# IMPROVING TAXI DISPATCH SERVICES WITH REALTIME TRAFFIC AND CUSTOMER INFORMATION 

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# Improving Taxi Dispatch Services with Real-Time Traffic and Customer Information 

(SUMMARY)

Taxis play an important role in offering personalized door-to-door service within the transport sector. Fast and efficient fleet dispatching is essential for the provision of quality customer service in a competitive taxi operation network. This thesis aims at developing effective dispatch strategies to improve taxi-booking services.

A satellite-based taxi dispatch system, which tracks taxis using the Global Positioning System technology for automatic vehicle location identification, is currently widely deployed in Singapore. Based on the booking surcharges, there are generally two categories of taxi bookings: current and advance. Current bookings are requests that taxi should reach the customer immediately or within half an hour, and advance bookings are requests made at least half an hour in advance.

The existing taxi dispatch system employed by taxi operators in Singapore to handle current bookings is based on the nearest-coordinate method, i.e. the taxi assigned for each booking is the empty one with the shortest, direct, straight-line distance to the customer location. However, the taxi assigned under this system is often not capable of reaching the customer in the shortest possible time. An alternative dispatch system has been proposed, whereby the dispatch of taxis is determined by real-time traffic conditions and the taxi assigned the booking job is the one with the shortest-time path. The effectiveness of both the existing and proposed dispatch systems was investigated through microscopic traffic simulations. This thesis presents and analyzes the results from a simulation model of the Singapore Central Business District (CBD) network. Results of the simulations have shown that the proposed dispatch system is capable of being more efficient in dispatching taxis more quickly; leading to more than $50 \%$ reductions in passenger pick up time and average travel distance.

For an advance booking demand under the existing dispatch system, the existing system broadcasts the booking information immediately to the island-wide taxi network in Singapore, involving both occupied and empty taxis. The job is assigned to the first taxi driver who bids for it. Obviously, under this dispatch system, advance bookings are handled on a case-bycase basis; and each booking demand (customer trip) is treated/assigned independently. Consequently, the taxi supply resource, in terms of occupancy time, may not be significantly utilized. Therefore, a novel trip-chaining strategy for taxi advance booking based on a customized algorithm of the Pickup and Delivery Problem with Time Window (PDPTW) problem has been proposed. The idea is to chain several bookings with demand time points which are spread out within a reasonable period of time, and with each pick-up point coinciding with or within close proximity to the previous drop-off location. Based on the simulation results, the proposed system for taxi advance bookings could reduce the taxi fleet size by up to $87.5 \%$, in serving the same level of advance booking demands. This will not only result in a more reasonable fare structure for taxi services to encourage users to book taxis in advance and discourage last-minute requests, but also bring benefits to customers, drivers and taxi companies.

The trip-chaining strategy proposed in this study will have the potential to change the concept of the taxi booking service currently operating in Singapore. To further validate these proposals for both current and advance booking services in real life, a survey with a sample size of 600 respondents has been carried out to investigate users' responses. The opinions regarding the users' booking behavior, taxi arrival time and booking surcharge structure have been polled. More than $75.5 \%$ of the respondents who use current-booking service want or expect taxi to arrive as soon as possible. On the condition that they can plan the trips earlier, $75.3 \%$ of the respondents are willing to shift to use advance-booking service if the advancebooking fee is cheaper than the current booking fee, and $92.7 \%$ of the respondents are willing to obtain a taxi through advance booking when advance-booking service is cheaper than street hailing. The survey results have justified the value and feasibility of strategies proposed in this thesis.

## CHAPTER 1

INTRODUCTION

Taxis play an important role in offering personalized door-to-door service within the transport sector. The convenience of a comfortable and direct transportation service provided by taxis is of which mass rail transit (MRT) or buses cannot compete with. Over the years, the demand of taxi as a mode of transport has increased substantially in many cities in Asia. In Singapore, the number of trips (person trip) taken by taxi is as high as almost one million every day, which is comparable to the number of trips taken by MRT. Meanwhile in some other metropolitan cities like Hong Kong, taxis currently form about $25 \%$ of the traffic stream in the urban area. In some critical locations, taxis form as much as $50 \%$ to $60 \%$ of the traffic stream (Transport Department 1986-2000). Evidently, taxis make considerable demand on limited road space and contribute significantly to traffic congestion even when empty (cruising to look for customers). Hence, optimization of the taxi fleet management and operation appears evocatively needed, which will reduce traffic congestion in urban area as well as improve the customer service.

### 1.1 Research Background

As an important transportation mode, taxis can now be accessed/hired in public at designated taxi stands, through roadside hailing or utilization of taxi-booking services. Amongst these means, the best match between taxi demand and supply, with minimal empty cruising times in search of passengers can be brought about by an efficient taxi booking and a dispatch system. Moreover, even though taxis can be hailed anywhere on the
street or waiting at taxi stands, it may be difficult to obtain a taxi during peak hours when the demand for taxis is high, or during shift changing periods.

A satellite-based taxi booking and dispatching system, which tracks taxis using the Global Positioning System (GPS) technology for automatic vehicle location identification, is currently widely deployed in Singapore. With the aid of the real-time GPS-based dispatching system, the vacant taxis on the road network are tracked in the prevailing taxi dispatch system (Lee 1998; Cheng 2000).

Based on the booking surcharges, there are generally two categories of taxi bookings, current and advance. Current bookings are those where the customer makes bookings less than half an hour before the taxis are required to reach him or her (most current bookings require taxi companies to dispatch taxis immediately or as soon as possible), whilst, advance bookings are requests made at least half an hour in advance. For current bookings, the booking job is assigned to the taxi that has the shortest straight-line distance to the customer location, whereas for advance booking, the customer is assigned to the taxi driver who bids for the job within the shortest period of time.

With the advances of wireless communication, automatic vehicle location and geographic information system (GIS) technologies, the implementation of many new modes of taxi booking has been made taxi-booking services more convenient for customers. Consequently taxi booking has become the preferred choice for an increasing number of taxi customers, over street hailing and queuing at taxi stands, especially during peak demand period or at locations where empty taxis are hard to access. With the growing emphasis on customer
satisfaction, it is essential for taxi operators to constantly upgrade their systems and facilities to ensure high quality services.

### 1.2 Scope and Objectives

Traditionally, many economists have examined the models and economics of urban taxi services under various types of regulation, such as entry restriction and price control in an aggregate way. Recently, urban taxi services were modeled in a network context. At the same time, realistic methods have been proposed to describe vacant and occupied taxi movements in a road network as well as taxi drivers' search behavior for customers (Yang at el. 2002).

In addition to those analytical modeling approaches, increasing awareness has been drawn to improve service quality in practical taxi operations. In particular, this thesis involves the study of the taxi dispatch system engaged to handle taxi bookings by taxi operators in Singapore, with the intention to improve taxi dispatch services considering real-time traffic and customer information. The area of interest deals with the taxi booking services only, in which the service quality of an operator can be measured via the dispatch system. Hence other forms of taxi hiring, such as through street hailing and queuing at taxi stands, are beyond the scope of this study.

The objective of this thesis is to propose and verify innovative strategies for GPS-based taxi booking and dispatching system. However, the technical aspects such like how GPS works will not be dealt with specifically. Instead, attention is paid at developing models for taxi
fleet management, coupled with GPS and Intelligent Transportation Systems (ITS) application on taxi dispatching in Singapore.

### 1.3 Gap and Opportunity

### 1.3.1 Current Booking

The existing dispatch procedure for current bookings is based on the nearest-coordinate method, that is, the taxi assigned the job for a particular booking is the one that is the nearest in terms of straight-line distance to the customer location. However this assigned taxi may not essentially be the taxi that is capable of reaching the customer in the shortest possible time. There have been instances when the assigned taxi happens to be just on the opposite side of the road from where the customer is located. In order to get to the customer, the taxi driver has to make a U-turn at the next available intersection where U-turning is allowed, and this intersection happens to be some distance away. A similar problem is also encountered on one-way streets, where the taxi-driver must travel a long way before turning back to reach the customer. Thus, a taxi might be very near the customer in terms of direct straight-line distance, but it has to travel a longer time-path than a taxi approaching from a longer direct distance.

Therefore, it is possible to further improve the level of service by implementing a dispatch system that will efficiently ensure a best match for each taxi booking. This means that the proposed system will be capable of locating a taxi that will be able to reach the customer within the possible shortest time for each taxi booking. It is hypothesized that a dispatch system based on real-time traffic conditions will be able to ensure that the taxi assigned the booking job is in fact the fastest taxi to be able to reach the customer, bringing a closer
match between taxi supply and demand (in terms of service time), and thus increasing customer satisfaction and reliance on taxi-booking services. With a decrease in travel time to reach each booking customer, the empty cruising times of the taxis may also be reduced as well. This study is in line with Land Transport Authority's (LTA) objectives to improve taxi services to provide car-like services, through periodic evaluation of the performance of taxi operators and the usage of GPS technology to better match demand and supply (LTA 1996).

### 1.3.2 Advance Booking

For an advance booking demand under the existing dispatch system, the booking information is broadcasted immediately to the island-wide taxi network in Singapore, involving both occupied and empty taxis. The job is assigned to the first taxi driver who bids for it. Obviously, under this dispatch system, advance bookings are handled on a case-by-case basis; and booking demands (customer trips) are treated/assigned independently. Consequently, the taxi supply resource, in terms of occupancy time, may not be significantly utilized.

Hence, an alternative strategy for taxi advance booking might be explored, which can take the full advantage of the information available beforehand, to arrange/dispatch the taxi fleet in a more systematic manner and thus to reduce operating cost. Currently in Singapore, the surcharge of an advance booking is higher than that of a current booking. If operating cost (such as the taxi vehicle resources required and the empty cruising time caused) to deal with advance booking services is decreased significantly, then the advance-booking surcharge can be reduced or even waived to encourage more users. This could potentially change the
concept of the taxi booking service in Singapore, not only resulting in more reasonable fare structures for taxi services, but also bring benefits to customers, drivers and taxi companies.

### 1.4 Methodology of Study

In this research, a hybrid analytical-simulation approach, consisting of a customized microscopic simulation model for modeling taxi fleet movements and background traffic conditions, embedded with an analytical routing decision model to provide sensible routing plans, is proposed. Hence, the objectives of this study have actually been pursued via theoretical analyses and computer simulations using realistic road networks. Although the proof of the pudding is in the eating, it is unlikely that any authority and taxi company will allow a real-life experiment without sufficient encouragement from simulation results using realistic models.

First, the analytical model is focusing on the strategies/rules to dispatch taxi under the two different booking requests, i.e., (1) to search the most suitable taxi, which can reach the customer within the shortest time possible in response to current-booking demands, (2) to efficiently generate a set of reasonable fleet routing plan with a low operating cost to meet advance-booking demands. The details will be addressed in Chapters 3 and 4.

Subsequently, simulation models are built incorporating the strategies proposed, to evaluate their performances under simulated traffic environment. Simulation modeling is an increasingly popular and effective tool for analyzing a variety of dynamic problems, which are not amenable to study by other means. Traffic problems are characterized by the interaction of many system components or entities. These problems are usually associated
with complex processes, which cannot readily be described in analytical terms. Often, the behavior of each entity and the interaction of a limited number of entities may be well understood and can be reliably represented logically and mathematically. However, the complex, simultaneous interactions of many system components cannot be adequately described in mathematical or logical forms. The numerical results from simulation provide the analyst with detailed quantitative descriptions of what is likely to happen. The graphical and animated representations of the system functions can provide insights so that the analyst can gain an understanding of why the system is behaving this way. Hence, simulation modeling is used to test the strategy proposed for its usefulness in improving taxi dispatching.

Detailed reviews on state-of-the-art simulation programs are presented in Chapter 2. PARAMICS, a microscopic simulation tool that provides suitable interface for adding userdeveloped routines to the main simulation process is chosen for modeling taxi behaviors. Simulation runs are performed on a selected network chosen from the Central Business District (CBD) in Singapore.

Evaluations on the performance of different systems are then made based on their efficiencies in taxi dispatch services, in terms of travel times, travel distances and number of taxis required to serve the demands. For current-booking services, additional sensitivity analysis is also carried out to investigate the influence of taxi densities in the network.

To further validate these proposals for both current and advance booking services in real life, a survey with a sample size of 600 respondents is carried out to investigate users' responses.

The opinions regarding the users’ booking behavior, taxi arrival time and booking surcharge structure are polled, to justify the value and feasibility of strategies proposed in this thesis.

### 1.5 Organization of Thesis

This thesis consists of six chapters that are organized as follows:

A general introduction and the background, objectives, scope and methodology of this study, as well as an outline of this thesis are given in Chapter 1.

Chapter 2 provides an overview of previous work in modeling urban taxi service and current status of taxi booking and dispatching operations in Singapore. Related literature of shortest path approaches in transportation model, route scheduling/planning as well as the review and selection of traffic simulation models are then presented.

Subsequently, a new method of taxi dispatching system with instantaneous traffic information is proposed and evaluated in Chapter 3. The selected results derived from simulation are also described.

Following the study of taxi current bookings, an innovative dispatch strategy was proposed in Chapter 4 to improve the 'ad hoc' taxi advance booking services. This practical problem is defined as STAR (Singapore Taxi Advance Reservation) in this thesis, which is a special version of Pickup and Delivery Problem with Time Window, a well-known NP-hard routing problem. The proposed strategy for the STAR problem was then evaluated through traffic simulation in this chapter.

To further validate the strategies proposed in Chapters 3 and 4, Chapter 5 reports a survey from taxi users' viewpoint with a sample size of 600 respondents. The opinions regarding the users' booking behavior, taxi arrival time and booking surcharge structure have been polled. A comprehensive analysis of the survey results is then demonstrated, which justifies the value and feasibility of these strategies in real life.

Finally, in Chapter 6, conclusions from this study are presented. Research contributions and recommendations for future study are appended at the end.

## CHAPTER 2

## REVIEW OF TAXI OPERATION AND RELATED RESEARCH

In this chapter, the state-of-the-practice of taxi booking/dispatching operations in Singapore will be presented first, followed by an overview of previous work in modelling urban taxi service. Related literature in route scheduling and planning are then reviewed, where shortest path algorithms in transportation models and heuristics for vehicle routing problems are examined. Review and selection of traffic simulation models are also given in this chapter.

### 2.1 CURRENT STATUS OF TAXI BOOKING AND DISPATCHING SYSTEMS IN SINGAPORE

### 2.1.1 Overview of Taxi services in Singapore

Taxi services first evolved in Singapore in the 1950s, in the form of pirate taxis and school taxis, operating without any proper licenses (Chin 1998). It was only in the 1960s that the government began issuing taxi licenses to individuals and companies. Comfort Transportation Pte Ltd (Comfort Taxis) was the first official taxi company launched in 1970 with aid from the government.

The taxi fleet size grew steadily with the demand over the years, and in 1980s, the use of radiophones to handle taxi bookings was implemented to reduce the empty cruising times of taxis. The taxi fleet of 10,000 was also organized into three separate companies,
which are NTUC Comfort, Yellow Top and Singapore Airport Bus Service. Only 3,000 of these taxis were equipped with radiophones at that time.

By 1990, the number of taxis fitted with radiophones went up to 6,000 out of the 11,000 taxi fleet size. This fleet of 11,000 was being managed by five taxi companies, with two new companies, Singapore Commuter and SBS Taxi Service. In 1995, these two companies then merged with Singapore Airport Bus Service to form CityCab, which is one of the four main existing taxi operators. The other three companies are Comfort Taxis, Yellow Top and TIBS Taxis. In the same year, CityCab initiated a smart booking system for dial-a-cab service, using a GPS-based system for tracking and dispatching taxis to commuters. Later, all other taxi companies switched from conventional radiobased, manual booking system to this type of GPS-based dispatch system. (Lee 1998; Cheng 2000)

Currently there are approximately 18,000 taxis in Singapore, operated by the four companies. The fare structure of taxi market is deregulated, which consists of meter fare and surcharges like booking fees. Meter fare includes flag-down fare and distance rate. The flag-down fare ranges from $\mathbf{S} \$ 2.10$ to $\mathbf{S} \$ 2.40$ (US\$1 is equivalent to $\mathrm{S} \$ 1.73$ in November 2003), and distance rate ranges from 10 cents per 200 to 225 meters. The booking fee ranges from $\mathrm{S} \$ 3.00$ to $\mathrm{S} \$ 3.20$ for current bookings and $\$ 5.00$ to $\$ 5.20$ for advanced bookings. Hence, the booking fee could be a significant part of the total taxi fare for a short trip. Relevant information about the respective companies is summarized in Table 2.1 (as in November 2003).

Table 2.1 Taxi Operators and Booking Fees in Singapore

| Taxi <br> Company | Year <br> formed | Fleet <br> Size | Flag- <br> down <br> Fare | Current <br> Booking <br> Fee | Advance <br> Booking <br> Fee | Distance Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Comfort <br> Taxis | 1970 | 11300 | $\mathrm{~S} \$ 2.40$ | $\mathrm{~S} \$ 3.20$ | $\mathrm{~S} \$ 5.20$ | $\mathrm{~S} \$ 0.10 / 225 \mathrm{~m}$ |
| Yellow Top | 1996 | 1200 | $\mathrm{~S} \$ 2.40$ | $\mathrm{~S} \$ 3.20$ | $\mathrm{~S} \$ 5.20$ | $\mathrm{~S} \$ 0.10 / 225 \mathrm{~m}$ |
| CityCab | 1995 | 4900 | $\mathrm{~S} \$ 2.40$ | $\mathrm{~S} \$ 3.00$ | $\mathrm{~S} \$ 5.00$ | $\mathrm{~S} \$ 0.10 / 225 \mathrm{~m}$ |
| TIBS Taxis | 1990 | 1800 | $\mathrm{~S} \$ 2.10$ | $\mathrm{~S} \$ 3.20$ | $\mathrm{~S} \$ 5.20$ | $\mathrm{~S} \$ 0.10 / 220 \mathrm{~m}$ |

Note: 1 US\$ $=1.73$ S\$ in November 2003

As one of the main features in the Singapore taxi market, taxi drivers are not the vehicle owners; instead they rent vehicles from taxi companies and the average daily rent for a taxi is approximately S\$90 (LianHeZaoBao 2003). Each taxi is on the road 24 hours a day, driven by 2-3 drivers in different shifts. Based on the information from taxi companies, LTA and taxi drivers, each taxi makes 35 trips (vehicle trip) an average day and the total travel distance is around 500 km per day, including $33-35 \%$ of empty cruising distance. As indicated by the largest taxi company in Singapore, 12\%-15\% of total taxi trips cater for taxi bookings, and 3\%-4\% of the booking volume is actually from advance-booking jobs. The average daily profit for a taxi driver is $\mathbf{S} \$ 68$. (LianHeZaoBao 2003)

### 2.1.2 GPS-Based Taxi Booking Service

As mentioned earlier, in 1995 CityCab became the first operator in Singapore to launch a vehicle location and taxi dispatch system. In quick successions, the other operators followed suit. This was a major improvisation in the taxi industry, as it not only meant
faster booking and dispatch services, but it also allowed the taxi companies to better manage their taxi fleet in meeting customer demands.

With this new system, computerized dispatching links commuters, taxi drivers and operators by a computer server and wireless communications. Every taxi has its location updated periodically in the server. The system can find the nearest vacant taxi, and the taxi's in-vehicle display panel can tell the driver the passenger's pickup location. Once a taxi driver accepts the customer's booking request, the system can automatically telephone the customer telling him or her the taxi's license plate number through a synthesized voice message. The system also uses interactive voice responses to prompt callers to key phone buttons to book a taxi and send the commuter's particulars to the driver.

Although the core part of GPS-based taxi tracking is essentially the same, the selection and dispatch of taxis are slightly different among the different taxi companies. The following details of how the system works are based on information provided by the largest taxi company.

### 2.1.3 How the Dispatch System Works for Current Bookings

A frequent taxi commuter can open an account with the taxi company for free. Bookings by non-account holders are put through to a service assistant (or telephone operator). If a non-account holder has called before, his or her trip history is recorded in the customer database and the operator will ask whether he or she wants to be picked up
from the same location. By registering with the taxi company, regular users will receive individual personal identification numbers (PIN) to give them a short cut into a computerized system being introduced to speed up the booking service. Those who register as regular users must provide their particulars and up to five usual pick-up locations. The information will be keyed into the computerized customer database. The regular passenger dials with the PIN followed by a set of instructions to 'tell' the system the pick-up locations. If the regular customer is at a location other than those listed as usual pick-up points, he or she will have to use the operator-assisted system, like other non-registered passengers.

Registered regular customers use the system by following steps:
i. When a regular passenger calls for a taxi by phone, the automated voice system guides him or her to key in the PIN and pick-up point.
ii. The call goes to the central computer server and the booking details are sent to taxis via the wireless Mobile Data Network. Then, the passenger's pick-up point will appear on in-vehicle display panels next to the dashboard in selected empty taxis.
iii. Only those empty taxis in close proximity of the customer location can receive this booking information; usually the radius of the broadcasting area is about one to two kilometers based on the current empty taxi density surrounding the pickup location.
iv. Interested drivers can bid for the broadcasted job by pressing a button of the invehicle display panel within 8-12 seconds.
v. Among all the taxis which bid for the job, the system then selects the nearest taxi based on the straight line distance that is the nearest to the passenger's pick-up point.
vi. As soon as the successful taxi driver receives the confirmation from the dispatch center, the driver can proceed to the pickup location and at the same time a computerized voice message will tell the passenger the license plate number of the assigned vehicle. When all these activities are taking place, the caller is asked to hold on to the phone line until the dispatched taxi's license plate number is given to him or her.

There are some drawbacks to this system. As the system is only able to measure the distance between a taxi and the customer location on a straight lines basis, it is unable to know the actual ground distance. It is also unable to know whether the taxi is on an expressway and in which direction it is traveling. Drivers on expressways may be heading the opposite direction and hence will need to travel a longer distance to reach the customer. Under such situation, the taxi's arrival time will be delayed, and on the other hand, it is unfair to other drivers who can actually reach the customer earlier.

### 2.1.4 How the Dispatch System Works for Advance Bookings

As most steps of the dispatch system to process advance bookings are same as current bookings, only the differences are highlighted in this sub-section. Unlike the currentbooking information which is broadcasted only within the proximity of the customer location, the advance-booking information is broadcasted immediately to the island-
wide taxi network in Singapore, involving both occupied and empty taxis. The job is assigned to the first taxi driver who bids for it.

One of the most obvious shortcomings is that this dispatch system assigns each advance-booking job to a taxi on a case-by-case basis. In other words, booking demands are treated/assigned independently. However, one piece of advance-booking job usually affects a taxi's street pickup service. In fact, many taxi drivers do not like advance bookings because they are worried that they might not be able to pick more passengers on the streets once they accept an advance booking. Eventually, they might stand more revenue loss than gain. To compensate for the opportunity cost, taxi companies have raised advance-booking fees to be higher than current-booking fees. More details of the shortcomings of this system will be addressed in Chapter 4.

### 2.2 MODELING URBAN TAXI SERVICES

This section presents a survey of analytical modeling methods for urban taxi services, with emphasis placed on the interaction among taxi supply, customer demand and externality of service consumption on customer waiting time and taxi utilization.

The interest of economists for the analytical aspects of the taxi market can be traced back to the early sixties. In an appendix of his first provisional edition of 'Price Theory', Friedman (1962) included the issue of 'licensing taxicabs’. This problem soon attracted interest by professional economists (Lipsey and Steiner 1966; Orr 1969). A subsequent stream of papers followed the topic continually kept up to date (Douglas 1972; Beesley

1973; De Vany 1975; Shrieber 1975, 1977; Abe and Brush 1976; Manski and Wright 1976; Foerster and Gilbert 1979; Beesley and Glaister 1983; Frankena and Pautler 1986; Gailick and Sisk 1987; Rometsch and Wolfsteter 1993; Hackner and Nyberg 1995). Early works centered on the general recognition of pervasive market failures, analysis of the effect of regulation of fares and entry under alternative assumptions regarding the market structure and the organization of the service. Recent notable studies in the topic have made significant improvements in our understanding of the market mechanism (Arnott 1996, Cairns and Liston-Heyes 1996). In addition, there have been many contributions towards the study of empirical aspects of taxi regulation/deregulation around the world (Teal and Berglund 1987; Garling et al. 1995; Dempsey 1996; Gaunt 1996; Gaunt and Black 1996; Morrison 1997; Radbone 1998; Schaller 1999).

The economics of taxi service has been overwhelmingly examined in an aggregated manner. A highly aggregate model was originally proposed by Douglas (1972) and has been adopted by subsequent studies on the economics of taxis. It is commonly accepted that there are two principal characteristics that distinguish the taxi market from the idealized market of conventional economic analyses: the role of customer waiting time and the complex intervening relationship between users (customers) and suppliers (firms) of the taxi service.

Recently, Yang et al. (1998) developed an aggregate simultaneous equations model based on the Hong Kong taxi survey data. Number of taxis, taxi fare and disposable income are used as exogenous variables; while customer and taxi waiting times, taxi
utilization in terms of the percentage of occupied taxis on the roads, taxi availability in terms of vacant taxi headway and customer demand are used as endogenous variables. The functional form of the structural model is generally difficult to specify and has to be built in a heuristic manner. The nonlinear simultaneous equation model developed by Yang et al. (1998) is found to be able to predict general outcomes of introducing new taxi policies (issue of new taxi licenses and change of taxi fare), but the accuracy of prediction for certain variables needs to be enhanced. With the same set of data, Xu et al. (1999) applied a neural network approach for the analysis of the complex nonlinear relationships among the above endogenous and exogenous variables.

To precisely understand the equilibrium nature of urban taxi services and assess traffic congestion due to (both vacant and occupied) taxi movements together with normal traffic, it is necessary and important to model taxi services in a network context. In this respect, Yang and Wong and their collaborators have developed a substantial stream of researches in recent years. Their works on network equilibrium modeling of urban taxi services can be found from Yang and Wong (1997, 1998), Wong et al. (2001), Yang et al. (2002).

On the whole, modeling urban taxi service under competition and regulation is an intriguing issue worthy of analytical and computational studies by economists and transportation researchers. Indeed, the taxi market is not amenable to the usual demandsupply analysis; it is a typical example for analytical study of the economic consequences of regulation and regulatory choices.

### 2.3 SHORTEST PATH PROPLEMS IN TRANSPORTATION MODELS

The development and implementation of the shortest path algorithms have been the most studied network optimization problem, with interesting applications in various fields such as operations research, transportation, management science and computer science. An enormous number of shortest path algorithms have been published since the end of the 1950s (Dijkstra 1959, Floyd 1962, Van Vliet 1978, Dial et al. 1979, Gallo and Pallottino 1984, Glover et al. 1985, Ahuja et al. 1990, Bertsekas 1991, Goldberg and Radzik 1993).

In many transportation problems, shortest path problems of different kinds need to be solved. These include both classical problems, for example to determine the shortest paths (under various measures, such as length, cost, etc) between some given origin/destination pairs in a network, and also non-standard versions, for example to compute the shortest paths either under additional constraints or on particular structured graphs.

Due to the nature of the applications, transportation scientists need very flexible and efficient shortest path algorithms, both from the computing time point of view and in terms of memory requirements. Since no 'best' algorithm exists for all kinds of transportation problems, i.e. no algorithm exists which shows the same practical behavior independently of the structure of the network, of its size and of the cost measure (cost function) used for evaluating the paths, research in this field has recently
moved to the design and implementation of 'ad hoc' shortest path procedures, which are able to capture the peculiarities of the problems under consideration.

In the first part of this section, after presenting the problem, a brief review is given to a series of classical and recently developed shortest path algorithms, then the second part is devoted to dynamic shortest path problems.

### 2.3.1 Shortest Path Tree Problem and Algorithms

Let $G=(N, A)$ be a simple directed network, where $N$ is a set of nodes and $A$ is a set of links. Each arc $(i, j) \in A$ is assigned a $\operatorname{cost} c_{i j}$, which represents the travel cost to go from nodes $i$ to node $j$. Given a root $r$, the shortest path problem consists of finding a directed tree $T$ such that the path from $r$ to $i$ in $T$ is one of the shortest paths from $r$ to $i$ in $G$. Using the linear programming notation, the problem can be formulated as follows:

$$
\begin{align*}
& \min \sum_{i j} c_{i j} x_{i j}  \tag{2.1}\\
& \sum_{(j, i) \in B S} x_{j i}-\sum_{(i, j) \in F S(i)} x_{i j}=b_{i} \quad \forall i \in N \\
& x_{i j} \geq 0, x_{i j} \in(0,1) \quad \forall(i, j) \in A
\end{align*}
$$

Where $F S(i)=\{(i, j) \in A\}$ and $B S(i)=\{(j, i) \in A\}$ denote the forward star and backward star of $i$, respectively. If $x_{i j}=1$, then the path involves the link from nodes $i$ to node $j$. $x_{i j}=0$ otherwise.

The necessary and sufficient optimality condition for the shortest path tree problem may be stated as follow. $T$ is a shortest path tree with origin $r$ if and only if the following condition holds:

$$
\begin{equation*}
d_{i}+c_{i j}-d_{j} \geq 0, \forall(i, j) \in A \tag{2.2}
\end{equation*}
$$

where, $d_{i}$ denotes the distance from origin $r$ to node $i$. According to Gallo and Pallottino (1984), most of the shortest path (SPT) algorithm can be viewed as performing the prototype labeling operations, which consecutively check and adjust the nodes whose labels do not satisfy this condition while updating the shortest path tree at the same time. Based on the exploration of complete forward stars, the general implementation procedure of the SPT algorithm is given as follows:

Step 1. Initialization:

$$
\begin{aligned}
& \operatorname{dist}[r]=0, \quad p[r]=0 \\
& \operatorname{dist}[i]=\infty, \quad \forall i \neq r \\
& q=\{r\}
\end{aligned}
$$

Step 2. Scan candidate list and update: do while $q \neq \phi$

$$
\begin{gathered}
\text { remove } i \text { from } q \\
\text { for each } \operatorname{link}(i, j) \in F S[i] \\
\text { if } \operatorname{dist}[j]>\operatorname{dist}[i]+c_{i j}, \operatorname{dist}[j]=\operatorname{dist}[i]+c_{i j} \quad p[j]=i \\
\text { if } j \notin q \quad q=q \cup\{j\}
\end{gathered}
$$

Where dist[i] denotes the distance from origin $r$ to node $i, q$ is the candidate list, and $p$ denotes the preceding node before node $i$ along the shortest path. Different algorithms are derived from this prototype by properly selecting the operation of the candidate list $q$, of which the two major types are label-setting and label-correcting. In general, the label-setting algorithms checks and removes a node whose label is minimum over all other nodes in $q$ in each iteration. The algorithm ends after $n$ iteration when no node reenters $q$. The time complexity of these algorithms heavily depends on how the set $q$ is stored and how the minimum label is found. The first version of label-setting method
is Dijkstra's algorithm where $q$ is implemented as an unordered linked list. Different implementations of $q$ had been proposed to obtain the better search efficiency, most of which employed the special data structure such as heap, bucket and their combination. Heap-type algorithms offer the logarithmic complexity of scanning $q$ using the binary heap (Williams 1964) or Fibonacci heap (Fredman and Tarjan 1987). In the bucket-type methods, the elements of $q$ are partitioned into a sequence of buckets of width $k$, which is decided by the largest link length. The famous Dial algorithm (Dial et al. 1979) is a specialized bucket-type algorithm when $k$ equal to 1 and all link costs are integers. Moreover, combined the bucket-type algorithm with the heap structure, one may obtain very good polynomial complexity bounds. An example of radix-heap proposed has been by Ahuja et al. (1990). However, as suggested by Bertsekas (1998), simpler algorithms, such as Dial, has been more popular in practice. On the other hand, although they do not avoid the multiple entrances of nodes into $q$, the label-correcting algorithms cut off the manipulation time in node selection so dramatically that they often outperform their label-setting competitors, particularly when the network is sparse. Again, the data structure of $q$ affects the number of iterations thereby deciding the computational overhead of the label-correcting algorithms. Two most commonly used implementations of $q$ are the queues and the stacks, which follows the first-in-first-out (FIFO) and last-in-first-out (LIFO) nodes selection order respectively. Generally, queues-type algorithm obtains polynomial complexity bound while the worst complexity time of stacks-type algorithm is exponential. However, the appropriate combination of queue and stack may result in very good practical efficiency in some cases, as shown by Pape (1974) and Pallottino (1979). Other typical algorithms can be
found in the following papers (Moor 1957, Bellman 1958, Glover et al. 1985, Ford and Fulkerson 1987, Bertsekas 1993, Chen and Powell 1997).

### 2.3.2 Time Dependent Shortest Paths

Interesting problems, which frequently arise in transportation applications, are the socalled Dynamic Shortest Path Problems, where the factor 'time' is taken into consideration. Applications usually concern street networks, real-time intelligent transportation systems, etc. (Palma et al. 1993, Kaufman and Smith 1993, Pallottino and Scutella 1997). Given a directed graph $G=(N, A)$, in a dynamic problem, a positive travel time or delay $d_{i j}(t)$ is associated with each arc $(i, j)$ with the following meaning: if $t$ is the (nonnegative) leaving time from node $i$, then $t+d_{i j}(t)$ is the arrival time at node $j$. In addition to the delay, a time-dependent cost $c_{i j}(t)$ is generally associated with $(i, j)$, which is the cost of traveling from $i$ to $j$ through $(i, j)$ starting at time $t$. Furthermore, there is the possibility of waiting at the nodes; in particular, a (unit time) waiting cost $w_{i}(t)$ can be associated with each node $i$, which gives the (unit time) cost of waiting at $i$ at time $t$.

Several models have been defined and analyzed depending on the properties of the delay and cost functions (e.g. continuous or discrete), on the possibility of waiting at the nodes (e.g. no waiting, waiting at each node, waiting only at certain nodes), and on the choice of the leaving time from the origin nodes (in particular, dynamic shortest paths for a fixed leaving time, independently of the leaving time, or for all the possible leaving times).

### 2.4 CLASSICAL AND MODERN HEURISTICS FOR THE VEHICLE ROUTING PROBLEM

The models and algorithms proposed for the solution of vehicle routing and scheduling problems, reviewed in this section, can be used effectively not only for the solution of problems concerning the delivery or collection of goods but for the solution of different real-world applications arising in transportation systems as well. Some applications are, for instance, solid waste collection, street cleaning, school bus routing, dial-a-ride systems, routing of sales people, and of maintenance units.

More than 40 years have elapsed since Dantzig and Ramser (1959) introduced the Vehicle Routing Problem (VRP). In their paper, the authors described a real-world application (concerning the delivery of gasoline to gas stations) and proposed the first mathematical programming formulation and algorithmic approach for the solution of the problem. A few years later, Clarke and Wright (1964) proposed an effective greedy heuristic that improved on the Dantzig-Ramser approach. Following these two seminal papers, many exact or heuristic algorithms were proposed for the optimal or approximate solution of the different versions of the VRP.

There are several main survey papers on the subject of VRP. A classification scheme was given in Desrochers et al. (1990). Laporte and Nobert (1987) presented an extensive survey that was entirely devoted to exact methods for the VRP, up to the late 1980s. Other surveys covering heuristic methods as well as exact algorithms, were
presented by Christofides et al. (1979), Magnanti (1981), Bodin et al. (1983), Christofides (1985), Laporte (1992), Fisher (1995), Toth and Vigo (1998), and Golden et al. (1998). An annotated bibliography was proposed by Laporte (1997), and an extensive bibliography was presented by Laporte and Osman (1995). A book on the subject was edited by Golden and Assad (1988).

### 2.4.1 Characteristics of Vehicle Routing Problems

In this section, a formal definition is given to the basic VRP problems. First, the Capacitated VRP is described, which is the simplest and most studied member of the VRP family. Then, the Distance-Constrained VRP, the VRP with Time Windows, the VRP with Backhauls, and the VRP with Pickup and Delivery are introduced.

- Capacitated and Distance-Constrained VRP

In the basic version of the VRP, termed the Capacitated VRP (CVRP), all the customers and demands are deterministic, known in advance, and cannot be split. The vehicles are identical and based at a single depot, and only the capacity restrictions for the vehicles are imposed. The objective is to minimize the total cost (i.e., a weighted function of the number of routes and their length or travel time) to serve all the customers.

The CVRP may be described as the following graph theoretic problem. Let $G=(V, A)$ be a complete graph, where $V=\{0, \ldots, n\}$ is the vertex set and $A$ is the arc set. Vertices $i=1, \ldots, n$ correspond to the customers, whereas vertex 0 corresponds to the depot. Sometimes the depot is associated with vertex $n+1$. A nonnegative cost, $c_{i j}$, is associated with each arc $(i, j) \in A$ and represents the travel cost to go from vertex $i$ to
$j$. Each customer i $(i=1, \ldots, n)$ is associated with a known nonnegative demand, $d_{i}$, to be delivered, and the depot has a fictitious demand $d_{0}=0$. Given a vertex set $S \subseteq V$, let $d(S)=\sum_{i \in S} d_{i}$ denote the total demand of the set. A set of $K$ identical vehicles, each with capacity $C$, is available at the depot, where $d_{i} \leq C$ for $i=1, \ldots, n$. Each vehicle may perform at most one circuit/route, and the number of available vehicles is assumed to be sufficient to serve all the customers.

The CVRP consists of finding a collection of exactly $K$ simple circuits (each corresponding to a vehicle route) with the minimum total cost, defined as the sum of the costs of the arcs belonging to the circuits, and such that
i. Each circuit visits the depot vertex;
ii. Each customer vertex is visited by exactly one circuit; and
iii. The sum of the demands of the vertices visited by a circuit does not exceed the vehicle capacity, $C$.

The CVRP is known to be NP-hard (in the strong sense) and generalizes the well-known Traveling Salesman Problem (TSP). One variant is the so-called Distance-Constrained VRP (DVRP), where for each circuit the capacity constraint is replaced by a maximum length (or time) constraint. The case in which both the vehicle capacity and the maximum distance constraints are present is called Distance-Constrained CVRP (DCVRP).

- VRP with Time Windows

The VRP with Time Windows (VRPTW) is the extension of the CVRP in which capacity constraints are imposed and each customer $i$ is associated with a time interval $\left[a_{i}, b_{i}\right]$, called a time window. The time instant in which the vehicles leave the depot, the travel time, $t_{i j}$, for each arc $(i, j) \in A$ and an additional service time $s_{i}$ for each customer $i$ are also given. The service of each customer must start within the associated time window $\left[a_{i}, b_{i}\right]$, and the vehicle must stop at the customer location for $s_{i}$ time period. Moreover, in case of early arrival at the location of customer $i$, the vehicle is normally allowed to wait until time instant $a_{i}$, i.e., until the service may start.

- VRP with Backhauls

The VRP with Backhauls (VRPB) is the extension of the CVRP in which the customer set $V \backslash\{0\}$ is partitioned into two subsets: $n$ Linehaul customers, and $m$ Backhaul customers. In the VRPB, a precedence constraint between linehaul and backhaul customers exists: whenever a route serves both types of customer, all the linehaul customers must be served before any backhaul customer may be served.

## - VRP with Pickup and Delivery

In the basic version of the VRP with Pickup and Delivery (VRPPD), each customer $i$ is associated with two quantities $d l_{i}$ and $p k_{i}$, representing the demand of homogeneous commodities to be delivered and picked up at customer $i$, respectively. For each customer $i, O_{i}$ denotes the vertex that is the origin of the delivery demand, and $D_{i}$ denotes the vertex that is the destination of the pickup demand. It is assumed that, at each customer location, the delivery is performed before the pickup.

### 2.4.2 Classical Heuristics for Vehicle Routing Problems

Several families of heuristics have been proposed for the VRP. These can be broadly classified into two main classes: classical heuristics, developed mostly between 1960 and 1990, and meta-heuristics, whose growth has occurred in the last decade. Most standard construction and improvement procedures in use today belong to the first class. These methods perform a relatively limited exploration of the search space and typically produce good quality solutions within modest computing times. Moreover, most of them can be easily extended to account for the diversity of constraints encountered in real-life. Therefore, they are widely used in commercial software packages. In metaheuristics, the emphasis is on performing a deep exploration of the most promising regions of the solution space. These methods typically combine sophisticated neighborhood search rules, memory structures, and recombination of solutions. The quality of solutions produced by these methods is higher than that obtained by classical heuristics, at expense of increased computing time. Moreover, the procedures are usually context dependent and require finely tuned parameters, which may make their extension to other situations difficult. In this sense, meta-heuristics are no more than sophisticated improvement procedures, and they can be viewed as enhancements of the classical heuristics.

Classical VRP heuristics can be broadly classified into three categories. Constructive heuristics gradually build a feasible solution while considering the solution cost (objectives), but they do not contain a solution improvement phase. The Clarke and Wright (1964) algorithm is perhaps the most widely known constructive heuristic for
the VRP, which is based on the notion of cost savings. Secondly, in two-phase heuristics, the VRP problem is decomposed into its two natural components, clustering of vertices into feasible routes and actual route construction, with possible feedback loops between the two stages. Two-phase heuristics are divided into two classes: cluster-first, route-second methods and route-first, cluster-second methods. In the first case, vertices are first organized into feasible clusters, and a vehicle route is constructed for each of them. In the second case, a tour is first built on all vertices and is then segmented into feasible vehicle routes. Finally, improvement methods attempt to upgrade any feasible solution by performing a sequence of edge or vertex exchanges within or between vehicle routes (Toth and Vigo 1998).

### 2.4.3 Meta-Heuristics for Vehicle Routing Problems

In recent years several meta-heuristics have been proposed for the solutions of the VRPs. These are general solution procedures that explore the solution space to identify good solutions and often embed some of the standard route construction and improvement heuristics belonging to the classical heuristics for the VRPs. In a major departure from classical approaches, meta-heuristics allow deteriorating and even infeasible intermediary solutions in the course of the search process. The best-known metaheuristics developed for the VRP typically identify better local optima than earlier heuristics, but they also tend to be more time consuming.

Six main types of meta-heuristic have been applied to the VRP (Gendreau et al. 1994): Simulated Annealing (SA), Deterministic Annealing (DA), Tabu Search (TS), Genetic

Algorithms (GA), Ant Systems (AS), and Neural Networks (NN). The first three algorithms start from an initial solution $x_{1}$ and move at each iteration $t$ from $x_{t}$ to a solution $x_{t+1}$ in the neighborhood $N\left(x_{t}\right)$ of $x_{t}$ until a stopping condition is satisfied. If $f(x)$ denotes the cost of $x$, then $f\left(x_{t+1}\right)$ is not necessarily less than $f\left(x_{t}\right)$. As a result, care must be taken to avoid cycling. GA examines at each step a population of solutions. Each population is derived from the preceding one by combining its best elements and discarding the worst. An ant system is a constructive approach in which several new solutions are created at each iteration using some of the information gathered at previous iterations. Tabu search, genetic algorithms, and ant systems are methods that record, as the search proceeds, information on solutions encountered and use it to obtain improved solutions. Neural network is a learning mechanism that gradually adjusts a set of weights until an acceptable solution is reached. The rules governing the search differ in each case, and these must also be tailored to the nature of the problem at hand. Also, a fair amount of creativity and experimentation is required.

The meta-heuristics for the VRP show that the best of these methods can find excellent and sometimes optimal solutions to instances with a few hundred customers, albeit at a significant cost in computation time. Tabu search now emerges as the most effective approach. Procedures based on pure genetic algorithms and on neural networks are outperformed by Tabu search method, while those based on simulated or deterministic annealing and on ant systems are not quite competitive.

### 2.5 TRAFFIC SIMULATION MODELS

Recently, simulation model has become one of the most useful and powerful tools for transportation analysis and design, by its proven ability to help the traffic engineers to find solutions for designing new transportation systems, or to evaluate the impact of the proposed changes to an existing transportation system. A recent research that assessed road transport models and system architectures has identified four main uses for simulation models in ITS (Boxill and Yu 2000):
i. Simulation models can be developed to assess a set of transportation control options off-line, because the on-street evaluation is difficult and expensive to collect enough data to produce statistically significant conclusions.
ii. Simulation models can be used when analyses are needed for immediate results, such as real-time or faster than real-time evaluation of a set of possible responses to incident.
iii. Traffic simulation can model the interaction of changing traffic flows under responsive control systems within the network.
iv. Sophisticated driving simulators are being developed to allow the assessment of many new in-car systems in a totally safe environment.

Traffic simulation models can be classified as: microscopic, macroscopic and mesoscopic models. Microscopic models predict the state of individual vehicles continuously or discretely, macroscopic models aggregate the description of traffic flow and mesoscopic models include aspects of both macroscopic and microscopic models.

Among the numerous forms of transportation related simulation models, microscopic traffic simulation models are specially suited to simulate the actual traffic conditions on road networks. This is not only because of its ability to have the full control of time dependent traffic scenario, but also being capable of dealing with driver behavior models. There are more than 50 microscopic traffic simulation models around the world, and each of them has their own advantages tailored to certain transportation applications. Based on the need of this research, the microscopic traffic simulation models which are highly applicable to this study, are introduced in the following subsections.

### 2.5.1 GETRAM/AIMSUN

Generic Environment for Traffic Analysis and Modeling (GETRAM) is an open architecture simulation model, which integrates Traffic Network Graphical Editor (TEDI), Advanced Interactive Microscopic Simulator for Urban and Non-Urban Networks (AIMSUN), and the GETRAM Extensions, an Application Programming Interface (GETRAM 2002).

The microscopic simulation model of GETRAM is mainly used for testing new traffic control systems and management policies. In addition, AIMSUN can be used for traffic state prediction and other real time applications. The main features of AIMSUN are as follows.

AIMSUN uses several driver behavior models: car following, lane changing and gap acceptance. Different traffic networks, such as urban networks, freeways, highways, ring roads, arterials and any combination of them can be handled. Simulation can be either based on input traffic flows and turning percentages, or based on O-D matrices and route selection models. AIMSUN also allows modeling different types of vehicles: cars, buses, and trucks, etc. The user may select among different headway models for vehicle generation: constant, uniform, normal, exponential, capacity and user definition through the use of the GETRAM Extensions. A variety of Route Choice models are available: fixed, binomial, multinomial logit or any other user defined model.

### 2.5.2 VISSIM

VISSIM is a time-stepping and behavior based microscopic traffic simulation model, developed to analyze the full range of functionally classified roadways and transit operations (VISSIM 2002). VISSIM was originally developed in the 1970s, and was commercial distributed in 1993. VISSIM can be employed as a decision support tool for traffic and transportation planners and can model: integrated roadway networks, general-purpose traffic, buses, rails, trucks, pedestrians, bicyclists, variable message signs (VMS), ramp metering, incident diversion, adaptive signal control, etc.

Furthermore, VISSIM can model 3D vehicle animation, and interface with planning/forecast models or assessment of access management strategies. VISSIM has already been applied for a variety of complex traffic tasks. Some of the typical ones are:
vehicle actuated signal control strategies, fixed time controlled networks and public transport.

For the network modeling, VISSIM provides the users a graphical user interface to load a scanned layout plan of the modeled network as a background for the network editor. Besides, VISSIM is using links and connectors between links. Each link has attributes like number of lanes, gradient, free flow speed etc. Different driving habits between left-hand and right-hand driving are covered with the network model as well. It is also possible to define different distributions of desired speeds, accelerations, vehicle lengths, and passenger boarding times in VISSIM. The road infrastructure like signal heads, stop signs, yield signs, parking signs, speed signs, bus bays and tram stops are placed as particular objects allocated to links.

### 2.5.3 PARAMICS

PARAMICS (Quadstone 2002) is a suite of high-performance software tools for microscopic traffic simulation, including five software modules: Modeler, Processor, Analyzer, Programmer and Monitor. PARAMICS is applicable without network size limitation. In addition to the inclusion of the detailed physical description of the road network, the movement and behavior of individual vehicles are modeled in detail for the duration of their entire trip, providing accurate and dynamic information about traffic flow, travel time and congestion. Features such as bus operations, traffic signal settings, driver behavioral characteristics and vehicle kinematics are represented.

Moreover, there are three assignment methods in PARAMICS: all-or-nothing assignment, stochastic assignment and dynamic feedback assignment. All-or-nothing assignment assumes that all drivers traveling between two zones choose the same route and that link costs do not depend on flow levels. Stochastic assignment methods assume that the perceived cost of travel on each network link varies randomly, within predefined limits. Dynamic feedback assignment assumes that drivers who are familiar with the road network will re-route if information on the present state of traffic conditions is fed back to them. By taking real time information from the Paramics model, it is possible to update the routing calculations and it is also possible to run dynamic feedback together with stochastic assignment or with all-or-nothing assignments.

One of the nice features in PARAMICS is that many features of the underlying simulation model can be customized. Access is available through a functional interface, Application Programming Interface (API). This API allows additional functionality by adding more external modeling routines.

### 2.5.4 Traffic Simulation Model Selection

The following were the criteria established in (Boxill and Yu 2000) for evaluation of simulation models:
i. Must be capable of incorporating in the model the corresponding traffic devices such as detectors, traffic lights, Variable Message Systems, etc.
ii. Must also be able to imitate the functions of traffic devices, which includes providing the specific traffic measurements at the required time intervals, increasing the phase timing in a given amount of time and implementing a traffic calming strategy.
iii. Must realistically reflect driver behavior and vehicle interactions.
iv. Must have the ability to model different traffic flow conditions at a higher level of detail (e.g. non-congested, congested, and incident).
v. Must simulate the variability in traffic demand in time and space, and model the growth/interaction and decay of traffic queues, as well as capacity reductions due to incidents and bottlenecks.
vi. Must be capable of evaluating various control strategies.
vii. Must be capable of interfacing with other control algorithms of ITS applications.
viii. Must make reliable estimates of network traffic conditions.
ix. Must predict network flow patterns over the near and medium terms in response to various contemplated information dissemination strategies.
x. Must provide routing information to guide travelers through the network.
xi. Must have the ability to model both freeway and surface street traffic.
xii. Must be well documented.

These criteria are rated based on their relative importance (as shown in Table 2.2).

Table 2.2 Rating for Evaluating Criteria

|  | Criteria | Important Rating |
| ---: | :--- | :---: |
| i | Model Traffic Devices | $* *$ |
| ii | Imitate Traffic Device Function | $* *$ |
| iii | Realistic Reflection of Driver Behavior and Vehicle Interaction | $* * * *$ |
| iv | High Level Modeling of Traffic Flow | $* * * *$ |
| v | Simulate Variability of Traffic Demand | $* * * *$ |
| vi | Evaluation of Control Strategies | $* * * *$ |
| vii | Interface With Other Control Algorithms of ITS Applications | $* * * *$ |
| viii | Reliable Estimates of Network Traffic Conditions | $* * *$ |
| ix | Predict network flow patterns | $* * * *$ |
| x | Provide Routing Information to Travelers in Network | $* * * *$ |
| xi | Model both Freeway and Surface Street Traffic | $* * * *$ |
| xii | Well Documented | $* *$ |

(Source: Boxill and Yu 2000)

Table 2.3 Summary of Models Based on Criteria

| Simulation Model | AIMSUM | VISSIM | PARAMICS |
| :--- | :---: | :---: | :---: |
| Traffic devices (i) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Traffic device functions (ii) | $\checkmark$ |  | $\checkmark$ |
| Traffic calming (ii) |  | $\checkmark$ | $\checkmark$ |
| Driver behavior (iii) | $\checkmark$ |  | $\checkmark$ |
| Vehicle interaction (iii) |  |  | $\checkmark$ |
| Congestion pricing (iv) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Incident (iv)(v) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Queue spillback (v) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Ramp metering (vi) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Coordinated traffic signals (vi) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Adaptive traffic signals (vi) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Interface w/other ITS algorithms (vii) | $\checkmark$ |  | $\checkmark$ |
| Network conditions (viii) |  | $\checkmark$ | $\checkmark$ |
| Network flow pattern predictions (ix) |  |  | $\checkmark$ |
| Route guidance (x) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Integrated simulation (xi) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Well Documented (xii) | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Runs on a PC | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Graphical Network Builder | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Graphical Presentation of Results |  |  | $\checkmark$ |

As shown in the results of evaluation (see Table 2.3), PARAMICS presents excellent abilities in modeling congested road networks and ITS infrastructures. PARAMICS can currently simulate the traffic signals, loop detectors, ramp meters, VMS and CMS signing strategies, in-vehicle network state display devices, and in-vehicle messages advising of network problems and re-routing suggestions. More available functions and suggestions in the face of ITS can be controlled through the API of PARAMICS for maximum flexibility and adaptability. Therefore, PARAMICS was chosen in this study.

### 2.6 SUMMARY OF REVIEW

In this chapter, the current status of taxi booking/dispatching operations in Singapore was first introduced. Then, an overview of previous work in modelling urban taxi service was briefly presented.

Several techniques closely related to taxi practical operation and analytical modelling have been reviewed. These methodologies include shortest path approaches in transportation models, classical and modern heuristics for the Vehicle Routing Problem. To conduct a dynamic evaluation in which dispatching and routing strategies for individual taxi could be tested in a realistic traffic simulation environment, several traffic simulation models were reviewed in this chapter. Compared to GETRAM and VISSIM, a high performance microscopic simulation tool, PARAMICS, was selected in this study.

## CHAPTER 3

## DISPATCHING BASED ON REAL-TIME TRAFFIC CONDITIONS FOR TAXI CURRENT BOOKINGS

### 3.1 INTRODUCTION

This chapter investigates the effectiveness of the existing dispatch system based on the nearest-coordinate method in comparison to the proposed dispatch system based on realtime traffic conditions, i.e., the taxi assigned the booking will be the one with the shortest travel time as derived from the traffic conditions on the roads at the time when the booking call is received.

This was examined in an attempt to improve the dispatch system to provide a better match of a suitable taxi to each booking customer. If this study proves to be successful, then the proposed dispatch system based on real-time traffic conditions is indeed the superior system, taxi companies may consider adopting this proposed dispatch approach. With a more efficient system, service standards may be improved by reducing the waiting times of booking customers, leading to improved customer service and satisfaction.

The main objective was to evaluate the performance of the proposed dispatch system whether it is superior to the existing dispatch system in handling taxi bookings, in that it is able to assign the booking job to the most suitable taxi capable of reaching the customer within the shortest period of time. The evaluation was conducted through microscopic simulations, using the Paramics software. Simulation runs were performed on a selected network chosen from the Central Business District (CBD) in Singapore. Evaluations on the performance of both systems were then made based on their efficiencies in taxi dispatch, in terms of travel times and travel distances. A sensitivity analysis was also carried out to investigate the influence of empty taxi rates on the performance of the two systems.

### 3.2 METHOD OF INVESTIGATION

Research began with the identification and analysis of the shortcomings of the existing dispatch system, followed by the collection of all the relevant information for simulation purposes. With the required data collected, the coding of network and the writing of the API program were then carried out. Upon completion, simulation runs were carried out on the study network to investigate the performance of the two dispatch systems. Results obtained from the simulation runs are then used to compare and evaluate the performance of the two dispatch systems.

Figure 3.1 shows a flowchart illustrating the steps of investigation adopted in this research. The steps of investigation will be elaborated in more detail in the following sections.


Figure 3.1 The Methodology Flowchart

### 3.2.1 Shortcomings of the Existing System

As introduced earlier, the existing taxi dispatch system in use by those major taxi companies, assigns a booking job to the taxi within the closest coordinate proximity to the customer, which is the taxi with the shortest straight-line distance to the customer location. However, very often, the assigned taxi may not be the fastest one to reach the customer.


Source: streetdirectory.com
Figure 3.2 Dispatch Routes of Taxis

Figure 3.2 shows a map of a segment of Singapore's Orchard Road. Suppose a customer at Lucky Plaza (position of cross), requests for a taxi. The taxis available are the taxis represented by the triangle and the rectangle. The current dispatch system will assign the job to the triangular taxi, as it has the shortest straight-line distance to the customer location. Although the straight-line distance of the triangular taxi to the customer location is shorter than that of the rectangular taxi, the distance the triangular taxi has to travel (see bold line) to reach the customer is longer than the rectangular taxi (see dotted line). Given similar traffic conditions on the two routes, the travel time of the triangular taxi will be longer than that of the rectangular taxi. Thus, if different road conditions such as one-way
link, U-turn restriction and signal settings are taken into account, the disparities in travel times may be even greater.

### 3.2.2 Data Collection

To get started with the project, details on how the taxi operators handle each taxi booking are required for writing the application program interface (API) program to simulate the current dispatch system in the Paramics environment. Hence, correspondence were made with the major taxi companies such as Comfort Transportation Pte Ltd, CityCab Pte Ltd and TIBS Taxis Pte Ltd, to find out more about their taxi booking and dispatch practices. Surveys were conducted with the taxi drivers on the roads as well, to find out more about the bidding procedure of each taxi booking.

Besides details on the current dispatch system, information on the road networks within the CBD area was also required for the coding of the CBD network. Details of the geometry and physical layout of the roads were checked up and referred to in the street directory maps (Ministry of Law 2000). The number of lanes on each road and locations of the traffic signals were also determined through appropriate road surveys.

Origin-destination (OD) statistics and information on the demarcation of zones in the CBD area were also requested from the Land Transport Authority (LTA). The OD data provided was categorized into five different vehicle types, with a separate OD matrix for each of these categories, namely taxis, cars, motorcycles, light goods vehicles and heavy goods vehicles. Green Link Determining System (GLIDE) data were also provided by LTA for
the coding of signal phases and signal timings at the various intersections within the CBD region.

### 3.2.3 The Study Network

The network selected for this demonstration was modeled after the CBD area in Singapore, which is bounded by the Electrical Road Pricing (ERP) gantries, covering an area of approximately 3.0 km by 2.5 km .


Figure 3.3 Regions bounded within the CBD
The CBD is well serviced by a good network of road infrastructure to serve the population commuting to and from the CBD. It has three main arterial expressways linking commuters from the east along East Coast Parkway (ECP), from the west along Ayer Rajah Expressway (AYE) and from the north along Central Expressway (CTE) to the town center. To lower the traffic congestion level in the CBD, the Singapore government has introduced very strict controls such as the ERP Scheme, where ERP gantries are located at the borders of the CBD region to toll drivers into the CBD. Figure 3.3 shows a closer view of the CBD, with its boundary as indicated.

The CBD network was chosen because due to the heavy and extensive commercial and retail activities in the CBD, it is often a concentrated source of taxi bookings especially during the peak periods. More importantly, the CBD network consists of many one-way streets and few U-turning junctions, which are common features that affect the effectiveness of the current dispatch system as discussed earlier. Hence, the distinction between the performances of the two dispatch systems can be best highlighted using the CBD network.

The network of the CBD area was coded in the Paramics Modeller, adhering as closely as possible to the actual road system, following both the layout of streets and the associated number of lanes in great detail. It consists a total of 894 nodes and 2,558 links. 100 traffic analysis zones in this network were defined as the origins and destinations of the trips made by vehicles in the network, and the traffic demand of each zone were allocated based on the real OD data provided by LTA. The 113 traffic signals at the various junctions were also coded according to the GLIDE data obtained from the LTA. In addition, the zone data and OD information were arranged and incorporated into the network. Figure 3.4 provides an overview of the coded CBD road network.


Figure 3.4 Overview of CBD Road Network

### 3.2.4 API Programming

An API program was developed to model the two taxi dispatch systems in the Paramics environment. The details are illustrated as follows:

- Simulation of taxi booking and dispatch systems

The program incorporates both the existing dispatch system based on the nearestcoordinate method and the proposed dispatch system based on real-time traffic conditions. It first reads an input file containing both the demand time and the demand location, and subsequently assigns taxis based on the different dispatch mechanisms of the two systems during the simulation runs.

In the Paramics environment, the program models the roaming behavior of the empty taxis amongst the background traffic. When demand for an available taxi was generated at the designated time, on a particular link, as specified in the input file, the two systems would search for a suitable taxi based on each of their own dispatch mechanisms. Following that, each chosen taxi would be sent from its location, on the shortest time path to arrive at the demand location.

For the current dispatch system, the program calculates the direct straight-line distances between the available taxis and the demand location, by making use of the coordinates of the associated links on the network. With all the direct distances determined, the dispatch system then identifies the taxi with the shortest straight-line distance to the customer location, and delegates it to travel to the demand location.

For the proposed dispatch system based on real-time traffic conditions, a link-to-link shortest path algorithm with turning penalties was developed, to search for the shortest paths of the taxis to reach the demand location.

- A link-to-link shortest path algorithm with turning penalties

Traditionally, shortest path algorithms usually consider nodes as the origins and destinations. In other words, the shortest path found by those algorithms is from one node to another node. However, on the actual road network, a customer location and his or her destination is usually along a street or a link rather than at an intersection that is represented by a node. Moreover, taxis in Singapore are prohibited from picking up or
dropping off passengers at intersections. Therefore, the shortest path between origin and destination required here is modified to a link-to-link shortest path.

Furthermore, the characteristics of the real road networks such as the one-way links and turning restrictions imposed by traffic signal control or regulations would also prefer the shortest path algorithm based on links rather than the ones based on nodes. For example, there are usually some turning restrictions imposed at the intersections and very few shortest path algorithms in the literature have thus far incorporated the turn penalties at each node into consideration. The traditional node-based shortest path algorithms are not able to differentiate the physically connected but operationally prohibited movements. Though such a drawback can be avoided by expanding each turning movement as separate links via the so-called expanded network representation, such expansions unavoidably will incur the increase in network size. To this end, in order to take the turning restrictions and penalties into proper accounts, a link-to-link (or link-based) shortest path algorithm is proposed and adopted. It is based on the label-setting approach, Dijkstra's algorithm (1959).

The proposed algorithm maintains and adjusts a candidate list $V:\left(d_{1}, d_{2}, \ldots d_{n}\right)$ but is different from Dijkstra's algorithm in that each $d_{j}$, called the label of link $j$ (rather than the label of node $j)$, is either a scalar or $\infty .\left(a_{1}, a_{2}, \ldots a_{n}\right)$ is the link cost of each link. In addition, this algorithm exploits another cost, incurred by the turn penalties from each link to its outgoing links: $T_{i j}$, i.e. the turning cost from link $i$ to link $j$. In this study, $T_{i j}$ as well as the link travel cost ( $a_{1}, a_{2}, \ldots a_{n}$ ) are calculated and updated through simulation.

Initially, (link 1 is assumed as the origin)

$$
\begin{aligned}
& V=\{1\}, \\
& d_{1}=0, \quad d_{i}=\infty, \quad \forall \quad i \quad \neq 1 .
\end{aligned}
$$

The approach proceeds in iterations and terminates when the destination link is removed from list $V$. A typical iteration (assuming $V$ is nonempty) is as follows:

Do while $V$ is not empty
\{

Removed from the candidate list $V$, link i such that
$d_{i}=\min _{j \in V} d_{j}$
If ( $i$ is the destination link ) stop the iteration;

Else
\{

For each outgoing link $j$ from link $i$, if $d_{j}>d_{i}+a_{j}+T_{i j}$, set
$d_{j}=d_{i}+a_{j}+T_{i j} ;$

And add j to V if it does not already belong to V;
\}
\}

The difference between the so-called node-to-node and link-to-link shortest path operations might be straightforward in the case when hypothetical or highly simplified networks are being considered. In such cases, the real street link sections, intersection delays and different travel costs of the directional links between any two nodes are usually simplified. However, for networks in real world, the road networks usually consist of a mixture of one-way links, U-turn restrictions, traffic regulations, and the barriers along the mid-line of roads. For example, there are cases that it may take much longer time/distance for the vehicle to reach the opposite side of the street in some cases, while in some other cases, it may also be no delay at all where there is neither mid-line barrier nor U-turn restriction present at the street.

The node-based shortest path algorithm seems incompetent as compared with the linkbased shortest path algorithm in order to calculate precisely the shortest path for networks with said urban settings. Note that these urban network features are usually contained in the network representation of microscopic traffic simulation. To acknowledge the need of finding shortest paths in a traffic simulation environment, the proposed link-to-link shortest path algorithm with turning penalties is adopted together accordingly.

- Dynamic vehicle control

Although the Paramics software adopted in this research for simulation purposes, is a high performance tool with many useful functions, there is however an absence of a clear-cut function that can be used to dynamically control and simulate the routing behavior of an individual vehicle. Therefore in order to achieve dynamic vehicle control of the taxis during simulations, other characteristics and operational mechanisms of Paramics are exploited to overcome this limitation. In Paramics software, the decision-making of a vehicle, such as that of link choices and lane changes, are actually executed by an invisible 'dummy’ vehicle that is constantly located about two links ahead of the vehicle seen on the GUI during simulation runs. In this API program, in order to control the routing behavior of an individual taxi at any time during the simulation, its dummy is tracked and controlled instead. This allows the specification of the route to be taken by the taxi to reach the demand location, ensuring that the route is the one that requires the least amount of time.

## - Assumptions

In the program, it is assumed that the empty taxis roam randomly in the CBD region in wait for booking offers. It is also assumed that the empty taxi rate remains constant throughout the simulation period, that is, the number of empty available taxis within the network remains unchanged. Another assumption made is that each taxi booking received requires immediate attention from the dispatch systems to assign an appropriate taxi to the customer. The drivers of all the empty available taxis are assumed to be equally willing to accept any booking job offer. Each taxi is also assumed to travel on its shortest time path to reach the customer after being assigned the booking job.

## - Output

The program output would account for the identity numbers of the taxis assigned the booking job, as dispatched by the two systems based on each of their own dispatch mechanisms. The locations of the assigned taxis at the instant the demand is received, and the detailed paths of taxis to reach the customer arrival will also be reported. The actual times and distances traveled by the taxis to reach the customer eventually would also be included in the output at the end of each simulation. A sample output file of the API program could be found in Appendix A.

### 3.2.5 Simulation Runs

With the coded networks and API program, traffic simulations are then performed to compare the performance of both dispatch systems. As each booking is independent from one another, only one booking demand will be generated and handled at an allocated time during each simulation run. Each simulation run requires an input of the demand time to simulate the time a taxi booking call is received, and a link number to indicate the location of the customer, which can be along any street within the CBD network. The time duration of each simulation run is one hour.

An allowance of 10 minutes is granted as a warm-up period, so as to ensure steady traffic flow before assigning demand and collecting data. Therefore, booking demand is generated only after 10 minutes into the simulation time. At the designated demand time, a booking request will be simulated at the specified link. As soon as the demand for a taxi is received, the search for the optimum taxi among the available taxis on the network will be launched by the two dispatch systems, based on each of their own dispatch criteria. The existing dispatch system based on the coordinate method will select the taxi with the shortest direct straight-line distance to the designated link. On the other hand, the proposed dispatch system based on real-time traffic conditions will pick the taxi with the shortest travel time to arrive at the required link. With the results generated by the API program, which includes the taxi identity numbers, direct straight-line distances from the demand location, details of paths traveled, actual travel distances and times, the dispatch solutions of both systems for each simulation run are then assessed and evaluated.

Extensive simulation runs were conducted on the CBD network to generate dispatch results of the two systems in handling booking demands in a real-life network system. The available taxi densities in the network are varied as a form of sensitivity analysis to evaluate its impact on the performance of the two systems. The empty taxi rates are varied from $5 \%$ to $15 \%$ of the total taxi fleet within the study network. Based on the data from local taxi operators in Singapore, the daily average taxi empty cruising time is $30 \% \sim 35 \%$, then it is sufficient to examine up to $15 \%$ empty taxi rate during peak hours in CBD area. For each empty taxi rate, demands were generated at 10 different locations. 10 simulation runs were conducted for each of these locations, with the demand times allocated at 5minute intervals between simulation runs, beginning at 10 minutes into the simulation. That adds up to a total of 300 simulation runs (three levels of empty taxi rates, $5 \%, 10 \%$ and $15 \%$, by ten locations by ten simulation runs) using the CBD network. A sample screenshot of the Paramics Modeller GUI during a simulation run can be found in Figure 3.5.

With the simulation results, the performance of both systems can be assessed and evaluated. The time taken for the assigned taxi to reach the designated customer will be used as the yardstick to determine the better dispatch system out of the two. Another factor of consideration is the actual distance traveled by the taxi to reach the customer location.


Figure 3.5 Paramics Modeler GUI during Simulation Run

### 3.3 RESULTS AND ANALYSIS

From the simulation runs, the necessary data required for analysis and evaluation are extracted through the API program. These results include the identity numbers of the taxis dispatched by each of the two systems, to distinguish if the two systems have identified different taxis. The direct distances of the identified taxis' locations to the customer locations are also reported, which help to verify if the current system based on the coordinate method has actually identified a taxi closer in terms of direct distance,
compared to the proposed system based on real-time conditions. The actual times taken by these taxis to reach the customer location serve as the main measure of effectiveness of the two systems. (It should be noted that the simulation was running at a faster pace than reallife.) For the CBD network, the actual distances traveled by the taxis to reach the customer location will also be examined for each pair of different taxis identified.

The simulation results for a particular location at varying demand times are first presented in Section 3.3.1. This is followed by the simulation results when all the 10 locations are taken into account in Section 3.3.2. The simulation results for varying empty taxi rates are then discussed in Section 3.3.3.

### 3.3.1 Variation of Demand Times

As aforementioned, the background traffic is set according to the OD data provided by the LTA. The total number of taxis is assumed to be approximately 2,000 roaming at anytime within CBD area, based on information obtained from both LTA and the taxi companies. The empty taxi rate is initially set at $5 \%$ of the total taxi population, which means that at any one time during the simulation period, there are 100 empty taxis available for serving customer-booking demands in the CBD area. The demand location is first fixed at Parco Bugis, which is a popular shopping area in the CBD region. The demand times are varied for the 10 simulation runs. The simulation results obtained are tabulated in Table 3.1.

Table 3.1 Simulation Results with Demand Location at Parco Bugis

| Run <br> no. | Taxi <br> Identified | Direct Distance <br> $(\mathrm{m})$ |  | Actual Travel Time <br> (sec) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current <br> System | Proposed <br> System | Current <br> System | Proposed <br> System |
| 1 | Different | 34 | 406 | 144 | 11 |
| 2 | Different | 124 | 587 | 139 | 34 |
| 3 | Same | 34 | 34 | 149 | 149 |
| 4 | Different | 104 | 352 | 303 | 66 |
| 5 | Different | 181 | 635 | 157 | 57 |
| 6 | Different | 34 | 352 | 290 | 67 |
| 7 | Different | 211 | 520 | 132 | 86 |
| 8 | Different | 0 | 539 | 242 | 34 |
| 9 | Different | 39 | 406 | 292 | 13 |
| 10 | Different | 94 | 533 | 152 | 68 |
| Average |  | 86 | 436 | 200 | 58 |

From Table 3.1, it may be observed that there are 9 out of 10 instances where a different taxi is identified by the proposed dispatch system based on real-time traffic conditions. There is only one occasion where an identical taxi is identified. For run no. 8, it can be seen that the direct distance of the taxi identified by the current system is ' 0 ' meter and yet it takes a longer time than the other taxi identified by the proposed system, to reach the customer location. This could be due to two possibilities; one is that the taxi is on the opposite side of the road traveling in the opposite direction. The other possibility is that the taxi has just past the customer location at the instant the booking is received. Hence, to get back to the customer, the taxi has to make a detour, taking a much longer time as a result. And for each of the other 9 instances, where different taxis are identified by the two systems, the travel times for the proposed system are always shorter than that for the current system.


Figure 3.6 Comparison of Actual Travel Times with Demand Location at Parco

The differences in the travel times of the taxis dispatched by the two systems are illustrated in Figure 3.6. It can be observed that the times taken by the taxis dispatched by the proposed system is always less than or equal to the times taken by the taxis dispatched by the current system. The only occurrence when the two times are equal represents run number 3 where the taxi identified by the proposed system coincides with the taxi identified by the current system.

It can be seen from Table 3.2 that with this proposed system, the times taken for the assigned taxis to arrive at the demand locations are significantly reduced. The improvements in travel times range from $35.0 \%$ to as high as $95.7 \%$ when compared with the travel time taken by taxis dispatched via the current system, with the average of a
$70.8 \%$ reduction. Besides the time factor, a comparison is also made based on the actual distances traveled by the assigned taxis to reach the customer location. The relevant figures are tabulated in Table 3.3. It can be observed that whenever the proposed system brings about an improvement in times required for the assigned taxis to reach the customer location, it also reduces the actual distances traveled significantly. The average improvement in distance is about $54.7 \%$ of the average actual distances for the taxis dispatched by the current system. Therefore, the proposed system is definitely more efficient than the current system in dispatching taxis to serve bookings at the location of Parco Bugis.

Table 3.2 Actual Travel Times with Demand Location at Parco Bugis

| Run No. | Taxi Identified | Travel Time <br> (sec) |  | Improvement <br> in Time |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current <br> System | Proposed <br> System | sec | $\%$ |
| 1 | Different | 144 | 11 | 133 | 92.3 |
| 2 | Different | 139 | 34 | 105 | 75.5 |
| 3 | Same | 149 | 149 | 0 | 0.0 |
| 4 | Different | 303 | 66 | 237 | 78.2 |
| 5 | Different | 157 | 57 | 100 | 63.6 |
| 6 | Different | 290 | 67 | 223 | 77.0 |
| 7 | Different | 132 | 86 | 46 | 35.0 |
| 8 | Different | 242 | 34 | 208 | 86.1 |
| 9 | Different | 292 | 13 | 279 | 95.7 |
| 10 | Different | 152 | 68 | 84 | 55.1 |
| Average |  |  |  |  |  |

Table 3.3 Actual Travel Distances with Demand Location at Parco Bugis

| Run No. | Taxi Identified | Travel Distance <br> (m) |  | Improvement <br> in Distance |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Proposed <br> System | $\mathbf{m}$ | $\%$ |  |
| 1 | Different | 1263 | 1223 | 39 | 3.1 |
| 2 | Different | 1263 | 164 | 1099 | 87.0 |
| 3 | Same | - | - | 0 | 0.0 |
| 4 | Different | 1263 | 164 | 1099 | 87.0 |
| 5 | Different | 1263 | 1216 | 46 | 3.7 |
| 6 | Different | 1174 | 164 | 1010 | 86.0 |
| 7 | Different | 1263 | 164 | 1099 | 87.0 |
| 8 | Different | 1263 | 110 | 1153 | 91.3 |
| 9 | Different | 1228 | 356 | 872 | 71.0 |
| 10 | Different | 1461 | 929 | 531 | 36.4 |
| Average |  | 1271 | 499 | 695 | 54.7 |

### 3.3.2 Variation of Demand Locations

With the empty taxi rate fixed at $5 \%$, nine other locations are investigated. These demand locations include other popular areas in the CBD, such as Raffles Place, Shenton Way, Chinatown and Orchard Road, where there are frequent requests for taxi booking services. The locations of these 10 areas on the network can be found in Figure 3.7. Again, for each location, 10 simulation runs are conducted with the demand generated at 10 different time intervals. Results favouring the proposed system, similar to those for the location of Parco Bugis, are obtained at each of these other 9 locations. Detailed simulation results for each of the locations are found in Appendix B. A summary of the improvements in time at the 10 locations is tabulated in Table 3.4. The differences in the amounts of time required for the taxis dispatched by the two systems are also illustrated in Figure 3.8.


Figure 3.7 Demand Locations within CBD Network
It can be observed from Table 3.4 that the performance level of the proposed system is higher than the current system, with average time improvements for all 10 locations. The average improvements in time range from $24.7 \%$ for Selegie Rd to $80.1 \%$ for Orchard Road. With the proposed system based on real-time traffic conditions, the total average improvement in time for all the 10 locations is $53.6 \%$ of the total average time taken by the taxis dispatched by the current system based on the current system based on the coordinate method.

Table 3.4 Time Improvements of Various Demand Locations

| Location No. | Demand <br> Location | Average Travel Time (sec) |  | Average Improvement in Time |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System | sec | \% |
| 1 | Parco Bugis | 200 | 58 | 142 | 71.0 |
| 2 | Golden Mile | 228 | 162 | 66 | 28.9 |
| 3 | Raffles Place | 196 | 87 | 109 | 55.6 |
| 4 | Suntec City | 177 | 122 | 55 | 31.1 |
| 5 | Mt Elizabeth | 123 | 55 | 68 | 55.3 |
| 6 | Shenton Way | 216 | 63 | 153 | 70.8 |
| 7 | Maxwell Rd | 155 | 62 | 93 | 60.0 |
| 8 | Chinatown | 126 | 62 | 65 | 51.6 |
| 9 | Orchard Rd | 161 | 32 | 129 | 80.1 |
| 10 | Selegie Rd | 97 | 73 | 24 | 24.7 |
| Total Average |  | 168 | 78 | 90 | 53.6 |



Figure 3.8 Comparisons of Average Travel Times at Various Locations

From Figure 3.8, it can be seen that for each location, the average times taken for the assigned taxis to reach the customer location using the proposed dispatch system are significantly less than those using the current dispatch system. Besides savings in time, the proposed system also brings about significant improvements in the distances traveled to reach the customer. A summary of the average travel distances for the various locations is found in Table 3.5. For each of the 10 locations, whenever there is an improvement in travel time, there is also a corresponding reduction in the actual distances traveled by the taxi to arrive at the customer locations. The total average improvement in distance for the 10 locations is about $53.2 \%$ of the total average travel distances for the taxis dispatched by the current system.

Table 3.5 Simulation Results of Various Demand Locations

| Location <br> No. | Demand <br> Location | Average Travel Distance <br> $(\mathbf{m})$ |  | Average Improvement <br> in Distance |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Parrent Bugis | 1271 | Proposed <br> System | $\mathbf{m}$ | $\%$ |
| 2 | Golden Mile | 2656 | 1590 | 1066 | 40.1 |
| 3 | Raffles Place | 1679 | 625 | 1056 | 62.8 |
| 4 | Suntec City | 1860 | 1042 | 818 | 44.0 |
| 5 | Mt Elizabeth | 1059 | 496 | 563 | 53.2 |
| 6 | Shenton Way | 2222 | 1007 | 1215 | 54.7 |
| 7 | Maxwell Rd | 1745 | 623 | 1122 | 64.3 |
| 8 | Chinatown | 1411 | 805 | 606 | 43.0 |
| 9 | Orchard Rd | 1487 | 445 | 1042 | 70.1 |
| 10 | Selegie Rd | 1123 | 593 | 530 | 47.2 |
| Total Average |  |  |  |  |  |

Therefore, other than significant improvements in time, the proposed dispatch system also brings considerable reductions in the travel distance. Hence, the proposed system is clearly
more efficient in the dispatch of taxis, bringing a better match of taxi for each taxi booking for all the various locations.

### 3.3.3 Variation of Empty Taxi Rates

A total of three such sets of simulation runs were conducted using the CBD network. In each set of simulation runs, the proportion of empty taxis on the network is varied. The percentages range from $5 \%$ to $15 \%$ of the total population of 2,000 taxis in the network, according to information provided by the taxi companies. For each empty-taxi rate, demands are investigated at the 10 different locations at 10 different time intervals of the simulation period. The matrices of the improvements in time for of each set of the simulation runs can be found in Appendix C.

Table 3.6 Average Time Improvements for Varying Empty Taxi Rates

| Empty <br> Taxi <br> Rate (\%) | Number of <br> Available Empty <br> Taxis | Average Travel Time <br> (sec) |  | Average Improvement <br> in Time |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Curent <br> System | Proposed <br> System | sec | $\%$ |  |
| 5 | 100 | 168 | 78 | 90 | 53.6 |
| 10 | 200 | 154 | 62 | 92 | 59.8 |
| 15 | 300 | 146 | 59 | 87 | 59.6 |
| Total Average |  |  |  |  |  |

The simulation results for these three sets of results are summarized in Table 3.6. It can be observed that for varying empty taxi rates, there are always average time improvements with the usage of the proposed dispatch system based on real-time traffic conditions. Plotting the average travel times against the empty taxi rates gives the graph in Figure 3.9.


Figure 3.9 Variation of Average Travel Times with Empty Taxi Rates

From Figure 3.9, it can be seen that for each empty taxi rate, the average travel time for the taxis dispatched by the proposed system are less than that of the taxis dispatched by the current system. Therefore, the proposed system proves to be more efficient than the current system for varying empty taxi rates. It can also be observed as the empty taxi rate increases from $5 \%$ to $15 \%$, the average travel times for both systems decreases. This is because as there are more and more empty taxis to serve the booking customers, both the current and proposed systems are able to identify taxis with shorter direct distances and shorter time paths to the customer locations. This indicates a better choice of the optimal taxi as the empty taxi rate increases. It may also be noticed that for all the variation in rates, the average travel times of the taxis dispatched by the proposed system based on real-time method is considerably less than that of the taxis dispatched by the current system based on the coordinate method.

It can be seen from Table 3.6 that the average improvement in time for all three empty taxi rates is 90 seconds, which is about $57.7 \%$ of the average travel time of the taxis dispatched by the coordinate system. Together with average time improvements, the proposed system also brings about considerable savings in distances, as can be seen in Table 3.7.

The total average improvement in distance traveled is approximately $59.2 \%$ of the total average distance traveled for the taxis dispatched by the current system. This again, reaffirms the superior performance of the proposed system based on real-time traffic conditions at varying empty taxi rates, over the current system based on the coordinate method.

Table 3.7 Average Distance Improvements for Varying Empty Taxi Rates

| Empty <br> Taxi <br> Rate <br> $(\%)$ | Number of <br> Available Empty <br> Taxis | Average Travel Distance <br> (m) |  | Average Improvement in <br> Distance |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current <br> System | Proposed <br> System | m | $\%$ |  |
| 5 | 100 | 1651 | 772 | 879 | 53.2 |
| 10 | 200 | 1644 | 647 | 997 | 60.6 |
| 15 | 300 | 1572 | 572 | 1000 | 63.6 |
| Total Average |  |  |  |  |  |

As discussed earlier in Section 4.2.1, there are instances where the taxi chosen for dispatch by the proposed system based on real-time method is identical to the taxi dispatched by the current system based on coordinate method. There are also rare adverse occurrences where the taxi dispatched by the proposed system took a longer time than the taxi selected by the current system. The relevant statistics are tabulated in Table 3.8.

Table 3.8 Summary of Simulation Runs

| Empty <br> Taxi <br> Rate <br> $(\%)$ | Number of <br> Available <br> Empty Taxis | Number of <br> Simulation <br> Runs | Number of <br> Positive Cases | Identical <br> Taxi <br> Occurrences | Number of <br> Adverse Cases |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5 | 100 | 100 | 71 | 27 | 2 |  |  |  |  |  |
| 10 | 200 | 100 | 69 | 29 | 2 |  |  |  |  |  |
| 15 | 300 | 100 | 70 | 26 | 4 |  |  |  |  |  |
| Total |  |  |  |  |  |  | 300 | 210 | 82 | 8 |

From Table 3.8, it can be seen that among the 300 simulation runs conducted, there are 210 cases where the proposed system identified a faster taxi, 82 cases where it identified the same taxi, and 8 cases where it identified a slower taxi. That means the proposed system is more efficient $70 \%$ of the time, as efficient $27 \%$ of the time, and less efficient only $3 \%$ of the time, than the current system. For the $3 \%$ of adverse cases, the reason for a slower taxi is due to disparity between the instantaneous and the actual travel times experienced (as known as ideal travel time, based on predictive traffic conditions). This is most probably caused by a change in the traffic conditions while the taxi is on its way to the customer location, resulting in it to take a longer travel time. However, these occurrences are rare, occurring only 8 times out of the 300 simulation runs.

Thus it may be concluded that the performance level of proposed system based on the realtime traffic conditions is indeed superior to the current system based on the coordinate method. With the proposed system, not only is the amount of customer waiting time is effectively decreased under all the general circumstances considered, the distance that the assigned taxi has to travel to reach the customer is also significantly reduced.

### 3.4 SUMMARY

This study investigates the effectiveness of the existing dispatch system based on nearestcoordinate method in comparison to the proposed dispatch system based on instantaneous traffic conditions. Through the Paramics simulation model based on the CBD network, the potential benefits of the proposed dispatching method are demonstrated and evaluated.

From the analysis of the simulation results, it is clear that the proposed system yields significant time savings in meeting customer bookings. This effectively reduces the amount of customer waiting time, as each customer would be served within the shortest period of time possible by the most suitable taxi, thus increasing customer satisfaction. Besides benefiting the customers, taxi drivers also stand to gain from this proposed system. With a decrease in traveling times to reach the booking customers, the empty cruise times of the taxis are also shortened as a result. Moreover, the distances that the assigned taxis have to travel to reach the customer are also significantly reduced. This will help the taxi drivers cut down any unnecessary diesel consumption.

On the whole, this proposed system will enable taxi companies to reduce the passenger pick up time, hence improving the accuracy and efficiency of their dispatch systems, so as to deliver a higher level of service to the customers. With a reduction in the waiting times, more customers would be willing to hire taxis through bookings, rather than to use other means of hiring. This will allow the taxi operators to better manage and optimize their taxi fleet, as a better match of taxi demand and supply could then be met.

## CHAPTER 4

## TRIP-CHAINING FOR TAXI ADVANCE BOOKINGS

This part is the extension of Chapter 3.

### 4.1 INTRODUCTION

As mentioned earlier, there are in general two types of booking services provided by taxi companies in Singapore, current and advance. Chapter 3 presented in detail a new dispatch system for current booking demands. In this chapter, the focal point is on the advance bookings. This real-life problem is specially defined as STAR, the short form of Singapore Taxi Advance Reservation. A novel trip-chaining strategy for taxi advance booking based on a customized algorithm of Pickup and Delivery Problem with Time Window (PDPTW) is proposed. Based on the experimental results, the proposed system would reduce the taxi fleet size by up to $87.5 \%$, in serving the same level of advance booking demands. The tripchaining strategy proposed has the potential to change the concept of the taxi booking service currently operating in Singapore. Not only will this result in more reasonable price structures for taxi services, but also bring benefits to customers, drivers and taxi companies.

The chapter is organized as follows. Following this introduction, a description of the existing dispatch system and its deficiencies is presented. The proposed dispatch system for the taxi advance booking service are presented in the next section. This is followed by
sections which illustrate the methodology of the new system, which includes the paired Pickup and Delivery with Time Window (PDPTW) models; a review of accessible related literature; the problem of Singapore Taxi Advance Reservation (STAR) with its special requirements, which is based on the actual booking services in Singapore; a customized two-phase method; the study network as well as Application Program Interface (API) programming for traffic simulations. The results of simulation experiments are subsequently presented, followed by a discussion on the performance of the proposed system. Finally, the benefits of the proposed system for customers, drivers and taxi companies are highlighted in the summary of this chapter.

### 4.2 THE EXISTING DISPATCH SYSTEM AND ITS DEFICIENCIES

Once an advance booking demand is made, the dispatching center broadcasts this booking information immediately to the island-wide taxi network in Singapore, to both occupied and empty taxis, since the advance bookings are services which should be fulfilled at least half an hour later. The job is assigned to the first taxi driver who bids for it.

Obviously, under this dispatch system, advance bookings are handled on a case-by-case basis; and booking demands are treated/assigned independently. For instance, up to 100 different taxis might be assigned to fulfill an equal number of bookings. Hence, the taxi supply resource, in terms of occupancy time, may not be significantly utilized.

At the same time, an advance-booking request usually affects a taxi’s street pickup service. In fact, taxi drivers often face a dilemma when the time for an advance-booking job is
approximately 30 minutes later. In other words, if a driver tries to pick up roadside passengers, then the booking job may not be fulfilled on time. Conversely, if the driver gives up all the street pickup business, then it is apparently a waste of time and vehicle resource. This situation has been used by taxi companies to justify why the surcharge for advance bookings is higher than that of current bookings in Singapore (see Table 2.1).

As a result, customers have to bear with an unreasonable price structure, which appears irrational with daily experiences elsewhere. For instance, early bookings for hotel rooms or air travels always entail discounts. From the consumers' point of view, it clearly makes no sense to have a higher surcharge for advance booking than current booking for taxis.

However, under the current taxi booking surcharge structure, a customer will pay more if he/she books a taxi earlier for a planned trip. Hence, to some extent, customers are encouraged to use taxi services at the last minute, either through street hailing or through current-bookings, to avoid paying higher advance-booking fees. However, it is known that this will cause the customer to be involved in risks such as taking a long time to find an empty taxi through street hailing. Finally, customers faced with time constraints have to give up waiting and switch to and pay for current-booking services. Nevertheless, the fact is that even the current-booking system cannot offer a hundred percent guarantee of obtaining a taxi service quickly during certain time periods.

Therefore, the above-mentioned direct or indirect problems are essentially due to available customers' advance-booking information that has not been well exploited by the existing
dispatch system. Hence, new taxi dispatch systems that can deal with such problems become an urgent priority.

### 4.3 THE PROPOSED DISPATCH SYSTEM FOR ADVANCE BOOKINGS

Based on the data provided by local taxi operators in Singapore, nearly 40 advance-booking demands are made every five minutes during the peak hours (from 7:00 to 9:30 in the morning and from 16:30 to 19:00 in the evening). To take full advantage of the aforementioned taxi supply resource, chained trips may be planned and offered to taxi drivers as a package. This means that several bookings with demand times points that are spread out within a reasonable period of time can be chained, provided that each pick-up point coincides with or is within close proximity to the previous drop-off location. The shortest time paths as generated by the proposed dispatch system based on real-life traffic conditions for each job, could perhaps be linked up to form properly planned routes to be offered as a multiple-booking package to taxi drivers. This will help the drivers to minimize their empty cruising times, as the time will be spent fulfilling these advanced demands instead of cruising around in search of street-hailing customers.

### 4.4 METHODOLOGY FOR THE PROPOSED DISPATCH SYSTEM

In this research, the heuristics for the Pickup and Delivery Problem with Time Window (PDPTW) was adapted to be deployed in the dispatch system for advance bookings.

### 4.4.1 Paired PDPTW Models

Paired PDPTW models the situation in which a fleet of vehicles must serve a collection of transportation requests. Each request specifies a pair of pickup and delivery locations. Vehicles must be routed to service all requests, satisfying time windows and vehicle capacity constraints while optimizing a certain objective function such as the total number of vehicles used or the total distance traveled.

PDPTW is a generalization of the well-known Vehicle Routing Problem with Time Window (VRPTW). Therefore, PDPTW is also an NP-hard problem, since VRP is a wellknown NP-hard problem.

Defining the Pickup and Delivery Problem with Time Windows (PDPTW) formally, let $G=(V, A)$ be a digraph, $V=P \cup\left\{v_{0}\right\}$ is the node set where $P=\left\{v_{i} \in V \mid i=1,2, \ldots, n\right\}$ represents the customers, node $v_{0}$ denotes the depot where a fleet of vehicles is housed. For the paired PDPTW model, $n$ is even. In addition, let $P^{+} \subset P$ be the set of pickup locations and $P^{-} \subset P$ be the set of delivery locations. Therefore, $P=P^{+} \cup P^{-},\left|P^{+}\right|=\left|P^{-}\right|=n / 2$. Each node $v_{i} \in V$ has an associated customer demand $q_{i},\left(q_{0}=0\right)$, a service time $s_{i}$ $\left(s_{0}=0\right)$ and a service-time window $\left[e_{i}, l_{i}\right] . q_{i}>0$ for $v_{i} \in P^{+}$and $q_{i}<0$ for $v_{i} \in P^{-}$. For each pair of nodes $\left\langle v_{i}, v_{j}\right\rangle\{i \neq j, i, j=0,1,2, \ldots, n\}$, a nonnegative distance $d_{i j}$ and a non-negative travel time $t_{i j}$ are known.

Note that $s_{i}$ represents the duration needed to serve customer $i$. Hence, if customer $i$ is served starting from $t$ and assuming that the following customer to be served is $j$, then the
earliest time that $j$ will be served is $t+s_{i}+t_{i j}$. If a vehicle reaches a customer $v_{i}$ before $e_{i}$, it needs to wait until $e_{i}$ in order to service the customer.

Depending on different contexts, the problem consists of minimizing several objectives, subject to a variety of constraints. For transportation of goods, the objective involves minimizing the number of vehicles, travel costs and schedule duration. While under another context such as a dial-a-ride problem, it is preferable to minimize the inconvenience caused by pickups or deliveries performed earlier or later than the desired time. The unique characteristics and objectives for taxi dispatching under this study, will be addressed later in this chapter.

### 4.4.2 Related Works in Literature

PDPTW can be used to model many core problems arising from logistics and public transit. However, surprisingly few papers have been found in accessible literature. Moreover, according to existing knowledge, no one has developed comprehensive benchmark PDPTW instances that facilitate experimentation of new approaches.

Due to the difficulties confronting PDPTW, most previous works have focused on the single-vehicle dial-a-ride problem with time windows (1-PDPTW) with slightly different objectives. For the objective of minimizing total customer inconvenience, Psarafits (1980, 1983) developed a dynamic programming algorithm with a $O\left(n^{2} 3^{n}\right)$ time complexity that could solve problems with only 10 or fewer requests. Sexton and Lawrence (1985) solved the same problem by breaking it into a coordinating routing master problem formulated as an integer program, and a scheduling sub-problem for a fixed route, which was formulated as a linear program. By using a heuristic version of Benders' decomposition, the routing master problem and the scheduling sub-problem were solved individually. Results of real problems with sizes ranging from 7 to 20 were reported. Sexton and Choi (1986) used a similar approach to minimize a linear combination of total vehicle operating time and total customer penalty due to the violation of the time windows for the single-vehicle pickup and delivery problem with soft-time windows. For minimizing the duration of the schedule, Van der Bruggen et al. (1993) developed a two-phase heuristic algorithm based on arc exchange procedures and an alternative algorithm based on simulated annealing. Their approaches produced high quality solutions to real-life problems in reasonable computational time. Finally, for minimizing the total travel costs, a forward dynamic programming approach was developed by Dumas et al. (1986). The efficiency of the algorithm was improved by eliminating states that were incompatible with vehicle capacity, precedence and time window constraints.

The multiple-vehicle pickup and delivery problem with time windows has received little attention. The only optimal algorithm developed by Dumas et al. (1991) employed a column generation scheme with a shortest-path sub-problem with capacity, time window, precedence and coupling constraints. The algorithm can solve 1-PDPTW problems of up to 55 paired requests and multiple-vehicle PDPTW with a small number of paired requests per vehicle.

Recently, William and Barnes (2000) proposed a reactive tabu search approach to minimize travel cost by using a penalty objective function in terms of travel time, penalty for violation of overload and time window constraints. The approach was tested on instances with sizes of 25,50 and 100 customers. These test cases were constructed from Solomon's C1 VRPTW benchmark instances (Solomon 1987), which were solved optimally.

More recently, researchers such as Lau and Liang (2002), Li and Lim (2001) have generated many test cases for PDPTW from Solomon's benchmark instances initially designed for VRPTW and proposed their different versions of Tabu-Search embedded Meta-Heuristics to solve PDPTW, each with good results.

### 4.4.3 The Problem and its Special Requirements

This section analyzes Singapore Taxi Advance Reservations (STAR) problem. Based on the characteristics of the taxi booking service currently operating in Singapore, the differences between the STAR as addressed here, and the normal PDPTW in literature, are as follows:
i. Multiple vehicles are made available all over the street network instead of starting from a central depot.
ii. Pickup and delivery jobs are paired and directly connected without any interruption from other pickup or delivery jobs.
iii. Hard and extremely narrow-time window, i.e. a desired pickup time point with few deviations, has to be satisfied instead of a time window with earliest and latest allowable pickup time. Usually, a desired pickup time point is requested by a customer. A customer will complain if he is forced to wait for more than 2-3
minutes beyond the pickup time point for the taxi that has been booked by him in advance.
iv. Vehicle capacity constraint is automatically respected by the customers. In real life a customer will consider this constraint when specifying the number of taxis to be booked.
v. Short response time for the solution.

To adopt a PDPTW model for the solution of the STAR problem, the computational cost is a critical factor, since customers cannot wait for more than a few minutes to receive a confirmation on his/her booking request, and the algorithm is supposed to be implemented in a dynamic environment intended for on-line scheduling.

At the time of the planning, the following information was available:
i. A number of requests for taxi service are identified in advance at each planning horizon.
ii. For each customer the following information is known:
a. The pickup location requested by the customer
b. The delivery destination of the trip
c. The desired pickup time.
iii. The driving distances between the above-mentioned locations are known. Furthermore, the driving times between each Origin-Destination pair are based on data calculated through microscopic traffic simulations.
iv. The average service time is based on daily statistics data, i.e. the time consumed when customers get on board, pay for the bill and alight from the vehicle.

There are a wide variety of objective functions for PDPTW. In the problem of STAR, the following were considered:
i. Minimizing the number of vehicles, which is the most dominant part of the costs for taxi operators.
ii. Minimizing travel time/distance, i.e., the sum of the driving times or the length of all the routes in the plan, which is usually the main factor of fuel consumption.

To model the dual-objective of minimizing (a) the total number of vehicles and (b) total travel time/distance as a linear function, a coefficient for each objective was multiplied and then added together. Since the number of vehicles is more important than the total travel time of a plan, the cost of each vehicle (route) is penalized with a coefficient $C$, which is set to be greater than the maximum possible total travel time. Hence, the objective function of the problem is:

Minimize $C \times m+f(R)$
Where, $m$ is the total number of taxi used, and $R$ is a pickup and delivery route plan, $f(R)$ is defined as the total travel cost (driving time or distance). The first term in the above objective function may be considered as the fixed cost and the second term as the variable cost.

### 4.4.4 The Customized Two-Phase Method

It has been shown that a successful approach for solving PDPTW is to construct an initial set of feasible routes that serve all the customers (construction phase) and subsequently improve the existing solution (improvement phase) (Gendreau et al. 1994, Glover and Laguna 1997, Golden and Assad 1988). This is known as the two-phase method.

However, the characteristics and requirements of STAR preclude straightforward implementation of most algorithms that have been developed for the normal VRPTW or PDPTW. In this section, a two-phase method for solving STAR is proposed. This two-phase method comprises the Insertion algorithm and the Tabu Search.

- The Construction Phase

Nearest-neighbor heuristics, sweep heuristics, and least-cost insertion algorithm are wellknown heuristics for constructing a feasible solution for the class of vehicle routing problems.

Nearest-neighbor heuristics adds on the closest customer for extending the trip, i.e., at each step, the trip is built by adding the customer closest to the point last visited by the vehicle until all customers have been visited. In this heuristics, a new vehicle is introduced when the current vehicle in use cannot accommodate more customers.

Sweep heuristics is another well-known construction heuristic method for vehicle routing and scheduling. It builds routes by using a sweep technique around a certain location. The sweep heuristic for VRP is shown below:
i. Let $O$ be a site (usually the depot in literature), which serves as a central point, and let $A$ (different from $O$ ) be another location, which serves as a reference.
ii. $\quad$ Sort jobs by increasing angle $\angle A O J$ where $J$ is the job location. Place the result in a list $L$.
iii. The jobs in $L$ will be allocated to the vehicles in the above order as long as constraints are respected.

For the least-cost greedy insertion method, this iterative algorithm has to compute the cost (the resultant increment in travel time/distance) of inserting every new customer into every feasible insertion position in every route that has been built so far, and then an insertion is performed with the minimum incremental cost. Obviously, the computation cost is much higher than nearest-neighbor heuristics or sweep heuristics when the problem size is close to a real life situation.

In contrast to the common PDPTW problems, the time windows of taxi booking demands are extremely narrow; i.e., customers who make an advance booking usually specify the time 'point' instead of the time 'window'. Hence, the construction heuristics in the literature may not be efficient for solving such problems as taxi dispatching. In the first phase, the earliest time window insertion algorithm was proposed for the 'ad hoc' problem of taxi
dispatching, which was then compared with nearest-neighbor heuristics and sweep heuristics in the section on experimental results.

The proposed earliest time window insertion algorithm is an iterative approach with the following steps:
i. Let all vehicles have empty routes (with no booking assignments initially).
ii. Let $L$ be the list of unassigned requests.
iii. Take a job pair $v$ in which the requested passenger pickup time is the earliest from the current list of $L$.
iv. Insert $v$ in a route at a feasible position.
v. Remove $v$ from $L$.
vi. If $L$ is not empty, go to step iii.

The initial feasible solution is then improved in the improvement phase.

- The Improvement Phase

A tabu search was performed to improve the solution given by the insertion algorithm described above. In this study, the steepest decent search was applied. A move in this approach corresponds to one of the traditional vehicle-routing move operations. In this thesis, the focus is on two types of move operations, namely exchange and relocate.

An exchange operation swaps two different existing routes, whereas in a relocate operation, a customer is removed from the original route and reinserted into an existing route (it could be the same route but at a different position). A move is considered feasible if the corresponding operation does not violate any requirement (for instance, time constraints) in PDPTW. Hence the neighborhood of the current solution is defined by all the feasible moves. In each iteration of the steepest decent approach, the feasible move that gives the best improvement (or least deterioration) of the cost is selected.

To avoid the search from revisiting the same solution in the near future, the tabu search mechanism was introduced. A tabu list that recorded the $n$ previous moves performed was maintained in memory. A move was considered tabu if it was in the tabu list. Moreover, a move was 'aspired' if the resultant cost was lower than the cost of the best solution encountered.

If the best move selected by the steepest decent approach was tabu and not aspired, then the next best move in the neighborhood of the current solution would be considered; otherwise, the selected move was made. The improvement process in this phase continued until a preset maximum number of iterations maxIter was reached or a pre-set maximum computation time maxTime had been performed. The key steps of the improvement phase are given as follows:
i. Let the current solution $x$ be the feasible solution generated in the construction phase, and set the solution of 'best so far' $z^{*}=\infty$.
ii. Choose the best move bestMove from the neighborhood of the current solution.
iii. If bestMove is tabu and not aspired, let bestMove be the next best move in the neighborhood and go to Step ii, otherwise accept bestMove and update the solution $x$ and cost $z(x)$.
iv. If $z(x)<z^{*}$, then $x^{*}=x$ and $z^{*}=z(x)$.
v. Repeat steps ii to iv until the number of iterations equals maxIter or until maxTime computation time has been performed.
vi. Output $x^{*}$ and $z^{*}$.

### 4.4.5 The Study Network

Instead of using centroids and constant travel costs between pick-up and drop-off locations as was reported in literature, a customized microscopic simulation model, PARAMICS, was again adopted to model real-street-network traffic conditions.

A portion of the Central Business District (CBD) area in Singapore (Figure 3.4) was yet again selected as the network in this study; the reason has been addressed in the previous chapter.

### 4.4.6 Application Program Interface (API) Program for Traffic Simulation

An API program was developed to collect the travel time of each link along the CBD network through traffic simulations. A link-to-link shortest path algorithm was embedded into the API program to search for the shortest time paths for each origin-destination pair.

Forty pairs of pick-up and drop-off locations were selected at major trip generators, e.g., shopping malls, hospitals and convention centers. Twelve sets of booking demands were randomly generated with pickup time points between the afternoon peak hours and midnight
of the same day, and pickup and drop off locations distributed among the forty pairs of trip
generators (See Table 4.1 and Table 4.2).
TABLE 4.1 One Typical Set of Randomly Generated Demand

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 9:30 PM |
| 2 | Cairnhill Place | Bank of China | 9:55 PM |
| 3 | Sunshine Plaza | People's Park Complex | 11:40 PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 8:35 PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 8:25 PM |
| 6 | Bugis Village | UIC Building | 8:25 PM |
| 7 | Golden Mile Complex | Air View Building | 7:35 PM |
| 8 | Keypoint Building | People's Park Complex | 10:30 PM |
| 9 | Ngee Ann City | OUB Center | 8:25 PM |
| 10 | Singapore Power Building | Centennial Tower | 6:10 PM |
| 11 | Suntec City Tower | Sunshine Plaza | 8:50 PM |
| 12 | Centennial Tower | Air View Building | 7:45 PM |
| 13 | People's Park Complex | Ngee Ann City | 8:05 PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 10:00 PM |
| 15 | OUB Center | The Paragon Tower | 9:45 PM |
| 16 | Bank of China | Golden Mile Complex | 8:10 PM |
| 17 | Maxwell Road Food Center | CPF Building | 8:05 PM |
| 18 | Air View Building | Sin Tai Hin Building | 9:30 PM |
| 19 | CPF Building | Ngee Ann City | 6:10 PM |
| 20 | UIC Building | Bugis Village | 8:50 PM |
| 21 | Cairnhill Place | People's Park Complex | 6:45 PM |
| 22 | The Paragon Tower | Centennial Tower | 8:50 PM |
| 23 | Sunshine Plaza | Air View Building | 9:10 PM |
| 24 | Sin Tai Hin Building | CPF Building | 8:00 PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 9:40 PM |
| 26 | Bugis Village | People's Park Complex | 8:00 PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 6:30 PM |
| 28 | Keypoint Building | Bank of China | 10:50 PM |
| 29 | Singapore Power Building | Sunshine Plaza | 9:05 PM |
| 30 | Ngee Ann City | Air View Building | 10:40 PM |
| 31 | Centennial Tower | Ngee Ann City | 8:35 PM |
| 32 | Suntec City Tower | Golden Mile Complex | 8:45 PM |
| 33 | Ministry of Manpower | OUB Center | 9:55 PM |
| 34 | People's Park Complex | Centennial Tower | 6:55 PM |
| 35 | Bank of China | CPF Building | 6:55 PM |
| 36 | OUB Center | Sin Tai Hin Building | 8:20 PM |
| 37 | Air View Building | Ngee Ann City | 8:10 PM |
| 38 | Maxwell Road Food Center | Bugis Village | 6:55 PM |
| 39 | UIC Building | The Paragon Tower | 7:50 PM |
| 40 | CPF Building | Golden Mile Complex | 8:40 PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-T^{-}\right\| / n$ |  |  | 59.5 (min) |

TABLE 4.2 Randomly Generated Demand Sets with Different Pickup Time Deviations

| Booking Demand Set | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average Deviation <br> of Pickup Time (min) | 15.1 | 23.6 | 30.6 | 46.4 | 59.5 | 64.1 | 74.5 | 88.4 | 94.7 | 107.6 | 111.5 | 123.9 |

Each demand set represents the advance-booking requests that the dispatch system receives in five minutes. For each demand set, the time deviation is defined as $\sum_{i=1}^{n}\left|T_{i}-\bar{T}\right| / n$, where $T_{i}$ is the desired pickup time point and $\bar{T}$ stands for the average pickup time. Twelve demand sets were then randomly generated (see Appendix D), with the average deviation of requested pickup time for each booking set varying from 15 minutes to two hours. To study the performance of these heuristics, the pickup time deviation could not be too slight during the experiment. This is because an extremely small deviation means all the booking demands are requested for almost the same (or nearly the same) pickup time, and thus there is very limited opportunity to chain these trips.

### 4.5 EXPERIMENTAL RESULTS

Numerical comparisons between the proposed insertion algorithm and other construction heuristics, i.e. nearest neighbor insertion heuristics and sweep insertion heuristics were first conducted (See Table 4.3). All the computation works were carried out in a personal computer with a Pentium IV 1.8 GHz CPU and 512 MB of RAM. The computation times of these construction heuristics were always less than one second to get the initial solution with a problem size of forty booking jobs in this study. Then each of these initial solutions was improved by using the same Tabu search procedure within the same computation time of five seconds (pre-set maximum computation time for the improvement phase). The results are shown in Table 4.4.

From Table 4.3, it can be observed that the initial solution from the proposed earliest time insert heuristics was significantly better than the other two heuristics (nearest neighbor insertion and sweep insertion) in terms of the number of taxis required. However, a smaller number of routes would increase the total travel costs. This is because the calculation of travel cost of each route involved in this study began with the origin of the first booking demand and ended with the destination of the last booking demand, and included all the travel costs between these connected demands. Therefore, with fewer routes made, a greater demand would be induced within each route, thus increasing travel costs between connected demands.

## TABLE 4.3 Initial Solutions

TABLE 4.3.1 Initial Solutions by Heuristics Based on Nearest Neighbor Insertion

| No. | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pickup Time <br> Deviation (min) | 15.1 | 23.6 | 30.6 | 46.4 | 59.5 | 64.1 | 74.5 | 88.4 | 94.7 | 107.6 | 111.5 | 123.9 | Average |
| Taxi Used | 16 | 12 | 11 | 9 | 9 | 12 | 9 | 10 | 9 | 10 | 9 | 10 | 10.50 |
| Total Travel <br> Cost (min) | 229.2 | 245.6 | 240.2 | 239.1 | 249.3 | 235.4 | 233.2 | 254.6 | 235.8 | 231.0 | 248.2 | 241.8 | 240.3 |

TABLE 4.3.2 Initial Solutions by Heuristics Based on Sweep Insertion

| No. | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pickup Time <br> Deviation (min) | 15.1 | 23.6 | 30.6 | 46.4 | 59.5 | 64.1 | 74.5 | 88.4 | 94.7 | 107.6 | 111.5 | 123.9 | Average |
| Taxi Used | 15 | 12 | 11 | 10 | 10 | 14 | 9 | 11 | 8 | 11 | 10 | 11 | 11.00 |
| Total Travel <br> Cost (min) | 232.5 | 242.3 | 248.9 | 245.7 | 246.0 | 231.7 | 238.6 | 244.4 | 234.2 | 235.7 | 261.6 | 242.9 | 242.0 |

TABLE 4.3.3 Initial Solutions by Heuristics Based on Earliest Time Insertion

| No. | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pickup Time <br> Deviation (min) | 15.1 | 23.6 | 30.6 | 46.4 | 59.5 | 64.1 | 74.5 | 88.4 | 94.7 | 107.6 | 111.5 | 123.9 | Average |
| Taxi Used | 10 | 7 | 7 | 5 | 4 | 5 | 4 | 5 | 3 | 4 | 4 | 4 | 5.17 |
| Total Travel <br> Cost (min) | 283.1 | 286.2 | 286.2 | 304.7 | 297.0 | 292.2 | 300.2 | 307.0 | 300.7 | 306.1 | 308.1 | 310.2 | 298.5 |

The sweep heuristics seems to be inferior to both the nearest neighbor insertion method and the earliest time insertion method. However, the advantage of sweep heuristics is that near and far jobs are mixed in the same route. This makes the solution more balanced, i.e. there are no extremely good routes or extremely bad ones between drivers.

In an earlier reference, it was noted that an improvement procedure would be implemented subsequently. In this case study, the tabu search mechanism has proven to be so efficient that even fairly poor initial solutions can be improved into solutions which are comparable to those based on good initial solutions (See Table 4.4). All the details of these improved routing solutions can be found in Appendix E.

## TABLE 4.4 Improved Solutions

TABLE 4.4.1 Improved Solutions by Heuristics Based on Nearest Neighbor Insertion

| No. | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pickup Time <br> Deviation (min) | 15.1 | 23.6 | 30.6 | 46.4 | 59.5 | 64.1 | 74.5 | 88.4 | 94.7 | 107.6 | 111.5 | 123.9 | Average |
| Taxi Used | 9 | 7 | 6 | 5 | 4 | 5 | 4 | 5 | 3 | 4 | 4 | 5 | 5.08 |
| Total Travel <br> Cost (min) | 282.8 | 279.4 | 288.0 | 279.9 | 295.5 | 269.1 | 277.9 | 267.7 | 280.9 | 288.3 | 306.8 | 293.4 | 284.2 |

TABLE 4.4.2 Improved Solutions by Heuristics Based on Sweep Insertion

| No. | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Average |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pickup Time <br> Deviation (min) | 15.1 | 23.6 | 30.6 | 46.4 | 59.5 | 64.1 | 74.5 | 88.4 | 94.7 | 107.6 | 111.5 | 123.9 | Aver |
| Taxi Used | 9 | 7 | 6 | 5 | 4 | 5 | 4 | 5 | 3 | 4 | 5 | 4 | 5.08 |
| Total Travel <br> Cost (min) | 273.5 | 285.3 | 286.9 | 279.0 | 279.7 | 281.9 | 308.2 | 288.8 | 282.5 | 285.1 | 288.7 | 296.1 | 286.3 |

TABLE 4.4.3 Improved Solutions by Heuristics Based on Earliest Time Insertion

| No. | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Average |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pickup Time <br> Deviation (min) | 15.1 | 23.6 | 30.6 | 46.4 | 59.5 | 64.1 | 74.5 | 88.4 | 94.7 | 107.6 | 111.5 | 123.9 | Aver |
| Taxi Used | 9 | 7 | 6 | 5 | 4 | 5 | 4 | 5 | 3 | 4 | 4 | 4 | 5.0 |
| Total Travel <br> Cost (min) | 267.2 | 275.4 | 283.3 | 283.0 | 288.0 | 279.0 | 274.6 | 293.2 | 286.6 | 294.6 | 292.1 | 300.4 | 284.8 |

On the whole, the larger the booking time deviation, the fewer were the taxis required. However, the deviation defined as $\sum_{i=1}^{n}\left|T_{i}-\bar{T}\right| / n$ only indicated the average deviation from the average booking time, and a large value of deviation did not necessarily mean that the booking demands were almost evenly distributed along the time space that could guarantee obtaining a solution in which fewer taxis were involved.


FIGURE 4.1 Experimental Results Based on Earliest Time Insertion Heuristics
The proposed earliest time window insertion algorithm could generate a good initial solution efficiently in that fewer taxis were required, compared with the initial solutions based on the other two heuristics. In addition, this initial solution was not improved significantly within a limited computation time (See Figure 4.1). Hence, for an online service with a strict time constraint, this initial solution could even be adopted as a sensible solution where the improvement phase was omitted so as to entertain customers more quickly without losing too much solution quality.

Through the customized two-phase method, a practical routing plan for a batch of booking demands could be generated quickly around five seconds to provide on-line decisions. The comparisons of experimental results between the proposed system and the existing one are shown in Table 4.5.

TABLE 4.5 Comparisons between the Existing System and the Proposed System

| Number of <br> Booking <br> Request | Average Number of Taxi <br> Involved under the <br> Existing System | Average Number of Taxi <br> Involved under the <br> Proposed System | Improvement in <br> terms of vehicle <br> number (\%) |
| :---: | :---: | :---: | :---: |
| 40 | 40 | 5.0 | $87.5 \%$ |

In Singapore, all the taxis running around the road network would receive advance booking information and qualify to bid for the booking job, regardless of whether they were occupied at that moment. Note that one of the main features for the advance booking service is that the booking request should be made at least 30 minutes earlier than the pickup time. Therefore, it is usually possible for those occupied taxis to release theirs passengers within 30 minutes in a small island like Singapore. Hence, with the overwhelmingly higher number of available taxis against the number of advance booking demands within certain time intervals, such as 40 requests within every five minutes, in the worst case scenario, it can be assumed that no taxi can be fortunate enough to bid successfully for more than one booking job during the same time interval (actually, it is in reality a reasonable assumption). Thus with each batch of an average 40 demands within five minutes, 40 different taxis will be assigned to serve those demands, compared to the average number of taxis generated by the proposed system. In fact, the average improvement is as high as $87.5 \%$ (See Table 4.5).

In Singapore, there may generally exist a group of taxi drivers (among the island-wide population of taxi drivers) who are more willing to take up the advance-booking jobs.

Moreover, once a driver accepts a booking that may be one or two hours later, he may then be more acceptant for any advance-booking between now and the secured booking job. Therefore, the number of taxis required in the existing system may be less than 40 (reported in Table 4.5) for the simulation study. This is particularly true when the advance-booking demand substantially increases. Hence, the average improvement will be more or less decreased. Nevertheless, the present estimation of $87.5 \%$ may serve as an up-bound or indication for the performance of the system.

### 4.6 SUMMARY

In this chapter, the potential employment of a new taxi dispatch system modeled after a customized PDPTW problem was identified and explored. A two-phase method was adopted and an earliest time window insertion algorithm to efficiently generate the initial solution for this 'ad hoc' problem was also proposed. Experimental results show the efficiency of the proposed taxi dispatching system.

Although this study was motivated by a practical problem faced by taxi operators in Singapore and did not intend to make a contribution with regard to the algorithm initially, it did raise the STAR problem, which is a special version of the normal PDPTW, discussed its characteristics and requirements, and proposed a particular construction method to better solve this 'ad hoc' problem.

The main contribution of this study is that a revolutionary new system was proposed for a real life problem of taxi advance booking in Singapore, which would reduce operating costs, reduce empty cruising time, and could be deployed by taxi companies directly without any extra physical devices or facilities.

Under the proposed system, the benefits for taxi drivers, taxi companies and customers, are summarized as follows:

## - For Taxi Drivers

There will be an increase in productivity since drivers can take more bookings with less empty cruising, thus reducing operating costs. The system might also increase taxi drivers' incomes because they are able to accept more bookings with extra surcharges.

## - For Taxi Companies

The most attractive part is that an increase in efficiency and resource utilization would be expected. With the same resources, taxi companies will be able to handle a higher throughput of bookings. In other words, with the same demand level, a taxi company could reduce the number of vehicles in use as well as the number of drivers. Therefore, the costs for the company could be reduced.

More importantly perhaps, the taxi drivers will be more willing to accept a packaged advance booking rather than a single current booking, because of the booking surcharges that would be multiplied by the number of trips. To influence the booking behavior (that indirectly minimizes the operating cost), the taxi company could re-set the surcharges of the
booking service, so that the surcharge of the advance booking becomes lower than the current booking (currently in Singapore, the surcharge of the advance booking is higher than that of the current booking). This would again encourage customers to use advance bookings rather than wait until the last minute to make a current booking. If the population of customers who use advance bookings is large enough, the taxi company could take advantage of this result to arrange the taxi fleet in a systematic manner, resulting in reduced fleet size and operating costs. Consequently, the advance booking service might be given a further boost because of the discounted final taxi fare, which could be even lower than the street hailing price in future.

- For Customers

With the reduced surcharge for advance bookings, customers may be more willing to make bookings in advance rather than make current bookings in a hurry or wait for taxis at taxi stands (or by the roadside).

## CHAPTER 5

## USERS' RESPONSE TOWARDS EXISTING TAXI BOOKING SERVICES

### 5.1 INTRODUCTION

The proposals presented in Chapters 3 and 4 have been submitted to two major taxi companies (Comfort Taxis and CityCab) and Land Transport Authority in Singapore. The following two issues have been questioned from these taxi operators and policy maker, i.e, 1) the value of further reducing taxi arrival time for current bookings and 2) the feasibility of trip chaining strategy for advance bookings. Therefore, a survey from users' viewpoint towards the existing taxi booking services was conducted, to address these key concerns as well as to help the taxi operators and policy makers to gain insights on users' expectation and behavior.

The objective of this survey was to further validate the value and feasibility of the proposed dispatch strategies in real life. In light of this objective, a questionnaire survey was designed to poll the opinion from the population of study, on the subject of users' booking behavior, taxi arrival time, booking surcharge structure and other related concerns. After consolidating these necessary information and knowledge, proper survey design techniques were adopted to ensure the best accuracy in response. Then, a survey with a size of 600 respondents was carried out and their responses gathered and analyzed.

### 5.2 MOTIVATION AND OBJECTIVE

The proposed dispatch strategies in Chapter 3 and especially in Chapter 4 will significantly change the overall picture of local taxi operations (taxi fleet management, fare structure and related users' behaviors etc.), and to some extent, may even revamp the traditional concepts of taxi services (including taxi booking and street hailing) known to the players and users in Singapore. A survey from users' perspective was therefore motivated to convince market leader and players before all these transformations come into practice. The objective of this survey aims at justifying the value and feasibility of those proposals, by seeking answers to the following two issues.

## - The value to further reduce taxi arrival time

This is an issue related to current-booking services. Under the existing dispatch system, the taxi assigned to a current-booking job can reach the customer within 10-15 minutes on average (data provided by the largest taxi company in Singapore). Is it necessary to further reduce the taxi arrival time? In other words, how long is the 'ideal' time interval to reach the customer? Is it always the shorter/sooner the better?

There are many users who prefer to do bookings at their offices/homes where these locations are often more convenient and comfortable. Because of the walking distance between offices/homes and the pick up locations, the taxi arrival times are certainly not the sooner the better for this group of users. Instead they would rather perform other tasks and have the taxi wait for them when they reach the pickup locations. If the
aforementioned users' booking behavior forms the majority, it does not make sense to further reduce the arrival time at present. In other words, the strategy proposed in Chapter 3 does not have too much value in the real world.

## - The feasibility of trip chaining strategy

Currently, the volume of advance booking is too few compared with that of current booking. In fact, advance booking contributes a mere three to four percent of the total booking volume (based on the data provided by the local taxi companies). Moreover, in contrast to the diverse pickup/destination locations of current-booking demands, advance bookings are often concentrated on some origins or destinations (such as airport) rather than randomly generated data sets in Chapter 4. Consequently, is it worth paying attention to such a small group? Perhaps more importantly, due to concentrated demands at specific locations and relatively few bookings over time, it would be impossible to chain as many calls as the system might wish. Then, the proposed trip chaining strategy is of little value to the taxi companies, nor practical. To clear those doubts, it is necessary to investigate whether the existing pattern (or user behavior) of advance booking service are inherent characteristics of the service itself or are actually affected by the external circumstance such as the prevailing fare structure.

### 5.3 CHOOSING SURVEY METHOD

According to Cartor and Williamson (1996), a sample survey is to obtain information from a few respondents in order to describe the characteristics of the entire population.

Survey is the answer under certain circumstances in sampling the population when it is too large to be handled in any other way.

There are generally three main methods: mail survey, phone survey, and personal survey (Salant and Dillman 1994). Mail survey is the most popular as well as the cheapest survey method, which always uses a questionnaire. However it suffers from a poor response rate (usually between 10 and 50 percent). Phone survey normally gets quite a high response rate (about 70 percent), but is slightly more expensive than a mail survey due to the telephone charges incurred and the cost of qualified personnel to ask the questions. Personal survey is effective in winning a respondent's trust, though it is no doubt the most costly of the three survey methods. To ensure a high response rate and accurate results within a relatively short response time, personal surveys at multiple selected locations was chosen as the survey method for this study.

The survey was carried out with 600 respondents, at different locations in Singapore, including Ngee Ann city, Lucky Plaza, Suntec City, Parco Bugis Junction and City Hall, which are among the most popular locations within CBD in terms of origins of taxi trips.

### 5.4 SURVEY CONSTRUCTION AND FORMAT

It is necessary to have a reasonable understanding and knowledge of the problem domain (taxi services) in order to set up the survey questions accurately so as to obtain responses that are reliable, genuine and will help in the areas of study. In other words,
the survey questions must be effectively constructed towards the desired objective and scope. The survey questions must also be drafted in such a way that non-sampling errors are minimized (Charles \& Gerald 1981).

In order to draft the questions, the following important points were noted (David 1998):
i. The questions must be relevant and important to the objectives and scope of the study.
ii. The meaning of the questions must be unambiguous and have no wording problems.
iii. The response to the questions can be analyzed statistically.
iv. The questions will uncover variability in answers from the population.

The first and second points are very obvious. To satisfy the third and fourth points, close-ended multiple-choice questions were adopted for most questions instead of openended questions. This is because it is very difficult to carry out statistical analysis on open-ended questions due to the variability in the answers that will be provided by the respondents (Saw 1990). There are however a few open-ended questions in the survey questionnaire of this project to encourage response. The opinions provided by the respondents will not be analyzed statistically. Close-ended multiple-choice questions enable uniformity and comparability in the answers provided by respondents which makes it easy for data processing (Saw 1990). Close-ended multiple-choice questions also offer more variability in response which facilitate statistical analysis as compared
to close-ended dichotomous questions which respondents only answer either yes or no (Saw 1990).

After considering all the four points, the survey questions were drafted. The survey form is separated into two parts. The first part determines the demographic data of the respondents. The second part is the actual questionnaire itself to determine the users' response towards local taxi booking services. The entire survey questionnaire consists of two pages and takes about three minutes to complete.

Some preparatory work had been done before the survey was carried out so as to ensure it a success. In order to discover pitfalls in the questions that would result in undesired responses, comments from both sides of users and service providers have been sought to pre-test the survey questionnaire. The piloting questions were first tested on a sample of 10 respondents randomly selected from regular taxi users on university campus. Meanwhile correspondences with local taxi companies had been made to seek their opinions and remarks on the preliminary survey form. Modifications were subsequently made based on the suggestions given by the individual respondents and taxi operators. The pilot survey was then developed into the final version of the questionnaire that is more comprehensive, clear and unbiased. The final survey questionnaire and results can be found in Appendix F and Appendix G respectively.

### 5.5 COMMENTS ON THE SURVEY QUESTIONS

This section discusses the reasons behind the questions in the survey.

- Demographics

The sex of the respondents is to carry out a hypothesis test to see whether there is a significant difference in the survey response between the sexes.

The age of the respondents is required for the author to analyse the distribution of responses based on their ages. Six different age groups were considered in this survey.

The income level of the respondents is to test whether there is a significant difference in the responses between the income groups. Five income levels were considered in this survey.

- Main questionnaire

Q1. This question determines the frequency of the respondent in using the taxi service, i.e., the answer determines whether he/she is a frequent/regular user or only an occasional user.

Q2. This question determines the frequency that the respondent uses the taxi booking service, i.e., determine whether he/she frequently/regularly uses taxi booking service, or only uses it occasionally. If the respondent never uses booking service, then he/she will skip to answer Question 5 directly.

Q3. This question finds out the reason why the respondent uses taxi booking service. This will help taxi operators to gain insight into the existing taxi booking services from users' perspective and to design/upgrade the service accordingly.

Q4. This question determines the location that the respondent usually makes taxi booking. The respondent who selects 'at office/home' will be asked to answer additional Questions Q4.a to Q4.c. Q4.a finds out the reasons why these respondents book taxis at offices/homes. Q4.b finds out these respondents estimated taxi arrival time. Q4.c finds out whether these respondents would like to adjust their booking behavior when current conditions of the booking services are changed.

Q5. This question determines whether the fare structure will affect users' choices. The question is divided into two parts, Q5.a and Q5.b. The first part aims to find out the proportion of respondents who are willing to shift to make use of advance-booking service when the advance-booking fee is cheaper than the current-booking fee. The second part finds out the proportion of respondents who are willing to shift to advancebooking service when booking a taxi in advance is even cheaper than hailing a taxi at the roadside.

### 5.6 SURVEY RESULTS AND ANALYSIS

In this section, the results of the survey will be presented and discussed. The first part shows the demographics of the respondents. The second part presents the detailed
results of main questions in this survey. The third part presents the analysis in terms of hypothesis testing using non-parametric methods.

## - Survey sampling results

The distributions of samples are summarized in Figures 5.1 to 5.3, which illustrate the distribution of respondents by sex, age and income respectively. The numbers of respondents are indicated accordingly in the charts.


Figure 5.1 Distribution of Respondents by Sex


Figure 5.2 Distribution of Respondents by Age


Figure 5.3 Distribution of Respondents by Family Monthly Income

- Analysis of survey results

In this part, analysis of the survey responses will be presented. Appendix $G$ can be referred for more details.

First, the survey results of questions 1 to 3 are summarized in Figures 5.4 to 5.6.


Figure 5.4 Distribution of Frequencies of the Use of Taxi Services

It can be observed from Figure 5.4 that more than half of the survey respondents are frequent and regular taxi users, who use taxi service at least three times in a week. However, $45.8 \%$ of those respondents only use taxi service less than two times per week.


Figure 5.5 Distribution of Frequencies of the Use of Taxi Booking Services

Figure 5.5 indicates that the majority of survey respondents have the experience of using taxi booking service, although most of them (50.3\% of all respondents) are only occasional users (who use taxi booking service less than once a week). Moreover, $23.8 \%$ of all respondents have never used booking service. They were requested to skip Questions 3 and 4, and went directly to question 5, which is related to fare structure of taxi service.

Figure 5.6 lists different motives for which respondents use booking services. Majority of the respondents use booking services actually because they cannot find a taxi at the roadside, and hence switch to seek help from the booking system. That is followed by the second incentive, which is to guarantee that he/she will get a taxi at a particular time,
for instance, for a trip to the airport in the early morning. The third reason is to save time from queuing at taxi stands. Only a few respondents book a taxi because of brand loyalty. These results are useful for taxi operators to design and improve booking service in future.


Figure 5.6 Motives of Using Taxi Booking Services

Questions 4 and 5 are the core part of this survey. Figures 5.7 to 5.11 illustrate the results obtained.


Figure 5.7 Locations of Taxi Booking

Question 4 only looked into respondents who have experience with current-booking service (212 respondents in this study). Of these respondents, $29.6 \%$ of them make bookings at their pickup locations, $20.9 \%$ of them called for a taxi on the ways to the pickup locations, and $47.2 \%$ of them usually make the bookings at their homes/offices. For the first and second groups (which book right at the pickup locations and on the ways to pickup locations), it is reasonable to assume that they wish taxis to arrive immediately (or as soon as possible). Nevertheless, respondents in the third group may not wish taxis to appear too fast, since there is generally a distance between the pickup location and home/office. To further investigate the behavior of the third group who has a propensity to book at home/office, Questions 4a to 4c were designed.


Figure 5.8 Reasons for Booking Taxis at Home/Office

Question 4a attempted to find out the reasons behind the behaviour of 'booking at home/office'. The 212 respondents with such an inclination were asked Question 4a, and respondents were allowed to choose more than one answer.

Figure 5.8 shows that $98(46.2 \%)$ out of the 212 respondents know that the taxis will not arrive immediately. To avoid waiting too long at the pickup location, they make the booking indoor. For this group, their booking behaviour is to some extent nurtured by the current status or constraints of the dispatch service. When taxi arrival time reduces, it is likely that they would adjust their behaviour to follow the new conditions.

On the other hand, 134 (63.2\%) out of 212 respondents feel more convenient and comfortable to book at their offices/homes. It can be observed that there are respondents who tick both reasons of sluggish arrival time and indoor convenience/comforts. Those who are only concern about indoor convenience/comforts, are less likely to expect a taxi to arrive early.


Figure 5.9 Users' Estimated Taxi Arrival Time

Question 4b was designed to investigate how long is a user's estimation of taxi arrival time when he/she makes a current booking. Figure 5.9 shows that $18.9 \%$ of them book a
taxi less than 5 minutes earlier. However, the majority (53.8\%) of them call for a taxi 510 minutes in advance. Moreover, $27.4 \%$ of them can even tolerate $10-15$ minutes for a taxi requested via current-booking service.

The survey can be used to examine whether the respondents have the potential to switch to use advance-booking service. For the group of customers who often book a taxi before a relatively long period, they actually know of the time they would need a taxi. Hence they can take this advantage to book a taxi beforehand, to compensate the waiting time. Therefore, if advance-booking service is cheaper, they are very likely to use advance booking since they have planned their trips in advance.

As mentioned at the beginning of this thesis, the minimum time requirement to make an advance booking is 30 minutes earlier. Thus, it is very likely that there are a group of users who purposely make a booking within 30 minutes even for a well-planned trip (a trip which is confirmed more than half an hour ahead of time), in order to avoid higher advance-booking fee. This group of users is very likely to shift to use advance-booking service when the surcharge of advance booking is cheaper.


Figure 5.10 Users' Desired Taxi Arrival Time

Question 4c aims at finding out among those respondents who prefer to book at their homes/offices, how many percent of them would like to adjust their booking behavior when current conditions/constraints of the booking services are changed. Figure 5.10 indicates that for those who are inclined to book taxis at their homes/offices, $52.8 \%$ of them actually wish to get a taxi as soon as possible. If taxis always arrive before they reach their pickup locations, they are willing to change their booking locations at homes/offices. However, the remaining $45.8 \%$ will still stick to book at their homes/offices.

An important conclusion can be drawn here, since even within those people who book at homes/offices, more than half of them wish to obtain a taxi immediately. On the whole, including users who book right at the pickup locations and on the ways to the pickup locations, $75.5 \%$ of the total respondents who make current booking actually wish to have a taxi to serve them as soon as possible. In other words, the majority of
current-booking users will benefit from a system that dispatches taxi using real-time traffic conditions. Hence, the value of proposed real-time dispatch strategy to reduce taxi arrival time appears valid.


Figure 5.11 Distribution of Users Willing to Shift to Advance-Booking Service when Advance-Booking Service is Cheaper than Current-Booking Service


Figure 5.12 Distribution of Users Willing to Shift to Advance-Booking Service when Advance-Booking Service is Cheaper than Street Hailing

Questions 5a and 5b were designed for all respondents involved in this survey. Figure
5.11 points out that $75.3 \%$ of all respondents are willing to shift from current-booking service to advance-booking service when the later is cheaper than the earlier. Figure 5.12 shows that $92.7 \%$ of all respondents are willing to use advance-booking service as much as possible when advance-booking service is cheaper than street hailing. Of course, to use advance-booking service successfully, a user must be capable of planning his/her trips in advance. However, even for a small portion of users, for example, either $10 \%$ of current-booking service user or $5 \%$ of the street-hailing user who can successfully shift to advance booking service, there will be sufficient demand for trip chaining for advance bookings.

The results have evidently shown that users' choices of using taxi service are actually sensitive to the fare structure. It is the existing fare structure that governs users' behavior and affects the volume of usage. As a matter of fact, the prevailing fare structure has strongly discouraged the usage of advance booking service. The high price of booking a taxi in advance (compared with current booking and street hailing, see Table 2.1) restricts its growth and popularity, which is also the main reason that the service is currently attractive to only a few types of trips such as trips to the airport.

If the market leader and operator lowers down the advance booking fee, as indicated in the survey results, a large proportion of taxi users would like to seek the possibility of using advance-booking service when they need a taxi. As a result, the real world
demand for advance bookings will no longer be too few or too concentrated on some locations that would naturally prohibit the chance to chain those trips. Actually with only a small proportion such as $5 \%$ of total daily taxi trips, approximately 50,000 trips/day that shifted to advance bookings, the volume of demands will be more than sufficient to implement the proposed trip-chaining strategy. The feasibility and value of the trip chaining strategy have been justified by the survey results.

- Analysis of responses between different groups

Thus far, the key issues have been clarified to the application of the proposed new systems. Nevertheless, to complete the analysis of the survey response, on the other hand, to provide more information for any further recommendations made to taxi operators or related policy makers as well as for future R\&D projects, hypothesis tests on the differences in responses between different groups of respondent were carried out subsequently. In this study, sex and income were examined. As Questions 4 and 5 are the core part of this survey, those results were hence scrutinized in hypothesis tests, where non-parametric methods were adopted.

## - Test 1

Step 1. Null hypothesis $\mathrm{H}_{\mathrm{s} 0}$ : No difference in booking behavior between sexes.
Alternative hypothesis $\mathrm{H}_{\mathrm{S} 1}$ : Respondents' sex affects their booking behavior.
Step 2. Level of Significance: $\alpha=0.05$

Step 3. Criterion: Reject the null hypothesis if $\chi^{2}$ larger than the value $\chi_{0.05}^{2}$ for degrees of freedom defined as $(r-1)(c-1)$, where $r$ is the number of rows and $c$ is the number of columns in the contingency table; and $\chi^{2}$ is given by

$$
\chi^{2}=\sum_{i=1}^{r} \sum_{j=1}^{c} \frac{\left(o_{i j}-e_{i j}\right)^{2}}{e_{i j}}
$$

Step 4. Calculation: the details can be found in Tables 5.1 to 5.3.
Table 5.1 Contingency Tables of Different Gender for Question 4

| Answer | 1 | 2 | 3 | 4 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 52 | 55 | 80 | 5 | 192 | Observed |
| Female | 81 | 39 | 132 | 5 | 257 |  |
| Total | 133 | 94 | 212 | 10 | 449 |  |


| Answer | 1 | 2 | 3 | 4 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 56.87 | 40.2 | 90.655 | 4.3 | 192 | Expected |
| Female | 76.13 | 53.8 | 121.3 | 5.7 | 257 |  |
| Total | 133 | 94 | 212 | 10 | 449 |  |


| DOF | 3 |
| :---: | :---: |
| $\chi_{0.05,3}^{2}$ | 7.815 |
|  |  |
| $\chi^{2}$ | 12.645 |
|  | Reject |

Table 5.2 Contingency Tables of Different Gender for Question 5a

| Answer | 1 | 2 | 3 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 188 | 68 | 7 | 263 |  |
| Female | 264 | 63 | 10 | 337 |  |
| Total | 452 | 131 | 17 | 600 |  |


| Answer | 1 | 2 | 3 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 198.1 | 57.4 | 7.45 | 263 | Expected |
| Female | 253.9 | 73.6 | 9.55 | 337 |  |
| Total | 452 | 131 | 17 | 600 |  |


| DOF | 2 |
| :---: | :---: |
|  |  |
| $\chi_{0.05,2}^{2}$ | 5.991 |

Table 5.3 Contingency Tables of Different Gender for Question 5b

| Answer | 1 | 2 | 3 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 244 | 15 | 4 | 263 |  |
| Female | 312 | 19 | 6 | 337 |  |
| Total | 556 | 34 | 10 | 600 |  |


| Answer | 1 | 2 | 3 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 243.7 | 14.9 | 4.383 | 263 | Expected |
| Female | 312.3 | 19.1 | 5.617 | 337 |  |
| Total | 556 | 34 | 10 | 600 |  |


| DOF | 2 |
| :---: | :---: |
|  |  |
| $\chi_{0.05,2}^{2}$ | 5.991 |

Step 5. Decision: From Table 5.1, $\mathrm{H}_{\mathrm{S} 0}$ is rejected at $\alpha=0.05$ for Question 4, as the $\chi^{2}$ value is 12.645 (less than 7.815 ). We can conclude that women behave differently than men in their way in booking a taxi. It can also be observed that more women than men, have a tendency to book at home/office.

From Tables 5.2-5.3, $\mathrm{H}_{\mathrm{s} 0}$ is not rejected at $\alpha=0.05$ for Questions 5 a and 5 b in which the $\chi^{2}$ values are both less than the criteria (less than 5.991). Hence, we can conclude that there is no difference between men and women for their responses to taxi service price structure.

## - Test 2

Step 1. Null hypothesis $\mathrm{H}_{\mathrm{I} 0}$ : No difference in booking behavior between incomes.

Alternative hypothesis $H_{11}$ : Respondents' income affects their booking behavior.

Step 2. Level of Significance: $\alpha=0.05$
Step 3. Criterion: Reject the null hypothesis if $\chi^{2}$ larger than the value $\chi_{0.05}^{2}$ for degrees of freedom defined as $(r-1)(c-1)$, where $r$ is the number of rows and $c$ is the number of columns in the contingency table; and $\chi^{2}$ is given by

$$
\chi^{2}=\sum_{i=1}^{r} \sum_{j=1}^{c} \frac{\left(o_{i j}-e_{i j}\right)^{2}}{e_{i j}}
$$

Step 4. Calculation: the details can be found in Tables 5.4 to 5.6.
Table 5.4 Contingency Tables of Different Income for Question 4

| Answer | 1 | 2 | 3 | 4 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | 30 | 20 | 48 | 5 | 103 |


| Answer | 1 | 2 | 3 | 4 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income level 1 | 30.51 | 21.56 | 48.63 | 2.294 | 103 |  |
| Income level 2 | 50.95 | 36.01 | 81.21 | 3.8307 | 172 |  |
| Income level 3 | 30.81 | 21.77 | 49.1 | 2.3163 | 104 |  |
| Income level 4 | 12.14 | 8.584 | 19.36 | 0.9131 | 41 |  |
| Income level 5 | 8.59 | 6.071 | 13.69 | 0.6459 | 29 |  |
| Total | 133 | 94 | 212 | 10 | 449 |  |


| DOF | 12 |
| :---: | :---: |
| $\chi_{0.05,12}^{2}$ | 21.026 |
|  |  |
| $\chi^{2}$ | 22.379 |

Table 5.5 Contingency Tables of Different Income for Question 5a

| Answer | 1 | 2 | 3 | Total |
| :---: | :---: | :---: | :---: | :---: |
| Income level 1 | 128 | 42 | 6 | 176 |
| Income level 2 | 164 | 46 | 8 | 218 |
| Income level 3 | 99 | 23 | 1 | 123 |
| Income level 4 | 42 | 8 | 0 | 50 |
| Income level 5 | 19 | 12 | 2 | 33 |
| Total | 452 | 131 | 17 | 600 |


| Answer | 1 | 2 | 3 | Observed |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Income level 1 | 132.59 | 38 | 4.9867 | 176 |  |
| Income level 2 | 164.23 | 48 | 6.1767 | 218 |  |
| Income level 3 | 92.66 | 27 | 3.485 | 123 | Expected |
| Income level 4 | 37.667 | 11 | 1.4167 | 50 |  |
| Income level 5 | 24.86 | 7.2 | 0.935 | 33 |  |
| Total | 452 | 131 | 17 | 600 |  |


| DOF | 8 |
| :---: | :---: |
| $\chi_{0.05,8}^{2}$ | 15.507 |

Table 5.6 Contingency Tables of Different Income for Question 5b

| Answer | 1 | 2 | 3 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Income level 1 | 162 | 9 | 5 | 176 |  |
| Income level 2 | 204 | 11 | 3 | 218 | O Observed |
| Income level 3 | 118 | 4 | 1 | 123 |  |
| Income level 4 | 45 | 4 | 1 | 50 |  |
| Income level 5 | 27 | 6 | 0 | 33 |  |
| Total | 556 | 34 | 10 | 600 |  |


| Answer | 1 | 2 | 3 | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Income level 1 | 163.09 | 9.97 | 2.93333 | 176 |  |
| Income level 2 | 202.01 | 12.4 | 3.63333 | 218 |  |
| Income level 3 | 113.98 | 6.97 | 2.05 | 123 | Expected |
| Income level 4 | 46.333 | 2.83 | 0.83333 | 50 |  |
| Income level 5 | 30.58 | 1.87 | 0.55 | 33 |  |
| Total | 556 | 34 | 10 | 600 |  |


| DOF | 8 |
| :---: | :---: |
| $\chi_{0.05,8}^{2}$ | 15.507 |
| $\alpha^{2}$ | 14107 |

Step 5. Decision: From Table 5.4, $\mathrm{H}_{\mathrm{I} 0}$ is rejected at $\alpha=0.05$ for Question 4 where the $\chi^{2}$ value is 22.379 (larger than 21.026). It can be seen that different income levels affect users' booking habits.

From Table 5.5-5.6, $\mathrm{H}_{\mathrm{I} 0}$ is not rejected at $\alpha=0.05$ for Question 5 a and 5 b in which the $\chi^{2}$ values are both less than the criteria 15.507. To taxi service price structure, we can say that there is no difference of responses between people with different income.

### 5.7 SUMMARY OF SURVEY

The chapter has provided an insight on how taxi users feel about issues related to taxi booking services. This basic understanding on users behavior is very important to the taxi operators as well as policy makers in terms of considerations for service upgrading and fare restructuring. The survey confirms that the proposed dispatch strategies for current booking and advance booking are in reality valuable and feasible.

Based on the survey results, more than $75.5 \%$ of the respondents who use current booking service want or expect taxi to arrive as soon as possible. If the advancebooking fee is cheaper than the current booking fee, $75.3 \%$ of the respondents are willing to shift to use advance booking service, on the condition that they are able to plan their trip in advance. The survey results also indicate that when advance-booking
service is cheaper than street hailing, $92.7 \%$ of the respondents are willing to obtain a taxi through advance booking as long as they can plan the trips earlier.

The survey results in general are strongly supportive of the strategies proposed in Chapters 3 and 4. The survey results generated can also serve as a basis for any further recommendations made to taxi operators and related policy makers as well as useful information for future research.

## CHAPTER 6

## CONCLUSIONS

### 6.1 Conclusions

This study aims at improving taxi dispatch services using real-time traffic and customer information. First, an overview of previous work in urban taxi modeling and current status of taxi booking/dispatching operations in Singapore has been made. Subsequently, innovative taxi dispatch strategies were proposed, for both current and advance-booking services. A microscopic simulation model was adopted to represent the taxi movements under different dispatch systems with realistic background traffic. The simulation model was used as a test bed for this study and the usefulness of the proposed dispatch strategies evaluated. Suitable MOEs (measures of effectiveness), which include travel times, travel distances and number of taxis involved, were used to measure the impact of new dispatch strategies. To further validate the feasibility and acceptance of the proposed strategies in real life, a survey from users' point of view was carried out with a sample size of 600 respondents. The main conclusions derived are highlighted as follows:
i. In contrast to the existing taxi dispatch system that handles current-bookings based on the shortest, straight-line distance to the customer location, an alternative dispatch system was proposed, whereby the dispatch of taxis is determined by real-time traffic conditions with the shortest-time path. Results of the simulations show that
the proposed dispatch system is capable of dispatching taxis more quickly to reach customers; leading to more than $50 \%$ reductions in passenger pick up time and average travel distance. Hence it may result in higher standards of customer service, and a fairer taxi assignment to better meet customer demands.
ii. A novel trip-chaining strategy for taxi advance booking based on a customized algorithm of Pickup and Delivery Problem with Time Window (PDPTW) problem has been proposed. The idea is to chain several bookings with demand time points which are spread out within a reasonable period of time, and with each pick-up point coinciding with or being within close proximity to the previous drop-off location. Based on the simulation results, the proposed system for taxi advance bookings would reduce the taxi fleet size by up to $87.5 \%$, in serving the same level of advance booking demands. This will not only result in more reasonable fare structures for taxi companies to encourage users to book taxis in advance and discourage lastminute requests, but also bring benefits to customers, drivers and taxi companies in terms of enjoying a high level of service with low price, increasing productivity with less empty cruising and increasing resource utilization. Thus, the trip-chaining strategy proposed has the potential to change the concept of the taxi booking service currently operating in Singapore.
iii. Based on the survey results, more than $75.5 \%$ of the respondents who use current booking service want or expect taxis to arrive as soon as possible.
iv. The survey results has shown that if the advance-booking fee is cheaper than the current-booking fee, $75.3 \%$ of the respondents are willing to shift to use advancebooking service, on the condition that they are able to plan their trip in advance.
v. The survey results also indicate that when advance-booking service is cheaper than street hailing, $92.7 \%$ of the respondents are willing to obtain a taxi through advance booking as long as they can plan the trips earlier.

### 6.2 Research Contributions

The main contributions of this study can be described as follows:
i. A comprehensive literature review on the modeling of urban taxi service has been made and the details of the operation of the local taxi booking service have been documented, which can serve as a stepping-stone for future researches in the field of both analytical modeling and practical application of urban taxi operations.
ii. A survey with a size of 600 respondents has been carried out, to investigate users' response towards the existing taxi booking system. The opinions regarding the users' booking behavior, taxi arrival time and booking fee structure have been polled from the population of study. The survey results have not only justified the strategies proposed in this thesis, but will also benefit operators, researchers and policy makers in their future R\&D efforts.
iii. The proposed dispatch systems based on link-to-link shortest-time path would reduce more than $50 \%$ in passenger pick-up time and average travel distance to meet current-booking demand. In fact, one of the local taxi operators has been developing a new dispatch system for booking services, that is a step close to our proposed system. The abovementioned vehicle dispatch algorithm for current bookings is trying to incorporate the static/historical travel time of each street link section.
iv. The proposed system for taxi advance bookings could reduce the taxi fleet size by up to $87.5 \%$, in serving the same level of advance-booking demand. To substantiate the implementation, the existing taxi companies are suggested to setup a special fleet only to cater for the advance-booking requests so as to reduce operating cost in terms of capital, overhead and maintenance. Whilst for new players who plan to enter the market, they may adopt the trip-chaining strategy to mainly focusing on the advance booking services, not only to distinguish themselves from the existing competitors, but also get more profits via operating a smaller fleet size to serve a larger number of advance-booking trips and maintaining a high service level.
v. In the aspect of theoretical contribution, the Singapore Taxi Advance Reservations (STAR) problem was introduced in the thesis, which was based on a real-life problem faced by taxi operators in Singapore. In fact it is a special version of the PDPTW. The STAR problem's characteristics and requirements were discussed, and a particular construction method to better solve this 'ad hoc' problem was also proposed and tested.
vi. The research will help the market leaders or related policy makers to steer the taxi market onto the right track of quality, convenience and efficiency, especially in cities where taxi is one of the important transportation modes. It is expected that this study will not only change the current fare structure of taxi services, but will also revamp the traditional concept of taxi services/operations in Singapore. From economics point of view, a customer should pay more if he/she requests the service immediately in an arbitrary/irregular manner, such as street hailing and last minute booking. Other regular customers or cooperative customers who inform the service provider in advance should pay less, such as advance-booking users who plan their trips and inform the taxi company at least half an hour earlier. Adjusting the fare structure will certainly increase the usage of advance booking as indicated in the survey results. Under an ideal situation, if all the taxi demands are manageable or systematically arranged, a taxi may only run out onto the street network when it is pulled by a confirmed demand, or stays in the car park otherwise, hence avoiding empty cruising and reducing its contribution to traffic congestion. This might be another philosophy of urban taxi fleet management.
vii. The ideas and the strategies proposed here could be adapted to model car rental service as well as other demand responsive transportation modes, such as the paratransit operation in many countries.
viii. Lastly, there were several API modules (or plug-ins) created during the applicaions of the simulation model for this study, which could be readily used in future applications of PARAMICS. A few plug-ins to mention here are dynamic routing control plug-in (to control an individual vehicles routing behavior during simulation), and a plug-in to search for the link-to-link shortest path.

### 6.3 Recommendations for Future Research

To further enhance the performance of the proposed system and utilize the system to its full potential, some directions for future research are proposed.
i. Future research may be continued to develop a comprehensive simulation model, which can simulate a mixture of both booking and street hailing behaviors. It would be more interesting if the booking problem can be addressed in conjunction with the service to roadside passengers, so as to precisely calculate the savings of empty cursing time and distances along the whole study horizon. In this research, street hailing is not simulated because of no real-life data available.
ii. In addition, for the reason of commercial sensitivity, customer privacy and related issues, real-world demand sets of advance bookings are not easy to be accessed. As indicated in this thesis, the randomly generated data should be reasonably close to the real-world demand in the future when a large proportion of taxi demand is shifted from current booking and street hailing due to the low price to promote advance booking. As a matter of fact, this potential is verified by the survey results
presented in Chapter 5. However, to further validate the merit of the proposed tripchaining strategy, a test of a few of real world demand sets rather than randomly generated data sets is still remained as one of the future research tasks.
iii. Finally, the study would be more complete if the dispatch strategy can chain the trips from both current bookings and advance bookings. In this study, the current bookings and advance booking were treated separately. However, it would be more efficient if the job package offered to a taxi driver consists of one current booking followed by several advance bookings. The idea is to minimize the negative effects of those advance bookings, which are just around half an hour later. As mentioned in Chapter 5, during this period of half an hour, if a driver tries to pick up roadside passengers, then the booking job may not be fulfilled on time. Conversely, if the driver gives up all the street pickup business, then it is apparently a waste of time and vehicle resource. Therefore, it would be better to link such a 'near' advancebooking request with a current booking job, where the drop off location and time of the current booking is reasonably close to the following advance booking request. In fact, with an overwhelmingly high number of current bookings against the advance bookings at present, it is possible to have this kind of match done successfully.

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## Appendix A: Sample Output File for Simulation Run

| demand_location $145$ | link_name 52:51 | $\begin{aligned} & \text { demand_time } \\ & 61800 \end{aligned}$ | $\begin{aligned} & \text { Simulation_begin } \\ & 61200 \end{aligned}$ | $\begin{aligned} & \text { Warmup_time } \\ & 600 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | the total number of taxi is : 100

Actually, the taxi searched by New method is: top 20 (based on xy_dist)

```
==========================================================
```

the link_id on which each taxi is located when demand is confirmed

| i_taxi | taxi_id(long) | link_id | d link_name |
| :---: | :---: | :---: | :---: |
| 1 | 80683736 | 1054 | 358:541 |
| 2 | 1113063424 | 1261 | 431:648 |
| 3 | 80683848 | 733 | 248:299 |
| 4 | 80683904 | 852 | 288:399 |
| 5 | 80683960 | 1029 | 350:437 |
| 6 | 80684016 | 578 | 194:195 |
| 7 | 80684072 | 94 | 37:786 |
| 8 | 80684128 | 395 | 136:459 |
| 9 | 80684184 | 115 | 43:147 |
| 10 | 80684240 | 862 | 292:291 |
| 11 | 80684296 | 1398 | 495:191 |
| 12 | 1115422720 | 286 | 101:619 |
| 13 | 80684408 | 343 | 120:709 |
| 14 | 80684464 | 1915 | 758:166 |
| 15 | 1110966272 | 1613 | 604:605 |
| 16 | 80684576 | 1030 | 350:292 |
| 17 | 1119748096 | 80 | 31:463 |
| 18 | 1113587712 | 2180 | 898:328 |
| 19 | 80684744 | 1970 | 787:24 |
| 20 | 80684800 | 404 | 139:769 |
| 21 | 1119879168 | 94 | 37:786 |
| 22 | 80684912 | 958 | 325:394 |
| 23 | 1118437376 | 679 | 230:771 |
| 24 | 1119223808 | 540 | 182:815 |


| 88 | 80688552 | 870 | $294: 404$ |
| :--- | :---: | :---: | :---: |
| 89 | 80688608 | 2012 | $809: 865$ |
| 90 | 80688664 | 121 | $45: 42$ |
| 91 | 80688720 | 205 | $75: 121$ |
| 92 | 80688776 | 339 | $119: 657$ |
| 93 | 80688832 | 119 | $44: 55$ |
| 94 | 80688888 | 1763 | $675: 372$ |
| 95 | 80688944 | 597 | $202: 499$ |
| 96 | 80689000 | 515 | $175: 731$ |
| 97 | 80689056 | 1683 | $635: 248$ |
| 98 | 80689112 | 1795 | $693: 694$ |
| 99 | 80689168 | 1036 | $352: 629$ |

$100 \quad 80689224 \quad 141$ 51:69
 $==============$ New method (when demand is confirmed) $==============$ The ETA is 17.000000 and the suit_taxi is 4 taxi_id is 80683904
 704:11 turn 2 109:106 turn 1 106:708 turn 2 708:52 turn 1 52:51,travel dist:309.4
when demand come: suit_taxi was at 207:704(link 612)
direct dist to demand location is 406.14
$=============$ XY method (when demand is confirmed) $==============$ xy_ETA is 58.000000 and the xy_suit_taxi is 36 taxi_id is 80685696
$==================================================$
69:12 turn 2 120:709 turn 1 709:119 turn 1 119:657 turn 1
657:54 turn 1 54:503 turn 1 503:118 turn 1 118:46 turn 1
46:41 turn 2 41:109 turn 1 109:106 turn 1 106:708 turn 2
708:52 turn 1 52:51,travel dist:1165.6
when demand come: xy_suit_taxi was at 51:69(link 141)
direct dist to demand location is 34.47

total travel distance for new method is 356.43
total travel distance for xy method is 1262.56


Simulation begin at 61200
$====================================================$
Demand time: 61800, demand location: 52:51 (link 145)
(new) taxi arrive at time $=61811.000000$
( xy) taxi arrive at time $=61943.500000$

$$
\begin{gathered}
\text { new_time }=11.000000 \\
\text { xy_time }=143.500000 \\
\text { improve_time }=132.500000
\end{gathered}
$$

Appendix B: Simulation Results for Empty Taxi Rate 5\%
Simulation Results for Parco Bugis

| Run no. | Taxi Identified | Travel Distance (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 1263 | 1223 | 39 | 144 | 11 | 133 |
| 2 | Different | 1263 | 164 | 1099 | 139 | 34 | 105 |
| 3 | Same | - | - | 0 | 149 | 149 | 0 |
| 4 | Different | 1263 | 164 | 1099 | 303 | 66 | 237 |
| 5 | Different | 1263 | 1216 | 46 | 157 | 57 | 100 |
| 6 | Different | 1174 | 164 | 1010 | 290 | 67 | 223 |
| 7 | Different | 1263 | 164 | 1099 | 132 | 86 | 46 |
| 8 | Different | 1263 | 110 | 1153 | 242 | 34 | 208 |
| 9 | Different | 1228 | 356 | 872 | 292 | 13 | 279 |
| 10 | Different | 1461 | 929 | 531 | 152 | 68 | 84 |
| Average |  | 1271 | 499 | 695 | 200 | 58 | 141 |

Simulation Results for Golden Mile

| Run no. | Taxi Identified | Direct Distance <br> (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 1638 | 1572 | 65 | 148 | 72 | 76 |
| 2 | Same | - | - | 0 | 223 | 223 | 0 |
| 3 | Different | 4852 | 2023 | 2828 | 399 | 282 | 117 |
| 4 | Different | 1645 | 367 | 1277 | 168 | 72 | 96 |
| 5 | Different | 2989 | 2023 | 965 | 427 | 158 | 269 |
| 6 | Same | - | - | 0 | 135 | 135 | 0 |
| 7 | Same | - | - | 0 | 128 | 128 | 0 |
| 8 | Same | - | - | 0 | 262 | 262 | 0 |
| 9 | Different | 2158 | 1963 | 194 | 328 | 231 | 97 |
| 10 | Same | - | - | 0 | 61 | 61 | 0 |
| Average |  | 2656 | 1590 | 533 | 228 | 162 | 65 |

Simulation Results for Raffles Place

| Run no. | Taxi Identified | Travel Distance (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 1787 | 730 | 1056 | 189 | 42 | 147 |
| 2 | Different | 1712 | 760 | 952 | 250 | 110 | 140 |
| 3 | Different | 1789 | 1222 | 567 | 310 | 201 | 109 |
| 4 | Different | 1798 | 1156 | 641 | 261 | 81 | 180 |
| 5 | Different | 1438 | 309 | 1129 | 168 | 69 | 99 |
| 6 | Different | 1695 | 480 | 1215 | 131 | 64 | 67 |
| 7 | Different | 1506 | 290 | 1216 | 190 | 44 | 146 |
| 8 | Different | 1695 | 364 | 1331 | 250 | 141 | 110 |
| 9 | Different | 1695 | 309 | 1386 | 201 | 111 | 90 |
| 10 | Same | - | - | 0 | 9 | 9 | 0 |
| Average |  | 1679 | 625 | 949 | 196 | 87 | 109 |

Simulation Results for Suntec City

| Run no. | Taxi Identified | Travel Distance <br> (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Same | - | - | 0 | 123 | 123 | 0 |
| 2 | Different | 2774 | 1213 | 1562 | 270 | 183 | 87 |
| 3 | Different | 2252 | 1190 | 1062 | 331 | 149 | 182 |
| 4 | Different | 2007 | 1691 | 316 | 209 | 133 | 76 |
| 5 | Same | - | - | 0 | 112 | 112 | 0 |
| 6 | Same | - | - | 0 | 61 | 61 | 0 |
| 7 | Different | 1412 | 590 | 822 | 209 | 69 | 140 |
| 8 | Different | 745 | 502 | 243 | 50 | 32 | 18 |
| 9 | Same | - | - | 0 | 244 | 244 | 0 |
| 10 | Different | 1968 | 1068 | 900 | 160 | 119 | 41 |
| Average |  | 1860 | 1042 | 490 | 177 | 122 | 54 |

Simulation Results for Mt. Elizabeth

| Run no. | Taxi Identified | Travel Distance (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 1056 | 416 | 641 | 153 | 133 | 20 |
| 2 | Different | 1250 | 736 | 514 | 184 | 22 | 163 |
| 3 | Different | 1114 | 186 | 929 | 250 | 10 | 240 |
| 4 | Same | - | - | 0 | 73 | 73 | 0 |
| 5 | Same | - | - | 0 | 5 | 5 | 0 |
| 6 | Different | 998 | 416 | 583 | 117 | 21 | 97 |
| 7 | Same | - | - | 0 | 189 | 189 | 0 |
| 8 | Same | - | - | 0 | 20 | 20 | 0 |
| 9 | Different | 876 | 736 | 140 | 124 | 23 | 102 |
| 10 | Different | 1056 | 484 | 572 | 114 | 60 | 54 |
| Average |  | 1059 | 496 | 338 | 123 | 55 | 67 |

Simulation Results for Shenton Way

| $\begin{array}{\|c\|} \text { Run } \\ \text { no. } \end{array}$ | Taxi Identified | Travel Distance <br> (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 2135 | 1012 | 1123 | 230 | 48 | 182 |
| 2 | Different | 2256 | 884 | 1373 | 177 | 48 | 129 |
| 3 | Different | 2234 | 1106 | 1128 | 236 | 106 | 130 |
| 4 | Different | 2163 | 960 | 1203 | 168 | 50 | 119 |
| 5 | Different | 2135 | 1106 | 1029 | 288 | 110 | 178 |
| 6 | Different | 2290 | 1012 | 1277 | 243 | 49 | 194 |
| 7 | Different | 2135 | 695 | 1440 | 228 | 50 | 178 |
| 8 | Different | 2290 | 1012 | 1277 | 288 | 51 | 238 |
| 9 | Different | 2246 | 923 | 1323 | 185 | 58 | 127 |
| 10 | Different | 2338 | 1359 | 979 | 115 | 65 | 50 |
| Average |  | 2222 | 1007 | 1215 | 216 | 63 | 152 |

Simulation Results for Maxwell Road

| Run no. | Taxi Identified | Travel Distance (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 2112 | 649 | 1463 | 244 | 21 | 223 |
| 2 | Different | 2062 | 240 | 1821 | 123 | 13 | 111 |
| 3 | Different | 2112 | 1178 | 934 | 274 | 85 | 189 |
| 4 | Same | - | - | 0 | 246 | 246 | 0 |
| 5 | Same | - | - | 0 | 14 | 14 | 0 |
| 6 | Different | 1905 | 816 | 1089 | 184 | 73 | 111 |
| 7 | Different | 1019 | 0 | 1019 | 44 | 5 | 39 |
| 8 | Different | 1996 | 1121 | 875 | 161 | 74 | 87 |
| 9 | Different | 1019 | 0 | 1019 | 49 | 1 | 49 |
| 10 | Different | 1732 | 980 | 752 | 212 | 95 | 117 |
| Average |  | 1745 | 623 | 897 | 155 | 62 | 92 |

Simulation Results for Chinatown

| Run no. | Taxi Identified | Travel Distance (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 1168 | 734 | 434 | 135 | 15 | 120 |
| 2 | Different | 1669 | 1421 | 248 | 172 | 51 | 121 |
| 3 | Same | - | - | 0 | 169 | 169 | 0 |
| 4 | Same | - | - | 0 | 111 | 111 | 0 |
| 5 | Different | 2148 | 720 | 1428 | 234 | 42 | 192 |
| 6 | Same | - | - | 0 | 1 | 1 | 0 |
| 7 | Different | 1691 | 734 | 958 | 214 | 51 | 163 |
| 8 | Different | 1083 | 1037 | 46 | 124 | 91 | 33 |
| 9 | Different | 820 | 734 | 87 | 36 | 43 | -7 |
| 10 | Different | 1298 | 252 | 1045 | 72 | 44 | 28 |
|  | Average | 1411 | 805 | 425 | 126 | 62 | 65 |

Simulation Results for Orchard Rd

| Run no. | Taxi Identified | Travel Distance (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 1328 | 509 | 820 | 220 | 17 | 203 |
| 2 | Different | 1451 | 436 | 1015 | 302 | 54 | 249 |
| 3 | Same | - | - | 0 | 3 | 3 | 0 |
| 4 | Different | 2335 | 175 | 2160 | 317 | 1 | 316 |
| 5 | Different | 1328 | 823 | 505 | 199 | 92 | 107 |
| 6 | Same | - | - | 0 | 1 | 1 | 0 |
| 7 | Different | 1333 | 263 | 1070 | 158 | 11 | 147 |
| 8 | Different | 1451 | 175 | 1276 | 168 | 3 | 165 |
| 9 | Different | 1333 | 745 | 588 | 130 | 79 | 51 |
| 10 | Different | 1333 | 436 | 897 | 114 | 59 | 55 |
| Average |  | 1487 | 445 | 833 | 161 | 32 | 129 |

Simulation Results for Selegie Rd

| $\begin{array}{\|r\|} \text { Run } \\ \text { no. } \end{array}$ | Taxi Identified | Travel Distance (m) |  | Improvement in Distance (m) | Travel Time (sec) |  | Improvement in Time (sec) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current System | Proposed System |  | Current System | Proposed System |  |
| 1 | Different | 1638 | 260 | 1378 | 104 | 13 | 91 |
| 2 | Same | - | - | 0 | 74 | 74 | 0 |
| 3 | Different | 872 | 225 | 647 | 46 | 67 | -21 |
| 4 | Same | - | - | 0 | 88 | 88 | 0 |
| 5 | Different | 798 | 904 | -106 | 66 | 151 | -85 |
| 6 | Different | 1196 | 683 | 512 | 212 | 68 | 144 |
| 7 | Same | - | - | 0 | 93 | 93 | 0 |
| 8 | Same | - | - | 0 | 77 | 77 | 0 |
| 9 | Same | - | - | 0 | 46 | 46 | 0 |
| 10 | Different | 1109 | 893 | 217 | 166 | 50 | 116 |
| Average |  | 1123 | 593 | 265 | 97 | 73 | 25 |

## Appendix C: Time Improvement Matrices for Various Empty Rates

Table C-1 Improvements in Time for 5\% Empty Taxi Rate

| Run No. | Location |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Parco <br> Bugis | Golden Mile | Boat Quay | Suntec City | Mt. Elizabeth | Shenton Way | Maxwell Rd | Chinatown | Orchard Rd | Selegie Rd |
| 1 | 132.5 | 76 | 147 | 0 | 20 | 181.5 | 223 | 120.5 | 203 | 91 |
| 2 | 104.5 | 0 | 139.5 | 87 | 162.5 | 128.5 | 110.5 | 121 | 248.5 | 0 |
| 3 | 0 | 117 | 109 | 182 | 240 | 130 | 188.5 | 0 | 0 | -21 |
| 4 | 236.5 | 96 | 180 | 76 | 0 | 118.5 | 0 | 0 | 316 | 0 |
| 5 | 99.5 | 268.5 | 99 | 0 | 0 | 178 | 0 | 192 | 107 | -85 |
| 6 | 223 | 0 | 67 | 0 | 96.5 | 194 | 111 | 0 | 0 | 144 |
| 7 | 46 | 0 | 145.5 | 140 | 0 | 178 | 39 | 163 | 146.5 | 0 |
| 8 | 208 | 0 | 109.5 | 18 | 0 | 237.5 | 87 | 32.5 | 165 | 0 |
| 9 | 279 | 97 | 90 | 0 | 101.5 | 127 | 48.5 | -7 | 50.5 | 0 |
| 10 | 83.5 | 0 | 0 | 41 | 54 | 50 | 117 | 27.5 | 54.5 | 116 |

Table C-2 Improvements in Time for 10\% Empty Taxi Rate

| Run No. | Location |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Parco Bugis | Golden Mile | Boat Quay | Suntec City | Mt. Elizabeth | Shenton Way | Maxwell Rd | Chinatown | Orchard Rd | Selegie Rd |
| 1 | 39.5 | 88.5 | 0 | 177.5 | 124 | 115.5 | 0 | 315.5 | 102 | 45.5 |
| 2 | 93.5 | 203 | 0 | 0 | 109 | 124.5 | -12.5 | 77.5 | 135.5 | 177 |
| 3 | 55 | 104 | 136.5 | 39.5 | 0 | 180.5 | 0 | 155.5 | 0 | 153 |
| 4 | 0 | 91.5 | 31 | 19 | 0 | 193.5 | 68.5 | 0 | 0 | 0 |
| 5 | 108 | 43 | 0 | 0 | 134.5 | 243 | 208 | 105 | 238 | 0 |
| 6 | 142.5 | 78 | 208.5 | 0 | 192.5 | 60 | 0 | 257.5 | 149 | 0 |
| 7 | 10.5 | 201.5 | 0 | -5.5 | 58.5 | 110 | 165 | 148.5 | 144 | 88.5 |
| 8 | 206.5 | 0 | 198.5 | 0 | 168.5 | 79 | 2.5 | 0 | 144 | 231 |
| 9 | 216 | 116 | 147.5 | 190.5 | 0 | 122.5 | 227 | 0 | 327.5 | 0 |
| 10 | 116 | 0 | 0 | 0 | 162 | 10.5 | 8 | 0 | 192 | 99.5 |

Table C-3 Improvements in Time for 15\% Empty Taxi Rate

| Run No. | Location |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Parco <br> Bugis | Golden Mile | Boat <br> Quay | Suntec City | Mt. Elizabeth | Shenton Way | Maxwell Rd | Chinatown | Orchard Rd | Selegie Rd |
| 1 | 36.5 | 190 | 103.5 | 11.5 | 150 | 79 | 0 | 0 | 122 | 83.5 |
| 2 | 177.5 | 76.5 | 246 | 169 | 164 | 179.5 | 0 | 141 | 0 | 58 |
| 3 | 55 | 0 | 88.5 | 278.5 | 194 | 67 | 119.5 | -96.5 | 0 | 73 |
| 4 | 139.5 | 0 | 40.5 | 0 | 145 | 134.5 | 0 | 118 | 0 | 19 |
| 5 | 73.5 | 64 | 82 | 0 | 151.5 | 178 | 0 | 0 | 0 | 0 |
| 6 | 0 | 0 | 172.5 | 0 | 0 | 220 | 0 | -22 | 118.5 | 0 |
| 7 | 126.5 | 179 | $-34.5$ | 21.5 | 163 | 177.5 | 149 | 176.5 | 141.5 | 0 |
| 8 | 94 | 0 | 246.5 | 0 | 178.5 | 238.5 | 194 | 91 | 0 | 169 |
| 9 | 232.5 | 376 | 90 | 66 | 0 | -69.5 | 37.5 | 159.5 | 89.5 | 98 |
| 10 | 99.5 | 84 | 243 | 0 | 81.5 | 79 | 56.5 | 55 | 246 | 0 |

## Appendix D: Randomly Generated Demand Sets

TABLE D-1 One Set of Randomly Generated Demand with Time Deviations of 15.1 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 8:30PM |
| 2 | Cairnhill Place | Bank of China | 8:45PM |
| 3 | Sunshine Plaza | People's Park Complex | 8:50PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 8:35PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 8:25PM |
| 6 | Bugis Village | UIC Building | 8:25PM |
| 7 | Golden Mile Complex | Air View Building | 8:15PM |
| 8 | Keypoint Building | People's Park Complex | 8:45PM |
| 9 | Ngee Ann City | OUB Center | 8:25PM |
| 10 | Singapore Power Building | Centennial Tower | 8:55PM |
| 11 | Suntec City Tower | Sunshine Plaza | 8:50PM |
| 12 | Centennial Tower | Air View Building | 7:50PM |
| 13 | People's Park Complex | Ngee Ann City | 8: 5PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 8:10PM |
| 15 | OUB Center | The Paragon Tower | 8:25PM |
| 16 | Bank of China | Golden Mile Complex | 8:10PM |
| 17 | Maxwell Road Food Center | CPF Building | 8: 5PM |
| 18 | Air View Building | Sin Tai Hin Building | 8:35PM |
| 19 | CPF Building | Ngee Ann City | 8:40PM |
| 20 | UIC Building | Bugis Village | 8:50PM |
| 21 | Cairnhill Place | People's Park Complex | 8:15PM |
| 22 | The Paragon Tower | Centennial Tower | 8:50PM |
| 23 | Sunshine Plaza | Air View Building | 9: OPM |
| 24 | Sin Tai Hin Building | CPF Building | 8: 5PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 8:30PM |
| 26 | Bugis Village | People's Park Complex | 8: 5PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 7:55PM |
| 28 | Keypoint Building | Bank of China | 8:15PM |
| 29 | Singapore Power Building | Sunshine Plaza | 8:30PM |
| 30 | Ngee Ann City | Air View Building | 8:35PM |
| 31 | Centennial Tower | Ngee Ann City | 8:35PM |
| 32 | Suntec City Tower | Golden Mile Complex | 8:45PM |
| 33 | Ministry of Manpower | OUB Center | 8:35PM |
| 34 | People's Park Complex | Centennial Tower | 8:15PM |
| 35 | Bank of China | CPF Building | 8: 5PM |
| 36 | OUB Center | Sin Tai Hin Building | 8:20PM |
| 37 | Air View Building | Ngee Ann City | 8:10PM |
| 38 | Maxwell Road Food Center | Bugis Village | 8:15PM |
| 39 | UIC Building | The Paragon Tower | 8:10PM |
| 40 | CPF Building | Golden Mile Complex | 8:40PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 15.1 (min) |

TABLE D-2 One Set of Randomly Generated Demand with Time Deviations of 23.6 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 8:30PM |
| 2 | Cairnhill Place | Bank of China | 9:15PM |
| 3 | Sunshine Plaza | People's Park Complex | 8:55PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 8:35PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 8:25PM |
| 6 | Bugis Village | UIC Building | 8:25PM |
| 7 | Golden Mile Complex | Air View Building | 8:15PM |
| 8 | Keypoint Building | People's Park Complex | 8:45PM |
| 9 | Ngee Ann City | OUB Center | 8:25PM |
| 10 | Singapore Power Building | Centennial Tower | 9:25PM |
| 11 | Suntec City Tower | Sunshine Plaza | 8:50PM |
| 12 | Centennial Tower | Air View Building | 7:45PM |
| 13 | People's Park Complex | Ngee Ann City | 8: 5PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 8:10PM |
| 15 | OUB Center | The Paragon Tower | 8:25PM |
| 16 | Bank of China | Golden Mile Complex | 8:10PM |
| 17 | Maxwell Road Food Center | CPF Building | 8:05PM |
| 18 | Air View Building | Sin Tai Hin Building | 8:40PM |
| 19 | CPF Building | Ngee Ann City | 9:20PM |
| 20 | UIC Building | Bugis Village | 8:50PM |
| 21 | Cairnhill Place | People's Park Complex | 7:45PM |
| 22 | The Paragon Tower | Centennial Tower | 8:50PM |
| 23 | Sunshine Plaza | Air View Building | 9:10PM |
| 24 | Sin Tai Hin Building | CPF Building | 8:05PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 9:40PM |
| 26 | Bugis Village | People's Park Complex | 8: 0PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 7:50PM |
| 28 | Keypoint Building | Bank of China | 8:15PM |
| 29 | Singapore Power Building | Sunshine Plaza | 9:05PM |
| 30 | Ngee Ann City | Air View Building | 9:00PM |
| 31 | Centennial Tower | Ngee Ann City | 8:35PM |
| 32 | Suntec City Tower | Golden Mile Complex | 8:45PM |
| 33 | Ministry of Manpower | OUB Center | 8:35PM |
| 34 | People's Park Complex | Centennial Tower | 7:55PM |
| 35 | Bank of China | CPF Building | 8:05PM |
| 36 | OUB Center | Sin Tai Hin Building | 8:20PM |
| 37 | Air View Building | Ngee Ann City | 8:10PM |
| 38 | Maxwell Road Food Center | Bugis Village | 8:15PM |
| 39 | UIC Building | The Paragon Tower | 7:50PM |
| 40 | CPF Building | Golden Mile Complex | 8:40PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 23.6 (min) |

TABLE D-3 One Set of Randomly Generated Demand with Time Deviations of 30.6 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 8:30PM |
| 2 | Cairnhill Place | Bank of China | 9:15PM |
| 3 | Sunshine Plaza | People's Park Complex | 8:55PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 8:35PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 8:25PM |
| 6 | Bugis Village | UIC Building | 8:25PM |
| 7 | Golden Mile Complex | Air View Building | 8:15PM |
| 8 | Keypoint Building | People's Park Complex | 8:45PM |
| 9 | Ngee Ann City | OUB Center | 8:25PM |
| 10 | Singapore Power Building | Centennial Tower | 9:25PM |
| 11 | Suntec City Tower | Sunshine Plaza | 8:50PM |
| 12 | Centennial Tower | Air View Building | 7:45PM |
| 13 | People's Park Complex | Ngee Ann City | 8:05PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 8:10PM |
| 15 | OUB Center | The Paragon Tower | 9:45PM |
| 16 | Bank of China | Golden Mile Complex | 8:10PM |
| 17 | Maxwell Road Food Center | CPF Building | 8:05PM |
| 18 | Air View Building | Sin Tai Hin Building | 8:40PM |
| 19 | CPF Building | Ngee Ann City | 9:20PM |
| 20 | UIC Building | Bugis Village | 8:50PM |
| 21 | Cairnhill Place | People's Park Complex | 6:45PM |
| 22 | The Paragon Tower | Centennial Tower | 8:50PM |
| 23 | Sunshine Plaza | Air View Building | 9:10PM |
| 24 | Sin Tai Hin Building | CPF Building | 8:05PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 9:40PM |
| 26 | Bugis Village | People's Park Complex | 8:00PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 7:15PM |
| 28 | Keypoint Building | Bank of China | 8:15PM |
| 29 | Singapore Power Building | Sunshine Plaza | 9:05PM |
| 30 | Ngee Ann City | Air View Building | 9:00PM |
| 31 | Centennial Tower | Ngee Ann City | 8:35PM |
| 32 | Suntec City Tower | Golden Mile Complex | 8:45PM |
| 33 | Ministry of Manpower | OUB Center | 9:55PM |
| 34 | People's Park Complex | Centennial Tower | 7:55PM |
| 35 | Bank of China | CPF Building | 7:35PM |
| 36 | OUB Center | Sin Tai Hin Building | 8:20PM |
| 37 | Air View Building | Ngee Ann City | 8:10PM |
| 38 | Maxwell Road Food Center | Bugis Village | 8:15PM |
| 39 | UIC Building | The Paragon Tower | 7:50PM |
| 40 | CPF Building | Golden Mile Complex | 8:40PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 30.6 (min) |

TABLE D-4 One Set of Randomly Generated Demand with Time Deviations of 46.4 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 9:30PM |
| 2 | Cairnhill Place | Bank of China | 9:55PM |
| 3 | Sunshine Plaza | People's Park Complex | 8:55PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 8:35PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 8:25PM |
| 6 | Bugis Village | UIC Building | 8:25PM |
| 7 | Golden Mile Complex | Air View Building | 7:35PM |
| 8 | Keypoint Building | People's Park Complex | 10:30PM |
| 9 | Ngee Ann City | OUB Center | 8:25PM |
| 10 | Singapore Power Building | Centennial Tower | 9:25PM |
| 11 | Suntec City Tower | Sunshine Plaza | 8:50PM |
| 12 | Centennial Tower | Air View Building | 7:45PM |
| 13 | People's Park Complex | Ngee Ann City | 8:05PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 8:10PM |
| 15 | OUB Center | The Paragon Tower | 9:45PM |
| 16 | Bank of China | Golden Mile Complex | 8:10PM |
| 17 | Maxwell Road Food Center | CPF Building | 8:05PM |
| 18 | Air View Building | Sin Tai Hin Building | 9:30PM |
| 19 | CPF Building | Ngee Ann City | 9:30PM |
| 20 | UIC Building | Bugis Village | 8:50PM |
| 21 | Cairnhill Place | People's Park Complex | 6:45PM |
| 22 | The Paragon Tower | Centennial Tower | 8:50PM |
| 23 | Sunshine Plaza | Air View Building | 9:10PM |
| 24 | Sin Tai Hin Building | CPF Building | 8:00PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 9:40PM |
| 26 | Bugis Village | People's Park Complex | 8:00PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 6:30PM |
| 28 | Keypoint Building | Bank of China | 8:15PM |
| 29 | Singapore Power Building | Sunshine Plaza | 9:05PM |
| 30 | Ngee Ann City | Air View Building | 10:40PM |
| 31 | Centennial Tower | Ngee Ann City | 8:35PM |
| 32 | Suntec City Tower | Golden Mile Complex | 8:45PM |
| 33 | Ministry of Manpower | OUB Center | 9:55PM |
| 34 | People's Park Complex | Centennial Tower | 6:55PM |
| 35 | Bank of China | CPF Building | 6:55PM |
| 36 | OUB Center | Sin Tai Hin Building | 8:20PM |
| 37 | Air View Building | Ngee Ann City | 8:10PM |
| 38 | Maxwell Road Food Center | Bugis Village | 6:55PM |
| 39 | UIC Building | The Paragon Tower | 7:50PM |
| 40 | CPF Building | Golden Mile Complex | 8:40PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 46.4 (min) |

TABLE D-5 One Set of Randomly Generated Demand with Time Deviations of 59.5 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 9:30 PM |
| 2 | Cairnhill Place | Bank of China | 9:55 PM |
| 3 | Sunshine Plaza | People's Park Complex | 11:40 PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 8:35 PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 8:25 PM |
| 6 | Bugis Village | UIC Building | 8:25 PM |
| 7 | Golden Mile Complex | Air View Building | 7:35 PM |
| 8 | Keypoint Building | People's Park Complex | 10:30 PM |
| 9 | Ngee Ann City | OUB Center | 8:25 PM |
| 10 | Singapore Power Building | Centennial Tower | 6:10 PM |
| 11 | Suntec City Tower | Sunshine Plaza | 8:50 PM |
| 12 | Centennial Tower | Air View Building | 7:45 PM |
| 13 | People's Park Complex | Ngee Ann City | 8:05 PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 10:00 PM |
| 15 | OUB Center | The Paragon Tower | 9:45 PM |
| 16 | Bank of China | Golden Mile Complex | 8:10 PM |
| 17 | Maxwell Road Food Center | CPF Building | 8:05 PM |
| 18 | Air View Building | Sin Tai Hin Building | 9:30 PM |
| 19 | CPF Building | Ngee Ann City | 6:10 PM |
| 20 | UIC Building | Bugis Village | 8:50 PM |
| 21 | Cairnhill Place | People's Park Complex | 6:45 PM |
| 22 | The Paragon Tower | Centennial Tower | 8:50 PM |
| 23 | Sunshine Plaza | Air View Building | 9:10 PM |
| 24 | Sin Tai Hin Building | CPF Building | 8:00 PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 9:40 PM |
| 26 | Bugis Village | People's Park Complex | 8:00 PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 6:30 PM |
| 28 | Keypoint Building | Bank of China | 10:50 PM |
| 29 | Singapore Power Building | Sunshine Plaza | 9:05 PM |
| 30 | Ngee Ann City | Air View Building | 10:40 PM |
| 31 | Centennial Tower | Ngee Ann City | 8:35 PM |
| 32 | Suntec City Tower | Golden Mile Complex | 8:45 PM |
| 33 | Ministry of Manpower | OUB Center | 9:55 PM |
| 34 | People's Park Complex | Centennial Tower | 6:55 PM |
| 35 | Bank of China | CPF Building | 6:55 PM |
| 36 | OUB Center | Sin Tai Hin Building | 8:20 PM |
| 37 | Air View Building | Ngee Ann City | 8:10 PM |
| 38 | Maxwell Road Food Center | Bugis Village | 6:55 PM |
| 39 | UIC Building | The Paragon Tower | 7:50 PM |
| 40 | CPF Building | Golden Mile Complex | 8:40 PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 59.5 (min) |

TABLE D-6 One Set of Randomly Generated Demand with Time Deviations of 64.1 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 10:05PM |
| 2 | Cairnhill Place | Bank of China | 8:55PM |
| 3 | Sunshine Plaza | People's Park Complex | 10:05PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 8:35PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 11:25PM |
| 6 | Bugis Village | UIC Building | 10:40PM |
| 7 | Golden Mile Complex | Air View Building | 11:25PM |
| 8 | Keypoint Building | People's Park Complex | 11:15PM |
| 9 | Ngee Ann City | OUB Center | 8:55PM |
| 10 | Singapore Power Building | Centennial Tower | 9:25PM |
| 11 | Suntec City Tower | Sunshine Plaza | 10:25PM |
| 12 | Centennial Tower | Air View Building | 9:20PM |
| 13 | People's Park Complex | Ngee Ann City | 9:15PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 8:50PM |
| 15 | OUB Center | The Paragon Tower | 7:40PM |
| 16 | Bank of China | Golden Mile Complex | 8:10PM |
| 17 | Maxwell Road Food Center | CPF Building | 9:00PM |
| 18 | Air View Building | Sin Tai Hin Building | 9:20PM |
| 19 | CPF Building | Ngee Ann City | 7:50PM |
| 20 | UIC Building | Bugis Village | 7:25PM |
| 21 | Cairnhill Place | People's Park Complex | 7:00PM |
| 22 | The Paragon Tower | Centennial Tower | 5:45PM |
| 23 | Sunshine Plaza | Air View Building | 9:35PM |
| 24 | Sin Tai Hin Building | CPF Building | 9:30PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 8:05PM |
| 26 | Bugis Village | People's Park Complex | 8:55PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 6:30PM |
| 28 | Keypoint Building | Bank of China | 7:30PM |
| 29 | Singapore Power Building | Sunshine Plaza | 11:55PM |
| 30 | Ngee Ann City | Air View Building | 8:20PM |
| 31 | Centennial Tower | Ngee Ann City | 8:50PM |
| 32 | Suntec City Tower | Golden Mile Complex | 10:05PM |
| 33 | Ministry of Manpower | OUB Center | 7:05PM |
| 34 | People's Park Complex | Centennial Tower | 10:05PM |
| 35 | Bank of China | CPF Building | 7:15PM |
| 36 | OUB Center | Sin Tai Hin Building | 8:35PM |
| 37 | Air View Building | Ngee Ann City | 9:05PM |
| 38 | Maxwell Road Food Center | Bugis Village | 9:10PM |
| 39 | UIC Building | The Paragon Tower | 7:45PM |
| 40 | CPF Building | Golden Mile Complex | 9:35PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 64.1 (min) |

TABLE D-7 One Set of Randomly Generated Demand with Time Deviations of 74.5 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 5:50PM |
| 2 | Cairnhill Place | Bank of China | 11:20PM |
| 3 | Sunshine Plaza | People's Park Complex | 8:05PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 9:10PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 8:25PM |
| 6 | Bugis Village | UIC Building | 10:05PM |
| 7 | Golden Mile Complex | Air View Building | 9:10PM |
| 8 | Keypoint Building | People's Park Complex | 9:20PM |
| 9 | Ngee Ann City | OUB Center | 9:25PM |
| 10 | Singapore Power Building | Centennial Tower | 6:45PM |
| 11 | Suntec City Tower | Sunshine Plaza | 7:55PM |
| 12 | Centennial Tower | Air View Building | 10:35PM |
| 13 | People's Park Complex | Ngee Ann City | 11:25PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 9:10PM |
| 15 | OUB Center | The Paragon Tower | 10:50PM |
| 16 | Bank of China | Golden Mile Complex | 10:45PM |
| 17 | Maxwell Road Food Center | CPF Building | 11:40PM |
| 18 | Air View Building | Sin Tai Hin Building | 10:30PM |
| 19 | CPF Building | Ngee Ann City | 6:45PM |
| 20 | UIC Building | Bugis Village | 9:35PM |
| 21 | Cairnhill Place | People's Park Complex | 8:50PM |
| 22 | The Paragon Tower | Centennial Tower | 11:00PM |
| 23 | Sunshine Plaza | Air View Building | 10:55PM |
| 24 | Sin Tai Hin Building | CPF Building | 10:15PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 10:00PM |
| 26 | Bugis Village | People's Park Complex | 9:30PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 8:05PM |
| 28 | Keypoint Building | Bank of China | 11:15PM |
| 29 | Singapore Power Building | Sunshine Plaza | 11:55PM |
| 30 | Ngee Ann City | Air View Building | 9:00PM |
| 31 | Centennial Tower | Ngee Ann City | 7:05PM |
| 32 | Suntec City Tower | Golden Mile Complex | 9:25PM |
| 33 | Ministry of Manpower | OUB Center | 9:55PM |
| 34 | People's Park Complex | Centennial Tower | 9:40PM |
| 35 | Bank of China | CPF Building | 11:45PM |
| 36 | OUB Center | Sin Tai Hin Building | 9:10PM |
| 37 | Air View Building | Ngee Ann City | 7:15PM |
| 38 | Maxwell Road Food Center | Bugis Village | 8:50PM |
| 39 | UIC Building | The Paragon Tower | 6:50PM |
| 40 | CPF Building | Golden Mile Complex | 11:15PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 74.5 (min) |

TABLE D-8 One Set of Randomly Generated Demand with Time Deviations of 88.4 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 8:20PM |
| 2 | Cairnhill Place | Bank of China | 7:00PM |
| 3 | Sunshine Plaza | People's Park Complex | 9:15PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 9:00PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 9:35PM |
| 6 | Bugis Village | UIC Building | 6:30PM |
| 7 | Golden Mile Complex | Air View Building | 8:45PM |
| 8 | Keypoint Building | People's Park Complex | 11:50PM |
| 9 | Ngee Ann City | OUB Center | 10:00PM |
| 10 | Singapore Power Building | Centennial Tower | 11:35PM |
| 11 | Suntec City Tower | Sunshine Plaza | 6:45PM |
| 12 | Centennial Tower | Air View Building | 7:40PM |
| 13 | People's Park Complex | Ngee Ann City | 6:40PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 12:00PM |
| 15 | OUB Center | The Paragon Tower | 8:30PM |
| 16 | Bank of China | Golden Mile Complex | 12:00PM |
| 17 | Maxwell Road Food Center | CPF Building | 6:05PM |
| 18 | Air View Building | Sin Tai Hin Building | 9:35PM |
| 19 | CPF Building | Ngee Ann City | 6:05PM |
| 20 | UIC Building | Bugis Village | 8:20PM |
| 21 | Cairnhill Place | People's Park Complex | 11:35PM |
| 22 | The Paragon Tower | Centennial Tower | 5:45PM |
| 23 | Sunshine Plaza | Air View Building | 11:20PM |
| 24 | Sin Tai Hin Building | CPF Building | 7:20PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 6:55PM |
| 26 | Bugis Village | People's Park Complex | 10:30PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 8:10PM |
| 28 | Keypoint Building | Bank of China | 6:45PM |
| 29 | Singapore Power Building | Sunshine Plaza | 9:35PM |
| 30 | Ngee Ann City | Air View Building | 9:25PM |
| 31 | Centennial Tower | Ngee Ann City | 8:25PM |
| 32 | Suntec City Tower | Golden Mile Complex | 8:30PM |
| 33 | Ministry of Manpower | OUB Center | 9:25PM |
| 34 | People's Park Complex | Centennial Tower | 9:40PM |
| 35 | Bank of China | CPF Building | 11:05PM |
| 36 | OUB Center | Sin Tai Hin Building | 10:55PM |
| 37 | Air View Building | Ngee Ann City | 9:35PM |
| 38 | Maxwell Road Food Center | Bugis Village | 10:10PM |
| 39 | UIC Building | The Paragon Tower | 9:10PM |
| 40 | CPF Building | Golden Mile Complex | 7:55PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 88.4 (min) |

TABLE D-9 One Set of Randomly Generated Demand with Time Deviations of 94.7 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 5:30PM |
| 2 | Cairnhill Place | Bank of China | 9:10PM |
| 3 | Sunshine Plaza | People's Park Complex | 6:45PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 10:45PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 9:20PM |
| 6 | Bugis Village | UIC Building | 8:35PM |
| 7 | Golden Mile Complex | Air View Building | 7:45PM |
| 8 | Keypoint Building | People's Park Complex | 11:20PM |
| 9 | Ngee Ann City | OUB Center | 10:55PM |
| 10 | Singapore Power Building | Centennial Tower | 10:20PM |
| 11 | Suntec City Tower | Sunshine Plaza | 6:35PM |
| 12 | Centennial Tower | Air View Building | 11:05PM |
| 13 | People's Park Complex | Ngee Ann City | 10:10PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 8:50PM |
| 15 | OUB Center | The Paragon Tower | 7:30PM |
| 16 | Bank of China | Golden Mile Complex | 5:35PM |
| 17 | Maxwell Road Food Center | CPF Building | 6:05PM |
| 18 | Air View Building | Sin Tai Hin Building | 7:50PM |
| 19 | CPF Building | Ngee Ann City | 6:25PM |
| 20 | UIC Building | Bugis Village | 6:35PM |
| 21 | Cairnhill Place | People's Park Complex | 12:00PM |
| 22 | The Paragon Tower | Centennial Tower | 8:25PM |
| 23 | Sunshine Plaza | Air View Building | 6:15PM |
| 24 | Sin Tai Hin Building | CPF Building | 5:30PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 5:30PM |
| 26 | Bugis Village | People's Park Complex | 7:55PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 9:00PM |
| 28 | Keypoint Building | Bank of China | 9:15PM |
| 29 | Singapore Power Building | Sunshine Plaza | 9:25PM |
| 30 | Ngee Ann City | Air View Building | 9:25PM |
| 31 | Centennial Tower | Ngee Ann City | 6:35PM |
| 32 | Suntec City Tower | Golden Mile Complex | 9:50PM |
| 33 | Ministry of Manpower | OUB Center | 8:25PM |
| 34 | People's Park Complex | Centennial Tower | 7:45PM |
| 35 | Bank of China | CPF Building | 5:50PM |
| 36 | OUB Center | Sin Tai Hin Building | 9:30PM |
| 37 | Air View Building | Ngee Ann City | 10:35PM |
| 38 | Maxwell Road Food Center | Bugis Village | 10:45PM |
| 39 | UIC Building | The Paragon Tower | 8:55PM |
| 40 | CPF Building | Golden Mile Complex | 7:25PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 94.7 (min) |

TABLE D-10 One Set of Randomly Generated Demand with Time Deviations of 107.6 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 11:15PM |
| 2 | Cairnhill Place | Bank of China | 10:15PM |
| 3 | Sunshine Plaza | People's Park Complex | 11:45PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 11:35PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 9:00PM |
| 6 | Bugis Village | UIC Building | 6:25PM |
| 7 | Golden Mile Complex | Air View Building | 8:30PM |
| 8 | Keypoint Building | People's Park Complex | 7:00PM |
| 9 | Ngee Ann City | OUB Center | 11:10PM |
| 10 | Singapore Power Building | Centennial Tower | 6:50PM |
| 11 | Suntec City Tower | Sunshine Plaza | 10:35PM |
| 12 | Centennial Tower | Air View Building | 11:00PM |
| 13 | People's Park Complex | Ngee Ann City | 12:00PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 12:00PM |
| 15 | OUB Center | The Paragon Tower | 9:30PM |
| 16 | Bank of China | Golden Mile Complex | 8:05PM |
| 17 | Maxwell Road Food Center | CPF Building | 7:15PM |
| 18 | Air View Building | Sin Tai Hin Building | 7:25PM |
| 19 | CPF Building | Ngee Ann City | 11:00PM |
| 20 | UIC Building | Bugis Village | 5:35PM |
| 21 | Cairnhill Place | People's Park Complex | 7:55PM |
| 22 | The Paragon Tower | Centennial Tower | 6:05PM |
| 23 | Sunshine Plaza | Air View Building | 9:55PM |
| 24 | Sin Tai Hin Building | CPF Building | 5:50PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 5:30PM |
| 26 | Bugis Village | People's Park Complex | 11:30PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 7:15PM |
| 28 | Keypoint Building | Bank of China | 7:15PM |
| 29 | Singapore Power Building | Sunshine Plaza | 9:20PM |
| 30 | Ngee Ann City | Air View Building | 10:00PM |
| 31 | Centennial Tower | Ngee Ann City | 11:00PM |
| 32 | Suntec City Tower | Golden Mile Complex | 10:15PM |
| 33 | Ministry of Manpower | OUB Center | 8:40PM |
| 34 | People's Park Complex | Centennial Tower | 6:50PM |
| 35 | Bank of China | CPF Building | 10:20PM |
| 36 | OUB Center | Sin Tai Hin Building | 8:35PM |
| 37 | Air View Building | Ngee Ann City | 8:30PM |
| 38 | Maxwell Road Food Center | Bugis Village | 11:40PM |
| 39 | UIC Building | The Paragon Tower | 10:20PM |
| 40 | CPF Building | Golden Mile Complex | 6:10PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 107.6 (min) |

TABLE D-11 One Set of Randomly Generated Demand with Time Deviations of 111.5 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 9:00PM |
| 2 | Cairnhill Place | Bank of China | 11:55PM |
| 3 | Sunshine Plaza | People's Park Complex | 5:50PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 6:00PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 8:55PM |
| 6 | Bugis Village | UIC Building | 8:15PM |
| 7 | Golden Mile Complex | Air View Building | 6:05PM |
| 8 | Keypoint Building | People's Park Complex | 7:10PM |
| 9 | Ngee Ann City | OUB Center | 11:20PM |
| 10 | Singapore Power Building | Centennial Tower | 7:00PM |
| 11 | Suntec City Tower | Sunshine Plaza | 6:25PM |
| 12 | Centennial Tower | Air View Building | 6:15PM |
| 13 | People's Park Complex | Ngee Ann City | 11:35PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 6:00PM |
| 15 | OUB Center | The Paragon Tower | 5:45PM |
| 16 | Bank of China | Golden Mile Complex | 5:50PM |
| 17 | Maxwell Road Food Center | CPF Building | 7:40PM |
| 18 | Air View Building | Sin Tai Hin Building | 11:30PM |
| 19 | CPF Building | Ngee Ann City | 8:05PM |
| 20 | UIC Building | Bugis Village | 8:20PM |
| 21 | Cairnhill Place | People's Park Complex | 11:40PM |
| 22 | The Paragon Tower | Centennial Tower | 11:00PM |
| 23 | Sunshine Plaza | Air View Building | 9:00PM |
| 24 | Sin Tai Hin Building | CPF Building | 11:00PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 10:00PM |
| 26 | Bugis Village | People's Park Complex | 8:05PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 7:10PM |
| 28 | Keypoint Building | Bank of China | 5:30PM |
| 29 | Singapore Power Building | Sunshine Plaza | 8:55PM |
| 30 | Ngee Ann City | Air View Building | 11:45PM |
| 31 | Centennial Tower | Ngee Ann City | 8:05PM |
| 32 | Suntec City Tower | Golden Mile Complex | 7:05PM |
| 33 | Ministry of Manpower | OUB Center | 9:20PM |
| 34 | People's Park Complex | Centennial Tower | 7:10PM |
| 35 | Bank of China | CPF Building | 10:00PM |
| 36 | OUB Center | Sin Tai Hin Building | 11:40PM |
| 37 | Air View Building | Ngee Ann City | 8:20PM |
| 38 | Maxwell Road Food Center | Bugis Village | 11:20PM |
| 39 | UIC Building | The Paragon Tower | 5:30PM |
| 40 | CPF Building | Golden Mile Complex | 11:40PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 111.5 (min) |

TABLE D-12 One Set of Randomly Generated Demand with Time Deviations of 123.9 min

| Booking Request | Pickup Location | Destination Location | Pickup Time |
| :---: | :---: | :---: | :---: |
| 1 | The Paragon Tower | Parco Bugis Junction | 6:30PM |
| 2 | Cairnhill Place | Bank of China | 8:15PM |
| 3 | Sunshine Plaza | People's Park Complex | 5:45PM |
| 4 | Sin Tai Hin Building | Centennial Tower | 10:50PM |
| 5 | Parco Bugis Junction | Maxwell Road Food Center | 7:10PM |
| 6 | Bugis Village | UIC Building | 6:25PM |
| 7 | Golden Mile Complex | Air View Building | 5:40PM |
| 8 | Keypoint Building | People's Park Complex | 10:20PM |
| 9 | Ngee Ann City | OUB Center | 10:40PM |
| 10 | Singapore Power Building | Centennial Tower | 9:50PM |
| 11 | Suntec City Tower | Sunshine Plaza | 11:50PM |
| 12 | Centennial Tower | Air View Building | 10:50PM |
| 13 | People's Park Complex | Ngee Ann City | 10:55PM |
| 14 | Ministry of Manpower | Golden Mile Complex | 6:10PM |
| 15 | OUB Center | The Paragon Tower | 11:45PM |
| 16 | Bank of China | Golden Mile Complex | 10:45PM |
| 17 | Maxwell Road Food Center | CPF Building | 7:55PM |
| 18 | Air View Building | Sin Tai Hin Building | 5:55PM |
| 19 | CPF Building | Ngee Ann City | 5:35PM |
| 20 | UIC Building | Bugis Village | 10:05PM |
| 21 | Cairnhill Place | People's Park Complex | 9:30PM |
| 22 | The Paragon Tower | Centennial Tower | 11:05PM |
| 23 | Sunshine Plaza | Air View Building | 11:55PM |
| 24 | Sin Tai Hin Building | CPF Building | 7:35PM |
| 25 | Parco Bugis Junction | Cairnhill Place | 11:20PM |
| 26 | Bugis Village | People's Park Complex | 11:00PM |
| 27 | Golden Mile Complex | Parco Bugis Junction | 5:40PM |
| 28 | Keypoint Building | Bank of China | 9:40PM |
| 29 | Singapore Power Building | Sunshine Plaza | 5:40PM |
| 30 | Ngee Ann City | Air View Building | 9:20PM |
| 31 | Centennial Tower | Ngee Ann City | 5:35PM |
| 32 | Suntec City Tower | Golden Mile Complex | 6:05PM |
| 33 | Ministry of Manpower | OUB Center | 7:45PM |
| 34 | People's Park Complex | Centennial Tower | 10:50PM |
| 35 | Bank of China | CPF Building | 5:45PM |
| 36 | OUB Center | Sin Tai Hin Building | 11:15PM |
| 37 | Air View Building | Ngee Ann City | 6:50PM |
| 38 | Maxwell Road Food Center | Bugis Village | 5:50PM |
| 39 | UIC Building | The Paragon Tower | 7:45PM |
| 40 | CPF Building | Golden Mile Complex | 8:25PM |
| Average Deviation of Pickup Time: $\sum_{i=1}^{n}\left\|T_{i}-\bar{T}\right\| / n$ |  |  | 123.9 (min) |

## Appendix E: Details of the Routing Solutions

## E-1. Output File for Improved Solutions (Heuristics Based on Nearest Neighbor Insertion with TABU Search)

** The demand was sorted according to the pickup time sequence before calculation.

```
======Pickup time deviation is 15.05========================
Total cost: 282.777 (in Min)
```

    1, route_cost= 38.2,n_demand= 6: 5, 15, 19, 28, 31, 36,
    ```
    1, route_cost= 38.2,n_demand= 6: 5, 15, 19, 28, 31, 36,
    2, route_cost= 42.9,n_demand= 6: 2, 6, 13, 24, 33, 39,
    2, route_cost= 42.9,n_demand= 6: 2, 6, 13, 24, 33, 39,
    3, route_cost= 42.0,n_demand= 6: 7, 14, 18, 22, 30, 35,
    3, route_cost= 42.0,n_demand= 6: 7, 14, 18, 22, 30, 35,
    4, route_cost= 38.4,n_demand= 5: 3, 16, 23, 32, 40,
    4, route_cost= 38.4,n_demand= 5: 3, 16, 23, 32, 40,
    5, route_cost= 33.6,n_demand= 5: 4, 12, 20, 29, 38,
    5, route_cost= 33.6,n_demand= 5: 4, 12, 20, 29, 38,
    6, route_cost= 30.7,n_demand= 4: 1, 8, 25, 37,
    6, route_cost= 30.7,n_demand= 4: 1, 8, 25, 37,
    7, route_cost= 31.5,n_demand= 4: 11, 21, 26, 34,
    7, route_cost= 31.5,n_demand= 4: 11, 21, 26, 34,
    8, route_cost= 18.8,n_demand= 3: 9, 17, 27,
    8, route_cost= 18.8,n_demand= 3: 9, 17, 27,
    9, route_cost= 6.7,n_demand= 1: 10,
    9, route_cost= 6.7,n_demand= 1: 10,
======Pickup time deviation is 23.64========================
Total cost: 279.375 (in Min)
=========================================================================
    1, route_cost= 64.2,n_demand= 10: 2, 7, 14, 25, 27, 32, 33, 35, 37, 39,
    2, route_cost= 44.2,n_demand= 7: 3, 12, 18, 29, 34, 36, 38,
    3, route_cost= 51.1,n_demand= 7: 1, 10, 16, 19, 23, 30, 40,
    4, route_cost= 37.5,n_demand= 5: 6, 15, 21, 24, 31,
    5, route_cost= 34.7,n_demand= 5: 8, 11, 17, 22, 28,
    6, route_cost= 35.6,n_demand= 4: 4, 9, 20, 26,
    7, route_cost= 12.2,n_demand= 2: 5, 13,
======Pickup time deviation is 30.55=======================
Total cost: 288.042 (in Min)
    1, route_cost= 73.4,n_demand= 10: 1, 6, 10, 14, 18, 23, 25, 30, 39, 40,
    2, route_cost= 56.8,n_demand= 8: 2, 5, 9, 15, 21, 27, 33, 35,
    3, route_cost= 57.0,n_demand= 8: 8, 11, 20, 22, 29, 32, 34, 36,
    4, route_cost= 42.3,n_demand= 6: 7, 16, 19, 24, 28, 31,
    5, route_cost= 40.7,n_demand= 6: 4, 13, 17, 26, 37, 38,
    6, route_cost= 17.9,n_demand= 2: 3, 12,
```

======Pickup time deviation is 46.38=========================
Total cost: 279.917 (in Min)

1 ，route＿cost $=62.0, \mathrm{n}$＿demand $=10: \quad 5,7,9,15,19,22,23,25,28,31$ ， 2，route＿cost＝64．9，n＿demand＝9：6，14，17，21，26，29，32，36，37， 3，route＿cost＝56．9，n＿demand＝9：1，3，10，11，20，24，34，39，40， 4 ，route＿cost $=76.4, \mathrm{n} \_$demand $=9: 2,4,13,18,27,30,33,35,38$ ， 5，route＿cost＝19．8，n＿demand＝3：8，12，16，

```
======Pickup time deviation is 59.50========================
Total cost: 295.495 (in Min)
ニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニ
    1, route_cost= 94.4,n_demand= 13: 1, 3, 7, 9, 13, 17, 24, 29, 32, 35,
38, 39, 40,
    2, route_cost= 82.3,n_demand= 11: 2, 8, 11, 16, 19, 25, 28, 30, 33, 36,
37,
    3, route_cost= 75.8,n_demand= 10: 4, 6, 10, 14, 18, 22, 23, 26, 31, 34,
    4, route_cost= 43.1,n_demand= 6: 5, 12, 15, 20, 21, 27,
```

======Pickup time deviation is 64.13========================
Total cost: 269.062 (in Min)

1，route＿cost＝ $80.2, \mathrm{n}$＿demand＝11： $4,7,11,13,19,22,26,29,31,35$ ， 39，

2，route＿cost＝ $71.1, \mathrm{n}$＿demand＝11： $2,3,10,12,14,18,24,27,30,34$, 38，

3，route＿cost＝ $52.7, \mathrm{n} \_$demand＝ $8: 1,5,6,17,32,36,37,40$ ，
4 ，route＿cost $=57.8, \mathrm{n} \_$demand $=8: 9,15,16,21,23,25,28,33$ ，
5，route＿cost＝7．2，n＿demand＝2：8，20，
＝＝＝＝＝＝Pickup time deviation is 74．50＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝
Total cost： 277.923 （in Min）

1，route＿cost＝ $95.2, \mathrm{n} \_$demand＝ $13: 1,4,7,9,14,19,23,25,28,32$ ， 36，38，40，

2，route＿cost $=88.2, \mathrm{n}$＿demand＝12： $2,8,11,13,15,18,21,29,30,34$ ， 37，39，

3，route＿cost＝74．9，n＿demand＝12：5，6，12，17，20，22，24，26，27，31， 33，35，

4，route＿cost＝19．6，n＿demand＝3：3，10，16，
＝＝＝＝＝＝Pickup time deviation is 88．43＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝
Total cost： 267.697 （in Min）

1 ，route＿cost＝ $68.4, \mathrm{n}$＿demand $=10: \quad 7,10,11,12,18,20,22,23,25,35$ ，
2，route＿cost＝68．6，n＿demand＝9：2，4，6，14，19，28，34，37，40，
3 ，route＿cost $=58.5, \mathrm{n} \_$demand $=9: 5,9,16,21,24,26,30,33,39$ ，

```
4, route_cost= 46.8,n_demand= 8: 3, 13, 17, 27, 31, 32, 36, 38,
5, route_cost= 25.4,n_demand= 4: 1, 8, 15, 29,
```

======Pickup time deviation is 94.70========================
Total cost: 280.913 (in Min)

1, route_cost= 118.1, n_demand= 17: 1, 5, 8, 9, 12, 13, 15, 18, 19, 23, 25, 29, 32, 33, 36, 39, 40,

2, route_cost= 105.3,n_demand= 15: 3, 6, 10, 14, 16, 21, 22, 24, 26, 28, 31, 34, 35, 37, 38,

3 , route_cost= $57.5, \mathrm{n} \_$demand $=8: \quad 2,4,7,11,17,20,27,30$,

```
======Pickup time deviation is 107.63========================
Total cost: 288.280 (in Min)
======================================================================
    1, route_cost= 99.2,n_demand= 14: 2, 3, 4, 7, 9, 16, 20, 22, 23, 28,
32, 33, 37, 39,
    2, route_cost= 96.1,n_demand= 13: 5, 6, 8, 12, 13, 15, 18, 24, 26, 31,
35, 38, 40,
    3, route_cost= 63.9,n_demand= 9: 10, 14, 17, 19, 25, 29, 30, 34, 36,
    4, route_cost= 29.1,n_demand= 4: 1, 11, 21, 27,
```

```
======Pickup time deviation is 111.47========================
Total cost: 306.848 (in Min)
1, route_cost= 99.1,n_demand= 12: 1, 4, 7, 11, 15, 18, 22, 23, 28, 34,
37, 40,
    2, route_cost= 87.3,n_demand= 11: 6, 9, 10, 14, 17, 20, 25, 29, 30, 33,
36,
    3, route_cost= 56.0,n_demand= 9: 3, 5, 13, 16, 19, 24, 31, 35, 39,
    4, route_cost= 64.4,n_demand= 8: 2, 8, 12, 21, 26, 27, 32, 38,
```

======Pickup time deviation is 123.90========================
Total cost: 293.393 (in Min)

1, route_cost= 67.6, n_demand= 9: 5, 9, 13, 15, 18, 20, 22, 29, 34,
2, route_cost= $57.2, \mathrm{n} \_$demand= $9: 3$, $7,10,12,14,31,36,38,39$,
3 , route_cost= $61.5, \mathrm{n} \_$demand $=8: \quad 1, \quad 8,11,19,24,33,37,40$,
4 , route_cost= $65.2, \mathrm{n}$ _demand= $8: 2$, $6,16,25,27,28,32,35$,
5, route_cost= 41.9,n_demand= 6: 4, 17, 21, 23, 26, 30,

E-2. Output File for Improved Solutions (Heuristics Based on Sweep Insertion with TABU Search)
** The demand was sorted according to the pickup time sequence before calculation.

```
======Pickup time deviation is 15.05========================
Total cost: 273.525 (in Min)
```


======Pickup time deviation is 23.64========================
Total cost: 285.247 (in Min)


```
    1, route_cost= 73.3,n_demand= 10: 2, 9, 14, 18, 25, 27, 31, 36, 38, 39,
    2, route_cost= 62.5,n_demand= 9: 1, 10, 16, 19, 24, 30, 35, 37, 40,
    3, route_cost= 43.1,n_demand= 6: 4, 8, 13, 22, 32, 33,
    4, route_cost= 27.9,n_demand= 5: 3, 15, 20, 29, 34,
    5, route_cost= 43.0,n_demand= 5: 5, 7, 17, 23, 28,
    6, route_cost= 28.8,n_demand= 4: 6, 11, 21, 26,
    7, route_cost= 6.7,n_demand= 1: 12,
======Pickup time deviation is 30.55======================
Total cost: 286.915 (in Min)
```

```
    1, route_cost= 54.6,n_demand= 8: 3, 9, 15, 18, 27, 33, 35, 39,
```

    1, route_cost= 54.6,n_demand= 8: 3, 9, 15, 18, 27, 33, 35, 39,
    2, route_cost= 57.5,n_demand= 8: 2, 12, 19, 23, 25, 30, 37, 38,
    2, route_cost= 57.5,n_demand= 8: 2, 12, 19, 23, 25, 30, 37, 38,
    3, route_cost= 53.6,n_demand= 8: 4, 16, 20, 24, 29, 32, 34, 36,
    3, route_cost= 53.6,n_demand= 8: 4, 16, 20, 24, 29, 32, 34, 36,
    4, route_cost= 59.0,n_demand= 7: 5, 10, 14, 21, 26, 31, 40,
    4, route_cost= 59.0,n_demand= 7: 5, 10, 14, 21, 26, 31, 40,
    5, route_cost= 50.2,n_demand= 7: 1, 6, 8, 13, 17, 22, 28,
    5, route_cost= 50.2,n_demand= 7: 1, 6, 8, 13, 17, 22, 28,
    6, route_cost= 11.9,n_demand= 2: 7, 11,
    6, route_cost= 11.9,n_demand= 2: 7, 11,
    ======Pickup time deviation is 46.38========================
======Pickup time deviation is 46.38========================
the initial route (sweep insert heuristics) total cost: 279.007 (in Min)

```
    the initial route (sweep insert heuristics) total cost: 279.007 (in Min)
```




```
    1, route_cost= 76.6,n_demand= 11: 3, 7, 10, 11, 20, 21, 26, 29, 32, 36,
```

    1, route_cost= 76.6,n_demand= 11: 3, 7, 10, 11, 20, 21, 26, 29, 32, 36,
    38,

```
38,
```

2，route＿cost＝ $71.1, \mathrm{n} \_$demand＝10： $1,5,13,18,22,24,28,33,39,40$ ， 3，route＿cost＝59．6，n＿demand＝9：4，12，16，19，23，25，30，34，35， 4 ，route＿cost＝ $59.7, \mathrm{n} \_$demand $=8: 32,6,8,14,17,27,31,37$ ， 5，route＿cost＝11．9，n＿demand＝2：9，15，

```
======Pickup time deviation is 59.50========================
Total cost: 279.657 (in Min)
ニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニ=ニニ==
    1, route_cost= 89.2,n_demand= 13: 1, 3, 7, 9, 11, 15, 20, 21, 27, 32,
35, 38, 40,
    2, route_cost= 69.4,n_demand= 11: 4, 5, 12, 14, 18, 24, 28, 30, 33, 36,
39,
    3, route_cost= 83.6,n_demand= 11: 6, 10, 13, 17, 22, 23, 26, 29, 31, 34,
37,
    4, route_cost= 37.6,n_demand= 5: 2, 8, 16, 19, 25,
```

======Pickup time deviation is 64.13========================
Total cost: 281.910 (in Min)

1, route_cost= 70.7,n_demand= 11: 2, 3, 10, 11, 19, 23, 27, 30, 34, 37,
38,
2, route_cost $=74.2, \mathrm{n}$ _demand $=10: 1,5,6,8,20,24,32,36,39,40$,
3, route_cost= 64.5,n_demand= 9: 4, 7, 14, 17, 22, 25, 29, 33, 35,
4, route_cost $=53.7, \mathrm{n}$ demand $=7: 9,15,16,21,26,28,31$,
5, route_cost= $18.9, n \_d e m a n d=3: 12,13,18$,
======Pickup time deviation is 74.50========================
Total cost: 308.192 (in Min)

1，route＿cost＝114．1，n＿demand＝15： $1,4,7,9,10,11,17,19,25,27$ ， 31，32，35，38，40，

2 ，route＿cost $=81.4, \mathrm{n}$＿demand＝11： $2, \quad 8,15,18,21,23,26,29,34,37$, 39，

3，route＿cost＝91．6，n＿demand＝11：3，6，13，14，20，22，24，28，30，33， 36，

4，route＿cost＝ $21.1, \mathrm{n}$＿demand $=3: 5,12,16$,
＝＝＝＝＝＝Pickup time deviation is 88．43＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝ Total cost： 288.800 （in Min）

1，route＿cost $=92.6, \mathrm{n} \_$demand $=12: \quad 2,4,6,12,14,18,19,29,31,34$ ， 37，39，

```
2, route_cost= 60.8,n_demand= 9: 5, 9, 15, 17, 24, 26, 30, 33, 40,
```



```
======Pickup time deviation is 94.70========================
Total cost: 282.495 (in Min)
```

```
    1, route_cost= 120.9,n_demand= 17: 3, 6, 7, 10, 13, 15, 18, 20, 23, 25,
```

    1, route_cost= 120.9,n_demand= 17: 3, 6, 7, 10, 13, 15, 18, 20, 23, 25,
    29, 32, 33, 36, 37, 38, 39,
29, 32, 33, 36, 37, 38, 39,
2, route_cost= 100.6,n_demand= 14: 1, 5, 8, 11, 16, 21, 22, 24, 26, 28,
2, route_cost= 100.6,n_demand= 14: 1, 5, 8, 11, 16, 21, 22, 24, 26, 28,
31, 34, 35, 40,
31, 34, 35, 40,
3, route_cost= 60.9,n_demand= 9: 2, 4, 9, 12, 14, 17, 19, 27, 30,

```
    3, route_cost= 60.9,n_demand= 9: 2, 4, 9, 12, 14, 17, 19, 27, 30,
```

======Pickup time deviation is 107.63=========================
Total cost: 285.073 (in Min)

1, route_cost $=86.0, \mathrm{n} \_$demand= 14: $5,6,8,12,13,14,17,19,22,23$, 26, 30, 37, 40,

2, route_cost= 94.6,n_demand= 13: 2, 3, 4, 7, 9, 16, 20, 28, 32, 33, 35, 38, 39,

3 , route_cost= $79.5, \mathrm{n} \_$demand $=9: 10,15,18,21,27,29,31,34,36$,
4, route_cost= 24.9,n_demand= 4: 1, 11, 24, 25,

```
======Pickup time deviation is 111.47========================
Total cost: 288.648 (in Min)
    1, route_cost= 52.8,n_demand= 9: 5, 7, 13, 19, 21, 24, 31, 35, 40,
    2, route_cost= 57.2,n_demand= 9: 9, 12, 18, 20, 25, 27, 29, 34, 37,
    3, route_cost= 78.4,n_demand= 9: 2, 4, 6, 14, 16, 23, 30, 32, 36,
    4, route_cost= 53.0,n_demand= 7: 3, 8, 10, 11, 26, 33, 39,
    5, route_cost= 47.2,n_demand= 6: 1, 15, 17, 22, 28, 38,
```

```
======Pickup time deviation is 123.90========================
Total cost: 296.123 (in Min)
```

==========================================================================10,

1, route_cost= 106.8,n_demand= 14: 2, 6, 10, 15, 18, 19, 20, 22, 27, 29, 33, 37, 38, 40,

2 , route_cost $=75.4, \mathrm{n}$ _demand $=10: 3,7,9,12,24,25,28,32,35,36$,
3, route_cost= 62.0,n_demand= 9: 4, 16, 17, 21, 23, 26, 30, 34, 39,
4, route_cost= 52.0,n_demand= 7: 1, 5, 8, 11, 13, 14, 31,

## E-3. Output File for Improved Solutions (Heuristics Based on Earliest Time Insertion with TABU Search)

** The demand was sorted according to the pickup time sequence before calculation.

```
======Pickup time deviation is 15.05=========================
Total cost: 267.220 (in Min)
```


======Pickup time deviation is 23.64========================= Total cost: 275.388 (in Min)

1, route_cost $=88.5, \mathrm{n} \_$demand $=12: \quad 3,5,7,14,18,23,28,34,36,38$, 39, 40,

2, route_cost $=65.6, \mathrm{n} \_$demand $=9: \quad 2,6,13,17,22,26,30,35,37$,
3 , route_cost= 49.3,n_demand= 7: 4, $8,11,19,25,27,31$,
4, route_cost= $35.7, \mathrm{n} \_$demand= 6: 1, 16, 20, 24, 29, 33,
5 , route_cost= $23.1, \mathrm{n}$ _demand $=4: 10,15,21,32$,
6, route_cost= 6.4,n_demand= 1: 9,
7, route_cost= 6.7,n_demand= 1: 12,

```
======Pickup time deviation is 30.55=======================
Total cost: 283.253 (in Min)
```

```
    1, route_cost= 118.6,n_demand= 17: 1, 2, 3, 4, 6, 8, 13, 17, 21, 24,
28, 31, 33, 35, 37, 38, 40,
    2, route_cost= 79.3,n_demand= 10: 5, 10, 14, 18, 22, 29, 32, 34, 36, 39,
    3, route_cost= 42.0,n_demand= 6: 7, 11, 20, 23, 25, 30,
    4, route_cost= 18.2,n_demand= 3: 15, 19, 26,
    5, route_cost= 18.4,n_demand= 3: 9, 16, 27,
    6, route_cost= 6.7,n_demand= 1: 12,
```

```
======Pickup time deviation is 46.38========================
Total cost: 283.015 (in Min)
```

```
    1, route_cost= 123.2,n_demand= 17: 1, 2, 4, 6, 7, 9, 14, 17, 21, 25,
```

    1, route_cost= 123.2,n_demand= 17: 1, 2, 4, 6, 7, 9, 14, 17, 21, 25,
    28, 29, 32, 35, 38, 39, 40,
28, 29, 32, 35, 38, 39, 40,
2, route_cost= 84.4,n_demand= 11: 3, 8, 15, 19, 22, 23, 27, 30, 34, 36,
2, route_cost= 84.4,n_demand= 11: 3, 8, 15, 19, 22, 23, 27, 30, 34, 36,
37,
37,
3, route_cost= 35.3,n_demand= 6: 5, 10, 11, 18, 24, 31,
3, route_cost= 35.3,n_demand= 6: 5, 10, 11, 18, 24, 31,
4, route_cost= 33.3,n_demand= 5: 12, 16, 20, 26, 33,
4, route_cost= 33.3,n_demand= 5: 12, 16, 20, 26, 33,
5, route_cost= 6.7,n_demand= 1: 13,

```
    5, route_cost= 6.7,n_demand= 1: 13,
```

======Pickup time deviation is 59.50========================
Total cost: 288.042 (in Min)


1, route_cost= 149.8, n_demand= 19: 2, $3,4,6, ~ 8, ~ 9, ~ 11, ~ 15, ~ 17, ~ 21, ~$ 25, 28, 30, 32, 35, 37, 38, 39, 40,

2, route_cost= $82.8, n \_d e m a n d=12: 1,7,10,13,19,22,23,26,29,31$, 33, 36,

3, route_cost= $35.8, \mathrm{n} \_$demand= $6: 5,12,14,18,24,34$,
4, route_cost= 19.6,n_demand= 3: 16, 20, 27,
======Pickup time deviation is 64.13========================
Total cost: 279.028 (in Min)

1, route_cost= 143.5, n_demand= 21: 1, 2, 4, 5, 7, 8, 10, 12, 13, 14, 16, 21, 23, 25, 28, 31, 35, 36, 37, 38, 40,

2, route_cost= 84.9,n_demand= 11: 3, 6, 9, 11, 15, 17, 22, 26, 29, 33, 39,

3 , route_cost= $32.8, \mathrm{n} \_$demand= $5: 18,24,27,30,34$,
4, route_cost= 13.4,n_demand= 2: 19, 32,
5, route_cost= 4.4,n_demand= 1: 20,

```
======Pickup time deviation is 74.50========================
Total cost: 274.630 (in Min)
```

1, route_cost $=161.3, \mathrm{n} \_$demand= $23: 1,2,5,6,7,9,10,11,13,15$, 18, 21, 23, 24, 26, 27, 29, 30, 33, 35, 37, 38, 40,

2, route_cost $=80.7, \mathrm{n} \_$demand= 12: $3,8,12,17,20,22,25,28,31,32$, 36, 39,

3, route_cost= $26.8, \mathrm{n}$ _demand= 4: 4, 16, 19, 34,
4, route_cost= 5.8,n_demand= 1: 14,

```
======Pickup time deviation is 88.43=======================
Total cost: 293.220 (in Min)
```

```
    1, route_cost= 184.3,n_demand= 24: 1, 2, 4, 6, 9, 10, 11, 12, 13, 14,
```

    1, route_cost= 184.3,n_demand= 24: 1, 2, 4, 6, 9, 10, 11, 12, 13, 14,
    18, 19, 20, 22, 23, 25, 30, 31, 32, 34, 35, 36, 38, 39,
18, 19, 20, 22, 23, 25, 30, 31, 32, 34, 35, 36, 38, 39,
2, route_cost= 74.0,n_demand= 10: 3, 7, 8, 16, 21, 24, 26, 33, 37, 40,
2, route_cost= 74.0,n_demand= 10: 3, 7, 8, 16, 21, 24, 26, 33, 37, 40,
3, route_cost= 18.8,n_demand= 3: 5, 15, 29,
3, route_cost= 18.8,n_demand= 3: 5, 15, 29,
4, route_cost= 10.6,n_demand= 2: 17, 27,
4, route_cost= 10.6,n_demand= 2: 17, 27,
5, route_cost= 5.5,n_demand= 1: 28,

```
    5, route_cost= 5.5,n_demand= 1: 28,
```

======Pickup time deviation is 94.70=========================
Total cost: 286.633 (in Min)
1, route_cost $=189.7, \mathrm{n} \_$demand $=26: \quad 1,5,6,7,8,9,12,14,15,18$,
19, 21, 22, 24, 25, 27, 30, 31, 32, 33, 34, 35, 37, 38, 39, 40,
2, route_cost= $71.5, \mathrm{n}$ _demand= 10: 2, $4,10,13,17,20,23,26,29,36$,
3 , route_cost= $25.5, \mathrm{n} \_$demand= $4: 3,11,16,28$,

```
======Pickup time deviation is 107.63========================
```

Total cost: 294.585 (in Min)


1, route_cost= 152.4, n_demand= 21: $1,3,4,6,7,9,12,13,14,15$, 16, 20, 21, 24, 25, 29, 32, 33, 35, 37, 39,

2, route_cost $=95.8, n \_d e m a n d=13: \quad 2,5,8,10,17,19,22,23,26,30$, 34, 36, 40,

3 , route_cost= $39.6, \mathrm{n} \_$demand $=5: 11,18,28,31,38$, 4 , route_cost= $6.9, n \_d e m a n d=1: 27$,
======Pickup time deviation is 111.47======================== Total cost: 292.093 (in Min)

1, route_cost= 137.8, n_demand= 19: 1, $3,5,6,10,10,11,14,16,18$, 20, 25, 27, 29, 30, 32, 34, 37, 40,

2 , route_cost= $103.9, \mathrm{n} \_$demand= $13: \quad 2,4,8,12,15,17,22,23,28,31$, 33, 35, 39,

3 , route_cost $=34.4, \mathrm{n}$ _demand $=6: 17,13,19,21,24,36$,
4, route_cost= $16.0, \mathrm{n} \_$demand= 2: 26, 38 ,
======Pickup time deviation is 123.90========================= total cost: 300.392 (in Min)

```
ニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニニ=ニ====
    1, route_cost= 178.6,n_demand= 24: 1, 5, 8, 10, 12, 14, 15, 16, 18, 19,
20, 21, 22, 23, 24, 25, 26, 27, 28, 30, 35, 36, 38, 39,
    2, route_cost= 84.8,n_demand= 10: 2, 6, 9, 11, 13, 17, 29, 33, 37, 40,
    3, route_cost= 24.2,n_demand= 4: 3, 7, 31, 34,
    4, route_cost= 12.8,n_demand= 2: 4, 32,
```


## Appendix F: Survey Questionnaire

## Users' Views on Taxi Services in Singapore

We are students at the National University of Singapore, the survey conducted here is an attempt to explore the potential to improve taxi services currently in Singapore:

Get a taxi via street hail or at taxi stands Book a taxi to serve you immediately Book a taxi in advance (at least 30 min earlier)
-- You pay what the meter shows only
-- Extra Current-Booking fee around \$3
-- Extra Advance-Booking fee around \$5

We would like to investigate the above services with users like you. Your contribution is much appreciated.

Gender: $\square$ Male $\quad \square$ Female

Age:Under 20
$\square$ 21-30 31-4041-50Over 60

Family Income/Month (if you are single, choose your own income):
$\square$ Under \$2,000 $\square$ \$2,000-4,000 $\square$ \$4,000-6,000 $\square \$ 6,000-8,000 \quad \square$ Over \$8,000

1. How often do you take taxi?
Less than 2 per week
3-4 per week5-6 per week7 or more per week
2. How often do you use taxi-booking services?Never $\square$ Occasionally
$\square 1-2$ per week3-4 per week5 or more per week

## (If you choose Never, please go to Question 5)

3. Why do you use taxi-booking services? (You may tick more than one)Brand loyaltySave time from queuing at taxi standCannot find taxi on roadsideGuarantee to get a taxi at particular timeOthers (please specify) $\qquad$
4. If you book a taxi to arrive you immediately, usually where do you make the booking? (Please choose only one)At the pickup locationOn the way to the pickup locationAt office/homeOthers (please specify)

## (If you choose "At office/home", please answer the following Questions $\mathbf{a}, \mathbf{b}$ and $\mathbf{c}$ )

a. You usually book "At office/ home ", because
$\square$ You know the taxi will not arrive immediately (longer than 2 minutes)More convenient and comfortable to book at office/homeOthers (please specify)
b. Normally how many minutes do you book before the exact pickup time?
$\square$ Less than 5 minutes5-10 minutes10-15minutes
c. If the taxi can always arrive within 1-2 minutes or less than the walking time to the pickup location, will you consider changing your booking behavior?
$\square$ Yes, taxi arrival time should be the sooner the better; I will book it right at the pickup location.No, I would rather the taxi to arrive a bit later so I could book it at office/home.
$\square$ Others (please specify) $\qquad$
5. Currently, if you book a taxi more than 30 min in advance (Advance-Booking), you pay $\$ 5$ booking fee, if you book less than 30 min (Current-Booking), you pay $\$ 3$ booking fee.
a. If Advance-Booking fee is lower than Current-Booking fee, will you try to use AdvanceBooking as much as possible?YesNoOthers (please specify)
b. If Advance-Booking fee is free and taxi fare for Advance-Booking is even cheaper than street hail price, will you try to use Advance-Booking as much as possible?YesNoOthers (please specify)

Do you have any suggestions to improve the taxi services in Singapore?
$\qquad$
$\qquad$
$\qquad$

End of Survey
Thank You for Your Kindly Assistance.

## Appendix G: Data of Respondents

Table B: Data of Respondents

| NO. | Gender |  | Age |  |  |  |  |  | Income |  |  |  |  | Q1 |  |  |  | Q2 |  |  |  |  | Q3 |  |  |  |  | Q4 |  |  |  | 4a |  |  | 4b |  |  | 4c |  |  | 5a |  |  | 5b |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | M | F | 1 | 2 | 3 | 4 | 5 | 6 | 1 | 2 | 3 | 4 | 5 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 5 | 1 | 2 | 3 | 4 | 5 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 | 3 |
| 1 |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  | X | X | X |  |  |  | X |  | X | X |  |  |  | X |  | X |  | X |  |  | X |  |  |
| 2 | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 3 | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 4 |  | X |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  | X | X | X |  |  |  | X |  |  | X |  |  |  | X |  | X |  | X |  |  | X |  |  |
| 5 |  | X |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 6 | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 7 | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 8 |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 9 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  | X |  |  | X |  |  |
| 10 | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  |  | X | X |  |  | X |  |  | X |  |  |
| 11 |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 12 | X |  |  |  |  |  | X |  |  |  |  | X |  | X |  |  |  |  | X |  |  |  |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 13 | X |  |  |  |  |  | X |  |  |  |  | X |  | X |  |  |  |  | X |  |  |  |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 14 |  | X |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X | X |  |  |  | X | X |  |  | X |  |  | X |  |  |
| 15 |  | X |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 16 |  | X |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 17 | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  |  | X | X |  |  | X |  |  | X |  |  |
| 18 |  | X |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X | X |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 19 |  | X |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X | X |  |  |  | X | X |  |  | X |  |  | X |  |  |
| 20 | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 21 |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  | X | X | X |  |  |  | X |  | X | X |  |  |  | X |  | X |  | X |  |  | X |  |  |
| 22 | X |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 23 | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 24 |  | X |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 25 |  | X |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X | X |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 26 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  | X |  |  | X |  |  |
| 27 |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  | X | X | X |  |  |  | X |  | X | X |  |  |  | X |  | X |  | X |  |  | X |  |  |
| 28 | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 29 |  | X |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  | X | X | X |  |  |  | X |  |  | X |  |  |  | X |  | X |  | X |  |  | X |  |  |
| 30 |  | X |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 31 |  | X |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 32 | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 33 | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  |  | X | X |  |  | X |  |  | X |  |  |
| 34 |  | X |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 35 |  | X |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 36 | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X | X | X |  |  |  | X |  | X |  |  |  |  | X | X |  |  | X |  |  | X |  |  |
| 37 |  | X |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  | X | X | X |  |  |  | X |  |  | X |  |  |  | X |  | X |  | X |  |  | X |  |  |




| 126 |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  | X |  |  | X | X |  |  |  | X |  | X |  |  | X |  | X |  |  | X |  |  | X |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 127 |  | X |  |  |  | X |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  | X |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 128 | X |  |  | X |  |  |  |  |  |  |  | X |  | X |  |  |  | X |  |  |  | X | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 129 | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 130 | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 131 |  | X |  |  | X |  |  |  |  | X |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 132 |  | X |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X | X |  |  |  | X | X |  |  | X |  |  | X |  |  | X |  |  | X |  |  |
| 133 | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 134 |  | X |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  | X |  | X |  |  | X |  |  |  | X | X |  |  | X |  |  | X |  |  |  | X |  | X |  |  |
| 135 |  | X |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 136 |  | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  | X |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 137 | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 138 |  | X |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X | X |  |  |
| 139 | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  | X |  | X |  | X |  |  | X |  |  | X |  |  | X |  |  |
| 140 | X |  |  |  |  |  | X |  |  | X |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 141 |  | X |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 142 |  | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 143 | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X | X |  |  |  | X |  | X |  |  |  | X |  |  | X |  |
| 144 |  | X |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 145 |  | X |  |  |  | X |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 146 |  | X |  |  |  | X |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 147 | X |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  | X |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 148 |  | X |  |  | X |  |  |  |  |  |  | X | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 149 | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  |  | X | X |  |  |  |  | X | X |  |  |  | X |  | X |  |  |
| 150 |  | X |  |  | X |  |  |  |  |  |  | X | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 151 | X |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  | X | X |  |  |  |  | X |  | X |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 152 | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  | X |  |  | X |  |  | X |  |  | X |  |  | X |  | X |  |  | X |  |  |  | X | X |  |  |
| 153 |  | X |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  |  | X |  |  |  | X | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 154 | X |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  | X | X |  | X |  |  |  | X | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 155 |  | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  | X | X | X |  |  |  | X |  | X |  |  | X |  | X |  |  |  | X |  | X |  |  |
| 156 | X |  | X |  |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 157 |  | X |  |  |  | X |  |  |  |  | X |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 158 |  | X |  | X |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 159 |  | X |  |  | X |  |  |  |  | X |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 160 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 161 | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  | X |  |  |  |  |  | X |  |  |  | X | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 162 | X |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X | X |  |  |  | X |  | X |  |  | X |  |  |  | X | X |  |  | X |  |  |
| 163 | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  | X |  | X |  |  | X |  |  | X |  |  | X |  |  |
| 164 |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 165 | X |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  | X |  |  |
| 166 | X |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  | X | X |  |  |  |  | X |  |  | X | X |  |  | X |  |  |
| 167 |  | X |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 168 |  | X |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 169 |  | X |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  | X |  |  | X |  | X |  |  | X |  |  | X |  |  |










| 522 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 523 |  | X |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 524 |  | X | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 525 | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 526 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 527 |  | X |  |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  | X | X |  |  |  |  | X |  | X |  |  | X |  | X | X |  |  | X |  |
| 528 |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  | X | X |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 529 |  | X |  |  |  |  |  | X |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 530 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 531 | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 532 | X |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 533 | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  | X |  | X |  |  | X | X |  |  | X |  |
| 534 | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  | X |  | X |  |  | X | X |  |  | X |  |
| 535 | X |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 536 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 537 |  | X |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 538 |  | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X | X |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 539 | X |  |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 540 |  | X |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  | X | X |  |  |  | X |  | X |  | X |  |  | X | X |  |  | X |  |
| 541 |  | X |  |  |  | X |  |  |  |  |  |  | X |  | X |  |  |  | X |  |  |  |  | X | X |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 542 | X |  |  |  |  | X |  |  |  |  |  |  | X | X |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  | X | X |  |  |  | X | X |  |  | X |  |
| 543 |  | X |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X | X |  |  |  | X |  | X |  |  | X |  | X | X |  |  | X |  |
| 544 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 545 | X |  |  | X |  |  |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  | X |  |  |  | X | X |  |  |  | X | X |  | X |  |  | X |  |
| 546 |  | X |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 547 | X |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X | X |  |  |  | X |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 548 |  | X |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 549 |  | X |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  | X |  | X |  |  | X | X |  |  | X |  |
| 550 | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 551 |  | X |  |  |  |  | X |  |  |  | X |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 552 | X |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 553 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 554 | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  | X |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 555 |  | X | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 556 | X |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 557 |  | X |  |  |  |  | X |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 558 |  | X |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 559 | X |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  | X | X |  |  |  | X |  | X | X |  |  |  | X | X |  |  | X |  |
| 560 | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 561 |  | X |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 562 |  | X | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  |  | X | X |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 563 | X |  |  |  | X |  |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X | X | X |  |  |  |  | X |  | X | X |  |  |  | X | X |  |  | X |  |
| 564 | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  | X | X |  |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |
| 565 |  | X | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X | X |  | X |  |  |  |  |  |  |  |  |  | X |  |  | X |  |


| 566 |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  | X | X |  |  |  | X |  | X |  |  |  |  | X | X |  |  | X |  |  | X |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 567 | X |  |  |  |  | X |  |  |  |  |  | X |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  | X |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 568 |  | X |  |  |  |  | X |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 569 | X |  |  |  |  |  | X |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 570 |  | X |  |  |  |  |  | X | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 571 | X |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 572 | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 573 |  | X |  |  |  |  | X |  |  |  | X |  |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  |  | X |  | X |  |  |  |  | X | X |  |  | X |  |  | X |  |  |
| 574 | X |  |  | X |  |  |  |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 575 |  | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  | X |  |  |  | X |  |  | X |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 576 | X |  |  | X |  |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X | X |  | X |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 577 | X |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 578 | X |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  | X |  | X |  | X |  |  | X |  |  |
| 579 | X |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 580 | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  |  | X |  |  | X |  |  |  | X |  | X |  | X |  |  | X |  |  |
| 581 | X |  |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 582 | X |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 583 |  | X |  |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  | X |  | X |  |  |  | X |  | X |  |  | X |  |  | X |  |  |
| 584 |  | X |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  |  | X |  |  | X |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 585 |  | X |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 586 |  | X | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 587 | X |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  |  | X |  |  | X |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 588 |  | X | X |  |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X | X |  |  |  | X |  |  | X |  | X |  |  | X |  |  | X |  |  | X |  |  |
| 589 |  | X | X |  |  |  |  |  |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 590 | X |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  | X | X |  |  |  |  | X |  | X |  |  | X |  |  | X |  |  | X |  |  | X |  |  |
| 591 |  | X |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 592 |  | X |  |  | X |  |  |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 593 | X |  |  |  | X |  |  |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  | X |  | X | X |  |  |  |  | X |  |  | X |  | X |  |  |  | X |  | X |  |  | X |  |  |
| 594 |  | X |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  |  |  | X |  |  |  | X |  |  | X |  |  | X |  |  | X |  | X |  |  |  |  | X | X |  |  | X |  |  |
| 595 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 596 |  | X |  |  |  |  | X |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 597 | X |  |  | X |  |  |  |  |  | X |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  | X | X |  | X |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| 598 |  | X |  |  | X |  |  |  |  |  | X |  |  |  |  |  |  | X |  |  |  |  | X |  |  | X |  |  |  |  | X |  |  | X |  |  | X |  |  | X |  | X |  |  | X |  |  |
| 599 |  | X |  |  |  |  | X |  |  | X |  |  |  | X |  |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X | X |  |  |
| 600 | X |  |  | X |  |  |  |  | X |  |  |  |  | X |  |  |  |  |  | X |  |  |  |  |  | X |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  | X |  |  | X |  |  |
| Sum | 263 | 337 | 62 | 249 | 186 | 65 | 35 | 3 | 176 | 218 | 123 | 50 | 33 | 275 | 19 |  | 57 | 75 | 143 | 302 | 95 | 27 | 33 | 17 | 200 | 307 | 230 | 12 | 133 | 94 | 212 | 10 | 98 | 134 | 1 | 40 | 114 | 58 | 112 | 97 | 3 | 452 | 131 | 17 | 556 | 34 | 10 |
| \% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 29.6 | 20.9 | 49.2 |  | 42.1 | 57.5 |  | 18.9 | 53.8 |  | 52.8 | 45.8 |  | 75.3 |  |  | 92.7 |  |  |
| NO. |  | 600 | 600 |  |  |  |  |  | 600 |  |  |  |  | 600 |  |  |  |  | 600 |  |  |  |  |  |  |  |  |  | 449 |  |  |  | 233 |  |  | 212 |  |  | 212 |  |  | 600 |  |  | 600 |  |  |
|  | M | F | 1 | 2 | 3 | 4 | 5 | 6 | 1 | 2 | 3 | 4 | 5 | 1 | 2 |  | 3 | 4 | 1 | 2 | 3 | 4 | 5 | 1 | 2 | 3 | 4 | 5 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 | 3 |
|  | Gen | nder | Age |  |  |  |  |  | Income |  |  |  |  | Q1 |  |  |  |  | Q2 |  |  |  |  | Q3 |  |  |  |  | Q4 |  |  |  | 4a |  |  | 4b |  |  | 4c |  |  | 5a |  |  | 5b |  |  |

## Appendix H: Abstract of Recent Research Accomplishments

## Research Paper Published/Accepted

1. Wang, H., D.H. Lee and R.L. Cheu, Dynamic Routing Decisions for Commercial Vehicles Using Real-Time Traffic Information, Accepted for publication in the Transportation Research Record (TRR), Journal of the Transportation Research Board.
2. Lee, D.H., H. Wang, R.L. Cheu and S. H. Teo, A Taxi Dispatch System Based on Current Demands and Real-Time Traffic Conditions, Accepted for publication in the Transportation Research Record (TRR), Journal of the Transportation Research Board.
3. Lee, D.H., H. Wang and R.L. Cheu, Trip-Chaining for Taxi Advance Bookings: A Strategy to Reduce Cost of Taxi Operations, Proceedings of The $83^{\text {rd }}$ Annual Meeting of the Transportation Research Board, in CD-ROM, Washington, D.C. Jan 11-15, 2004. Pending for publication in the Transportation Research Record (TRR), Journal of the Transportation Research Board.
4. Wang, H., R.L. Cheu and D.H. Lee, An En-Route Security Monitoring System for Commercial Vehicles, Proceedings of The IEEE $6^{\text {th }}$ International Conference on Intelligent Transportation Systems, in CD-ROM, Shanghai, China, Oct 12-15, 2003.
5. Wang, H., D.H. Lee and R.L. Cheu, Dispatch Systems for GPS-Based Taxi Booking Services in Singapore, $8^{\text {th }}$ International Conference on Applications of Advanced Technologies in Transportation Engineering, Beijing, China, 26-28 May 2004. Accepted.
6. Cheu, R.L., H. Wang and D.H. Lee, Incorporating Telemetry and Car-Following Data for Real-Time Monitoring of Container Trucks, $8^{\text {th }}$ International Conference on Applications of Advanced Technologies in Transportation Engineering, Beijing, China, 26-28 May 2004. Accepted.
7. Lee, D.H., H. Wang and L. Wu, An Urban Development Driven by Mass Rapid Transit System, The $15^{\text {th }}$ Annual Meeting of the International Chinese Transportation Professionals Association, Beijing, China, May 10-13, 2002.
8. Lee, D.H., H. Wang and L. Wu, Integrated Land Use and Urban Development with Mass Rapid Transit System: The Experience of Singapore, 2002 World Metro Symposium \& Exhibition, Taipei, Taiwan, April 25-27, 2002.
9. Wang, H., Investigation of Integrated Land Use and Transportation Planning in Singapore, Working Paper, Dept. of Civil Engineering, National University of Singapore, Oct 2001.
10. Lee, D.H. and H. Wang, The Application and Development of ITS in Singapore, in the $7^{\text {th }}$ Multinational Urban Traffic Research Academic Thesis Album, Beijing, China, PP. 57-62, 2001.
11. Lee, D.H., H. Wang and R.L. Cheu, Trip Chaining Strategy for Advance Taxi Booking, ODYSSEUS 2003, Second International Workshop on Freight Transportation and Logistics, Sicily, Italy, May 27-30, 2003. Extended abstract in conference website.
12. Cheu R. L., S. T. Ng, D.H. Lee and H. Wang, Travel Time Savings for Trucks with Real-Time Traffic Information during Incidents, Proceedings of the $6^{\text {th }}$ Asia-Pacific Intelligent Transportation Systems Forum, in CD-ROM, Taipei, Taiwan, Oct 4-9, 2003.

## Pending Patent Application

Lee, D.H., H. Wang and R.L. Cheu, Innovative Taxi Dispatch Approaches for Current and Advance Booking Services in Singapore.

