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## EEOC and Miles v. The Boeing Company and Boeing Aerospace Operations, Inc.

Judge Paul G. Rosenblatt

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## EEOC and Miles v. The Boeing Company and Boeing Aerospace Operations, Inc.

### Keywords

EEOC, Miles, The Boeing Company, Boeing Aerospace Operations, Inc., CIV 03-01210-PHX-PGR, Consent Decree, Retaliation, Sexual Harassment, Manufacturing, Sex, Female, Employment Law, Title VII

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UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF ARIZONA

Equal Employment Opportunity Commission,  
Plaintiff,  
and  
Kelley J. Miles,  
Plaintiff-Intervenor,  
vs.  
The Boeing Company, a Delaware corporation, and Boeing Aerospace Operations, Inc., a Delaware corporation,  
Defendants.

Case No.: No. CIV 03-01210-PHX-PGR

**CONSENT DECREE**

The United States Equal Employment Opportunity Commission (the “Commission” or “EEOC”) filed this action against The Boeing Company, a Delaware corporation, and Boeing Aerospace Operations, Inc. (“Defendant”) on June 25, 2003, to enforce Title VII of the Civil Rights Act of 1964 and Title I of the Civil Rights Act of 1991. In the Complaint, the Commission alleged that Boeing discriminated against and harassed Kelley Miles on the basis of her sex, female, and retaliated against her after she complained about the discrimination, in violation of Title VII.

The Court granted the Plaintiff-Intervenor, Kelley Miles, leave to join in this action. The Complaint-in-Intervention further alleged that Defendants discriminated against Ms.

1 Miles in the terms and conditions of her employment. However Intervener's separate claims  
2 were dismissed during the appeal process.

3 In the interest of resolving this matter, and as a result of having engaged in  
4 comprehensive settlement negotiations, the Parties have agreed that this action should be  
5 finally resolved by entry of this Decree. The scope of this Decree, including any duties or  
6 obligations set forth in Paragraphs 2, and 7 through 32 herein, is Defendant's employees and  
7 premises in the Rotorcraft Systems Division at its Mesa, Arizona location. The Parties do  
8 not object to the jurisdiction of the Court over this action and waive their rights to a jury trial  
9 and the entry of findings of fact and conclusions of law. The parties agree that this Consent  
10 Decree is fair, equitable, and reasonable, and does not violate the law or public policy.

11 Defendant specifically denies and does not admit that it has violated any federal, state,  
12 or local law, or that it has any liability in this civil action. Defendant maintains that it  
13 complies with all applicable employment laws, including those pertaining to sexual  
14 discrimination, harassment, and retaliation. This Decree does not constitute a finding of  
15 liability or wrongdoing on the part of Defendant. Defendant states that it is entering into this  
16 Decree solely for the purposes of avoiding the expense and inconvenience of further  
17 investigation and litigation.

18 It is hereby **ORDERED, ADJUDGED AND DECREED:**

19 1. This Decree resolves all claims of the Commission and Ms. Miles against  
20 Defendant, including, but not limited to, back pay, compensatory and punitive damages,  
21 attorneys' fees, costs, interest, and injunctive relief arising out of the issues in this lawsuit.

22 **INJUNCTION**

23 2. Defendant and its officers, agents, employees, successors, assigns, and all  
24 persons in active concert or participation with them, both at the time that this Decree  
25 becomes effective and for the duration of this Decree, are permanently enjoined from: (a)  
26 sexually harassing any employee; or (b) retaliating against any employee because he or she:  
27 (i) opposes or opposed discriminatory practices made unlawful by Title VII; (ii) files or filed  
28 a charge of discrimination or assists, assisted, participates, or participated in the filing of a

1 charge of discrimination; or (iii) assists, assisted, participates or participated in an  
2 investigation or proceeding brought under the federal laws prohibiting discrimination or  
3 retaliation.

4 **MONETARY RELIEF**

5 3. Judgment is entered in favor of the Commission and against Defendant in the  
6 amount of \$100,000.

7 4. No later than ten business days from the date of the Court's entry of the  
8 Consent Decree, Defendant shall pay the sum of \$100,000 to Ms. Miles by check or money  
9 order. The check or money order shall be made payable to Ms. Miles and mailed to the  
10 address provided by the Commission. The payment to Ms. Miles represents settlement of  
11 compensatory damages. No later than January 31, 2011, Defendant will issue United States  
12 Internal Revenue Service ("IRS") Form 1099 to Ms. Miles for tax year 2010 for the payment.

13 5. Within three business days of the issuance of the check or money order,  
14 Defendant shall submit a copy of the check or money order and all related correspondence  
15 to Mary Jo O'Neill, Regional Attorney, Equal Employment Opportunity Commission, 3300  
16 North Central Avenue, Suite 690, Phoenix, Arizona 85012.

17 6. Defendant will not condition the receipt of monetary relief on Ms. Miles'  
18 agreement to: (a) maintain as confidential the facts and/or allegations underlying her charge  
19 and complaint and the terms of this Decree; (b) waive her statutory right to file a charge with  
20 any governmental agency; (c) refrain from reapplying for a job with Defendant should she  
21 leave its employ; or (d) agree to a non-disparagement and/or confidentiality agreement.

22 **OTHER RELIEF**

23 7. Defendant shall institute and carry out policies and practices that help assure  
24 a work environment free from sex discrimination, including sexual harassment, for its  
25 employees and that allow employees to raise concerns or complaints without retaliation about  
26 matters, whether alleged, perceived or actual, made unlawful by Title VII. To assist  
27 Defendant in its efforts to assure such a work environment, Defendant shall take the actions  
28 provided below in this Decree.

**TRAINING**

1  
2 8. Defendant shall provide training on sex discrimination, including sexual  
3 harassment, and retaliation, to its managers for the duration of this Decree, beginning within  
4 six months of the effective date of this decree and taking place at least once each year of the  
5 decree. This training will include: (1) what constitutes sex discrimination, including sexual  
6 and gender harassment, and retaliation; (2) that Title VII prohibits sex discrimination,  
7 including sexual and gender harassment, and retaliation; (3) how to prevent sex  
8 discrimination, including sexual and gender harassment, and retaliation; (4) to whom  
9 employees may complain if they feel they have been subjected to sex discrimination,  
10 including sexual and gender harassment, and/or retaliation; (5) an explanation of Defendant's  
11 policies and procedures proscribing sex discrimination, including sexual and gender  
12 harassment, and retaliation; (6) Defendant's corrective action policies and guidelines for  
13 effective, remedial disciplinary action when allegations of sex discrimination, including  
14 sexual and gender harassment, and/or retaliation are substantiated; and (7) the necessary  
15 protocols that must be followed when discriminatory behavior is observed or complained  
16 about. These corrective action policies and guidelines impose disciplinary action up to and  
17 including termination of employment. During the duration of this Decree, all newly-hired  
18 or newly-assigned managerial personnel shall receive this training within six months of the  
19 date of entry into a management position.

20 9. The training for managers shall be no less than two hours and shall include a  
21 procedure for questions and answers. For the duration of this Decree, Defendant shall create  
22 and maintain a roster identifying all managers who attended or took the training.

23 10. Prior to the first training for managers, Defendant's Site Executive for the  
24 Rotorcraft Systems Division shall speak to the managers about the importance of maintaining  
25 an environment free of sex discrimination, including sexual and gender harassment, and  
26 retaliation. This message will be communicated by the Mesa Site Executive to all managers.  
27 Defendant shall make the training available for review by the Commission.  
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11. In addition to the management training set forth in paragraphs 8-10, Defendant will provide training on Title VII’s prohibition of sex discrimination, including sexual and gender harassment, and retaliation to all non-management employees for the duration of this Decree. The employee training shall begin within six months of the effective date of this decree and take place at least once each year of the decree, shall be no less than one hour and shall contain a procedure for questions and answers.

12. Defendant shall retain and pay an outside consultant/lecturer to provide the training to its employees and management personnel. Defendant shall obtain the EEOC’s approval of the consultant/lecturer’s training materials prior to each training session unless the EEOC has already approved the materials. The training may be provided online. If the training is provided live, Defendant may videotape the training.

13. At least sixty (60) days prior to each proposed live training seminar, Defendant shall submit the name(s), address(es), telephone number(s) and resume(s) of the proposed consultant/lecturer(s), if not previously approved by the EEOC, to the Regional Attorney of the Phoenix District Office of the EEOC, at the address provided in paragraph 5 above.

14. The Commission, at its discretion, may designate Commission representatives to attend and participate in the training sessions, and the representative shall have the right to participate fully in the sessions. Defendant shall give written notice of the time and location of each live training to the EEOC’s Regional Attorney at the address provided in Paragraph 5 at least two (2) weeks prior to each live training.

**WRITTEN POLICIES AND PROCEDURES**

15. Within sixty (60) days of the entry of this Decree, Defendant shall develop written policies and procedures or revise existing policies and procedures, to the extent necessary to comply with this Decree, concerning sex discrimination, including sexual and gender harassment, and retaliation to conform with the law. The written policies and procedures must include at a minimum:

A. Clear and complete definitions of sex discrimination, including sexual and gender harassment, and retaliation.

1           B.     A clear statement that physical contact between employees that may be  
2 construed as sexual is prohibited on all premises of Defendant.

3           C.     A statement that sex discrimination, including sexual and gender  
4 harassment, and retaliation are illegal, prohibited, and will not be tolerated.

5           D.     A clear and strong encouragement of persons who believe they have  
6 been subjected to sex discrimination, including sexual and gender harassment, and/or  
7 retaliation to report the alleged behavior.

8           E.     The identification of internal procedures of Defendant through which  
9 employees can report sex discrimination, including sexual and gender harassment, and  
10 retaliation.

11          F.     An assurance that Defendant will investigate allegations of sex  
12 discrimination, including sexual and gender harassment, and retaliation promptly, fairly,  
13 reasonably and effectively, using trained investigators, and that corrective action will be  
14 taken by Defendant when and as appropriate.

15          G.     Corrective action policies and guidelines for the imposition of  
16 appropriate disciplinary action, up to and including termination of employment, of any  
17 manager at Defendant's Mesa site against whom a claim of sex discrimination, including  
18 sexual and gender harassment, or retaliation is substantiated by an internal investigation.

19          H.     Corrective action policies and guidelines that provide for discipline, up  
20 to and including discharge, of management-level employees who witness or receive an  
21 allegation of sex discrimination, including sexual and gender harassment, or retaliation but  
22 fail to take steps to initiate appropriate investigative or remedial action.

23          I.     An assurance of maximum feasible confidentiality for persons who  
24 believe that they have been subjected to sex discrimination, including sexual and gender  
25 harassment, or retaliation.

26          J.     An assurance of non-retaliation for persons and witnesses who report  
27 to Defendant that they believe they have been subjected to sex discrimination, including  
28 sexual and gender harassment, or retaliation.







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**RECORD EXPUNGEMENT**

26. Defendant shall expunge from the personnel file of Ms. Miles: (a) all references to the charge of discrimination filed against Defendant that formed the basis of this action; and (b) all references to Ms. Miles' participation in this action, if any exist.

**ETHICS/GLOBAL DIVERSITY AND  
EMPLOYEE RIGHTS OFFICERS**

27. Defendant's Mesa site has an Ethics Advisor and a representative in the Global Diversity & Employee Rights (GDER) office. Each of these individuals or functions receives complaints of discrimination, harassment, and/or retaliation. In addition, Defendants has posted throughout the Mesa site "800" numbers that employees may use to report discrimination, harassment, and/or retaliation to either or both the Ethics and GDER organizations. The GDER organization will be responsible for investigating such complaints, making determinations regarding corrective action when appropriate, keeping records of its investigations and findings, and following-up with reporting parties.

**REPORTING BY DEFENDANT AND ACCESS BY EEOC**

28. In addition to any other reporting requirements set forth herein, Defendant shall provide the following information in writing, confirmed by affidavit, to the Regional Attorney of the Commission's Phoenix District Office at the address set forth in Paragraph 5 above within six (6) months from the date of the entry of this Decree and again upon the yearly anniversary of this Decree for the duration that it is in force:

A. Upon their completion, a copy of the revised policies and procedures created in accordance with the requirements of this Decree;

B. The registry of persons attending the training sessions required by this Decree and documents signed by new managers reflecting that they have viewed the video tape of the training; and

C. A confirmation that (i) the policies and procedures required by this Decree were distributed to managers as required and posted on the Boeing-Mesa site intranet; (ii) the evaluation process for managers includes criteria for evaluating managers on their

1 leadership attributes, including upholding Defendant's commitment to equal employment  
2 opportunity principles and laws, creating an environment of respect and inclusion, and  
3 demonstrating equal and fair treatment of everyone; (iii) the Notices required by this Decree  
4 were posted, the date of posting, and the locations in which they were posted; (iv) the  
5 expungement from Ms. Miles' personnel file required by this Decree took place, the date of  
6 the expungement, and the documents expunged.

7 29. The Commission, upon ten business days' notice, shall have the right to enter  
8 and inspect Defendant's premises at its Mesa site to ensure compliance with this Decree.

9 **PROCEDURES AND REMEDIES FOR NON-COMPLIANCE**

10 30. In the event the Commission believes that Defendant has failed to comply with  
11 any provision(s) of this Consent Decree, it shall notify Defendant in writing of the non-  
12 compliance by fax and by overnight mail to Defendant's legal counsel and to the Head of  
13 Human Resources at Defendant's facility in Mesa, Arizona, or to his or her successor, and  
14 afford Defendant twenty (20) business days after service of the notice to remedy the non-  
15 compliance.

16 31. If Defendant has not remedied the alleged non-compliance in twenty (20)  
17 business days after service of notice, the EEOC may petition this Court to enforce the terms  
18 of the Decree at any time during its duration.

19 32. In the event the Court finds that Defendant has violated this Decree, as  
20 evidenced by a final judgment against Defendant, the Court may order reasonable relief to  
21 remedy the non-compliance, including taxable costs, daily fines, appropriate injunctive relief,  
22 and extension of this Consent Decree for such period as may be necessary to remedy its non-  
23 compliance. In the event the Court determines that no violation of this Decree has occurred,  
24 it may order EEOC to pay to Defendant its attorneys' fees and taxable costs reasonably  
25 incurred in defense of the enforcement action.

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**DURATION**

33. This Court shall retain jurisdiction of this action for a period of two (2) years after entry of the Decree. This Decree shall expire by its own terms at the end of two (2) years after entry of the Decree, without further action by the parties or the Court.

34. The parties agree to the entry of this Decree subject to final approval by the Court.

**APPROVED AND CONSENTED TO BY:**

s/ Mary Jo O'Neill  
MARY JO O'NEILL  
Regional Attorney

s/ Peter Rosenbloom  
PETER ROSENBLOOM  
Corporate Counsel  
The Boeing Company

Approved as to form only:

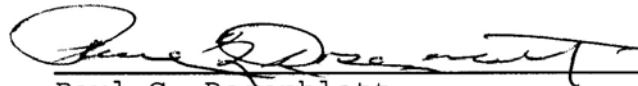
s/Sally C. Shanley  
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DATED this 2<sup>nd</sup> day of February, 2010.

  
Paul G. Rosenblatt  
United States District Judge