information services
gwasanaethau gwybodaeth

A hybrid maintenance policy with fixed periodic structure and opportunistic replacement

Yan R. Melo[1,2], Cristiano A.V. Cavalcante[1,2], Phil Scarf[2,3]*, Rodrigo S. Lopes[1,2]

[1]*Departamento de Engenharia. de Produção, Universidade Federal de Pernambuco, Brazil.*
[2]*RANDOM - Research Group on Risk and Decision Analysis in Operations and Maintenance, UFPE, Recife, Brazil.*
[3]*Cardiff Business School, Cardiff University, Cardiff, CF10 3AT, UK. scarfp@cardiff.ac.uk*
*Corresponding author.

Abstract

We model a maintenance policy with fixed periodic structure that is a hybrid of periodic inspection and opportunistic replacement. The policy is applicable to geographically remote systems such as offshore wind farms. The policy has three phases. Initially, there is an inspection phase to identify early defects. This is followed by a wear out phase during which corrective replacements are performed. Preventive replacement occurs at the end of this phase. The novelty of the model is an opportunistic phase, which overlaps with the latter part of the corrective phase, when preventive replacement is executed early if an opportunity arises. In this way, we model the reality in which remote systems with high logistics costs and restricted access may benefit from opportunistic visits for maintenance. Using a numerical example, we analyse the behaviour of the decision variables for a range of values of the parameters common to such systems. These parameters relate to: component heterogeneity; restricted access; default (failure to execute a planned action); arrival of opportunities; and other standard parameters in a maintenance cost model. Specifically, our results indicate when opportunities can have a significant impact on the cost-rate of the optimum policy, but that leveraging opportunities cannot achieve a very high availability. Generally, we demonstrate that maintenance planning should be flexible when factors beyond the control of the maintainer impact maintenance effectiveness.

Keywords

Maintenance; reliability; replacement; inspection; delay-time, opportunistic maintenance.

Introduction

Maintenance has a fundamental role in production and is a significant part of its cost. It is therefore important that maintenance is efficient and effective.[1,2] Preventive maintenance (PM) is crucial for improving the efficiency and effectiveness of the maintenance of systems, and periodic PM is the predominant strategy used in industry.[3] Periodic PM schedules actions at fixed time intervals.[4-6] Periodic PM actions include replacement of components or units (e.g., Chen et al.[7]), repairs, and inspections. Inspection in particular is a means to know the state or condition of a component, unit or system and then to plan actions accordingly.[8-11]

Between such scheduled actions, opportunities can often be exploited.[12] Opportunities can arise in various ways. In a multi-component system, corrective action (in the event of failure) or preventive action on one component may provide an opportunity to maintain others.[13,14] In such cases, components may be stochastically dependent[15] (wear or failure dependence) and maintenance may

be imperfect.[16] Plant may be stopped due to material shortage, harsh environmental conditions, or low market prices.[17,18] When a fleet of systems is geographically remote, a visit to one may provide an opportunity to visit others.[19] Indeed, other studies discuss this issue.[20-22]

In this context, and in this paper, we develop an inspection model with fixed periodic structure[23] that is motivated by maintenance planning for the systems where logistics costs associated with maintenance are high and potential visits to the system to do maintenance occur periodically. Such logistics costs, for example, arise when specialized equipment, such as service vessels, helicopters, or cranes, are required to carry out maintenance actions.[24,25] Further, costly logistics may themselves imply that maintenance actions are restricted to pre-planned times when equipment and other resources are available. Another motivation for the model we develop is the uncertainty about the possibility of access to the system, for example, due to changing weather conditions or, more recently, due to lockdowns.[26,27] To model more flexible maintenance planning to take account of these relevant aspects, we consider opportunities, the possibility of default, and also poor installation. A default occurs when an action is planned but not carried out, due to, for example: bad weather; service transport failure or delays; unavailability of spare parts; shortage of personnel. [28,29]

Opportunistic maintenance policies are important because opportunistic maintenance may make more efficient use of resources and therefore be more cost-effective.[30] Therefore, it is important to develop models to investigate the efficiency and effectiveness of such policies. This is our purpose in this paper. We also provide insights for managers about opportunistic maintenance strategy, particularly relating to systems that are accessible only at pre-planned times, when defaults are possible, and maintenance quality is variable.[31,32]

The motivation for our model is an offshore wind farm, essential for the production of clean energy. The number of windfarms in production worldwide is increasing rapidly[33-35] and as this renewable energy production increases, the need to find cost efficiencies related to the installation, [36] transportation,[37] operation and maintenance activities[38] of these systems also increases. Thus, the challenges to cope the logistical difficulties in doing maintenance in offshore wind turbines brings some uncertainties about the real capacity of the maintenance actions in keeping in time of a previous schedule. In other words, defaults can happen preventing maintenance actions to be accomplished. On the other hand, the high costs to visit the turbines, make prohibitive visits outside of pre-planned (scheduled) times.[39]

Despite of the number of recent papers exploring the benefit of opportunistic maintenance in offshore wind farms (see e.g. Kang and Guedes Soares[40]), none of them consider all the key uncertainties that we have proposed on this paper, namely: opportunities (for early cost-effective replacements); defaulting; and variable quality of maintenance interventions. This then is the novelty in the model and analysis we present.

The remainder of this paper is as follows: the precise development of the model (assumptions, system, and policy) is described in the next section. We then consider a long-run cost per unit time criterion to optimize the policy. This "cost-rate" and the system's availability ("downtime-rate") are developed there. Then we present a numerical example to describe the behaviour of the policy. And we conclude with a discussion in the final section.

Maintenance policy development

Notation

X	Sojourn in the good state, with density f_X and distribution F_X
H	Sojourn in the defective state (delay-time), with density f_H and distribution F_H
q	Mixing parameter
λ	Inverse of the mean delay-time
Z	Time between opportunities, with density f_Z and distribution F_Z
μ	Arrival rate of opportunities
p	Probability of default
s	Time between maintenance time slots
c_I	Cost of an inspection
c_P	Cost of a preventive replacement at a positive inspection or at Ms
c_F	Cost of a corrective replacement
c_O	Cost of an opportunistic replacement
c_D	Cost of downtime per unit time
$C_{1,i}$	Expected downtime in a renewal cycle in scenario j
$C_{2,i}$	Expected cost in a renewal cycle in scenario j
$C_{3,j}$	Expected length of a renewal cycle in scenario j

Description of the system

We consider a one-component system. That is, the system is a component that when placed in a socket performs an operational function.[41] We assume that the system is in one of its three states: good, defective, or failed. The system operates when it is in the good or the defective state. Inspection is required to differentiate between these two states. This is the delay-time model.[42] Contrary to the defective state, the failed state is immediately revealed. In this way, we can consider our system as a critical system.

The sojourn in the good state, X, and the sojourn in the defective state, H, are random variables, which are statistically independent of each other. We introduce a probability q to model poor installation such that there exist two sub-populations of components, one relating to components that are properly installed and the other not.[43] We suppose that only the sojourn time in the good state is affected by this bad installation. Thus, the distribution of X is $F_X(x) = qF_1(x) + (1-q)F_2(x)$, with $F_1(x)$ the distribution function of the sojourn in the good state for the poorly installed components and $F_2(x)$ likewise for the properly installed components. In the numerical example later in the paper we suppose . $F_1(x) > F_2(x)$. for all x (a poorly installed components are less reliable than a properly installed one), but one might also suppose $\mu(F_1) < \mu(F_2)$ (a poorly installed component has a smaller mean sojourn in the good state than properly installed components).

Description of the policy

In our proposed policy, preventive and corrective maintenance actions can be performed only at times $s, 2s, 3s, \ldots$ These times are fixed, and they define the underlying periodic structure of the policy. We call them maintenance time slots, or slots, for short. The policy has three phases and three decision

variables, *K, W,* and *M.* Figure 1 illustrates the schedule of maintenance actions. Preventive replacement is scheduled for the *M*-th slot at time *Ms.* However, replacement other than at *Ms* interrupts the schedule. We assume replacement renews the system, so that the renewal cycle ends at replacement. Each phase is explained next. We start with preliminaries about defaulting, corrective replacement, and downtime.

Inspection and preventive and corrective replacement may be subject to a default. A default on a scheduled action occurs with probability *p.* Further, a default occurs at most once during a renewal cycle. This is a simplification that allows us to derive the cost-rate. But it also mimics the reality in which a maintainer will prioritise maintenance for a system which has been subject to default due to lack of resources. Finally, a default cannot occur at *Ms.* Thus, if the system survives to *Ms,* it is preventively replaced at *Ms* with probability 1.
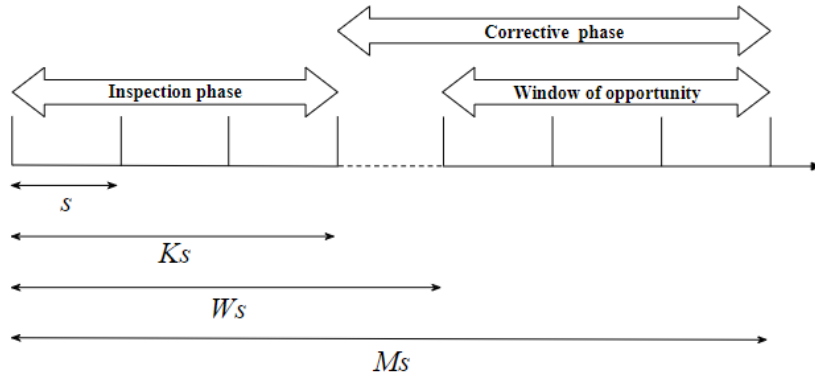

Figure 1. Hybrid inspection and opportunistic replacement policy.

If the system fails, then corrective replacement (renewal) is scheduled for the next slot unless there is a default, whence it is postponed to the subsequent slot. That is, if the system fails in the interval $((t-1)s, ts]$, $t = 0, ..., M-1$, then replacement is scheduled at ts with probability $(1-p)$ and at $(t+1)s$ with probability p, and if the system fails in $((M-1)s, Ms]$ then replacement is scheduled at *Ms.* Opportunistic replacement, which we define below, may interrupt this schedule.

The system is a critical system (failure is immediately revealed). Nonetheless, downtime can occur because slots are periodic and corrective replacement occurs only at a slot. Therefore, our model defines the downtime in a renewal cycle as the time from failure to subsequent replacement of the system. If there is no failure in a cycle, the downtime is zero.

We return now to the policy. Phase one is the inspection phase. Inspections are scheduled at every slot up to (and including) the *K*-th slot at time (age) *Ks.* On inspection at ts, $t = 1, ..., K$, if a component is defective, it is replaced (renewal) at ts with probability $(1-p)$ and at $(t+1)s$ with probability p.

In phase two, between *Ks* and *Ms,* there are no inspections. Thus, in the second phase the maintainer cannot distinguish between good and defective states, but can distinguish between the operational state (good or defective) and the failed state, because failure is immediately revealed (critical system).

Phase three is the window for opportunistic replacement, which commences at the *W*-th slot at time *Ws.* Essentially, an opportunity advances the time of replacement. Opportunistic replacement is not subject to default, by definition, since if there was a default on an opportunity it would not be an opportunity. Such opportunities can be related to some maintenance action on another neighbouring system that may have been cancelled or prevented, allowing the system under study to be replaced at

a lower cost. We assume that opportunities arrive according to a Poisson process and replacement (renewal) is immediate, regardless of the state of the system. That is, opportunistic replacements can occur between slots. Opportunities are independent of X and H.

Inspections are programmed for early life, and thus deal with components that may be weak, due to bad installations or equivalently variations in the quality of the components. Therefore, in systems with a higher proportion of weak components (larger q), the greater the importance of inspections. Then, in the second phase, opportunities provide a good alternative to inspection especially when they are available (frequent) and inspection is costly, due to challenges of access to systems. Limiting the window of opportunity in the second phase models the natural postponement of the use of opportunities, given that, up to a certain point, their use is likely to be economically inefficient.

The cost parameters include the expenses with transportation of the technicians, tools and spare parts, in which the logistic time and replacement time are dependent upon the action that is being promoted. For inspections at an offshore wind turbine a crew transfer vessel may be necessary, but for a corrective replacement a large maintenance vessel will be necessary.[44] The labour costs and/or the spare parts purchase are also part of the replacement and inspection cost composition. The downtime cost includes the financial loss caused by the system unavailability.

Decision Criteria

We consider two criteria: the cost-rate, C_∞ and the downtime-rate, D_∞. These are both the long-run average per unit of time, justified by the renewal-reward theorem.[45] Downtime-rate is the unavailability.[46] To calculate them, we determine every distinct renewal scenario, and calculate the expected cost, expected downtime, and expected cycle length under each scenario, and the probability of each scenario. Preventive replacement has five scenarios, corrective replacement has 16, and opportunistic has 20 scenarios, making 41 in all. These scenarios are detailed in Appendix 1. Then, in the notation therein, we have

$$C_\infty(K,W,M) = (c_D C_1 + C_2)/C_3,$$

$$D_\infty(K,W,M) = C_1/C_3.$$

We then determine the cost-optimal policy: those values of K, W, and M that minimise $C_\infty(K,W,M)$ subject to .. $K \le W \le M$ .., $K,W,M \in \mathbb{Z}$. We do not determine a downtime-optimal policy. We regard the downtime-rate as an ancillary criterion, so that we use the downtime-rate of the cost-optimal policy as an additional characterisation. Units are arbitrary.

On the computation of the optimum policy, grid search is straightforward but slow. Probabilistic search would speed this up. If $c_O \ll c_P$ then policy will be largely indifferent to the value of M because preventive replacement at M will be a rare event—a cycle will nearly always terminate prior to M, either at the first (or second if first is defaulted) slot after failure or at opportunistic preventive replacement at Ws. So, specifying an upper bound for M and a coarser grid allows much faster computation of an albeit restricted cost-optimum policy. One might argue then that in practice a (K,W)-policy will do just as well as a (K,W,M)-policy. This is likely true. However, mathematically, the terms in the appendix are simpler to calculate if the sums are finite (fixed M) rather than infinite ($M=\infty$). Further, then, the (K,W)-policy is essentially then the (K,Δ,T)-policy of Scarf et al.[43] but with a wear-out phase that ends with replacement at a random time.

Numerical study

Cost-minimal policy

We now study the behaviour of the policy numerically. We define a base case for the parameter values (Table 1). We select these values for two principal reasons. First, we would like to highlight some interesting aspects of the model, and second, to keep them close to the values of parameters found in the context of a wind farm.[40,44] Thus, for example, c_D is interpreted as the loss of revenue from power generation from a turbine per unit time while it is in its failed state. We use the cost of preventive replacement, c_P, as the unit of cost. Time in the defect state is a mixture of Weibull distributions, with $F_i(x) = 1 - \exp(-(x/\eta_i)^\beta)$, $i = 1, 2$. The characteristic life of a weak component, η_1, is the unit of time.

Table 1. Parameter values in the base case

η_1	β	η_2	q	p	λ	s	c_P	c_F	c_I	c_D	c_O	μ
1	2	10	0.2	0.2	1	1	1	2	0.05	0.1	0.5	0.25

The maintenance policy optimization was performed by enumerating all possible combinations of decision variables up to a limit of $M = 40$. Code was written in Python using the libraries SciPy and NumPy, implementing the expressions in Appendix 1 for all possible scenarios.

In the base case, the optimum policy is $K^* = 2, W^* = 6, M^* = 30$. Figure 2 shows the sensitivity of the cost-rate to the decision variables. We observe there that the cost-rate is sensitive to W, and that performing few inspections is optimal (small K^*). Further, the policy is largely indifferent to the value of M. This is because the system rarely survives to age Ms (the M-th slot), except when opportunities are themselves rare (cases 15 and 16) or the cost of failure (case 8) is high. Thus, in Table 2, we use define a coarse grid in the search for M^* ($M = 5, 10, ..., 40$).

As well as the cost-rate and the downtime-rate (average unavailability), we calculate the probability of each type of replacement event. There are six possible replacement events: (i) preventive replacement at inspection; (ii) corrective replacement at inspection (CRI); (iii) preventive replacement at Ms; (iv) preventive replacement at an opportunity (PRO) (this can only occur in the window of opportunity, $[Ws, Ms]$); (v) corrective replacement at a non-opportunistic visit in the wear-out phase (CRW) (in $[Ks, Ms]$); (vi) corrective replacement at an opportunity (CRO) (in $[Ws, Ms]$). The probabilities of PRO and CRO are presented in Table 2. We also show the probability of non-opportunistic corrective replacement (CRs = CRI+CRK).

In most cases the policy behaves as we would expect. Thus, inspection is driven by heterogeneity (K^* increases with q), and the cost-rate and downtime-rate are both sensitive to q (Figure 3). The effect of defaulting is counterintuitive, but this is perhaps because in the model there can be at most one default. Thus, a high default rate extends the cycle length without increasing the cost too much because the cost of downtime is relatively low. Nonetheless, the downtime-rate is sensitive to p as expected since defaulting will tend to increase downtime. The effect of defaulting on the optimum cost-rate (the latter decreases as the former increases) is consistent with the system preferring fewer slots (cases 5 and 6). This is because defaulting acts like having fewer slots albeit in a random way. Thus, in reality, the time between slots s may be a decision variable, and indeed we might have treated it as such. However, in the scenario with less frequent slots (case 6), it appears that inspections are redundant ($K^*=0$), so that the policy behaviour would be less interesting.
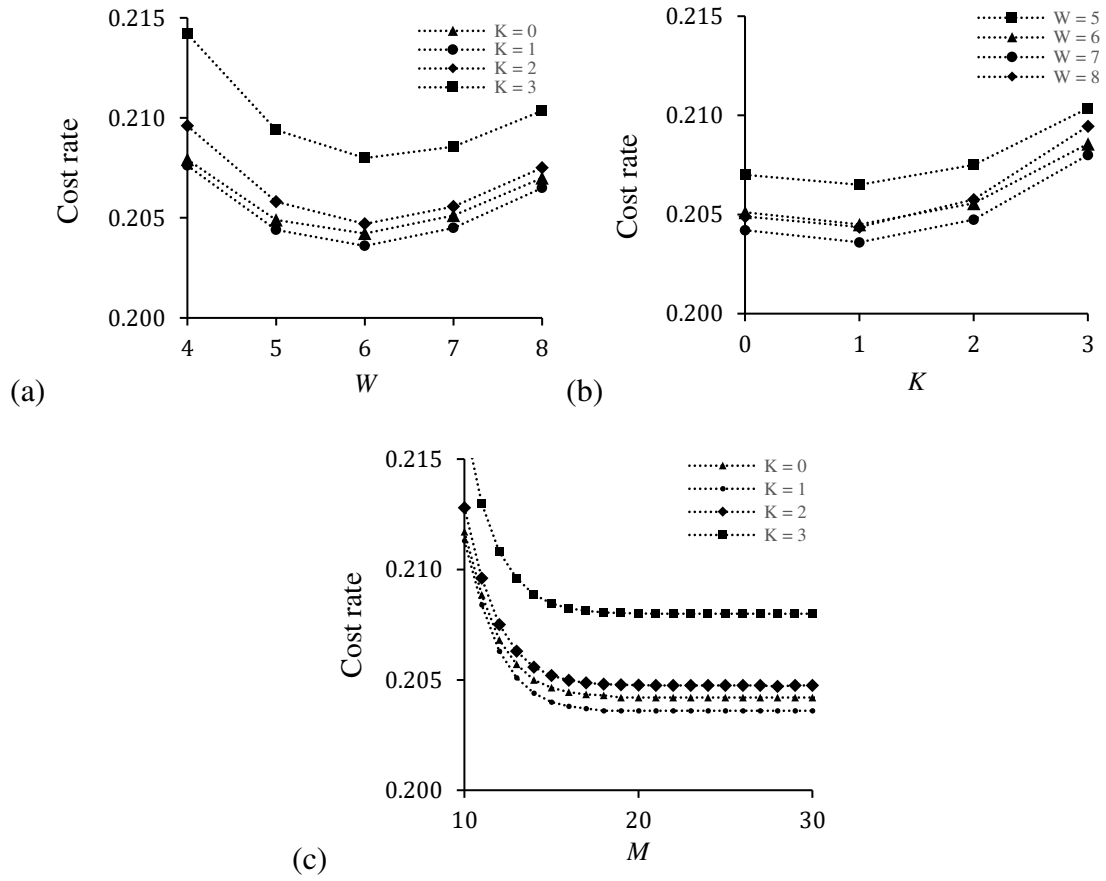
Figure 2. For the base case, optimal cost-rate versus: (a) W with $M = M *$ and $K = 0, 1, 2, 3$; (b) K with $M = M *$ and $W = 5, 6, 7, 8$; (c) M with $W = W *$ and $K = 0, 1, 2, 3$.

Table 2. Optimal policy for $\eta_1 = 1$, $\eta_2 = 10$, $\beta_1 = \beta_2 = 2$, $\lambda = 1$, $c_P = 1$. Other parameters varying. "Saving": cost-rate reduction of optimum policy relative to the cost-rate of the base case; PRO: % of renewals in $[W * s, M * s]$ that are preventive and opportunistic; CRs: % of renewals in $[0, M * s]$ that are corrective at a (non-opportunistic) slot; CRO: % of renewals in $[W * s, M * s]$ that are corrective and opportunistic.

| case	q	p	s	c_F	c_I	c_O	c_D	μ	$K*$	$W*$	$M*$	$.C_\infty.$	D_∞ x100	saving	PRO	CRs	CRO
0	0.2	0.2	1	2	0.05	0.5	0.1	0.25	1	6	30	0.204	5.11	0.000	39.3	49.3	3.9
1	0	0.2	1	2	0.05	0.5	0.1	0.25	0	4	25	0.151	3.50	0.256	63.2	32.2	4.5
2	0.4	0.2	1	2	0.05	0.5	0.1	0.25	2	8	35	0.259	5.93	-0.272	21.4	53.5	2.7
3	0.2	0	1	2	0.05	0.5	0.1	0.25	1	6	25	0.206	3.64	-0.009	39.3	48.6	2.7
4	0.2	0.4	1	2	0.05	0.5	0.1	0.25	0	6	40	0.200	7.40	0.017	39.4	55.6	5.0
5	0.2	0.2	0.5	2	0.05	0.5	0.1	0.25	0	12	40	0.212	3.13	-0.039	39.3	58.6	2.0
6	0.2	0.2	2	2	0.05	0.5	0.1	0.25	0	3	30	0.191	10.55	0.060	39.4	53.1	7.5
7	0.2	0.2	1	1	0.05	0.5	0.1	0.25	0	10	40	0.116	6.77	0.428	19.2	77.8	2.9
8	0.2	0.2	1	4	0.05	0.5	0.1	0.25	6	6	10	0.323	2.88	-0.589	31.2	29.5	1.9
9	0.2	0.2	1	2	0.025	0.5	0.1	0.25	2	6	30	0.198	4.59	0.028	39.3	44.5	3.8
10	0.2	0.2	1	2	0.1	0.5	0.1	0.25	0	6	30	0.204	5.91	-0.003	39.4	56.8	3.9
11	0.2	0.2	1	2	0.05	0.25	0.1	0.25	1	4	40	0.184	4.60	0.098	50.7	38.1	3.7
12	0.2	0.2	1	2	0.05	1	0.1	0.25	1	11	20	0.226	6.30	-0.109	15.2	74.5	2.6
13	0.2	0.2	1	2	0.05	0.5	0.05	0.25	1	6	35	0.201	5.11	0.013	39.3	49.3	3.9
14	0.2	0.2	1	2	0.05	0.5	0.2	0.25	1	6	25	0.209	5.11	-0.025	39.3	49.3	3.9
15	0.2	0.2	1	2	0.05	0.5	0.1	0	1	-	15	0.228	6.52	-0.121	0.0	81.0	0.0
16	0.2	0.2	1	2	0.05	0.5	0.1	0.1	1	5	20	0.213	5.84	-0.048	27.5	61.7	2.8
17	0.2	0.2	1	2	0.05	0.5	0.1	0.5	1	7	40	0.199	4.80	0.023	43.0	45.4	4.2
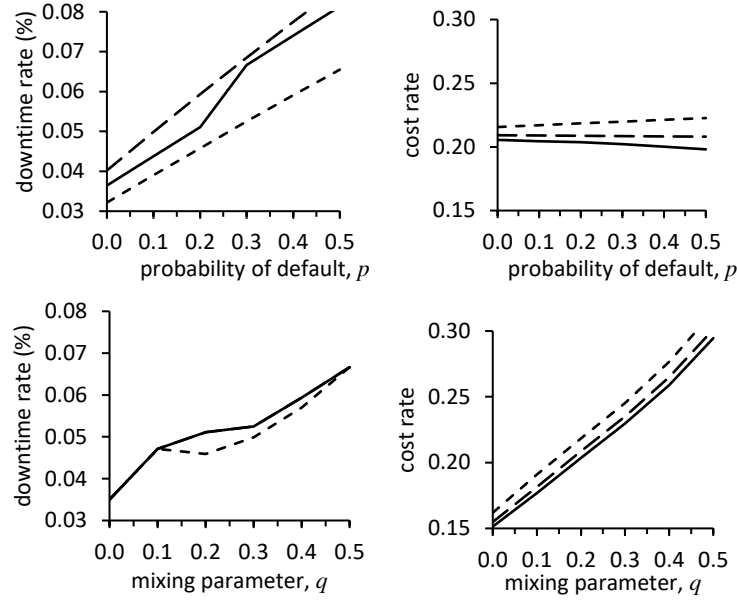
Figure 3. Downtime-rate and cost-rate versus probability of default and mixing parameter for $(-\,-)$, $c_\mathrm{D} = 0.2$ $(-\,-)$, $c_\mathrm{D} = 0.4$ $(-\,-\,-)$. Other parameter values as the base case.

The costs of maintenance actions influence optimum policy in the way we would expect so we do not discuss these in detail. The reader is referred to cases 9-14 in Table 2. We see that the increase in the rate of opportunities reduces the cost-rate. When opportunities are more frequent (and more expensive), the tendency is to postpone the opening of the window of opportunity. Figure 4 shows that opportunities provide diminishing returns and opportunities do not need to be very frequent to be beneficial.
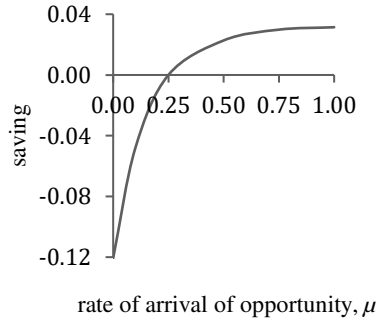

Figure 4. Saving (cost-rate reduction relative to cost-rate of base case) versus rate of arrival of opportunities, μ. Other parameters as base-case.

Unavailability constraint

The decision-maker may want to set a minimum unavailability, for contractual reasons, say. Therefore, we also study a constrained cost-minimisation problem: find (K,W,M) that minimises . $C_\infty(K,W,M)$. subject to . Figure 5 shows the minimum cost-rate in this constrained problem as a function of D_max. We can see generally that the cost increases as availability becomes more important. However, the interesting issue is how the policy adapts. Thus, once D_max is effective, that is, less than its "limit of indifference" (where the cost-rate starts to increase), how the constrained optimum policy, (K',W',M'), is different from the unconstrained optimum policy, (K^*,W^*,M^*), is illustrated in Figure 6. Thus, broadly, we see that as availability becomes more important, the

maintainer has to do more inspections (larger K), preventive replacement must be scheduled sooner (smaller M), and opportunities are less beneficial (larger W).
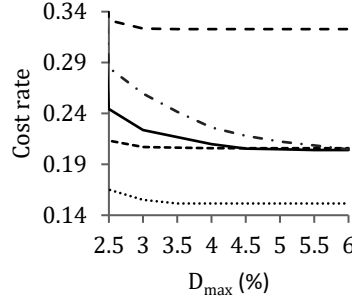

Figure 5. Constrained optimum cost-rate versus D_{max} for the base case (——), case 1 ($\cdots$), case 3 (- - -), case 8 (– – –) and case 10 (– · –).
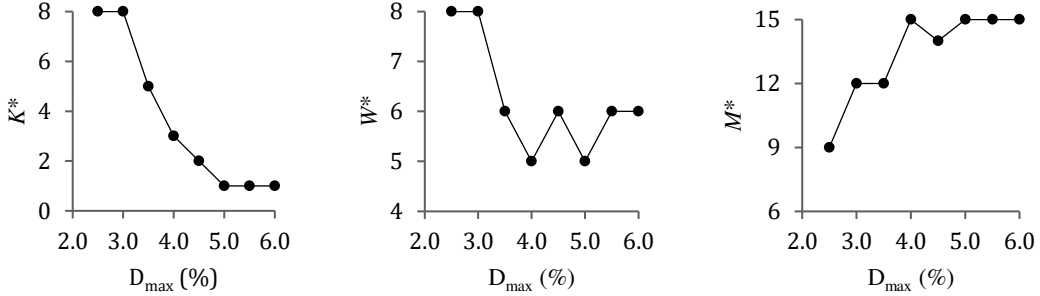

Figure 6. For base case, optimal values of decision variables versus D_{max}, with $W = W*$ and $M = \min(15, M*)$.

Thus, Figure 6 indicates that leveraging opportunities cannot achieve a very low downtime. That can only be achieved by inspection at every slot and a short replacement cycle (small M). This is likely due to the possibility of weak components (heterogeneity). So, a strict attitude to unavailability will tend to preclude opportunistic maintenance, particularly if the time between slots is long (case 6, $s = 2$). This raises an interesting question. What would a maintainer prefer: a rigid policy with infrequent slots (e.g. visit every turbine infrequently) or a flexible policy with frequent slots (e.g. visit turbines as time and resources permit)?

Conclusion

This study describes a maintenance policy that is a hybrid of inspection and preventive and opportunistic replacement. The policy is motivated by the maintenance of geographically remote systems. We suppose that maintenance activities can occur only at fixed, periodic time slots, and the time and resources available at such slots are limited. In this way, the execution of the scheduled plan is subject to uncertainty and variation in quality. This paper is, to our knowledge, the first to study an opportunistic maintenance policy that is hybridised with inspection and preventive replacement. The assumption of a fixed interval for slots permits for a tractable analysis.

We study the policy numerically. We find that scheduled inspections and preventive replacement become less necessary as one leverages opportunities. Furthermore, opportunities offer diminishing returns on maintenance costs and do not need to be very frequent to be beneficial. However, faced

with an unavailability restriction, opportunistic maintenance becomes less useful, and inspection becomes more important. Our results also suggest that inspection is driven by heterogeneity, albeit when the purpose of inspection is defect identification. For the system configuration covered in here, the postponement of the preventive replacement is optimal, except in cases where opportunities are rare or the cost of failure is much higher than the cost of prevention. Defaulting is interesting because its effect is somewhat counterintuitive; we find that postponement is largely beneficial. Our analysis also suggests that flexibility implies a certain unavailability, so that safety-critical systems should be treated differently.

This policy is important to study because it models the logistical challenges that managers face in operating and maintaining geographically remote systems, such as offshore windfarms. And maintenance planning for offshore windfarms is an important issue that is receiving a great deal of attention. Large distances and difficult conditions for access to assets mean that planning must be flexible and robust to circumstances outside the control of the maintainer (e.g., weather, lockdowns). The implications of this work for the practice of maintenance engineering are that flexibility can be achieved by leveraging opportunities and that opportunities may present more frequently if maintenance time slots are more frequent and there is some slack in the scheduled works.

In reality, the frequency of slots, $1/s$, may be a decision variable, and indeed we might have treated it as such. Such an analysis would extend our study. Nonetheless, this decision might be made at a higher level, on the basis of an initial provisioning policy for the resources for maintenance. Thus, for example, the maintainer of an offshore windfarm might decide first how many vessels it will use for access. Imposing a fixed periodic structure as we do allows for a tractable analysis. It would also mean that study of a multi-component extension of the model would be possible. In such a study, actions at a component level could be assigned to slots, either statically, according to a pre-planned schedule, or dynamically, as opportunities or need arises, or both.

Declaration of conflicting interests: The authors have no potential conflicts of interest with respect to the research, authorship, and/or publication of this article.

Data statement: The data presented in this paper were calculated using code written by the authors. This code implements numerical calculation of the expressions for the cost-rate and the down-time rate, and their underlying elements, that are presented in the appendix. A demonstrator of this code can be downloaded from here: to be advised. With this code, the reader can verify the results presented and explore new cases.

References

1. Dinh D, Do P, Iung B. Multi-level opportunistic predictive maintenance for multi-component systems with economic dependence and assembly/disassembly impacts. *Reliability Engineering & System Safety.* 2021; 217:108055.

2. Bautista L, Castro I, Landesa L. Maintenance cost assessment for heterogeneous multi-component systems incorporating perfect inspections and waiting time to maintenance. *Proceedings of the Institution of Mechanical Engineers, Part O: Journal of Risk and Reliability.* 2021;1748006X2110388.

3. Alsyouf I. Maintenance practices in Swedish industries: Survey results. *International Journal of Production Economics.* 2009;121(1):212-223.

4. Basu A, Barlow R, Proschan F. Mathematical Theory of Reliability. *Econometrica.* 1966;34(2):510.

5. Basri E, Abdul Razak I, Ab-Samat H, Kamaruddin S. Preventive maintenance (PM) planning: a review. *Journal of Quality in Maintenance Engineering.* 2017;23(2):114-143.

6. Park M, Jung K, Park D. Optimization of periodic preventive maintenance policy following the expiration of two-dimensional warranty. *Reliability Engineering & System Safety.* 2018; 170:1-9.

7. Chen L, Su H, Huangfu L. Preventive maintenance model analysis on wind-turbine gearbox under stochastic disturbance. *Energy Reports.* 2021; 8:224-231.

8. Barlow R, Hunter L, Proschan F. Optimum Checking Procedures. *Journal of the Society for Industrial and Applied Mathematics.* 1963;11(4):1078-1095.

9. Nakagawa T. Replacement models with inspection and preventive maintenance. *Microelectronics Reliability.* 1980;20(4):427-433.

10. Cavalcante C, Scarf P, Berrade M. Imperfect Inspection of a System with Unrevealed Failure and an Unrevealed Defective State. *IEEE Transactions on Reliability.* 2019;68(2):764-775.

11. Yang L, Zhao Y, Ma X, Qiu Q. An optimal inspection and replacement policy for a two-unit system. *Proceedings of the Institution of Mechanical Engineers, Part O: Journal of Risk and Reliability.* 2018;232(6):766-776.

12. Dekker R, Smeitink E. Opportunity-based block replacement. *European Journal of Operational Research.* 1991;53(1):46-63.

13. Ab-Samat H, Kamaruddin S. Opportunistic maintenance (OM) as a new advancement in maintenance approaches. *Journal of Quality in Maintenance Engineering.* 2014;20(2):98-121.

14. Misaii H, Haghighi F, Fouladirad M. Opportunistic perfect preventive maintenance policy in presence of masked data. *Proceedings of the Institution of Mechanical Engineers, Part O: Journal of Risk and Reliability.* 2021;1748006X2110589.

15. Hu J, Shen J, Shen L. Opportunistic maintenance for two-component series systems subject to dependent degradation and shock. *Reliability Engineering & System Safety.* 2020; 201:106995.

16. Bi L, Tao F, Zhang P, Nee A. Opportunistic maintenance for multi-unit series systems based on gated recurrent units' prediction model. *CIRP Annals.* 2020;69(1):25-28.

17. Vu H, Do P, Fouladirad M, Grall A. Dynamic opportunistic maintenance planning for multi-component redundant systems with various types of opportunities. *Reliability Engineering & System Safety.* 2020; 198:106854.

18. Truong Ba H, Cholette M, Borghesani P, Zhou Y, Ma L. Opportunistic maintenance considering non-homogenous opportunity arrivals and stochastic opportunity durations. *Reliability Engineering & System Safety.* 2017; 160:151-161.

19. Melo Y, Cavalcante C, Lopes R, Scarf P. Maintenance at pre-planned scheduled times considering opportunistic replacement. *Proc of the 11th IMA International Conference on Modelling in Industrial Maintenance and Reliability.* 2021;

20. Ait Mokhtar E, Chateauneuf A, Laggoune R. Condition based opportunistic preventive maintenance policy for utility systems with both economic and structural dependencies − application to a gas supply network. *International Journal of Pressure Vessels and Piping.* 2018; 165:214-223.

21. Xie L, Rui X, Li S, Hu X. Maintenance Optimization of Offshore Wind Turbines Based on an Opportunistic Maintenance Strategy. *Energies.* 2019;12(14):2650.

22. Kang J, Guedes Soares C. An opportunistic maintenance policy for offshore wind farms. *Ocean Engineering.* 2020; 216:108075.

23. Cavalcante C, Lopes R, Scarf P. Inspection and replacement policy with a fixed periodic schedule. *Reliability Engineering & System Safety.* 2021;208:107402.

24. Gundegjerde C, Halvorsen I, Halvorsen-Weare E, Hvattum L, Nonås L. A stochastic fleet size and mix model for maintenance operations at offshore wind farms. *Transportation Research Part C: Emerging Technologies.* 2015; 52:74-92.

25. Martin R, Lazakis I, Barbouchi S, Johanning L. Sensitivity analysis of offshore wind farm operation and maintenance cost and availability. *Renewable Energy.* 2016; 85:1226-1236.

26. Jimenez G H, Rodrigues T, Dantas M, Cavalcante C. A dynamic inventory rationing policy for business-to-consumer e-tail stores in a supply disruption context. *Computers & Industrial Engineering.* 2020; 142:106379.

27. Chakraborty S, Giri S, Mondal K, Bhagat A, Dutta M. Generation of free fatty acid during lockdown and its effect on the corrosion in rolling emulsion tank. *Engineering Failure Analysis.* 2021; 129:105685.

28. Budai G, Huisman D, Dekker R. Scheduling preventive railway maintenance activities. *Journal of the Operational Research Society.* 2006;57(9):1035-1044.

29. Alotaibi NM, Cavalcante CAV, Lopes RS, Scarf PA. Preventive replacement with defaulting. *IMA Journal of Management Mathematics* 2020; 31, 491–504.

30. Li M, Wang M, Kang J, Sun L, Jin P. An opportunistic maintenance strategy for offshore wind turbine systems considering optimal maintenance intervals of subsystems. *Ocean Engineering.* 2020; 216:108067.

31. Scarf P, Cavalcante C. Modelling quality in replacement and inspection maintenance. *International Journal of Production Economics.* 2012;135(1):372-381.

32. Wu S. Clements-Croome D. Preventive maintenance models with random maintenance quality. *Reliability Engineering & System Safety* 2005; 90: 99-105.

33. Sarker B, Faiz T. Minimizing maintenance cost for offshore wind turbines following multi-level opportunistic preventive strategy. *Renewable Energy.* 2016; 85:104-113.

34. Blaabjerg F, Ma K. Wind Energy Systems. *Proceedings of the IEEE.* 2017;105(11):2116-2131.

35. Dui H, Zheng X, Guo J, Xiao H. Importance measure-based resilience analysis of a wind power generation system. *Proceedings of the Institution of Mechanical Engineers, Part O: Journal of Risk and Reliability.* 2021;1748006X2110017.

36. Jiang Z. Installation of offshore wind turbines: A technical review. *Renewable and Sustainable Energy Reviews.* 2021; 139:110576.

37. Sarker B, Faiz T. Minimizing transportation and installation costs for turbines in offshore wind farms. *Renewable Energy.* 2017; 101:667-679.

38. Ren Z, Verma A, Li Y, Teuwen J, Jiang Z. Offshore wind turbine operations and maintenance: A state-of-the-art review. *Renewable and Sustainable Energy Reviews.* 2021; 144:11088.

39. Shafiee M. Maintenance logistics organization for offshore wind energy: Current progress and future perspectives. *Renewable Energy.* 2015; 77:182-193.

40. Kang J, Guedes Soares C. An opportunistic maintenance policy for offshore wind farms. *Ocean Engineering.* 2020; 216:108075.

41. Veevers A, Ascher H, Feingold H. Repairable Systems Reliability: Modeling, Inference, Misconceptions and Their Causes. *Applied Statistics.* 1986;35(1):76.

42. Christer A. Developments in Delay Time Analysis for Modelling Plant Maintenance. *The Journal of the Operational Research Society.* 1999; 50(11):1120.

43. Scarf P, Cavalcante C, Dwight R, Gordon P. An Age-Based Inspection and Replacement Policy for Heterogeneous Components. *IEEE Transactions on Reliability.* 2009;58(4):641-648.

44. Le B, Andrews J. Modelling wind turbine degradation and maintenance. *Wind Energy.* 2015;19(4):571-591.

45. Ross S. Stochastic Processes. 2nd ed. New York: Wiley; 1995.

46. Apostolakis G, Chu T. The Unavailability of Systems under Periodic Test and Maintenance. *Nuclear Technology.* 1980;50(1):5-15.

Appendix 1

There are 41 renewal scenarios. We calculate the probability of each scenario, which we denote by $C_{4,m}$. Then, for each scenario m, we calculate the expected downtime conditional on scenario m occurring, which we denote by $C_{1,m}$. Then, across all scenarios (unconditionally), the expected downtime in a cycle is $C_1 = \sum_{m=1}^{41} C_{1,m} C_{4,m}$. We do the same for the expected maintenance cost in a cycle, $C_2 = \sum_{m=1}^{41} C_{2,m} C_{4,m}$, and the expected length of a cycle, $C_3 = \sum_{m=1}^{41} C_{3,m} C_{4,m}$.

The quantities $C_{l,m}$, $l = 1,...,4$, are defined for each scenario, using functions $\theta_{l,m}$ (defined in Table A1) that are the downtime ($l = 1$), maintenance cost ($l = 2$), and cycle length ($l = 3$), respectively, in scenario m, $m = 1,...,41$. We obtain the probability of scenario m by setting $\theta_{4,m} = 1$.

Scenario (1). Defect and failure in $[(i-1)s, is]$, no default, and corrective replacement at is ($i = 1,...,K$, $K = 1,...,M-1$):

$$C_{l,1} = (1-p) \sum_{i=1}^{K} \int_{(i-1)s}^{is} \int_0^{is-x} \theta_{l,1} \, f_H \mathrm{d}h \, f_X \mathrm{d}x .$$

Scenario (2). Defect and failure in $[(i-2)s, (i-1)s]$, default at $(i-1)s$, and corrective replacement at is ($i = 2,...,K+1$, $K = 2,...,M-1$):

$$C_{l,2} = \begin{cases} p \sum_{i=2}^{K+1} \int_{(i-2)s}^{(i-1)s} \int_0^{(i-1)s-x} \theta_{l,2} \, f_H \mathrm{d}h \, f_X \mathrm{d}x, & \text{if } W > K, \\ p \sum_{i=2}^{K} \int_{(i-2)s}^{(i-1)s} \int_0^{(i-1)s-x} \theta_{l,2} \, f_H \mathrm{d}h \, f_X \mathrm{d}x, & \text{if } W = K. \end{cases}$$

Scenario (3). Defect in $[(i-2)s, (i-1)s]$, default at $(i-1)s$, failure in $[(i-1)s, is]$, and corrective replacement at is (. $i = 2,...,K$., $K = 2,...,M-1$):

$$C_{l,3} = p \sum_{i=2}^{K} \int_{(i-2)s}^{(i-1)s} \int_{(i-1)s-x}^{is-x} \theta_{l,3} \, f_H \mathrm{d}h \, f_X \mathrm{d}x .$$

Scenario (4). Defect in $[(K-1)s, Ks]$, default at Ks, failure in $[(i-1)s, is]$, and corrective replacement at is ($i = K+1,...,W$, $W = K+1,...,M$, $K = 1,...,M-1$):

$$C_{l,4} = p \sum_{i=K+1}^{W} \int_{(K-1)s}^{Ks} \int_{(i-1)s-x}^{is-x} \theta_{l,4} \, f_H \mathrm{d}h \, f_X \mathrm{d}x .$$

Scenario (5). Defect in $[Ks, (i-1)s]$, failure in $[(i-1)s, is]$, no default, and corrective replacement at is ($i = K+2,...,W$, $W = K+2,...,M$, $K = 0,...,M-3$):

$$C_{l,5} = \begin{cases} (1-p) \sum_{i=K+2}^{W} \sum_{j=K+1}^{i-1} \int_{(j-1)s}^{js} \int_{(i-1)s-x}^{is-x} \theta_{l,5} \, f_H \mathrm{d}h \, f_X \mathrm{d}x, & \text{if } W \le M-1, \\ (1-p) \sum_{i=K+2}^{M-1} \sum_{j=K+1}^{M-1} \int_{(j-1)s}^{js} \int_{(i-1)s-x}^{is-x} \theta_{l,5} \, f_H \mathrm{d}h \, f_X \mathrm{d}x, & \text{if } W > M-1. \end{cases}$$

Scenario (6). Defect in $[Ks, (i-2)s]$, failure in $[(i-2)s, (i-1)s]$, default at $(i-1)s$, and corrective replacement at is ($i = K+3,...,W$, $W = K+3,...,M$, $K = 0,...,M-3$):

$$C_{l,6} = p \sum_{i=K+3}^{W} \sum_{j=K+1}^{i-2} \int_{(j-1)s}^{js} \int_{(i-2)s-x}^{(i-1)s-x} \theta_{l,6} \, f_H \mathrm{d}h \, f_X \mathrm{d}x .$$

Scenario (7). Defect and failure in $[(i-1)s, is]$, no default, and corrective replacement at is ($i = K+1,...,W$, $W = K+1,...,M$, $K = 0,...,M-1$):

$$C_{l,7} = \begin{cases} (1-p)\sum_{i=K+1}^{W} \int_{(i-1)s}^{is} \int_{0}^{is-x} \theta_{l,7}\, f_H \mathrm{d}h f_X \mathrm{d}x, & \text{if } W \le M-1, \\[3mm] (1-p)\sum_{i=K+1}^{M-1} \int_{(i-1)s}^{is} \int_{0}^{is-x} \theta_{l,7}\, f_H \mathrm{d}h f_X \mathrm{d}x, & \text{if } W > M-1. \end{cases}$$

Scenario (8). Defect and failure in $[(i-2)s,(i-1)s]$, default at $(i-1)s$, and corrective replacement at is ($i = K+2,...,W$, $W = K+2,...,M$, $K = 0,...,M-2$):

$$C_{l,8} = p\sum_{i=K+2}^{W} \int_{(i-2)s}^{(i-1)s} \int_{0}^{(i-1)s-x} \theta_{l,8}\, f_H \mathrm{d}h f_X \mathrm{d}x.$$

Scenario (9). Defect in $[(i-1)s,is]$, no default, and preventive replacement at is ($i = 1,...,K$, $K = 1,...,M-1$):

$$C_{l,9} = (1-p)\sum_{i=1}^{K} \int_{(i-1)s}^{is} \int_{is-x}^{\infty} \theta_{l,9}\, f_H \mathrm{d}h f_X \mathrm{d}x.$$

Scenario (10). Defect in $[(i-2)s,(i-1)s]$, default at $(i-1)s$, and preventive replacement at is ($i = 2,...,K$, $K = 2,...,M-1$):

$$C_{l,10} = p\sum_{i=2}^{K} \int_{(i-2)s}^{(i-1)s} \int_{is-x}^{\infty} \theta_{l,10}\, f_H \mathrm{d}h f_X \mathrm{d}x.$$

Scenario (11). Defect and failure in $[(K-1)s,Ks]$, default at Ks, no opportunities, and corrective replacement at $(K+1)s$ ($K = W$, $W = 1,...,M-1$):

$$C_{l,11} = p\int_{(K-1)s}^{Ks} \int_{0}^{Ks-x} e^{-\mu((K+1)s-Ks)}\theta_{l,11}\, f_H \mathrm{d}h f_X \mathrm{d}x.$$

Scenario (12). Defect in $[(K-1)s,Ks]$, default at Ks, failure in $[(i-1)s,is]$, no opportunities, and corrective replacement at is ($i = W+1,...,M$, $W = K,...,M-1$, $K = 1,...,M-1$):

$$C_{l,12} = p\sum_{i=W+1}^{M} \int_{(K-1)s}^{Ks} \int_{(i-1)s-x}^{is-x} e^{-\mu(is-Ws)}\theta_{l,12}\, f_H \mathrm{d}h f_X \mathrm{d}x.$$

Scenario (13). Defect in $.[(j-1)s, js].$, failure in $[(i-1)s,is]$, no default, no opportunities, and corrective replacement at is ($j = K+1,...,i-1$, $i = W+1,...,M-1$, $W = K,...,M-2$, $K = 0,...,M-3$):

$$C_{l,13} = \begin{cases} (1-p)\sum_{i=W+1}^{M-1}\sum_{j=K+1}^{i-1} \int_{(j-1)s}^{js} \int_{(i-1)s-x}^{is-x} e^{-\mu(is-Ws)}\theta_{l,13}\, f_H \mathrm{d}h f_X \mathrm{d}x, & \text{if } W \ge K+2, \\[3mm] (1-p)\sum_{i=K+2}^{M-1}\sum_{j=K+1}^{i-1} \int_{(j-1)s}^{js} \int_{(i-1)s-x}^{is-x} e^{-\mu(is-Ws)}\theta_{l,13}\, f_H \mathrm{d}h f_X \mathrm{d}x, & \text{if } W < K+2. \end{cases}$$

Scenario (14). Defect in $[(j-1)s, js]$, failure in $[(i-2)s,(i-1)s]$, default at Ws, no opportunities, and corrective replacement at is ($j = K+1,...,i-2$, $i = W+1,...,M$, $W = K,...,M-1$, $K = 0,...,M-3$):

$$C_{l,14} = \begin{cases} p\sum_{i=W+1}^{M}\sum_{j=K+1}^{i-2} \int_{(j-1)s}^{js} \int_{(i-2)s-x}^{(i-1)s-x} e^{-\mu(is-Ws)}\theta_{l,14}\, f_H \mathrm{d}h f_X \mathrm{d}x, & \text{if } W \ge K+3, \\[3mm] p\sum_{i=K+3}^{M}\sum_{j=K+1}^{i-2} \int_{(j-1)s}^{js} \int_{(i-2)s-x}^{(i-1)s-x} e^{-\mu(is-Ws)}\theta_{l,14}\, f_H \mathrm{d}h f_X \mathrm{d}x, & \text{if } W < K+3. \end{cases}$$

Scenario (15). Defect in $[(j-1)s, js]$, failure in $[(M-1)s,Ms]$, no opportunities, and corrective replacement at Ms ($j = K+1,...,M-1$, $M = W,...,\infty$, $W = K,...,M$, $K = 0,...,M-2$):

$$C_{l,15} = \sum_{j=K+1}^{M-1} \int_{(j-1)s}^{js} \int_{(M-1)s-x}^{Ms-x} e^{-\mu(Ms-Ws)} \theta_{l,15}\, f_H \mathrm{d}h\, f_X \mathrm{d}x .$$

Scenario (16). Defect and failure in $[(i-1)s, is]$, no default, no opportunities, and corrective replacement at is ($i = W+1,...,M-1$, . $W = K,...,M$., $K = 0,...,M-2$):

$$C_{l,15} = (1-p) \sum_{i=W+1}^{M-1} \int_{(i-1)s}^{is} \int_{0}^{is-x} e^{-\mu(is-Ws)} \theta_{l,16}\, f_H \mathrm{d}h\, f_X \mathrm{d}x .$$

Scenario (17). Defect and failure in $[(i-2)s, (i-1)s]$, default at $(i-1)s$, no opportunities, and corrective replacement at is ($i = W+1,...,M-1$, $W = K,...,M-1$, $K = 0,...,M-2$):

$$C_{l,17} = \begin{cases} p \sum_{i=W+1}^{M} \int_{(i-2)s}^{(i-1)s} \int_{0}^{(i-1)s-x} e^{-\mu(is-Ws)} \theta_{l,17}\, f_H \mathrm{d}h\, f_X \mathrm{d}x, & \text{if } W \geq K+2, \\ p \sum_{i=K+2}^{M} \int_{(i-2)s}^{(i-1)s} \int_{0}^{(i-1)s-x} e^{-\mu(is-Ws)} \theta_{l,17}\, f_H \mathrm{d}h\, f_X \mathrm{d}x, & \text{if } W < K+2. \end{cases}$$

Scenario (18). Defect and failure in $[(M-1)s, Ms]$, no opportunities, and corrective replacement at Ms ($M = W,...,\infty$, $W = K,...,M$, $K = 0,...,M-1$):

$$C_{l,18} = \int_{(M-1)s}^{Ms} \int_{0}^{Ms-x} e^{-\mu(Ms-Ws)} \theta_{l,18}\, f_H \mathrm{d}h\, f_X \mathrm{d}x .$$

Scenario (19). Defect in $[(K-1)s, Ks]$, default at Ks, no opportunities, and preventive replacement at Ms ($M = W+1,...,\infty$, $W = K,...,M$, $K = 1,...,M-1$):

$$C_{l,19} = p \int_{(K-1)s}^{Ks} \int_{Ms-x}^{\infty} e^{-\mu(Ms-Ws)} \theta_{l,19}\, f_H \mathrm{d}h\, f_X \mathrm{d}x .$$

Scenario (20). Defect in $[(j-1)s, js]$, no opportunities, and preventive replacement at Ms ($j = K+1,...,M$, $M = W,...,\infty$, $W = K,...,M$, $K = 0,...,M-1$):

$$C_{l,20} = \sum_{j=K+1}^{M} \int_{(j-1)s}^{js} \int_{Ms-x}^{\infty} e^{-\mu(Ms-Ws)} \theta_{l,20}\, f_H \mathrm{d}h\, f_X \mathrm{d}x .$$

Scenario (21). No defect, no opportunities, and preventive replacement at Ms ($M = W,...,\infty$, $W = K,...,M$,):

$$C_{l,21} = \int_{Ms}^{\infty} e^{-\mu(Ms-Ws)} \theta_{l,21}\, f_X \mathrm{d}x .$$

Scenario (22). Defect in $[(K-1)s, Ks]$, default at Ks, and opportunistic replacement in $[Ws, is]$ ($i = W+1,...,M-1$, $W = K,...,M-1$, $K = 1,...,M-1$):

$$C_{l,22} = p \sum_{i=W+1}^{M} \int_{(K-1)s}^{Ks} \int_{(i-1)s-x}^{is-x} \int_{Ws}^{x+h} \mu e^{-\mu(z-Ws)} \theta_{l,22}\, f_H\, f_X \mathrm{d}z \mathrm{d}h \mathrm{d}x .$$

Scenario (23). Defect in $[(j-1)s, js]$, no default, and opportunistic replacement in $[Ws, is]$ ($j = K+1,...,i-1$, $i = W+1,...,M$, $W = K,...,M-1$, $K = 0,...,M-1$):

$$C_{l,23} = \begin{cases} (1-p) \sum_{i=K+2}^{M-1} \sum_{j=K+1}^{i-1} \int_{(j-1)s}^{js} \int_{(i-1)s-x}^{is-x} \int_{Ws}^{x+h} \mu e^{-\mu(z-Ws)} \theta_{l,23}\, f_H\, f_X \mathrm{d}z \mathrm{d}h \mathrm{d}x, & \text{if } W = K, \\ (1-p) \sum_{i=W+1}^{M-1} \sum_{j=K+1}^{i-1} \int_{(j-1)s}^{js} \int_{(i-1)s-x}^{is-x} \int_{Ws}^{x+h} \mu e^{-\mu(z-Ws)} \theta_{l,23}\, f_H\, f_X \mathrm{d}z \mathrm{d}h \mathrm{d}x, & \text{if } W > K. \end{cases}$$

Scenario (24). Defect in $[(j-1)s, js]$, default at $(i-1)s$, and opportunistic replacement in $[Ws, is]$ ($j=K+1,...,i-2$, $i=W+2,...,M$, $W=K,...,M-2$, $K=0,...,M-3$):

$$C_{l,24} = \begin{cases} p\sum_{i=K+3}^{M}\sum_{j=K+1}^{i-2}\int_{(j-1)s}^{js}\int_{(i-2)s-x}^{(i-1)s-x}\int_{Ws}^{x+h}\mu e^{-\mu(z-Ws)}\theta_{l,24}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x, & \text{if } W=K, \\ p\sum_{i=W+2}^{M}\sum_{j=K+1}^{i-2}\int_{(j-1)s}^{js}\int_{(i-2)s-x}^{(i-1)s-x}\int_{Ws}^{x+h}\mu e^{-\mu(z-Ws)}\theta_{l,24}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x, & \text{if } W>K. \end{cases}$$

Scenario (25). Defect in $[(j-1)s, js]$, and opportunistic replacement in $[Ws, Ms]$ ($j=K+1,...,M-1$, $W=K,...,M-1$, $K=0,...,M-1$):

$$C_{l,25} = \sum_{j=K+1}^{M-1}\int_{(j-1)s}^{js}\int_{(M-1)s-x}^{Ms-x}\int_{Ws}^{x+h}\mu e^{-\mu(z-Ws)}\theta_{l,25}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x.$$

Scenario (26). Defect in $[(i-1)s, is]$, no default, and opportunistic replacement in $[Ws, is]$ ($i=W+1,...,M-1$, $W=K,...,M-2$, $K=0,...,M-2$):

$$C_{l,26} = (1-p)\sum_{i=W+1}^{M-1}\int_{(i-1)s}^{is}\int_{0}^{is-x}\int_{Ws}^{x+h}\mu e^{-\mu(z-Ws)}\theta_{l,26}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x.$$

Scenario (27). Defect in $[(i-2)s, (i-1)s]$, default at $(i-1)s$, and opportunistic replacement in $[Ws, (i-1)s]$ ($i=W+2,...,M$, $W=K,...,M-2$, $K=0,...,M-2$):

$$C_{l,27} = p\sum_{i=W+2}^{M}\int_{(i-2)s}^{(i-1)s}\int_{0}^{(i-1)s-x}\int_{Ws}^{x+h}\mu e^{-\mu(z-Ws)}\theta_{l,27}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x.$$

Scenario (28). Defect in $[(M-1)s, Ms]$, and opportunistic replacement in $[Ws, Ms]$ ($W=K,...,M-1$, $K=0,...,M-1$):

$$C_{l,28} = \int_{(M-1)s}^{Ms}\int_{0}^{Ms-x}\int_{Ws}^{x+h}\mu e^{-\mu(z-Ws)}\theta_{l,28}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x.$$

Scenario (29). Defect in $[(K-1)s, Ks]$, default at Ks, and opportunistic replacement in $[Ws, Ms]$ ($W=K,...,M-1$, $K=1,...,M-1$):

$$C_{l,29} = p\int_{(K-1)s}^{Ks}\int_{Ms-x}^{\infty}\int_{Ws}^{Ms}\mu e^{-\mu(z-Ws)}\theta_{l,29}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x.$$

Scenario (30). Defect in $[(j-1)s, js]$, and opportunistic replacement in $[Ws, Ms]$ ($j=K+1,...,M$, $W=K,...,M-1$, $K=0,...,M-1$):

$$C_{l,30} = \sum_{j=K+1}^{M}\int_{(j-1)s}^{js}\int_{Ms-x}^{\infty}\int_{Ws}^{Ms}\mu e^{-\mu(z-Ws)}\theta_{l,30}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x.$$

Scenario (31). No defect, and opportunistic replacement in $[Ws, Ms]$ ($W=K,...,M-1$, $K=0,...,M-1$):

$$.C_{l,31} = \int_{Ms}^{\infty}\int_{Ws}^{Ms}\mu e^{-\mu(z-Ws)}\theta_{l,31}\,f_X\,\mathrm{d}z\mathrm{d}x..$$

Scenario (32). Defect and failure in $[(K-1)s, Ks]$, default at Ks, and opportunistic replacement in $[Ws, (W+1)s]$ ($W=K$, $K=1,...,M-1$):

$$.C_{l,32} = p\int_{(K-1)s}^{Ks}\int_{0}^{Ks-x}\int_{Ks}^{(K+1)s}\mu e^{-\mu(z-Ws)}\theta_{l,32}\,f_H\,f_X\,\mathrm{d}z\mathrm{d}h\mathrm{d}x.$$

Scenario (33). Defect in $[(K-1)s, Ks]$, default at Ks, failure in $[(i-1)s, is]$, and opportunistic replacement in $[Ws, is]$ ($i = W+1,...,M$, $W = K,...,M-1$, $K = 1,...,M-1$):

$$C_{l,33} = p \sum_{i=W+1}^{M} \int_{(K-1)s}^{Ks} \int_{(i-1)s-x}^{is-x} \int_{x+h}^{is} \mu e^{-\mu(z-Ws)} \theta_{l,33} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x .$$

Scenario (34). Defect in $[(j-1)s, js]$, failure in $[(i-1)s, is]$, no default, and opportunistic replacement in $[(i-1)s, is]$ ($j = K+1,...,i-1$, $i = W+1,...,M-1$, $W = K,...,M-2$, $K = 0,...,M-3$):

$$C_{l,34} = \begin{cases} (1-p) \sum_{i=K+2}^{M-1} \sum_{j=K+1}^{i-1} \int_{(j-1)s}^{js} \int_{(i-1)s-x}^{is-x} \int_{x+h}^{is} \mu e^{-\mu(z-Ws)} \theta_{l,35} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x, & \text{if } W = K, \\ (1-p) \sum_{i=W+1}^{M-1} \sum_{j=K+1}^{i-1} \int_{(j-1)s}^{js} \int_{(i-1)s-x}^{is-x} \int_{x+h}^{is} \mu e^{-\mu(z-Ws)} \theta_{l,35} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x, & \text{if } W > K. \end{cases}$$

Scenario (35). Defect in $[(j-1)s, js]$, failure in $[(i-2)s, (i-1)s]$, default at $(i-1)s$, and opportunistic replacement in $[(i-2)s, is]$ ($j = K+1,...,i-2$, $i = W+2,...,M$, $W = K,...,M-2$, $K = 0,...,M-3$):

$$C_{l,35} = \begin{cases} p \sum_{i=K+3}^{M} \sum_{j=K+1}^{i-2} \int_{(j-1)s}^{js} \int_{(i-2)s-x}^{(i-1)s-x} \int_{x+h}^{is} \mu e^{-\mu(z-Ws)} \theta_{l,35} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x, & \text{if } W = K, \\ p \sum_{i=W+2}^{M} \sum_{j=K+1}^{i-2} \int_{(j-1)s}^{js} \int_{(i-2)s-x}^{(i-1)s-x} \int_{x+h}^{is} \mu e^{-\mu(z-Ws)} \theta_{l,35} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x, & \text{if } W > K. \end{cases}$$

Scenario (36). Defect in $[(j-1)s, js]$, failure in $[(W-1)s, Ws]$, default at Ws, and opportunistic replacement in $[Ws, (W+1)s]$ ($j = K+1,...,W-1$, $W = K+2,...,M-1$, $K = 0,...,M-3$):

$$C_{l,36} = p \sum_{j=K+1}^{W-1} \int_{(j-1)s}^{js} \int_{(W-1)s-x}^{Ws-x} \int_{Ws}^{(W+1)s} \mu e^{-\mu(z-Ws)} \theta_{l,36} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x .$$

Scenario (37). Defect in $[(j-1)s, js]$, failure in $[(M-1)s, Ms]$, and opportunistic replacement in $[(M-1)s, Ms]$ ($j = K+1,...,M-1$, $M = W+1,...,\infty$, $W = K,...,M-1$, $K = 0,...,M-2$):

$$C_{l,37} = \sum_{j=K+1}^{M-1} \int_{(j-1)s}^{js} \int_{(M-1)s-x}^{Ms-x} \int_{x+h}^{Ms} \mu e^{-\mu(z-Ws)} \theta_{l,37} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x .$$

Scenario (38). Defect and failure in $[(i-1)s, is]$, no default, and opportunistic replacement in $[(i-1)s, is]$ ($i = W+1,...,M-1$, $W = K,...,M-2$, $K = 0,...,M-2$):

$$C_{l,38} = (1-p) \sum_{i=W+1}^{M-1} \int_{(i-1)s}^{is} \int_{0}^{is-x} \int_{x+h}^{is} \mu e^{-\mu(z-Ws)} \theta_{l,38} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x .$$

Scenario (39). Defect and failure in $[(i-2)s, (i-1)s]$, default at $(i-1)s$, and opportunistic replacement in $[(i-2)s, is]$ ($i = W+2,...,M$, $W = K,...,M-2$, $K = 0,...,M-2$):

$$C_{l,39} = p \sum_{i=W+2}^{M} \int_{(i-2)s}^{(i-1)s} \int_{0}^{(i-1)s-x} \int_{x+h}^{is} \mu e^{-\mu(z-Ws)} \theta_{l,39} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x .$$

Scenario (40). Defect and failure in $[(W-1)s, Ws]$, default at Ws, and opportunistic replacement in $[Ws, (W+1)s]$ ($W = K+1,...,M-1$, $K = 0,...,M-2$):

$$C_{l,40} = p \int_{(W-1)s}^{Ws} \int_{0}^{Ws-x} \int_{Ws}^{(W+1)s} \mu e^{-\mu(z-Ws)} \theta_{l,40} f_H f_X \mathrm{d}z\mathrm{d}h\mathrm{d}x .$$

Scenario (41). Defect and failure in $[(M-1)s, Ms]$, and opportunistic replacement in $[(M-1)s, Ms]$ ($M = W+1,...,\infty$, $W = K,...,M-1$, $K = 0,...,M-1$):

$$C_{l,41} = \int_{(M-1)s}^{Ms} \int_0^{Ms-x} \int_{x+h}^{Ms} \mu e^{-\mu(z-Ws)} \theta_{l,41}\, f_H\, f_X\, \mathrm{d}z\,\mathrm{d}h\,\mathrm{d}x .$$

Table A1. The functions $\theta_{l,m}$, $l=1,...,3$, $m=1,...,41$.

	Downtime	Cost	Length		Downtime	Cost	Length
m	$\theta_{1,m}$	$\theta_{2,m}$	$\theta_{3,m}$	m	$\theta_{1,m}$		$\theta_{3,m}$
1	$is-(x+h)$	$(i-1)c_I+c_F$	is	22	0	Kc_I+c_O	z
2	$is-(x+h)$	$(i-1)c_I+c_F$	is	23	0	Kc_I+c_O	z
3	$is-(x+h)$	$(i-1)c_I+c_F$	is	24	0	Kc_I+c_O	z
4	$is-(x+h)$	Kc_I+c_F	is	25	0	Kc_I+c_O	z
5	$is-(x+h)$	Kc_I+c_F	is	26	0	Kc_I+c_O	z
6	$is-(x+h)$	Kc_I+c_F	is	27	0	Kc_I+c_O	z
7	$is-(x+h)$	Kc_I+c_F	is	28	0	Kc_I+c_O	z
8	$is-(x+h)$	Kc_I+c_F	is	29	0	Kc_I+c_O	z
9	0	ic_I+c_P	is	30	0	Kc_I+c_O	z
10	0	ic_I+c_P	is	31	0	Kc_I+c_O	z
11	$(K+1)s-(x+h)$	Kc_I+c_F	$(K+1)s$	32	$z-(x+h)$	Kc_I+c_O	z
12	$is-(x+h)$	Kc_I+c_F	is	33	$z-(x+h)$	Kc_I+c_O	z
13	$is-(x+h)$	Kc_I+c_F	is	34	$z-(x+h)$	Kc_I+c_O	z
14	$is-(x+h)$	Kc_I+c_F	is	35	$z-(x+h)$	Kc_I+c_O	z
15	$Ms-(x+h)$	Kc_I+c_F	Ms	36	$z-(x+h)$	Kc_I+c_O	z
16	$is-(x+h)$	Kc_I+c_F	is	37	$z-(x+h)$	Kc_I+c_O	z
17	$is-(x+h)$	Kc_I+c_F	is	38	$z-(x+h)$	Kc_I+c_O	z
18	$Ms-(x+h)$	Kc_I+c_F	Ms	39	$z-(x+h)$	Kc_I+c_O	z
19	0	Kc_I+c_F	Ms	40	$z-(x+h)$	Kc_I+c_O	z
20	0	Kc_I+c_F	Ms	41	$z-(x+h)$	Kc_I+c_O	z
21	0	Kc_I+c_F	Ms				