AN EFFICIENT DECOMPDSITIDN METHDD FDR THE APPROXIMATE EVALUATION DF FRODUETION LINES WITH FINITE STORAGE SPACE
by Stanley E. Gershwin*
Laboratory for Information and Decision Systems Massachusetts Institute of Technology

Abstract
This paper presents a method for the evaluation of performance measures for a class of tandem queuing systems with finite buffers in which blocking and starvation are important phenomena. These systems are difficult to evaluate because of their large state spaces and because they may not be decomposed exactly.

Keywords: 343 inventory levels and throughput in transfer lines, 570 Markov chain model of transfer lines, 721 reliability and storage, 6 g decomposition approximation of queuing networks.

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* Stanley E. Gershwin
35-310
Massachusetts Institute of Technalogy
77 Massachusetts Avenue
Cambridge, Massachusetts 02139
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## 1. INTRODUCTION

Consider the tandem queuing system in Figure 1. It consists of a series of $k$ servers or machines (M, M, ..., M) separated by queues or buffers ( $\mathrm{B}_{1}, \mathrm{~B}_{2}, \ldots, \mathrm{E}_{\mathrm{k}-1}$ ). The buffers are each of finite capacity ( $N$, $N$, ..., $N$ ). The machines are assumed $1 \quad 2 \quad k-1$
to spend a random amount of time processing each item. If machine $M$ spends an unusually long time on a single item, buffer i
B will tend to accumulate material and buffer $B$ will tend to i-1 i
lose material. If this condition persists, $B$ may become full i-1
or $B_{i}$ may become empty. In that case, machine $M_{i-1}$ is blocked
and prevented from working or $M$ is starved and also prevented i+1
from working.

The purpose of this paper is to present an approximation method for calculating the production rate and the average amounts of material in the buffers for a class of systems of this type. The class includes those in which the service process is deterministic but geometrically unreliable. That is, while a machine is operational and neither starved or blocked, a fixed amount of time is required to process a part. It is assumed that this time is the same for all machines and is taken as the time unit. During a time unit when machine $M$ is operational and i
neither starved nor blocked, it has probability p of failing (so that the MTBF, the mean time between failures in working time, is 1/p ). After a machine has failed, it is under repair and it has i probability $r$ of being repaired during a time unit. (Its MTTR, i
its mean time to repair, is $1 / r$. This is measured in clock time, not in working time.)

A detailed description of the mathematical model appears in Gershwin and Schick [5]. The model is based on that of Buzacott [2], [3]. The concept of approximate decomposition of tandem queuing models was discussed by Hillier and Boling [6], Takahashi et al. [10], Altiok [1], and others. Closely related ideas are discussed by Jafari [8]. Simulation results for models of this type appear in Ho et al. [7] and Law [9].

The problem is difficult because of the great dimensionality


FIGURE 1: The first seven machines and buffers of transfer line $L$.


FIGURE 2: A set of two-machine lines.

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of the state space. Each machine can be in two states:
operational or under repair. Buffer B can be in N +1 states:
n=0, 1,\ldots,N,N,were n is the amount of material in E = As a
consequence, the Markov chain representation of a 20-machine line
with 19 buffers each of capacity 10, for example, has over
                    25
6.41\times10 states.
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## 2. TFANSFEF LINE CHAFACTEFISTICS

Certain quantities are defined and relationships among them are described in this section. Approsimations of them are used below to develop the decomposition method.

Two performance measures of great interest to designers of production lines are production rate $E$ (ie, throughput or line i efficiency) and average buffer level $\bar{n}$ (in-process inventory or work-in-process) at each buffer. The efficiency of machine M, in parts per time unit, is
$E_{i}=\operatorname{prob}\left[B{ }_{i-1}\right.$ not empty and $M_{i}$ operational and $B$ not full $]$
Formulas for these and related quantities for two-machine lines are presented in the Appendix.

Conservation of Flow
Because there is no mechanism for the creation or destruction of material, flow is conserved, or

$$
\begin{equation*}
E=E_{1}=E_{2}=\cdots E_{k} \tag{1}
\end{equation*}
$$

## The Flow Rate-Idle Time Relationship

Define e to be the isolated production rate of machine M. i
It is what the production rate of $M$ would be if it were never i
impeded by other machines or buffers. It is given by $[3]$ $\left.e_{i}=r_{i} / r_{i}+p_{i}\right)$ and it represents the fraction of time that
M is operational. The actual production rate of M is less i
because of blocking or starvation. It is

$$
E_{i}=e_{i}\left(\text { prob }\left[B_{i-1} \text { not empty and } E_{i} \text { not full }\right]\right)
$$

Which is demonstrated in the Appendix. This expression is approximately

$$
\begin{equation*}
E_{i}=e_{i}\left(1-\operatorname{prob}\left[B_{i-1} \quad \text { empty }\right]-\operatorname{prob}\left[E_{i} f u l 1\right]\right) \tag{2}
\end{equation*}
$$

because it is very unlikely (although not at all impossible) for B to be empty and $B$ to be full simultaneously.
i-i i

## 3. SOLUTION METHOD

## Decomposition

Consider Figure 2, a set of two-machine transfer lines. The buffers of these lines have the same capacities as those of Figure 1. The object is to find the parameters failure and

$$
\begin{array}{llllll}
1 & 1 & 1 & 1 & 2 & 2
\end{array}
$$

repair rates $r_{1}, P_{1}, r_{2}, p_{2}, r_{2}, P_{2}, e t c=$ of the machines so that the behavior of the material flow in the buffers of the two-machine lines closely matches that of the flow in the buffers of the long line. That is, the rate of flow into and out of buffer $E$ in line $L$ approximates that of buffer $E$ in the real line. The probability of the buffer of line $L$ being empty or i full is close to that of the corresponding buffer in the real line being empty or full. The probability of resumption of flow into (and out of) the buffer in line L in a time unit after a $i$
period during which it was interupted is close to the probability of the corresponding event in the actual line. Finally, the average amount of material in the buffer of line $L$ approximates i
the material level in buffer $E$ in the real line under study. In i
order to find such parameter values, we use the relationships of the previous section as well as others described below.
i
Machine M models the part of the line upstream of $B$ and i i i
M models the part of 1 ine downstream from $E$. There are four $i+1$ i
parameters per two-machine line (ies per buffer in the long line) $: r_{i}^{i}, P_{i}^{i}, r_{i+1}^{i}, P_{i+1}^{i}=$ Consequently, 4 equations per
buffer, or $4(k-1)$ conditions, are required to determine them.
Let $E(i)$ be the efficiency or production rate of two-machine line L. Then one set of conditions is related to conservation i of flow:

$$
\begin{equation*}
E(i)=E(1), \quad i=2, \ldots, k-1 \tag{3}
\end{equation*}
$$

There are $k-2$ equations here. $E(i)$ is a function of the four
unknowns $r_{i}^{i}, P_{i}^{i}, r_{i+1}^{i}, P_{i+1}^{i}$ through the two-machine efficiency formulas in the Appendix.

The second set of conditions follows from (2), the flow rate-idle time relationship. Here we assume that the probability of $E$ being empty or full in the original line is closely i
approximated by the probability of $B$ being empty or full in $L_{i}$.
Consequently,

$$
\begin{equation*}
E(i)=e_{i}\left(1-p_{5}(i-1)-p_{b}(i)\right), i=2, \ldots=k-1 \tag{4}
\end{equation*}
$$

where $p$ (i-1) is the probability of buffer $B$ being empty in the 5 i-1 i-1'st two-machine line and $p$ (i) is the probability of buffer $B$ b
being full in the $i$ th line. (The subscripts refer to starvation and blackage.) These quantities are calculated in the Appendix.

Equation (4), after some manipulation, can be written


This is demonstrated in the Appendix.
To characterize the repair rates of the two-machine lines, it is necessary to consider the meaning of failure and repair in i
those systems. Machine $M_{i}$ in line $L_{i}$ represents, to buffer $B$,
everything upstream of $B$ in the long line. Therefore, a failure i i of $M_{i}$ represents either a failure of machine $M_{i}$ or the emptying of buffer $B$ (which, in turn, is due to a failure of i-1
$M_{i-1}$ or the emptying of $B_{i-2}$, etc.). The repair of $M_{i}$ is thus the termination of whichever condition was in effect. The probability of repair of $M$ in any cycle in which it is down is $r_{i}$ if the actual failure is $M_{i}$ and it is $r_{i-1}$ or $r_{i-2}$, etc. if, instead, the "failure" is actually the emptying of $B_{i-1}$. It is $r_{i-1}$ if $E_{i-1}$ is empty because of the failure of $M_{i-1}$; it is $r$ if $B_{i-1}$ is empty because $M_{i-2}$ has failed and $E_{i-2}$ has emptied; and so forth.

We assume that the probability of $\mathrm{B}_{\mathrm{i}-1}$ in the real line being empty, due to all causes, is the same as that of $E_{i-1}$ being empty in the $i-1$ 'st two-machine line. In line $L_{i-1}$, however,

$$
i-1
$$

$B_{i-1}$ can be empty due only to one cause: the failure of $M_{i-1}$. Consequently, the probability of repair of $M_{i}^{i}$ is $r_{i-1}^{i-1}$ if the cause of failure is the emptying of $E$ and it is $r_{i}$ otherwise. This leads to


$$
\begin{equation*}
i=2, \ldots k-1 . \tag{b}
\end{equation*}
$$

A similiar analysis yields the following equation for the second machine in the $i-1$ 'st line:


$$
\begin{equation*}
i=2,=-, k-1 . \tag{7}
\end{equation*}
$$

Finally, there are boundary conditions:

$$
\begin{align*}
r_{1}^{1} & =r_{1} \\
r_{k}^{k-1} & =r_{k} \\
p_{1}^{1} & =p_{1} \\
p_{k}^{k-1} & =p_{k} \tag{8}
\end{align*}
$$

There are a total of $4(k-1)$ equations among (3), (5), (6), (7), and (8) in $4(k-1)$ unknowns: $r_{i}, p_{i}, r_{i+1}, p_{i+1}, i=1, \ldots, k-1$.

## Numerical Technique

These equations can be thought of as defining a two-point boundary value problem (TPBVP) of the form

$$
f\left(x_{i-1}, x_{i}\right)=0
$$

where $x_{i}$ is a 4-vector of the parameters of line $L_{i} x_{i}=$ $\left(r_{i}^{i}, P_{i}^{i}, r_{i+1}^{i}, P_{i+1}^{i}\right)$. The nonlinear function $f()$ involves the evaluation of $E(i), P$ (i), and $p_{b}(i)$ by means of the two-machine line formulas of the Appendix.

Satisfactory results have been obtained with a modified shooting method consisting of three nested loops. It is described in detail in [4].

The average buffer levels of the long line are simply those
of the two-machine lines when convergence is reached.

## 4. NUMERICAL RESULTS

For a three-machine line, it is possible to compare the results of this algorithm with exact results by using the method of [5]. A set of 5 cases are compared in [4]. The greatest discrepancy in production rate is $0.5 \%$. The greatest difference in average buffer levels is $7.1 \%$. No more than 70 evaluations of a two-machine line are required for these three-machine cases.

Exact methods are not available for systems of more that three machines and two buffers or for three-machine cases with very large buffers. Consequently, other techniques are required to assess the accuracy of the approximation. They include simulation and qualitative observations. A large number of cases are considered in [4] which cover a wide range of failure probabilities, repair probabilities, and buffer sizes. The results also cover a wide range of production rates and average buffer levels.

There is close agreement between the approximation results and the simulation results. In most cases, production rates and buffer levels agree to within a few percent. This remains true even for large buffer capacities (over 100) and long lines (20 machines.) There is no obvious trend indicating that the accuracy of the approximation decreases as the line length increases.

The number of evaluations of the two-machine line increases with the length of the line. The number of evaluations appears
to be less than approximately $2 k$, where $k$ is the number of machines. As a consequence, the computer time for the analytic approximation method is much less than that of simulation. For example, two 20 -machine cases took about 7 and 12 seconds while simulations required from 248 to 262 seconds. The computer time is that of the MIT Honeywell Multics computer.

Three of the cases come from Ho, Eyler, and Chien [71. Dur approximate production rates are in good agreement with their simulation results. Several other cases are taken from Law [9] and again there is close agreement with the simulation results in the literature.

## 5. CONCLUSIONS AND FURTHER RESEARCH

A new method has been found for the analysis of tandem queuing systems with finite buffers in which blocking is important. Exact and simulation results indicate that the method, while approximate, is quite accurate. Current research is aimed at extending this work in two directions: other service processes, such as reliable and unreliable machines with exponential processing time; and assembly/disassembly networks. Future efforts will be devoted to systems such as Jackson-like
networks with blocking.

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## APPENDIX

Steady-State Probabilities and Performance Measures for TwoMachine Lines

In the following, $p(n, \alpha, \alpha, i s$ the probability that there are $n$ parts in the buffer and that $M_{i}$ is in state $\alpha$. Here $\alpha=0$ means that the machine is under repair and $\alpha=1$ i i means that it is operational, ie capable of doing operations on parts (although it may be starved or blocked). These probabilities are taken from [5].
$p(0,0,0)=0$
$\mathrm{p}(0,0,1)=\mathrm{CX}\left(\mathrm{r}_{1}+\mathrm{r}_{2}-\mathrm{r}_{1} \mathrm{r}_{2}-\mathrm{r}_{12} \mathrm{p}_{2}\right) /\left(\mathrm{r}_{12} \mathrm{p}_{2}\right)$
$p(0,1,0)=0$
$p(0,1,1)=0$
$p(1,0,0)=C X$
$\mathrm{p}(1,0,1)=\mathrm{CX} Y$
$p(1,1,0)=0$
$p(1,1,1)=\left(\mathrm{CX} / \mathrm{p}_{2}\right)\left(\mathrm{r}_{1}+\mathrm{r}_{2}-\mathrm{r}_{1} \mathrm{r}_{2}-\mathrm{r}_{12} \mathrm{p}_{2}\right) /\left(\mathrm{p}_{1}+\mathrm{p}_{2}-\mathrm{p}_{1} p_{2}-r_{1} p_{2}\right)$
$p\left(n, \alpha_{1}, \alpha_{2}\right)=c x^{n} Y_{1}^{\alpha_{1}} Y_{2}^{\alpha}, 2 \leq n \leq N-2$
$p(N-1, O, O)=C x^{N-1}$
$p(N-1,0,1)=0$
$p(N-1,1,0)=C X^{N-1} Y$
$p(N-1,1,1)=\left(C x^{N-1} p_{1}^{1}\right)\left(r r_{1}+r_{2}-r_{12}^{r}-p_{1} r_{2}\right) /\left(p_{1}+p_{2}-p_{1} p_{2}-p_{1} r_{2}\right)$
$p(N, O, O)=0$
$p(N, O, 1)=0$
$p(N, 1,0)=c x^{N-1}\left(r_{1}+r_{2}-r_{1} r_{2}-p_{1} r_{2}\right) /\left(p_{1} r_{2}\right)$
$p(N, 1,1)=0$
where

$$
Y_{1}=\left(r_{1}+r_{2}-r_{12}^{r}-r_{12} p_{2}\right) /\left(p_{1}+p_{2}-p_{12} p_{2}-p_{12}^{r}\right)
$$

$$
\begin{aligned}
& \begin{aligned}
Y_{2} & =\left(r_{1}+r_{2}-r_{1} r_{2}-p_{1} r_{2}\right) /\left(p_{1}+p_{2}-p_{1} p_{2}-r_{1} p_{2}\right. \\
X & =Y_{2} / Y_{1}
\end{aligned} \\
& \text { and } C \text { is a normalizing constant. Performance measures are given }
\end{aligned}
$$ by

$$
\begin{aligned}
& E=\sum p(n, \alpha, \alpha, \\
& \alpha \stackrel{n \geq 1}{=1} \\
& 2 \\
& =\sum p(n, \alpha, \alpha, \\
& \alpha \stackrel{n \geq 1}{=1} \\
& 2 \\
& \mathrm{p}=\mathrm{p}(0,0,1) \\
& 5 \\
& P_{b}=p(N, 1,0) \\
& \bar{n}=\sum n p\left(n, \alpha_{1}, \alpha_{2}\right)
\end{aligned}
$$

## Proof of the Flow Rate-Idle Time Relationship

This proof follows a similar proof by Gershwin and Berman
[11]. By the definition of conditional probability,

$$
\begin{gathered}
\text { prob }\left(\alpha_{i}=1 i_{i-1} \neq 0, n_{i} \neq N_{i}^{\prime}\right. \\
=\frac{E_{i}}{\operatorname{prob}\left(n_{i-1} \neq 0, n_{i} \neq N_{i}\right)}
\end{gathered}
$$

where production rate $E_{i}$ is defined verbally in the text and $i s$, in symbals,

$$
E_{i}=\operatorname{prob}\left(\alpha \underset{i}{ }=1, n_{i-1} \neq 0, n_{i} \neq N_{i}\right)
$$

Let

$$
\mathrm{D}_{\mathrm{i}}=\operatorname{prob} \quad\left(\quad \alpha=0, \mathrm{n}_{\mathrm{i}-1} \neq 0, \mathrm{n}_{\mathrm{i}} \neq \mathrm{N},\right.
$$

Then

$$
\begin{aligned}
& E \\
& \text { i } \\
& = \\
& \bar{E}+D_{i}
\end{aligned}
$$

Schick and Gershwin $[12]$ observe that

$$
r_{i} D=p_{i} E
$$

by noting that the left side is the probability of leaving the set of states

$$
\begin{aligned}
& \begin{aligned}
&\left(n_{1}, n_{2}, \cdots, n_{k-1},\right.\alpha, \ldots, \alpha) ; \\
& k
\end{aligned} \\
& \alpha=0, n_{i-1} \neq 0, n_{i} \neq \mathrm{N} \quad 3
\end{aligned}
$$

and the right side is the probability of entering that set. Consequently,

$$
\begin{gathered}
\text { prob }\left(\alpha_{i}=1 ; n_{i-1} \neq 0, n_{i} \neq N\right) \\
=r_{i} /\left(r_{i}+p_{i}\right)=E \\
i
\end{gathered}
$$

and therefore

$$
E_{i}=e_{i} \quad \operatorname{prob}\left(n_{i-1} \neq 0, n_{i} \neq N_{i}\right)
$$

This result is counter-intuitive because, as a reviewer pointed out, there is no reason to expect that the events of machine failure and adjacent buffers being empty or full are independent. However, failures may occut only while machines are
not forced to be idle due to starvation or blockage. Furthermore, $B$ can become empty and $B$ can become full only i-1 i
when $M$ is operational. Therefore, an idle period can be thought of as a hiatus in which the slock (measuring working time until the next machine state change event) is not running. The fraction of non-idle time that $M$ is operational is thus the same i
as the fraction of time it would be operational if it were not in a system with other machines and buffers.

$$
\text { While it is possible for } n_{i-1} \text { to be } 0 \text { and } n_{i} \text { to be } N_{i}
$$

simultaneously, it is not very likely. The probability of this event is small because such states can only be reached from states in which $n_{i-1}=1$ and $n_{i}=N_{i}-1$ by means of a transition
in which $\alpha_{i-1}=0, \alpha_{i}=1, \alpha_{i+1}=0$. The production rate may
therefore be approximated by

$$
E_{i}=e_{i}\left(1-\operatorname{prob}\left(n_{i-1}=0\right)-\operatorname{prob}\left(n_{i}=N_{i}\right)\right)
$$

Proof of Equation (5)

$$
\begin{aligned}
& \text { In the two-machine case, (2) reduces to } \\
& E(i)=e_{i}^{i}\left(1-p_{b}(i)\right)
\end{aligned}
$$

and

$$
E(i-1)=e_{i}^{i-1}\left(1-p_{5}(i-1)\right)
$$

in which $e_{i}^{i}=r{ }_{i}^{i} /\left(r_{i}^{i}+p_{i}^{i}\right)$ is the isolated efficiency of machine $M_{i}^{i}$ and $e_{i}^{i-1}$ is the isolated efficiency of machine $M_{i}^{i-1}$. Note that these equations are exact, not approximate. They can be wititen

$$
P_{b}(i)=1-E(i) / e_{i}^{i}
$$

and

$$
\left.P_{S}(i-1)=1-E(i) / e_{i}^{i-1} \quad \text { (since } E(i)=E(i-1)\right) .
$$

Substituting into equation (4),

$$
E(i)=e_{i}\left(E(i) / e_{i}^{i}+E(i) / e_{i}^{i-1}-1\right)
$$

Equation (5) follows after further manipulations using the expressions for the isalated efficiencies in terms of the parameters of the machines.

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