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# Lung Cancer Screening: An Evidence-Based Practice Change Project

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This Manuscript Partially Fulfills the Requirements for the Doctor of Nursing Practice Program

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#### Abstract

**Practice Problem:** Lung cancer is the leading cause of global cancer deaths and is a significant health issue in the US, claiming more than 155,000 lives each year. Lung cancer screening through low dose computed tomography (LDCT) can reduce lung cancer mortality by 20 percent but unfortunately, lung cancer screening is underutilized.

**PICOT Question:** The PICOT question that guided this project was: in a patient population eligible for LDCT lung screening (P), how does auditing of practice with feedback to the providers (I), compared to not doing the interventions as mentioned above (C), increase LDCT lung cancer screenings in the identified population (O), in an eight-week period (T)?

**Evidence:** A thorough literature review was conducted to determine if audit and feedback is an evidence-based strategy for increasing cancer screening rates. The literature review produced ample evidence supporting audit and feedback as an effective strategy for significantly increasing cancer screening rates.

**Intervention:** A lung cancer screening audit tool with essential elements for determining patient eligibility for LDCT lung cancer screening was created for this project, and the face validity of the audit tool was obtained. During the project's intervention and evaluation phase, each audit tool submitted was analyzed for completeness, and performance feedback was given to the clinic's providers on a weekly basis.

**Outcome:** Although Chi-Square analysis did not show statistical significance, the number of LDCT lung cancer screening scans nearly doubled during the intervention phase compared to the baseline phase of the project.

**Conclusion:** The continued usage of the lung cancer screening audit and feedback tool is recommended for increasing the number of LDCT lung cancer screenings.

# Lung Cancer Screening: An Evidence-Based Practice Change Project

Each year in the US, lung cancer kills more than 155,000 individuals (Kassem & Laird, 2019). The risk of developing lung cancer is one out of fifteen for men and one out of seventeen for women (American Cancer Society, 2021b). Although annual lung cancer screening can reduce lung cancer mortality rates by 20%, this lifesaving strategy is underutilized (Velez Martinez et al., 2020). The purpose of this paper is to present an evidence-based practice change project to improve lung cancer screening rates at a primary care clinic located in Northeast Florida.

#### **Significance of the Practice Problem**

Lung cancer is a devastating disease and the most frequently diagnosed form of cancer (American College of Chest Physicians, 2020). By 2030, the global lung cancer incidence rate is estimated to reach 2.89 million, a 38 percent increase from the current rate (American College of Chest Physicians, 2020). Lung cancer is the leading cause of global cancer-related deaths (Toumazis et al., 2020). In 2018, lung cancer caused 1.76 million deaths, followed by colorectal (862,000), stomach (783,000), liver (782,000), and breast (627,000) (American College of Chest Physicians, 2020).

Florida's rate of new lung cancer cases is 58 per 100,000 individuals, which is 21st in the US for new lung cancer cases (American Lung Association, 2020). The demographic stratification of new lung cancer cases in Florida is 24.6 among American Indians, 25.8 among Asian Americans, 37.7 among Latinos, 45.2 among Blacks, and 64.9 among whites (American Lung Association, 2020). Although within the average tier among US states for lung cancer cases, Florida ranks 12th for survival data (American Lung Association, 2020). The county in

which the project will take place ranks 45th out of the 67 Florida counties for the highest lung cancer death rates (Florida Department of Health, 2019). Until the 1990s, this county had the highest lung cancer rates out of all metropolitan areas in the US (Tousey et al., 1999).

Cancer is the most costly disease in the US and accounts for out-of-pocket expenses that exceed 20% of the patient's income (Hazell et al., 2020). The economic impact of lung cancer is astronomical. In 2004, lung cancer accounted for 20% of all cancer-related spending by Medicare and cost over \$4.2 billion (Jeon et al., 2019). During the initial phases of treatment, patients with lung cancer that receive chemotherapy or radiation incur an average monthly cost between \$4282 and \$8287 (Sheehan et al., 2019). The average cost of surgery for lung cancer patients exceeds \$30,000 during the first month (Sheehan et al., 2019). Recent studies suggest that 52.7 percent of lung cancer survivors experienced significant difficulties living within their current income and had treatment expenses that exceeded \$7000 per month (Sheehan et al., 2019). The financial burden of lung cancer adversely impacts the patients' quality of life and compliance with their treatment plan (Hazell et al., 2020).

Low-dose computed tomography (LDCT) lung screening is the only recommended diagnostic study for lung cancer among high-risk patients (Center for Disease Control and Prevention [CDC], 2020). Unfortunately, this life-saving screening is underutilized. Less than 12 percent of patients at a high-risk for lung cancer receive annual lung cancer screening (Honey, 2020). According to a recent study, a key reason LDCT lung screening is underutilized is that most physicians are not discussing lung screening with their patients (Huo et al., 2019). The underuse of LDCT lung screening is more of an issue in the Southern US states since these states contain more screening-eligible patients yet have fewer primary care physicians per capita (Pham et al., 2020).

# **PICOT Question**

The population (P), intervention (I), comparison (C), outcome (O), and time (T) question is a useful framework for defining practice questions while establishing proposed solutions (Riva et al., 2012). In a patient population eligible for LDCT lung screening (P), how does auditing practice with feedback to the providers (I), compared to not doing the interventions as mentioned above (C), increase LDCT lung cancer screening in the identified population (O), in an eightweek period (T). Studies show that healthcare providers narrow the gap between their current practice and established benchmarks when they are given performance feedback (N. Ivers, 2012). Audit and feedback is widely used as an evidence-based method for improving patient outcomes (N. Ivers, 2012). In regards to compliance with ordering recommended cancer screening, studies show that audit and feedback has a significantly favorable impact on increasing screening rates (Hwang et al., 2019). The targeted population for this evidence-based project were individuals that met LDCT lung screening criteria as defined by the US Preventive Services Task Force (USPSTF); these criteria include asymptomatic individuals between the ages of 55 and 80 years with a smoking pack-year history greater or equal to 30 years and who have quit smoking within the last 15 years or who currently smoke (Moyer, 2014).

#### **Evidence-Based Practice Framework & Change Theory**

The Johns Hopkins Nursing Evidence-Based Practice (JHNEBP) Model was used as a framework for this EBP change project. The inquiry phase was predicated upon an organizational needs assessment, which identified a worthwhile practice concern (Dang & Dearholt, 2018). The practice element of the JHNEBP Model encompasses the nursing process

and all nursing activities (Dang & Dearholt, 2018). The practice element is no longer based simply on policies and protocols but must be grounded on evidence (Dang & Dearholt, 2018). The learning component of the JHNEBP Model, regarding this EBP project incorporated a thorough review of the literature to ensure that the practice change was based on evidence (Dang & Dearholt, 2018).

Kotter's change model was utilized for this EBP change project. The eight-stage change process posited by Kotter is an effective method for facilitating organizational transformation (Pollack & Pollack, 2015). The first stage of Kotter's change model is to create a sense of urgency; failure to do so is the most critical error when seeking organizational change (Pollack & Pollack, 2015). Data was presented to the organization that showed missed lung screening opportunities while depicting the benefits of LDCT lung screening, and how it bolsters the organization's vision. This was critical step in the project since communicating the vision of change promotes visibility within the organization for the desired change (Pollack & Pollack, 2015). During the project's planning phase, stakeholders were identified, and a coalition for planning and implementing the change was established in accord to Kotter's change model was to ensure that the change became sustainably embedded into the organization's culture (Pollack & Pollack, 2015).

#### **Evidence Search Strategy**

A thorough literature search was conducted to assess the effectiveness and validity of the proposed intervention. The literature search utilized multiple databases contained within the university's online library search portal. The databases searched were the Cumulative Index to Nursing and Allied Health Literature (CINAHL), Academic Search Index, Gale Academic OneFile, Gale OneFile: Health and Medicine, the Directory of Open Access Journals, Supplemental Index, Science Direct, Gale Health and Wellness, Gale In Context: Opposing Viewpoints, Gale Academic OneFile Select, Gale In Context: Science, and Gale General OneFile.

The search terms used for the first search item were "audit and feedback." The filters used for the first search were abstract, peer-reviewed, English language, "find all my search terms", and a date range between 2016 and 2021. In addition, the term "screening" was searched within the abstracts.

## **Evidence Search Results**

The multiple database literature search yielded 140 articles. Although the multiple databases excluded some duplicates, other duplicates remained. In total, 89 duplicates were excluded, and 50 articles remained for further review. Six of the remaining articles were not primary research and were excluded, leaving 44 articles. The remaining results contained 22 articles that were excluded because although the research pertained to audit and feedback but the studies did not apply these interventions for improving health screening. The 22 remaining articles contained nine articles that were irrelevant to audit and feedback as an intervention. Three of the remaining 13 articles were excluded because audit and feedback was directed at the patient and not the healthcare providers. After exclusions, the final number of articles selected was 10. A summary of the literature search, exclusions, and selections is shown in Figure 1.

The John Hopkins Nursing Evidence-Based Practice (JHNEBP) model and its Evidence Level and Quality Guide was used to appraise the level of evidence and quality of the selected literature. The JHNEBP model helps nurses incorporate the most up-to-date research findings into nursing practice (D. Dang & Dearholt, 2017). Table 1 shows the summary of the primary research evidence. Five of the selected articles were quasi-experimental and included quality improvement studies; of these five articles, three were level II with low to good quality. The remaining three quasi-experimental articles were level III and the evidence was low to good quality. Seven articles were retrospective and prospective cohort studies; of these studies, one was a level 1 randomized control trial (RCT) with high quality evidence and a statistically significant sample size. Three of the retrospective and prospective studies had level II evidence; each of these had good quality findings.

# **Themes with Practice Recommendations**

Numerous studies suggest that audit and feedback can be an effective intervention for improving professional behaviors (Ivers, 2012). Ivers' monumental work on audit and feedback showed that improvement in professional compliance through this intervention achieved a median gain of 4.3% among 82 comparisons within 49 studies (Ivers, 2012). Individual behavior change theories posit that audit and feedback reveal areas for improvement that are otherwise unknown to individuals (Ivers, 2012).

A review of the literature specific to the PICOT question revealed several functional themes for improving preventive screening. First, PCPs are underutilizing the recommended preventative screening for eligible patients (Baxter et al., 2017; Feldman et al., 2017; HughesCarter & Hoebeke, 2016; Jonah et al., 2017; Singh et al., 2021). Huges-Carter & Hoebeke (2016) found that only 0 to 43 percent of patients seen at the primary care clinic studied received recommended diabetic kidney disease screening. Feldman et al. (2017) showed that over half of the participants did not receive the recommended baseline screenings for colorectal and breast cancer. Jonah et al. (2017) showed that a third of patients failed to obtain preventive cancer screening.

The second and crucial theme discovered within the literature was that audit and feedback is an evidence-based and effective intervention for improving preventative screening rates (Baxter et al., 2017; Feldman et al., 2017; Hughes-Carter & Hoebeke, 2016; Hwang et al., 2019; Jonah et al., 2017; Rohweder et al., 2019; Singh et al., 2021; Weiss et al., 2018). The randomized control trial by Hwang et al. (2019) included 96 providers and 6363 patient participants; this study showed that an audit and feedback intervention increased cervical cancer screening from 65.3% to 77.7% and increased colorectal cancer screening from 64.6% to 72.5%. Jonah et al. (2017) utilized an audit and feedback intervention for 7866 PCPs for colorectal screening, 7833 PCPs for breast screening, and 7852 PCPs for cervical cancer screening. Patients of physicians who received regular audit and feedback on preventive screening practices were significantly more likely to receive recommended cancer screening (Jonah et al., 2017). In a study of PCPs that served more than 31,000 patients, audit and feedback increased colorectal cancer screening by a weighted average of 8.0% (Rohweder et al., 2019). Providing a large physician group that treats more than 35,000 patients annually with audit and feedback alerts significantly increased cancer screening rates (Feldman et al., 2017). This study experienced an increase in cervical cancer screening by 11% (p < 0.05), breast cancer screening by 9% (p < 0.05), and colorectal cancer screening by 11% (p<0.05) (Feldman et al., 2017).

Another theme repeated within the literature for audit and feedback is that feedback specific to providers can increase positive practice behaviors (Feldman et al., 2017; Hwang et al.,

2019; Weiss et al., 2018). Provider-specific feedback on preventative screening practices was an essential component of the statistically successful audit and feedback study by Wiess et al. (2018). Preventative cancer screening data on overdue patients was provided to each physician participant in the study by Feldman et al. (2017). In this study, physicians were sent electronic lists of their patients overdue for screening and were given an opportunity to send reminders to the respective patients (Feldman et al., 2017). The study by Hwang et al. (2019) concluded that sustainability for a successful audit and feedback program for improving cancer screening is more likely when the feedback is specific to each provider.

The last theme discovered from the literature on audit and feedback was that providing peer comparison data to providers may improve preventative screening rates (Feldman et al., 2017; Hwang et al., 2019; Jonah et al., 2017; Rohweder et al., 2019; Weiss et al., 2018). Provider participants in the study by Rohweder et al. (2019) expressed that providing audit and feedback with peer comparison facilitates a healthy competition towards improved performance. Jonah et al. (2017) incorporated peer comparison in their study as an essential component of audit and feedback. Feldman et al. (2017) designed their study for increasing colorectal screening to include peer comparison of providers within their clinic and in the other clinics in their health system.

#### **Practice Recommendations**

The literature clarified that a gap existed between preventative screening recommendations and preventative screening practices (Baxter et al., 2017; Feldman et al., 2017; Hughes-Carter & Hoebeke, 2016; Jonah et al., 2017). Multiple studies within numerous practice settings concluded that audit and feedback is an effective intervention for statistically improving cancer screening rates (Baxter et al., 2017; Feldman et al., 2017; Hwang et al., 2019; Jonah et al., 2017; Rohweder et al., 2019). Effective audit and feedback interventions include providerspecific feedback, and peer comparison has been shown to create a sense of healthy competition among providers and improve screening rates (Feldman et al., 2017; Hwang et al., 2019; Rohweder et al., 2019; Weiss et al., 2018).

The PICOT question is, in a patient population eligible for LDCT lung screening (P), how does auditing of practice with feedback to the providers (I), compared to not doing the interventions as mentioned above (C), increase LDCT lung cancer screening in the identified population (O), in an eight-week period (T). The practice recommendation for improving lung cancer screening was to establish an audit and feedback program that was provider-specific and contained peer comparisons.

## Setting, Stakeholders, and Systems Change

This DNP scholarly project occured within a primary care clinic affiliated with one of the health system's community hospitals. The overarching health system is one of the largest in the US, with 180 hospitals and care sites within 21 states. The mission of the primary care clinic is that of the hospital: "above all else, we are committed to the care and improvement of human life". The vision of the hospital is "to be an excellent place for employees to work, and an excellent place for physicians to practice medicine, resulting in an excellent place for patients to receive care." The primary care clinic is one of four clinics affiliated with the main hospital, located in Florida. The health system is for-profit and has an organizational culture that is highly driven by metrics and financial performance. The primary care clinic staff included six primary

care physicians, an office manager, medical assistants, system-level care coordinators, a systemslevel director, and a systems-level executive director.

The inclusion criteria for patient participants for this project was identified according to the US Preventative Services Task Force (USPSTF) 2004 recommendations for LDCT lung screening eligibility. Although the USPSTF recommendations for LDCT lung screening was modified during the writing of this project's proposal (US Preventative Task Force, 2021), the 2004 recommendations will be used since reimbursement is currently based on the 2004 guidelines. The participants were patients who were current smokers or had a history of smoking and were ages 55 to 80 years (Moyer, 2014). The setting for the project was in a primary care clinic that serves the residents within and around its respective zip code. The estimated population within the zip code is 38,231, had a median age of 37.3 years, and an average household income of \$53,988 (CDX Technologies, n.d.). Deaths from lung cancer within the clinic's zip code were among the highest in the county; this population reported 85 lung cancer attributable deaths between 2015 and 2019 (Florida Department of Health, n.d.).

The organizational need for this DNP project was determined by corporate benchmarks within the health system, coupled with local demographic data respective to smoking and cancer rates. The number of LDCT lung screening performed on the patients at the primary care clinic in question was far less than that of other primary care clinics within the health system and with similar demographics. This DNP project had strong organizational support from the hospital's Vice President (VP) of Operations, the Cardiovascular Services (CV) Administrator, and the Lung Nodule Program Coordinator at the health system's division and local level. Interprofessional collaboration was an essential prerequisite for this DNP project to realize its goals. Although strong organizational support had been displayed at the health system level and hospital level, obtaining buy-in from the medical providers and staff at the primary care clinic was essential. The first step of the lung screening process started with an accurate assessment of each patient's smoking history; this assessment was be completed by the medical assistants (MA) or the primary care providers. A strength, weaknesses, opportunities, and threats (SWOT) analysis suggested that vacancies and staff turnover within the primary care clinic undoubtedly presented a barrier towards hard-wiring the process into daily routines (seen in Appendix A). Reinforcement of the project's mission by the office manager, primary investigator (PI), care coordinators, and medical providers were essential to ensure that the project started and ended effectively.

The system-level change that will sustain this project begins with a clearly defined process for identifying eligible patients for LDCT lung screening. A process for ongoing audit and feedback was implemented so that all essential components of lung screening eligibility are addressed and documented.

# **Implementation Plan with Timeline and Budget**

# Establishing a sense of urgency

Kotter's eight-stage change process was used to facilitate this DNP project. Kotter's change process is a widely adopted change theory with proven success across various industries and organizations (Pollack & Pollack, 2015). Kotter's change process starts by establishing a sense of urgency (Pollack & Pollack, 2015). In the early months of 2021, the health system's VP of operations (VPO) informed the administrative director of cardiovascular services (CVS) that imaging centers in similar-sized areas performed much more LDCT scans than at the respective

health system. The data shared by the VPO strongly suggested that more efforts were required to ensure those eligible for lung cancer screening were receiving this life-saving diagnostic. The administrative director of CVS was challenged to increase lung cancer screening performed at the health system's imaging center.

# Creating the guiding coalition and develop a vision and strategy

The second and third stages of Kotter's process are forming a coalition with power to effect change and develop a vision and strategy (Pollack & Pollack, 2015). A strong alliance for this project was created during the planning phase of this project. This coalition was championed by the VPO and the administrative director of CVS. In the months leading to this project, numerous meetings attended by key stakeholders reviewed lung screening rates and discussed strategies for improvement. One of the essential strategies identified at these meetings was this

DNP project to improve physician documentation for lung cancer screening.

# Communicating the change vision

Kotter's fourth stage is to communicate the change vision (Pollack & Pollack, 2015). During the first week of the project's intervention, a succinct PowerPoint outlining the efficacy of LDCT lung screening and the shared decision-making process was presented to the primary care providers and office staff (see Appendix B). The PowerPoint emphasized LDCT lung screening eligibility criteria, risks, benefits, alternatives, and the evidence supporting this only screening method for improving lung cancer survival (Pyenson & Tomicki, 2018). Kotter emphasizes the multiple efforts for communicating the vision of change should be utilized (Pollack & Pollack, 2015). In addition to the informative PowerPoint, the clinic's care coordinator and manager reviewed the LDCT screening criteria and associated documentation with the medical assistants (MAs) so that they too could reinforce the change vision. A sequential overview of the project's interventions, listing the responsible individuals, can be found in Appendix C. Brochures for patients to become more informed about lung cancer screening were placed in the clinic's patient lobby (seen in Appendix D).

# Empowering broad-based change and generating short-term wins

Empowering broad-based change and creating short-term wins is the next stage of Kotter's change process (Pollack & Pollack, 2015). Since the clinic's EHR does not have the capability of automated prompts for lung cancer screening, utilizing a checklist to determine if patients are eligible for screening had the potential to improve physician compliance. An audit and feedback lung cancer screening tool was created by the project manager (seen in Appendix E) to serve as a checklist for physicians of the critical components for determining eligibility for lung cancer screening. Audits and feedback of the lung cancer screening audit tool empowered providers and office staff with up-to-date information regarding the project's status and key performance measurements.

Recognizing short-term wins were achieved through celebrating each lung screen order and increased compliance with the associated documentation. Feedback was communicated through project updates on the clinic's communication boards and via emails to the office manager and medical providers. Staff was praised for each LDCT lung screening that was ordered during the project.

#### Consolidating gains, producing more change, anchoring new approaches

The final stages of Kotter's change process are to consolidate gains, produce more change, and anchor new approaches (Pollack & Pollack, 2015). Kotter's change process

recognizes that sustainable change takes time for anchoring (Pollack & Pollack, 2015). Until the audit and feedback process are an automated feature of the clinic's EHR, ongoing audit and feedback will be essential for consolidating gains. After the project was completed, the manager of care coordination and office managers for the primary care clinic were tasked with continuing audit and feedback of LDCT lung screening efforts.

## **Budget considerations**

This EBP practice change project did not require any additional full-time-equivalents (FTEs) or overtime. The manager of care coordination was previously conducting chart audits for performance and outcome metrics and planned to incorporate lung cancer screening audits into the ongoing and routine workflow. The only additional expense for this project was the cost of paper and toner needed to print the lung cancer screening audit tool.

## **Evaluation Plan**

#### **Establishing a baseline**

Baseline data for the total number of LDCT lung screens ordered and completed was retrospective and covered a four-week period before implementing the audit and feedback intervention. Data for completed LDCT orders and completed scans was obtained from the manager of the health system's imaging center. There was no baseline data for provider compliance for LDCT lung screening documentation on the audit tools, since no data existed prior to this project.

## Potential risks to participants and inclusion criteria

Lung cancer screening is not without risks and includes radiation exposure, unnecessary invasive procedures, false-positive results, and emotional distress (Center for Disease Control

and Prevention, 2020). However, efforts taken to minimize risks included offering lung cancer screening only to those who met recommended guidelines. In addition, the primary care provider conducted a shared decision-making session to explain risks, benefits, and alternatives with respective patients before ordering lung cancer screening (Moyer, 2014).

The audit inclusion criteria was for patients between the ages of 55 and 80 years that were current smokers or had a history of smoking; this age group was selected based on the USPSTF recommendations for lung cancer screening (Moyer, 2014). Inclusion criteria for LDCT lung screen orders was for patients that met all of the following criteria: the patient was between the age of 55 and 80 years, a current smoker or one who quit smoking within the past 15 years, had no symptoms of lung cancer, had at least a 30 pack-year smoking history, and was willing to undergo treatment for lung cancer (McDonnell et al., 2019).

#### **Data collection**

The data for this project was collected by the project manager. Data was retrieved from the lung cancer screening audit tool. Weekly updates from the health system's imaging center was provided regarding the number of LDCT lung screens ordered. Data during the preimplementation period and throughout the project's lifespan was collected on a weekly basis and entered into the data collection tool (seen in Appendix F). Face validity of the lung cancer screening audit tool and the data collection tool was determined after it was reviewed by the lung nodule program's administrative director.

# **Data storage**

The data collected did not contain any patient identifiers and was stored within the project manager's personal computer and the project manager's cloud drive. The project manager's

personal computer was protected with password and facial recognition technology. No data that may have revealed the identity of the participants was used. No information that may readily identify participants was recorded within any of the data collection tools used for this audit and feedback project.

# **Evaluation design and evaluation tools**

The evaluation of outcomes for this project was achieved through a pre and post-design. Data used included descriptive and nominal statistics of the participant population and medical providers. Outcome, process, balancing, and sustainability measures are depicted in Appendix G. Data analysis was performed using the Intellectus software. The chi-squared test was used to test the effectiveness of the intervention on the identified outcomes. Since lung cancer screening can reduce lung cancer deaths by 20 percent, clinical significance was be determined by a significant increase in LDCT lung cancer screening from the baseline data (Velez Martinez et. al. 2020). A timeline of the project's schedule is shown in Appendix H.

#### Results

#### Data collection tools and data collection process

Baseline data was collected by the PM for the four weeks prior to the intervention phase of the project. The clinic's manager of care coordination provided a weekly report that contained the number of patients treated each week, including the patient's age and sex; this demographic information, without any patient identifiers, was recorded in the data collection tool (see Appendix F) during all phases of the project. The weekly demographic and patient volume reports were generated directly from the clinic's EHR. The weekly demographic reports were stored on one of the clinic's computers and were password protected. During the intervention and evaluation phase of the project, the Lung Cancer Screening Audit Tool (LCSAT) was completed by the medical assistants assigned to each medical provider (see Appendix E). The completed information was shared with the medical provider to determine if each patient met LDCT lung cancer screening eligibility. The LCSATs contained no patient identifiers and were stored by the PM in a file drawer contained within one of the clinic's offices. Participant inclusion criteria for the LCSAT were patients ages 55 to 80 years and who were active or former smokers; this inclusion criterion was per the USPSTF guidelines (Moyer, 2014). All information from the LCSATs was also entered in the data collection tool by the PM. The PM created all data collection tools, and the face value for each tool was verified by the health system's Administrative Director of Cardiovascular Services.

#### **Evaluation design**

The project used a pre and post-evaluation design for outcome, process, balancing, and sustainability measurements (see Appendix G). The primary outcome measure was an observed increase in the number of LDCT lung cancer screens from the baseline to intervention and evaluation phases of the project. The data collected and analyzed included nominal and interval data. All data analysis was completed through the Intellectus software. **Analysis of the evaluation data** 

Descriptive statistics were obtained, and the Chi-square test was used to analyze the data. The project intervention phase (n = 1383, 36.4%), contained the largest number of patients seen at the clinic, followed by the baseline phase (n = 1218, 32%), and lastly the evaluation phase (n = 1197, 31.5%) (see Appendix I, Table 1). The most frequently observed category for LDCT Audit Forms submitted for evaluation per patient was (n = 3545, 93.3%), followed by patients that did not have an LDCT Audit Form submitted (n = 253, 6.7%) (see Appendix I, Table 1). The most frequently observed category for LDCT orders during the project was No (n = 3779, 99.5%), meaning that an LDCT was not ordered, followed by Yes (n = 19, 0.5%), meaning that an LDCT was ordered (see Appendix I, Table 1). The most frequent observation regarding the determination of whether the patients met LDCT lung screen eligibility per the LDCT Audit Forms was No (n = 235, 84.2%), followed by Yes (n = 35, 12.5%), and Unable to determine (n = 9, 3.2%) (see Appendix I, Table 2). The rate of completion of the LDCT eligibility criteria questions on the submitted LDCT Audit Forms was Yes (n = 251, 89.96%) compared to No (n = 28, 10.04%) of the submitted LDCT Audit Forms that were not completely filled out (see Appendix I, Table 3). A "No" answer to any of the questions on the LDCT Audit Form would make the patient ineligible for LDCT lung cancer screening. The most frequent reason that a patient was ruled out for LDCT lung cancer screening, per the LDCT Audit Forms, was because the patient quit smoking more than 15 years ago (n = 146, 52.33%), followed by patients having a pack-year history less than 30 (n = 116, 41.58%) (see Appendix I, Table 4 for a complete listing of reasons the patients were ineligible for LDCT lung cancer screening). The intervention phase of the project had nearly double the number of LDCT orders compared to the baseline (baseline n = 5, intervention n = 9). Determination of whether the number of LDCT orders was dependent on the project phase was established by a Chi-square test. The Chi-square test did not show a statistically significant relationship (p = 0.609), based on an alpha value of 0.05, between the project intervention phase and the number of LDCT orders (see Appendix I, Table 5).

# **Determination of a clinical significance**

The National Lung Screening Trial (NLST) showed that LDCT lung cancer screening could reduce mortality rates among high-risk patients by 20% (Honey, 2020). The number of patients needed to screen to produce clinically significant findings is 320 (Moyer, 2014). Although just 18.6% of patients diagnosed with lung cancer have a five-year survival rate, 88% of patients diagnosed with lung cancer in its earliest stage live ten years after the lung cancer diagnosis (Pyenson & Tomicki, 2018). The completed LDCT lung cancer screening scans during this project showed that most of the patients scanned (n = 8, 42.1%) had negative findings (see Appendix I, Table 6). However, three of the scans yielded positive results, with nodules ranging from two to five millimeters (see Appendix I, Table 6). The patients with positive findings will be followed by the health system's lung nodule coordinator for further evaluation and treatment to optimize the chances of survival.

#### Impact

#### Effect on practice problem and practice

The practice problem for this DNP project pertained to increasing LDCT lung screening at a primary care clinic through an audit and feedback intervention. Although the results of the project were not statistically significant, the number of LDCT lung screenings nearly doubled during the intervention phase of the project (n = 9) in comparison to the baseline phase (n = 5). However, during the evaluation phase, the number of LDCT lung screenings was that of the baseline quantity. The use of the Lung Cancer Screening Audit Tool (LCSAT), which was introduced to practice during the intervention phase of the project, allowed the providers to gain knowledge of all criteria necessary to determine whether patients met LDCT lung screening eligibility. Prior to using the LCSAT, the clinic's providers had no way of knowing whether patients met eligibility criteria until after the LDCT lung screen was ordered. This lack of clarity within the EHR may have contributed to fewer LDCT lung screen orders.

#### Future implications and recommendations for sustainability

To prevent duplication of work, future modifications to the EHR that includes LDCT lung screen eligibility requirements within the social history may increase provider awareness and LDCT lung screen orders. Until the EHR can be modified appropriately, continued use of the LCSAT will ensue. For the sustainability of this project, the Manager of Care Coordination expanded the use of the LCSAT within all of the health system's clinics and has tasked each clinic's manager with ongoing audit and feedback.

## **Barriers and limitations**

The most significant limitation of the audit and feedback intervention was that it bifurcated and duplicated the provider's workflow. In addition to documenting each patient's smoking status within the EHR, the providers were expected to document the same information on the LCSATs. This duplication of work negatively affected staff buy-in and compliance.

As this DNP project unfolded, it became apparent that the site of the project had numerous competing priorities. The project took place during the peak of the COVID 19 pandemic for its locals. The leaders and providers at the clinic were undoubtedly concerned with how the pandemic would impact operations and the care of their population. In addition, the clinic was experiencing a challenging level of turnover among its frontline clinical staff. Another significant limitation was that the audit process required manual audits of data from the LCSATs. Manual audits can be a barrier to sustainability since it is costly and timeconsuming. Furthermore, with manual audits, there is no way of determining if the information gleaned from the LCSATs is congruent with the data entered into the EHR. Incorporating the entire process into the EHR would streamline the workflow and provide opportunities for electronic audits in the future.

#### **Dissemination Plan**

An essential component of DNP practice is evaluating nursing practice, reviewing best practice within the literature, and disseminating the best evidence into practice (American Association of Colleges of Nursing, 2006). At the close of the project, a PowerPoint presentation was presented by the PM and the Administrative Director of Cardiovascular Services at the hospital's Lung Nodule Program Meeting. The PowerPoint presentation detailed the collected data, identified barriers to success, future recommendations, and an opportunity for questions and interprofessional discussion. In attendance at the Lung Nodule Program Meeting, was the vice president (VP) of operations, the lung nodule coordinator, pulmonologists, oncologists, lung cancer navigators, and the director of imaging services. A PowerPoint presentation will also be provided to the respective clinic's medical providers and office staff. The PowerPoint presentation will highlight data collected within the project, demographic measurements, process measurements, outcome measurements, limitations, lessons learned, and future recommendations.

Dissemination for this project at the regional level includes plans for presenting the project's findings through a poster presentation at the Florida Organization of Nurse

Executives'(FONE) annual conference. National dissemination for this project will include plans to submit this project's manuscript to the Online Journal of Nursing Issues (OJIN) for publication. The OJIN journal was selected for national dissemination because it a subsidiary of the American Nurses Association and is widely accessible through its online format (American Nurses Associatin, n.d.). Lastly, the project's final manuscript will be submitted to the Scholarship and Open Access Repository (SOAR) at the University of St. Augustine. The SOAR website's academic collection includes student's research work, dissertations, DNP projects, and capstone projects (University of St. Augustine, n.d.).

#### Conclusion

Lung cancer has a devastating impact on individuals and family, worldwide (Velez Martinez et al., 2020). Lung cancer screening can lower lung cancer mortality rates by 20% (Velez Martinez et al., 2020). LDCT lung cancer screening is the only approved method for detecting lung cancer in its early stages (CDC, 2020). Unfortunately, new lung cancer cases in Florida increase by 58 per 100,000 individuals annually (American Lung Association, 2020). Duval County, Florida, experienced the highest number of lung cancer cases throughout the 1990s and is currently among the Florida counties with the highest number of new lung cancer cases (Tousey et al., 1999; Florida Department of Health, 2019).

The intent of this DNP project was to increase the number of lung cancer screenings within a primary care clinic in Duval County, Florida. Studies show that audit and feedback is an evidence-based strategies for increasing preventative screening (Hwang et al., 2019; Murphy et al., 2017). Although this DNP project was able to increase lung cancer screening through the use

of audits and feedback, the results were not statistically significant. Until the lung cancer screening eligibility determination process is hard-wired within the EHR, sustainability for this project will be achieved through ongoing audit and feedback.

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# Table 1

Summary of Primary Research Evidence

			Intervention			
Citation	Design, Level	Sample	Comparison	Theoretical	Outcome	Usefulness Results
Citation	Level			Theoretical	Outcome	
		Sample size	(Definitions	Foundation	Definition	Key Findings
	Quality		should			
	Grade		include any			
			specific			
			research			
			tools used			
			along with			
			reliability &			
			validity)			

Baxter, N. N., Sutradhar, R., Li, Q., Daly, C., HoneinAbouHaidar, G. N., Richardson, D. P., Del Giudice, L., Tinmouth, J., Paszat, L., & Rabeneck, L. (2017). Do primary care provider strategies improve patient participation in colorectal cancer screening? <i>The American Journal of</i> <i>Gastroenterology</i> , 112(4), 622–632. https://doi.org/10.1038/ajg.2017.4	Design: Quasiexperimental, randomized survey Level: II Grade: B. Good	Sample: Primary care physicians (PCPs) in Ontario (family physicians, general practitioners) and patients eligible for colorectal cancer screening. Sample Size: 147,834 patients and 717 PCPs	Intervention: Standard approach prompts PCP of need for screening on eligible patients or a systematic process that generates lists of patients that need colorectal screening Comparison: No systematic practicebased strategy	Theoretical foundation: No conceptual or theoretical framework was mentioned	Outcomes: A modified Dillman-style multimodal approach was utilized for the survey. The primary outcome was up-to-date colorectal screening for the 2-year interval	Multivariate analysis was used to determine the effectiveness of multiple strategies for improving the timeliness of colorectal screening. The only statistically effective method for preventing overdue colorectal screening was a systematic process for generating lists for the
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			providers (95%
			CI 1.02-1.16. P
			= 0.03)

<ul> <li>Feldman, J., Davie, S., &amp; Kiran, T. (2017). Measuring and improving cervical, breast, and colorectal cancer screening rates in a multi-site urban practice in Toronto, Canada. <i>BMJ Open Quality</i>, 6(1), u213991.w5531.</li> <li>https://doi.org/10.1136/bmjquality.u213991.w5531</li> </ul>	Design: Quasiexperimental, Quality Improvement Project Level: III Grade: C. Low quality	Sample: Primary care physicians and their patients who qualified for cervical, breast, and colorectal screening Sample size: one physician practice in Ontario	Intervention: Physicians within the respective practice were given audit and feedback, according to Ontario's cancer screening guidelines and the cancer screening registry. No control group was used but a pre and post method was used to compare results	Theoretical foundation: No conceptual or theoretical framework was mentioned	Outcomes: Percentage of patients up- todate with cervical, breast, and colorectal cancer screening	Cervical cancer screenings increased by 5% (p<0.05), breast cancer screening increased by 9% (p<0.05), and colorectal screening increased by 6% (p<0.05). Limitations include a single practice site and small sample size that may not provide generalizable results.
Hughes-Carter, D., & Hoebeke, R. (2016). Screening for diabetic kidney disease in primary care for the underinsured: A quality improvement initiative. <i>Applied Nursing Research</i> , 30, 148–153. <u>https://doi.org/dx.doi.org/10.1016/j.apnr.2015.11.008</u>	Design: Quasiexperimental, quality improvement study Level: III Grade: B. Good	Sample: Patients at Two Midwest primary care clinics Sample Size: Preintervention patient sample (n=453), postintervention	Intervention: Audit and feedback, was used to inform providers of patients eligible for diabetic kidney screening. The validated	Theoretical foundation: No conceptual or theoretical framework was mentioned	Outcome: The percentage of microalbumin testing for determining diabetic kidney disease definition:	Post intervention chart audits showed a postintervention compliance of 75%, up from the 50.3% preintervention rate. This study is limited because of a

	Standards of Medical Care	relatively small sample size and

	sample of patients (n=196).	tool was used. Comparison: Number of eligible patients who received diabetic kidney screening prior to the intervention period	a short postintervention phase (threemonths). Although a significant increase in compliance, following audit- and feedback was achieved, the results may not be generalizable
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<ul> <li>Hwang, A. S., Harding, A. S., Chang, Y., O'Keefe, S.</li> <li>M., Horn, D. M., &amp; Clark, A. L. (2019). An audit and feedback intervention to improve internal medicine residents' performance on ambulatory quality measures: A randomized controlled trial. <i>Population Health Management</i>, 22(6), 529–535. https://doi.org/10.1089/pop.2018.0217</li> </ul>	Design: Three-armed randomized clinical trial Level: I Grade: A. High quality	Sample: 96 internal medicine first and second year residents and 6363 patients were randomized.	Intervention: Audit and feedback was provided to primary care physicians to impact ambulatory quality measures (AQMs) Comparison: Physicians that did not receive audit and feedback for AQMs	No conceptual or theoretical framework was mentioned	Outcome: The outcome measure was colorectal screening rates, composite quality scores, and cervical cancer screening rates	Cervical cancer screening was completed 77% for intervention group and 65.3% ( $P$ <0.01) for the control group. Colorectal screening was completed 72.5% for the intervention group and 64.6% ( $P$ <0.01) for the control group. The composite quality score was 71.7% ( $P$ <0.01) for the intervention group and 65.4% for the
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 T			
			control group.
			Limitations
			include a
			restriction of
			physicians to
			just one
			internal
			medicine
			training
			program.
			Another
			limitation was a
			limited
			followup period
			on the
			resident's
			ordering
			behaviors. A
			third limitation
			labs and vital
			signs performed
			outside of the
			health system
			was not
			captured for
			analysis.

Jonah, L., Pefoyo, A. K., Lee, A., Hader, J., Strasberg, S., Kupets, R., Chiarelli, A. M., & Tinmouth, J. (2017). Evaluation of the effect of an audit and feedback reporting tool on screening participation: The Primary Care Screening Activity Report (PCSAR). <i>Preventive Medicine</i> , 96, 135–143. <u>https://doi.org/10.1016/j.ypmed.2016.12.002</u>	Design: Retrospective cohort Level: II Grade: B. Good	Sample: Primary care physicians in Ontario Size: 7800 primary care physicians	Intervention: The Primary Care Screening Activity Report (PASCAR) was the intervention used for the intervention group. The comparison group was	Theoretical foundation: Elements of the PASCAR are found with the audit and feedback framework identified by Ivers (Ivers et al., 2014)	Outcome definition: The PASCAR was the audit and feedback tool used. The outcome measurements were the number of colorectal, breast, and cervical screenings.	The PASCAR audit and feedback method was associated with marginally but statistically significant improvements in health screening.
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	patients of		
	primary care		
	physicians		
	that did not		
	use PASCAR		

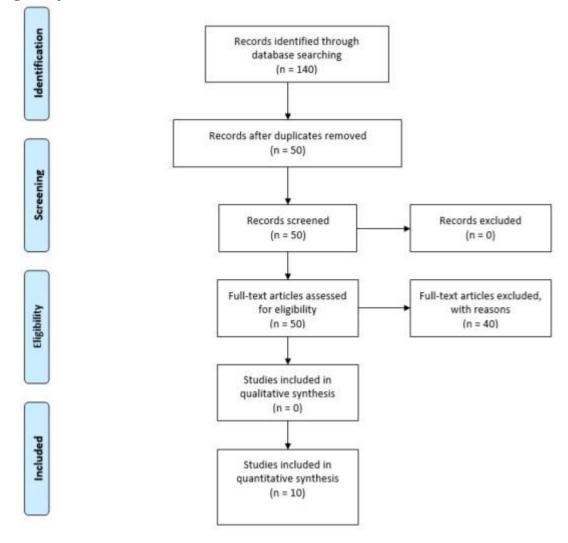
(2019). Delirium screening in patients in a palliative care ward: A best practice implementation project.	Design: Quasiexperimental Level: III Grade: Good	Sample: Staff nurses in a palliative care ward in Shanghai China Sample size: 18 nurses	Intervention: The Joanna Briggs Institute's Practical Application of Clinical Evidence System and the Getting Research into Practice tool were used. An audit was performed on nursing compliance with delirium screening. Feedback was given for variances. Comparison: The comparison was the time prior to utilizing audit and feedback methods.	The Joanna Briggs Institute Practical Application of Clinical Evidence System and the Getting Research into Practice were used as a theoretical framework for this study	Outcome: The number of delirium screenings completed	The baseline for delirium screening was 0% compliance. Four rounds of audits with feedback were performed. The compliance for delirium screening increased to 100%, 100%, 72%, and 72%, in that order, for the four rounds of audit and feedback. In addition, the nurse's knowledge on the delirium screening tool was tested after the audit and feedback. The nurse's knowledge was significantly higher after the intervention (p <0.001)
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Rohweder, C., Wangen, M., Black, M., Dolinger, H., Wolf, M., O'Reilly, C., Brandt, H., & Leeman, J. (2019). Understanding quality improvement collaboratives through an implementation science lens. <i>Preventive Medicine</i> , 129(Supplement). https://doi.org/10.1016/j.ypmed.2019.105859	Design: Mixedmethod quality improvement collaborative Level: III Grade: C. Low quality	Sample: Patients, ages 50-74 years at nine Federally Qualified Health Centers in North Carolina Sample size: 31,338 patients	Intervention: Medical professional at participating clinics were provided necessary funding, training, and audit and feedback resources Comparison: Preintervention data was compared to post intervention data	Theoretical foundation: Implementation science by Powell and Proctor (Powell et al., 2015; Proctor et al., 2011)	Outcome definition: Qualitative comments were aggregated to determine themes. The percentage of patients screened for colorectal cancer (CRC) was the quantitative outcome.	Qualitative themes included motivated engagement, value of personalized support and peer networking. Other qualitative themes included motivation to perform because of audit and feedback. Quantitative data showed a 19.3% increase in CRC screening. Limitations include risk for selection bias, lack of randomization, and lack of a control group. The study also had a relatively small sample size
<ul><li>Singh, A., Danda, V., Van Swol, L., Scott, J. P., Brandow, A. M., &amp; Panepinto, J. A. (2021).</li><li>Recommendation to reality: Closing the transcranial Doppler screening gap for children with sickle cell</li></ul>	Design: Single medical center Quality	Sample: Children with sickle cell disease	Intervention: Quarterly audit and feedback	Theoretical foundation: <b>No</b>	Outcome: Increase transcranial doppler (TCD)	Post intervention TCD screening

		that received	to share overdue	conceptual or theoretical		rates increased from 63% to
anemia. <i>Pediatric Blood &amp; Cancer</i> , 68(2), e28831. https://doi.org/10.1002/pbc.28831	Improvement Study Level: III Grade: C. Low quality	care at a single tertiary care facility – Sample Size: 114 children	screening with care team for follow-up Comparison: Preintervention comparison was used	framework was mentioned	screening in children with sickle cell anemia as recorded in the electronic health record TDC registry	79%. Limitations include relatively small sample size and that it is limited to a single institution. Results may not be generalizable.
<ul> <li>Weiss, D., Dunn, S. I., Sprague, A. E., Fell, D. B., Grimshaw, J. M., Darling, E., Graham, I. D., Harrold,</li> <li>J., Smith, G. N., Peterson, W. E., Reszel, J., Lanes,</li> <li>A., Walker, M. C., &amp; Taljaard, M. (2018). Effect of a population-level performance dashboard intervention on maternal-newborn outcomes: An interrupted time series study. <i>BMJ QUALITY &amp;</i> <i>SAFETY</i>, 27(6), 425–436. https://doi.org/10.1136/bmjqs-2017-007361</li> </ul>	Design: Quasiexperimental Level: II Grade: B. Good	Sample: Live births at 94 hospitals in Ontario Sample size: 728,109 live births	Intervention: Dashboard audit and feedback intervention Control: Performance indicators not contained within the dashboard	Theoretical foundation: No theory was mentioned but Ramsay's framework for assessing quality was used	Outcome definition: The number of group B streptococcus completed per 100,000 live births	Group B streptococcus screening significantly increased by 2.8% (95% CI 2.2 to 3.5)

### Figure 1





From: Moher D. Liberati A, Tetzlaff J, Altman DG, The PRISMA Group (2009). Preferred Reporting /items for Systematic Reviews and Meta-Analyses: The PRISMA Statement. PLoS Med 6(7): e1000097. Doi: 10.1 371/journal.pmed1000097

# Appendix A

# SWOT Analysis of Setting for DNP Project

Strengths	Weaknesses	Opportunities	Threats
Structured healthcare system	High staff turnover	Forced-function built into EHR for lung screening	Competing priorities
Clearly defined chain of command and roles	Staffing vacancies	Hard-wire process into daily workflow	Staff turnover
Strong interprofessional collaboration	No forced function built into EHR for lung screening	Staff education on lung screening benefits, risks, alternatives, and eligibility criteria	A lack of accountability
System level support for project success	Lack of staff proficiency: (Lung Nodule Coordinator, primary care clinic director, medical assistants, medical providers)	Patient education on risk, benefits, and alternatives to lung cancer screening	Global pandemic (emerging healthcare issues)
Medicare / insurance reimbursement for lung screening	Limited financial resources		Technological barriers

#### **Appendix B**

Outline of PowerPoint presentation for medical providers and clinic office staff

- 1. Title Slide: Project to Promote Lung Screening to Save Lives
  - a. Name of student
  - b. Name of academic institution
- 2. Slide 2: Significance of problem and background of lung cancer in the US
  - a. Number of annual lung cancer deaths
  - b. Lung cancer deaths compared to colon, breast, and prostate cancer
- 3. Slide 3: Economic impact of lung cancer in the US
  - a. Annual spending
  - b. Initial cost of lung cancer treatment
  - c. Cost of continued care for lung cancer
  - d. Cost for end-of-life care
  - e. Economic impact for loss of productivity
- 4. Slide 4: Cost breakdown for lung cancer per patient
  - a. Initial surgical cost
  - b. First six months of treatment cost
  - c. Cost of prescription drugs
  - d. Cost during terminal phase
- 5. Slide 5: Smoking and lung cancer information for city in which project setting is located a. Smoking rates
  - b. Number of lung screen orders from respective clinic in 2020
- 6. Slide 6: Risks to patients associated with lung cancer screening
  - a. False positives

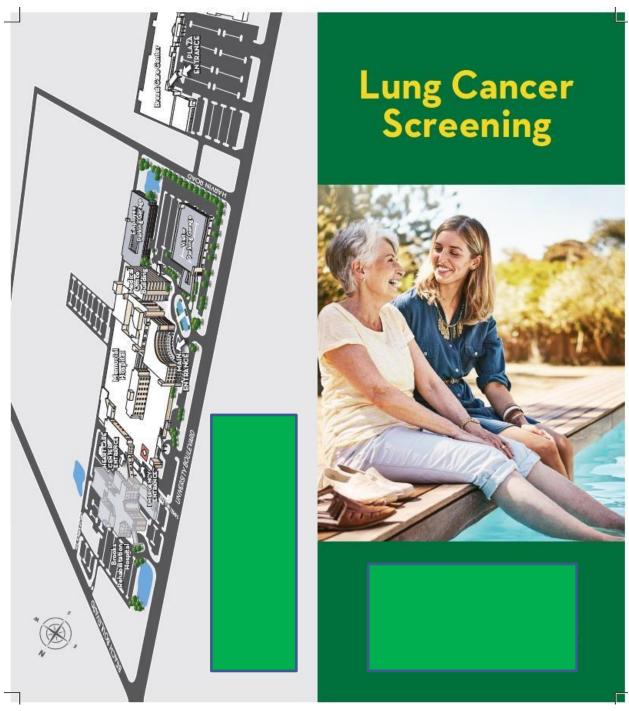
- b. Radiation exposure
- c. Emotional distress
- d. Unneeded invasive procedures and complications from these procedures
- 7. Slide 7: Benefits of lung cancer screening to patients
  - a. Lower mortality rates
  - b. Number of lives saved
  - c. No alternative lung cancer screen
  - d. More favorable prognosis
- 8. Slide 8: Eligibility criteria for lung cancer screening
  - a. Age criteria
  - b. Absence of lung cancer symptoms
  - c. Smoking history and pack-year
  - d. Willingness to undergo lung cancer treatment
- 9. Slides 9 through 11: Instructions to medical assistants (MAs) for placing lung cancer screen order in electronic health record (EHR)
- 10. Slides 12 through 16: Instructions for medical providers for placing lung cancer screen orders in EHR
- 11. Slide 17: Reminder to providers and overview of shared decision-making session for lung cancer screening
- 12. Slide 18: Overview of goals and intervention of DNP project to increase lung cancer screening
- 13. Slide 19: Overview of audit and feedback for improving cancer screening rates
- Slide 20: Questions contact information for DNP students if clinic staff has questions, comments, or concerns
- 15. Slide 21-23: References

# Appendix C

**Overview of Project Interventions** 

Intervention	Diverview of Project Intervention Person (s) Responsible	Week of Project Intervention
Provide lung screen awareness	Project manager	Week 1
PowerPoint to providers and	i Toject manager	WEEK I
medical assistants (MAs)		
	Manager of some coordination	Week 1
Educate providers and MAs about use of lung cancer	Manager of care coordination	week 1
-		
screening audit tool (LCSAT)		
Distribute LCSATs to all patient	Clinic manager	Each week of project
rooms for use (ensure rooms stay		intervention
stocked with this form)		
Validate that LCSATs are	Providers	Throughout project intervention
completed on smokers/former		
smokers ages 55-80 years		
Order lung screen for eligible	Providers	Throughout project intervention
patients after shared		
decisionmaking and patient		
consents		
Record refusal reason of lung	Providers	Throughout project intervention
screen on LCSATs for eligible		
patients		
Collect utilized LCSATs at end	Clinic manager	Each week of project
of each clinic day and place in		intervention
designated storage area		
Audit LCSATs (no less than	Project manager	Each week of project
weekly) and record findings on		intervention
data collection tool		
Aggregate audited data for	Project manager	Each week of project
weekly feedback (no less than	5 0	intervention
weekly)		
Provide feedback on data to	Project manager, manager of	No less that each week of project
providers and clinic staff;	care coordination, and clinic	and during previously scheduled
Feedback must include data that	manager	staff meetings
is provider-specific (emails,		
communication boards, staff		
meetings)		
Celebrate short-term wins	Project manager, manager of	Each week of project
(increased documentation	care coordination, clinic	intervention
compliance, increase lung scans)	manager, providers, clinic staff	
Provide project summary to	Project manager	This will occur after evaluation
clinic staff, providers, key		phase of project
stakeholders		phase of project
	Managar of agree accordination	Ongoing often acception of
Ongoing audit and feedback of	Manager of care coordination	Ongoing after cessation of
lung screen data and		project
documentation		

**Appendix D** Patient Brochure (page 1 of 2)



Appendix D

Patient Brochure (page 2 of 2)



#### What is a Lung Cancer Screening?

It's a safe, comfortable, convenient way to gain peace of mind by detecting lung cancer earlier. Even if you feel like you are in good health, this is an opportunity to get screened before any symptoms show up. A key to the successful treatment of lung cancer is early detection.

#### How Does it Work?

Each screening is done in a comfortable setting with a low dose CT lung scan - a painless, noninvasive procedure that provides detailed three-dimensional images of your lungs. The entire appointment should take approximately 20 minutes. Our radiologist will review the low dose x-ray images for any suspicious areas that need further attention. Additional testing or treatment may be recommended if needed.

#### Is the Lung Cancer Screening Right for Me?

#### **High Risk Criteria**

- Ages 55-80 with a 30 pack year\* smoking history
- Either a current smoker or smoker who quit in the past 15 years
- No symptoms of lung cancer

\*A pack year is the number of packs smoked per day multiplied by the number of years smoked. For example: 1.5 packs a day x 20 years = 30 pack years.

#### How Do I Schedule a Screening?

The low dose CT screening is available at either Memorial Hospital or the outpatient Plaza. Call (904) 702-1150 today to schedule an appointment at the location most convenient for you.

#### What Does it Cost?

Please call your insurance company to verify coverage under your plan. If your insurance does not cover this as a preventative screening, the cash, self-pay price of \$199 is available and covers the radiologist's fee.

#### **Appendix E**

Lung Cancer Screening Audit Tool

## Lung Cancer Screening Checklist

Γ

### For Patients 55-80 years old (WITH A CURRENT OR FORMER SMOKING HISTORY)

Please complete the following questions:

that the person smoked.

1. The patient <u>IS</u> age 55-80: Yes No
2. The patient IS a smoker OR has a history of smoking: Yes No
3. If the patient is a former smoker, did he/she quit smoking within the past 15 years (quit since year
2006)? Yes No
4. The patient has a pack-year history $\geq$ 30*: Yes No
5. The patient is <b>WITHOUT</b> all the following symptoms: fever, chest pain, new shortness of breath, new or
changing cough, coughing up blood, or unexplained significant weight loss? Yes No
6. The patient has <u>NO</u> history of lung cancer: Yes No
7. The patient has <b>NOT</b> had a CT of the chest in the last 11 months: Yes No
8. The patient IS willing to undergo treatment if lung cancer is detected: Yes No If you
answered <u>YES</u> to <u>ALL of the above questions</u> , your patient <u>IS</u> eligible for lung cancer screening.
Please complete shared decision-making and lung screen order.
Patient's Age: Patient's Sex Assigned at Birth:
Physician's Name:
Today's date:
If patient eligible for lung cancer screening refuses screening, please identify reason below:
*Pack-year history is calculated by multiplying the number of cigarette packs per day by the number of years

These forms are to be given to the clinic's manager before the end of each day.

Data Collection Tool

(page 1 of 3)

	Audit	Audit	Audit	Audit	Audit
Week # and date:	Number	Number	Number	Number	Number
Provider					
Age					
Gender					
Smoke history					
Current Smoker					
Years quit					
Pack-year history					
Lung cancer history					
Willing to have lung cancer treatment					
Active lung cancer symptoms					
CT Scan in last 11 months					
LDCT ordered					
LDCT Completed					

## Appendix F

### Data Collection Tool

	e 2 of 3)				
	Week 1	Week 2	Week 3		
Dates data collected					
Dates of Visits to clinic					
Total # Patients Seen					
Patients Age 55-80					
Number of Audited Screening Tools					
Male Patients					
Female Patients					
Current Smokers					
Male current/former smokers					
Female current/former smokers					
Total of current/former smokers					
Total Percent of patients who smoked					
Percent of men who smoked					
Percent of women who smoked					
Lung Cancer Hx					
Number of patients who quit smoking					
Quit ≤ 15 years					
Quit ≥ 15 years					
Years quit documented (former smoker)					
Years quit not documented (former smokers)					
Pack-yr Hx ≥ 30					
Pack-yr Hx ≤ 30					
Pack-years documented (current/former)					
Pack-years not documented (current/former)					
Smokers Asympt. Lung Cancer					
Lung Ca sx not documented on potential LDCT					
Smokers w/t CT ≤ 11 months					
Patients meeting LDCT Criteria					

(page 2 of 3)

## Appendix F

#### Data Collection Tool

# of Completed LDCT Assessments	
# of incomplete LDCT Assessments	
# of completed SDM for LDCT	
# of LDCT orders	
# of completed LDCT Scans	
# Patients refusing scan	
Number of potential LDCT patients	

(page	: 5 01 5)		
Documentation Compliance per MD	Week 1	Week 2	Week 3
Provider 1			
Asked if Current smoker or smoking hx			
Number of current/former smokers identified			
Number of years quit			
Pack-year history			
LDCT orders			
Provider 2			
Asked if Current smoker or smoking hx			
Number of current/former smokers identified			
Number of years quit			
Pack-year history			
LDCT orders			
Provider 3			
Asked if Current smoker or smoking hx			
Number of current/former smokers identified			
Number of years quit			
Pack-year history			
LDCT orders			
Provider 4			
Asked if Current smoker or smoking hx			

(page 3 of 3)

## Appendix F

### Data Collection Tool

Number of current/former smokers identified		
Number of years quit		
Pack-year history		
LDCT orders		
Provider 5		
Asked if Current smoker or smoking hx		
Number of current/former smokers identified		
Number of years quit		
Pack-year history		
LDCT orders		

# Appendix G

## Benchmarking Data Measures

Objective	Initiative	Measure	Target	Responsible Party	Reporting Frequency
Outcome	Completed LDCT lung screen	Completed LDCT lung screen test	100% of patients who meet criteria get LDCT lung screen	Project Manager	Weekly
Process	Lung screen eligibility assessed	Completed eligibility assessment and LDCT lung screen order	100% completion for smokers/former smokers ages 55 - 80 years	Project Manager	Weekly
Balancing	Audit and feedback to medical providers and office staff	How many lung cancer screen tools audited for clinic	At least 100 audits each week	Project Manager	Weekly
Sustainability	Ongoing audit and feedback of lung screen eligibility assessment by clinic staff	How many lung cancer screen tools audited for clinic	100% compliance	Manager of care coordination	30 days after the project completion date

# Appendix H

	NU	UR7801							NU	JR780	2						NU	R7803						
Activity	Week 1	Week 3	Week 5	Week 7	Week 9	Week 11	Week 13	Week 15	Week 1	Week 3	Week 5	Week 7	Week 9	Week 11	Week 13	Week 15	Week 1	Week 3	Week 5	Week 7	Week 9	Week 11	Week 13	Week 15
Meet with preceptor and identify practice problem																								
Review literature to determine background and significance of problem, EBP framework and change theory																								
Review of literature related to EBP intervention. Establish search strategy, inclusion/exclusion criteria, and appraise literature																								

Identify themes in literature and define EBP practice recommendations												
Assess practice change setting, identify all stakeholders, establish system's-level EBP change												
Complete implementation timeline and project budget												
Formulate project evaluation plan and dissemination plan												
Refine submission based on assigned faculty member's feedback												

Submit completed													
project proposal to													
USA project faculty													
Complete EPRC													
						1 1							I
application													
Develop and submit													
EPRC approval letter													
Submit proposal to facility for facility approval													
Submit proof of facility													
approval to													
University													
PowerPoint presentation to create sense of urgency for medical providers and office staff													

Meet with clinic IT to integrate LDCT lung screening components into EHR with forced functionality												
Begin weekly audits and feedback for LDCT lung screening. Audit screening eligibility assessment,												
screening refusals (and reasons for refusals). Audit of LDCT lung screen orders. Audit LDCT lung screens completed. Provide weekly feedback to medical providers and office staff. Identify missed opportunities while celebrating short- term wins.												

Collection of audit and												
feedback data.												
Collection of LDCT												
eligibility data.												
Collection of LDCT orders data. Collection of LDCT screening completion data. Collection of patient refusal data and reasons for refusal. All data will be collected												
on the data collection form.												
Debrief staff on project intervention. Review data collection tool to ensure no missing or erroneous information.												

Begin evaluation and data analysis of DNP project. Develop plan for dissemination.												
PowerPoint presentation to facility providers and staff reviewing project outcome and plan for sustainability												
Archive project to SOAR and Sigma Repository. Oral presentation												

### Appendix I

Table I1.

Frequency Table for Patients Seen at Clinic per Project Phase with number of LDCT Audit Forms and the number of LDCT Orders

Variable	n	%
Number of Patients per Project Phase		
Baseline	1218	32.07
Intervention	1383	36.41
Evaluation	1197	31.52
Missing	0	0.00
LDCT Audit Forms Submitted per Patient		
No	3545	93.34
Yes	253	6.66
Missing	0	0.00
LDCT Lung Cancer Screen Ordered		
Yes	19	0.50
No	3779	99.50
Missing	0	0.00

Note. Due to rounding errors, percentages may not equal 100%.

#### Table I2.

Frequency Table for Number of Patients that Met LDCT Lung Cancer Screening Criteria

Variable	n	%
Did patient meet eligibility criteria for LDCT lung cancer screening?		
Unable to determine	9	3.23
No	235	84.23
Yes	35	12.54
Missing	0	0.00

Note. Due to rounding errors, percentages may not equal 100%.

#### Table I3.

Frequency Table for LDCT Audit Forms with All LDCT Eligibility Criteria Questions Completed

1 2 0	0.	~		
Variable			n	%
All LDCT Eligibility Criteria Questions Completed				
Yes			251	89.96
No			28	10.04
Missing			0	0.00

Note. Due to rounding errors, percentages may not equal 100%.

#### Table I4

Frequency Table for LDCT Audit Form Questions for Determining LDCT Lung Cancer Screening Eligibility

Variable	п	%
Is the patient 55 – 80 years old?		
Yes	278	<b>99.6</b> 4
The patient refused to answer	1	0.36
Missing	0	0.00
Is the patient a current or former smoker?		
Yes	271	97.13
The patient refused to answer	2	0.72
Not answered	2	0.72
No	4	1.43
Missing	0	0.00
If the patient is a former smoker, did the patient quit smoking within the past 15 years?		
Yes	128	45.88
No	146	52.33
Not applicable	2	0.72
The patient refused to answer	2	0.72
Not answered	1	0.36
Missing	0	0.00
Does the patient have a pack-year history greater or equal to 30?		

No			116	41.58
Table I4 (continued)	( D			
Frequency Table for LDCT Audit Form Questions	s for Determ	uning LDCT Lung		
Cancer Screening Eligibility			-	
Variable	n	%	-	
Is the patient without signs or symptoms of lung c	ancer?			
Not answered			5	1.79
Yes			197	70.61
No			75	26.88
The patient refused to answer			2	0.72
Missing			0	0.00
Is the patient without a history of lung cancer?				
No			95	34.05
Yes			180	64.52
The patient refused to answer			2	0.72
Not answered			2	0.72
Missing			0	0.00
The patient has not had a computed tomography ( 11 months?	CT) of the c	hest within the past		
No			112	40.14
Yes			161	57.71
The patient refused to answer			2	0.72
Not answered			4	1.43
Missing			0	0.00
Is the patient willing to undergo treatment for lung	g cancer?			
Yes			218	78.14
Not answered			13	4.66
No			45	16.13
The patient refused to answer			3	1.08
Missing			0	0.00

Note. Due to rounding errors, percentages may not equal 100%.

Table I5	
Chi-square test of Observed and Expected Frequencies	

	LDCT_Ord	ers			
Project_Phase	Yes	No	$\chi^2$	df	р
Baseline	5[6.09]	1213[1211.91]	0.99	2	.609
Intervention	9[6.92]	1374[1376.08]			
Evaluation	5[5.99]	1192[1191.01]			

*Note.* Values formatted as Observed[Expected].

### Table I6

Frequency Table for LDCT Lung Cancer Screening Findings

Variable	n	%
LDCT_Finding		
Negative for nodule	8	42.11
3mm right lung, 2mm left lung	1	5.26
Patient did not schedule	6	31.58
2mm nodule right lung	1	5.26
5mm nodule right lung, 5mm nodule left lung	1	5.26
Patient did not show for test	1	5.26
Micro nodule right lung	1	5.26
Missing	0	0.00

Note. Due to rounding errors, percentages may not equal 100%.