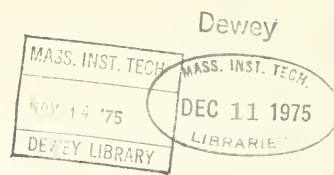


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ALFRED P. SLOAN SCHOOL OF MANAGEMENT

A COMPARATIVE STUDY OF SOLUTIONS TO THE  
HOLT, MODIGLIANI, MUTH AND SIMON  
DISAGGREGATION MODEL BY SEARCH TECHNIQUES

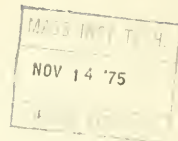
DAN I. CANDEA

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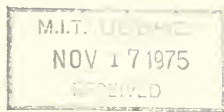
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## A B S T R A C T

The paper solves the HMMS disaggregation model using numerical methods. The first proposed approach is to turn the original problem into an unconstrained minimization and apply lattice-Fibonacci search. Then the model's solution is considered as a root-finding problem and two approaches are compared: Bolzano's method, and a modified lattice-Fibonacci technique proposed in the paper. These search algorithms proved extremely efficient in yielding solution estimates with errors of the order of tenths of a percent and less in a small number of iterations.



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## 1. INTRODUCTION

The issue of making aggregate decisions /1/ in capacity planning problems is a direct consequence of the uncertain environment in which production takes place and of our limited ability in gathering and processing very large amounts of detailed data. Moreover, a manager's approach to the capacity planning question is by its nature aggregate in the first place, in order to give him a broad view of where he stands. Then, naturally, the issue of disaggregating the information generated by the aggregate analysis stage is the next question, which is in no way simpler than the first one /2/.

The book of Holt, Modigliani, Muth and Simon /3/ is a self-contained work that addresses both decision processes pointed out above. By using a quadratic inventory cost function together with the overtime, idle time, hiring, layoff, and other related cost functions (all quadratic), the authors obtain linear decision rules for making optimal aggregate decisions for each period. The aggregation is an extreme one of all product types into a single category requiring, of course, the use of appropriate compatible units that allow the transformation to be made. The linear decision rules specify the aggregate production and work force for each period. Then, using the aggregate decision as a constraint on the other more detailed and numerous decisions that concern the production of individual items, rules are obtained to yield the optimal decisions under the constraint.

There are 4 disaggregation models presented in the





HMMS book:

- 1- determining production quantities by minimizing inventory holding costs and set-up costs subject to the aggregate inventory constraint (/3/, ch. 10);
- 2- determining buffer stocks by trading off inventory costs for stock-out costs under the aggregate constraint and disregarding the batch characteristic of the production (/3/, ch.11);
- 3- planning order points given fixed lot sizes, by minimizing inventory holding costs and inventory depletion costs under aggregate constraint (/3/, ch.12);
- 4- determining lot sizes and safety stocks by minimizing setup costs, inventory holding and depletion costs, under aggregate constraint (/3/, ch.13).

Models 2, 3, and 4 above require the estimation of the cost of being out of stock by one unit in order to compute the inventory depletion costs. From the managerial point of view this is a difficult task, hard to implement because the intangibles involved in stock-outs can not always be cast in precise mathematical forms. This is why the approach of computing safety stocks and order points based on service level considerations /4/ch.6, /5/ seems to be more practical and, possibly, with more managerial appeal.

This paper proposes to analyze model 1 above, from the computational viewpoint, to find an efficient way to solve it using numerical methods, and then compare the results with the solution given by the authors.



2. HMMS MODEL FOR COMPUTING LOT SIZES  
UNDER AGGREGATE CONSTRAINT

2.1. The model

$$\min \sum_{i=1}^n \left( \frac{C_{Fi}S_i}{Q_i} + \frac{C_{Ii}Q_i}{2} \right)$$

s.t.

$$\sum_{i=1}^n u_i \frac{Q_i}{2} = I_Q$$

(1)

where:

$i$  = denotes item  $i$ ,  $i=1,2,\dots,n$ ;

$C_{Fi}$  = setup cost for a lot ;

$S_i$  = forecasted sales rate in units per period of time;

$Q_i$  = lot size in units of product;

$C_{Ii}$  = cost of holding one unit of inventory one period  
of time;

$n_i$  = factor for converting units of the  $i$ 'th product to  
the corresponding number of common units;

$I_Q$  = aggregate inventory in the common unit.

Since the purpose of the paper is to study the solution to the model, it was left in the form presented by the authors. It is clear that if we also consider the problem of safety stocks the constraint in (1) should be expressed in terms of aggregate production  $P$ :

$$\sum_{i=1}^n u_i Q_i = P \quad (2)$$

rather than  $I_Q$ . This is because aggregate cycle stock cannot be computed unless we know the aggregate safety stock, which in turn



can be computed (under service level considerations) only after  $Q_i$ 's are known. Fortunately the method of solving (1) remains unchanged if (2) becomes the constraint.

By using the Lagrangian multiplier method in (1) we transforme the constrained minimization into an unconstrained one.

$$\min L = \sum_{i=1}^n \left( \frac{C_{Fi}S_i}{Q_i} + \frac{C_{Ii}Q_i}{2} \right) + \lambda \left( I_Q - \sum_{i=1}^n \frac{u_i Q_i}{2} \right)$$

The first-order conditions for a minimum are  $\frac{\partial L}{\partial Q_i} = 0$  yielding:

$$Q_i = \sqrt{\frac{2C_{Fi}S_i}{C_{Ii} - u_i}} \quad (3)$$

Replacing  $Q_i$  into the constraint in (1) leads to an equation whose only unknown is  $\lambda$ :

$$\sum_{i=1}^n \frac{u_i}{2} \sqrt{\frac{2C_{Fi}S_i}{C_{Ii} - \lambda u_i}} = I_Q \quad (4)$$

Since  $n$  is usually large, equation (4) is impossible to be solved exactly for  $\lambda$ .

## 2.2. Authors' solution

We are interested here in the general case of (3), when no special simplifying assumptions are made such as : constant sales composition, identical holding costs.

The first solution proposed by the authors is a graphical method. By drawing a smooth eye-fitted curve through a few plotted points, one can obtain the graph of the relation between  $I_Q$  and  $\lambda$  for any fixed set of salesrates  $S_1, S_2, \dots, S_n$ . Given a certain aggregate inventory  $I_Q^*$ , the value of  $\lambda$  can be found from the graph. This method is rather inaccurate and can lead to very large errors in the estimated  $\lambda$  for small values of  $I_Q^0$  as



the curve goes asymptotically to 0.

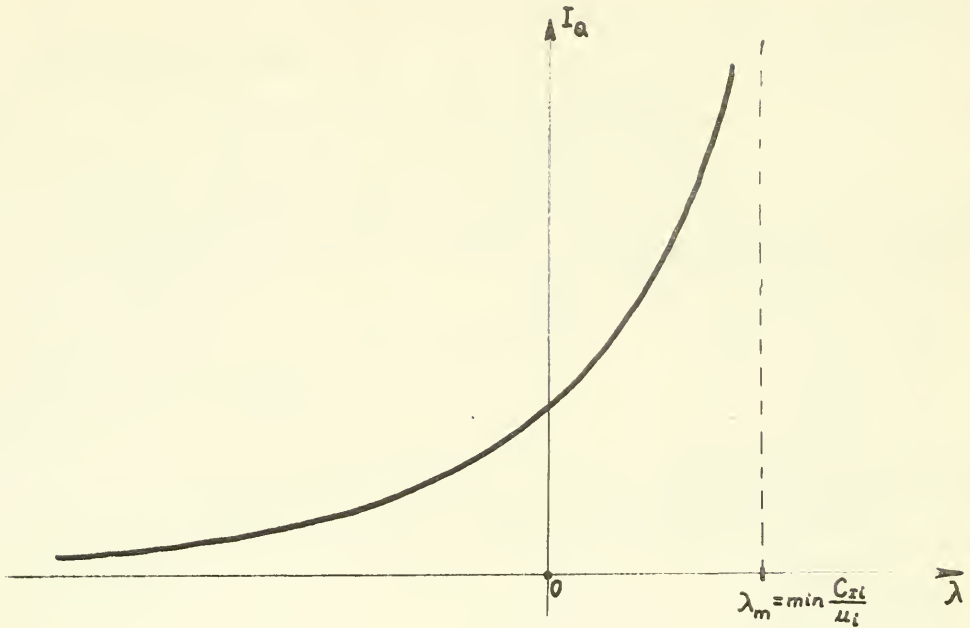


Fig.1

Another general solution is by linear approximation /3/p.193 .

$$\lambda = \lambda^0 + A^0 \left( I_Q^* - \frac{1}{2} I_Q^0 - \frac{1}{4} \sum_{i=1}^n \frac{u_i Q_i^0}{S_i^0} S_i \right) \quad (5a)$$

where:

- we choose  $\lambda^0, S_i^0$  as an expansion point,
- compute  $Q_i^0, I_Q^0$  (for given  $\lambda^0, S_i^0$ ) from equations (3), (4) respectively,
- $I_Q^*$  is the constraining aggregate inventory, and  $S_i$  the forecasted demand,
- and  $A^0 = 2 \left[ \sum_{i=1}^n \frac{u_i^2 Q_i^0}{4 C_{Fi} S_i^0} \right]^{-1}$





In general, the approximation of equation (5a) could be improved by considering the differential change in square root of the sales rates rather than in sales rates. In this case

$$\lambda = \lambda^0 + A^0 \left( I_Q^* - \sum_{i=1}^n \frac{u_i Q_i^0}{2} \sqrt{\frac{S_i}{S_i^0}} \right) \quad (5b)$$

A better estimate however is obtained if solution  $\lambda$  of (5a) or (5b) is further refined by a logarithmic approximation:

$$\lambda' = \lambda_m (1 - e^{-\frac{\lambda}{\lambda_m}}) \quad (6)$$

where  $\lambda_m = \min \frac{C_i I_i}{u_i}$ .

If, for instance  $\lambda^0 = 0$ , then Fig.2 shows how the linearly approximated  $\lambda$  and the logarithmically approximated  $\lambda'$  are displayed:

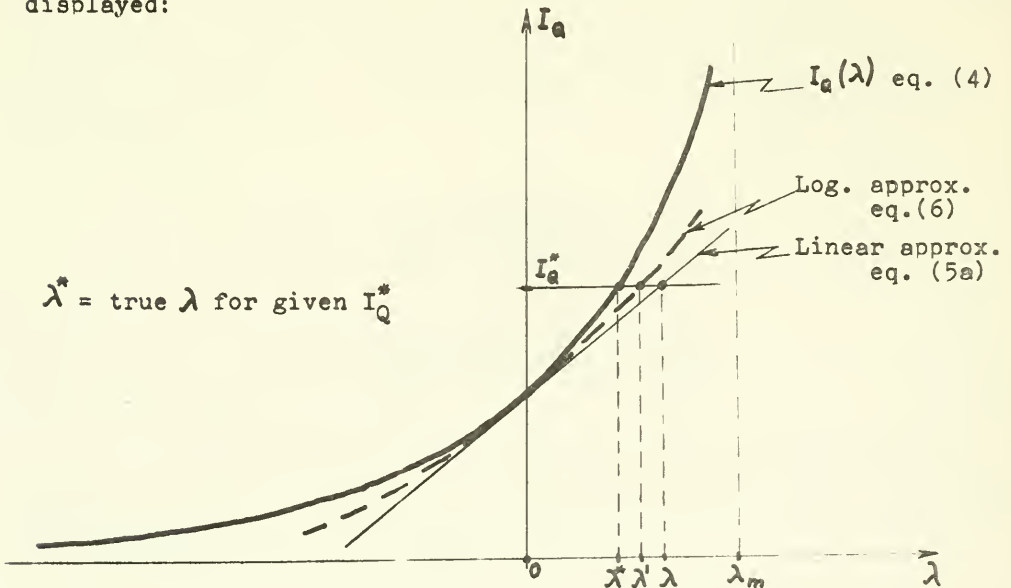


Fig.2

It is obvious that both solutions by linear and logarithmic approximation are sensitive to the choice of the starting



point  $(\lambda^0, S_1^0)$ . The authors warn about this /3/p.194: "A convenient point of expansion is that characterized by the average sales rates and  $\lambda^0=0$ ... . However, this is not always an appropriate point of expansion". No solution is offered as to how to choose  $\lambda^0$  when  $\lambda^0=0$  is not appropriate. Thus, although the final formulas (5a), (5b), (6) are simple, the choice of  $\lambda^0$  may require iterative extensive analysis in order to obtain a fairly good estimate of  $\lambda^*$ .

It is apparent that a more accurate and efficient method is required for the solution of (4). The graph of  $I_Q(\lambda)$  is shown in Fig.1. Given a certain aggregate inventory  $I_Q^*$  the problem is that of finding the root of an equation. However, it is easy to transform this root-finding problem into a maximization/minimization which has the advantage that some of the many optimum seeking methods available in the literature could be applied to obtain the solution  $\lambda^*$ .

Let :

$$\Psi(\lambda) = \sum_{i=1}^n \frac{u_i}{2} \sqrt{\frac{2C_{Fi}S_i}{C_{Ii}-\lambda u_i}} - I_Q^* \quad (7)$$

$$f(\lambda) = \left| \sum_{i=1}^n \frac{u_i}{2} \sqrt{\frac{2C_{Fi}S_i}{C_{Ii}-\lambda u_i}} - I_Q^* \right| \quad (8)$$

It is obvious that a solution to (4) is obtained when  $\Psi(\lambda)=0$ , which is equivalent to minimizing  $f(\lambda)$ . Fig.3 shows the relationship among  $I_Q(\lambda)$ ,  $\Psi(\lambda)$ , and  $f(\lambda)$ .

Thus our problem is now one of unconstrained optimization (minimization).



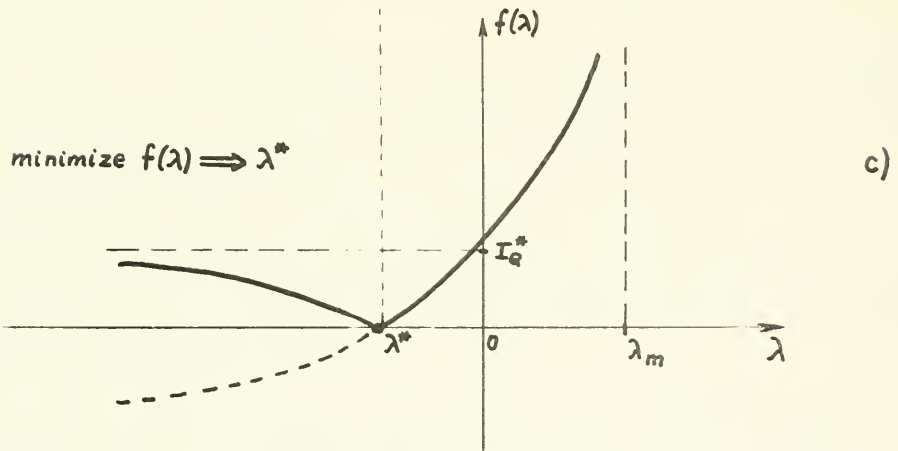
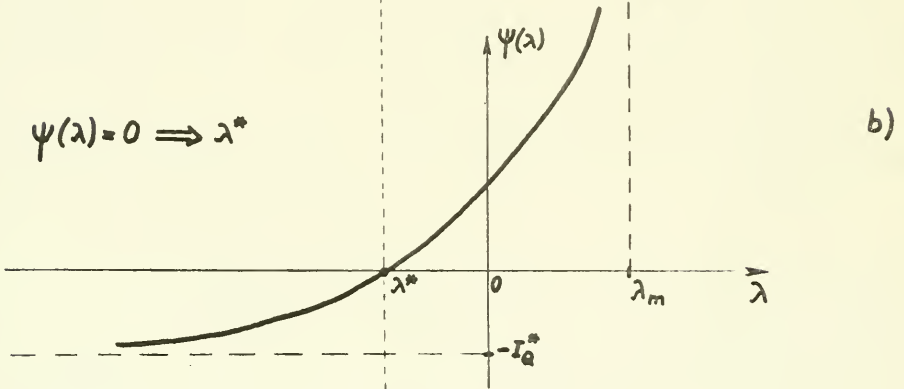
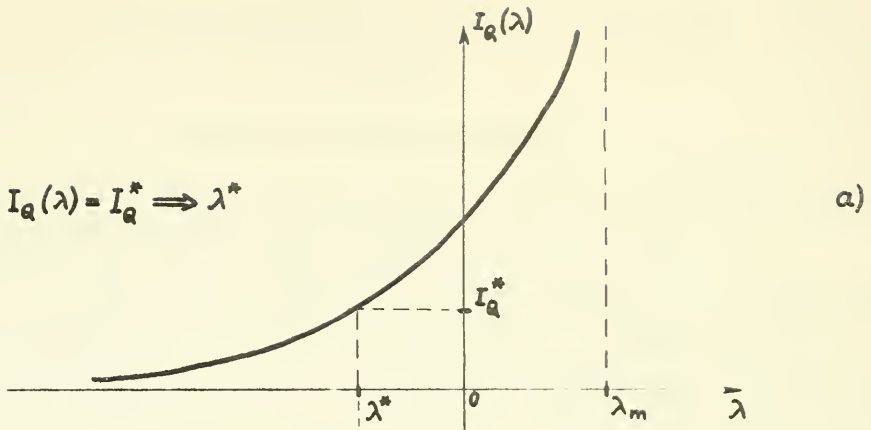


Fig.3



### 3. METHODS FOR UNCONSTRAINED OPTIMIZATION

#### - A REVIEW -

#### 3.1. Several variables problems

The literature presents a large set of optimum seeking methods for multivariate problems /10/, /11/, /6/, /7/.

Fletcher in /6/ groups these methods in 3 broad categories, according to their basic principle : gradient methods, direct search, and sums of squares. The problem to be considered is that of finding a local minimum (or if the function is unimodal the global minimum) of a function  $f(\underline{x})$  where  $\underline{x}$  is a vector of  $n$  variables  $\underline{x}=(x_1, x_2, \dots, x_n)$ . Let  $g(\underline{x})$  be the gradient of  $f$  with  $i$ -th element  $\partial f / \partial x_i$ , and  $G$  the matrix of second derivatives with  $i, j$  entry  $\partial^2 f / \partial x_i \partial x_j$ .

##### a) Gradient methods

- steepest descents in which the direction of search is  $s=-g$ . In practice the method improves  $f(\underline{x})$  rapidly on the first few iterations and then gives rise to oscillatory progress and becomes unsatisfactory.

- Newton's method (or Taylor series method) assumes that the function may be approximated locally by its Taylor series up to the quadratic terms. Hence, the properties of quadratic functions are used directly to generate a direction of search  $s=-G^{-1}g$ . The convergence is rapid if  $f(\underline{x})$  is adequately represented by the first two terms of its Taylor series. However, the method has various disadvantages :

- it requires the matrix of second derivatives to be provided and calculated at each iteration,
- it requires the solution of a set





of linear equations to determine each direction of search .

Let's note that when  $G$  is locally singular the iteration breaks down; also if  $s$  turns out to be orthogonal to  $g$  no further progress is made.

- method of conjugate directions allows us to avoid calculating  $G$ ; the cost we have to pay for this is that a larger number of iterations will be required. Since  $G^{-1}$  is no longer required the iteration cannot break down because of the singularity of  $G$ ; also, the method ensures that the directions of search are downhill. If the vectors  $s_1, s_2, \dots, s_n$  have the property

$$s_i' G s_j = 0 \quad (i \neq j) ; \quad s_i' G s_j \neq 0 \quad (i=j)$$

with regard to a positive definite matrix  $G$ , then they are said to be conjugate. There are two ways in which a method can be made to generate conjugate directions: the parallel subspace method and the projection method.

All these methods find the minimum of a quadratic function in a given number of searches. For nonquadratic functions the methods can be applied iteratively. However, for nonquadratic functions a superior method has been developed by Davidon, called the variable metric method for minimization, in which a positive definite approximation  $H$  to  $G^{-1}$  is updated at each iteration, and is used to generate directions of search  $s = -Hg$ .

b) Direct Search Methods (/6/p.7, /7/p.26)

This set of methods is applied to functions whose derivatives are not available.

- alternating variable method - each variable is chosen in turn, all the others are kept constant and the extremum is obtained by one of the single variable search methods.



The method is very slow, highly oscillatory and usually fails to converge.

- Rosenbrock's modification (or pattern search as called in /8/p.B-347) is one of the most robust methods available for optimization when the derivatives are not available. This procedure has been obtained by imposing two modifications to the alternating variable method :

1) the first is to avoid the single variable optimization for each direction in turn. Instead a step of pre-determined length is taken in each direction and these step lengths are modified after each calculation;

2) the second modification is to recognize that the alternating variable method takes a large number of very small steps and then to try to avoid this by realigning the axes. The axes are reoriented so that the first axis is along the most successful overall direction, the second axis along the next most successful direction and so on. The change of axes is performed by the well known Gram-Schmidt orthogonalization process.

- simplex method - the first step is to set up a regular "simplex" in an n-dimensional space, that is (n+1) points all equidistant from each other. The function is evaluated at those points and then the simplex set is altered systematically - dropping some points and adding others - until the region of the minimum is reached. Its precise location is found by interpolating a quadratic function at suitably chosen points. However, if the number of variables becomes large the method does not work so well.

It is interesting to point out the result obtained by Taubert /8/ in applying three search procedures, from the ones



enumerated above, for deriving decision rules for the aggregate scheduling problem. A 20 dimension response surface was searched for the minimum using: the method of conjugate direction, Davidon's variable metric method search, and the method of pattern search. /8/ reports that the pattern search exhibited the fastest convergence, while conjugate direction search was the slowest; Davidon's method yielded an average performance.

c) Sums of Squares - here the special case is considered in which  $f(\underline{x})$  is the sum of squares of  $m$  nonlinear functions  $g(\underline{x})$ . The problem can be solved by minimizing  $f(\underline{x})$  with one of the methods shown above. While this is usually the safest line, often much more rapid convergence can be obtained by taking into account the special nature of  $f$ .

When  $m=n$  the problem of minimizing  $f(\underline{x})$  is equivalent to that of solving a system of nonlinear equations  $g(\underline{x})=0$ . This is an interesting fact because, given a system of nonlinear equations  $g_i(\underline{x})=0$ ,  $i=1,2,\dots,m$ , to solve it is equivalent to minimizing

$$f(\underline{x}) = \sum_{i=1}^m [g_i(\underline{x})]^2$$

If no exact solution for minimizing  $f(\underline{x})$  is available, the response surface  $f(\underline{x})$  may be searched for its minimum and at least an approximate solution to the system of nonlinear equations can be found.

The above presentation gives a general, although not exhaustive by any means, view of the methods of searching for the minimum/maximum of functions of several variables. As a matter of fact, there are almost as many methods as there are researchers



in the field.

It is generally felt that dimensionality is probably the limiting factor in all these techniques. However, good progress has been made so far. For instance, /9/ch.7 reports a successful search conducted for finding the minimum of a 14-dimensional response surface. The cost was moderate (about 12 minutes on IBM 360/91) and the authors state: "we assume that we have not yet reached dimensionality limits so that the number of decision variables available is probably somewhat greater".

For the case of functions of one variable many of the above techniques can be applied. However, there is a special class of search methods developed for single variable problems, which are simpler than the previous one, and for particular cases (such as unimodal functions) probably more efficient.

### 3.2. Single variable problems

This section is meant to give an indication of the main methods used, with emphasis on the techniques that might be considered for solving the HMMS model.

#### 3.2.1. Bracketing /7/

It is most important as a first step in a optimization to get a rough idea of where to look for an extremum; an useful idea is to find two values that bracket the extremum. Suppose the minimum of a function  $f(x)$  is sought and it is known that the minimum is located in the region  $x \geq a$ . Choose an increment  $l$  and evaluate  $f$  at points  $x_1 = a$ ,  $x_2 = x_1 + l$ ,  $x_3 = x_2 + 2l$ ,  $x_4 = x_3 + 4l$ ,  $x_5 = x_4 + 8l$ , ..., that is doubling the increment at each stage.





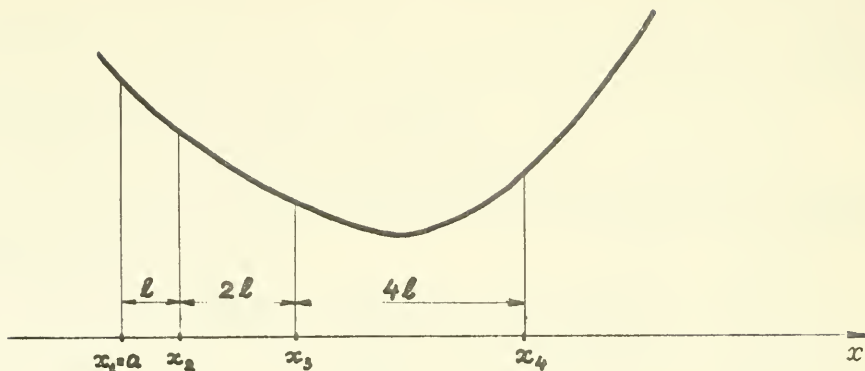


Fig.4

The evaluation is stopped if either the minimum is bracketed (Fig.4) or if  $x_i > X$ , where  $X$  is a suitable large constant chosen at the start of the calculation. The minimum is bracketed if at some stage  $f(x_i) < f(x_{i-1})$  and  $f(x_i) < f(x_{i+1})$ ; the bracket is  $(x_{i-1}, x_{i+1})$ . Of course, if we cannot decide the search direction at the start, both directions leaving  $x=a$  must be tried.

If the first derivative is available then if  $f'(x_j) < 0$  and  $f'(x_{j+1}) > 0$  the bracket for the minimum is  $(x_j, x_{j+1})$ .

If the value of  $f(x)$  decreases until  $X$  is reached it is usually assumed that the function is unbounded; if on the other hand the value of  $X$  is reached and the function is still increasing then  $f(a)$  is usually taken as the minimum value.

It was found that the method works well.

### 3.2.2. Polynomial approximation /7/

Once a bracket has been obtained for the extremum it is then required to obtain the extremum to any specified accuracy. One simple way of doing this is to use the information obtained by the bracketing procedure directly and approximate this information by a polynomial.



Suppose for instance that after a bracketing procedure developed as explained in 3.2.1. we stopped with  $f(x_i) < f(x_{i+1})$ ,  $f(x_{i+1})$ . For simplicity let  $z_1 = x_{i-1}$ ,  $z_2 = x_i$ ,  $z_3 = x_{i+1}$ . A quadratic approximation for  $f$  can be written

$$f(x) = ax^2 + bx + c$$

Using the known information the result can be summarized in the matrix equation

$$\begin{bmatrix} f(z_1) \\ f(z_2) \\ f(z_3) \end{bmatrix} = \begin{bmatrix} z_1^2 & z_1 & 1 \\ z_2^2 & z_2 & 1 \\ z_3^2 & z_3 & 1 \end{bmatrix} \begin{bmatrix} a \\ b \\ c \end{bmatrix}$$

which can be solved for  $a$ ,  $b$ ,  $c$ . The minimum for the approximating quadratic is at  $f'(x)=0$ . Thus an estimate  $f^* = f(x^*)$  for the extremum is now available. We can reiterate by identifying the best bracket from the values  $z_1$ ,  $z_2$ ,  $x^*$ ,  $z_3$ , etc.

If the derivative is also available immediate advantage is obtained. Suppose in 3.2.1. we stopped with  $f'(x_1) < 0$ ,  $f'(x_2) > 0$ , hence the bracketing interval  $(x_1, x_2)$ . Since there are now four pieces of information:  $f_1 = f(x_1)$ ,  $f'_1 = f'(x_1)$ ,  $f_2 = f(x_2)$ ,  $f'_2 = f'(x_2)$  it is possible to approximate the function in the interval by a cubic:

$$f(x) = ax^3 + bx^2 + cx + d$$

$$f'(x) = 3ax^2 + 2bx + c$$

The coefficients are found by solving for  $a$ ,  $b$ ,  $c$ ,  $d$  the following matrix equation :

$$\begin{bmatrix} f_1 \\ f_2 \\ f'_1 \\ f'_2 \end{bmatrix} = \begin{bmatrix} x_1^3 & x_1^2 & x_1 & 1 \\ x_2^3 & x_2^2 & x_2 & 1 \\ 3x_1^2 & 2x_1 & 1 & 0 \\ 3x_2^2 & 2x_2 & 1 & 0 \end{bmatrix} \begin{bmatrix} a \\ b \\ c \\ d \end{bmatrix}$$



The minimum of the approximating cubic is  $x^*$ , given by  $f'(x)=0$ . The gradients  $f'_1$ ,  $f'_*$ ,  $f'_2$  are compared and two new points are chosen to give gradients of opposite sign. The same procedure can then be repeated until sufficient accuracy is obtained.

This method works extremely well for most functions. However, some difficulty may arise if the function has a sharp peak.

3.2.3. Bolzano's root-finding method /11/ evaluates the function each time in the center of the remaining interval and eliminates half of the interval (whether the left half or the right half is eliminated depends on the evaluation outcome). After N evaluations of this sort, the ratio of initial  $L_0$  to final  $L_N$  interval is

$$\frac{L_0}{L_N} = 2^N \quad (9)$$

Thus the number of observations needed to achieve a given reduction is evidently

$$N = 3.32 \log \frac{L_0}{L_N} \quad (10)$$

This method is a contender for solving  $\psi(\lambda)=0$  defined by equation (7) and shown in Fig.3.

Bolzano search /11/ requires the evaluation of both the function and its first derivative. Each time a point is placed in the center of the remaining interval. Let for instance the bracketing interval be  $(x_1, x_2)$  and place point  $x_3 = \frac{x_1+x_2}{2}$ . Evaluate  $f_1=f(x_1)$ ,  $f_2=f(x_2)$ ,  $f_3=f(x_3)$ ,  $f'_1=f'(x_1)$ ,  $f'_2=f'(x_2)$ ,  $f'_3=f'(x_3)$ . We had initially  $f'_1 < 0$ ,  $f'_2 > 0$  (since we are minimizing). The remaining interval is  $(x_1, x_3)$  if  $f'_3 > 0$ , and  $(x_3, x_2)$  if  $f'_3 < 0$ . Stop when the interval is small enough or when no further significant decrease in the objective function is achieved.



3.2.4. Direct search /10/, /7/.

This class of methods is concerned with optimizing when the derivative is not known or is complicated/inconvenient to be used. The idea is that once a bracket has been obtained the aim is to progressively reduce the length of the bracket until it is less than a prescribed limit, or until no significant improvement in the response function can be achieved.

Dichotomous search /10/ is similar to Bolzano search but it does not require the evaluation of the first derivative. Instead, two points rather than one are placed at a distance  $\epsilon$ , symmetric to the center of the remaining interval.

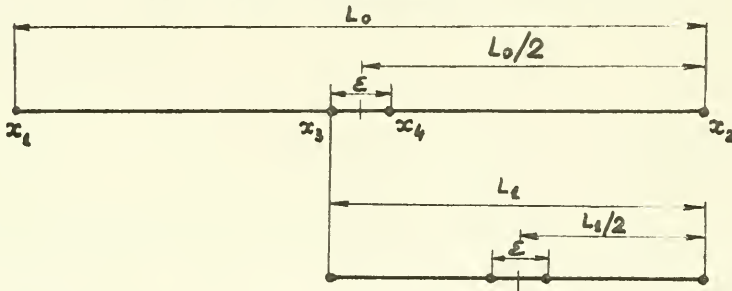


Fig.5

The evaluation of the function  $f(x)$  at each point is called an experiment. In Fig.5, after point  $x_3, x_4$  have been determined we compute  $f_3=f(x_3)$  and  $f_4=f(x_4)$ . Suppose  $f_4 < f_3$ ; then we know that the minimum of  $f(x)$  lies somewhere in  $(x_3, x_2)$ , hence  $L_1$  is the remaining interval after the first set of experiments.

After  $N$  experiments ( $N$  must be even of course) we can locate the minimum within an interval of length:





$$L_N = L_0 \left[ \frac{1}{2^{N/2}} + \left( 1 - \frac{1}{2^{N/2}} \right) \mathcal{E} \right] \quad (11)$$

The interval  $\mathcal{E}$  should be as small as possible; it is bounded from below by the requirement that two outcomes be distinguishable. It is important to point out that although the resolution is negligible compared to the original interval of uncertainty  $L_0$ , it is often a large fraction of the final interval  $L_N$  if the search is at all efficient.

Golden section and Fibonacci search /7/ are more powerful than the dichotomous search technique.

Suppose  $(a_1, a_2)$  brackets a required minimum of the function  $f(x)$ . The points  $a_3, a_4$  are symmetrically placed in this interval, so that

$$\begin{aligned} a_3 &= \alpha_1 a_1 + (1 - \alpha_1) a_2 \\ a_4 &= (1 - \alpha_1) a_1 + \alpha_1 a_2 \end{aligned} \quad \frac{1}{2} < \alpha_1 < 1 \quad (12)$$

and this division is illustrated in Fig.6.

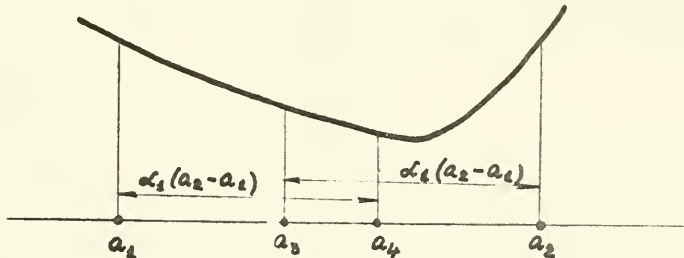


Fig.6

Suppose now that  $f(a_4) < f(a_3)$ ; in this case  $(a_3, a_2)$  brackets the minimum.

Let's take now the remaining reduced interval  $(a_3, a_2)$  and divide it again. Since the number of functions evaluations



must be reduced to a minimum it would be very convenient to use the remaining point  $a_4$  in a further symmetrical division of the reduced interval.

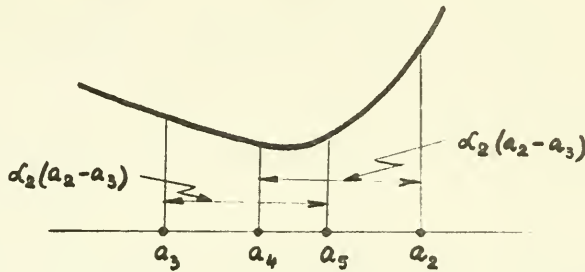


Fig.7

Indeed, place a new point  $a_5$  symmetrical to  $a_4$  in the interval  $(a_3, a_2)$  Fig.7.

$$\begin{aligned} a_5 &= (1 - \alpha_2) a_3 + \alpha_2 a_2 \\ a_4 &= \alpha_2 a_3 + (1 - \alpha_2) a_2 \end{aligned} \quad (13)$$

Since  $a_4$  is the same in (12) and in (13) it follows that:

$$(1 - \alpha_1) a_1 + \alpha_1 a_2 = \alpha_2 a_3 + (1 - \alpha_2) a_2 \quad (14)$$

which yields

$$\alpha_2 = \frac{1 - \alpha_1}{\alpha_1}$$

The method can be continued in precisely the same way successive symmetric divisions being performed until the length of the interval is less than the required tolerance. The sequence of fractions  $\alpha_1, \alpha_2, \dots$  satisfy the recurrence relation

$$\alpha_{N+1} = \frac{1 - \alpha_N}{\alpha_N} \quad (15)$$

The basic choice is how to satisfy (15) in the most convenient manner.



The golden section sets  $\alpha = \alpha_1 = \alpha_2 = \alpha_3 = \dots$  and solving (15) gives

$$\alpha = 0.6180335 \quad (16)$$

The Fibonacci search technique uses the Fibonacci numbers and works with a prespecified number N of interval divisions (i.e. experiments). Fibonacci numbers satisfy :

$$F_0 = F_1 = 1, \quad F_N = F_{N-1} + F_{N-2}, \quad N \geq 2 \quad (17)$$

Some of these numbers are given in the table of Fig.8 for later use.

N	0	1	2	3	4	5	6	7	8	9	10	11
$F_i$	1	1	2	3	5	8	13	21	34	55	89	144

Fig.8

Taking

$$\alpha_i = \frac{F_{N-i}}{F_{N-i+1}} \quad (18)$$

it is easily seen that the recursive relation (15) is satisfied.

The sequence of  $\alpha_i$ 's for this method is :

$$\begin{aligned} \alpha_1 &= \frac{F_{N-1}}{F_N} \\ \alpha_2 &= \frac{F_{N-2}}{F_{N-1}} \\ &\vdots \\ \alpha_{N-1} &= \frac{F_1}{F_2} \end{aligned} \quad (19)$$

In the final division with  $\alpha_{N-1} = \frac{F_1}{F_2} = \frac{1}{2}$  it is seen that the two end points and the midpoint have been selected. These three values have already been calculated and it is usual to evaluate the function  $f(x)$  at a point close to the midpoint to decide which half to choose as the final interval.



A slightly modified version of Fibonacci search, where the last experiment consists of placing two points at a very small distance  $\epsilon$  from each other rather than only one in the middle of the interval, is developed in /10/p.24.

It can be shown that, if one starts with a bracketing interval of length  $L_0$  and the number  $N$  of experiments is sufficiently large, the ratio of the reduced intervals obtained after  $(N-1)$  experiments with golden section and Fibonacci search respectively is :

$$\frac{\text{golden section length}}{\text{Fibonacci length}} = 1.1708$$

Thus for large  $N$  the Fibonacci search gives a 17% better result than the golden section. Both methods are superior to the dichotomous search because at every step the point remaining in the reduced interval is used in a further symmetrical division; this feature leads to a better use of the information available after each experiment.

Indeed, after  $N$  experiments the initial interval  $L_0$  is reduced down to:

$$L_N = \alpha_1 \alpha_2 \dots \alpha_{N-1} L_0$$

For the golden section

$$L_N = \frac{L_0}{(1.618)^{N-1}}$$

and with Fibonacci search

$$L_N = \frac{L_0}{F_N} .$$

If these results are compared with the result of the dichotomous search (equation 11) it's obvious that the golden section and Fibonacci search perform much more efficiently.

For an unimodal function it can be proven that both





golden section and Fibonacci search technique always work.

Lattice search by Fibonacci technique /10/

Wilde /10/ raises the point that it may sometimes be advantageous to convert an ordinary continuous search into a lattice search artificially. Indeed, the result of a continuous Fibonacci search will be an interval that contains the optimum. When one is expected to make a decision based on the results of a search it is a bit frustrating to be confronted with an interval of uncertainty. A precise point would be preferable, since a specific decision is called for. One could, of course, choose a point at random in the final interval of uncertainty, but most people would prefer a point where a measurement had already been made. Thus, to avoid these difficulties, the original problem can be converted into a lattice problem by placing a number of points in the bracketing interval so that the final answer will be a specific point on which a firm decision can be based.

Suppose it has been decided that a number  $N$  of experiments will be performed to search by Fibonacci a bracketing interval. Partition the interval into  $F_N$  units using  $F_N - 1$  points, not necessarily equidistant. These points form a lattice. Let's associate the lattice points with the integers 1 through  $F_N - 1$ . Thus, we are dealing here with an original interval of length  $F_N$  units. According to relation (19) and Fig.6 the first two experiments should be placed at a distance of  $\alpha_1 F_N = F_{N-1}$  so that the first two experiments will coincide with points of the lattice, namely point number  $F_N - 1$  and point number  $F_N - F_{N-1} = F_{N-2}$ .

Since the length of the interval remaining is also a



Fibonacci number, we see that the third experiment will also fall on one of the lattice points. This procedure may be continued until  $N-1$  experiments have been used up and the length of the interval of uncertainty is down to  $\alpha_1 \alpha_2 \dots \alpha_{N-2} F_N = F_2 = 2$  units. The sequence is stopped and the unique point left inside the two unit long interval is compared to the end points and the best will be the estimate of the optimum, on which then all decisions will be based

Let us emphasize again that, in order for this technique to work properly, the initial bracketing interval must be partitioned by a number of points equal to a Fibonacci number less one.

#### 4. SOLUTION TO HMMS MODEL BY LATTICE SEARCH WITH FIBONACCI TECHNIQUE

From all the search methods reviewed in section 3 Fibonacci technique gurantees the largest interval reduction in a given number of steps. Moreover it does not require the use of derivatives, a fact that is advantageous in our case because the repeated evaluation of the derivative of (8) would require additional computing effort given the fact that it is computationally more complicated than the original function.

Thus, the task of this section is the search for the minimum of function (8) whose graph and equation will be repeated here for convenience (Fig.8).

We will use the same example as the one given by the authors in /3/p.196 in order to be able to compare performance. Assume that the estimates of the setup costs and the costs of holding inventory for each product are reviewed and revised



annually. Forecasts are also made of the average monthly sales rate,  $S_i$ , for each product for the coming year. The aggregate inventory levels are planned with view to both labor requirements and costs associated with inventory. The aggregate inventory will therefore be measured in labor hours by multiplying the units of each product by the conversion factor  $u_i$ , which has the dimension labor hours per item. The relevant data are summarized in the table of Fig. 9.

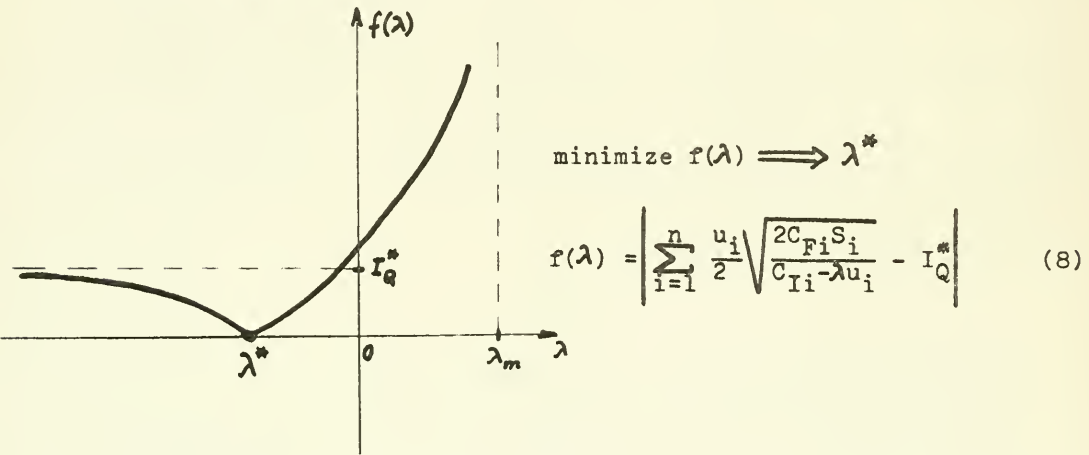


Fig.8

	Product			Units
	1	2	3	
$C_{Ii}$	1	1	2	\$/item-month
$C_{Fi}$	10	10	30	\$/lot
$u_i$	1	5	2	hours/item
$S_i$	2000	2000	10000	items/month

Fig.9

The point of expansion for linear/logarithmic



approximation was chosen  $\lambda^0=0$  and the averages sales rates for each item. The table in Fig.10 shows alternative estimates of  $\lambda^*$  and the error in  $I_Q$  compared to the imposed aggregate level  $I_Q^*$  ( $I_Q$  is computed using the estimate of  $\lambda^*$ ).

	$I_Q^* =$ 800	$I_Q$ resulting from $\lambda^*$	Error %	$I_Q^* =$ 1500	$I_Q$ resulting from $\lambda^*$	Error %
$\lambda^*$ by linear approximation (5a)	-0.22	931	16.4	0.22	*	*
$\lambda^*$ by logarithmic approximation (6)	-0.41	832	4	0.14	1611	7.4
$\lambda^*$ by graphical method	-0.45	815	1.9	0.12	1481	-1.3

\*infeasible since the estimate of .22 exceeds  $\lambda_m = \min \frac{C_i}{u_i} = .20$

Fig.10

Both linear and logarithmic approximations overstate  $\lambda^*$  and may lead to considerable error, even to infeasibility. The graphical estimate is more accurate but it does not seem to be very appealing from a practical point of view because in order to get a fairly good curve one needs a large number of points to be evaluated; moreover, as shown in section 2, given the asymptotic characteristics of  $f(\lambda)$  the errors in reading off the graph for small values of  $I_Q^*$  are likely to be quite large.

Let us now estimate  $\lambda^*$  using search techniques.

#### 4.1. Bracketing $\lambda^*$

##### 4.1.1. The case $I_Q^* < I_Q(0)$

In this case  $\lambda^* < 0$ . An upper bound on  $\lambda^*$  is easily obtained if we observe that the intersection between the tangent





to  $\psi(\lambda)$  at  $\lambda=0$  and the horizontal axis is always larger than  $\lambda^*$ . Let's call this upper bound  $\lambda_u$ . The reason behind the fact that we used  $\psi(\lambda)$  rather than the searched response function  $f(\lambda)$  to derive bounds will become clear in section 5. Anyhow, the brackets developed with  $\psi(\lambda)$  are perfectly valid for  $f(\lambda)$ , given the equivalence shown in Fig.3.

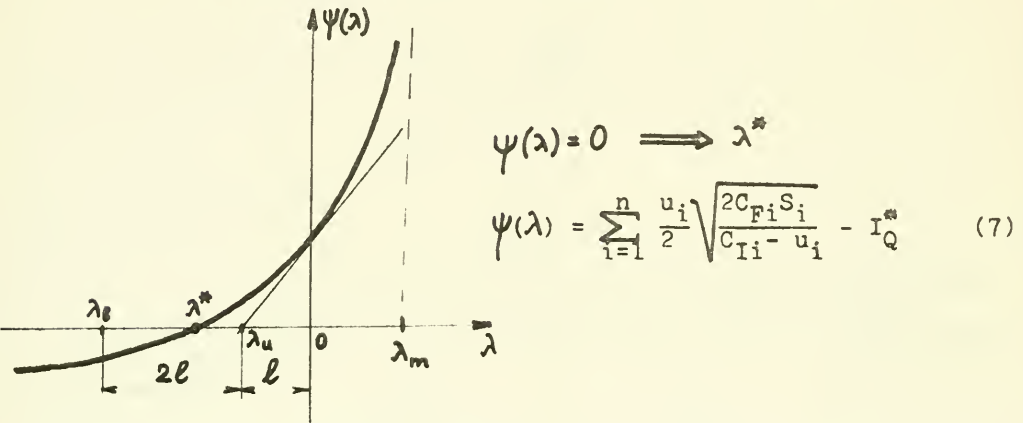


Fig.11

A lower bound can be obtained using the bracketing technique described in 3.2.1. Use  $l = -\lambda_u$  and go out from  $-\lambda_u$  with a double increment  $2l$  (see Fig.11). Evaluate  $\psi(\lambda_u - 2l)$  and repeat the procedure (if necessary) with  $4l, 8l$  etc. until  $\psi(\lambda)$  becomes negative. Then stop with the lower bound  $\lambda_l$ .

4.1.2. The case  $I_Q^* > I_Q(0)$

In this case  $0 < \lambda^* < \lambda_m$ . The interval  $(0, \lambda_m)$  is a possible choice for bracketing  $\lambda^*$ . However, for the purpose of computing an upper bound on the error of estimation (see section 6), this interval is unsuitable. An upper bound better than  $\lambda_m$  is required. Two subcases can be distinguished here :

- a)  $\lambda$  corresponding to the intersection between the



tangent to  $\psi(\lambda)$  at  $\lambda=0$  and the horizontal axis is smaller than  $\lambda_m$  (Fig.12). In this situation the intersection is labeled  $\lambda_u$ , and a convenient bracketing interval is  $(0, \lambda_u)$

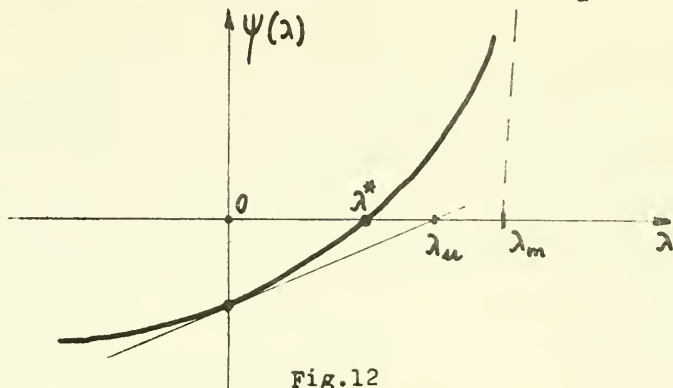


Fig.12

b)  $\lambda$  corresponding to the intersection between the tangent to  $\psi(\lambda)$  at  $\lambda=0$  and the horizontal axis is larger than  $\lambda_m$  (Fig.13).

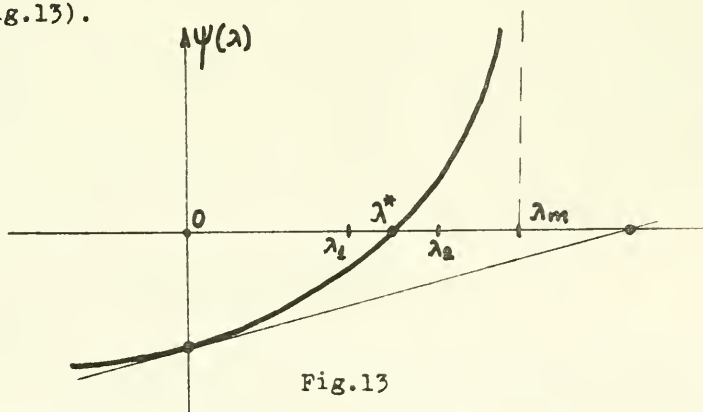


Fig.13

Then, a good bracketing procedure is a binary search /12/p.82.

The algorithm is the following :

Let  $k=1$ ,  $\lambda_0=0$

Step 1 - Evaluate  $\psi(\lambda)$  at

$$\lambda_k = \lambda_{k-1} + \frac{\lambda_m - \lambda_{k-1}}{2}$$

If  $\psi(\lambda_k) < 0$  go to step II.



If  $\psi(\lambda_k) = 0$  stop with  $\lambda^* = \lambda_k$ .

If  $\psi(\lambda_k) > 0$  stop with  $\lambda_u = \lambda_k$  and  $\lambda_l = \lambda_{k-1}$

Step 2 - Let  $k=k+1$ . Go to step I.

In Fig. 13 the algorithm terminated after two evaluations, yielding  $(\lambda_1, \lambda_2)$  as the bracketing interval.

Let's note that the binary search is actually the bracketing technique of section 3.2.1. applied in reversed order; this was possible because we started out with a finite interval  $(0, \lambda_m)$ .

#### 4.2. Estimating $\lambda^*$

Once the bracketing interval has been obtained, Fibonacci search technique will be applied to an artificially constructed lattice. Namely we decide first to perform  $N$  Fibonacci experiments; consequently  $F_{N-1}$  points will partition the initial interval into  $F_N$  units, and the technique is applied to this lattice. The issue of how to choose  $N$  will be addressed in section 6.

#### 4.3. Numerical examples

##### Example 1

Consider the example solved by the authors for an aggregate inventory of  $I_Q^* = 800$ . All relevant data are given in the table of Fig. 9

In our particular case we have:

$$\psi(\lambda) = \frac{1}{2} \sqrt{\frac{40000}{1-\lambda}} + \frac{5}{2} \sqrt{\frac{40000}{1-5\lambda}} + \sqrt{\frac{600000}{2-2\lambda}} - 800$$

The tangent to  $\psi(\lambda)$  at  $\lambda=0$  is:



$$\psi - 348 = 1573.86 \lambda$$

Applying the bracketing procedure shown in 4.1.1. one obtains:

$$\lambda_u = -.22 \quad ; \quad \lambda_l = -.66$$

hence the interval within which to search for  $\lambda^*$  is  $(-.66, -.22)$ ; the response function whose minimum we are searching for, is :

$$f(\lambda) = |\psi(\lambda)|$$

and it was pictured in Fig. 8.

Choose, for instance, to perform  $N=5$  Fibonacci experiments. Consequently, the interval  $(-.66, -.22)$  will be partitioned into  $F_N=8$  units using  $F_{N-1}=7$  points equally spaced. However, there is no special requirement that the points be equidistant; consequently, if we have any suspicion that  $\lambda^*$  might lie in a certain subinterval of the bracketing interval we might want to distribute the points closer in that subinterval and further apart in the rest.

The increment of the lattice is  $h = \frac{.44}{8} = .055$ .

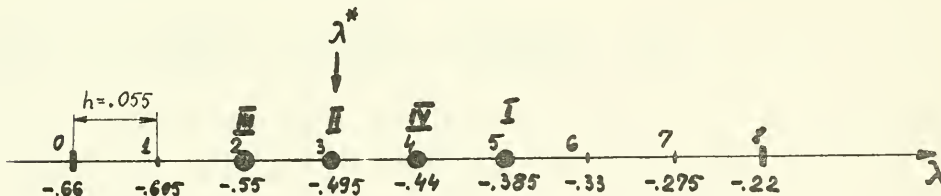


Fig.14

First and second Fibonacci experiments

Place two points: at a distance  $\alpha_1 F_N = F_{N-1}$  units from the ends of the interval;  $F_{N-1} = 5$ , so the two points are point no.5 ( $\lambda = -.385$ ) and point no.3 ( $\lambda = -.495$ ).

$$f(-.495) = 2.0324, \quad f(-.385) = 42.7343$$





Third experiment

The remaining interval is (-.66, -.385); place in the interval a point symmetric to (-.495). This point will be  $\lambda = -.55$ .

$$f(-.55) = 21.53805$$

Fourth experiment

The remaining interval is (-.55, -.385) and the point chosen  $\lambda = -.44$

$$f(-.44) = 19.27695$$

Fifth experiment

The remaining interval is (-.55, -.44) and it contains only one point  $\lambda = -.495$ . This is the best point in the lattice, so it is chosen as our estimate of  $\lambda^*$ .

$$\lambda^* = -.495$$

Fig. 14 shows the five Fibonacci experiments indicating the sequence in which they have been chosen.

Example 2

Consider the same data except for the aggregate inventory level which should be now  $I_Q^* = 1500$ .

$$\Psi(\lambda) = \frac{1}{2} \sqrt{\frac{40000}{1-\lambda}} + \frac{5}{2} \sqrt{\frac{40000}{1-5\lambda}} + \sqrt{\frac{600000}{2-2\lambda}} - 1500$$

The tangent to  $\Psi(\lambda)$  at  $\lambda=0$  is:

$$\Psi + 352 = 1573.86 \lambda$$

The vertical asymptote for  $\Psi(\lambda)$  is  $\lambda_m = 0.2$ .

The intersection of the above tangent with the horizontal axis  $\Psi=0$  falls beyond  $\lambda_m=0.2$  at  $\lambda=.22$ , hence this point is infeasible and can't be used as an upper bracket (see Fig.13). Apply then the binary search described in 4.1.2.b.



$$k = 1, \quad \lambda_0 = 0$$

$$\lambda_1 = \lambda_0 + \frac{\lambda_m - \lambda_0}{2} = .10$$

$$\Psi(\lambda_1) = -110.1339 < 0$$

$$k = 2$$

$$\lambda_2 = \lambda_1 + \frac{\lambda_m - \lambda_1}{2} = .15$$

$$\Psi(\lambda_2) = 202.5537 > 0$$

Hence, the bracketing interval is  $(\lambda_1, \lambda_2) = (\lambda_l, \lambda_u) = (.10, .15)$ .

Let's choose to perform  $N=5$  experiments. The corresponding partitioning of the interval is shown in Fig.15. After the search the best estimate turns out to be  $\lambda^* = .125$ . The Roman numerals in Fig.15 show the sequence in which the experiments have been placed.

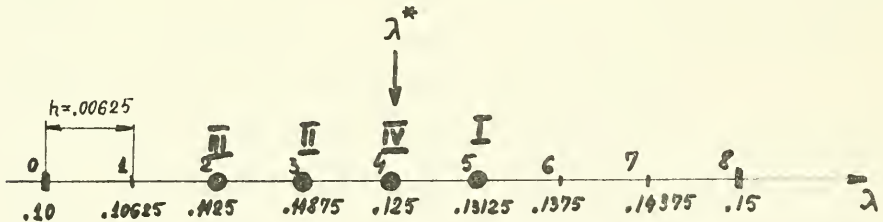


Fig. 15

In example 1 the estimated  $\lambda^* = .495$  yields an aggregate inventory  $I_Q = 798$ , i.e. an error of 0.25% as compared with the imposed  $I_Q^* = 800$ . In example 2 our estimate  $\lambda^* = .125$  leads to  $I_Q = 1509$ , i.e. an error of 0.6% relative to the constraining  $I_Q^* = 1500$ .

The point which we would like to emphasize here is not



primarily the accuracy itself obtained above; this accuracy is more or less important if we look at it in connection with the accuracy of the input data (setup and holding costs, demand forecasts, conversion factors). The important point is rather the small computational effort required to obtain this accuracy, and the fact that it can be easily improved by increasing the number of experiments (points) by just a few. Indeed, an initial interval of uncertainty can be reduced to less than one per cent of its original length after only eleven sequential experiments.

5. AN ALGORITHM FOR FINDING THE ROOT OF AN EQUATION  
BY LATTICE SEARCH WITH FIBONACCI NUMBERS

Fibonacci search technique is meant for finding the minimum/maximum of a function of a single variable (unimodality is desirable to ensure a successful search) This is why, although our original problem was to find the root of a complicated equation (7), we transformed it to obtain a peaked function  $f(\lambda)$  (see Fig.3) on which the search has been performed.

In this section the original problem will be addressed. We propose a general purpose lattice - Fibonacci type algorithm for searching for the root of an equation within some previously determined bracketing interval. This method will be used to search the HMM model and it will be clear that it requires a smaller number of function evaluations; the number of evaluations depends on where in the bracketing interval is the root located.

In Fig. 16 , (A,B) is a bracketing interval for  $\lambda^*$ ;  $\lambda^*$  is at the same time the root of  $\psi(\lambda)=0$  and the minimum of  $f(\lambda)$ . Suppose C,D are the first two lattice - Fibonacci experi-



ments placed in (A,B); then, according to the technique in section 4, the remaining interval will be (C,B) as  $f(D) < f(C)$ .

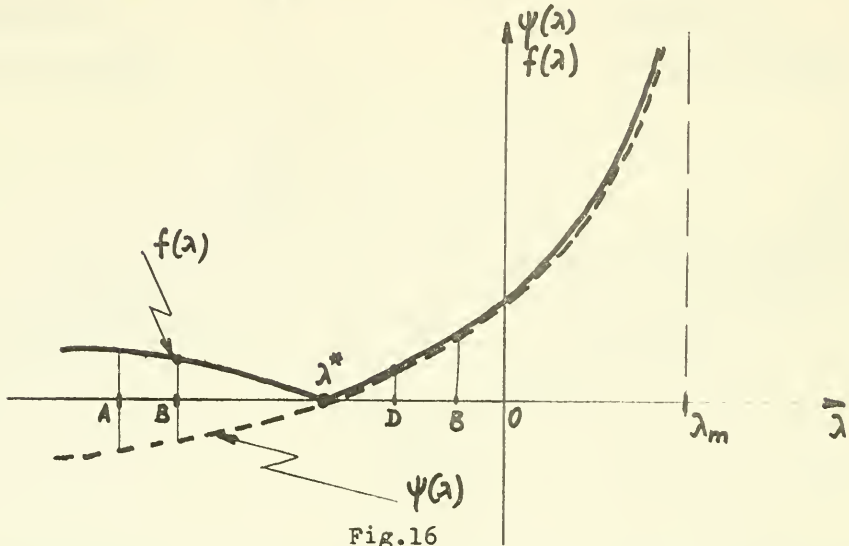


Fig.16

However, if we look at  $\psi(\lambda)$  instead of  $f(\lambda)$  the remaining interval would be (C,D) as  $\psi(C)\psi(D) < 0$ . Hence the idea of modifying the criterion of selecting the remaining interval, while keeping the rule of placing experiments according to the lattice - Fibonacci search method. We realize that the root  $\lambda^*$  could fall not only in the interval (C,D), but also in (A,C) or (D,B), as shown in Fig. 17, so after an experimental step the remaining interval could be either (A,C), (C,D) or (D,B). In order to further apply lattice - Fibonacci technique on the remaining interval it must contain a number of lattice points equal to a Fibonacci number less 1. Let's investigate (A,C), (C,D), (D,B) from this point of view.





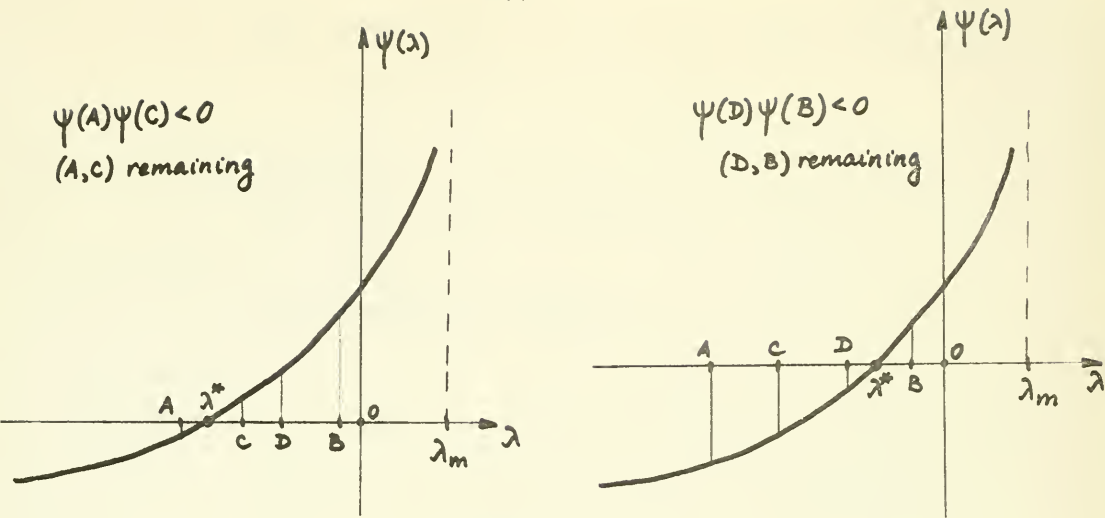


Fig.17

PROPOSITION Let the open interval  $(A, B)$  contain  $F_N - 1$  points, where  $F_N$  is a Fibonacci number. Suppose the first two experiments  $C < D$  have been placed in  $(A, B)$  according to the lattice - Fibonacci search technique. Then, each open interval  $(A, C)$ ,  $(D, B)$  will contain  $F_p - 1$  points, and the open interval  $(C, D)$ ,  $F_q - 1$  points, where  $F_p, F_q$  are Fibonacci numbers.

Proof Points  $A, B, C, D$ , are displayed like in Fig 16. Let  $N_{\delta, \delta}$  denote the number of points contained in some open interval  $(\delta, \delta)$ .

According to 3.2.4. point  $D$  is the  $F_{N-1}$ -th point from  $A$ , and  $C$  is the  $F_{N-1}$ -th point from  $B$ . Thus  $N_{AD} = F_{N-1} - 1$  ,  $N_{CB} = F_{N-1} - 1$  .

Consequently :



$$\begin{aligned} N_{AC} &= N_{AB} - N_{CB} - 1 = (F_n - 1) - (F_{n-1} - 1) - 1 = \\ &= F_n - F_{n-1} - 1 = F_{n-2} - 1 \end{aligned}$$

Similarly :

$$\begin{aligned} N_{CD} &= N_{AD} - N_{AC} - 1 = (F_{n-1} - 1) - (F_{n-2} - 1) - 1 = \\ &= F_{n-3} - 1 , \end{aligned}$$

$$\text{and clearly } N_{DB} = N_{AC} \cdot \parallel$$

COROLLARY - Let  $\psi(\lambda)$  be a continuous function of  $\lambda$  with a root contained in some bracketing open interval (A,B). Assume (A,B) contains  $F_n - 1$  points, where  $F_n$  is a Fibonacci number, and that the first two experiments  $C < D$  have been placed in (A,B) according to the lattice - Fibonacci search technique.

If the next (reduced) bracketing interval is chosen such that  $\psi(\gamma)\psi(\delta) < 0$ ,  $\gamma, \delta \in \{A, B, C, D\}$  then  $N_{\gamma\delta}$  is equal to a Fibonacci number less 1.

Proof - The proof follows directly from the above proposition coupled with figures 16, 17.  $\parallel$

Of course, from all possible intervals  $(\gamma, \delta)$  constructed such that  $\psi(\gamma)\psi(\delta) < 0$ ,  $\gamma, \delta \in \{A, B, C, D\}$  we will choose the one with the minimum  $N_{\gamma\delta}$  for the purpose of efficiency.

Summary : In solving the HMMS model we will search for the unique root of  $\psi(\lambda)$ ; a lattice will be constructed inside the initial bracketing interval using a number of points equal to a Fibonacci



number less one. At each step two experiments are placed according to the method described in 3.2.4., and the remaining interval will be chosen as specified by the corollary above. The procedure will be then repeated with the remaining bracketing interval.

Example

For the purpose of comparison the example already solved in 4.3. will be tackled by the modified algorithm. Consider the data in the table of Fig.9, and an aggregate inventory of  $I_Q^* = 1500$ .

The bracketing interval is  $(.10, .15)$  (see 4.3); we have already chosen  $N=5$ , so there will be  $F_{N-1}=7$  points in  $(.10, .15)$ .

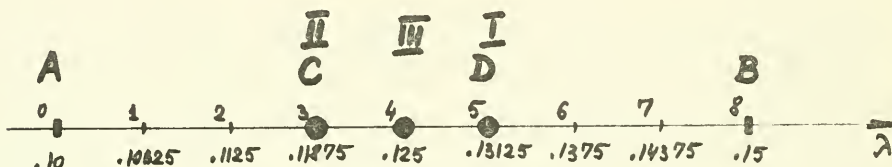


Fig.18

First and second Fibonacci experiments are placed at  $F_{N-1}$  units from both ends. So,  $C=.11875$ ,  $D=.13125$

$$\Psi(.11875) = -25.5509$$

$$\Psi(.13125) = 47.7335$$

Evidently, since  $\Psi(C)\Psi(D) < 0$  the remaining interval is  $(C,D)$ .

Third Fibonacci experiment - interval  $(C,D)$  only contains one point, so

$$\Psi(.125) = 8.94 < |\Psi(C)|, \Psi(D)$$

Hence  $\lambda^* = .125$ , and with the modified method 3 function evaluations were needed instead of 4 in section 4.3. The modified technique is faster in reducing the interval of uncertainty especially at the very beginning. This is easily seen if we compare



the remaining intervals obtained with the two methods applied to the lattice shown in Fig. 18:

<u>Lattice-Fibonacci</u>		<u>Modified technique</u>	
<u>Experiment performed</u>	<u>Remaining interval</u>	<u>Experiment performed</u>	<u>Remaining interval</u>
$\lambda = .13125$	(.10, .13125)	$\lambda = .13125$	(.11875, .13125)
$\lambda = .11875$		$\lambda = .11875$	
$\lambda = .1125$	(.1125, .13125)	$\lambda = .125$	Solution
$\lambda = .125$	(.11875, .13125)		
-	Solution		

The speed of convergence of the proposed technique is influenced by the position of the root in the bracketing interval: the fastest reduction in the uncertainty interval is obtained when the root lies in the central part of the bracketing interval. The results of two examples worked out on a lattice divided into 89 intervals (units) are shown below. In the first example it was assumed that the root is located in the central part, while in the second the root was located at the left extreme.

Example with root centrally located

<u>Lattice-Fibonacci</u>		<u>Modified technique</u>	
<u>Experiment performed</u>	<u>Remaining interval, in units</u>	<u>Experiment performed</u>	<u>Remaining interval, in units</u>
I, II	55	I, II	21
III	34		
IV	21	III, IV	5
V	13		
VI	8	V, VI	2
VII	5	VII	Solution
VIII	3		
IX	2		
X	Solution		





Example with root at the extreme left end

<u>Lattice-Fibonacci</u>		<u>Modified technique</u>	
<u>Experiment performed</u>	<u>Remaining interval, in units</u>	<u>Experiment performed</u>	<u>Remaining interval, in units</u>
I, II	55	I, II	34
III	34		
IV	21	III, IV	13
V	13		
VI	8	V, VI	5
VII	5		
VIII	3	VII, VIII	2
IX	2	IX	Solution
X	Solution		

The advantage of the fast convergence at the beginning of the search could be exploited by checking the uncertainty interval after each iteration. We do not have to perform all the experiments required by a Fibonacci search; we can stop whenever the uncertainty interval is accurate enough.

Example - Consider again Fig.18, where the initial bracketing interval is (.10,.15). We place 2 points in the interval:

$\lambda_1=.11875$ ,  $\lambda_2=.13125$  and the remaining interval in the modified technique is (.119,.13). Suppose this is sufficiently accurate, so stop with  $\lambda^*$  (.119,.13).

In order to obtain the same interval of uncertainty the original Fibonacci technique would have required 4 function evaluations at :  $\lambda_1=.119$ ,  $\lambda_2=.13$ ,  $\lambda_3=.138$ ,  $\lambda_4=.126$ .

It is also apparent from the results presented above



that a smaller number of reduced intervals must be kept track of, which reduces computer time.

Thus, we will resort to the modified lattice-Fibonacci technique in the computer program for solving the HMMS model, using as a response function  $\psi(\lambda) = 0$ .

## 6. CHOOSING THE NUMBER OF POINTS IN THE BRACKETING INTERVAL

There are two requirements to be met, and which place bounds on the number of points dividing the initial bracketing interval:

- a)- the requirement that two adjacent function evaluations be distinguishable; this places an upper bound on the number of points in the interval.
- b)- the accuracy of the result which is better if the number of points is larger; this requirement sets the lower bound on the number of points .

Let  $(A,B)$  be the initial bracketing interval and  $N_{AB}$  the number of points partitioning the open interval  $(A,B)$ .

Then /10/p.37:

$$N_{AB} \leq F_N - 1$$

where

$N$  = the integer part of  $4.785 \log \frac{1}{\epsilon} - 0.328$

$\epsilon$  = the minimum spacing for which two outcomes are distinguishable

$F_N$  = Fibonacci number

However, given the available modern computing capability it is probably unlikely for this upper bound to be constraining in the



case of a production problem like the HMMS model. In such cases we expect the cost of the computational effort to place an upper bound on the number of points. Thus, we will tend to select the smallest number of points allowed by the accuracy requirement.

One way to approach this problem is the following: given the lattice increment  $h$  and the fact that our estimate of  $\lambda^*$  is one of the lattice points, we know that we can not be off the true root by more than  $h$ . The change in the aggregate inventory corresponding to a variation of  $h$  in  $\lambda$  can be approximated by

$\frac{dI_Q}{d\lambda} h$ , for  $h$  small. As we are interested in the proportional change in aggregate inventory, we will use :

$$E_I = \frac{1}{I_Q} \frac{dI_Q}{d\lambda} h \quad (22)$$

where  $E_I$  is the proportional error in aggregate inventory.

Clearly, setting an upper bound on the error  $E_I$  is equivalent to limiting  $h$  from above and  $N_{AB}$  from below. But  $E_I$  is a function of  $\lambda$  and obviously  $E_I(\lambda^*)$  can not be computed before  $\lambda^*$  is found. How should  $E_I$  be computed in order to determine the minimum number of points needed ?

$$E_I = \frac{1}{I_Q} \frac{dI_Q}{d\lambda} h = \frac{\sum_{i=1}^n \frac{u_i^2}{2} \frac{\sqrt{2C_{Fi}S_i}}{(C_{Ii} - \lambda u_i)^{3/2}}}{\sum_{i=1}^n u_i \frac{\sqrt{2C_{Fi}S_i}}{(C_{Ii} - \lambda u_i)^{1/2}}} \cdot h \quad (23)$$

Analyzing expression (23) we find that  $E_I(\lambda)$  increases monotonically from 0 to  $\infty$ , for  $-\infty < \lambda \leq \min \frac{C_{Ii}}{u_i}$ . Consequently, given an interval  $(\lambda_e, \lambda_u)$  bracketing  $\lambda^*$ , where  $\lambda_e, \lambda_u$  are



the lower, and upper ends of the interval, respectively,

$$E_I(\lambda_u) > E_I(\lambda^*) \quad . \quad (24)$$

Hence, the error computed at  $\lambda_u$  is an upper bound on the error in the aggregate inventory corresponding to the estimated  $\lambda^*$ .

If  $L_o$  is the initial bracketing interval then  $h = \frac{L_o}{F_N}$  so taking (22) and (24) into account we can find the lower bound on  $F_N$ :

$$F_N \geq \frac{1}{F_Q} \frac{dI_Q}{d\lambda} \frac{L_o}{E_I(\lambda_u)} \quad (25)$$

where all elements of the right hand side are computed at  $\lambda = \lambda_u$ , and  $E_I(\lambda_u)$  is specified by the user of the model.

Example

Consider the data shown in the table of Fig.9 and an aggregate inventory level of  $I_Q^* = 1500$ . In section 4.3 the bracketing interval for  $\lambda^*$  was found to be (.10, .15). In how many units should we partition this interval ?

Assume, for instance, that we want to limit the error in aggregate inventory to 5%, i.e. 0.05. Consequently we set

$$E_I(\lambda_u) = E_I(.15) = 0.05 \quad .$$

$$I_Q(.15) = 1702.5$$

$$\frac{dI_Q}{d\lambda}(.15) = 10356.3$$

$$L_o = .05$$

Applying (25) we obtain

$$F_N \geq 6.083$$

Since  $F_N$  must be a Fibonacci number we look it up





in the table of Fig.8 and find  $F_N = 8$  corresponding to 5 Fibonacci experiments. The number of points in the bracketing interval will be  $F_{N-1} = 7$ .

### 7. SOLUTION BY BOLZANO'S ROOT FINDING SEARCH METHOD

As shown in 3.2.3., after  $N$  evaluations of the response function, the initial bracketing interval  $L_0$  can be reduced to  $L_0/2^N$  with Bolzano's method. If we have dealt with a continuous  $\lambda$ , after comparing  $2^N$  with Fibonacci numbers in Fig.8 it would have been quite obvious that Bolzano's method achieves a greater interval reduction in a given number of iterations  $N$ . However, for reasons shown on page 23, we preferred to turn our problem into a discrete version, in which case it is not immediately clear which method performs better.

The general approach with Bolzano's technique is similar to what we did so far:

- set the maximum acceptable relative error in aggregate inventory,
- determine the number of intervals in which the initial bracketing interval must be partitioned; the number of intervals should be equal to a power of two, so the problem is that of finding the smallest  $k$  in:

$$2^k \geq \frac{1}{I_Q} \frac{dI_Q}{d\lambda} \frac{L_0}{E_I(\lambda_u)} \quad , \quad (26)$$

- apply Bolzano search on the lattice just constructed.

A computer program has been set up to experiment with the two methods: the modified algorithm, and Bolzano's search. The following computer report shows the result of an



example run with the data in the table of Fig.9, for an imposed aggregate inventory of 800.

WHAT IS THE NUMBER OF ITEMS?  
13  
WHAT IS THE AGGREGATE INVENTORY?  
1800  
WHAT IS HIGHEST ACCEPTABLE ERROR - PERCENTAGE ?  
13

MODIFIED LATTICE-FIBONACCI SEARCH ALGORITHM  
=====

NUMBER OF ITEMS = 3  
IMPOSED AGGREGATE INVENTORY = 800  
MAXIMUM ADMISSIBLE ERROR = 3 %  
  
LENGTH OF INITIAL BRACKETING INTERVAL = .441869  
ACTUAL NUMBER OF ITERATIONS = 4  
ITERATIONS REQUIRED BY PURE FIBONACCI SEARCH = 6  
  
ESTIMATED LAGRANGE MULTIPLIER = -.492854  
RESULTING AGGREGATE INVENTORY = 798.762  
ACTUAL ERROR IN AGGREGATE INVENTORY = -.15477 %

PRODUCTION PLAN  
ITEM 1 163 UNITS  
ITEM 2 107 UNITS  
ITEM 3 448 UNITS

LATTICE SEARCH BY BOLZANO METHOD  
=====

NUMBER OF ITERATIONS = 4  
  
ESTIMATED LAGRANGE MULTIPLIER = -.497103  
RESULTING AGGREGATE INVENTORY = 797.189  
ACTUAL ERROR IN AGGREGATE INVENTORY = -.351364 %

PRODUCTION PLAN  
ITEM 1 163 UNITS  
ITEM 2 107 UNITS  
ITEM 3 447 UNITS



It's clear that both the modified technique and Bolzano method had the same performance, while outperforming the pure Fibonacci search.

The explanation for the equal performance is the following: the lower limit on the number of partitioning intervals was a number less than 13. Consequently, by formula (25) a number of 13 divisions has been considered for the modified algorithm, while by formula (26) a number  $2^4=16$  divisions were constructed for Bolzano's search. Thus, although Bolzano technique is in general the fastest, the discrete nature of our problem lead to some loss of efficiency. However, for larger intervals, or for a lower desired error, Bolzano's method performs better than the modified lattice-Fibonacci algorithm (see attached computer reports).

Conclusion - For inventory levels  $I_Q^*$  smaller but relatively close to  $I_Q$  ( $\lambda=0$ ), and for  $I_Q^*$  larger than  $I_Q$  ( $\lambda=0$ ) the initial bracketing interval is expected to be small, and there is no significant performance difference between the modified lattice-Fibonacci search and Bolzano's technique. Both perform extremely efficiently. For  $I_Q^*$  considerably smaller than  $I_Q$  ( $\lambda=0$ ) Bolzano's method performs better and is to be preferred.

#### 8. A COMPUTER PROGRAM FOR THE MODIFIED LATTICE-FIBONACCI SEARCH TECHNIQUE AND FOR BOLZANO'S METHOD

A computer program has been written in BASIC to perform the search for the Lagrange multiplier in the HMMS disaggregation model. The program has three major parts:

- the code for finding the bracketing interval,
- the code for performing the search with the modified lattice-Fibonacci technique,



- the code for Bolzano's method,  
and 5 subroutines for:

- the evaluation of aggregate inventory function for a given multiplier value,
- computing the derivative of the response function,
- finding the asymptote of the response function,
- computing a Fibonacci number for the initial partitioning of the bracketing interval,
- computing Fibonacci numbers for a given number of experiments.

The user supplies all relevant cost data, the number of items, the constraining aggregate inventory and the upper bound on the error in inventory. The general logic of the program follows the development provided in the paper, and is illustrated in the attached flowchart.

The program was meant to serve the purpose of the comparative study; consequently, the reports provide the necessary information to assess efficiency.

Some examples have been worked out and the reports are shown below. A general flowchart as well as the entire program listing are attached.





WHAT IS THE NUMBER OF ITEMS?

13

WHAT IS THE AGGREGATE INVENTORY?

1800

WHAT IS HIGHEST ACCEPTABLE ERROR - PERCENTAGE ?

12

MODIFIED LATTICE-FIBONACCI SEARCH ALGORITHM

=====

NUMBER OF ITEMS = 3

IMPOSED AGGREGATE INVENTORY = 800

MAXIMUM ADMISSIBLE ERROR = 2 %

LENGTH OF INITIAL BRACKETING INTERVAL = .441869

ACTUAL NUMBER OF ITERATIONS = 5

ITERATIONS REQUIRED BY PURE FIBONACCI SEARCH = 7

ESTIMATED LAGRANGE MULTIPLIER = -.494473

RESULTING AGGREGATE INVENTORY = 798.161

ACTUAL ERROR IN AGGREGATE INVENTORY = -.229828 %

PRODUCTION PLAN

ITEM 1 163 UNITS

ITEM 2 107 UNITS

ITEM 3 448 UNITS

LATTICE SEARCH BY BOLZANO METHOD

=====

NUMBER OF ITERATIONS = 4

ESTIMATED LAGRANGE MULTIPLIER = -.497103

RESULTING AGGREGATE INVENTORY = 797.189

ACTUAL ERROR IN AGGREGATE INVENTORY = -.351364 %

PRODUCTION PLAN

ITEM 1 163 UNITS

ITEM 2 107 UNITS

ITEM 3 447 UNITS



WHAT IS THE NUMBER OF ITEMS?

13

WHAT IS THE AGGREGATE INVENTORY?

1200

WHAT IS HIGHEST ACCEPTABLE ERROR - PERCENTAGE ?

13

MODIFIED LATTICE-FIBONACCI SEARCH ALGORITHM

=====

NUMBER OF ITEMS = 3

IMPOSED AGGREGATE INVENTORY = 200

MAXIMUM ADMISSIBLE ERROR = 3 %

LENGTH OF INITIAL BRACKETING INTERVAL = 20.4736

ACTUAL NUMBER OF ITERATIONS = 12

ITERATIONS REQUIRED BY PURE FIBONACCI SEARCH = 13

ESTIMATED LAGRANGE MULTIPLIER = -18.1975

RESULTING AGGREGATE INVENTORY = 199.963

ACTUAL ERROR IN AGGREGATE INVENTORY = -1.83411E-02 %

PRODUCTION PLAN

ITEM 1 45 UNITS

ITEM 2 20 UNITS

ITEM 3 125 UNITS

LATTICE SEARCH BY BOLZANO METHOD

=====

NUMBER OF ITERATIONS = 9

ESTIMATED LAGRANGE MULTIPLIER = -18.1966

RESULTING AGGREGATE INVENTORY = 199.968

ACTUAL ERROR IN AGGREGATE INVENTORY = -1.61285E-02 %

PRODUCTION PLAN

ITEM 1 45 UNITS

ITEM 2 20 UNITS

ITEM 3 125 UNITS

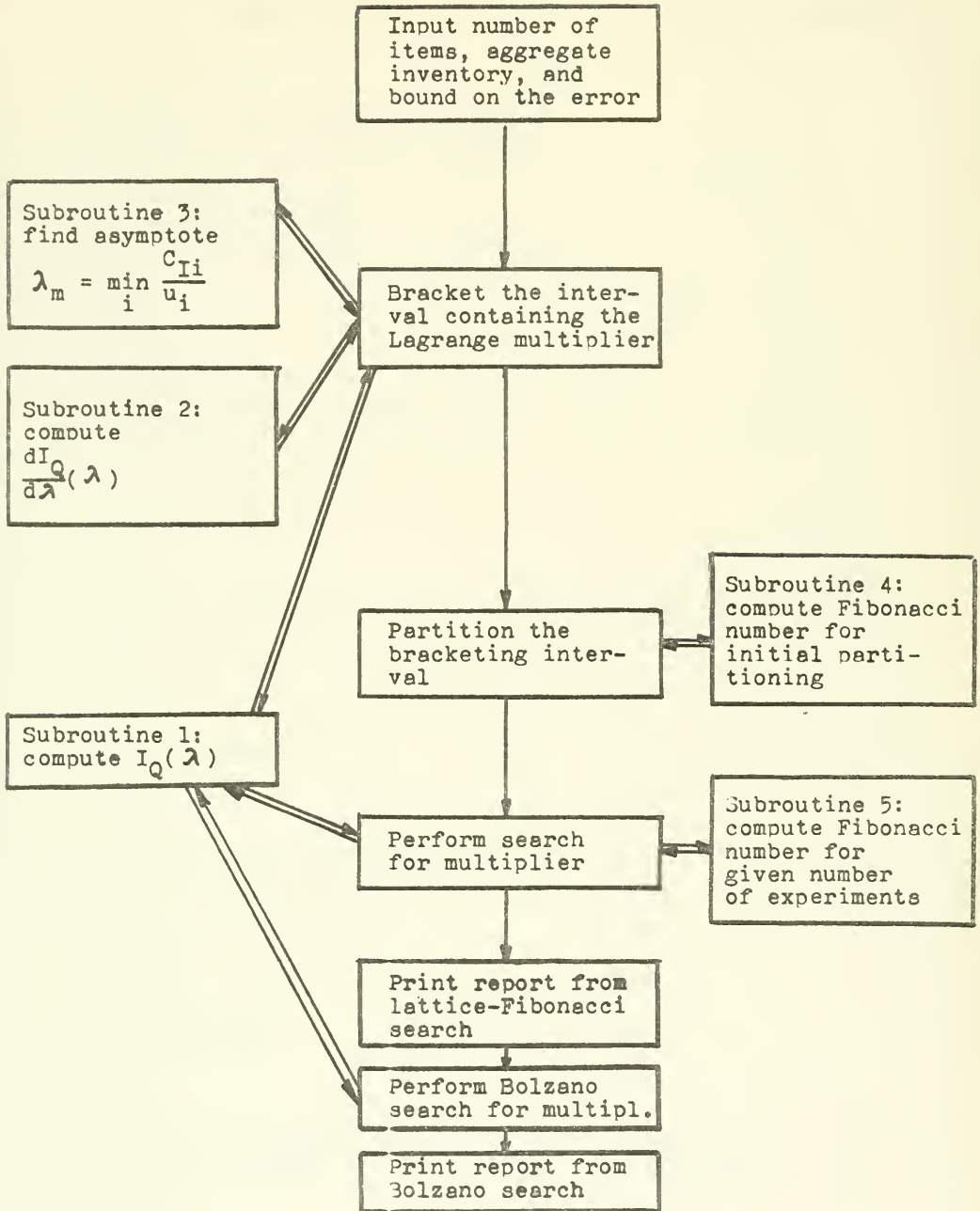


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APPENDIX I



Flow chart showing the general features of the comparative search program





APPENDIX II : Computer program for the modified lattice-Fibonacci search and for Bolzano's root finding technique

```
10 PRINT 'WHAT IS THE NUMBER OF ITEMS?'
20 INPUT I
30 FOR K=1 TO I
40 READ C(K),H(K),U(K),S(K)
50 NEXT K
60 PRINT 'WHAT IS THE AGGREGATE INVENTORY?'
70 INPUT A
80 LET W2=1
90 LET X=0
100 GOSUB 1430
110 IF A0=A THEN 1230
120 GOSUB 1490
130 REM * FIND INTERSECTION OF TANGENT AND HORIZONTAL AXIS *
140 LET X=(A-A0)/D
150 REM * FIND BRACKETING INTERVAL *
160 IF X<0 THEN 340
170 GOSUB 1550
180 IF X>M THEN 230
190 LET E1=0
200 LET E2=X
210 GOTO 600
220 REM * BINARY SEARCH FOR FINDING BRACKETING INTERVAL *
230 LET E1=0
240 LET E2=E1+(M-E1)/2
250 LET X=E2
260 GOSUB 1430
270 LET Y=A0-A
280 IF Y=0 THEN 1250
290 IF Y<0 THEN 310
300 GOTO 450
310 LET E1=E2
320 GOTO 240
330 REM * BINARY SEARCH ENDS HERE *
340 LET E2=X
350 LET K=1
360 LET L=2^K*E2
370 LET X=X+L
380 GOSUB 1430
390 LET Y=A0-A
400 IF Y=0 THEN 1270
410 IF Y<0 THEN 440
420 LET K=K+1
430 GOTO 360
440 LET E1=X
450 REM ** PARTITION BRACKETING INTERVAL (E1, E2) **
460 PRINT 'WHAT IS HIGHEST ACLEPTABLE ERROR - PERCENTAGE ?'
470 INPUT B
480 LET X=E2
490 GOSUB 1430
500 GOSUB 1490
510 LET T=D*(E2-E1)/(A0+B/100)
520 LET E3=E1
530 LET E4=E2
```



```
540 GOSUB 2260
550 LET L=E2-E1
560 GOSUB 1660
570 LET N0=N
580 LET W=0
590 REM *** MODIFIED LATTICE-FIBONACCI SEARCH ALGORITHM ***
600 LET X1=E1
610 LET X=X1
620 GOSUB 1430
630 LET Y1=A0-A
640 LET X2=E2
650 LET X=X2
660 GOSUB 1430
670 LET Y2=A0-A
680 IF F=2 THEN 710
690 IF F>2 THEN 830
700 GOTO 1130
710 LET X3=(X1+X2)/2
720 LET X=X3
730 GOSUB 1430
740 LET W=W+1
750 Y3=A0-A
760 IF Y3=0 THEN 1290
770 LET F=1
780 IF Y3<0 THEN 810
790 LET E2=X3
800 GOTO 600
810 LET E1=X3
820 GOTO 600
830 LET J=N-1
840 GOSUB 1780
850 LET X3=X1+G*(E2-E1)/F
860 LET X=X3
870 GOSUB 1430
880 LET W=W+1
890 LET Y3=A0-A
900 IF Y3=0 THEN 1290
910 LET X4=X2-G*(E2-E1)/F
920 LET X=X4
930 GOSUB 1430
940 LET W=W+1
950 LET Y4=A0-A
960 IF Y4=0 THEN 1310
970 IF Y4<0 THEN 990
980 GOTO 1010
990 IF Y3<0 THEN 1070
1000 GOTO 1090
1010 LET E2=X4
1020 LET N=N-2
1030 LET J=N
1040 GOSUB 1780
1050 LET F=G
1060 GOTO 600
```



```
1070 LET E1=X3
1080 GOTO 1020
1090 LFT E1=X4
1100 LFT E2=X3
1110 LET N=N-3
1120 GOTO 1030
1170 REM **THE INTERVAL IS 1 UNIT LONG AND CONTAINS NO POINT**
1180 REM * INTERVAL END WITH THE SMALLEST ERROR IN *
1190 REM * AGGREGATE INVENTORY IS MULTIPLIER ESTIMATE *
1195 LET Y1=ABS(Y1)
1170 IF Y1<Y2 THEN 1210
1180 REM * SEARCH IS COMPLETE; X0 IS MULTIPLIER ESTIMATE *
1190 LET X0=X2
1200 GOTO 1320
1210 LET X0=X1
1220 GOTO 1320
1230 LET X0=0
1240 GOTO 1320
1250 LET X0=E2
1260 GOTO 1320
1270 LFT X0=X
1280 GOTO 1320
1290 LET X0=X3
1300 GOTO 1320
1310 LET X0=X4
1320 LET X=X0
1370 GOSUB 1430
1340 LET P=((A0-A)/A)*100
1350 FOR K=1 TO I
1360 LET Q(K)=(2+C(K)*S(K)/(H(K)-X*U(K)))0.5
1370 LET Q(K)=INT(Q(K))
1380 NEXT K
1390 IF W2=2 THEN 2050
1400 GOTO 1920
1410 RFN ***** SUBROUTINES *****
1420 REM ** SUBROUTINE FOR COMPUTING AGGREGATE INVENTORY **
1430 LFT A0=0
1440 FOR K=1 TO I
1450 LET A0=A0+(2+C(K)*S(K)/(H(K)-X*U(K)))0.5*U(K)/2
1460 NEXT K
1470 RETURN
1480 RFN ** SUBROUTINE FOR COMPUTING FIRST DERIVATIVE **
1490 LET D=0
1500 FOR K=1 TO I
1510 LET D=D+(2+C(K)*S(K))0.5*U(K)2/(4*(H(K)-X*U(K))1.5)
1520 NEXT K
1530 RETURN
1540 REM**SUBROUTINE FOR FINDING MINIMUM H/U**
1550 FOR K=1 TO I
1560 LET R(K)=H(K)/U(K)
1570 NEXT K
1580 LET M=R(1)
1590 FOR K=2 TO I
```



```
1600 IF R(K)<M THEN 1620
1610 GOTO 1630
1620 LET M=R(K)
1630 NEXT K
1640 RETURN
1650 REM **SUBROUTINE 1 FOR FIBONACCI NUMBERS**
1660 LET F0=1
1670 LET F1=1
1680 LET N=1
1690 LET F=F1
1700 IF F>T THEN 1760
1710 LET F=F1+F0
1720 LET F0=F1
1730 LET F1=F
1740 LET N=N+1
1750 GOTO 1700
1760 RETURN
1770 REM**SUBROUTINE 2 FOR FIBONACCI NUMBERS**
1780 IF J=0 THEN 1810
1790 IF J=1 THEN 1810
1800 GOTO 1830
1810 LET G=1
1820 GOTO 1900
1830 LET G0=1
1840 LET G1=1
1850 FOR K=2 TO J
1860 LET G=G1+G0
1870 LET G0=G1
1880 LET G1=G
1890 NEXT K
1900 RETURN
1910 REM *****ALL SUBROUTINES END HERE*****
1920 DATA 10, 1, 1, 2000, 10, 1, 5, 2000
1930 DATA 30, 2, 2, 10000
1940 PRINT
1950 PRINT
1960 PRINT
1970 PRINT 'MODIFIED LATTICE-FIBONACCI SEARCH ALGORITHM'
1980 PRINT '-----'
1990 PRINT
2000 PRINT 'NUMBER OF ITEMS = 'I
2010 PRINT 'IMPOSED AGGREGATE INVENTORY = 'A
2020 PRINT 'MAXIMUM ADMISSIBLE ERROR = 'B: '%
2030 PRINT
2040 IF W2=1 THEN 2090
2050 PRINT
2060 PRINT 'LATTICE SEARCH BY BOLZANO METHOD'
2070 PRINT '-----'
2080 PRINT
2090 IF W2=2 THEN 2140
2100 PRINT 'LENGTH OF INITIAL BRACKETING INTERVAL = 'L
2110 PRINT 'ACTUAL NUMBER OF ITERATIONS = 'W
2120 PRINT 'ITERATIONS REQUIRED BY PURE FIBONACCI SEARCH = 'N0
```





```
2130 IF W2=1 THEN 2150
2140 PRINT 'NUMBER OF ITERATIONS = ':W1
2150 PRINT
2160 PRINT 'ESTIMATED LAGRANGE MULTIPLIER = ':X
2170 PRINT 'RESULTING AGGREGATE INVENTORY = ':A0
2180 PRINT 'ACTUAL ERROR IN AGGREGATE INVENTORY = ':P:1%'
2190 PRINT
2200 PRINT 'PRODUCTION PLAN'
2210 FOR K=1 TO I
2220 PRINT 'ITEM ':K, Q(K):'UNITS'
2230 NEXT K
2240 GOTO 2330
2250 REM ** PARTITION BRACKETING INTERVAL FOR BOLZANO SEARCH **
2260 LET K=1
2270 LET V=27K
2280 IF V>T THEN 2310
2290 LET K=K+1
2300 GOTO 2270
2310 RETURN
2320 REM ** BOLZANO SEARCH **
2330 IF W2=2 THEN 2630
2340 LET W1=0
2350 LET V1=V/2
2360 LET X=E3+V1*(E4-E3)/V
2370 GOSUB 1420
2380 LET W1=W1+1
2390 LET Y=A0-A
2400 LET X0=X
2410 IF Y=0 THEN 1320
2420 IF Y<0 THEN 2450
2430 LET E4=X
2440 GOTO 2460
2450 LET E3=X
2460 IF V1=1 THEN 2490
2470 LET V=V-V1
2480 GOTO 2350
2490 LET X=E3
2500 GOSUB 1420
2510 LET Y1=A0-A
2520 LET Y1=ABS(Y1)
2530 LET X=E4
2540 GOSUB 1420
2550 LET Y2=A0-A
2560 IF Y1<=Y2 THEN 2590
2570 LET X0=E4
2580 GOTO 2600
2590 LET X0=E3
2600 LET W2=2
2610 GOTO 1320
2620 REM ** END OF BOLZANO SEARCH **
2630 END
```





