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27 **Keywords:** Facility Management, Healthcare buildings, MonteCarlo and TOPSIS Techniques (MCTT),
28 Information Taxonomy

29 **1. Introduction**

30 Increase in quality and cost effectiveness is essential in healthcare facility management since they are
31 mostly operated with financial guarantee of public bodies. In the United Kingdom, the annual turnover of
32 Facility Management (FM) companies and business support services reaches to £115bn. Its impact is not
33 limited to turnover in the economy but also offers an employment opportunity for 3% of the national
34 workforce [1]. FM phase of buildings corresponds to 60% of the expenditures of the total life-cycle costs
35 since FM includes planning and management activities of workspaces to support business continuity in a
36 facility [2,3].

37 Information management in FM plays an important role. Within this context, information from design and
38 construction phases is also vital for FM. However, fragmented structure of the construction projects causes
39 many problems in FM such as information losses, duplications, error-prone data entry, and unorganized
40 data management throughout the life cycle stages. This results in loss of information and causes to expand
41 more effort to find accurate project information, which is essential for FM. Therefore, facility managers
42 have to find the required information from design and construction documents, separate models, or non-
43 updated models or they are faced with lack of information in FM [4].

44 Moreover, facility managers have issues in the management of the existing information due to conventional
45 or unorganized approaches in FM such as information checking and verification of information repetitively
46 with real site visits that are inefficient and time-consuming. Nowadays, new technologies such as Computer
47 Aided Facility Management - CAFM, Computer Maintenance Management Systems - CMMS, Building
48 Automation Systems-BAS are used to manage operation and maintenance activities in facilities since
49 facility managers need systems to retrieve the required information and use them in decision-making
50 processes [5,6]. However, all the FM systems have some pros and cons. Selection of FM solutions depend
51 on clients' business needs. However, clients confront problems with incomplete, inconsistent and not
52 accessible information due to lack of coherent structure or stand-alone FM systems. Besides, clients do not

53 have a plan for sharing or storing FM information during the selection of FM system [7]. Additionally,
54 creating unrealistic expectation for these systems leads to disrepute for FM systems [1]. Therefore,
55 identifying drawbacks of the FM systems is necessary in terms of both the new developments and
56 conceiving availability of current information types in these systems. Drawbacks in FM systems are
57 emphasized in the literature as manual data entry, data history, non-visualization, data inaccuracy, data
58 update requirements, data storage problems, lack of building information, interoperability issues with FM
59 systems, not-user friendly interfaces, difficulty in interpretation of output, data transparency, unnecessary
60 data burden in a model, historical data analysis, non-coverage of FM processes for Building Energy
61 Management Systems-BEMS, Building Automation Systems-BAS, Computerized Maintenance
62 Management Systems-CMMS and BIM [7,8,17–19,9–16]. Additionally, every FM system has specific
63 service area in the FM. For instance, while BEMS is used in energy management, CMMS is used in
64 maintenance management. Therefore, different FM systems have to be used in a facility by clients which
65 induces scattered information issue and confusion in FM [20].

66 Furthermore, Kang and Hong [21] stated that presenting the required information without unnecessary
67 details in the systems is important for FM managers. Otherwise, the authors believed that facility managers
68 can be stuck in huge data resouces, which then leads to increase in failures and inaccurate decisions.
69 Therefore, determination of FM information types is substaintial to improve the efficient use of FM
70 information systematically for sustainable management of healthcare buildings. Thus, developing an
71 information taxonomy framework for the systematic conduct of FM queries can help facility managers for
72 straightforward and effective FM information management and reduce the complexities [22].

73 Additionally, non-availability of information, accuracy problems and incomplete information induce more
74 severe problems such as clarifying all information over and over again with cost overruns, reduced
75 productivity and decrease in customer satisfaction in FM [24]. Therefore, the management of information
76 without interruption and deterioration is important to fulfill the FM objectives [6,23]. Within this context,
77 Alnaggar and Pitt [24] stated that information types used in FM need to be specified and ranked for the

78 efficient FM. Also, Bortoluzzi et al. [25] stated that identifying critical information requirements is one of
79 the most important barriers for the FM platforms. Wong et al. [26] expressed also that facility managers
80 need to prioritize required information types in FM. Hence, the aim of this research is to develop an
81 information taxonomy framework for FM queries in the decision making processes to prevent information
82 losses causing time and cost increases and to contribute to the systematic use of FM information types in
83 FM platforms in healthcare buildings.

84 This study contributes to theoretical critics in facility management literature by defveloping an FM
85 information taxonomy for healthcare facilities. Additionally, the study proposes a new hybrid method which
86 consists of MonteCarlo Simulation and TOPSIS methods. With an empirical investigation, the study also
87 contributes to the practice with the FM information types that should be systematically handled and
88 managed in healthcare projects. The research also shows how the developed FM information taxonomy can
89 be embedded in BIM models.

90 **2. Background for Facilities Management Information Types**

91 Building Information Modeling (BIM), which is used as a part of CAFM, gives an opportunity to manage
92 building lifecycle data. In the literature, some studies used BIM as a FM tool to manage and query
93 information that is needed during FM. Within this context, FMITs were generally determined BIM related
94 studies. Alnaggar and Pitt (2019a) developed a process model for asset data that is used to transfer project
95 specific information from BIM to CAFM instead of COBie data exchange mechanism that induces some
96 errors and issues in data transfer process. Chen et al. (2016) developed a cloud-based system in which BIM
97 and Big Data Analytics are used to query static and dynamic data. Chen et al. (2018) used BIM and FM
98 system to enable automatic scheduling and to detect sub-optimal maintenance path for facility maintenance
99 work orders. Ammari and Hammad (2019) developed BIM-based mixed reality system to visualize asset
100 information on-site and to increase remote interactive collaboration between workers and FM office.
101 Farghaly et al. (2019) identified linked data process for data transfer between BIM to asset management
102 systems. Farghaly et al. (2017) proposed BIM Big Data framework for asset management. In the proposed

103 system, ifc data types were used and analyzed as information source. Golabchi et al. (2016) used BIM as a
104 component of fault detection and diagnose system to determine potentially HVAC components and to
105 develop maintenance plan. Hu et al. (2016) offered a multi-scale solution for management of mechanical,
106 electrical and plumbing (MEP) elements during FM by including asset definition, performance
107 requirements, indoor path, maintenance plans, logic relations, maintenance records, conditions etc.
108 Matarneh et al. (2019) proposed information exchange process for BIM-based FM system between BIM,
109 CMMS, and CAFM to manage geometric, non-geometric, product data and maintenance data. Pärn and
110 Edwards (2017) developed FinDD application program interface by integrating FM data into BIM 3D
111 objects via totems. Kang and Choi (2018) proposed BIM-based data-mining method to enable energy
112 management in FM. Liu and Issa (2015) conducted a survey to define FM requirements and maintainability
113 problems to develop maintenance database for BIM based FM. Information requirements for knowledge
114 database are defined according to feedback from participants. Becerik-Gerber et al. (2011) investigated BIM
115 applicability and application areas in FM with survey and examples. Nongeometric information
116 requirements in examples were also identified for FM. Lucas and Thabet (2018) aimed to create a BIM-FM
117 guidelines and standards for educational facilities. In the study, information from design and construction
118 stages to FM stage are discussed. Cavka et al. (2017) defined information requirements to support model-
119 based asset management by using the two large owner organizations that use BIM for FM. Lee et al. (2016)
120 developed web-based BIM - FM tool that uses several information types while Passini et al. (2016)
121 combined BIM and Building Management System-(BMS) to observe real time IoT data on model. Pishdad-
122 Bozorgi et al. (2018) used COBie to transfer necessary information from BIM to CMMS. COBie is mostly
123 used data transfer mechanism in the literature (Pishdad-Bozorgi et al., 2018; Sadeghi et al., 2019). However,
124 the reason of non-usage of COBie documents in the industry is attributed to conflict between the COBie
125 requirements and industry requirements and inflexible structure of COBie for the unexpected situations.
126 COBie is not comprehensive to use for the asset management (Abdirad & Dossick, 2019). Existing studies
127 are not comprehensive about BIM-based FM queries, limited FM information types and specific FM
128 problems for information retrieval in the FM applications (Becerik-Gerber et al., 2011; Bortolini & Forcada,

129 2019; Cavka et al., 2017; Davtalab, 2017; Lee et al., 2016; Liu & Issa, 2015; Lucas & Thabet, 2018; Oti et
130 al., 2016; Pasini et al., 2016; Pishdad-Bozorgi et al., 2018; Sadeghi et al., 2019; Solihin et al., 2017).

131 **3. Research Methodology**

132 Research methodology is formulated by Design Science Research (DSR) approach since it facilitates the
133 development of innovative solutions for industry and organizations driven by information. Its
134 characteristics involve iterative processes in the development of innovative solutions in the problem
135 domain. The DSR methodology integrates both the social context and the knowledge base technical
136 capability to achieve the aim of the information taxonomy framework development for FM queries in
137 healthcare buildings.

138 DSR starts with the creation of solution artifacts for the issues. These artifacts can be constructs, models,
139 methods or instantiations [40]. However, the first proposed artifacts may not be a solution for the issues.
140 Therefore, iterative process is followed in the DSR methodology that consists of three cycles. They are
141 namely; “relevance cycle, rigor cycle, and design cycle” [41]. The DSR approach used in the research is
142 illustrated in Figure 1.

143 **Figure 1.** Cycles of DSR Methodology

144 In Figure 2, DSR steps and relevant research activities are summarized. According to the research flow,
145 nine research activities were performed. Details of each activity will be shared under related DSR cycles.

146 **Figure 2.** Research Flow

147 **3.1. Relevance Cycle**

148 In relevance cycle, research requirements are defined within the research domain and relationships between
149 human, organization and technical systems are identified then the solution artifacts are developed [40]. In
150 this research, the relevance cycle will capture the baseline requirements for the information taxonomy
151 framework for the FM use at the operation phase. Baseline requirements of the framework are considered

152 in the application domain of the DSR methodology (Figure 3); identifying actors (who), technologies and
153 data sources (what), and organizational systems (how) are included in the problem domain.

154 **Figure 3.** Application Domain of the DSR Methodology

155 According to Hevner and Chatterjee [40], good DSR often begins by identifying and representing
156 opportunities and problems in an actual application environment. Therefore, baseline for development of
157 framework is built with two scenarios to conceive the importance of information taxonomy in FM. When
158 interferences in information flow is occurred in process, the concurrent impact can be observed via these
159 scenarios.

160 **Scenario 1: Floor Covering Scenario:** This scenario is about how floor covering is performed in a
161 healthcare facility. In the scenario, the required information types are depicted with actors and
162 organizational relationships between actors and the FM systems used. First of all, the scenario is shown to
163 respondents at the interviews with financial and administrative affairs manager with 15 years of experience
164 and technician with 8 years of experience. Necessary information types, relationships between actors and
165 activities are reviewed and approved by the respondents except from location information since location
166 information is queried by the technicians. According to the respondents' experience, "competent personnel,
167 location, vendor information, maintenance history, and warranty information" can queried in the process
168 (Figure 4).

169 **Scenario 2: HVAC Fault Scenario:** This scenario demonstrates how HVAC fault is removed in the
170 healthcare facility. In the scenario, necessary information types are depicted with actors and organizational
171 relationship between actors and the FM systems used. Through this scenario, the researchers can detect the
172 outsourcing activity for the FM maintenance activities. In the second scenario, fixing of HVAC fault
173 scenario is shown to the respondents at the interviews with financial and administrative affairs manager
174 with 15 years of experience and technician with 8 years of experience. Before assigning competent staff,
175 information types, which are "energy consumption and energy efficiency, real-time operational parameters,
176 system performance information, operational costs, equipment/system operation schedule, competent

177 personnel, and key plans” were considered for queries. However, the respondents answered that “competent
178 personnel and location” information types are only needed since, the healthcare facility had a maintenance
179 contract for the HVAC system and the process controlled by the FM Office was limited. Additionally,
180 “energy consumption and energy efficiency, real-time operational parameters, system performance
181 information etc.” aren’t available in the facility management systems. Therefore, the interviewee stated that
182 the maintenance and repair activities depend on experience of maintenance company. Therefore, all
183 relationships and required information types are revised. The process is illustrated in Figure 5.

184 **Figure 4.** Floor Covering Scenario

185 **Figure 5.** HVAC Fault Scenario

186 Based on the initial analysis of the two scenarios above and literature review, FM Information Taxonomy
187 (FMIT) framework is developed for the healthcare facilities.

188 **3.2. Rigor Cycle**

189 The rigor cycle emphasizes the research originality and previous studies, experiences, theories and methods
190 [40]. Therefore, literature review is performed to reveal both research originality and previous efforts. The
191 previous studies emphasized that there is a gap in the literature in terms of information taxonomy for
192 efficient use and management of information in FM. Existing studies are not sufficient for BIM specific
193 FM queries for example, and FM queries are limited and specific FM problems for information retrieval in
194 the FM applications are incurring [2,27,38,39,28–33,36,37].

195 In the development of FMIT, to identify information types, broad and in-depth literature review is
196 performed. The findings from literature review are classified under three categories as “financial
197 information requirements, managerial information requirements and technical information requirements”.

198 The result of literature review is given in Table 1, Table 2 and Table 3.

199 **Table 1.** Managerial Information Types

200 **Table 2.** Technical Information Types

201 **Table 3.** Financial Information Types

202 **3.3. Design Cycle**

203 Outputs from relevance cycle and rigor cycle help to create artifacts (FMIT-Figure 8). This cycle also
204 contributes to the existing body of knowledge with the development of new information. Information types
205 are defined via literature review and they should be checked, ranked and evaluated for the development of
206 FMIT since ranking and evaluation of information types will increase validity of FMIT framework for
207 health care facilities and help to fill the research gap in the literature. Therefore, the stages given below are
208 followed;

- 209 • Stage 1: Refinement of Identified Information Types via Pilot Study
- 210 • Stage 2: Verification of FM Information Types via Focus Groups
- 211 • Stage 3: Forming, Filtering and Ranking FMITs via MCTT Analysis
- 212 • Stage 4: Evaluation of the framework via Case Study

213
214 **3.3.1. Stage 1: Refinement of Identified Information Types via Pilot Study**

215 In pilot studies, three top management professionals [42] with 22, 14, and 11 years of experience
216 respectively are interviewed since they have experience in PPP (Public Private Partnership) healthcare
217 infrastructure projects including FM. In the implementation of pilot studies, interviewees were asked to
218 refine information types. As a result, the identified information types are refined and combined. The final
219 version of information types are given in Table 1, Table 2 and Table 3.

220 **3.3.2. Stage 2: Verification of FM Information Types via Focus Group Discussion Technique**

221 Listed information types in the first stage according to the perceptions of FM experts are verified and rated
222 via focus group discussions with ten participants. The reason why the focus group discussion is used is to
223 enable verification of information types and determination of common weights for the FM success criteria
224 and collection of survey from participants [43]. The number of participants consisted of seven healthcare
225 facility managers and three academicians. The detail of experience of participants is given in Table 4. The
226 total number of participants are gathered together to conduct focus group discussion and to perform TOPSIS
227 methodology [44–46].

228 **Table 4.** Profile of Respondents

229 In order to implement “The Technique for Order Preference by Similarity to an Ideal Solution (TOPSIS)
230 Method”, as the first step, the criteria about the success of healthcare FM, were asked for rating: “FM
231 response time”; “FM expense”; and “Service quality”. After discussions, the participants had a consensus
232 for the weights of success criteria in FM as “FM response time” - 0.35; “FM expense” – 0.35; and “Service
233 quality” – 0.30. Definitions for success criteria of healthcare FM are given below;

234 **C1-FM response time:** In the healthcare FM process, maintenance of equipment and their flawless working
235 are vital [47]. However, FM response time to detection of problems in the facility is affected from
236 incomplete information, usage of multiple systems and poor information management. For example;
237 duration for information exchange is time-consuming in the repair and damage examination. Therefore, if
238 FM response time is not managed properly, the operations such as surgery activities are interrupted or
239 postponed [47,48].

240 **C2-FM expense:** FM is the most costly phase of the building life cycle. Timely information access enables
241 to hold operation cost at an optimum value. For example, equipment performance problems can be revealed
242 with necessary information so that business continuity is enabled. Intelligent MEP systems are also used
243 according to occupants’ schedule or existence of occupants in spaces. This helps to increase energy savings
244 and reduce FM expense [49].

245 **C3-Service quality:** In the PPP healthcare projects, private companies take part to deliver curing quality
246 for patients than public counterparts [50]. Occupants, such as patients, are also susceptible to facility
247 conditions in hospitals. This situation is attributed to the relationship between patient curing quality and
248 efficient FM [51]. Therefore, achieving necessary information and detecting abnormal condition in the
249 facility are important to perform successful FM.

250 After obtaining weight of success criteria for healthcare FM, rating of the information types are collected
251 from the participants.

252 **3.3.3. Stage 3: Forming, Filtering and Ranking FMITs via MCTT Analysis**

253 Multi Criteria Decision Making (MCDM) methods can be followed to determine importance or rank of
254 FMITs. In MCDM methods, different methods are available such as AHP, ANP, ELECTRE,
255 PROMETHEE and TOPSIS [52]. Within this context, TOPSIS method is chosen due to both simplicity and
256 high understandability by survey participants. In the TOPSIS method, subjective or personal experience is
257 used to evaluate rank of FMITs. This causes sensitivity and uncertainty problems in the MCDM methods.
258 Therefore, Monte Carlo method is combined with TOPSIS [53]. Monte Carlo TOPSIS Technique (MCTT)
259 consists of combination of the TOPSIS method and Monte Carlo method. The concept map of MCTT
260 methodology is summarized in Figure 6. These methods and their steps are elaborated in the following
261 sections.

262 **Figure 6.** The concept map of MCTT methodology

263

264 **3.3.3.1. The Technique for Order Preference by Similarity to an Ideal Solution (TOPSIS) Method**

265 TOPSIS is a common multi-criteria decision making (MCDM) approach due to its simplicity [43]. The
266 method is used to rank alternatives by considering the shortest distance from the positive ideal solution and
267 the furthest distance from the negative-ideal solution [54]. Ranking of alternatives in the TOPSIS method
268 is summarized in six steps [54,55].

269 **Step 1:** Collection of data and creation of decision matrix (Eq. 1):

270
$$A_{ij} = \begin{bmatrix} a_{11} & a_{12} & \dots & a_{1n} \\ a_{21} & a_{22} & \dots & a_{2n} \\ \vdots & \vdots & \vdots & \vdots \\ a_{m1} & a_{m2} & \dots & a_{mn} \end{bmatrix} \quad (1)$$

271 m: alternatives, n: criteria

272 **Step 2:** The matrix, which is obtained at the step 1, is normalized by using Eq. 2:

273
$$r_{ij} = \frac{a_{ij}}{\sqrt{\sum_{k=1}^m a_{kj}^2}} \quad (2)$$

274 r_{ij} =normalized value of the i^{th} alternative of the j^{th} criterion/attribute; $j=1, \dots, m$; $i=1, \dots, n$.

275 **Step 3:** the weighted matrix is built by multiplying a normalized matrix with criteria weights. (Eq. 3)

276
$$v_{ij} = w_j r_{ij} \quad (3)$$

277 v_{ij} =weighted value of the i^{th} alternative of the j^{th} criterion/attribute; w_j =the relative weight of the j^{th}
 278 criterion/attribute ; $j=1, \dots, m$; $i=1, \dots, n$.

279 Where the total value of the weights of criteria is 1 ($\sum_{i=1}^n w_i = 1$):

280 **Step 4:** Find the positive ideal - (A^*) (Eq. 4) and negative ideal solutions - (A^l) (Eq. 5).

281 Positive distance formula

$$282 \quad A^* = \{v_1^*, \dots, v_n^*\} \quad (4)$$

283 Where $v_i^* = \{\max(v_{ij}) \text{ if } j \in J; \min(v_{ij}) \text{ if } j \in J^l\}$

284 Negative distance formula

$$285 \quad A^l = \{v_1^l, \dots, v_n^l\} \quad (5)$$

286 Where $v_i^l = \{\min(v_{ij}) \text{ if } j \in J; \max(v_{ij}) \text{ if } j \in J^l\}$

287 **Step 5:** Using the n-dimensional Euclidean distance, the shortest positive distance (Eq. 6) and the farthest

288 negative distance (Eq. 7) are calculated.

289 Positive ideal formula (D_i^*):

$$290 \quad D_i^* = \sqrt{\sum_{j=1}^n (v_{ij} - v_j^*)^2}, i = 1, \dots, i \quad (6)$$

291 Negative ideal formula (D_i^l):

$$292 \quad D_i^l = \sqrt{\sum_{j=1}^n (v_{ij} - v_j^l)^2}, i = 1, \dots, i \quad (7)$$

293 **Step 6:** The alternatives are ordered according to ration C_i^* (Eq. 8).

$$294 \quad C_i^* = \frac{D_i^l}{(D_i^* + D_i^l)}, i = 1, \dots, i. \quad (8)$$

295 C_i^* = closeness of the i^{th} alternative to ideal solution

296 3.3.3.2. Monte Carlo TOPSIS Technique (MCTT)

297 In TOPSIS, as in other Multi-Criteria Decision-Making (MCDM) method, evaluation of criteria with exact

298 numbers causes not to consider sensitivity and uncertainty at the evaluation phase [53]. Arithmetic or

299 geometric means of all views of decision makers are used to rate the criteria to obtain common evaluation

300 in TOPSIS [56]. Sometimes decision makers do not have enough information in all its parts and they use

301 their judgements to evaluate the criteria.

302 The decision makers can find the rating process difficult to determine the most important criteria. Therefore,
 303 TOPSIS method need to be integrated with probabilistic distributions (Monte Carlo applications) to increase
 304 screening capability and to see different respondents' view [53,57,58]. Literature showed that Monte Carlo
 305 AHP is more reliable than conventional AHP [59]. Rosenbloom [60] suggested that probabilistic
 306 distribution can be preferred if the scores of the criteria are very close. Scores are also getting closer as
 307 several criteria increases. Therefore, the probabilistic approach should be integrated into MCDM
 308 approaches such as TOPSIS.

309 In the literature, TOPSIS integration with Monte Carlo methodology is very rare. In some examples,
 310 integration of TOPSIS and Monte Carlo Simulation is performed after obtaining a ranking of criteria with
 311 TOPSIS to show the sensitivity of the results or to make a prediction [61,62]. However, in this study, the
 312 output of Monte Carlo results is used in the TOPSIS analysis against to existing studies. Therefore, MCTT
 313 can overcome reliability, human judgement and score closeness problems. Steps of Monte Carlo application
 314 into TOPSIS are summarized below inspired by Monte Carlo AHP steps [53];

315 **Step 1:** Beta-pert distribution is applied to every element of the decision matrix. 'betarnd (alpha, beta)'
 316 function was used to create a_{ij} (Eq.9-12). For instance, the respondents' answers for maintenance history
 317 information type are collected and calculations are performed according to Eq. 9-12. This calculation is
 318 also performed all success criteria (FM Response time, FM Expense, and Service Quality).

$$319 \quad \text{mean} = \frac{\text{min}+4\text{modal}+\text{max}}{6} \quad (9)$$

$$320 \quad \text{stdev} = \frac{\text{max}-\text{min}}{6} \quad (10)$$

$$321 \quad \alpha = \left(\frac{\text{mean}-\text{min}}{\text{max}-\text{min}} \right) \left(\frac{(\text{mean}-\text{min})(\text{max}-\text{mean})}{\text{stdev}^2} - 1 \right) \quad (11)$$

$$322 \quad \beta = \left(\frac{\text{max}-\text{mean}}{\text{mean}-\text{min}} \right) \alpha \quad (12)$$

323 **Step 2:** For a_{ij} replications (between 100 and 10000) 1000 random draw is performed [53,59]. For instance,
 324 by using Eq. 9-12, variables for Eq. 13 are identified and 1000 random draw are performed for the pair of
 325 maintenance history information type and FM Response time with beta random distribution. Also, the same

326 operations are performed other FMITs and all success criteria. In other words, 3000 data are created for
327 each FMITs (1000- from pair of maintenance history information type and FM Response time/1000- from
328 pair of maintenance history information type and FM Expense /1000- from pair of maintenance history
329 information type and Service quality). The reason of not to give explicit example in the study is that there
330 are 3000 sample for each FMITs.

$$331 \quad a_{ij} = \min + \text{betarnd}(\alpha, \beta)(\max - \min) \quad (13)$$

332 **Step 3:** After obtaining 1000 data per success criteria for each a_{ij} , the steps of TOPSIS, which are given
333 above, are implemented. In other words, before applying the steps of TOPSIS, one data set is created by
334 taking one a_{ij} from 1000 data per success criteria. For instance, one data from 1000 data (from pair of
335 maintenance history information type and FM Response time), one data from 1000 data (from pair of
336 maintenance history information type and FM Expense), and one data from 1000 data (from pair of
337 maintenance history information type and Service quality) are taken and the same process are performed
338 for other FMITs. As a result of this process, one data set, which is combination of one data from data sets
339 of FMITs, is created and it is analyzed by applying TOPSIS steps. The same process is applied for remaining
340 data (999 data sets). So that 1000 C_j^* (1000 ranking) are obtained.

341 **Steps 4:** Ranking distribution of every variable is plotted by using kernel distribution function. In Kernel
342 distribution function, 1000 C_j^* for each variable are entered as data. In this study, all steps are developed
343 and analyzed in MATLAB program. When specifying order of information types, projection of the peak
344 point of curve of information types to range 0 and 1 are used. According to this projection, information
345 types are ordered from big to small. Another important inference from these curves is to make comments
346 about consensus of expert judgements. Therefore, the distance between two tails of curves are used. If the
347 distance is high, it means that the experts have different experience about information types and there is no
348 much consensus. Nonetheless, if the distance is low, it means that experts have a consensus about related
349 information type. Monte-Carlo TOPSIS codes for financial information can be seen in Supplemental File.

350 Kernel distribution is also obtained by MATLAB Distribution App (Figure 7) with the use of MCTT results
351 (Cc).

352 **Figure 7.** Kernel Distribution Graphics of Information Types

353 The analysis results showing projections of peak point are given in Table 5. In other words, the peak point
354 from C_i^* values for each FMITs are showed in Table 5. These values are used to determine order of
355 importance of information types. As being in TOPSIS method, the best alternative/important is the one
356 which is the closest value to 1. For instance, M11 in managerial information types is 0.985, which is the
357 closest value to 1. In other words, M11 is the most important information type in managerial information
358 types. The other FMITs are ordered within their groups according to closeness to 1.

359 **Table 5.** MCTT Analysis Results

360 Information taxonomy framework for the FM queries is given in Figure 8.

361 **Figure 8.** Information Taxonomy Framework for the FM Queries

362 **3.3.4. Stage 4: Evaluation of the Framework via Case Study**

363 A case study strategy is used to obtain better understanding about the findings. The reason for this is to
364 evaluate importance levels of managerial, technical and financial information types. Therefore, theoretical
365 findings are also supported with practical implementation in FM.

366 To perform case studies, the authors performed two half-day interviews. Profiles of interviewees were
367 summarized in Table 6.

368 **Table 6.** Profiles of Interviewees

369 In the first case study, the respondents were benefited from three different software solutions (TrTEK,
370 AirTEK, and Excel). TrTEK software solution is used for fault requirements, material requirements,
371 inventory management, the query of limited information types, medicine inventory, and pay-office records.

372 The AirTEK system is used to monitor and control building indoor air quality. Excel is used to manage
373 some preventive maintenance requirements. In the second case study, the respondent was used MYM, RFM
374 (the company produces software technologies like CAFM), Biopro, and BMS to conduct FM activities. In

375 MYM FM software, T1-T3, T6, T7, T9, T10, T12, T17-T19, T24, T25, T30 (technical FMITs); M1-M5,
376 M8, M16, M20, M22, M23 (managerial FMITs); and F6 (financial FMITs) information types are stored
377 and managed. In RFM software, T1-T3, T6, T7, T9, T10, T12, T14, T17, T19, T24, T28 (technical FMITs);
378 M1-M6, M8, M9, M11, M16, M20 (managerial FMITs); and F5, F6 (financial FMITs) information types
379 are stored and managed. In Biopro FM software, T1-T3, T6, T7, T10, T12, T14, T17-T19, T24, T25, T28
380 (technical FMITs); M1-M4, M7, M10, M20 (managerial FMITs); and F5, F6 (financial FMITs) information
381 types are stored and managed. In BMS, T1, T3-T8, T10, T12, T18-T20, T24, T25, T32, T33 (technical
382 FMITs); and M4, M20, M21 (managerial FMITs) information types are stored and managed.

383 The respondents were firstly asked to assess the identified essential information types. Secondly, all
384 information types are shown to the respondents to determine information types other than the information
385 types obtained from Monte-Carlo TOPSIS analysis. However, respondents did not append any information
386 types.

387 **3.3.5. Findings from the Case Studies**

388 The ranked information types from MCTT analysis are asked to participants for evaluation. Findings are
389 elaborated below according to respondents' answers.

390 • **Identification of hazardous or other risks to people or property:** In the first case study, risk analysis
391 for FM is performed from Patients, Employee rights, and Safety department. The department performed
392 risk analysis and conveyed their findings to the FM Office. The respondents said that “the identified risks
393 directly affect the life of patients and medical staff.” According to the respondents' experience, the story
394 height of car park was identify as a risk by the Patients, Employee rights, and Safety department since the
395 story height of car park was relatively low and the piping system of extinguishing installation on the
396 ceiling could hurt someone. Hence, the department opened corrective and preventative action with two
397 months period for the solution. As a result of the process, identified FM risk is eliminated. In the second
398 case study, the interviewee stated that all systems needs to be able to work continuously due to patients'
399 critical health conditions. Additionally, the interviewee stated that human related risks needs to be kept

400 under control. Therefore, interviewee agreed that regularly risk identification in facility is important.
401 Within this context, the interviewee stated that they performed risk identification regularly to detect gas
402 leak, fire, chemical poisoning, shutdowns, medical gas leak etc.

403 • **Maintenance plans/Maintenance routes:** In the first case study, respondents had maintenance plans for
404 assets. However, maintenance plans were managed in excel files. These files were used to manage and
405 record information such as the user of an asset, location, maintenance cycle, the last maintenance date,
406 the next maintenance date, and process of maintenance. For example, respondents gave an example from
407 previous maintenance process: Air pressure control, water pressure control, leakage control, reflector
408 adjustment, tests, and visual inspection were performed for an asset sequentially. In the second case study,
409 the interviewee stated that they use MYM, RFM and Biopro software to perform maintenance
410 management. The interviewee also stated that regular maintenance on all equipment and systems are
411 performed to prevent shortening their service life.

412 • **Hazardous waste management:** Basically, hazardous waste management is evaluated by the Ministry
413 of Health periodically. Therefore, in first case study, respondents said that “we give utmost importance.
414 However, we have an issue with the identification of hazardous wastes since there are no warning signs.
415 Moreover, we do not have necessary educational background to assess chemical ingredients of wastes.
416 Therefore, we have to do research. However, we still have an issue with the identification of hazardous
417 waste management in healthcare FM. We need manuals for hazardous materials.” The second interviewee
418 stated that this FMIT is important to keep hazardous wastes that occurs as a result of healthcare activities
419 from environment. Therefore, they give high importance waste management process up to dispose of
420 hazardous wastes.

421 • **Work order (Maintenance requests):** Work orders are performed on the TrTEK FM system. The
422 respondents said that “For example, a doctor can request sterilization of equipment, medicine, part of
423 medical equipment via the TrTEK FM system. In the request, name-surname, location (polyclinic
424 number), identity number, number of material, and fault reasons are inputted by a requester. When the
425 request is completed on the system, it is then sent to the administration system (Figure 9). After that,

426 competent technician is assigned to task and the technician investigates FM request. If there is a need for
427 medicine or spare part for equipment, technician control inventory. If necessary medicine or spare part is
428 available in inventory, they are dropped from inventory. These operations can also be observed for each
429 asset via identity numbers by the Health of Ministry.

430 **Figure 9.** Review of Work Orders via FM Software

431 The second interviewee was found this FMIT important since it enables to keep access times of patients to
432 the service at a minimum and to increase user satisfaction. Also, the interviewee stated that work orders
433 especially in medical equipments are priority to prevent negative impact of faults on patients. They
434 benefited from FM software to obtain work orders automatically.

435 • **Emergency management:** There is a separate department for emergency management in first case study
436 healthcare facility. The respondents obtained the necessary information from this department. The second
437 interviewee stated that they prepare emergency management plans and support these plans with trainings.
438 Also, the interviewee mentioned about their urgent case procedure (red alarm) for fire alarm. First of all,
439 fire information is given by staff and the information is confirmed with the usage of cctv. After that,
440 evacuation of patients is performed, if it is necessary. Also, they evaluated power failure under emergency
441 management. To prevent negative impact of emergency, they are organizing regularly drills in the facility.

442 • **Real-time operation parameters/Post-occupancy data integration:** In the first healthcare facility, there
443 is an automation system for monitoring and controlling the indoor environment (temperature and
444 humidity). This operation is conducted on the AirTEK FM system that also enables to monitor the air
445 conditioning system. The first respondent said that “observation of real-time operation parameters are
446 fundamental in terms of patient comfort and continuity of operation in the healthcare facility. For example,
447 in the surgery room, there are sensors that measure temperature and humidity. The setpoint of the surgery
448 room needs to meet regulations of the Ministry of Health. To keep air quality within limits, the system
449 should work continuously. This real time data is also stored and it is not possible to query.” The FM
450 system is shown in Figure 10.

451 **Figure 10.** HVAC Monitoring and Control System

452 The second interviewee stated that this information type is important to prevent possible failure before
453 issues occur. According to given example, when medical oxygen pressure level is lower than specified level,
454 automatically backup system is activated.

455 • **The equipment performance information/ system performance information:** Equipment or system
456 performance information are not recorded by FM Office. The respondents only recorded warranty
457 documents in their system in the first case study. Therefore, they have a problem with a vendor about the
458 periapical dental x-ray machines that are broken down time to time. They have also the same issue in tube
459 transformers. The respondent said that “the vendor asserted that seventy shoots can be performed with the
460 device in daily operations and he blamed us to use x-ray machines excessively. Additionally, the
461 performance criteria for number of the shoots were not specified under the technical specifications during
462 the tender stage.” However, the respondents stated that “it is not possible to make too much shoots with
463 these devices since there is time restriction (time for shoot and calm down duration). If we had these
464 performance information, we will not face this type of problem. Additionally, we used uptime information
465 for the evaluation for the performance of assets. Every asset must have 95% uptime duration (means that
466 if the device needs to work hundred days, it can be only five days out of service.)” . The second
467 interviewee stated that some tests, which needs to be performed due to regulations (particle testing, fire
468 pump performance tests etc.) or operational, are organized and followed by facility management team.

469 • **Energy consumption and energy efficiency rating:** Energy consumption and energy efficiency
470 information for each asset are not kept in the first healthcare facility. However, some general information
471 such as general electrical utility bills, water consumption bills and natural gas consumption bills are
472 inputted into the system of the Ministry of Health. The second interviewee stated that energy savings
473 scenarios need to be implemented without giving any damage actions on patients' health. Within this
474 context, they calculate the energy consumption rate which is calculated by dividing total energy
475 consumption with total square meter and benchmark the rate with international standards.

476 • **Key plans:** MEP, architectural, and structural drawings are available in the first healthcare facility.
477 However, this information cannot be queried on the system. The FM Office performs manual document
478 investigation. In the FM system, some information types such as room intended use and type of room are
479 predefined. The FM Office cannot also achieve the detailed drawings for the building zones, which are
480 given in the key plans. For example, the respondents said that “we cannot achieve elementary square
481 meter information from the system. Therefore, we had to measure all rooms’ dimensions manually since
482 square meters are necessary to manage the planning of cleaning service and furniture placement. For
483 instance, we could not place anything except for sickbed in a room due to lack of information.”

484 • **A predicted lifetime of assets:** This information type is used to make a decision for scrapping equipment
485 or fixing of assets in the first healthcare facility. Respondents said that “we need information about initial
486 purchase cost, fixing cost and economic life of the asset. If the fixing cost exceeds 40% of asset initial
487 purchase cost and economic life of an asset is expired, we can give a decision to scrap assets. However,
488 the threshold value (40%) is not solely enough for purchasing new medical equipment. We need to
489 exchange correspondence with either Local Health Authority or Ministry of Health to take permission for
490 purchasing of new equipment. Additionally, officers come from the Local Health Authority or the
491 Ministry to make technical tests”. In the second case study, a healthcare facility with nearly 2.500 beds
492 was constructed with a public-private partnership contract and 25 year concession periods were
493 determined under this contract. Therefore, the interviewee stated that a predicted lifetime of assets is very
494 important for this type partnership. However, they cannot make any prediction for lifetime of assets.
495 Instead of it, they give high importance to preventive maintenance activities.

496 • **Downtime cost of equipment/systems:** This is monitored on uptime duration information in the first
497 healthcare facility. The uptime information monitoring example is given in Figure 11. The respondent
498 stated that “we have a maintenance contract for some equipment. If the maintenance or fixing of
499 equipment exceeds defined hours/days, the maintenance company needs to compensate the loss of
500 earnings, which are equal to the number of patients to care during the downtime duration. If the equipment

501 has vital importance, we are demanding the replacement of new equipment until fixing or maintenance of
502 equipment is completed. By using this information type, we decided contractual obligations”.

503 **Figure 11.** Uptime Information Screen

504 The second interviewee stated that any shutdowns in medical equipment cause more dangerous issues on
505 patients’ health and it has indirectly cost impact. The interviewee emphasized the importance of
506 tomography equipment which needs to work uninterruptedly, since tomography is a vital equipment in
507 diagnosis of disease during healthcare services.

508 • **Cost savings to a prompt response to maintenance request:** The respondents stated that “we have
509 contractual obligations. If the maintenance company cannot manage maintenance, we give a warning or
510 fine to companies”. The second interviewee stated that when prompt response to maintenance request is
511 performed, service life of equipment isn’t only prolonged, but also labor costs related to maintenance are
512 decreased. Moreover, the interviewee gave examples about air conditioning systems that give a service
513 for Covid-19 isolation rooms. The interviewee stated that if there is a failure in air conditioning equipment
514 in these rooms, it requires prompt response to prevent the spread of air into other areas of the healthcare
515 facility.

516
517 **4. Discussion**

518 FM information taxonomy framework developed with DSR incorporates two scenarios and Monte Carlo
519 TOPSIS (MCTT) method (Figure 8). In two scenarios, information flows in the organization to perform
520 FM service are observed. This helped to understand importance of FMITs and the effect of lack of
521 information on the FM process. To eliminate unnecessary data in FM systems and to reveal the rank of
522 FMITs, MCTT method was developed and used to analyze data obtained with group discussion technique.
523 As a result, the priority order of information types was obtained separately. The most important five
524 managerial information types are discussed below.

- 525 • “Identification of hazardous or other risks to people or property” was found to be the most important
526 information type by the respondents since the information can be used in the proactive maintenance.
527 This finding is also parallel to findings of Patacas et al.’s (2015) study. Authors stated that maintenance
528 activities need to be performed continuously to maximize building use and minimize risk and
529 operational costs. Furthermore, according to the results, it was found that this information type has an
530 effect on “FM response time”, “FM expense” and booster effect on “Service quality” if the managers
531 reach this information timely.
- 532 • Secondly, the study results demonstrated that the facility managers need “Maintenance
533 plans/Maintenance routes” to perform efficient FM as second the most important managerial
534 information types. These queries help facility managers to hold facility response time within the
535 tolerable limits, monitor maintenance budget in the facility and increase service quality. Furthermore,
536 this finding is compatible with Xu et al.’s (2014) study in which authors expressed that building
537 maintenance plan and daily maintenance plan of the building information need to be managed during
538 the operation phase.
- 539 • “Hazardous waste management” is one of the most important management areas in the healthcare FM
540 since the facility manager needs to handle waste problem that may cause to health problems on the
541 patients [63]. For instance, if the hazardous wastes are mixed with general wastes in the facility,
542 bacteria and virus problems can be observed. Thus, patients or healthcare staff would be exposed to
543 infections. One of the worst impact of the infection can be Covid-19 or Aids [64]. The facilities needs
544 also to pay money for disposing of hazardous wastes [65]. In the literature, BIM is introduced as a
545 hazardous waste management tool to manage disposal of building materials at the end of building
546 lifecycle or construction phase (Bilal et al., 2016; Pishdad-Bozorgi, 2017). However, FM also requires
547 special focus on waste generation during the operation and maintenance phase (Potkány, 2015; Vaccari
548 et al., 2018). Against to available studies about identification of FM information types, this result
549 showed that there is a need for information related to waste generation and disposal during FM.

- 550 • “Work orders” have a vital role in FM to detect abnormal situation in the working environment and to
551 transfer related information to facility managers. For instance, the nurse can detect abnormal situation
552 in the space and report to facility managers with work orders. These work orders don’t only present
553 faster interfere opportunity but also impedes more severe problems on patients’ health, since the
554 document includes information about the issue roughly [51]. In parallel to this research, Becerik-
555 Gerber et al. (2012) emphasized the importance of work order information to troubleshoot broken
556 equipment and enable an increase in occupant comfort. Therefore, the finding shows parallelism with
557 literature.
- 558 • The fifth most important managerial information type was found as “Emergency management” as a
559 result of the analysis. Becerik Gerber et al. [27] classified emergency into four groups; “human-caused
560 emergencies, natural disasters, internal disturbances and attacks”. These four groups have vital
561 importance since healthcare facilities are public intensive places. Authors stated that emergency
562 management requires organized and displayed data. Additionally, authors emphasized that data
563 requirements in emergency management are based on spatial nature. Therefore, identification of data
564 types and appropriate actions for the emergency scenarios will facilitate decision-making process and
565 impede possible issues on patients’ health [27].
- 566 • The most important five technical information types are discussed below. “Real time operation
567 parameters/post occupancy data integration” information type was found the most important technical
568 information type according to respondents’ rating. Becerik-Gerber et al. [27] stated that real-time
569 operation parameters are used in preventive, predictive and corrective maintenance by the FM
570 personnel. Author also gave an example about coldness of the rooms. In parallel to this example, in the
571 healthcare facilities, the ideal temperature-humidity conditions must be ensured for medical personnel
572 and patients due to regulations such as DIN 1946-4, EN 13779:2008, ASHRAE 170 standards etc.
573 Besides, humidity parameter affects “eyes, skin, nose and mouth”. Increase in the number of bacteria
574 depends also on ambient temperature. If it is not managed very well, the facility can be sources of
575 possible health issues [66]. Within this context, IoT devices present promising feature to monitor and

576 control these parameters. Thus, facility managers can have information about space condition, comfort
577 conditions, and failures in facilities. Therefore, IoT devices are commonly used in facilities as an
578 information resource (Pasini et al., 2016).

579 • The second and fifth important technical information types are found as “The equipment performance
580 information”, and “System performance information”. These two information types ensure operation
581 of equipment and systems properly in the facility. Li et al. [67] needed equipment and system
582 information to understand system or equipment whether working properly or not by reading physical
583 and real-time operation parameters in Shanghai Disaster Control Centre case. Similarly, the results
584 showed that healthcare facilities require performance information to conduct operations without
585 interruptions. Additionally, this finding shows parallelism with Cavka et al. (2017)’s study. Authors
586 stated that operation and maintenance personnel needs system and equipment performance information
587 to perform maintenance, building systems operation and monitoring, and manage assets.

588 • “Energy consumption and energy efficiency rating” is found as third important technical information
589 type relatively other information types. Energy consumption is one of the important expenditure items
590 in the healthcare facilities. Garcia-Sanz-Calcedo et al. [68] asserted that the facility managers could
591 save energy 8.60 kWh/m² per year with the implementation of appropriate energy management.
592 Similarly, the given importance to “Energy consumption and energy efficiency rating” information type
593 by the respondents shows that the facility managers try to find a way cost-optimum energy management
594 strategies. Beside this, Patacas et al. (2015) stated that “Energy consumption and energy efficiency
595 rating” information type is important to register assets. Xu et al. (2014) and Becerik-Gerber et al. (2012)
596 stated that this information type can be managed data integration into BIM, since energy consumption
597 of buildings have considerable rate in the World energy consumption and have negative impact on
598 environment.

599 • “Key plans” are found the fourth important technical information by the respondents. Actually,
600 “drawings” and “key plans” intersect with each other. However, in large projects, drawings that show
601 all information within single view cannot be illustrated onto a sheet without scaling. The respondents

602 could highly choose this information type due to the fact that PPP healthcare facilities have high volume
603 compared to other infrastructure facilities.

604 • The most important three financial information types are discussed below. “Predicted lifetime of assets”
605 information type is found the most important financial information. In the FM, FM budget is under
606 pressure due to limited monetary resources. Therefore, effective management of existing assets does
607 not only help maintenance costs, but also has positive effect on financial performance of facility.
608 Besides, this information type is also important in renewal strategies for assets. For instance, repairing
609 activities for assets cannot be long economic activity since service quality, and interruptions in
610 production/services can be emerged [69]. Also, the case study of Lavy and Shohet [70] in healthcare
611 facility showed that maintenance cost increases with age of building , occupancy, ambient environment,
612 service life information and particular design help to allocate financial resources to maintenance
613 activities. In parallel to Patacas et al. (2015), and Lee et al. (2016)s’ studies, “Predicted lifetime of
614 assets” information type was found important by healthcare facility managers.

615 • Secondly, “Downtime cost of equipment/systems” was found as the second important information type
616 in financial information types. Depending on corrective maintenance activities in the facilities, the
617 facility managers encounters high equipment downtime [71]. According to Mishra and Pathak [72]
618 downtime cost can be very costly. Therefore, the authors stated that when creating a maintenance
619 policy, facility managers need to take this information into consideration. Ridgway et al. [73] stated
620 that most healthcare organizations seek a way to reduce downtime of medical equipment and to present
621 excellent patient care. In parallel to the study of Ridgway et al. [73], this study showed that PPP facility
622 managers need “Downtime cost of equipment/systems” information to enable cost-effective FM and to
623 increase service quality.

624 • “Cost savings to a prompt response to maintenance request” is found in the third important information
625 type. Miller [74] stated that if the issue is not dealt with quickly, it will be source of larger issues.
626 Similarly with the study of Heaton [75], the analysis results showed that achieving “Cost savings to a

627 prompt response to maintenance request” information makes easier the decision making process of the
628 facility managers.

629 The FM Information Taxonomy Framework in Figure 8 represents a novel approach and contributes to
630 knowledge in literature and practice to develop asset information requirements during the project delivery
631 from contractor to owner in terms of healthcare facilities. Besides to handover process, identification of
632 FMITs (Figure 7) for healthcare facilities will increase efficiency by showing which information types need
633 to be handled and managed in healthcare facilities. Therefore, an increase in labor hours depending on a
634 manual search of the required information can be eliminated by the help of FMITs taxonomy.

635 Furthermore, this can be seen in scenario 2. In scenario 2, the lack of “energy consumption and energy
636 efficiency, real-time operational parameters, system performance information, etc.” leads to trust in the
637 experience of the personnel. Thus, the identification of FMITs or the usage of the proposed taxonomy will
638 show which information types need to be managed during FM. Additionally, if FMITs identification and
639 management aren’t performed, this will induce longer lead time and higher working hours for healthcare
640 FM [76]. Moreover, queries in the FM process in accordance with the information taxonomy framework
641 provides a systematic approach in improving decision making the management of healthcare facilities.
642 Therefore, it is believed that the developed framework will pave the way for information types which are
643 needed to be embedded or query in FM healthcare software.

644 Within this context, Figure 12 is given to show how FMITs can be applied in FM. In Figure 12, the
645 application of FMITs in Revit was depicted as an example. In the first process, identified FMITs are chosen.
646 These information types are inputted in excel file by defining their group name (such as maintenance, etc.),
647 type of information (such as text, URL, etc.), and categories which show information types where they will
648 be applied in Revit (such as electrical equipment, rooms, etc.). After the creation of an excel file, Dynamo
649 Visual Programming Language is used to Shared Parameters in Revit. Also, an excel file is used to retrieve
650 FMITs and to define them in the Dynamo. After the creation of shared parameters with Dynamo, the FMITs
651 are embedded in the project with the usage of Project Parameters feature in Revit. After the third step, the

652 FMITs can be observed in the Revit file when the object is selected. Moreover, the information needs to be
653 stored in the database since the information can be updated during maintenance and operation stage of the
654 building. Additionally, some information types cannot be stored directly as a text due to data size limit in
655 text. Therefore, direct data storage can be performed with the usage of databases (such as MongoDB-
656 NoSQL Database). Finally, database will help to query FMITs with the development of user interface.

657 **Figure 12.** An example of the implementation of FM Taxonomy Framework

658 As a result of the usage of the system, which is given in Figure 12, the facility manager can observe and
659 manage FMITs on the BIM model. Also, the given an example helps to create query on user interfaces
660 which cooperate with the external database. Therefore, the lack of required FMITs and its query during the
661 maintenance and operation stage can be prevented. Moreover, the “energy consumption and energy
662 efficiency, real-time operational parameters, system performance information, etc.”, which cause non-
663 information-based decision making in scenario 2, can be eliminated with the usage of a collaboration of
664 BIM and FMITs.

665 **5. Conclusion**

666 Facility management plays an important role to support business continuity. FM is a complex and costly
667 process compared to other processes of building lifecycle. To make FM process easier, facility managers
668 need to reach necessary information rapidly. However, these information types are either not delivered to
669 facility manager, or not updated, or not organized or not managed well due to the usage of different systems.
670 Therefore, in this study a FMIT framework is developed with the DSR methodology, encapsulating MCTT
671 technique and conducting a case study of healthcare building with FM scenarios.

672 Monte Carlo TOPSIS (MCTT) method is developed and used to analyze data collected from healthcare
673 facilities. As a result of the MCTT analysis, 62 FMITs from 64 FMITs were found necessary for healthcare
674 FM. According to results, “Identification of hazardous or other risks to people or property”, “Maintenance
675 plans/Maintenance routes” and “Hazardous waste management” information types come into prominence

676 in managerial information types. Case studies showed that these information types were collected and
677 managed by healthcare facility managers to enable maintainability of facility. However, while
678 “Identification of hazardous or other risks to people or property”, and “Maintenance plans/Maintenance
679 routes” information types show parallelism with literature, findings for “Hazardous waste management”
680 information type show differentiation from literature, since construction management literature focuses on
681 waste management as only construction material or hazardous construction material waste produced at the
682 end of the building lifecycle or construction process. However, case studies showed that waste generated
683 during operation and maintenance needs special focus. In technical information types, “Real time operation
684 parameters/post occupancy data integration”, “The equipment performance information”, and “Energy
685 consumption and energy efficiency rating” information types were found as the most important three
686 information types. The main characteristics of the results for the technical information is to enable
687 continuous operation, and more convenient condition for patient healthcare services. Additionally, case
688 studies showed that restrictions or regulations which are established by Ministry of Health and international
689 standards to prevent spread of disease or enable more convenient recovery process for patients are important
690 in terms of information types. In the financial information types, “Predicted lifetime of assets”, “Downtime
691 cost of equipment/systems”, and “Cost savings to a prompt response to maintenance request” were found
692 as the most important financial information types respectively. Financial impact of interruption in services
693 play an important role in healthcare facilities’ financial information requirements. First case study showed
694 that “predicted life time” information type is important to make a decision about buying or repairing assets.
695 Additionally, it was observed that “Downtime cost of equipment/systems”, and “Cost savings to a prompt
696 response to maintenance request” information types aren’t managed by facility manager that takes
697 responsibility in first case study, since case facility has maintenance contract. In the second case study, the
698 interviewee stated clearly that it has a reducing effect on labor costs. However, the first case study showed
699 that facility manager was aware of negative impact of downtime costs, since facility manager integrated
700 “Downtime cost of equipment/systems” as a maintenance contract clause that needs to be met by
701 maintenance company.

702 The practitioners can follow the below steps for the usage of the proposed FMIT taxonomy in the
703 management healthcare facilities;

704 • All FMITs need to be reviewed to detect the priority of the management of the healthcare facility.
705 Thus unnecessary FMITs can be identified by the facility manager. This will help to eliminate the
706 data stack.

707 • The available data sources need to be reviewed. If the data source is not available for determined
708 information types, the acquirement of the necessary information from contractors, vendors, or
709 archive needs to be provided. If the information is related to real-time data, the system installment
710 needs to be procured. If the healthcare facility is at the planning stage, the identified or determined
711 FMITs need to be stated with contract clauses. Also, another critical criterion for FMITs in the FM
712 system is to store historical data and to use them in decision-making process. So that, the necessary
713 FMITs and their storage criteria can be used in the procurement of the FM system.

714 • After all FMITs and data sources are identified, the steps which are given in Figure 12 can be
715 implemented to manage all FMITs.

716 • As the last step, the usage of FMITs in various FM analysis needs to be performed to improve the
717 healthcare facility (It is a further study).

718 The proposed framework in Figure 8 enabled the use of information types for effective healthcare facilities
719 management. The contribution of the study into existing body of knowledge is to reveal critical information
720 types and FMIT taxonomy framework specific to healthcare facilities. These information types can be put
721 into contracts to deliver necessary information to facility managers. These information types also help to
722 eliminate data burden in FM systems. Therefore, only necessary information is delivered to facility
723 manager. This helps to decision making process by preventing confusion via correct filtering with the
724 proposed taxonomy, which can also contribute to the FM software developers.

725 Integrated use of Monte Carlo and TOPSIS techniques is considered significant for the development of the
726 FM information taxonomy. It is considered that this method makes TOPSIS method more useful and

727 effective in terms of discussion of the findings and increase understanding of different respondents' choices.
728 On the other hand, the development of the taxonomy framework is limited to two FM scenarios and FMITs
729 were evaluated with two case studies. Moreover, only TrTEK, AirTEK, Biopro, MYM, BMS, and RFM
730 software and systems could be evaluated in terms of developed FMIT taxonomy. This study can be further
731 extended through the test and trial of the framework on the other scenarios, building types and other FM
732 software solutions. Additionally, the given structure in Figure 12 will be implemented with the extension
733 of Big Data Analytics implementation to enable efficient and faster queries on developed NoSQL database.

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