects of occupational tasks on  
16 290 physical fitness and health [1, 10]. Nevertheless, future studies need to identify appropriate PET programs con-  
17 291 formed to the physical activities of the respective workplace. For instance, 12 months of endurance-type PET  
18 292 were conducted in a sample of cleaners in order to reduce the rating of perceived exertion and the need for re-  
19 293 recovery after the physically demanding workdays [54]. The study indicated that in the intervention compared with  
20 294 the control group, the need for recovery significantly decreased (-12%) after the intervention period with con-  
21 295 comitant improvements in work ability (4%) [54]. Moreover, it was suggested to develop intelligent PET pro-  
22 296 grams which take workers' individual physiological capacities relative to their occupational demands and disor-  
23 297 ders into account [15, 32, 55]. In this regard, a 1-year multicomponent intelligent PET revealed a significant  
24 298 increase in work ability (4%) and self-rated health status (9%) compared with a control group in office workers  
25 299 [56]. Additionally, productivity increased by 6% and absenteeism was reduced by 29% if adherence rate was  
26 300  $\geq 70\%$ . Future studies in the form of randomized controlled trials are needed that specifically examine the role of  
27 301 work demands (e.g., comparing high vs. low physical work demand jobs) on the effectiveness of single PET  
28 302 programs to enhance physical fitness as well as health-related parameters (e.g., pain prevalence, perceived  
29 303 stress).

304 Interestingly, we did not observe any sex-specific effects on PET-related changes in physical fitness.  
305 However, in agreement with our findings, individual research studies comparing relative changes in muscle  
306 strength following resistance training [57, 58] and in CRF following endurance training [40] also indicated simi-  
307 lar training-induced gains in males and females. It has to be noted though that we included data from female or  
308 male participants only or data pooled across sex. There is a gap in the literature directly analyzing the effects of  
309 PET in males versus females within one study design.

310

#### 311 4.3. Dose-response relationships of physical exercise training conducted at the workplace

312 The current recommendations for adults consistently postulated a minimal dosage of 150 min a week of  
313 moderate-intensity aerobic activity (i.e., endurance training) and muscle strengthening exercises 2 days a week

314 [7–9]. To identify key training modalities that are responsible for the observed fitness gains following PET, we  
1 315 performed a multivariate random effects meta-regression analysis. The results indicated that none of the exam-  
2 316 ined training modalities (i.e., training period, frequency, session duration, and intensity) significantly predicted  
3 317 improvements in CRF following PET. The applied statistical model explained 0% of the between-study variance.  
4 318 These findings imply that additional training modalities not included in the regression model (e.g., adherence  
5 319 rate) may have a major effect on PET to improve CRF.  
6 320

7 321 In addition to meta-regression, independent subgroup analyses were conducted within each single train-  
8 322 ing modality. In this regard, the current analyses revealed that the training period significantly modified the CRF  
9 323 responses to PET in workers. Training periods of 9-12 weeks and 17-20 weeks induced significantly small and  
10 324 medium effect, respectively, indicating that PET interventions should be performed for 4 to 5 months to improve  
11 325 workers' CRF. Milanovic et al. [48] previously showed in a systematic review and meta-analysis that endurance  
12 326 interventions of longer duration are more effective to improving  $VO_{2max}$  as a measure of CRF in young and mid-  
13 327 dle-aged adults. This finding was recently reconfirmed in meta-analysis on the effects of PET on  $VO_{2peak}$  in the  
14 328 workforce [59]. It seems reasonable to assume that intervention periods of >24 weeks may be even more effec-  
15 329 tive to enhance CRF in workers. However, the included studies of long intervention periods (>24 weeks) specifi-  
16 330 cally used an intention-to-treat analysis [15, 47]. Despite lower statistical power to find significant effects com-  
17 331 pared with per-protocol analyses, intention-to-treat analyses are used to reduce possible bias from differences in  
18 332 adherence rates [60]. Adherence rates in the long-term studies (>24 weeks intervention period) ranged from 51-  
19 333 56% [15, 47]. Adherence rates in most of the included short-to-medium-term studies ( $\leq 24$  weeks) were higher  
20 334 (50-81%) [29, 34, 61, 62] which may in part explain the larger effectiveness to improve CRF. From a practition-  
21 335 er's point of view, special attention should be paid to the recruitment procedures for workplace health promotion  
22 336 programs. Further, appropriate strategies are required in public health promotion to make sustainable programs  
23 337 and participation [63].  
24 338

25 339 An unexpected finding was a lack of effect by PET in general and resistance training in particular on  
26 340 muscle strength. The large heterogeneity of the studies could cause this negative finding, as this analysis includ-  
27 341 ed studies using resistance training only [22, 29, 33, 64, 65], soccer training [31], and multicomponent training  
28 342 comprising concurrent PET [32–34, 66] or combined resistance and balance training [14]. However, according to  
29 343 the concept of training specificity [67], intervention studies should consistently include strengthening exercises  
30 344 in their PET programs on a regular basis if the goal is to enhance muscle strength. In terms of multicomponent  
31 345 training, strength gains following concurrent training can be compromised when compared with single-mode  
32 346 resistance training (i.e., interference effect) particularly with increasing training experience [68]. Furthermore,  
33 347 intensities used in some resistance training groups ranged from 8- to 20-repetition maximum [22, 33, 64] or were  
34 348 not sufficiently reported [14, 29, 66]. Strengthening exercises with repetition maxima of  $\leq 12$  corresponding to 1-  
35 349 repetition maximum loads of  $\geq 60\%$  are required to develop muscle strength in adults [69]. Thus, less specific  
36 350 training stimuli, interference effects, and/or insufficient intensities during PET could partly explain that overall  
37 351 muscle strength was not enhanced following training.  
38 352

39 353 Lastly, we found no effect of supervision on PET-induced fitness gains. In a recent randomized con-  
40 354 trolled trial, effects of supervised versus less supervised resistance training on muscle strength and muscular  
41 355 endurance were examined in healthy office workers [22]. In line with our systematic review and meta-analysis,  
42 356 similar fitness gains were observed in supervised (100% supervision) and less supervised (50% supervision)  
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354 training groups when compared with a passive control group within the same study. Nevertheless, it was high-  
355 lighted that supervision may be an important factor for PET adherence rate [22]. Additionally, supervision was  
356 suggested as a strategy to support sustained changes in physical activity behavior [70]. Furthermore, a systematic  
357 review with meta-analysis indicated that supervised resistance and/or balance training programs are more effec-  
358 tive to improve muscle strength, muscle power, and balance than less supervised training programs in old adults  
359 aged  $\geq 65$  years [71]. Thus, physical fitness gains can be induced with lower levels of supervision ( $< 50\%$  super-  
360 vised sessions) in young workers as long as simple exercises are performed with appropriate initial exercise  
361 instructions. However, supervision may become more important with older workforce to promote exercise moti-  
362 vation and physical activity behavior.

#### 364 4.4. Limitations

365 The considerable heterogeneity (i.e.,  $I^2 = 0-93\%$ ) among all studies is the strongest limitation of this  
366 systematic review and meta-analysis. Subgroup analysis helped to identify potential reasons for the observed  
367 magnitudes in heterogeneity. Another limitation is that univariate subgroup analyses were computed inde-  
368 pendently without controlling for interdependencies in the PET protocol. Comparative studies are needed in  
369 addition to meta-analyses to examine the effects of one training modality while the other modalities are kept  
370 constant. Further limitations of this systematic review and meta-analysis are the high risk of bias of some of the  
371 included studies (9 out of 17 studies reached the predetermined cut-off value of  $\geq 6$ ) and the uneven distribution  
372 of SMDs calculated for the respective fitness measures.

#### 374 5. CONCLUSIONS

375 PET at work can improve CRF, muscular endurance, and muscle power in the working population. Age  
376 and type of occupation appeared to moderate these effects (CRF, muscular endurance). However, 47% percent of  
377 the included studies were at high risk of bias, so the results should be interpreted with caution. Findings from the  
378 meta-regression showed that the examined key training modalities (e.g., training period, training frequency) did  
379 not predict the effects of PET on CRF. However, independently computed subgroup analyses indicated that  
380 training periods of 17-20 weeks showed the largest effects of PET on cardiorespiratory fitness. The physiological  
381 capacity of the employees relative to occupational demands should be taken into account and intelligent PET  
382 programs should be tailored individually.

383

384 Compliance with ethical standards

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8  
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10  
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13  
14 392 *Data availability*

15  
16 393 The datasets used and/or analyzed during the current study are available from the corresponding author on rea-  
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18 394 sonable request.

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21  
22 396 *Authors' contributions*

23  
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606 TABLES

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607 Table 1: Study coding.

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618 FIGURES

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- 619 Figure 1: Flowchart illustrating each phase of the search and selecting process.
- 620 Figure 2: Effects of physical exercise training (PET) versus control condition on measures of cardiorespiratory  
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623 workers. *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference
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625 ance in workers. *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference
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627 workers. *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference
- 628 Figure 6: Effects of physical exercise training (PET) versus control condition on measures of balance in workers.  
629 *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference

Effects of physical exercise training in the workplace on physical fitness:  
a systematic review and meta-analysis

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1 ABSTRACT

2 Background

3 There is evidence that physical exercise training (PET) conducted at the workplace is effective in improving  
4 physical fitness and thus health. However, there is no current systematic review available that provides high-  
5 level evidence regarding the effects of PET on physical fitness in the workforce.

6 Objectives

7 To quantify sex-, age-, and occupation type-specific effects of PET on physical fitness and to characterize dose-  
8 response relationships of PET modalities that could maximize gains in physical fitness in the working popula-  
9 tion.

10 Data sources

11 A computerized systematic literature search was conducted in the databases PubMed and Cochrane Library  
12 (2000-2019) to identify articles related to PET in workers.

13 Study eligibility criteria

14 Only randomized controlled trials with a passive control group were included if they investigated the effects of  
15 PET programs in workers and tested at least one fitness measure.

16 Study appraisal and synthesis methods

17 Weighted mean standardised mean differences ( $SMD_{wm}$ ) were calculated using random effects models. A multi-  
18 variate random effects meta-regression was computed to explain the influence of key training modalities (e.g.,  
19 training frequency, session duration, intensity) on the effectiveness of PET on measures of physical fitness. Fur-  
20 ther, subgroup univariate analyses were computed for each training modality. Additionally, methodological  
21 quality of the included studies was rated with the help of the Physiotherapy Evidence Database (PEDro)Scale.

22 Results

23 Overall, 3,423 workers aged 30-56 years participated in 17 studies (19 articles) that were eligible for inclusion.  
24 Methodological quality of the included studies was moderate with a median PEDro score of 6. Our analyses  
25 revealed significant, small-sized effects of PET on cardiorespiratory fitness (CRF), muscular endurance, and  
26 muscle power ( $0.29 \leq SMD_{wm} \leq 0.48$ ). Medium effects were found for CRF and muscular endurance in younger  
27 workers ( $\leq 45$  years) ( $SMD_{wm}=0.71$ ) and white-collar workers ( $SMD_{wm}=0.60$ ), respectively. Multivariate random  
28 effects meta-regression for CRF revealed that none of the examined training modalities predicted the effects of  
29 PET on CRF ( $R^2=0$ ). Independently computed subgroup analyses showed significant PET effects on CRF when  
30 conducted for 9-12 weeks ( $SMD_{wm}=0.31$ ) and for 17-20 weeks ( $SMD_{wm}=0.74$ ).

31 Conclusions

32 PET effects on physical fitness in healthy workers are moderated by age (CRF) and occupation type (muscular  
33 endurance). Further, independently computed subgroup analyses indicated that the training period of the PET  
34 programs may play an important role in improving CRF in workers.

35

36 KEY POINTS

- 37 • Physical exercise training conducted at the workplace significantly improved cardiorespiratory fitness,  
38 muscular endurance, and muscle power in the working population.
- 39 • The effects of physical exercise training at the workplace were moderated by age and occupation type.  
40 Only young workers showed training-induced gains in cardiorespiratory fitness. Increments in muscular  
41 endurance were found in white-collar workers only.
- 42 • Our dose-response relationships revealed that the examined key training modalities (e.g., training peri-  
43 od, training frequency) did not predict the effects of physical exercise training on cardiorespiratory fit-  
44 ness. However, independently computed subgroup analyses indicated that training periods of 17-20  
45 weeks showed the largest effects of physical exercise training on cardiorespiratory fitness.

46



## 47 1. INTRODUCTION

48 Previous studies have reported a significant relationship between physical fitness and work perfor-  
49 mance, health, daily life activities, and mobility [1–3]. In general, physical fitness is defined as a set of health- or  
50 skill-related attributes (e.g., cardiorespiratory fitness [CRF], muscle strength, balance) that people have or  
51 achieve to carry out daily tasks [4]. Higher levels of physical fitness as indicated by upper- and lower-body  
52 strength are associated with a lower risk of all-cause mortality in adults across the lifespan [5]. Further, Christen-  
53 sen et al. [6] examined associations between changes in physical fitness and on-the-job performance following  
54 three months of a multifactorial intervention program in healthcare workers. The authors reported significant and  
55 medium-sized correlations between increments in trunk flexor/extensor strength and gains in on-the-job perfor-  
56 mance ( $.411 \leq \text{Pearson's } r \leq .456$ ), indicating the importance of physical fitness for the working population (i.e.,  
57 workforce).

58 In order to improve or maintain physical fitness in adults and seniors, current international physical ac-  
59 tivity recommendations suggest a minimum dosage of at least 150 min/week of moderate-to-vigorous intensity  
60 [7–9]. Physical activity comprises any physical movements produced by skeletal muscles that results in energy  
61 expenditure [4]. Interestingly, it was recently highlighted that not all physical activities contribute to fitness and  
62 health [10–12]. Occupational physical activities such as lifting heavy loads, repetitive and fatiguing movements,  
63 or constrained postures may induce pain and discomfort, thereby decreasing physical fitness [10]. Further, physi-  
64 cally demanding work tends to increase the risk for long-term sickness absence and early mortality especially in  
65 males, even after adjustment for relevant confounders such as leisure time physical activity, alcohol intake  
66 and/or smoking [11, 12]. Thus, it was suggested to regularly include well-structured health-enhancing physical  
67 exercises into weekly routines at the workplace to counteract the negative side effects of monotonous physical  
68 tasks at work [1, 10]. Further, given that most adults spend half of their waking hours at the workplace, the  
69 worksite setting offers a unique opportunity to promote physical activity and fitness as well as engage individu-  
70 als who might not otherwise participate in physical exercise training.

71 So far, the literature on the effects of physical exercise training (PET) conducted at the workplace on  
72 physical fitness is controversial [13]. According to Caspersen et al. [4] and Garber et al. [7], PET refers to any  
73 planned, structured, and repetitive physical activity with the goal to maintain or improve physical fitness and/or  
74 health. Methodological limitations (e.g., randomization, blinding, poor compliance) accounted for the many  
75 inconsistencies. Since 2003, high-quality randomized and controlled trials (RCTs) have demonstrated that work-  
76 ers' physical fitness can benefit from PET programs [14, 15], making a fresh review of the topic relevant. For  
77 example, an 8-week combined balance and strength training compared with a passive control group significantly  
78 improved muscle strength, power, and balance in middle-aged workers [14]. One year combined strength and  
79 endurance training compared with passive controls significantly enhanced CRF in office workers [15].

80 To the best of our knowledge, there is currently no systematic review and meta-analysis available that  
81 included RCTs only and thus provides the highest level on the evidence-based medicine pyramid regarding the  
82 effects of PET on physical fitness (e.g., CRF, muscle strength, balance) in the workforce [16, 17]. Additionally,  
83 there is scarce information on how to optimize training effects on physical fitness measures and to avoid over- or  
84 under-prescription of PET.

85 Thus, in an exploratory approach, the objectives of this systematic literature review and meta-analysis  
86 were to i) analyse the effects of PET on physical fitness measures in the workforce including potentially modify-

87 ing variables such as age, sex, and type of occupation, and ii) characterize dose-response relationships of PET  
1 88 parameters (e.g., training period, session duration, frequency, intensity) by quantitative analyses of PET studies  
2  
3 89 in workers. We hypothesized that i) PET has a beneficial effect on physical fitness in the workforce, and ii) the  
4 90 effects are moderated by age, sex, and type of occupation.  
5  
6 91

## 8 92 2. METHODS

10 93 Our systematic literature review was conducted in accordance with the recommendations of the “Pre-  
11 94 ferred Reporting Items for Systematic Reviews and Meta-Analyses” (PRISMA) [18].  
12  
13 95

### 16 96 2.1. Literature search

18 97 We performed a computerized systematic literature review in the electronic databases PubMed and  
19 98 Cochrane Library from 01/01/2000 to 30/06/2019. A Boolean-search strategy was used with the operators  
20 99 “AND”, “NOT” and “OR” as well as study keywords related to physical fitness, PET, and workers (Table S1).  
21  
22 100 The search was limited to ages (18-65 years) and languages (English, German). Further, the reference lists of the  
23 101 included studies and relevant review articles [1, 10, 13, 19] were screened for titles to identify additional ade-  
24 102 quate references for inclusion in our meta-analysis.  
25  
26 103

### 30 104 2.2. Eligibility criteria for selecting studies

32 105 Studies were included in this systematic review and meta-analysis if they provided relevant information  
33 106 with regards to the PICOS approach (i.e., participants, interventions, comparators, outcomes, and study design)  
34 107 [18]. The following criteria were predefined for inclusion: (a) full-text availability; (b) population: workers with  
35 108 mean ages ranging from 18 to 65 years; (c) intervention: PET programs for the promotion of physical activi-  
36 109 ty/fitness (e.g., cardiovascular training, strength training, team sport activities) performed at or nearby the work-  
37 110 place; (d) comparator: passive control group (i.e., no alternative training) maintaining its regular activity behav-  
38 111 iour; (e) outcome: at least one measure of CRF, muscle strength, muscular endurance, muscle power, and/or  
39 112 balance; (f) study design: RCT.  
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41 113

45 114 Studies were excluded if they: (a) specifically included patient populations only (e.g., hypertension,  
46 115 type 2 diabetes); (b) had no control group or alternative intervention groups (e.g., behavioural training) only; (c)  
47 116 did not meet the minimum requirements regarding the description of at least one training modality (e.g., training  
48 117 duration, frequency, or intensity); (d) did not report results adequately (i.e., means and standard devia-  
49 118 tions/errors) or if respective authors did not reply to our inquiries sent by email. Based on the a priori defined  
50 119 inclusion and exclusion criteria, two independent reviewers (OP, MH) screened potentially relevant articles by  
51 120 analysing titles, abstracts, and full texts of the respective articles to elucidate their eligibility. In case MH and OP  
52 121 did not reach an agreement concerning the inclusion of an article, a third author (UG or TD) was contacted.  
53  
54 122

### 59 122 2.3. Coding of studies

123 All included studies were coded for the variables listed in Table 1. A template from previous systematic  
124 reviews and meta analyses of our research group was used to extract data [20, 21]. One author (MH) extracted  
125 the data from the included studies and a second author (OP) double-checked the extracted data. Disagreements  
126 were resolved through personal communication between the two authors (MH, OP). If no agreement was  
127 achieved, a third author was contacted (TD) to solve previous disagreement. Our analyses focused on different  
128 measures of physical fitness. If studies reported multiple variables within one of these fitness components, only  
129 one representative outcome variable was included in the analyses. The variable with the highest priority for each  
130 outcome was illustrated in Table 1. If studies reported outcome variables other than the preferred variables, we  
131 included test variables that were most similar to the ones described above in terms of their temporal/ spatial  
132 structure.

133 Further, we coded PET according to the following training parameters: training type (e.g., resistance  
134 training, endurance training), training period, frequency (i.e., sessions/week), session duration, intensity, and  
135 supervision (i.e., supervised, less supervised). If a study reported exercise progression over the training period,  
136 the mean number of frequency and session duration were computed. PET was defined as supervised if at least  
137 50% of the sessions were attended by an instructor supervising the execution of exercises [22]. Accordingly, a  
138 training group was rated as less supervised, if less than 50% of the sessions were attended by an instructor. To  
139 obtain sufficient statistical power to calculate dose-response relationships, we computed our analyses irrespec-  
140 tive of age, sex, and type of occupation.

141

#### 142 2.4. Assessment of risk of bias

143 The Physiotherapy Evidence Database (PEDro) scale was used to quantify the risk of bias in eligible  
144 studies and to provide information on the general methodological quality of studies. The PEDro scale rates inter-  
145 nal study validity and the presence of statistical replicable information on a scale from zero (high risk of bias) to  
146 ten (low risk of bias) with  $\geq 6$  representing a cut-off score for studies with low risk of bias [23]. In this regard, it  
147 has to be taken into account that it is impossible to blind participants and instructors in PET studies as rated by  
148 the PEDro scale. If available, one author of our research group (MH) obtained information on the PEDro scores  
149 of the respective studies from the PEDro database ([www.pedro.org.au](http://www.pedro.org.au)). If studies were not listed in the database,  
150 one author (MH) evaluated the respective studies according to the eleven items of the PEDro scale and a second  
151 author (OP) double-checked the scores.

152

#### 153 2.5. Statistical analysis

154 To determine the effects of PET on physical fitness measures in the workforce, the between-subject  
155 standardized mean differences (SMD) were calculated according to the following equation:  $SMD = \frac{m_1 - m_2}{S_{pooled}}$   
156 where  $m_1$  stands for the mean post-value of the PET group,  $m_2$  for the mean post-value of the control group, and  
157  $S_{pooled}$  for the pooled standard deviation. Whenever possible, data from intention-to-treat analyses were used. In  
158 accordance with Hedges and Olkin [24], the SMD was adjusted for the respective sample size by using the factor  
159  $\left(1 - \frac{3}{4N-9}\right)$  with N representing the total sample size. A random effects model was applied to weight each in-  
160 cluded articles according to the magnitude of the respective standard error and to finally calculate the weighted

161 mean SMD ( $SMD_{wm}$ ).  $SMD_{wm}$  were aggregated for the respective outcomes if the training type was specific for  
162 the outcome (e.g., endurance training, team sports, and multicomponent training for CRF). Subgroup univariate  
163 analyses for moderator variables (i.e., sex, age, type of occupation) were computed by aggregating  $SMD_{wm}$  val-  
164 ues for specific subgroups by comparing subgroup effect sizes for statistically significant differences using a  
165  $\chi^2$  trend test. To specify dose–response relationships, additional subgroup univariate analyses were calculated  
166 for program modalities (i.e., training type, training period, frequency, session duration, intensity, supervision).  
167 Additionally, multivariate random effects meta-regressions were computed with Comprehensive Meta-analysis  
168 version 3.3.07 (Biostat Inc., Englewood, NJ, USA) to verify if any of the examined program modalities predict  
169 the effectiveness of PET in the workforce. At least two PET intervention groups had to be included to calculate  
170 SMDs, for each proxy of physical fitness [25]. This meta-analysis was conducted using Review Manager 5.3  
171 (Nordic Cochrane Centre, Copenhagen, Denmark). Positive SMD values were consistently reported if the effects  
172 were in favour of PET compared with a control. For data interpretation, effect size values of  $SMD < 0.50$  indi-  
173 cate small, of  $0.50 \leq SMD < 0.80$  indicate medium, and of  $SMD \geq 0.80$  indicate large effects [26]. Further, be-  
174 tween-study heterogeneity was assessed using  $I^2$  and  $\chi^2$  statistics. Heterogeneity was interpreted as low ( $I^2 \leq$   
175  $25\%$ ), moderate ( $25\% < I^2 \leq 50\%$ ), high ( $50\% < I^2 \leq 75\%$ ), or considerable ( $I^2 > 75\%$ ) [27, 28]. The level of  
176 significance was set at  $p < .05$ .

177

### 178 3. RESULTS

#### 179 3.1. Study characteristics

180 A total of 515 potentially relevant articles were identified by the searches (Figure 1). Finally, 17 studies  
181 (19 articles;  $n = 3,423$  workers at baseline; 1,065 men, 2,358 women) remained for the quantitative analysis. The  
182 sample size in the individual studies ranged from 19-730 participants (Table 2). There were 2 studies that includ-  
183 ed males only, 3 studies that included females only, and 12 studies that included males and females. Eight stud-  
184 ies incorporated young adults (range of mean age: 30-44 years), whereas middle-aged adults were recruited in 9  
185 studies (range of mean age: 45-56 years). In terms of occupational characteristics, 9 studies included blue collar  
186 workers and 8 studies examined white collar workers. Attendance rates ranged from 30 to 99% with only four  
187 studies reporting attendance rates  $\geq 70\%$  [14, 29].

188 Interventions (i.e., 25 PET groups in total) comprised resistance training ( $n = 10$  intervention groups),  
189 endurance training (6), team sports activities (1), and multicomponent training (8). The PET interventions lasted  
190 between 8-52 weeks, at a frequency of 1-15 sessions per week, for duration of 7-60 min. Twenty PET interven-  
191 tion groups were classified as supervised and 4 were less supervised (in one intervention, the classification of  
192 training supervision was not applicable). Of note, some of the included articles referred to the same study but  
193 were different in terms of the fitness outcomes (i.e., [30] vs. [31], [15] vs. [32]).

194 A median PEDro score of 6 (range: 4-8) was detected for the included studies and 9 out of 17 studies  
195 reached the predetermined cut-off value  $\geq 6$  (Table 3).

196

#### 197 3.2. Effects of physical exercise training conducted at the workplace on physical fitness

198 Figures 2 to 6 show the overall effects of PET compared with a passive control on measures of physical  
199 fitness. There were significant and small-sized effects of PET on measures of CRF ( $SMD_{wm} = 0.34, p = 0.002, I^2$   
200  $= 69\%, Chi^2 = 35.5, df = 11$ ; Figure 2), muscular endurance ( $SMD_{wm} = 0.48, p < 0.001, I^2 = 10\%, Chi^2 = 7.81, df$   
201  $= 7$ ; Figure 4), and muscle power ( $SMD_{wm} = 0.29, p = 0.02, I^2 = 0\%, Chi^2 = 2.54, df = 4$ ; Figure 5). There were  
202 no significant effects of PET on muscle strength and balance ( $-0.04 \leq SMD_{wm} \leq 0.35, p > .05$ ; Figures 3, 6).

### 204 3.3. Effects of sex, age, and occupation on fitness gains following physical exercise training conducted at 205 the workplace

206 Table 4 shows the subgroup analyses according to sex, age, and occupation. Significant main effects of  
207 age were found on PET-induced CRF-responses ( $p = 0.02$ ) with medium-sized effects in the subgroup young  
208 workers ( $SMD_{wm} = 0.71, p = 0.006$ ). Further, significant main effects of occupation were observed on PET-  
209 induced responses in muscular endurance ( $p = 0.04$ ) with medium-sized effects in the subgroup white-collar  
210 workers ( $SMD_{wm} = 0.60, p < 0.001$ ).

### 212 3.4. Dose-response relationships of physical exercise training conducted at the workplace

213 Table 5 shows the results of a multivariate random effects meta-regression for program modalities of  
214 different categories including training period, frequency, session duration, and intensity. Due to the limited num-  
215 ber of studies with sufficient information on these PET program modalities, meta-regression was calculated for  
216 CRF only. None of the training modalities (i.e., training period, frequency, session duration, and intensity) sig-  
217 nificantly predicted PET-induced CRF gains ( $p > 0.05$ ). Explained between-study variance ( $R^2$ ) was 0.00.

218 Table 6 shows subgroup analyses for different program modalities. Significant main effects of training  
219 period ( $p < 0.001$ ) were shown on PET-induced changes in CRF. More precisely, the subgroup PET period of 9-  
220 12 weeks induced significant and small-sized effects ( $SMD_{wm} = 0.31, p = 0.009$ ) and PET period of 17-20 weeks  
221 induced significant and medium-sized effects ( $SMD_{wm} = 0.74, p = 0.02$ ).

## 223 4. DISCUSSION

224 This systematic review with meta-analysis examined the general effects as well as the age-, sex-, and  
225 occupation-specific impact of PET on physical fitness in the workforce. In addition, dose-response relationships  
226 of PET variables were computed. The main findings were that (a) PET has significant and small-sized effects on  
227 CRF, muscular endurance, and muscle power; (b) PET-induced gains in CRF and muscular endurance were  
228 particularly observed in young workers and white-collar workers, respectively; (c) Frequency, session duration,  
229 and intensity predict PET-induced CRF-enhancements.

### 231 4.1. Effects of physical exercise training conducted at the workplace on physical fitness

232 When PET is integrated in the workplace setting and performed at or nearby the workplace, PET can  
233 improve workers' physical fitness. More specifically, PET increases workers' CRF, muscular endurance, and  
234 muscle power. These results support the conclusions of previous narrative review articles that demonstrated

235 fitness gains following PET [1, 10]. More precisely, improvements were reported in measures of CRF (5-14%)  
236 following PET in different workgroups (e.g., office workers, health care workers, cleaners) [1, 10]. Our aggre-  
237 gated results add fresh evidence that expands previous knowledge [13]. The corresponding changes in relative  
238 VO<sub>2</sub>max ranged from 1.8-3.9 ml/(min\*kg) [33, 34]. Considering that every 1-ml/(min\*kg) increase in VO<sub>2</sub>max  
239 is associated with a 45-day increase of longevity [35], this may result in a 81-176-day increase of longevity. Our  
240 study included only RCT's from the last two decades, all of which have been performed with less risk of bias  
241 and thorough methodologies. By doing so, we were able to appraise and synthesize current high-level evidence  
242 on the effects of PET on components of physical fitness in the workforce [16, 17].

243 Of note, higher levels of physical fitness can contribute to daily activities, mobility, occupational per-  
244 formance, and health in adults [5, 10, 13, 36, 37]. For instance, studies indicate that gains in CRF, muscle  
245 strength, and balance performance following PET programs can translate to reduced prevalence of neck, shoul-  
246 der and back pain, higher workability and lower sickness absence [10]. Future studies need to systematically  
247 analyze the literature and aggregate the effects of PET programs on health-related outcomes as well as occupa-  
248 tional performance in the workforce to confirm these findings.

#### 249 250 4.2. Effects of sex, age, and type of occupation on fitness gains following physical exercise training con- 251 ducted at the workplace

252 Sex and age influence physical performance across the lifespan. For instance, absolute muscle strength  
253 [38, 39], muscle power [38], and aerobic capacity [40] are lower whereas flexibility is greater [41] in females  
254 compared with males. Additionally, levels of these fitness components are in general lower in older compared  
255 with younger individuals [38-41] indicating that performance declines with aging. Several morphological and  
256 physiological factors contribute to the differences between sexes (e.g., muscle mass [42], airways [43], substrate  
257 utilization [44], fatigue resistance [45]) and ages (e.g., sarcopenia [46], loss of motor units [46]) affecting traina-  
258 bility. Moreover, in the working population, the type of occupation was introduced as an important individual  
259 fitness moderator [10] as strenuous and monotonous occupational physical activities may induce pain and dis-  
260 comfort, thereby impairing fitness measures [10].

261 We found that PET effects were age-dependent favoring workers aged <45 years. The interventions fo-  
262 cused on endurance training at moderate-to-high intensities (60-95% maximum heart rate) in the intervention  
263 groups [15, 29, 34, 47]. A recent meta-analysis reported that continuous endurance training at moderate intensi-  
264 ties (60-80% maximum heart rate) is effective to improve CRF indexed by VO<sub>2</sub>max in young and middle-aged  
265 adults [48]. There seems to be an interaction between age and PET intensity because high-intensity interval train-  
266 ing (90-95% maximum heart rate) preferentially improved CRF in older and less fit individuals compared with  
267 continuous endurance training [48]. The emerging recommendation is that young workers should perform PET  
268 (i.e., endurance training) at moderate-to-high intensities to improve their CRF. However, future studies need to  
269 examine whether high-intensity interval training in the workplace setting can further enhance CRF. This would  
270 be beneficial in relation to time savings as well as it may motivate more people to engage in PET, as time often  
271 has been proposed as a barrier [49].

272 Occupation can modify the effects of PET on muscular endurance with a significant and medium effect  
273 for the white-collar workers only. Traditionally, white-collar workers experience low physical work demands



274 whereas blue-collar workers are exposed to high physical work demands [50]. Cross-sectional studies showed  
275 that high physical work demand is associated with low physical fitness [51, 52]. For instance, higher levels of  
276 physical demands as indicated by ratings of perceived exertion (scale 6-20) during a working day was associated  
277 with lower muscle strength values (e.g., maximum trunk extensor and handgrip strength) in middle-aged Finish  
278 municipal workers [51]. Additionally, workers with predominantly physical work demands showed impaired  
279 physical fitness (i.e., balance, trunk extensor muscular endurance) and cognitive performance and higher levels  
280 of perceived stress compared with workers who experience primarily mental work demands [53]. Further, in a  
281 recent RCT, a 12-month endurance training program at  $\geq 60\%$  VO<sub>2</sub>max improved CRF (i.e., VO<sub>2</sub>max) and other  
282 risk factors for cardiovascular diseases (e.g., waist circumference, resting heart rate) relative to a control group in  
283 middle-aged cleaners [47]. However, stratified analyses on the relative aerobic workload at baseline revealed  
284 that most of the beneficial training effects on risk factors remained only in workers with lower aerobic workloads  
285 of  $<30\%$  heart rate reserve [47]. These results together with the findings from the present study support the model  
286 that high physical work demands (e.g., lifting heavy loads, repetitive and fatiguing movements, constrained  
287 postures) may induce pain and discomfort thereby mitigating specific PET effects in the development of fitness  
288 and/or health outcomes in the workforce [10]. Indeed, it was suggested to regularly include physical exercise  
289 into the weekly routines at the workplace in particular to counteract the negative effects of occupational tasks on  
290 physical fitness and health [1, 10]. Nevertheless, future studies need to identify appropriate PET programs con-  
291 formed to the physical activities of the respective workplace. For instance, 12 months of endurance-type PET  
292 were conducted in a sample of cleaners in order to reduce the rating of perceived exertion and the need for re-  
293 covery after the physically demanding workdays [54]. The study indicated that in the intervention compared with  
294 the control group, the need for recovery significantly decreased (-12%) after the intervention period with con-  
295 comitant improvements in work ability (4%) [54]. Moreover, it was suggested to develop intelligent PET pro-  
296 grams which take workers' individual physiological capacities relative to their occupational demands and disor-  
297 ders into account [15, 32, 55]. In this regard, a 1-year multicomponent intelligent PET revealed a significant  
298 increase in work ability (4%) and self-rated health status (9%) compared with a control group in office workers  
299 [56]. Additionally, productivity increased by 6% and absenteeism was reduced by 29% if adherence rate was  
300  $\geq 70\%$ . Future studies in the form of randomized controlled trials are needed that specifically examine the role of  
301 work demands (e.g., comparing high vs. low physical work demand jobs) on the effectiveness of single PET  
302 programs to enhance physical fitness as well as health-related parameters (e.g., pain prevalence, perceived  
303 stress).

304 Interestingly, we did not observe any sex-specific effects on PET-related changes in physical fitness.  
305 However, in agreement with our findings, individual research studies comparing relative changes in muscle  
306 strength following resistance training [57, 58] and in CRF following endurance training [40] also indicated simi-  
307 lar training-induced gains in males and females. It has to be noted though that we included data from female or  
308 male participants only or data pooled across sex. There is a gap in the literature directly analyzing the effects of  
309 PET in males versus females within one study design.

#### 311 4.3. Dose-response relationships of physical exercise training conducted at the workplace

312 The current recommendations for adults consistently postulated a minimal dosage of 150 min a week of  
313 moderate-intensity aerobic activity (i.e., endurance training) and muscle strengthening exercises 2 days a week

314 [7–9]. To identify key training modalities that are responsible for the observed fitness gains following PET, we  
315 performed a multivariate random effects meta-regression analysis. The results indicated that none of the exam-  
316 ined training modalities (i.e., training period, frequency, session duration, and intensity) significantly predicted  
317 improvements in CRF following PET. The applied statistical model explained 0% of the between-study variance.  
318 These findings imply that additional training modalities not included in the regression model (e.g., adherence  
319 rate) may have a major effect on PET to improve CRF.

320 In addition to meta-regression, independent subgroup analyses were conducted within each single train-  
321 ing modality. In this regard, the current analyses revealed that the training period significantly modified the CRF  
322 responses to PET in workers. Training periods of 9-12 weeks and 17-20 weeks induced significantly small and  
323 medium effect, respectively, indicating that PET interventions should be performed for 4 to 5 months to improve  
324 workers' CRF. Milanovic et al. [48] previously showed in a systematic review and meta-analysis that endurance  
325 interventions of longer duration are more effective to improving  $VO_{2max}$  as a measure of CRF in young and mid-  
326 dle-aged adults. This finding was recently reconfirmed in meta-analysis on the effects of PET on  $VO_{2peak}$  in the  
327 workforce [59]. It seems reasonable to assume that intervention periods of >24 weeks may be even more effec-  
328 tive to enhance CRF in workers. However, the included studies of long intervention periods (>24 weeks) specifi-  
329 cally used an intention-to-treat analysis [15, 47]. Despite lower statistical power to find significant effects com-  
330 pared with per-protocol analyses, intention-to-treat analyses are used to reduce possible bias from differences in  
331 adherence rates [60]. Adherence rates in the long-term studies (>24 weeks intervention period) ranged from 51-  
332 56% [15, 47]. Adherence rates in most of the included short-to-medium-term studies ( $\leq 24$  weeks) were higher  
333 (50-81%) [29, 34, 61, 62] which may in part explain the larger effectiveness to improve CRF. From a practition-  
334 er's point of view, special attention should be paid to the recruitment procedures for workplace health promotion  
335 programs. Further, appropriate strategies are required in public health promotion to make sustainable programs  
336 and participation [63].

337 An unexpected finding was a lack of effect by PET in general and resistance training in particular on  
338 muscle strength. The large heterogeneity of the studies could cause this negative finding, as this analysis includ-  
339 ed studies using resistance training only [22, 29, 33, 64, 65], soccer training [31], and multicomponent training  
340 comprising concurrent PET [32–34, 66] or combined resistance and balance training [14]. However, according to  
341 the concept of training specificity [67], intervention studies should consistently include strengthening exercises  
342 in their PET programs on a regular basis if the goal is to enhance muscle strength. In terms of multicomponent  
343 training, strength gains following concurrent training can be compromised when compared with single-mode  
344 resistance training (i.e., interference effect) particularly with increasing training experience [68]. Furthermore,  
345 intensities used in some resistance training groups ranged from 8- to 20-repetition maximum [22, 33, 64] or were  
346 not sufficiently reported [14, 29, 66]. Strengthening exercises with repetition maxima of  $\leq 12$  corresponding to 1-  
347 repetition maximum loads of  $\geq 60\%$  are required to develop muscle strength in adults [69]. Thus, less specific  
348 training stimuli, interference effects, and/or insufficient intensities during PET could partly explain that overall  
349 muscle strength was not enhanced following training.

350 Lastly, we found no effect of supervision on PET-induced fitness gains. In a recent randomized con-  
351 trolled trial, effects of supervised versus less supervised resistance training on muscle strength and muscular  
352 endurance were examined in healthy office workers [22]. In line with our systematic review and meta-analysis,  
353 similar fitness gains were observed in supervised (100% supervision) and less supervised (50% supervision)



354 training groups when compared with a passive control group within the same study. Nevertheless, it was high-  
1 355 lighted that supervision may be an important factor for PET adherence rate [22]. Additionally, supervision was  
2 356 suggested as a strategy to support sustained changes in physical activity behavior [70]. Furthermore, a systematic  
3 357 review with meta-analysis indicated that supervised resistance and/or balance training programs are more effec-  
4 358 tive to improve muscle strength, muscle power, and balance than less supervised training programs in old adults  
5 359 aged  $\geq 65$  years [71]. Thus, physical fitness gains can be induced with lower levels of supervision ( $< 50\%$  super-  
6 360 vised sessions) in young workers as long as simple exercises are performed with appropriate initial exercise  
7 361 instructions. However, supervision may become more important with older workforce to promote exercise moti-  
8 362 vation and physical activity behavior.

13 363

#### 16 364 4.4. Limitations

17 365 The considerable heterogeneity (i.e.,  $I^2 = 0-93\%$ ) among all studies is the strongest limitation of this  
18 366 systematic review and meta-analysis. Subgroup analysis helped to identify potential reasons for the observed  
19 367 magnitudes in heterogeneity. Another limitation is that univariate subgroup analyses were computed inde-  
20 368 pendently without controlling for interdependencies in the PET protocol. Comparative studies are needed in  
21 369 addition to meta-analyses to examine the effects of one training modality while the other modalities are kept  
22 370 constant. Further limitations of this systematic review and meta-analysis are the high risk of bias of some of the  
23 371 included studies (9 out of 17 studies reached the predetermined cut-off value of  $\geq 6$ ) and the uneven distribution  
24 372 of SMDs calculated for the respective fitness measures.

29 373

#### 32 374 5. CONCLUSIONS

33 375 PET at work can improve CRF, muscular endurance, and muscle power in the working population. Age  
34 376 and type of occupation appeared to moderate these effects (CRF, muscular endurance). However, 47% percent of  
35 377 the included studies were at high risk of bias, so the results should be interpreted with caution. Findings from the  
36 378 meta-regression showed that the examined key training modalities (e.g., training period, training frequency) did  
37 379 not predict the effects of PET on CRF. However, independently computed subgroup analyses indicated that  
38 380 training periods of 17-20 weeks showed the largest effects of PET on cardiorespiratory fitness. The physiological  
39 381 capacity of the employees relative to occupational demands should be taken into account and intelligent PET  
40 382 programs should be tailored individually.

46 383

384 Compliance with ethical standards

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389 *Conflicts of interest*

390 Olaf Prieske, Tina Dalager, Michael Herz, Tibor Hortobágyi, Gisela Sjøgaard, Karen Søgaard and Urs Granacher  
391 declare that they have no conflicts of interest relevant to the content of this review.

392 *Data availability*

393 The datasets used and/or analyzed during the current study are available from the corre-sponding author on rea-  
394 sonable request.

395

396 Authors' contributions

397 OP, TD, KS, and UG: Made substantial contributions to conception and design; OP, TD, and MH: Con-  
398 tributed to data collection; OP, TD, and MH: Carried out data analysis and interpretation together with TH, GS,  
399 KS, and UG; OP: Wrote the first draft of the manuscript and all authors were involved in revising it critically for  
400 important intellectual content; All authors gave final approval of the version to be published and agreed to be  
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606 TABLES

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607 Table 1: Study coding.

608 Table 2: Studies examining the effects of physical exercise training at the workplace on measures of physical  
609 fitness in the workforce.

610 Table 3: Physiotherapy Evidence Database (PEDro) score of the included randomized controlled trials.

611 Table 4: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific  
612 effects for moderator variables.

613 Table 5: Results of the multivariate random effects meta-regression analyses for program modalities of different  
614 categories to predict effects of physical exercise training conducted at the workplace on cardiorespiratory fitness.

615 Table 6: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific  
616 effects for program modalities.

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618 FIGURES

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- 619 Figure 1: Flowchart illustrating each phase of the search and selecting process.
- 620 Figure 2: Effects of physical exercise training (PET) versus control condition on measures of cardiorespiratory
- 621 fitness in workers. *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference
- 622 Figure 3: Effects of physical exercise training (PET) versus control condition on measures of muscle strength in
- 623 workers. *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference
- 624 Figure 4: Effects of physical exercise training (PET) versus control condition on measures of muscular endur-
- 625 ance in workers. *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference
- 626 Figure 5: Effects of physical exercise training (PET) versus control condition on measures of muscle power in
- 627 workers. *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference
- 628 Figure 6: Effects of physical exercise training (PET) versus control condition on measures of balance in workers.
- 629 *CI* confidence interval, *df* degrees of freedom, *IV* inverse, *SMD* standardized mean difference

Table 1: Study coding

Sex	<ul style="list-style-type: none"><li>• Male participants only</li><li>• Female participants only</li><li>• Combined male and female participants</li></ul>
Age [12]	<ul style="list-style-type: none"><li>• Young adults (18-44 years)</li><li>• Middle-aged adults (45-65 years)</li></ul>
Type of occupation [44]	<ul style="list-style-type: none"><li>• Blue collar workers (e.g., labor, industry, farming, transportation)</li><li>• White collar workers (e.g., office, civil service)</li></ul>
Outcome categories [2]	<ul style="list-style-type: none"><li>• Cardiorespiratory fitness (preferred relative <math>VO_{2max}</math>)</li><li>• muscle strength (preferred maximal isometric trunk flexor force/torque)</li><li>• muscular endurance (preferred static plank test time)</li><li>• muscle power (preferred countermovement jump height)</li><li>• balance (preferred center of pressure displacement during bipedal standing)</li></ul>

Table 2: Studies examining the effects of physical exercise training at the workplace on measures of physical fitness in the workforce.

Study	Job	Sex	Age	Type of occupation	N	Adherence	Training intervention						Tests (Outcomes)	
							Training type	Exercises	Training period (weeks)	Frequency (x/week)	Duration (min)	Intensity		Supervision
Barene et al. [30, 31]	Hospital employees	F (107)	46±9	Blue	IG1: 37 IG2: 35 CG: 35	NA	IG1: team sports IG2: endurance	Soccer training Zumba	12, 36 12, 36	2,5 2,5	60 60	low to vigorous low to vigorous	S, L S	Maximal cycle ergometer (VO <sub>2</sub> peak) Isometric dynamometry (trunk extensor MIF) Single leg stance (COP displacement) Countermovement jump (jump height)
Brox and Frøystein [62]	Nursing home workers	M (4), F (115)	46±9	Blue		<50%	Endurance	Aerobic fitness	24	1	60	NA	S	UKK walking (CRF index)
Dalager et al. [22]	Office workers	M (222), F (351)	46±11	White	IG1: 116 IG2: 126 IG3: 106 IG4: 124 CG: 101	33-44%	IG1: Resistance IG2: Resistance IG3: Resistance IG4: Resistance	Free weights Free weights Free weights Free weights	20 20 20 20	1 3 9 3	60 20 7 20	8-20RM 8-20RM 8-20RM 8-20RM moderate to vigorous	S S S L	Maximal dynamic lateral rise (1-RM)
Dalager et al. [15,	Office workers	M (101),	44±10	White	IG: 193 CG: 194	56%	Multicomponent	Run-ning/rowing/ball	52	1	60	Moderate to vigorous (60-	S	Submaximal cycle ergome-

32]		F (286)						games; neck/trunk/chest strengthening				80% 1 RM, 77- 95% HR)		ter (VO <sub>2</sub> max*) Isometric dy- namometry (trunk extensor MIF)
Genin et al. [66]	Office workers	M (62), F (33)	44±10	White	IG1: 36 IG2: 37 CG: 22	NA	IG1: multicompo- nent (trained) IG2: multicompo- nent (untrained)	Dance/step/bike; Machine-based strengthening	20 20	2 2	45 45	NA NA	S S	6 min walk (max. distance) Isometric dy- namometry (hand grip MIF) Biering- Sørensen (trunk muscle endurance time) Countermove- ment jump (jump height) Flamingo test (stance time)
Gram et al. [34]	Construc- tion work- ers	M (67)	44±11	Blue	IG: 35 CG: 32	68%	Multicomponent	Running/rowing/; neck/trunk/chest strengthening	12	3	20	Moderate to vigorous (60% 1 RM, 70% VO <sub>2</sub> max)	S	Submaximal cycle ergome- ter (VO <sub>2</sub> max*) Isometric dy- namometry (trunk extensor MIF)
Granacher et al. [14]	Office workers	M (23), F (9)	56±4	White	IG: 17 CG: 15	99%	Multicomponent	Lower limb strengthening; balance	8	15	8	Moderate (15 reps)	L	Isometric dy- namometry (leg extensor MIF/RFD) Single leg stance (COP displacement)
Hamberg-	Office	M (6),	37±9	White	IG: 9	64%	Resistance	Shoulder/core	8	2	60	Moderate to	NA	Isometric dy-

van Reenen et al. [64]	workers	F (13)			CG: 10			strengthening				vigorous (10-15RM)		namometry (trunk extensor MIF)
Jørgensen et al. [65]	Cleaners	F (294)	45±9	Blue	IG1: 95 IG2: 99 CG: 100	37% 49%	IG1: resistance IG2: behavioral	Core strengthening	12	3	20	Moderate to vigorous (60-80% 1RM)	S	Isometric dynamometry (trunk extensor MIF) Romberg test (COP displacement)
Korshøj et al. [47]	Cleaners	M (28), F (88)	45±9	Blue	IG: 57 CG: 59	51%	Endurance	Biking/running/aerobics	42	2	30	Moderate to vigorous (>60% VO <sub>2max</sub> )	S	Submaximal step test (VO <sub>2max</sub> *)
Mayer et al. [72]	Firefighters	M (87), F (9)	35±10	Blue	IG: 54 CG: 42	67%	Resistance	Core strengthening	12	2	10	low to vigorous	S	Biering-Sørensen (trunk muscle endurance time)
Mulla et al. [73]	Office worker	M(16), F(27)	44±10	White	IG: 21 CG: 22	76%	Resistance	Lower limb strengthening	12	3	45	Moderate to vigorous (OMNI 5-7)	S	Isometric dynamometry (knee extensor MIF)
Pedersen et al. [33]	Office workers	M (194), F (355)	45±9	White	IG1: 180 IG2: 187 CG: 182	45% 30%	IG1: Resistance IG2: Multicomponent	Trunk/shoulder strengthening Nordic walking/punching bags	52 52	3 3	20 20	Moderate to vigorous (10-15RM) NA	S S	Submaximal cycle ergometer (VO <sub>2max</sub> *) Isometric dynamometry (trunk extensor MIF)
Rodriguez-Hernandez and Wadsworth [61]	Office workers	M(16), F(52)	45±9	White	IG1: 24 IG2: 22 CG: 22	81%	IG1: Endurance IG2: Endurance	Intermittent walking Continuous walking	10 10	4 4	30 30	moderate (RPE 3-6)	L	Submaximal treadmill test (VO <sub>2peak</sub> )

Sertel et al. [29]	Industrial workers	F (68)	33±5	Blue	IG1: 23 IG2: 25 CG: 20	79%	IG1:Resistance IG2:Endurance	Elastic band strengthening Upper limb muscular endurance	8 8	3 3	30 30	Moderate to vigorous (50-85% MVC, 50-85% HRmax)	S S	Step test (VO2max*) Isometric dynamometry (hand grip MIF)
Strijk et al. [74]	Hospital employees;	M (179), F (551)	53±5	Blue	IG: 367 CG: 363	NA	Multicomponent	Yoga; whole-body strengthening; endurance; leisure time physical activity	24	1	45	Moderate to vigorous (65-90% HR)	S	Submaximal walking (VO2max*)
Vilela et al. [75]	Industrial workers	M (60)	25-35	Blue	IG: 30 CG: 30	NA	Multicomponent	Lower-/upper limb strengthening; soccer/volleyball/basketball	16	5	15	NA	S	Sit ups (trunk flexor muscle endurance)

*1-RM* one-repetition maximum; *CG* control group; *COP* center of pressure; *F* female; *HR* heart rate; *IG* intervention group; *M* male; *MIF* maximal isometric force; *MVC* maximum voluntary contraction; *NA* not applicable; *RM* repetition maximum; *RFD* rate of force development; *S* supervised; *L* less supervised; \* VO2max estimated based on submaximal tests

Table 3: Physiotherapy Evidence Database (PEDro) score of the included randomized controlled trials.

Study	Eligibility criteria	Randomized allocation	Blinded allocation	Group homogeneity	Blinded subjects	Blinded therapists	Blinded assessor	Drop out <15 %	Intention-to-treat analysis	Between-group comparison	Point estimates and variability	PEDro score
Barene et al. [30, 31]	●	●	●	●	○	○	●	●	●	●	●	8
Brox and Frøystein [62]	●	●	○	●	○	○	●	○	●	●	●	6
Dalager et al. [22]	●	●	○	●	○	○	●	○	○	●	●	5
Dalager et al. [15, 32]	●	●	●	●	○	○	●	○	●	●	●	7
Genin et al. [66]	●	●	○	●	○	○	○	●	●	●	●	5
Gram et al. [34]	●	●	○	●	○	○	○	●	●	●	●	6
Granacher et al. [14]	●	●	○	●	○	○	○	●	○	●	●	5
Hamberg-van Reenen et al. [64]	●	●	●	●	○	○	○	●	●	●	●	7
Jørgensen et al. [65]	●	●	●	●	○	○	●	●	●	●	●	8
Korshøj et al. [47]	●	●	●	●	○	○	○	○	●	●	●	6
Mayer et al. [72]	●	●	○	●	○	○	●	●	●	●	●	7
Mulla et al. [73]	●	●	●	●	○	○	●	●	●	●	●	8
Pedersen [33]	●	●	○	○	○	○	●	○	●	●	●	5
Rodríguez-Hernandez and Wadsworth	●	●	○	●	○	○	○	○	●	●	●	5

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[61]													
Sertel et al.	●	●	○	●	○	○	○	○	○	●	●		4
[29]													
Strijk et al.	●	●	○	●	○	○	○	○	○	●	●	●	5
[74]													
Vilela et al.	●	●	●	●	○	○	○	○	○	○	●	●	5
[75]													

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● adds a point on the score, ○ adds no point on the score. The item “eligibility criteria” is not included in the final score.



Table 4: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific effects for moderator variables.

	CRF			Muscle strength			Muscular endurance			Muscle power			Balance		
	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N
All	<b>0.34</b>	9 (12)	678	-0.04	11 (16)	816	<b>0.48</b>	4 (8)	292	<b>0.29</b>	3 (4)	125	<b>0.35</b>	3 (3)	139
Sex	P = 0.34			P = 0.53			P = NA			P = 0.92			P = NA		
Females	<b>0.45</b>	3 (4)	154	<b>0.33</b>	3 (3)	109	-			oEG			<b>0.22</b>	2 (2)	159
Males	oEG			oEG			oEG			-			-		
Mixed	<b>0.25</b>	5 (7)	489	-0.15	7 (12)	672	<b>0.50</b>	4 (7)	262	<b>0.40</b>	2 (3)	90	oEG		
Age	P = 0.02			P = 0.15			P = 0.57			P = 0.79			P = NA		
<45 years	<b>0.71</b>	4 (5)	326	<b>0.26</b>	6 (7)	354	<b>0.43</b>	3 (4)	148	<b>0.36</b>	1 (2)	73	-		
≥45 years	<b>0.08</b>	5 (7)	352	-0.29	5 (9)	462	<b>0.55</b>	1 (4)	144	<b>0.43</b>	2 (2)	52	<b>0.35</b>	3 (3)	139
Occupation	P = 0.97			P = 0.82			P = 0.04			P = 0.92			P = NA		
Blue collar	<b>0.35</b>	6 (7)	366	<b>0.01</b>	3 (3)	121	<b>0.18</b>	2 (2)	75	oEG			<b>0.24</b>	2 (2)	122
White collar	<b>0.36</b>	3 (5)	312	-0.06	8 (13)	695	<b>0.60</b>	2 (6)	217	<b>0.40</b>	2 (3)	90	oEG		

*N* total number of participants in the included experimental groups; *NA* not applicable; *oEG* only one experimental group; *S(I)* number of included studies (number of included experimental groups); *SMD* weighted mean standardised mean difference; **bold values indicate significant effects**

Table 5: Results of the multivariate random effects meta-regression analyses for program modalities of different categories to predict effects of physical exercise training conducted at the workplace on cardiorespiratory fitness.

Covariate	Coefficient	95% CI	Z-value	P-value
Intercept	-3.3447	-9.0654 to 2.3761	-1.15	0.2518
Period	-0.0224	-0.0528 to 0.008	-1.45	0.1481
Frequency	0.3941	-0.306 to 1.0941	1.1	0.2699
Duration	0.0324	-0.0219 to 0.0867	1.17	0.2417
Intensity	0.7714	-0.1889 to 1.7317	1.57	0.1154

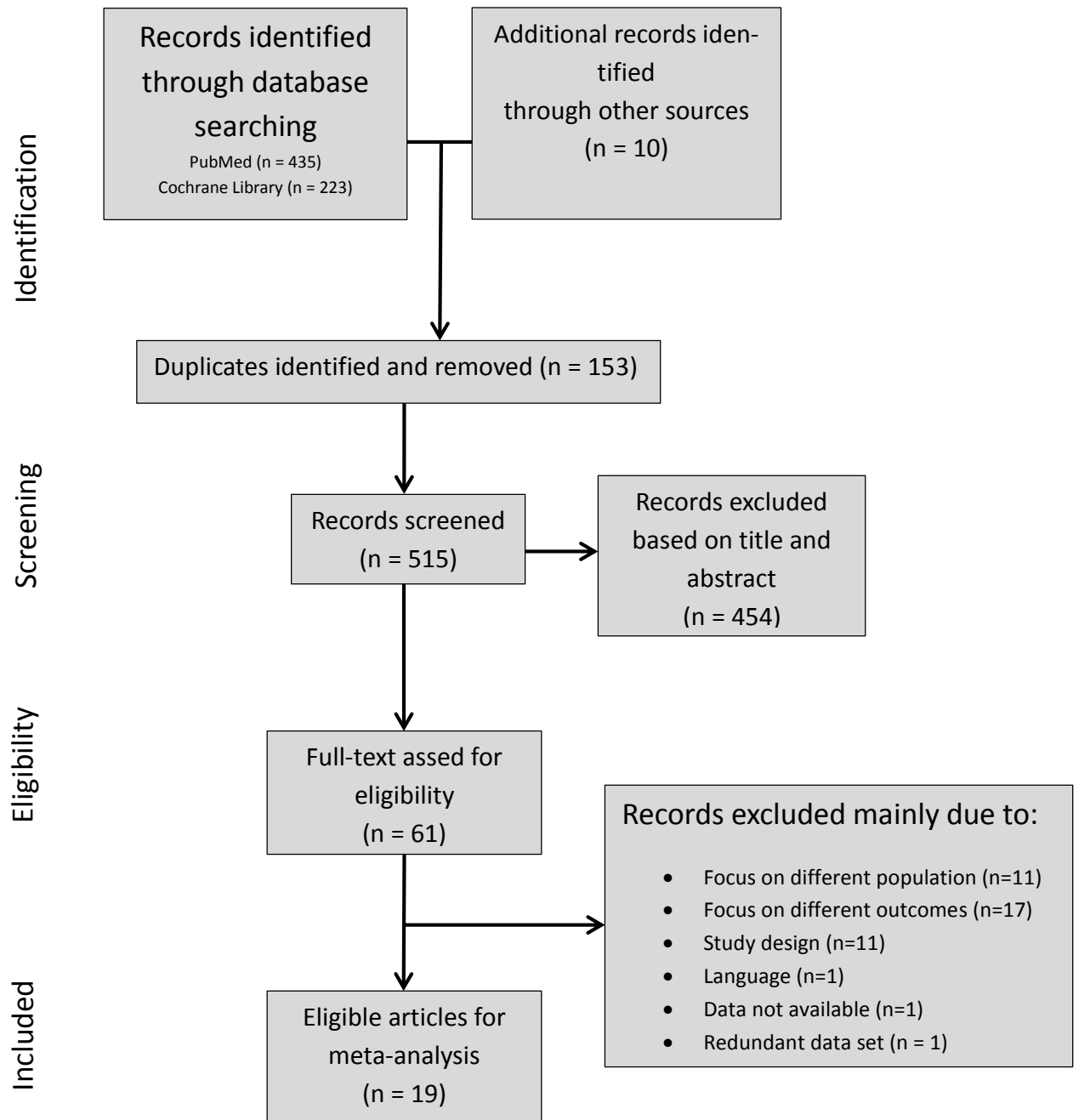
Total number of interventions included in the model:  $N=9$ . *CI* confidence interval;

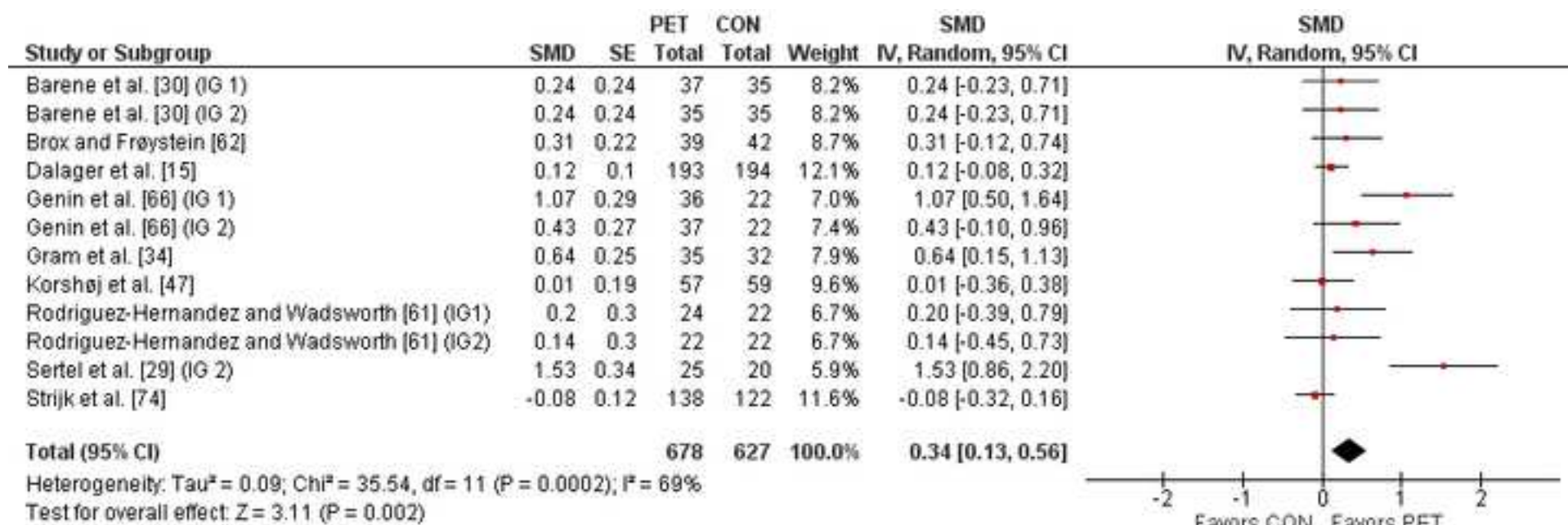
Table 6: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific effects for program modalities.

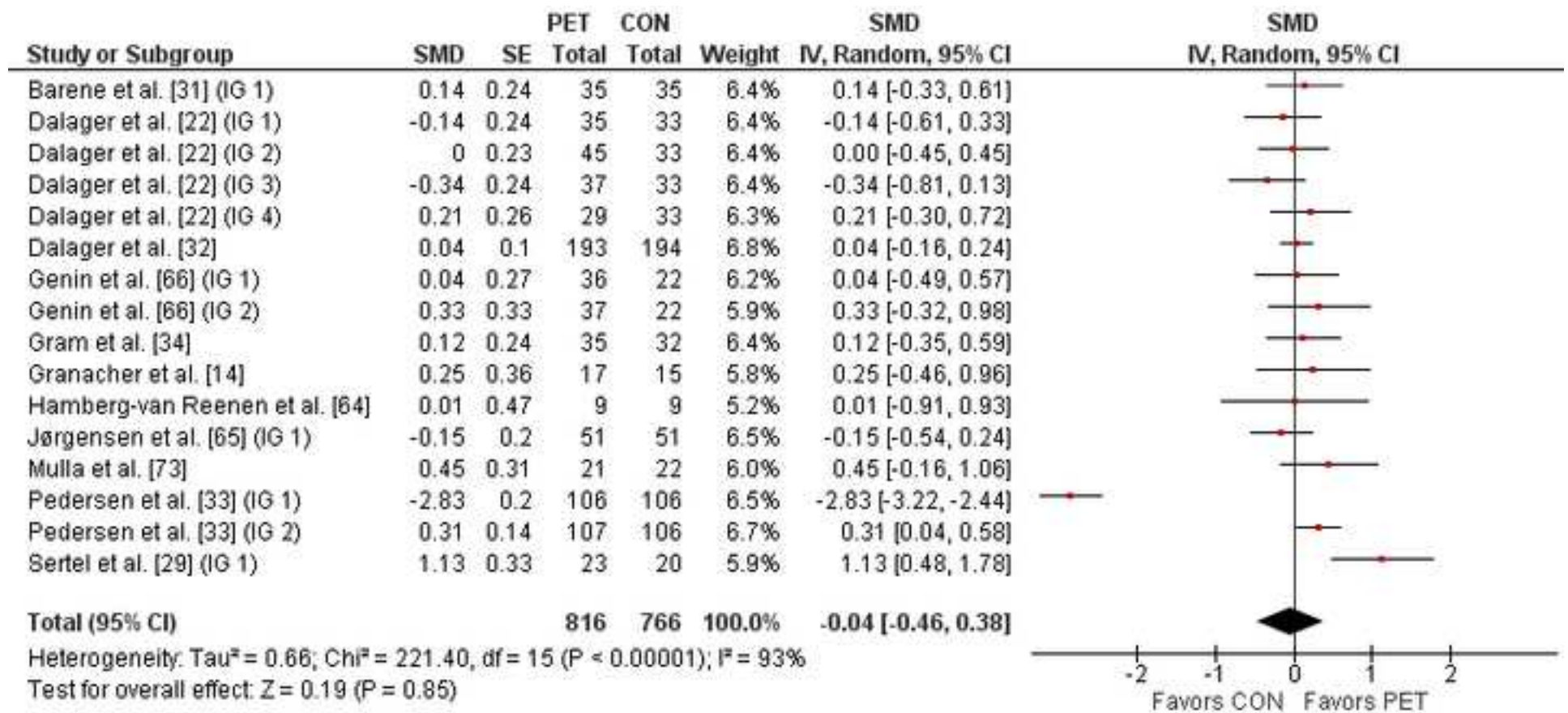
	CRF			Muscle strength			Muscular endurance			Muscle power			Balance		
	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N
All	0.34	9(12)	678	-0.04	11 (16)	816	0.48	4 (8)	292	0.29	3 (5)	162	0.35	3 (3)	139
Training type	P = 0.90			P = 0.72			P = 0.48			P = NA			P = NA		
Resistance	-			-0.20	6 (9)	356	0.44	2 (5)	189	-			-		
Endurance	0.36	5 (6)	202	-			-			-			-		
Team sports	oEG			oEG			-			oEG			oEG		
Multicomponent	0.36	4 (5)	439	0.14	5 (6)	476	0.58	2 (3)	103	0.40	2 (3)	90	0.31	2 (2)	104
Training period (weeks)	P < 0.001			P = 0.34			P = 0.08			P = 0.88			P = NA		
≤8	oEG			0.51	3 (3)	49	-			oEG			oEG		
9-12	0.31	4 (5)	153	0.08	4 (4)	142	oEG			oEG			0.24	2 (2)	122
13-16	-			-			oEG			-			-		
17-20	0.74	1 (2)	73	-0.02	2 (6)	219	0.60	2 (6)	217	0.36	1 (2)	73	-		
21-24	0.07	2 (2)	177	-			-			-			-		
>24	0.10	2 (2)	250	-0.82	2 (3)	406	-			-			-		
Frequency (x/week)	P = 0.49			P = 0.42			P = 0.65			P = NA			P = NA		
≤1	0.18	4 (4)	405	-0.97	3 (3)	334	oEG			-			-		
2	0.36	3 (5)	202	0.14	3 (4)	117	0.47	2 (3)	118	0.36	2 (3)	108	oEG		
3	0.61	2 (3)	71	0.24	6 (7)	311	0.39	2 (2)	72	-			oEG		
≥4	-			-0.11	2 (2)	54	0.50	2 (2)	67	oEG			oEG		
Session duration (min)	P = 0.42			P = 0.37			P = 0.29			P = NA			P = NA		
≤15	-			-0.03	3 (3)	89	0.33	3 (3)	112	oEG			oEG		
16-30	0.47	4 (5)	163	0.25	4 (5)	255	0.39	1 (2)	72	-			oEG		

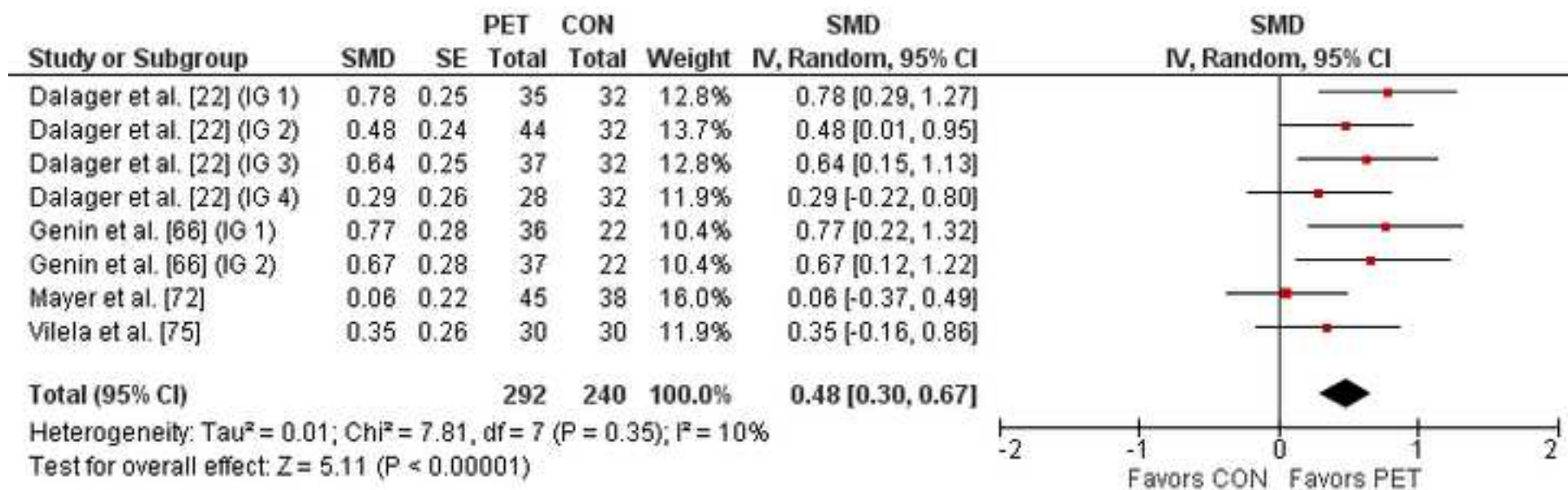
31-45	0.44	2 (3)	211	0.25	2 (3)	94	0.72	1(2)	73	0.36	1 (2)	73	-		
46-60	0.17	3 (4)	304	-0.57	5 (5)	378	oEG			oEG			oEG		
Intensity	P = 0.83			P = NA			P = NA			P = NA			P = NA		
Low to vigorous	0.24	1 (2)	72	oEG			oEG			0.17	1 (2)	72	oEG		
Moderate	0.17	1 (2)	46	oEG			-			oEG			oEG		
Moderate to vigorous	0.34	5 (5)	448	-0.15	8 (11)	584	0.55	1 (4)	144	-			oEG		
Supervision	P = 0.40			P = 0.35			P = NA			P = 0.79			P = NA		
Supervised	0.38	8 (10)	632	-0.10	8 (12)	726	0.51	4 (7)	264	0.36	1(2)	73	oEG		
Less supervised	0.17	1 (2)	46	0.19	3 (3)	81	oEG			0.43	2 (2)	52	0.58	2 (2)	52

*N* total number of participants in the included experimental groups; *NA* not applicable; *oEG* only one experimental group; *S(I)* number of included studies (number of included experimental groups); *SMD* weighted mean standardised mean difference; *y* years; **bold values indicate significant effects**

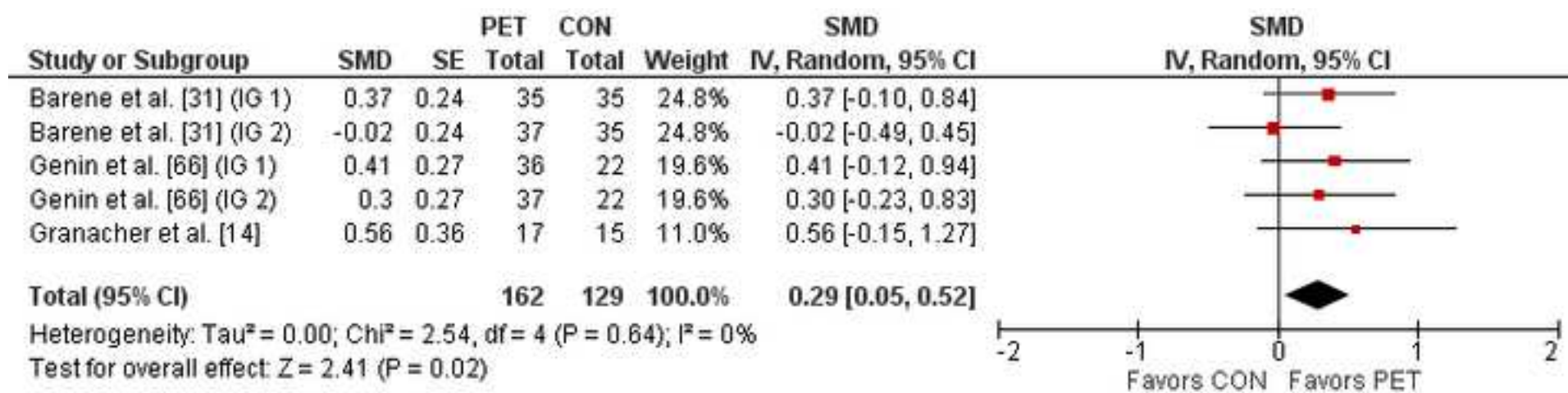


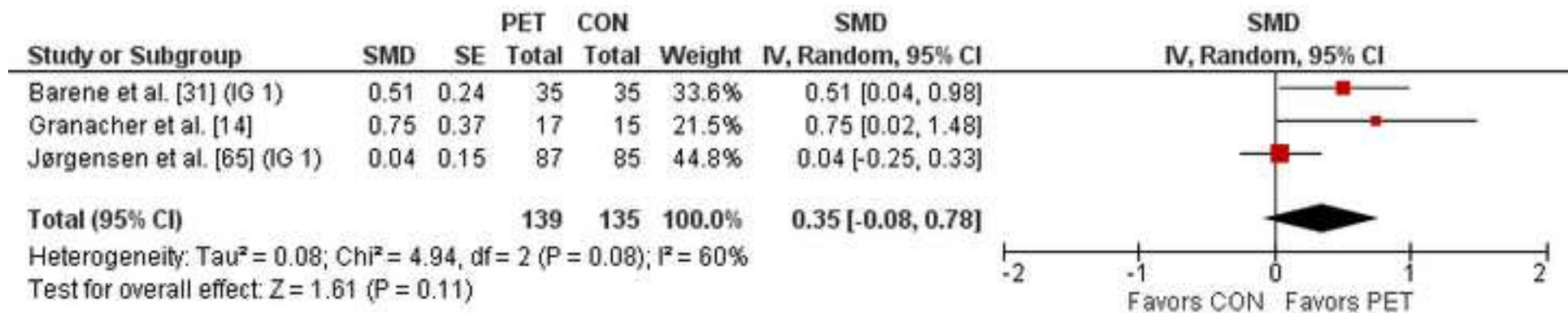












## SUPPLEMENTS

Table S1: Search terms of the systematic literature review included in a Boolean search strategy.

<b>Population</b>	(worker* OR working place OR worksite OR work site OR workplace OR work-place OR workforce OR work-related OR "work environment" OR employee* OR labor OR labour OR occupational OR occupation OR company OR business OR industry OR industrial) NOT (patient* OR disease* OR disorder* OR stroke OR Parkinson OR children OR young* OR youth OR adolescents) AND
<b>Intervention</b>	(physical OR cardio OR aerobic OR endurance OR interval OR high-intensity OR resistance OR strength OR weight OR functional OR core OR muscle OR stretching OR multicomponent OR combined OR concurrent) AND (training OR exercise OR exercises OR intervention OR activity OR program OR programme OR application) AND
<b>Outcomes</b>	performance OR fitness OR strength OR force OR torque OR muscular OR endurance OR aerobic OR anaerobic OR exertion OR ergometer OR wingate OR run OR running OR RPE OR recovery OR power OR explosive OR ergonomic OR balance OR stance OR walk OR posture OR "postural control" OR flexibility OR "range of motion" OR pliability AND
<b>Study design/ Comparator</b>	"controlled trial" OR "controlled design" OR "controlled study" OR "controlled intervention" OR "control group" OR "control groups" OR "intervention group"



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Fees for participation in review activities such as data monitoring boards, etc	X		
Payment for writing or reviewing the manuscript	X		
Provision of writing assistance, medicines, equipment or administrative support	X		
Payment for lectures including service on speakers bureaus	X		
Stock/stock options	X		
Expert testimony	X		
Patents (planned, pending or issued)	X		
Royalties	X		
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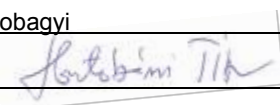
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Journal name: Sports Medicine Corresponding author: Olaf Prieske

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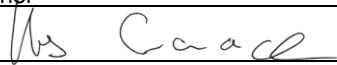
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