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Economies of scale in biogas and organizational consequences: Common case study

October 28, 2014

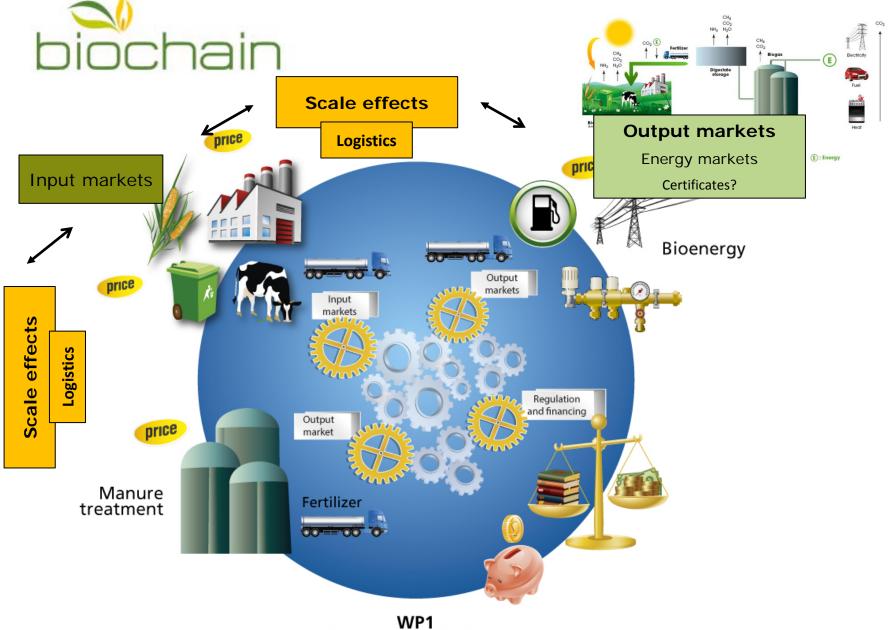
Joint BioChain and BioValueChain workshop October 27-29, 2014 Aarhus University, Foulum

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Department of Management Engineering



WP1 Value chain optimisation



Scale effects - economies of scale

- Collection costs and density of resources
 - trade off between distance and size of resource

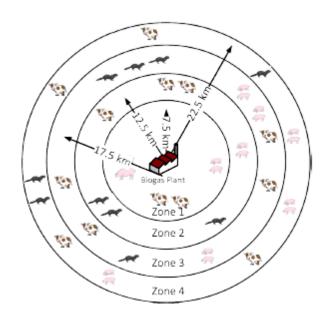




- Scale of biogas plant
 - economies of scale capex expected



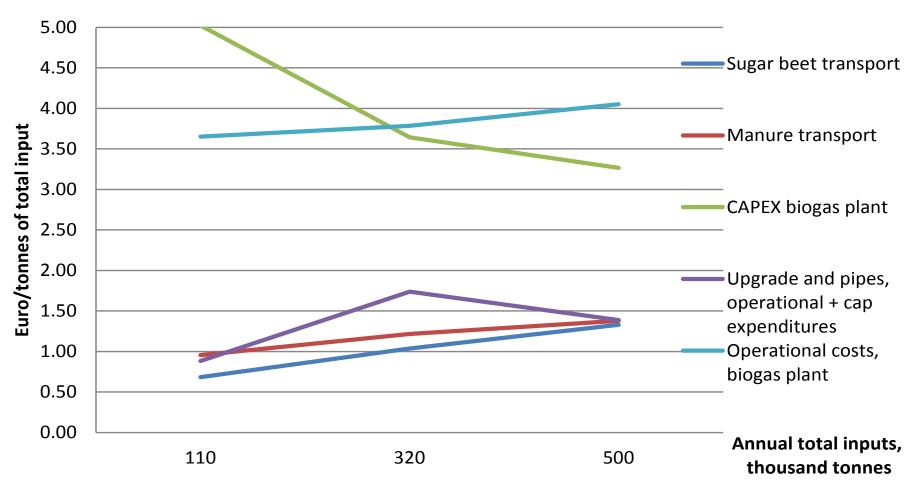
- Scale of upgrading facility and costs
 - storage cost
 - small scale no upgrade
 - large scale upgrade opex and capex



Trade off between rising operational and transport costs against reduced capital costs



Cost contribution and scale 12½% sugar beet



⁴ DTU Management Engineering, Technical University of Denmark Optimisation of Value chains for biogas production in Denmark

Transport costs: Tree scales of plant size and 3 cases of sugar beet inputs



Cost consist of transport time and loading

- Loading costs independent of scale but much higher for beet
- Transport time only dependent on distance (50 km/h)
- Capacity of beet carrier slightly lower than for manure but hourly costs also lower

Scaling up the plant size

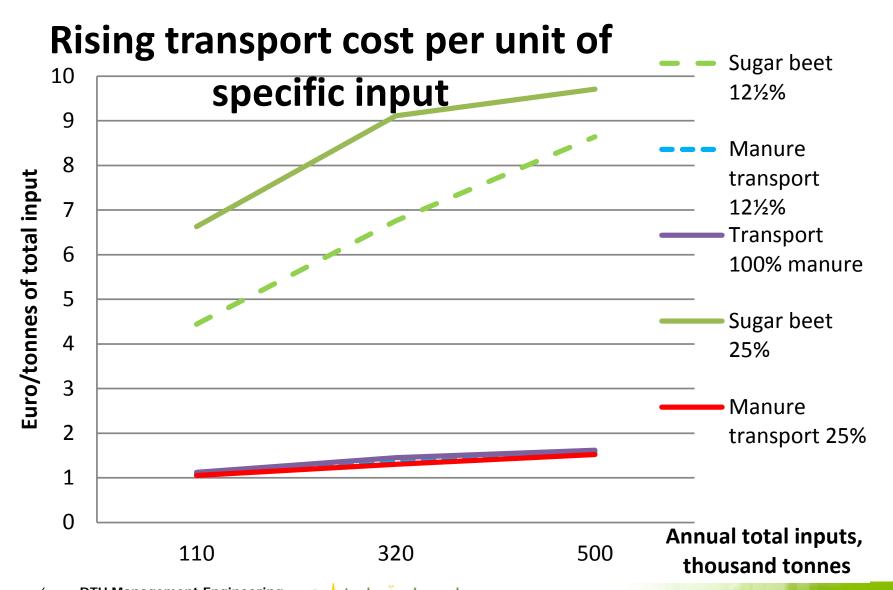
– Per unit cost increase for all 3 cases because average transport distance increase: from 6 km to 10 km for manure 100%; from 23 km to 61 km for beet in the 12½% case; and from 43 km to 71 km in the 25% case

Increasing the share of beet

- With increased beet share the unit cost increase a lot since the unit cost for beet transport is much higher than for manure
- For high beet share the unit cost also increase faster with larger plant size - because the effect of inceased transport distance is more pronounced for beet (especially from 110-320kt)

Tree scales of plant size and 3 cases of sugar beet inputs

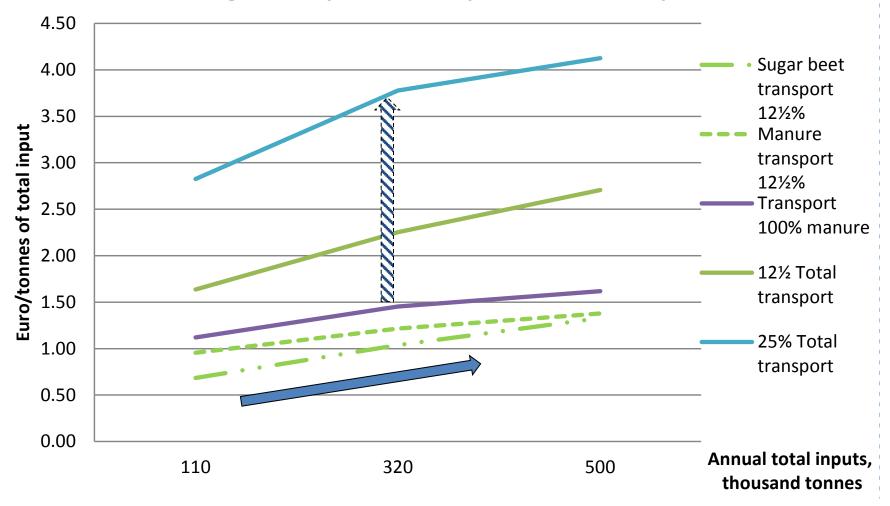




Tree scales of plant size and 3 cases of sugar beet inputs

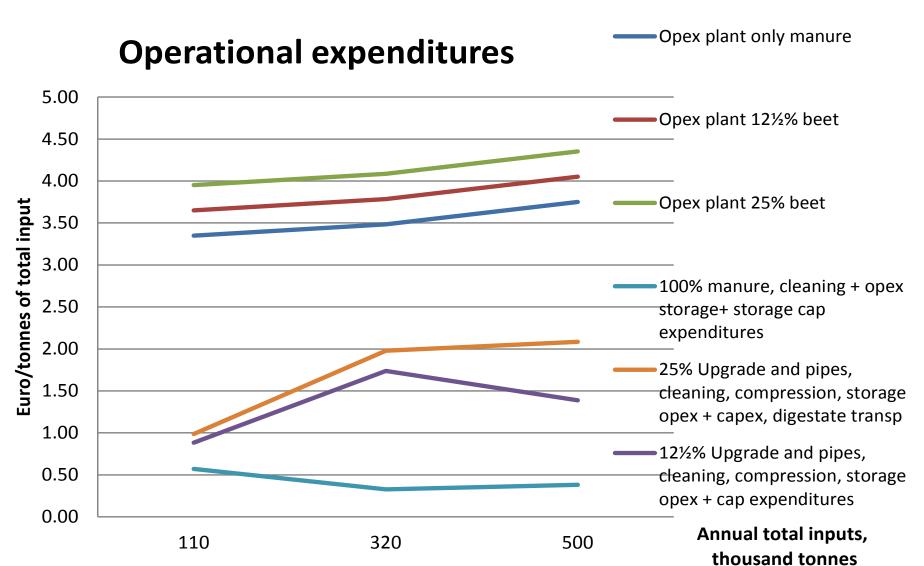


Rising transport cost per unit of input



Operational expenditures and scale effects





Operational expenditures and scale effects



Operational costs constitute an important part of total costs

- includes wages and salary (also for handling of inputs transport)
- includes other material inputs than input to biogas reactor
- includes process heat and electricty

Scaling up the plant size

 Scale effects for opex at plant are slightly negative as they increase the unit costs (this deserves more attention/check)

Increasing the share of sugar beet

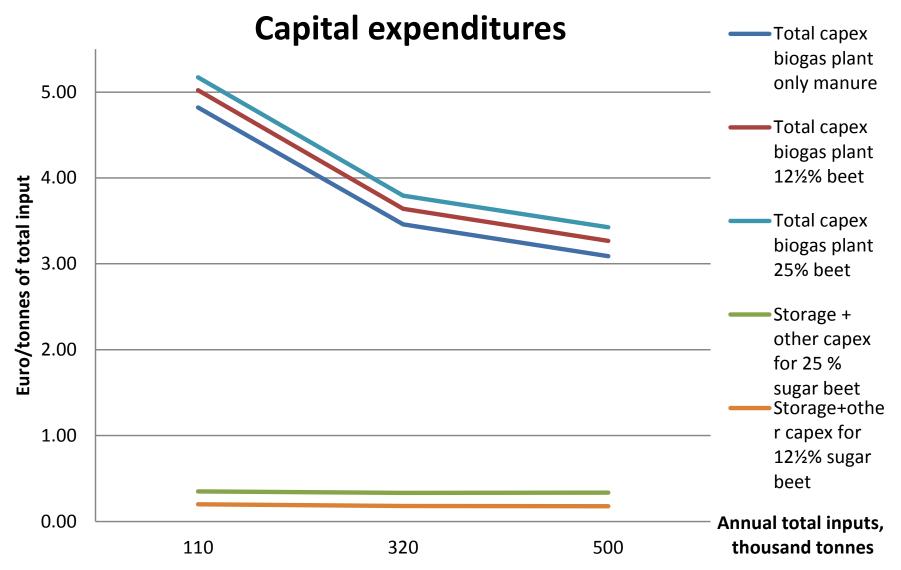
only increases the plant unit costs proportionally for all the plant sizes

Scaling up plant size involves additional opex at output level

- cleaning of gas, storage very little for pure manure
- cleaing, upgrade and compression (losses) increase when scale shifts to upgrade for natural gas grid
- shift involve negative scale effect but from 320 to 500kt positive scale effect for 12½% sugar beet (due to capex of upgrade facility)

Capital expenditures and economies of scale





Capital expenditures show large economies of scale effects



Plant size and capex

- Economies of scale primarily achieved for this cost component
- Largest effect from 110 320kt size
- This scale effect outweigh the negative scale effects from transport costs and the slightly negative effect from opex

Increasing the share of sugar beet

- adds a proportional cost per unit due to investment in storage and pretreatment/handling equipment
- no cost advantages or disadvantages of scale in this investment (could be further investigated)

Sensitivity and main parameters



Transport costs

- Concentration of input resources in general farm structure and economic conditions
- Sugar beet will be cultivated closer to plant in time

Input costs

- Price of manure uncertainty high and regulation dependent (environmental, animal restrictions)
- Price of sugar beet dependent on alternative use (biofuel) and cost of alternatives (for cattle etc.) - world market links

Output

- Volume uncertainty of given process should be low? at annual output level
- Price of gas for upgraded quantity the uncertainty in this 1/3 of revenue is high
- Price support if granted/approved it is stable
- Price digestate etc. high uncertainty

Scale effect in total

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All costs, Euro/Tonnes						
Ratio\Scale	110	320	500			
0/100	15.89	14.75	14.87			
12½/87½	20.69	20.91	20.91			
25/75	25.90	26.60	26.95			

The cost advantage from capex declining is outweighed by rising operational and transport costs

Scale effect conclusion



- Cost reducing effect in scaling biogas plant size 110 00 to 500 00 tonnes (capex per input unit is reduced 35%, 0/100 mix)
- Negative scaling effect for transport costs (increase 45% for manure and 96% for sugar beet)
- Net effect (trade-off) result in equal costs per unit of the 320 000 t case and the 500 000 t case:
 - the benefit of scaling to 500 000 t (biogas plant capex + upgrade plant capex) is outweighed by the increase in transport costs

Positive scale effects are only dominating the net result for the pure manure case



Overall economic results

Net-i	Net-income, Euro/Tonnes						
Ratio\Scale	110	320	500				
0/100	-0.42	0.72	0.78				
12½/87½	3.99	4.23	4.23				
25/75	-4.34	-4.68	-5.03				

Table 1 Net annual result per tonnes of inputs

The case with the highest profit is the 12½ % sugar beet case with a capacity of 500000 tonnes even though there are no particular scale effect here