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Journalism, Gatekeeping, and Interactivity

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Gate-keeping is one of the most inclusive research traditions in the field of journalism studies. In its investigations into the processes “by which the vast array of potential news messages are winnowed, shaped, and prodded into these few that are actually transmitted by news media (Shoemaker et al., 2001: 233) it accommodates political and economic influences—as well as organizational routines and practices; the influence of the audience, outside sources, and technology; and journalists’ individual characteristics and collective professional values. However, changes in how technology and the audience—individually and collectively—are taking on journalistic gate-keeping functions; how established gate-keeping routines have changed in response to information from the public and about their news consumption behaviour; and some of the political and economic influences on gate-keeping in the online news environment have not, yet, been fully reflected in the academic literature.

In this chapter I will discuss these technological and social influences on journalistic gatekeeping by reflecting on my own research in these areas over the last decade or so. The chapter begins with a review of the literature on gatekeeping as it applies to journalism. I will then use the concepts of ‘adaptive’ and ‘conversational’ interactivity to frame the discussions that follow on how technology and the audience are impacting journalistic gatekeeping. The chapter concludes with a discussion of some of the consequences of the full spectrum of forces—political and economic, as well as social and technological—acting on contemporary, mainstream news producers; as well as some suggestions for how they may better accommodate to those forces. Finally I give some suggestions for future research in these areas.

Digital, networked media have made it possible for news publishers to give their audiences a relatively high degree of control over the stories they consume and how those stories are delivered and presented. Technology has also enabled publications to invite and distribute reader contributions in modes, quantities, and with timeliness

unsupportable in the past. These technological affordances all come under the general term, ‘interactivity’. It is useful, however, to distinguish between:

- ‘Navigational interactivity’, where the “user is allowed to navigate in a more or less structured way through the site’s content” (Deuze, 2003),
- ‘conversational interactivity’ (Jensen, 1998), which allows the user to interact with journalists and other users (Deuze, 2003), and
- ‘adaptive’ (Deuze, 2003) or ‘registrational’ (Jensen, 1998) interactivity, where a set of technological features adapt media content, its delivery and arrangement to individual users’ explicitly registered and / or implicitly determined preferences (Thurman, 2011).

This chapter will focus on the ‘conversational’ and ‘adaptive’ forms of interactivity. Although the non-linear navigational structures of news websites and apps do change the way audiences interact with journalism online, especially when compared with the linearity of broadcasting, my own research has focussed—to a greater extent—on how conversational and adaptive interactivity are influencing the gate-keeping processes that determine whether information about an event will become a message, and whether an audience member will pay attention to any resulting ‘news item’.

Journalistic Gatekeeping, an Overview

Kurt Lewin is credited with developing the concept of gate-keeping, initially in his work on food consumption habits (1947). Lewin modelled the metaphorical ‘channels’ through which food travelled to reach the dining table, the ‘gates’ through which it had to pass (the ‘gate’ to the supermarket shelf, for example), and the ‘gate-keepers’ or ‘impartial rules’ that controlled those gates (such as supermarket buyers or personal dietary rules). Lewin’s theory included the concept of ‘forces’, which determine whether an item will pass through a gate. A positive force could be a food’s health benefits, a negative force its lack of freshness.

Although Lewin suggested that gate-keeping could be applied to “the travelling of a news item through certain communication channels” (1951), he did not live to apply his concept in the domain of communication. That task fell, initially, to one of his former research assistants, David Manning White, who analysed how a wire editor—whom he called ‘Mr Gates’—decided which copy to include in the local US newspaper for which he worked. White found Mr Gates’ selection decisions to be “highly subjective” (1950: 386).

The investigation of possible psychological and cultural influences on such “subjective” selection decisions has driven a number of subsequent gate-keeping studies. Galtung and Ruge (1965), for example, famously proposed events were more likely to be newsworthy to the likes of ‘Mr Gates’ if they had attributes such as: timeliness, magnitude, clarity, cultural relevance, consonance with expectations, and novelty. A considerable amount of work has also been undertaken on journalists’ personalities (see, for example, Henningham, 1997) and backgrounds and how those characteristics might influence the production of news content. Gans (1979), for example, suggested that journalists practising in the US were guided by eight values including: ethnocentrism, small town pastoralism, individualism, and moderatism; with information pertaining to deviations from these values more likely to pass the gates than information that was about behaviour consistent with the status quo.

Such personal characteristics are, of course, not the only ones that influence whether ‘information’ about an ‘event’ will become a ‘message’ or whether an audience member will pay attention to any resulting ‘news item’. Cognitive approaches have proposed that communication that is concrete, emotionally interesting, and imagery-producing is more likely to pass the gate (Nisbett and Ross, 1980: 45) and narrative structure—for example, whether a news story is conventionally resolved (Bennett, 1988: 24)—may also have an effect.

While White’s original study focused on a single “news processor”, later scholarship has broadened the scope of gate-keeping research to include, for example, “news gatherers”

(Bass , 1969: 72)—such as writers, reporters, and local editors. And the early focus—by White and others—on editors’ individual “subjectivity” has also been widened to include organizational contexts and routines—including time pressures and production constraints. Such routines have been shown to be a significant influence on gate-keeping decisions, even trumping individual journalists’ characteristics (see, for example, Cassidy, 2006). These “repeated practices” emerge, Shoemaker and Reese (1996) argue, from three sources: journalists’ sense of their audience, the newsroom culture and organization in which they work, and their sources of news.

Audience volume and demographics should be important to gate-keepers in media systems where the audience is a market and a product to be sold to advertisers. However, some scholars have dismissed the notion that the audience could directly influence gate-keeping decisions. Gieber (1960), for example, wrote that the selection of news had “no direct relationship to the wants of readers”. News values have, Sumpter (2000) and others have suggested, instead been influenced by journalists’ “construction” of audience demand. Such views make some sense in light of the incomplete data journalists have traditionally had about audience tastes, data which came from: relatively small samples of TV and radio audiences, surveys based on readers’ (potentially fallible) recollections of what they had read, and circulation statistics that relate to media artefacts in their entirety rather than the individual stories they contain. Contemporary work—even that with the traditional media as its focus—has, however, attributed the audience with greater influence (see, for example, Fahmy, 2005). And the era of online news has ushered in new practices where websites are able to adapt to audience demand in much more direct ways.

The second dimension in Shoemaker and Reese’s framework is newsroom culture and organization. Factors here include ethical procedures, style guidelines, and the pressure of deadlines. In relation to gate-keeping, deadlines, for example, have been shown to influence what gets selected for inclusion (White, 1950) and the stories written by reporters (Dunwoody, 1978). Journalists’ notions about their professional role may also have an influence on gate-keeping decisions. Traditional values of independence and

objectivity (Arant and Meyer, 1998) may have mitigated against the use of certain types of sources—such as members of the public. Although the presence of other media in the marketplace can in some circumstances lead to greater diversity, we have evidence stretching back over 30 years of how media gate-keepers monitor and imitate one another. Crouse wrote about this in 1972 in relation to political reporting, and Boczkowski (2010) has described, in some detail, the culture of imitation in online news. Such imitation may become more common as news organizations, their profit margins falling and their news production moving online, decide to downsize (Paterson, 2001). The aspect of newsroom culture and organization that will be one of the two main foci of this chapter is the technological change that has been taking place in news detection, creation, packaging, and distribution. Whilst some—such as Williams and Carpini (2004)—believe that such changes have prompted the “collapse of gate-keeping” in the “new media environment”, others argue that there is a significant continuity between the routines of online news sites and their print- or broadcast-parents (Arant and Anderson, 2001).

Shoemaker and Reese’s third dimension is journalists’ sources. Although Bass (1969) refined the gate-keeping concept by extending its scope beyond “news processors” to “news gatherers”, his work did not, however, consider how what he termed “raw news” came into existence. The role of sources—including the public relations departments of corporations and governments—in providing such “news” in a form that appeals to the “news gatherers” is now well recognized (see, for example, Gandy, 1982), with the result that gate-keeping theory in the news domain has extended beyond the boundaries of traditional journalistic institutions. There is now considerable journalistic scholarship on news sources, usefully defined by Sigal (1973) as enterprise (such as investigative reporting or direct witnessing), routine (such as public information and staged events), and informal (such as other media or off-the-record briefings). Although studies have consistently shown that journalists rely heavily on official news sources (see, for example, Schiffer, 2006), online journalism may—some have suggested—be reducing the media’s reliance on such sources (Williams and Carpini, 2004), including in crisis coverage (see, for example, Thurman and Rodgers, n.d.).

This very brief summary of over six decades of research into journalistic gatekeeping can only hint at how, over the last decade or so, members of the public—via processes that this chapter classifies as conversational interactivity—have begun to change journalists’ sense of their audience, their sources of news, and how they, collectively, work. In order to explore these contemporary concerns more deeply I will, in the section that follows, reflect on my own research over the last decade.

Conversational Interactivity

Back in 2004 when I first surveyed online editors’ attitudes to conversational interactivity (Thurman, 2008), only one of the national news sites surveyed hosted real blogs (those with comments enabled) and one national newspaper website had no formats for readers to contribute at all. Where readers could contribute, editing or pre-moderation were the norm, applied in 80 per cent of cases. In this sense, the media was retaining a traditional gate-keeping role, with journalists acting as message filters. Editors’ attitudes to conversational interactivity were mixed, with comments like this from the then editor of Telegraph.co.uk:

This idea with blogs and particularly wikis that you can go in and edit stuff and all join the party. It is a load of fun but it just detracts from what a traditional idea of journalism is. I think we have to be quite careful (Thurman, 2008).

Editors were concerned about the ways non-professionally produced content challenged journalism’s professional norms. They expressed particular concern over its news value; standards of spelling, punctuation, accuracy, and balance; and the influence of blogs on the mainstream media. There was, however, an understanding of the benefits of users’ submissions, although this was framed by editors within existing journalistic norms and practices. Contributions from the public were seen as a source of stories, and as a way of increasing loyalty as well as the depth and diversity of coverage.

Perhaps unexpectedly, my study did not uncover any fundamental prejudice against user media amongst editors, contrary to some of the hyperbole flying around at the time, such as this quote from Dana Boyd (2004): “Blogging has terrified mainstream media for a while now. Journalists want to know if blogs are going to degrade their profession, open up new possibilities or otherwise challenge their authority”. Instead, my findings were consistent with Pablo Boczkowski’s view (2004: 4) that innovation in newsrooms unfolds in a “gradual and ongoing fashion” and is “shaped by combinations of initial conditions and local contingencies”. Specifically, my study found that time and resources, the legal environment, the management and professional preparedness of journalists, and news sites’ technical infrastructure (the “local conditions” referred to by Boczkowski) were the key determining factors in mainstream sites’ adoption of conversational interactivity.

About 18 months after my first survey, a follow-up study (Hermida and Thurman, 2008) revealed a significant increase in conversational interactivity. The number of blogs recorded had jumped from 7 to 118 and there had been considerable adoption of ‘Comments on stories’ and ‘Have your says’. At this time the taxonomy developed in my first study was expanded to include a new format, ‘Reader blogs’, introduced at the website of Britain’s biggest-selling newspaper, The Sun. This format was a radical departure from the traditional publishing model, as it sought to present ‘news’ and comment on current events from the point of view of the audience. While news organizations were providing more opportunities for participation, my second study also found evidence that they were retaining a traditional gate-keeping role. Moderation and / or registration remained the norm as editors’ concerns over reputation, trust, and legal liabilities persisted. This said, editors were relatively open to conversational interactivity. One described user media as a “phenomenon you can’t ignore”, another said he “firmly believed in the great conversation”, and one editor explained he was “very interested in unlocking” information from his “very knowledgeable” readers (Hermida and Thurman, 2008). But there was a hidden agenda in news sites’ decisions to open up to readers. Self-interest emerged as a strong motivator. Some editors were fearful of being “left behind”, and there was also a worry that, if they didn’t give their

staff a “piece of property on the Internet”, journalists might develop a community of readers by blogging elsewhere (Hermida and Thurman, 2008). This follow-up study confirmed both the desire of publications to get the “right user-generated content” that fitted their brand’s values (Hermida and Thurman, 2008), and the considerable resource implications of moderation. It also questioned the extent to which readers wanted to contribute—and whether that mattered.

My third study, based on a survey conducted in May 2008 (Thurman and Hermida, 2010), showed a continuing adoption of conversational interactivity and, perhaps surprisingly, evidence of a more relaxed attitude to moderation. Despite ongoing concerns, the websites of three national newspapers¹ all published readers’ comments without registration or pre-moderation. My study proposed that the shift away from moderation was a result of the increase in opportunities readers had to participate. With more choice, news websites perceived that readers were less likely to participate if barriers to participation (like registration) existed, or if they didn’t get the immediate, positive feedback provided by instant publication.

Although there was a continuing increase in opportunities for readers to contribute over the three years of this work, textual contributions were in the main still limited to short ‘comments’ on subjects or stories determined by professional editors.² There was little in the way of longer-form contributions or opportunities for readers to set the agenda. Therefore my final study suggested that the media was creating an architecture of publication for material from the audience, rather than an architecture of participation. Where opportunities for readers to set the agenda did exist (for example in readers’ blogs;³ or at message boards⁴) they often seemed to be part of what Bowman and Willis (2003) described as “closed-off annex(es) where readers can talk and discuss, as long as the media companies don’t have to be involved”.

¹ The Independent.co.uk, FT.com, and Mirror.co.uk.

² Limits, where they existed, were between 60 and 300 words.

³ Such as those hosted at the websites of: The Sun, The Daily Star, and The Telegraph.

⁴ ‘Message boards’ were hosted by the websites of: The Daily Star, The Mirror, Financial Times, The Guardian, The Telegraph, and The Standard.

Attempts to create genuinely open spaces where readers can set the agenda were few and far between. The Times' 'Your World' travel site was one but, after initial external investment to get it running (it was sponsored by BMW), the site atrophied without ongoing support and management, and it was eventually taken down. A similar feature at The Guardian—'Been there'⁵—was and is a much more successful example of the mainstream media allowing readers to set the agenda. Unlike at The Times, there are no restrictions on length, and users can edit and update other submissions. Furthermore, readers can aggregate other readers' tips to create travel guides, hence performing a real editorial role for the first time. Here, conversational interactivity has gone beyond simply publishing material from users and instead emphasizes the sharing and remixing of content. However, we must not forget that this feature was outside what most journalists would consider to be 'news'. In the softer area of lifestyle it was, perhaps, considered more acceptable for publications to cede control.

Over the last decade, then, editors have, increasingly, been making gate-keeping decisions on 'information' submitted by their readers. Interviews with some of those editors have provided insights into their beliefs and motivations and helped explain their actions as gate-keepers. My research has shown—in its quantification of the volume of 'information' that readers supply and how much of that 'information' is ultimately published as 'news items'—that the public have, to a significant extent, supplemented traditional sources. It has also shown, however, that such a change is not—as some have suggested—a “collapse of gate-keeping” (Williams and Carpini, 2004), but rather, in the prominence (or lack of) given to 'news items' that emerge from public sources and the selection decisions that take place in the communication channel along which they travel, there is significant continuity between the routines of online news editors and their print and broadcast counterparts.

Adaptive Interactivity

My brief review of more than half a decade of journalistic gatekeeping literature shows an almost exclusive concern with human gatekeepers and the psychological, cultural,

⁵ <http://www.ivebeenthere.co.uk/>

organizational, and technological influences on their behaviour. There is, by contrast, very little research on how—via processes that this chapter defines as adaptive interactivity—the audience, individually and collectively, are taking on journalistic gatekeeping functions as media content is automatically adapted to users’ explicitly registered and / or implicitly determined preferences.

I have been researching such adaptive interactivity since 2007, surveying a range of news websites and talking to their editors. My findings show that adaptive interactivity is increasingly common with, at the time of my most recent survey (Thurman and Schifferes, 2012), sites offering, on average, eleven different forms.

There is an important distinction to be made between those forms of adaptive interactivity that are active and those that are passive. With the active form, users register their own content preferences. The passive form infers preferences from data collected, for example, via a registration process or via the use of software that monitors user activity. My research shows that, since 2007, there has been a decline in the category of adaptive interactivity that demands the most input from users what I call ‘MyPages’. By contrast, I found significant growth in some of the passive forms, in particular what I call ‘Social Collaborative Filtering’. Indeed, although active forms of personalization were still more common, passive forms grew faster in percentage terms (Thurman and Schifferes, 2012). My taxonomy of adaptive interactivity shows the sheer variety of approaches (eighteen in all), indicative of the on-going search among news providers to find the most effective types of adaptive interactivity—balancing the need for precise matching of content to users’ interests with the need to make the process of setting up the active forms as easy as possible for the audience.

One of the most notable changes since 2007 has been the sharp increase in adaptive interactivity that uses recommendations from social networking sites, what I call ‘Social Collaborative Filtering’, for example the Facebook ‘Activity Feed’ plug-in through which users receive recommendations from their Facebook ‘Friends’. A problem with this form of socially-powered adaptive interactivity, however, is the infrequency with

which content in these plug-ins updates, one reason being that the average Facebook user posts an average of just 2–3 links to stories on news sites a year (Thurman and Schifferes, 2012). It is clear then that the increasing use of social media is prompting news websites to adopt new forms of adaptive interactivity at a rapid rate, but that such developments are still in their early stages.

Over the years news providers have made considerable efforts constructing ‘MyPage’ functionality to allow users to assemble whole pages of news adapted to their preferences. These ‘MyPages’ are, however, in decline dropped by the websites of the Washington Post, the Sun, the Telegraph and being phased out by the New York Times and the Wall Street Journal. It seems like the uptake of these relatively demanding services has not been sufficient to justify their continuing existence. The editors I interviewed in my research put this down to audience passivity and the difficulty users have accurately predicting their content preferences in the dynamic news domain.

In contrast to ‘MyPages’, mobile editions that include some adaptive interactivity have been growing. I found that, on average, news sites provided adaptive ‘apps’ for at least two devices and over half had an adaptive mobile version of their site. This is not surprising given the growing numbers of smartphone users. Indeed there are reasons smartphones might be particularly good platforms for adaptive information delivery. Firstly, due to their smaller screens and input devices, their browsing capabilities are limited and, secondly, their locative capacity lends itself to content adaptation based on place. It is surprising then that most mobile editions and ‘apps’ were relatively static in nature, with a minimum of adaptive interactivity. On average, they offered barely one and a half different forms of adaptive interactivity, compared with an average of over twenty for news sites’ full web editions. This thirteen-fold difference may be explained by the fact that most of the ‘apps’ were first generation, but the notion that mobile devices such as the iPad are better suited to passive consumption may also be a factor.

Staying with the idea of the passive user, I will end this section by moving on to rises in passive forms of adaptive interactivity, in particular what I call ‘contextual

recommendations’ and ‘aggregated collaborative filtering’. ‘Aggregated collaborative filtering’ is where selections of news stories or other content (such as readers’ comments) are automatically filtered by popularity. Variables include ‘most read’, ‘most emailed’, and ‘most commented’. This form of adaptive interactivity is almost universal, popular with readers and editors alike. The reasons? Firstly it is passive, requiring no effort from readers and secondly editors like it because it increases page views, but in doing so usually reinforces their editorial judgement, as many of the stories recommended have already been selected on the front and section pages. Another form of passive adaptive interactivity has also been growing, what I call ‘Contextual recommendations’. This is where lists of links or aggregations of content are created algorithmically, based on context. These developments are important because they are indicative of a move away from the traditional concept of the journalist as gatekeeper, deciding which news stories are presented to the public, when and with what priority. As we have seen this gatekeeping role is increasingly being replaced by algorithms, users and crowds. Algorithmic gatekeeping in particular raises questions about accountability and transparency when some of the companies that offer the enabling technology promise publishers that their recommendations can be skewed for commercial purposes.

Discussion

My own studies of conversational interactivity have shown that in the middle of the first decade of the third millennium—with online news well established—gate-keeping, at least in the mainstream media, was far from collapse. Although the public had joined traditional sources as suppliers of ‘information’, their contributions were still subject to many of journalism’s long-established individual and organizational routines. Such routines limited, to a degree, the amount of ‘information’ from the public that eventually appeared as ‘news items’, as well as the visibility of those ‘news items’. However, in the four years that followed, gate-keeping routines shifted. The channels down which ‘information’ from the public travelled were enlarged and began to carry increasing volumes of material; and the gates within those channels became easier to penetrate.

I believe that the catalysts for these changes were:

1. Professional and personal influences on journalists, such as a desire to explore new forms of practice, to meet audience expectations, and to integrate quality content whatever the source.
2. Organizational influences, such as: internal politics, a desire to retain staff, fear of market marginalization, and other editorial and commercial interests.
3. Wider societal developments in technology and media consumption patterns.

So, although gate-keeping routines have changed within the journalistic field, they have done so relatively slowly as a result of the power of continuity within the institution itself. Furthermore, the changes that have taken place cannot be ascribed to any single political, economic, social, organizational or individual factor but result from the complex interactions of all these influences.

My studies of adaptive interactivity have shown that between 2007–2010 there was a significant and consistent growth in mainstream online news publishers’ deployment of technologies that adapt content to users’ explicitly registered and (in particular) implicitly expressed preferences. This deployment not only allowed audiences to act as gatekeepers in their own right, but also opened a strong feedback channel between audiences and professional gate-keepers and gave computer programmes—often developed and controlled externally—gate-keeping responsibilities.

However, as with the deployment of user-generated content initiatives, the adoption of adaptive interactivity did not result in a collapse of gate-keeping in the mainstream media. Rather, these mechanisms had been deployed in ways that provided a high degree of continuity with existing editorial practices. Sites still offered, in the main, edited selections of material with multiple opportunities for serendipitous discovery and for journalists to demonstrate the ‘value’ their core editorial function provided (Thurman, 2011: 412).

The principal conclusion to be drawn from these observations is that gate-keeping models need revision. Shoemaker and Vos' (2009: 125) model of gate-keeping (reproduced as figure 1) is one of the most contemporary and reflects the ability audiences now have to re-distribute news items among themselves and to act—collaboratively—to filter news items into lists of the most popular and, as a result, give those items enhanced priority.

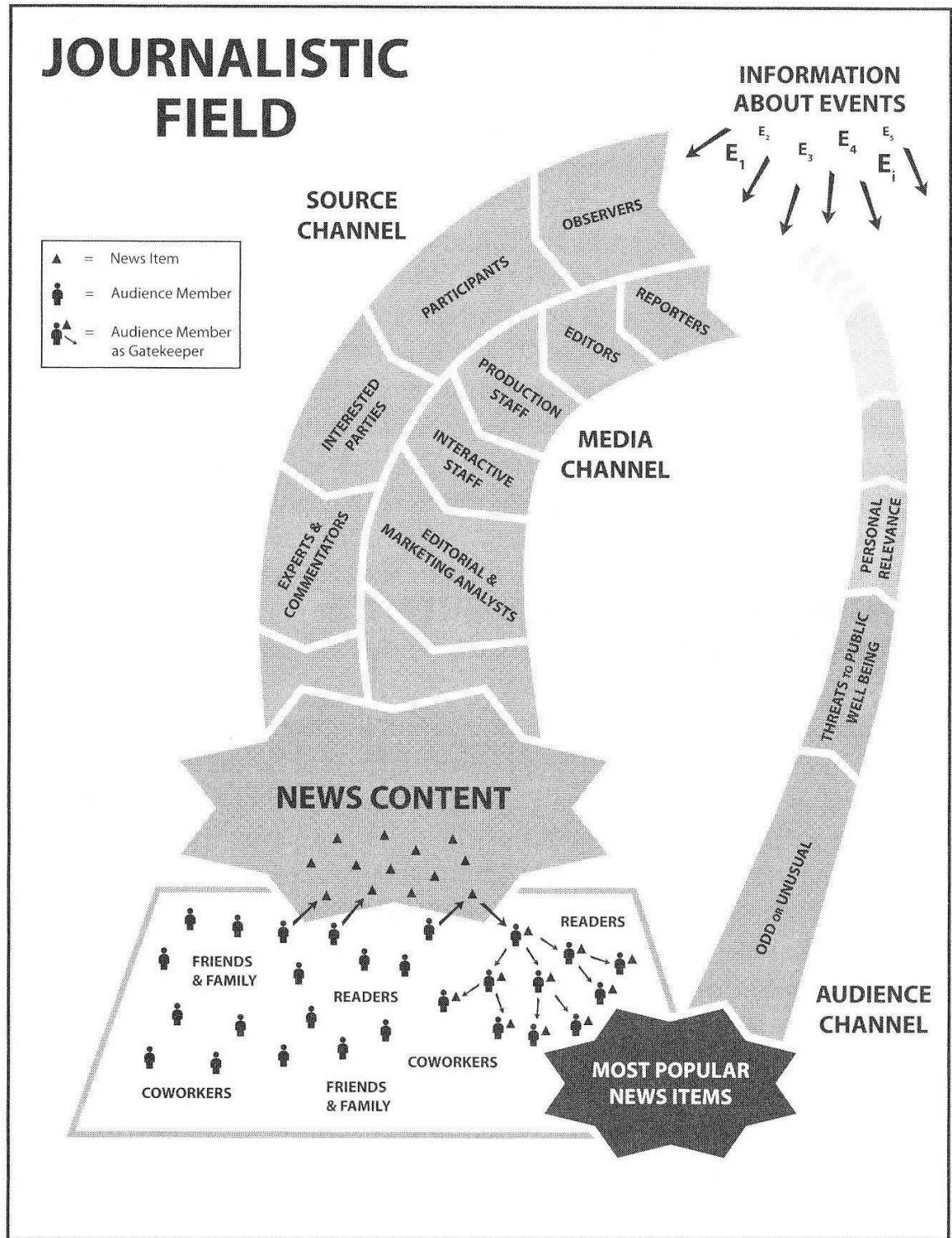


Figure 1 Source, media, and audience channels in the gatekeeping process (Shoemaker and Vos, 2009: 125).

Shoemaker and Vos' model does not, however, fully reflect the reality of contemporary online news artefacts and how they are used. To do so the model would need to:

1. Show how the audience—by using Twitter, or subscribing to RSS feeds or email newsletters—can influence which “observers, participants, interested parties, and experts or commentators” they are exposed to via the ‘source’ channel.
2. Add a feedback loop between readers and the ‘media’ channel. This would reflect how readers can influence the news content they receive by, for example, customising ‘home’ or ‘my’ pages, changing their geographical location, interacting with non-linear features, linking news sites with their social network profiles, and interacting with content in particular ways.
3. Show how the gates in the ‘media’ channel are not—as the model currently has it—mediated exclusively by human operators. The gate-keeping roles of computer programs should be included in the diagram, and in such a way as to show their common existence outside the media institution.

Changes in journalistic gate-keeping routines have, of course, taken place at a time when traditional print and broadcast news providers were attempting to develop new online services (Thurman and Lupton, 2008; and Thurman and Myllylahti, 2009), expand into new geographical markets (Thurman, 2007; and Thurman, Pascal and Bradshaw, 2011) and introduce new ways of charging for their services (Herbert and Thurman, 2007). However, the introduction of these new services, the expansion into new markets, and experiments with new ways of charging for these services, have not resulted in a fundamental transformation of the financial fortunes of news providers.

We could say then that wider social, technological, political, and economic forces have had a greater influence on the financial viability of, and audience appetite for, traditional providers' news products than any changes that have taken place in their professional and organizational routines and the resulting news artefacts.

These technological, political, economic, and social forces—digitization, changing work patterns, globalization, market liberalization, and so on—are well known. The consequence for traditional news providers has been a slow erosion in the revenues they receive, because of a failure to replace audience attention lost from their traditional print or broadcast platforms with an equivalent amount of attention from their online operations⁶, and because of structural changes in the advertising market that have reduced the value of the space, and the audience, they sell.

I have fewer insights into possible solutions to the problems facing the journalistic field, because many of the innovations to process and product that have been introduced by the mainstream news media have failed to counter the external pressures they face. I do, however, offer some suggestions. Many of the innovations that have taken place have, to a large extent, being within existing organizational norms (Hermida and Thurman, 2008: 353; Thurman and Myllylahti, 2009), “tortuous” (Thurman and Hermida, 2010: 61), “subtle” (Thurman, 2011: 412) and “restrictive” (Thurman, Pascal and Bradshaw, 2011), implying an unsustainable level of complacency and inertia. Instead established news providers should ensure that they:

1. Focus on the specific needs of their audience.
2. Better adapt style and structure to the online medium.
3. Are more selective about how to innovate, basing decisions on evidence.
4. Continually evaluate commercial and technology partnerships to ensure they are in the best interests of the organization.
5. Avoid token gestures and poor execution in favour of well-designed and supported developments.
6. Invest in original content and on-going research and development.

⁶ Between 2004-2011 the total annual minutes spent reading by the aggregated UK print and online readerships of 12 UK national newspapers fell by 27 per cent (Thurman, 2013).

Why though does it matter whether the institution we know as journalism is sustained? Despite the potential of collaborative and open source news (as described, for example, by Bruns, 2009), questions remain about its scope and scalability. The vast majority of original news reporting—some 95 per cent (Pew 2010)—still emerges from traditional news providers; and that percentage is undoubtedly even higher for investigative, international, and other forms of news that are expensive to conduct. Furthermore, although some successful collaborative and open source news channels have emerged—Slashdot, Wikinews, NowPublic, Spot.us, Newsvine, Reddit, and so on—the limited interest I have found that users had in actively interacting with the collaborative publishing and selection tools provided by mainstream news providers prompts questions over collaborative news’ scalability.

Some Priorities for Future Research

Research cited in this chapter has shown how computer algorithms are making decisions on news prioritization and presentation. These mechanisms are difficult to detect and describe because they operate without user involvement and use closely-guarded proprietary algorithms, often outside the direct control of the news sites that host the services they provide. The companies involved in providing some of the enabling technology to news websites include: Daylife, Evri, Autonomy, Aggregate Knowledge, Blogrunner, Digg, Loomia, Moreover, and OneSpot. The outsourcing and automation of gate-keeping processes is worthy of further investigation. Further research should look to reveal the logic behind the computer algorithms that are increasingly determining how news is prioritized and presented. It should identify the sources used for the contextual recommendations provided by many of these companies, and ask what decisions have been made about classification and indexing. Such questions cannot be answered by content analysis alone. In addition, representatives of the companies involved would need to be questioned directly. The results of such an investigation would inform important questions about bias and homogeneity in news output. Do, for example, the mechanisms of adaptive interactivity increase content diversity in online news by taking away some of the control journalists have had over news selection? And

what biases are built into the automated systems of news prioritization and the systems of classification and indexing on which they rely?

Gate-keeping literature on how media ownership and market forces influence media content tends to assume the persistence of recent historical media models. The result has been a focus on comparative studies looking at the differences between, for example, market- and public- service orientated journalism (Beam, 2003) or between chain-owned and independent media (Gaziano, 1989). The external pressures on newspapers are now such that we are likely to see changes in strategy such as switching to online-only publishing. Newspaper and magazines that have already made this decision include Christian Science Monitor, Madison's The Capital Times, Newsweek, the Seattle Post-Intelligencer, SmartMoney magazine, and the Ann Arbor News. My own case study of the Finnish newspaper, *Taloussanomati* (Thurman and Myllylahti, 2009), showed that when the title went online-only it lost at least 75 per cent of its revenues. Staffing levels dropped, initially by 40 per cent, later even further. The consequences were a shift to popularism, an increase in utilitarian content, and a reduction in journalists' use of enterprise sources to the detriment of news quality and diversity. Gate-keeping scholars could profitably build on my preliminary investigation into the effects of the online-only model on media content, not where the online channel is part of a larger multi-platform news operation, but where it is the only channel to market.

Further Reading

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