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Granite united way annual report 2011

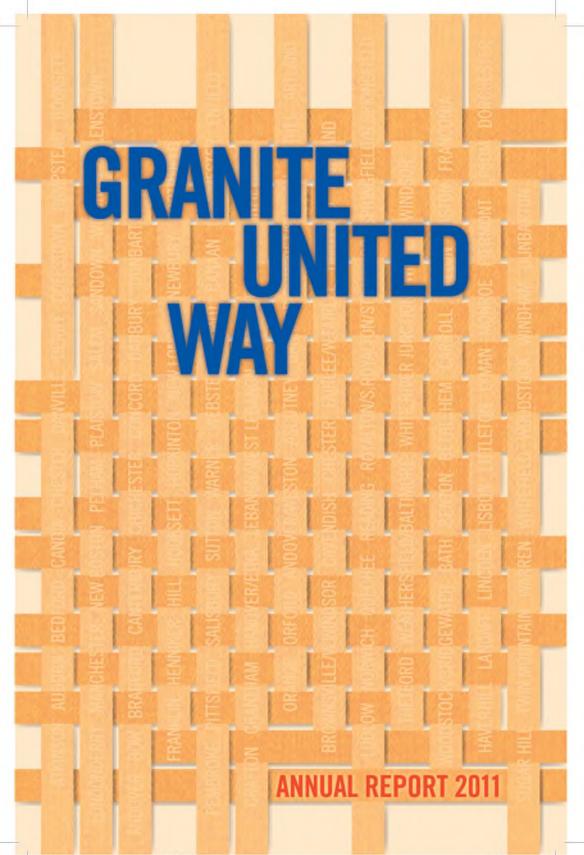
Cathleen A. Schmidt, Chair, Board of Directors, Granite United Way; Patrick M. Tufts, President & CEO, Granite United Way

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The winner of the 2010 Campaign Donor Incentive Grand Prize, a like-new 2010 Hyundai Accent sponsored by Granite United Way and **Merchants Automotive Group**, was Jennifer Renfors of Sanbornton, an employee at Elektrisola in Boscawen. To be eligible, individuals had to pledge \$3 per week or more.



The Upper Valley Region's *Women's Leadership Council* held a Power of the Purse event in September. Money raised during the silent and live auction of celebrity, luxury and global handbags will support various *Women's Leadership Council* initiatives. The event was sponsored by Jake's Market & Deli, The Couch Family Foundation, Mascoma Savings Bank, The Sally Rutter Group, Lake Sunapee Bank, Citizens Bank and Citizens Private Bank & Trust.

2011 was a challenging yet rewarding year. As many continue to face economic uncertainty, this is a time of increased need for the individuals and families that depend on the programs Granite United Way administers and funds. In this report you will read about our many successes including our Volunteer Income Tax Assistance (VITA) programs, leadership on 2-1-1 with the United Ways of NH and United Ways of Vermont, efforts on Homeless Services and, of course, our traditional role of funding partner programs.

It has been a year-and-a-half since the organizations formally known as Heritage United Way, United Way of Merrimack County, Upper Valley United Way and the North Country United Way officially merged to form Granite United Way. This merger has allowed us to deliver a more consistent United Way message, better maximize donor dollars, leverage existing partnerships and reduce operating expenses resulting in expanded program offerings aimed at effectively creating long-term change.

We are extremely proud of our growth and accomplishments in the short time since we have come together. Building on the strengths of our resources, we are able to clothe, feed and shelter today while creating opportunities for higher achieving students, financially stable families and accessible healthcare tomorrow. In the coming year we will continue working with our volunteers, human service agencies, government and businesses to *advance the common good* and change the future for our family, friends and neighbors. No other organization brings these groups together like United Way.

We are grateful to our volunteers, donors, community partners and staff for their dedication to the organization. We also would like to thank our committed Board of Directors, whose leadership truly embodies our mission. In closing, we invite you to visit our website **www.graniteuw.org** and "like" us on Facebook to stay up-to-date on our work and all that is happening at Granite United Way.

Cathleen A. Schmidt Chair Board of Directors, Granite United Way

Patrick Tuffs

Patrick M. Tufts President & CEO Granite United Way

LIVE UNITED. United Way

2-1-1 NH AND VERMONT 2-1-1

2-1-1 is an easy to remember telephone number that connects people to health and human services in their community.

Your support of United Way, combined with other gifts, is critical to sustaining this resource for New Hampshire and Vermont residents to get connected and get answers.

By dialing 2-1-1, callers are connected, at no cost, with a trained information and referral specialist who can provide them with the information they need to get help or give help. This service is available 365 days a year, 24 hours a day and all calls are confidential and multilingual.

2-1-1 NH is run in partnership with the **United Ways of NH** and **Public Service of NH**, who generously provides in-kind services of space, utilities and technology at their state of the art call center, and with additional support from the State of NH and the Comcast Foundation.

Vermont 2-1-1 is run in partnership with the United Ways of Vermont.



2-1-1 NH top calls in 2011:

- 1. Housing Expense Assistance
- 2. Homeless Services
- 3. Tax Preparation Assistance
- 4. Health & Dental Care Services for Uninsured/Underinsured Individuals
- 5. Public Assistance Programs/DHHS
- 6. Electric Bill Payment Assistance
- 7. Legal Services
- 8. Mental Health, Drug and Alcohol Treatment Services
- 9. Temporary Financial Assistance
- 10. Heating Fuel Payment Assistance

Vermont 2-1-1 top calls for 2011:

- 1. Disaster Declarations Information
- 2. Tax Preparation Assistance
- 3. Utility Assistance
- 4. Undesignated Temporary Financial Assistance
- 5. Specialized Information and Referral
- 6. Food Stamps
- 7. Community Shelters
- 8. Food Pantries
- 9. Homeless Motel Vouchers
- 10. Rent Payment Assistance



Volunteers from Velcro USA Inc. spent the day at Easter Seals Child Care & Family Resource Center in Manchester cleaning toys (indoor and outdoor), building storage space and working with individual students as classroom assistants.



Volunteers from Woodsville Guaranty Savings Bank spent the day at the Boys and Girls Club of the North Country cleaning, painting and sorting through craft supplies that they had donated.



Volunteers gathered for the Merrimack County Region's Day of Caring and campaign kickoff luncheon on the State House lawn in Concord.



108 Employees from Lincoln Financial Group volunteered on the 2011 Day of Caring.

DAY OF CARING

Day of Caring is an annual Granite United Way day of service that engages hundreds of volunteers and employees from local businesses and organizations. Volunteers spend their day completing various service projects with local non-profits including: rebuilding summer camps, repairing homes for elderly individuals, cleaning up parks and playgrounds, painting offices and reading to children. Participation in the Day of Caring provides an opportunity for building relationships among employees while introducing them to United Way's impact and importance in the community.

The 2011 Granite United Way Day of Caring was the organization's largest effort to date, with over **1,200** volunteers participating in the *Merrimack County, North Country, Southern* and *Upper Valley* Regions. These volunteers contributed over \$100,000 worth of volunteer time.

Regional Day of Caring and Campaign Kickoff events were also held on the State House lawn in Concord, at the Boys & Girls Club of the North Country in Lisbon, at Veteran's Park in Manchester and at Top of the Hop in Hanover.

Thank you to our Day of Caring Sponsors: **Nobis Engineering** (Merrimack County Region) **People's United Bank** (Southern Region) **Hypertherm Inc., Ledyard National Bank** and **Dartmouth College** (Upper Valley Region).

HOMELESS SERVICES

Manchester Homeless Services Center

The *Manchester Homeless Services Center* was established through a partnership that included **Granite United Way**, the **City of Manchester, Helping Hands Outreach**, homeless service providers, various foundations, corporations and faith based groups to further engage and connect homeless people to essential services through the provision of a daytime shelter and service center.

The Center offers a variety of targeted services and case management each day provided by collaborating agencies. Guests are served lunch daily (provided by the **NH Food Bank**); have access to showers and laundry; and receive services such as job training, mental health care, housing counseling, educational opportunities and much more. The Center serves an average of 140 guests daily.

At press time, the center's programming had helped bring 90 people off the street and into permanent housing. Dozens more were connected to services that will help them off the streets as well.

Project Homeless Connect

Granite United Way took the lead role in implementing another successful day-long *Project Homeless Connect* event this past year. *Project Homeless Connect* provides the homeless in our community with "one stop" access to services and benefits in order to help them move forward into housing and self-sufficiency.

Available services include: medical/health care screenings and referrals, flu immunizations, employment services and opportunities, shelter and housing resources, mental health treatment, substance abuse treatment, domestic violence counseling, meals, haircuts and warm clothing, as well as resources for other individually-identified needs.

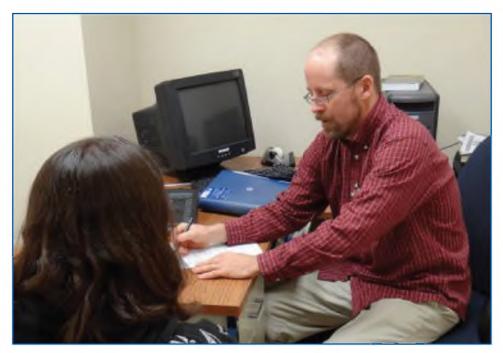
The power of this one day of service also provides an important opportunity for service providers to meet one another, collaborate more fully and learn about other available resources.

Throughout the day, 149 homeless individuals were able to seek help from 20 different service providers. Additional sponsorship for the program was provided by **New Hampshire Housing Finance Authority**; lunch was provided by the **NH Food Bank** Culinary Arts program; and the event host was **St. Joseph Cathedral. Southern New Hampshire Services** and **The Way Home** also assisted in the planning and implementation of this day of service.

Concord Family Shelter

Granite United Way is in charge of administering the Family Shelter in Concord during the winter months. The shelter is located in the Anna Philbrook Building on the State Office Campus. The center is run largely by volunteers and operates 24 hours a day, seven days a week.

Because year-round family shelters are nearly always full, this shelter, which operates from December through early April, receives families from anywhere in the state through referrals from 2-1-1 NH.



A homeless guest meets with one of the many providers of various services at Manchester Homeless Services Center.

VOLUNTEER INCOME TAX ASSISTANCE (VITA) PROGRAM



Through a collaborative volunteer income tax assistance program of Granite United Way and AARP NH Tax-Aide, free tax preparation was available from February 1 through April 15. Over 7,000 NH residents received nearly \$6 million in income tax refunds including \$1 million in earned income tax credits.

The IRS Volunteer Return Preparation Program provides free tax preparation for families and individuals with low-to-moderate incomes. Trained volunteers are certified by the IRS to help individuals complete and electronically file their returns for free. This free service can save taxpayers hundreds of dollars in tax preparation fees. Additionally, volunteers help taxpayers to understand and claim all credits and deductions available to them, including the Earned Income Tax Credit (EITC). The EITC was created to reduce the tax burden on lower-income workers and to supplement their wages. The credit can significantly increase an eligible family's wages, an important step in establishing financial stability.

Grants of \$10,000 from the Bank of America Charitable Foundation and \$15,000 from the Walmart Foundation helped fund the effort in the Southern Region, along with support from the IRS and the AARP Foundation. Returns at these local sites accounted for over \$3.4 million in income tax refunds for working families and individuals - over \$673,000 of which was EITC dollars.

Additionally, Granite United Way provided space for a Tax-Aide site in Concord and 2-1-1 NH, a program of the United Ways of NH, made appointments for other Tax-Aide sites in Concord and throughout the Seacoast. The refunds at these sites amounted to approximately \$3.375 million with over \$600.000 in EITC dollars.

Granite United Way was also the grant administrator and fiscal agent for the NH Statewide Earned Income Tax Credit Alliance. The Alliance includes The River Center VITA. Family Resource Center Gorham, Franklin Asset Building Coalition, Lakes Region Family Center, Triangle Credit Union, Concord Asset Building Coalition and Whole Village Resource Center.

The Alliance was awarded a \$35,000 grant from the IRS to encourage free tax preparation at alliance locations in the state. The returns at these sites accounted for over \$5 million in refunds for working families and individuals - \$1.5 million of which was EITC dollars.

Condensed Statement of Financial Position As of March 31, 2011

	100210
Cash and Cash Equivalents	\$1,966,330
Pledges Receivable	\$3,296,761
Prepaid Expenses and Other Assets	\$85,484
TOTAL CURRENT ASSETS	\$5,348,575
a second s	
Investments	\$1,159,843
Beneficial Interest in assets held by others	\$1,588,062
Property and Equipment, net	\$204,104
	\$2,952,009
TOTAL ASSETS	\$8,300,584

	LIABILITIES AND NET ASSETS
Future Allocations Payable and Donor Designations Payable	\$4,710,971
Accrued Expenses	\$75,619
Accounts Payable	\$20,950
Deferred Revenue	\$62,346
Funds Held for Others	\$63,572
TOTAL LIABILITIES	\$4,933,458
Unrestricted	\$(905,845)
Unrestricted, invested in Property and Equipment	\$204,104
Temporarily Restricted	\$4,068,867
TOTAL NET ASSETS	\$3,367,126
TOTAL LIABILITIES & NET ASSETS	\$8,300,584

The Financial Statements, audited by Nathan Wechlser & Company, PA, and the IRS Form 990 are available on our website at www.graniteuw.org

Condensed Statement of Activities

From July 1, 2010 (Date of Merger) to March 31, 2011

	TODERC SOLLOKT & KEVENOL
Public Support (net of designations & uncollectible)	\$4,421,351
Grant Revenue	\$456,306
Event and Merger Sponsors	\$58,051
In Kind Contributions	\$21,004
TOTAL PUBLIC SUPPORT & REVENUE	\$4,956,712

	OTHER INCOME
Administrative fees	\$116,558
Miscellaneous	\$65,332
TOTAL SUPPORT AND REVENUE	\$5,138,602

	EXPENSES
Program Services	\$4,407,653
Operating Expenses	\$1,255,074
TOTAL EXPENSES	\$5,662,727
INCREASE (DECREASE) IN NET ASSETS FROM OPERATIONS	\$(524,125)

	NONOPERATING ACTIVITIES
Increase in value of beneficial interest in trusts, net of fees \$8,570	\$168,668
Realized and unrealized gain of investments	\$193,616
Investment income	\$130,306
TOTAL NONOPERATING ACTIVITIES	\$492,590
Change in Net Assets	\$(31,535)
NET ASSETS, BEGINNING OF YEAR	\$3,398,661
NET ASSETS, END OF YEAR	\$3,367,126

ASSETS

DUBLIC SUDDORT & DEVENUE



Gary Shirk of Bow was presented with the Rumford Leadership Award at the Rumford Leadership Reception in October. The event was held at and sponsored by **O Steak & Seafood** in Concord and **Northeast Delta Dental**.

Bill Sherry

Granite United Way Board of Directors

Cathleen Schmidt, Chair Bedford, NH William D. Bedor, CPA Bedor Management & Investments, Inc. Mark Beliveau, CPA Gallagher, Flynn & Company, LLP. Jon Blatchford Lang McLaughry Commercial Real Estate David Cassidy, Jr. Centrix Bank Dean J. Christon New Hampshire Housing Finance Authority Nancy Formella Dartmouth-Hitchcock Ardeth Bader Griggs People's United Bank Stephen Hackley Comcast Bruce A. Harwood, Esg. Sheehan, Phinney, Bass + Green PA Gary Long Public Service of New Hampshire Nannu Nobis Nobis Engineering Sean Owen wedu & Printers Square Steven Paris, MD Dartmouth-Hitchcock Manchester Ronald Reed Lincoln Financial Group Beth Roberts Harvard Pilgrim Health Care Jeffery Savage Franklin Savings Bank James Scammon Granite Group Benefits

National Grid Gary Shirk Bovie Screen Process Printing Evan Smith Hypertherm Inc. Rodney Tenney Concord, NH Martha Van Oot, Esq. Orr & Reno, P.A Jeremy Veilleux, CPA Baker Newman Noyes Alex Walker, Esq. Catholic Medical Center Steve Webb TD Bank

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Audit Committee

David Cassidy, Jr. *Centrix Bank* Robert Gossett *Seabrook, NH* Bruce A. Harwood, Esq. *Sheehan, Phinney, Bass + Green PA* Michael Jurnak, CPA BerryDunn Jeffery Savage Franklin Savings Bank James Scammon Granite Group Benefits

Granite United Way Staff

Patrick Tufts, MSW President & CEO Cindy Read Chief Financial Officer Maria Gudinas Vice President, Resource Development Elizabeth Bonin Assistant Director, Marketing & Communications Kathie Crockwell Administrative Assistant Andrea Deachman Finance Assistant Leah Dillon Community Impact Associate Upper Valley Region Eleni Eliades Director, Special Projects Chuck Fairfield Executive Administrative Assistant Val Guy Director, Community Impact/ Community Building Merrimack County & North Country Regions Dana Hanson Director, Resource Development Upper Valley Region Susan Howland Director, Homeless Services in partnership with the city of Manchester Marcia McDonald Finance Assistant Sarah Normand Director, Resource Development Southern Region Jennifer Higgins Pitre Director, Leadership & Planned Giving Alexis Prigge Assistant Director, Community Impact Upper Valley Region Barbara Putnam Development & Finance Associate Mary Schroeder Controller Meredith Stidham Director, Community Impact Southern Region Shannon Sullivan Director, Marketing & Communications Scoop Welch

Director, Resource Development Merrimack County & North Country Regions

2011 Loaned Executives

Bobby Bryant Centrix Bank Tinker Foy Elizabeth Jubert University of New Hampshire Lori Levesque Public Service of New Hampshire

2011 Merrimack County Region Campaign Cabinet

Mayor Jim Bouley, Chair Dennehy & Bouley Jim Bassett Orr & Reno, PA Tori Berube The NHHEAF Network Organizations Julie Buker Franklin Savings Bank Heather Burns Upton & Hatfield Steve Camerino, Esq. McLane, Graf, Raulerson & Middleton, PA Todd Fahey, Esq. Orr & Reno, PA Jennifer Johnston City of Concord Kirk Leoni Nathan Wechsler & Company, PA Jerry Madden The Friends Program Janet Mover Concord Hospital Josh Robinson Checkmate Payroll Services

2011 North Country Region Campaign Cabinet

Tina Lunderville, Co-Chair Laconia Savings Bank Shannon McKee, Co-Chair Woodsville Guaranty Savings Bank Jeannie Robillard Support Center at Burch House

2011 Southern Region Campaign Cabinet

Bill Sherry, Chair National Grid David Cassidy, Jr. Centrix Bank Frank Childs Town of Derry Allen Ericson, FACHE Catholic Medical Center Karl Heafield, CPA, MST Baker Newman Noyes Michael Jurnak, CPA BerryDunn John Mercier Pentucket Bank Sean Owen wedū & Printers Square Beth Roberts Harvard Pilgrim Health Care Alex Walker, Esq. Catholic Medical Center Steve Webb TD Bank

Roxanne Wilson *Timberlane School District*

2011 Upper Valley Region Campaign Cabinet

Nancy Formella, Chair Dartmouth-Hitchcock Mark Beliveau, CPA Gallagher, Flynn & Company, LLP Jon Blatchford Lang McLaughry Commercial Real Estate Julia Griffin Town of Hanover Bill Hochstin Windsor, VT Steve Kadish Dartmouth College Bob Kendall Lawrence & Wheeler Connie Lane Orr & Reno, PA Jessie Levine Town of Hanover Rob Rosenbaum Dartmouth-Hitchcock Medical Center Chris Taylor Ledvard National Bank

2011 Leadership Giving & Alexis de Tocqueville Committee

Alex Walker, Chair Catholic Medical Center William S. Conrad Baldwin & Clarke Corporate Finance Raymond G. Cote Bedford, NH Patrick Duffy P. Duffy & Associates Tom Donovan

McLane, Graf, Raulerson & Middleton, PA Paul LeBlanc

Southern New Hampshire University Richard L. Rawlings Retired, Northwestern Mutual Financial Network

Phil Ryan Merchants Automotive Group Don St. Germain *St. Mary's Bank* John Weeks *Harvest Capital Management*

2011 Campaign Volunteers

Steph Andruss Merrimack County Savings Bank Donna Briggs Centrix Bank David A. Canedy TD Bank Page Cannon Fellowship Housing Jim Coryea People's United Bank Tony Chismark Centrix Bank Deb Clarke Franklin Regional Hospital William Clifford People's United Bank Connee J. Dasaro Citizens Bank Dana Depelteau Manchester, NH Celeste M. Donovan TD Bank Debra A. Elliott People's United Bank Wayland Elwood Centrix Bank Dwight B. Feeney Hampton Inn Steven Fessenden TD Bank Kevin Finke Centrix Bank Christopher Giles TD Bank Kelli M. Hoitt TD Bank Dave Janelle TD Bank Adam Johnston St. Mary's Bank Joe Kenney People's United Bank Dallas Lagerquist Hampshire First Bank Ginger Hobbs Lever The University of New Hampshire -Manchester Elizabeth McCormack Cleveland, Waters and Bass Kim McDonald Merrimack County Savings Bank

Kristin Mendoza Devine, Millimet & Branch, PA Daniel J. Norris, Esq. McLane, Graf, Raulerson & Middleton, PA Mark C. Olsen The Daymark Group LLC Michael L. Paquette, CFP Paquette & Shaw Financial Group, LLC Zach Powers Pittsfield Youth Workshop Marcia Rollins SAU 18 Franklin-Hill School District Al Romero Centrix Bank Fred Rusczek Child Health Services Jerry Salvucci Kent Nutrition Group/Blue Seal Feeds, Inc. Dan Scanlon, JD, CCIM Grubb & Ellis/Northern New England Jennifer Schick Devine, Millimet & Branch, PA Denise Sharlow Franklin Savings Bank Jim Snodgrass Second Start Cheryl Steenbeke People's United Bank

Jodi Stewart Dartmouth-Hitchcock Manchester Cindee Tanuma Community Caregivers of Greater Derry John Tobin NH Legal Assistance Megan Todd Dartmouth-Hitchcock Concord Brian M. Tremblay Boys & Girls Club of Manchester Leslie Walker Mason + Rich. PA

Jackie Whatmough City of Concord Matthew Whitney TD Bank Gary Zabierek Birch Hill Terrace

2011 Merrimack County Region **Community Impact Committee**

Rodney Tenney, Co-Chair Concord, NH Nancy Tewksbury, Co-Chair Concord, NH Robert Carey Orr & Reno, PA Diane Covell NH Charitable Foundation Joe Kenney People's United Bank

Arthur Letendre Merrimack County Savings Bank Raymond MacWhinnie Public Service of New Hampshire Rick McPartlin Ford & Weaver, PA Ken Merrifield City of Franklin Heather Milligan Lincoln Financial Group Paula Minnehan NH Hospital Association Heidi Nadeau The H.L. Turner Group Inc. Nannu Nobis Nobis Engineering, Inc. Ronald Reed Lincoln Financial Group Paul Rizz Merrimack County Savings Bank Jeffery Savage Franklin Savings Bank Martha Van Oot, Esg.

2011 Merrimack County Region **Community Review Teams**

Orr & Reno, PA

Education Heidi Nadeau, Chair Rodney Tenney, ex officio Nancy Tewksbury, ex officio Kathy Bizarro Laura Bonk Jane Fletcher Joe Kennev Gayle Kimball Kathryn LaBonte Nelly Leiter Kevin Lew-Hanson Rick McPartlin Pamela Neville Donna Ravcraft Deb Stone Carl Thunberg Leslie Vogt Income Heather Milligan, Chair Rodney Tenney, ex officio Nancy Tewksbury, ex officio Peggy Cloutier Diane Covel Sergio Gonzalez Paul Henle Liam Jewell Witmer Jones Arthur Letendre Raymond MacWhinnie Denis Malonev Maureen McLean Teresa Paradis Jeffery Savage Steven Scudder Megan Todd Laurel Will Geordie Wilson

Health Paula Minnehan, Chair Rodney Tenney, ex officio Nancy Tewksbury, ex officio Frank Boucher Kathrvn Bradlev Jane Carey Joanne Connelly Anna Costa Turner Stacey Donlon William Faulkner Thomas Gullage, Jr. Judie Long Kelli Monahan Karla Roth Nicole Schultz-Price Paul Susca Johane Telgener Martha Van Oot Linda White Meghan Wilkie

2011 North Country Region **Community Impact Committee**

William D. Bedor, CPA, Chair Bedor Management & Investments Gail Clark Littleton Regional Hospital Nancy Cooper Landaff, NH Wendy Mason Littleton Regional Hospital Chervl McAfee Citizens Bank Ed Shanshala Ammonoosuc Community Health

2011 Southern Region Community

Impact Committee Dean Christon, Chair

New Hampshire Housing Finance Authority Ardeth Bader Griggs People's United Bank M.J. Driscoll Bank of America Allen Fricson, FACHE Catholic Medical Center Dan Griggs TD Bank Paul Mertzic Catholic Medical Center Susan Manchester Sheehan, Phinney, Bass + Green PA Steven Paris, MD Dartmouth-Hitchcock Manchester Pat Storm Retired, Manchester School District Anna Thomas Manchester Health Department Vic Topo Center for Life Management Robert Tourigny NeighborWorks Greater Manchester Linda Tremblay People's United Bank

2011 Southern Region Community **Review Teams**

Education Terry Allen Jenn Ampuja Daniel Arellano Michael Barry Marty Boldin Jim Freiburger Ardeth Bader Griggs Kathleen Hunt Walter Kroptavich Susan Manchester Trece Mettauer Kathy Staub Kimberly Stewert Pat Storm Janet Taft Christina Tarness

2011 Upper Valley Region **Community Impact Committee**

Mary Beth DeFalco Citizens Bank Gordon Ehret Hypertherm Inc. Liz Hackett Hanover, NH Greg Norman Dartmouth-Hitchcock Medical Center Dave Sherman Timken Aerospace Evan Smith Hypertherm Inc. **2011 Upper Valley Region Community Review Teams** Education Anne Aversa Nicolaas Becker Liz Burdette Ron Carr Evan Duggan Shannon Hastings Fox **Emily Gardner** BreAnna Kline Laurie Levinge Adrienne Sass Paek Tate Picard

Pat Erwin-Ploog

Rick Rebman

Leah Romano

Justin Copley

Louise Cullen

Pat Fountain

Grady George

Kathleen Raynak

Diane Marchegiani

Rob Harris

Health

Jim Becker

Gary Chilton

Caitlyn Clapp

Gary Gaudette

Jacquie Gay

Dick Holmes

Bob Kendall

Mike McCrory

Casey Murray

Marcus Owens

Steve Schuchman

Lauren Schumacher

Vicky Pridgen

John Stebbins

Barbara Welch

Cliff Rankin

Bob Katz

Michelle Lovevs Dozier

Shirley Mower-Fenoff

Liz Claud

Robert Bauman

Income

2011 Merrimack County Region Day of Caring Committee

Nancy Beaudet Nobis Engineering Tori Berube NHHEAF Network Organizations Deb Cuddahy Penacook Community Center Jav Hauser NHHEAF Network Organizations Steve Martin Capitol Center for the Arts Mindy Maxwell Concord Hospital Brandi Philbrick Lincoln Financial Group James Riel Lincoln Financial Group Rebecca Stephens Concord Family YMCA Chervl Stinson

McAuliffe-Shepard Discovery Center

2011 Upper Valley Region Day of **Caring Committee**

Sarah Blum COVER Home Repair & ReCover Store Stacey Chiocchio Hypertherm, Inc. Helen Damon-Moore Dartmouth College Tracy Dustin-Eichler Dartmouth College Carrie Hamel Ledvard National Bank Jeff Marks Ledyard National Bank Kate Petcosky Dartmouth College lennifer Rickards Montshire Museum of Science Laura Shelton Upper Valley Haven Matt Young Timken Aerospace Sue Young Dartmouth College

Craig Trottier Kelley Walker Heather Whitfield Income Pam Brown M.J. Driscoll Dick Duckoff Shane Fisher Bill O'Grady Rebecca Hooley Kathy Kuhn Peggy Lambert Aaron Nolin Laura Pawlendzio Keith Raho Meg Reed Heidi Robidas Jerry Salvucci Jane Stewart Nicole Tower Linda Tremblay Christine Whittaker Health Dave Canedy Pat Donahue Laurie Forlano Geri Foucher Sharon Fournier Jaime Hoebeke Dave Janelle Dana Jeanblanc Karen Kersting Geraldine Kirega Kim Koschek Paul Mertzic Lauren Neves Wendy Pelkey Pasquale Perfetto Cheryl Steenbeke Charla Stevens Garrie Stoutimore Rebecca Tetrault Anna Thomas



Granite United Way Regional Offices

Southern Region

22 Concord Street, Floor 2 Manchester, NH 03101 603.625.6939

Merrimack County Region

46 South Main Street Concord, NH 03301 603.224.2595

Upper Valley Region

21 Technology Drive, Suite 4 West Lebanon, NH 03784 603.298.8499

North Country Region

P.O. Box 311 Littleton, NH 03561 603.444.1555



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www.graniteuw.org

Please remember Granite United Way in your will or estate plan