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Grand theft water and the calculus of compliance
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1 **Grand theft water: the calculus of compliance**

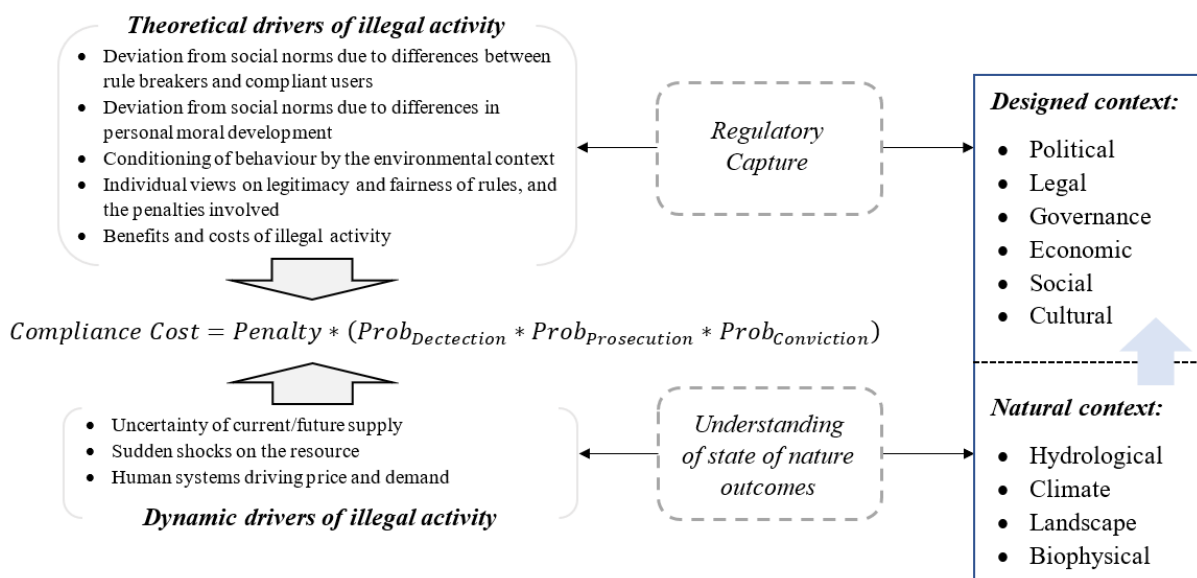
2 **Water crises are amongst the biggest challenges facing humanity. Uncertain future supply, and**
3 **growing demand, may lead to higher incidences of theft particularly by agricultural users who**
4 **account for approximately 70% of global water use. However, research into water theft is**
5 **underexplored in all disciplines. This paper provides a new conceptual framework designed to**
6 **improve understanding of both individual and institutional barriers to water theft. The**
7 **framework explores how effective detection, prosecution, conviction and penalties could be**
8 **assessed. Three case studies are used to test the validity of our framework. Our findings suggest**
9 **that while individuals and companies may be responsible for the act of theft, the phenomenon**
10 **reflects a systematic failure of arrangements (political, legal, institutional, etc.). Additionally,**
11 **when regulators fail to understand the value of water, inadequate penalties increase the risk of**
12 **theft. Consistent with a view modelling approaches may offer adequate methods for analysis and**
13 **insight, we invite others to test our framework and engage in a wider conversation about water**
14 **theft.**

15 It is estimated that between 30-50% of global water supply ¹ is stolen. Although the legal/illegal nature
16 of water appropriation may not always be clear-cut ², a better understanding of legal rights to water and
17 the motivations for individuals to circumvent those rights during times of acute scarcity is timely. On-
18 going water shortages occur on all continents, increasingly compounded by climate change. By
19 addressing likely drivers of theft at an individual scale, we may prevent irreversible harm to other water
20 users. Theories about the drivers of theft suggest that people: i) deviate from social norms due to a
21 psychological predisposition toward rule-breaking (psychological theory of compliance) or differences
22 in personal moral development (cognitive theory of compliance) ³; ii) have their decisions conditioned
23 by interactions with their environment (social learning theory) ⁴; iii) have divergent perceptions of the
24 legitimacy and fairness of rules (sociological normative theories) ⁵, and/or iv) are more likely to be non-
25 compliant when the benefits outweigh the costs (economic instrumental theory) ⁶. All of these factors,
26 and their interaction within designed contexts (i.e. legal, political, economic, social and cultural
27 institutions) are important for understanding why individuals and entities may engage in illegal activity.
28 In the case of water specifically, we argue that dynamic change and periodic uncertainty over water
29 supply/demand pressures also influence illegal behavior, where gradual or sudden changes in supply
30 occur (i.e. hydrological, climatological, environmental, landscape or biophysical circumstances).

31 Changes to water supply (e.g. drought periods) may also alter individual/entity perceptions of norms,
32 legitimacy and fairness, and the relative benefits/costs of decision-making., Scarcity increases the
33 probability of water theft where opportunities for detection are reduced due water's different spatial and
34 temporal scales of use within urban, industrial or agricultural networks, its physical mobility, and its
35 non-excludability. As incentives to steal water increase, so does the challenge for regulators with respect
36 to resourcing, detection, enforcement and appropriate sanctions. For example, in Taiwan upstream
37 farmers often stole water even when they didn't need it, as the spatial distribution of users meant theft
38 went largely undetected ⁷. Large numbers of water-users in irrigation-supply systems may also reduce
39 detection probability, and increase theft activity ⁸. Similar results are observed for Australian water
40 resources where theft may be compounded by perceptions of general non-compliance among users ⁹;
41 although inverse results have been reported in European jurisdictions ¹⁰. By contrast, in a South Indian
42 case ¹¹ theft was more commonly perpetrated by downstream users desperate for supply. Different
43 management systems to control illegal extraction were employed at top and tail areas, with positive
44 results. Theft was also minimized in Andean irrigation systems via shared social objectives, widespread
45 assumption of high compliance rates, and effective monitoring ¹². Further, where groundwater resources
46 can substitute surface water, understanding their shared connectivity may minimize tipping points from
47 changes in use. ¹³Cultural values may play a role in changing social norms toward compliance and the
48 deterrence of rule-breaking ^{14,15} especially where individual accountability is ignored and regulatory
49 controls do not mitigate resource exploitation ¹⁶. Finally, if the probability of successful prosecution is
50 low, and the penalty comparatively small, stronger deterrents may be needed to dissuade users from
51 stealing water to maximize profits ¹⁷ and/or lowering total resource sustainability.

52 However, robust theory capable of encompassing these diverse drivers, together with validation models
53 to inform optimal compliance measures, is missing from the sustainability literature ¹⁸. We propose a
54 conceptual framework, based on the theoretical and dynamic drivers outlined above, and offer it up for
55 testing and validation. The basis of the framework is a compliance cost calculus, where Laffont ¹⁹, pg. 529
56 describes the second instrument for addressing incentives to collude (steal) as “mechanisms which limit
57 rents captured by agents or firms based on profit reducing or cost performance worsening outcomes”.
58 Intuitively, non-compliance costs equate to the penalty imposed multiplied by the product of detection,

59 prosecution and conviction probabilities—where higher probabilities equate to lower non-compliance
 60 costs for society. Thus, while some studies suggest higher penalties may diminish cooperation ²⁰, we
 61 argue that they are needed in water contexts to set critical value perceptions and social norms. The
 62 probabilities will be set by theoretical individual and dynamic change drivers of illegal activity. These
 63 themselves interact with i) designed contexts via regulatory capture wherein individuals or groups may
 64 alter these institutions for personal gain or to reduce opportunities for capture, and ii) natural contexts
 65 where shocks may increase incentives to steal, and where better understanding of state of nature
 66 outcomes over time may improve our designed context and adaptation responses to change (as indicated
 67 by the arrow on the RHS in Figure 1). The process by which this is framework links to the calculus
 68 process is detailed in the Methods section.



69

70 **Figure 1:** Conceptual framework for calculating compliance costs and institutional investment needs

71 Ultimately, an improved consideration of these factors may allow us to calculate the value of penalties,
 72 including pecuniary/altruist punishments, and investments in detection/prosecution/conviction systems
 73 to avoid losses, address dynamic change and lower incidents of theft. Calculating the compliance cost
 74 for water resources is critical due to multiple equilibria that can rapidly emerge within supply/demand
 75 systems ²¹. Sanctions based on normal supply states and mean variance biases (i.e. high probability of
 76 occurrence, and thus most experienced by regulators and firms alike) may underestimate the potential
 77 profits and/or costs avoided during dry periods (i.e. high probability of inducing water theft outcomes),

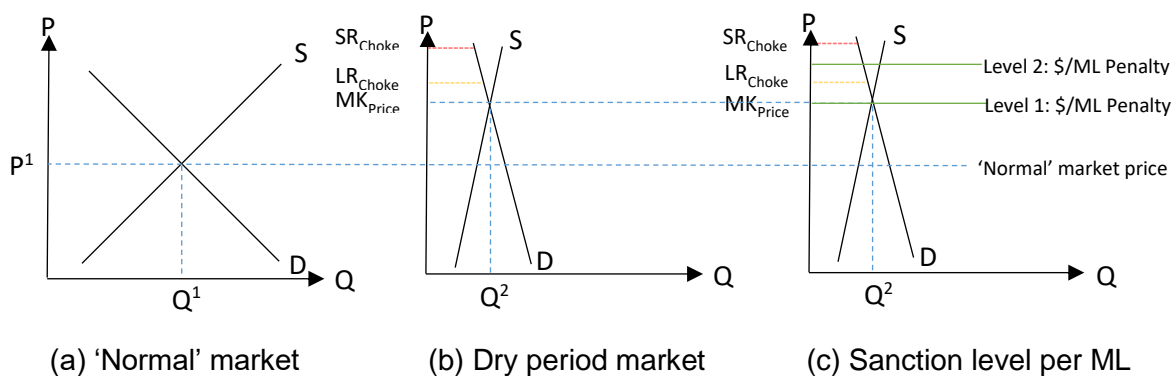
78 where the highest public cost/private benefit gains will occur. Disparities may worsen under climate
79 change and reduce the total financial base for effective monitoring or detection. However, little attention
80 is paid to the financial base of regulatory settings, potentially resulting in compliance and monitoring
81 arrangements that are sub-optimal¹⁹. To the extent that both adequate water delivery infrastructure and
82 monitoring and enforcement of water regulation may also be dependent on user fees, water theft can
83 have a multiple and cascading negative effect^{13,14}, further undermining enforcement. It is therefore
84 useful to carefully consider the design and implementation of detection and sanction arrangements in
85 water systems within the broader context of individual and institutional incentives to steal. In many
86 contexts' legislation has not been updated to effectively regulate agricultural extraction and ensure
87 sustainable resource use, while inadequate legislative frameworks may provide legal extraction
88 opportunities that impact on other users (e.g. environmental flows). In the interests of informing
89 countries about these issues, we test our framework (see the Methods section at the end of this paper)
90 to identify regulatory options.

91 **Case Study Insights**

92 The cases involve marijuana cropping in California, strawberry cultivation in Spain and cotton growing
93 in Australia, where at the end of each case we have highlighted the relevant examples of theoretical and
94 dynamic theft drivers. Environmental flows and groundwater stocks represent the commonly impacted
95 user in each of the case studies, which in more general terms triangulates well with previous research.
96 The cases also collectively involve individuals that express concerns about the legitimacy of water
97 extraction rules that favour environmental uses over consumptive (e.g. in Australia where some cotton
98 growers did not view the environment as a legitimate user), and examples of authorities questioning the
99 fairness of prosecuting users for theft when those same rules may be ambiguous, and the 'crime' viewed
100 as less serious than other offences (e.g. contrasts between Federal and California laws, and their
101 enforcement, in the US). In some respects, compliance by agricultural users operators is generally
102 viewed as a burden²², leading to perceived differences between compliant and non-compliant users.
103 These differences may then decrease over time, as users come to view theft as a social norm and
104 morality differences begin to wane (e.g. increasing illegal activity by irrigators in the Doñana, leading

105 to eventual violence against authorities). Efforts to address violent behavior with amnesty arrangements
 106 only legitimizes illegal actions in our view, with significant later costs borne by those users with the
 107 lowest rights (e.g. environmental or groundwater users). However, the Australian case demonstrates
 108 that theft exposure may change social norms toward the better. It also shows that a change in both
 109 individual and institutional incentives is possible where the three probabilities/weights associated with
 110 detection/prosecution/conviction are increased. This is evidenced by public calls in Australia for
 111 improved institutions and personal behavior (e.g. in the Barwon-Darling where civil society
 112 organizations sought to enforce the law for environmental users).

113 Similar observations about the relevance of dynamic drivers of theft, and their potential impact on the
 114 compliance calculation, particularly with respect to the setting of penalty levels, are also apparent in the
 115 case studies. Consistent with the theory of deterrence and incentive compatibility in mechanism design,
 116 if the penalty plus other costs of use approximate the value of water during normal supply conditions,
 117 then an effective deterrent against illegal extraction may occur (Figure 2).



120 **Figure 2: Fixed penalties versus dynamic market pricing of water**

121 However, during water scarcity or limits on extraction substitutes such as groundwater, that same \$/ML
 122 (megalitre—or one million litres) sanction would leave theft penalties far below the opportunity cost of
 123 water; particularly the short-run choke price (SR_{Choke}) that some water users may be willing to pay to
 124 secure critical supply. Eventually, users may be forced down to a long-run choke price (LR_{Choke}) due to
 125 finance limitations or other constraints—although that will still be above the market price (MK_{Price}).
 126 Note that, even at a relatively high \$/ML sanction (Level 2 penalty in Figure 2c), the cost/ML would

127 still be lower than the SR_{choke} price, providing no effective deterrent. In the setting of penalties note
128 also the cumulative effect of low probabilities for detection ²³ and enforcement/prosecution of illegal
129 extraction, which some producers will compute, leading to perceptions of ineffective institutions.
130 Building on Becker's ⁶ work, if we formulate the real cost of a sanction $Prob\delta$ as:

$$131 \quad Prob\delta = Fine * [Prob^{\text{Detection}} * Prob^{\text{Prosecution}} * Prob^{\text{Conviction}}]$$

132 where *Fine* is the dollar-value per ML sanction associated with illegal extraction, $Prob^{\text{Detection}}$ is the
133 likelihood of being formally/informally detected while pumping illegally, $Prob^{\text{Prosecution}}$ is the likelihood
134 of the case being enforced or prosecuted, and $Prob^{\text{Conviction}}$ is the likelihood of the producer being
135 convicted, then we can clearly identify a relative weakness in the calculus. For example, the prosecution
136 probability may be relatively high (e.g. 0.70), together with the likelihood of conviction (e.g. 0.60).
137 However, if the likelihood of detection in the first instance is very low (e.g. 0.09 where governance
138 failures mean that the distance between producers and regulators is large and compliance monitoring
139 resources are extremely limited), then the real sanction cost (excluding legal or other transaction costs)
140 could follow the example below (as calculated by the model outlined in the Methods section):

$$141 \quad \text{Total Penalty} = \text{AU\$3000/ML} * [0.09 * 0.70 * 0.60]$$

$$142 \quad \text{Total Sanction Cost} = \text{AU\$113.40/ML}$$

143 In Australia, for example, an AU\$113.40/ML real cost is akin to the market price of water during normal
144 supply periods (i.e. non-scarcity). Further, if a producer applies any discount rate ($Prob\delta/(1+r)^t$) to their
145 decision-making—an area of sustainability research deserving more attention ¹⁸—then the real sanction
146 cost over the lifetime of their farm investment may effectively reduce to a zero value and increase the
147 incentive to act illegally. Finally, we must also consider time-lag effects which may impact on decision-
148 making when prosecution could take years to achieve. Under that arrangement, if the opportunity to act
149 illegally continues (especially under ambiguous legislative arrangements), then the perpetrator will
150 continue to profit economically, further diminishing the effect of sanctions ¹⁷. Arguably, water
151 regulators have little capacity to meaningfully affect exogenous conviction probabilities. However, an
152 obvious way to decrease water theft in the example above is to alter the calculus of sanction design by
153 increasing the probability of effective detection ($Prob^{\text{Detection}}$) and enforcement/prosecution

154 (*Prob*^{Prosecution}); both of which are usually needed to maintain cooperative efforts ²⁴. This could be
155 achieved by real-time telemetric metering of water extraction, and/or more frequent site inspections by
156 authorities. Telemetry is cost-effective in remote and unregulated systems, reducing the need for
157 resource-intensive inspections. New, widely implemented, detection systems may help identify in real
158 time that water theft is occurring. This, coupled with public disclosure of usage data, may increase
159 community confidence in enforcement of, and compliance with, water laws. While the installation and
160 maintenance of meters can be expensive, total social welfare gains from introducing telemetry in high-
161 risk areas would also be high. Another option is to use remote sensing and satellite imagery to monitor
162 (illegal) extraction as discussed in the Australian case. Combined with other forms of evidence (such
163 as seasonal yield, hydrographic and/or metering data), these technologies can assist agencies to meet
164 the criminal burden of proof, which may in turn have a deterrent probability-increasing effect. However,
165 it may not eliminate the challenges of tracing culpability to a perpetrator. For effective satellite
166 enforcement regulators must have: clear regulatory frameworks in support of their efforts; time and
167 expertise to analyse season data and imagery across large areas; capacity to accurately discern the source
168 of water identified and the actual perpetrator; and supporting information from other datasets to avoid
169 false positives/negatives.

170 Finally, users could be incentivized to monitor and report infringements to authorities under a changed
171 set of cultural attitudes and revised social norms ¹³, that may need to include altruistic punishments such
172 as a loss of access to supply. Group-enforced penalties may result in smaller resourcing of monitoring
173 and enforcement, and create individual disincentives to steal water, by contrast with more formal
174 arrangements. Water theft is not limited to large areas where detection is challenging. For example,
175 Doñana region detection is feasible through collaborative WWF/river basin authority actions to monitor
176 and report incidents. However, the true cost of theft is lower than the (economic) value of water due to
177 low probabilities of prosecution and conviction. Very few cases are prosecuted and, of those, an even
178 lower number results in a sanction. While 2000 cases of water theft have been reported since 2003 in
179 the Doñana region, data from the district attorney's office indicates a total of 28 guilty verdicts for water
180 theft ²⁵; a prosecution rate of 2.2% that clearly highlights the importance of effective deterrence.
181 Apparent "solutions" to the problem of water theft, which include legalization of unlawful water

182 appropriations (e.g. Nestlé in California) or attempts to expand supply through infrastructure (e.g. farm
183 water storages) suggest a production-centric institutional approach designed to mitigate impacts on the
184 economy and protect violators. In many instances, this could arise from policy capture by agricultural
185 producers or industry, which is more likely to reduce rather than increase compliance. Whatever the
186 approach, we would argue that regulators must critically assess their sanction design calculus to identify
187 weaknesses, within the context of all individual/entity and institutional incentives, and implement
188 measures to improve detection and/or enforcement probabilities, as exemplified in Figure 3. We are keen
189 to see this argument modelled and tested in future studies.

190 *Increase the consequences for theft to promote sustainability*

191 In areas where environmental water is held by governments and released from storages to meet
192 ecological objectives, some downstream users may legally or illegally extract this water. Where such
193 extraction is legal, and will increase productivity in the short to medium term (with on-farm storage
194 allowing for future use), there is little disincentive to refrain from pumping to meet public objectives
195 associated with water uses. This may be particularly true during periods of relative water scarcity when
196 releases of held environmental water may trigger the legal right to pump (e.g. if linked to flow levels
197 recorded at relevant gauges). The case studies all illustrate the relevance of legislative arrangements to
198 clarify the legal status of environmental flows, to simplify water use regulations, and to protect other
199 rights from theft or abuse.

200 For agricultural producers, theft decisions may simply weigh the value of lost production against the
201 total penalty. High productivity values (e.g. marijuana crops in California) and/or irreversible capital
202 loss (Option d, Figure 4 in Methods section) make water theft the rational option, and may form new
203 social norms. Yet, theft typically results in losses to third-party users such as the prioritization of
204 economic uses at the expense of environmental flows in the Doñana. In developed nation contexts, a
205 high penalty setting with random monitoring schemes may provide appropriate disincentives to engage
206 in undesirable and potentially damaging individualistic behavior, particularly where coupled with
207 programs aimed at altering social norms and attitudes over time.

Framework criteria:	California	Case Studies: Spain	Australia
<i>Theory drivers:</i>			
Social norm deviation due to differences between rule-breakers and compliant users	✓	☑	☑
Social norm deviations due to differences in personal moral development	✓	☑	X
Conditioning of behaviour by the environmental context	X	✓	X
Individual views on legitimacy and fairness of rules and penalties	☑	☑	☑
Benefits and costs of illegal activity	☑	☑	☑
<i>Dynamic drivers:</i>			
Uncertainty over current/future supply	X	✓	☑
Sudden shocks on the resource	✓	X	☑
Human systems driving price and demand	☑	☑	☑
<i>Interactions:</i>			
Regulatory capture	✓	☑	☑
Understanding change	X	X	X

Notes: ☑ denotes a strong or clear presence of the framework criteria in the case, ✓ denotes weak presence, and X denotes no presence found.

208

209 **Figure 3:** Matrix of conceptual framework outcomes among the three case studies

210 Ideally, that coupled penalty-setting/norm-changing approach will identify and communicate: i) gross
211 benefits gained from illegal activity, ii) the harm and impact to third-parties from losing water rights,
212 iii) and costs/value gained from effective detection, prosecution and conviction.

213 For example, the Australian Securities and Investment Commission (ASIC) has proposed that three-
214 times multiple penalties may be sufficient to cover relevant costs of theft. Such a penalty baseline is
215 appropriate for future arrangements where environmental losses will be challenging to calculate, and
216 precautionary approaches make sense. But as plea bargaining may provide cheaper options for farmers
217 considering the calculus of theft, we urge water managers to take the factors outlined in the conceptual
218 framework—including discount rates—into consideration when negotiating. In Australia and Spain
219 civil penalties are legislated and then irregularly reviewed or increased in line with inflation. And courts
220 often discount maximum penalties creating gaps between actual sanctions and community expectations
221 ²⁶. Or, as seen, authorities step in to pay the penalties for farmers. At present, Australia cannot set civil
222 penalties based on multiples of the benefit gained. However, once again ASIC has suggested that either
223 i) disgorgement of the profits obtained from illegal activity could be applied on top of an existing
224 sanction, and/or ii) a multiple of up to three times the benefit gained should be possible in practice
225 (ibid.).

226 *Additional issues*

227 Consistent with earlier research, the case studies clearly support the importance of well-resourced
228 (financial and human) enforcement and compliance monitoring especially in the remoter parts of
229 delivery systems, to increase the probability of detection and prosecution as a significant driver of theft
230 reduction. If insufficiently resourced, current water charges could be increased to ensure adequate
231 funding, although such moves would likely be unpopular with struggling rural communities and urban
232 areas sensitive to the challenges of farming. An alternative may be to rely on private water users
233 protecting their assets and reporting instances of theft, as raised in these cases where neighbors were
234 red-flagged by one-another. A proviso to this is that individual agents must not be allowed to take
235 enforcement into their hands. Additional governance options may arise under legal reclassifications of
236 rivers as individuals ²⁷ which creates responsible agents to act on a rivers' behalf. However, in cases

237 involving the illegal extraction of environmental water, it is most important to consider the possibility
238 of future collusion to gain upstream and downstream private benefits at the expense of environmental
239 rights—particularly during dry periods and in areas where environmental water is generally viewed as
240 usurping the rights of consumptive users. This could undermine the reliability of self-policing. Thus, in
241 many instances public resourcing may provide a reliable solution to water theft monitoring and
242 compliance, but we would be interested to see how this emerged from other studies or models.

243 One consequence of increased surface water monitoring and compliance could be an increase in
244 groundwater utilisation as a complimentary supply source ¹⁴, where available; although access to
245 groundwater may also diminish incentives to steal ²⁰. Outside areas that rely wholly on groundwater, if
246 surface water utilization is affected by pumping and/or increased restriction to legal/illegal use
247 groundwater becomes a more valuable product since it may not be, or may not be perceived as, subject
248 to similar restrictions. This would place groundwater resources and any associated rights or markets
249 under stress (if not already), particularly where resourcing associated with bore monitoring and
250 compliance checks were reduced. In the above cases, where we remain uncertain about whether current
251 levels of environmental rights can provide national benefits, we can be certain that any infringement
252 upon those rights via lawful/unlawful extraction will make the systems unsustainable. Once again, this
253 highlights the importance of closing existing legal options to extract environmental flows, and effective
254 compliance monitoring and assessment across the full spectrum of water resources as the first steps to
255 effective deterrents to water theft. Finally, we quickly note the absence in all cases of ‘understanding
256 change’, which is deeply worrying. This can be addressed, as discussed in the Methods section, via state
257 contingent approaches to setting probability values, and must be more readily incorporated into water
258 management and planning to achieve effective sharing and disincentives for water theft in future.

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354

355 **Methods**

356 *Case study data and analytical approach*

357 An issue with any analysis of water theft will invariably be identifying and sourcing data ²⁸, especially
358 with regard to water theft by the agricultural sector. To address this data deficiency we could turn to
359 stylized figures but this may be easily dismissed by others as unrealistic or groundless in fact. Therefore,
360 we apply case study analysis as a means of capturing and testing the international regulatory context.
361 Case studies are valuable at the stage where candidate theory (as proposed here) are to be tested via
362 history and illustration, leading to interpretation over generalization ²⁹. This due to the fact that a
363 common issues with the case study methodology can be a lack of general information ³⁰. To address
364 this, we follow a technique of cross-case analysis which generates more general lessons to increase their
365 applicability. Two analytical techniques including method of agreement to identify common

366 phenomenon in different contexts, and method of difference which identifies the absence of phenomena
367 across contexts keeping most circumstance similar ³¹ were used to compare the cases to see reasons of
368 variable outcomes from the different cases ³². We therefore collect and examine three case studies from
369 developed economies: i) northern California where highly valuable legalized marijuana production
370 requires large volumes of water to produce, motivating some growers to steal urban and rural water
371 under a low probability of detection; ii) the Doñana marshlands in southern Spain which is the most
372 important site in Europe for migratory birds protected by international conservation agreements
373 including the World Heritage Convention, and which is under threat due to the illegal expansion of
374 water intensive and highly profitable strawberry production that is being successfully detected but with
375 less successfully prosecutions and convictions; and iii) the Barwon-Darling River system in central
376 Australia that has experienced several alleged, ongoing and proven cases of non-compliance with water
377 laws in recent years (including allegations of water theft by a large-scale agricultural water user, some
378 of which involve environmental water), highlighting the need for greater detection and compliance
379 monitoring. Recently, some of the farmers involved in illegal theft have been successfully convicted
380 and penalised. The full case studies can be accessed in the Supplementary Material. Common findings
381 raise a number of points with respect to reducing water theft in the global context, and highlight a need
382 to build upon the equation provided by Becker ⁶ via an incorporation of individual and institutional
383 incentives to fully appreciate the relevance of detection and enforcement probability in the calculus of
384 compliance. This can be achieved as follows.

385 *Linking the framework to the calculus of compliance*

386 To link to framework directly to the calculus of compliance equation a model (available as part of the
387 supplementary materials) was developed by the research team. The model involves institutional scores,
388 weightings and probability values used to inform the calculus of compliance equation in the framework.
389 The value of the model lies in two forms. First, where probabilities are known (see Box 1), the model
390 can be used to capture key institutional or natural driver scores, help identify causality between context,
391 drivers and probabilities (see Figure 1), and clearly point out any implications for management
392 arrangements. Second, where probabilities are not known (and institutional scores cannot be readily

393 obtained), our framework provides the basis for identifying institutional relevance, and the model
394 provides a structure for organising data and sensitivity testing the probabilities/weights delivered via
395 appropriate methods (with suggested approaches provided below). Both model applications can be used
396 to inform water managers on how to address theft problems. The main purpose of the model is to
397 calculate penalty effectiveness in real terms as a signal to water managers regarding the effectiveness
398 of current arrangements.

399 **The Doñana as a model example**

400 From our case study, we know that there were 2000 theft cases from 2003, of which 135 prosecuted
401 (prosecution rate 2.5%) and 50 convicted (conviction rate 37.04%). While these figures may not be
402 100% accurate they are arguably more reliable estimators than anything produced through expert
403 judgement/QCA/etc. In such an example, using the model to identify probabilities (the second case
404 above) will be redundant. Instead, the challenge is that of understanding the connection between drivers
405 and probabilities so to make theft less appealing. This application of the model is important if we expect
406 that case studies like the Doñana—where water theft can be easily identified—will become the norm in
407 future. In this regards, earth observations and remote sensing will play a critical role. For example,
408 [FAO's pilot WaPOR approach](#) informs managers about real time water consumption and biomass
409 production. Provided the water rights are known (e.g. via a census), theft becomes straightforward to
410 detect. This makes it easy to put numbers on the probability of detection, where the model can be used
411 to calculate the causality implications.

412

413 As a first step, institutional scores (i.e., values strictly of one) must be derived for the full set of designed
414 context institutional arrangements for successful governance outcomes ^{24,33} using our framework as a
415 basis. Institutional scores (where not already known) can be identified using appropriate methods such
416 as qualitative comparative analysis (QCA) which bridges qualitative and quantitative data through a
417 capacity to identify cross-case, or within case, study patterns within a 0/1 scoring range ³⁴. QCA enables
418 assessment of context-specific causality including conditions that might have positive or negative
419 effects depending on the context ³⁵. Alternative approaches for scoring institutions include multi-criteria
420 decision-making methods (MCDM) ³⁶ which can be used to transform qualitative assessments into
421 unbiased quantitative measures ³⁷, or expert opinion captured e.g. through the Delphi Technique (DT)³⁸
422 which allows qualitative expert opinion to be elicited over time toward a common set of quantitative
423 scores or values ³⁹. Importantly, any quantitative scores/weights will only occur via thorough qualitative
424 analysis following the framework as provided.

425 Regardless how the scores are assessed, once identified they can be added as values of 1 into the “(A)
426 Institutions” cells of the model. These scores essentially identify how successful an institution is in their
427 role. The second step involves weighting each of the design context institutions with respect to their
428 relevance on detection, prosecution and conviction outcomes in the relevant context. A weighting
429 approach allocates responsibility for certain actions. Again, this may be achieved using the methods
430 stipulated above, as an independent exercise with relevant experts, or by the research team if so
431 qualified. Weightings can be an issue, especially with respect to the complexities associated with water
432 management ⁴⁰, and must be treated with caution.

433 In this instance we use an example set of weights to illustrate the real penalty setting challenges. These
434 are shown in the “(B) Weightings” cells of the model. Ultimately, the institution score and weighting
435 values feed into the “(C) Calculus Equation” section of the model. The equation uses both the institution
436 scores and weighting values to generate probability values for each of the relevant design contexts. The
437 final step is to enter a penalty value, based on current laws. Additionally, by altering this value a
438 sensitivity test for various options regulators or water managers may contemplate can occur. The
439 principal focus, however, is on identifying how effective that penalty rate may be in light of the
440 calculated probability values. The following examples (as shown in the model, and Table 1 below) help
441 illustrate the point. A matrix of probability values for each design context category, which can be
442 modified for individual contexts, are listed for each of the detection, prosecution and conviction
443 components of the calculus equation. The probabilities listed in Table 1 relate to a model run scenario
444 we term Total Probability^I. A subsequent model run scenario (Total Probability^{II}) is generated by
445 altering one or more of the institution scores; in this case, a shift in the governance arrangements aimed
446 at improving monitoring and detection rates. For three modeled penalty rates (i.e., AU\$3000,
447 AU\$20000 and AU\$50000) the real penalty values are calculated using the respective probability
448 scenarios.

449 To example a sensitivity test, an institutional shift from strongly absent to weakly present governance
450 arrangements—consistent with other works that explore the value of cooperation or investments in
451 social capital to affect system performance and efficiency ⁴¹—is sufficient to change the probability of
452 detection from 9% to 57%, with a 12% increase in prosecution. There is no change in the conviction

453 probability, as we should expect, given no capacity by water managers to affect conviction processes
 454 or probabilities. Note though the relative increase in real penalty values—a roughly 7.5 multiplier effect
 455 in real terms—yet in each case still far less than half the prescribed penalty value for an offence. In this
 456 example, different model runs can be used to identify the relative importance of combining strongly
 457 present legal, water governance and social institutions to bring real penalty values into line with the
 458 prescribed rates.

459 **Table 1: Illustrative example of linked framework to calculus**

<i>Design Context</i>	Detection	Prosecution	Conviction	Model 1	Model 2	Model 3
Political	0.04	0.04	0.00			
Legal	0.00	0.65	0.50			
Governance	0.00	0.00	0.00			
Economic	0.04	0.00	0.00			
Social	0.01	0.01	0.08			
Cultural	0.00	0.00	0.02			
<i>Prescribed penalty for offence (AU\$)</i>				\$3,000	\$20,000	\$50,000
Total Probability^I	9%	70%	60%			
Total Probability^{II}	57%	82%	60%			
Real penalty^I:				\$113	\$756	\$1,890
Real penalty^{II}:				\$841	\$5,608	\$14,022

460

461 It is also possible to deal with contextual complexities via this approach, where different institutional
 462 design scores and weightings can be assigned to varied parts of a system (e.g., upstream versus
 463 downstream sections, local versus central authority management schemes, formal versus informal
 464 arrangements). This enables comparative assessments between those different contextual elements to
 465 identify key requirements for change or investment to achieve optimal outcomes, which have been
 466 previously assessed using symmetrical⁸ and asymmetrical games to determine equilibrium rates of
 467 stealing and monitoring. On that front, we believe that our approach could be used in future to optimize
 468 institutional conditions or choices to address a range of issues, not just water theft.

469 If this coupled framework/modelling approach was applied with the help of institutions in a workshop
 470 setting, it may help bring to light synergies and gaps within processes (i.e. carefully describe roles) but
 471 subsequently lead to a revision of institutional effectiveness. Thus, similar to robust decision-making,
 472 our framework does not make decisions for water managers, but guides a decision-making process.

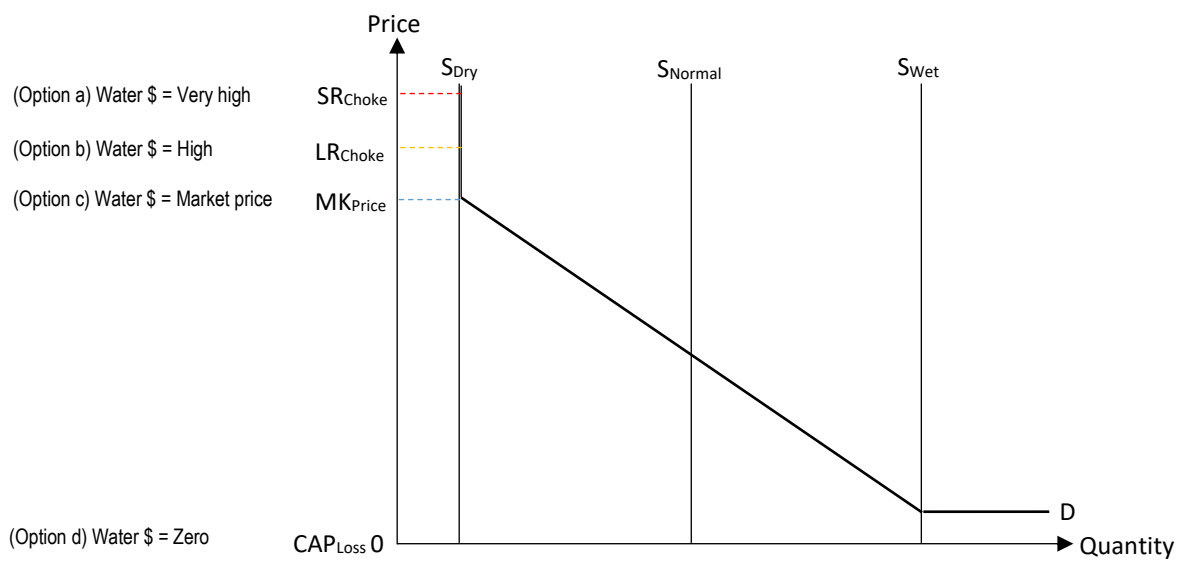
473 *State contingent analysis and understanding change*

474 One of the issues identified in the case study comparisons using the framework was a common absence
475 of water managers to understand change and its consequences for theft. One approach for dealing with
476 that issue, similar to the approaches discussed above, is state contingent analysis (SCA) ^{42,43}.
477 Assessment frameworks capable of dealing with uncertainty broadly fall into two branches: models
478 where the probabilities of future states are unknown by the decision-maker although possible states are
479 recognized, and models where decision-makers are aware of both the states and their relevant
480 occurrence probabilities can be derived from available data ⁴⁴. In the SCA approach, nature (Ω) defines
481 the state space that can be divided into a series of states of nature (s) to define real and mutually-
482 exclusive sets (S) describing uncertainty ($\Omega = \{1, 2, \dots, s, \dots, S\}$). Similar to the design context
483 categories, SCA probability values can be used to frame natural context categories in the framework
484 via probabilities of occurrence (e.g., wet, normal and dry states of nature for water supply outcomes).
485 Importantly the decision-maker has no ability to influence which s occurs; s is determined exogenously.
486 Further, the decision-maker's subjective belief about the frequency ($\boldsymbol{\pi}$) of each s occurring is a
487 probability vector described by ($\boldsymbol{\pi} = \pi_1, \dots, \pi_s$). Critically for our assessment, this combination of
488 completely describing uncertainty and the contingent outcomes limits the positive/negative impact of
489 uncertainty.

490 We can express this another way. When parameterising risk and uncertainty any future water supply
491 outcome can only be either greater than, or less than, the chosen parameter, which fits nicely into our
492 requirements to achieve either 'mostly in' or 'mostly out' results in the scoring approach. However, in
493 this case due to the absence of understanding change framework issues, we have not sought to identify
494 probability estimates to represent that concept and its relevance to the calculus of compliance. Future
495 work involving cases where uncertainty is recognised or dominant in the context will form the basis for
496 extensions of the framework into this area by the research team.

497 Finally, with respect to Figure 2 and in line with SCA, it may be necessary to provide some additional
498 theory to inform the framework application. In the case of agricultural uses/users of water, annual
499 supply characteristics may incentivize theft and complicate the design of effective regulatory

500 mechanisms ²¹, particularly where low supply conditions continue for several years (Figure 4 below).
 501 Incentives to steal water may be present during wet and normal supply conditions, with lower
 502 probability. However, in dry conditions a perennial (e.g. almond) producers' choice-set comprises four
 503 options which escalate if constrained supply persists, heightening the probability of theft. In an initial
 504 dry year, perennial producers may pay well-above market prices (SR_{Choke}) to secure water (Option a).
 505 In a second dry year SR_{Choke} investments may be unsustainable and shift to long-run choke (LR_{Choke})
 506 prices to secure water (Option b).



507

508 **Figure 4:** Perennial crop legal/illegal behaviour decision context in response to low water supply ²¹

509 Should dry conditions persist (e.g. >3 years) perennial producers may be forced back to market prices
 510 with a focus on securing sufficient water to maintain root stocks (Option c). A corner solution emerges
 511 at zero water supply, resulting in rootstock, farm infrastructure, and entrepreneurial capital loss (Option
 512 d). This is a worst-case scenario that producers will seek to avoid, and may consider illegal extraction
 513 in response—or pre-emptively where on-farm infrastructure permits water storage for use during
 514 subsequent periods of scarcity. Similar motivations for water theft may apply equally to annual crop
 515 producers facing contract fulfilment and/or high debt pressures in a particular year.

516