

1 **Abstract**

2 There is a well-established scientific field – decision science - that can be
3 used to rigorously set conservation priorities. Despite their well-
4 documented shortcomings, additive scoring approaches to conservation
5 prioritization are still prevalent. This paper discusses the shortcomings
6 and advantages of both approaches applied in Fiji to identify priorities
7 for terrestrial protected areas. The two main shortcomings of using a
8 scoring approach (discussed in Keppel et al 2014) that are resolved with
9 decision science approaches (presented in Klein et al 2014) in Fiji were:
10 1) priorities did not achieve one of the most important stated
11 conservation goals of representing ~40% of Fiji's major vegetation types;
12 and 2) the weighting of different selection criteria used was arbitrary.
13 Both approaches considered expert knowledge and land-sea
14 connections important to decision makers in Fiji, but only decision
15 science can logically consider both, in addition to other important
16 considerations. Thus, decision makers are urged to use decision science
17 and avoid additive scoring systems when prioritizing places for
18 conservation. Fiji has the opportunity to be a global leader in using
19 decision science to support integrated land-sea planning decisions.

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22 **Keywords**

23 Decision science, expert knowledge, Fiji, integrated land-sea planning,
24 prioritization, protected area, representation

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26 **Highlights**

27 • Prioritization approaches in the decision science field that can
28 incorporate expert knowledge

29 • Planners should use decision science, not scoring systems, in
30 conservation prioritization

31 • Fiji is one of few countries striving towards integrated land-sea
32 planning

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35 **1.1 Response to Keppel (2014)**

36 The use of expert knowledge is critical in conservation planning,
37 especially in places with limited spatial information. Keppel [1] praises
38 the performance of a particular terrestrial protected area network
39 proposal developed by Fiji's Protected Area Committee (FPAC) that used
40 expert knowledge. Using an approach where conservation values are
41 simply added together (an additive scoring system approach), FPAC used
42 expert knowledge to help identify places with high species endemism,
43 among other criteria, for which no spatial data were available.

44

45 Expert knowledge is critical in conservation planning [2], but decision
46 makers are urged to use decision science and avoid additive scoring
47 systems when prioritizing places for conservation. There are many
48 prioritization approaches in the decision science field that can
49 incorporate expert knowledge without adding scores, and Klein et al. [1]
50 features one such approach applied to protected area planning in Fiji.

51

52 There is a well-established scientific field – decision science - that can be
53 used to rigorously set conservation priorities. The approach is well-
54 established in economics and applied mathematics [3] and used for

55 rigorous decision support in almost all quantitative problem-solving,
56 including fields like health and defense. The field of decision science has
57 provided information and tools to ensure that prioritisations deliver
58 objective, defensible, and ultimately efficient conservation decisions.
59 Game et al. [3] identified five weaknesses of conservation prioritization
60 approaches that do not use decision science. Here, we discuss two of
61 the weaknesses in the FPAC approach for identifying priorities. Further,
62 we demonstrate how the priority setting approach used in Klein et al. [1]
63 avoids making these short-comings.

64

65 *1.1 Scoring System Weakness 1*

66

67 The first common weakness of the FPAC approach to identifying priority
68 sites is that resulting priorities did not achieve one of the most
69 important stated conservation goals. The Fiji Department of Forestry
70 has set a policy target to increase the protected area estate to cover
71 40% of all extant natural forest [4], which is equivalent to approximately
72 20% of Fiji's land area. Two associated ecological goals are consistently
73 discussed, including (1) comprehensive representation of Fiji's major
74 vegetation types; and (2) protection of endemic, threatened, and

75 culturally important species [4–6].

76

77 In the FPAC priority places, the extent of five (out of seven) major
78 vegetation types (Fig 3 Klein et al. [1]: Dry Forest, Karst Forest, Lowland
79 Rainforest, Mangoves, Wetlands) had less than 40% represented in a
80 protected area, and three of these had less than 10% of their extent
81 represented in a priority area. Keppel (2014) makes the case that the
82 FPAC scoring approach is advantageous as it resulted in areas with high
83 endemism. Although this is true, it neglected other key goals (e.g.,
84 representation of vegetation types) and did so using an arbitrary
85 approach (see weakness 2). As an aside, the flaws of the goal to
86 prioritise areas of high endemic species richness are well documented in
87 the literature (citation on hotspots critique), as it does not consider the
88 core principle of complementarity (i.e., the extent to which an area
89 contributes unrepresented species/habitats to other areas, such as
90 current protected areas) [7,8].

91

92 In contrast, the approach used by Klein et al. [1] used decision science to
93 represent 40% of all major vegetation types on each of Fiji’s main islands
94 for which there are available data, and hence is consistent with policy

95 goals. Further, Klein et al. [1] used the same expert knowledge on
96 species endemism as that considered by the FPAC from Olson et al.
97 (2010) to bias the selection of priority areas towards forests known to
98 contain endemic species.

99

100 *1.2 Scoring System Weakness 2*

101

102 The second common weakness of the FPAC approach to identifying
103 priority sites is that the weighting of different selection criteria used was
104 arbitrary [9]. Using a scoring system, the FPAC ranked 40 different
105 forest areas across Fiji based on nine criteria: endemic biodiversity
106 richness, number (as opposed to extent) of vegetation types, economic
107 importance, size, degradation, scarcity/replicability, conservation
108 practicality, cultural importance, and relative intactness of connectivity
109 between terrestrial and marine areas (based on Jenkins et al. [10]). As
110 shown in Klein et al. [1; Table S1], each area was assigned a score based
111 on each criteria, which were weighted and combined: constructed
112 ordinal scales were created for each criteria (e.g., for degradation, 1-
113 High; 2- Medium; 3- Low) and treated as a set of regular numbers in
114 prioritization arithmetic (e.g. adding and multiplying 9 variables

115 together). This is mathematically incorrect, and as mentioned in
116 *weakness 1*, will not ensure that the objectives are achieved. If the
117 output of a scoring system performs well on any metric, as indicated in
118 Keppel (2014), it is likely only due so by chance [11], and a randomly
119 selected set of priority areas could perform just as well, or better. In
120 contrast, the approach used by Klein et al. [1] is mathematically correct
121 and uses a well documented, transparent, and commonly used approach
122 to identify priority places for protection [12].

123

124 *1.3 Informing protected area design in Fiji*

125

126 The work presented in Klein et al. [1] was not just an academic exercise:
127 it was done to support decisions made by FPAC to improve on the
128 location of proposed terrestrial protected areas so that they would
129 better achieve terrestrial conservation targets as well as provide
130 benefits to downstream coral reef ecosystems. Co-author S. Jupiter is on
131 the FPAC and communicated the preliminary results of protected area
132 network scenario assessments to the terrestrial working group. The
133 FPAC understood the shortcomings of the scoring approach with respect
134 to adequate representation of vegetation types and were interested in

135 seeing alternative options designed using decision support science. Thus,
136 Klein et al. [1] provided some recommendations of which forests could
137 be added to the proposed network by running additional scenarios in
138 Marxan to identify places which would be optimal to achieve both
139 terrestrial targets for vegetation types and benefit downstream systems.
140 In doing so, Klein et al. [1] deliberately biased the selection in Marxan to
141 areas within the priority forests selected by Olson et al. [5] in recognition
142 of the enormous body of expert knowledge and data that went in to
143 selecting those areas.

144

145 As an outcome, the FPAC added additional priority forests to to a
146 register (map) of sites that the National Environment Council endorsed
147 in October 2013. It is the hope of the FPAC that when additional funding
148 is made available to Fiji for forest conservation, it will be first directed to
149 sites at the top of this list. In making these changes, the FPAC
150 demonstrated its commitment to approaches that consider the benefits
151 of protecting land not only for terrestrial biodiversity, but for marine
152 biodiversity. Fiji is a global leader as it is one of few countries striving
153 towards integrated land-sea planning recognizing the influence land-
154 based activities have on marine ecosystems [13].

155

156 Although Klein et al. [1]'s approach did consider expert knowledge, it
157 acknowledges that decision support tools are only as good as their data
158 inputs and thus cannot consider all important aspects of protected area
159 design in relatively data-poor countries such as Fiji, as discussed in
160 Keppel (2014). Keppel et al (2014) provides important information on
161 the range of matters that need to be considered and that vegetation
162 types are one of a number of important factors that should be
163 considered, but there are more or less logical ways to combine that
164 information into a set of rational priorities. As with any other protected
165 area design processes, some important aspects of protected area
166 planning must be considered outside of, or in other, decision support
167 tools. Decision support software was always meant to support, not
168 make, final decisions [14].

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