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Does equity analyst research lack rigor and objectivity? Evidence from conference call questions and research notes

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Abstract

Research questions the rigor and objectivity of analysts' research due to the institutional structures in which they operate (Fogarty and Rogers, 2005 *Accounting, Organisations and Society*). However, insights from psychology highlight the need to condition this conclusion on the incentives for attributional search. Based on social cognition theory, we test whether the degree of diligence and criticality evident in analyst research is higher (lower) for negative (non-negative) schema-discrepant events. We evaluate this prediction against the null hypothesis that analyst research consistently lacks rigor and objectivity. We use earnings surprises as our schema-discrepant conditioning event, and examine the content of analysts' conference call questions and research notes to assess the properties of their research. We find that levels of rigor and objectivity are statistically and economically higher for research conducted in response to negative earnings surprises. Findings are consistent with analysts' innate cognitive processing response counteracting institutional considerations when attributional search incentives are strong. Results also reveal non-trivial levels of rigor and objectivity in response to non-negative schema-discrepant earnings news. Differences in the properties of analysts' work are also evident for spoken and written modalities.

Does Equity Analyst Research Lack Rigor and Objectivity? Evidence From Conference Call Questions and Research Notes

“[Dean’s] strategy has not worked... If the strategy does work, it will require expensive investments by Dean to get there with scarce visibility of how the savings drop to the bottom line.”

(Credit Suisse research note on Dean Foods Company, 30.09.2010)

“... to say you are on track really, kind of I think, is not really accurate.”

(Analyst question at conference call for H. J. Heinz Company, 02.25.2005)

Introduction

The value of sell-side equity analyst research is a source of ongoing debate among academics, investment professionals, regulators, and the financial media. On the one hand, studies consistently demonstrate that analysts’ earnings forecasts, target prices, investment recommendations, and narrative commentaries contain information for investors (Lys and Sohn, 1990; Bradshaw, 2002; Asquith et al., 2005; De Franco and Hope, 2009; Huang et al., 2012). Nevertheless, a large body of evidence suggests that the social context in which analysts operate renders their research biased, incomplete, excessively dependent on management, reliant on the past repeating itself, and lacking in scientific method (Abarbenall and Bernard, 1992; Fogarty and Rogers, 2005; Kothari et al., 2009).

Fogarty and Rogers (2005) conjecture that rather than reflecting a neutral and stable expertise that is unaffected by social context, analysts’ work is more accurately characterized by an institutionalized structure where their independence is compromised by financial conflicts of interest and excessive reliance on management as a source of firm-specific information, and where as a consequence symbolic displays substitute for rigorous scientific analysis. Consistent with an institutional theory interpretation, Fogarty and Rogers (2005) find that analysts’ published research is uncritical of management and naïve in the view that past outcomes hold the

clues to predicting the future. Asquith et al. (2005) and Huang et al. (2012) confirm that the average analyst report contains little negative commentary about firms or management. Further, Kothari et al. (2009) find no significant association between the content of analysts' published research and firms cost of capital, which they attribute to credibility and timeliness problems with sell-side research. Collectively, these findings echo doubts expressed by the media, investment professionals, and regulators over the rigor and objectivity of analysts' work.¹

Using insights from psychology that stress the conditional nature of individuals' attributional search processes (e.g., Lau and Russell, 1980) we revisit the view that analyst research lacks rigor and independence. In particular, social cognition theory demonstrates that schema-consistent and positive schema-discrepant events tend to elicit low levels of penetrating, objective analysis due to their confirmatory nature. Detailed and critical attributional search behavior is more typically reserved for negative schema-discrepant outcomes that challenge individuals' expectations and existing knowledge structures (Wong and Weiner, 1981). Despite robust evidence regarding the conditional nature of attributional search, studies examining the properties of analyst commentaries typically adopt a random sampling approach designed to maximize generalizeability (e.g., Asquith et al., 2005; Fogarty and Rogers, 2005; Kothari et al., 2009; Huang et al., 2012). However, since a high fraction of analyst research is released in response to either good news or no material new information (e.g., Asquith et al., 2005, Table 1), failure to condition on the incentives for attributional search can tilt the evidence in favor of observing bland, management-friendly research that lacks scientific rigor.

¹ For example, *Financial Times*, "Shoot All the Analysts", March 20, 2001, page 22; *Wall Street Journal*, "Outlook for Analysts: Skepticism and Blame", June 13, 2001; *Financial Times*, "Titans who were brought to book", March 11, 2008; *Financial Times*, "Investment research fights to prove its worth", March 19, 2009; *Financial Times*, "Sell-side research hit by quality controls", June 19, 2009.

We test whether the properties of analyst research vary with the incentives for attributional search as predicted by social cognition theory, with evidence of thorough, critical financial analysis being more apparent for negative schema-discrepant events (i.e., unexpected bad news). This conjecture is compared against the null hypothesis from institutional theory that analyst research is consistently bland, management-friendly, and largely symbolic (Fogarty and Rogers, 2005). Quarterly earnings announcements serve as our conditioning variable for attributional search behavior. Valuation theory provides the basis for our measures of rigorous financial analysis. Specifically, news affects the market's assessment of value through revisions in either expected future cash flows or discount rates. We therefore test whether analysts probe firms' performance prospects (i.e., cash flow expectations) more thoroughly and demonstrate more uncertainty (i.e., discount rate expectations) after negative earnings surprises. We also examine analyst objectivity as measured by their propensity to criticize management, with more frequent and direct challenges expected after negative earnings news.

We measure rigorous and objective financial analysis in response to quarterly earnings surprises by applying a combination of manual content analysis and natural language processing methods to observable elements of analysts' work. In a significant departure from prior research using random samples of published reports to measure the properties of analysts' work, we assess their behavior using a combination of research notes published within three days of the quarterly earnings announcement and questions posed during the question and answer (Q&A) segment of the corresponding conference call. Several factors motivate this combined approach. First, insofar as research notes (conference call questions) are more representative of information dissemination (information acquisition) activities, examining both aspects affords a more complete picture of what analysts do. Second, evidence suggests that differences in format (i.e.,

speech versus text) can affect the observable features of attributional search (Biber, 1986; Linell, 2005: 17-23). In particular, conference call Q&As involve more natural, improvised use of language compared with prepared commentaries (Frankel et al., 1999; Price et al., 2012; Chen et al., 2013a), and as such may yield incremental insights concerning rigor and objectivity.

Empirical tests are conducted using a sample of quarterly earnings announcements made by large U.S. firms during the period 2004-2012. We control for firm characteristics and operating seasonality that may influence analyst research (Johnson and Zhao, 2011; Stickel, 1989) using a within-subject design that compares the properties of analyst research notes and conference call questions across negative and non-negative earnings surprises for the same firm-quarter in adjacent years. Results reveal statistically and economically higher levels of rigor and objectivity in response to negative earnings surprises. For example, the fraction of conference call questions probing forward-looking weaknesses and threats (challenging management) increases by 25 (51) percent following negative earnings news. Similarly, the proportion of negatively-toned outlook (management-related) categories in analyst research notes increases by more than 200 (400) percent following a negative surprise. These findings support the view that analysts engage in logical, independent research in circumstances conducive to attributional search. We also find evidence of statistically higher levels of uncertainty following negative earnings news, although results are confined to conference call questions and the economic significance of the effect is more marginal. While non-negative earnings surprises are associated with lower levels rigor and objectivity, the level of critical analysis is nevertheless material in absolute terms. For example, 16 (nine) percent of conference call questions raise concern about prospects (challenge management) even when earnings meet or beat expectations, while 15 percent of outlook categories are negatively toned in the representative research note published

after a non-negative surprise. Collectively, the evidence is inconsistent with the view that analysts' work is consistently bland and uncritical due to the social context in which they operate. Results instead suggest that analysts' innate cognitive processing response overrides institutional considerations when attributional search incentives are strong.

Supplementary evidence suggests that insights regarding the properties of analysts' work may vary with the type of research examined. On the one hand, challenges to management appear more direct in a conference call environment whereas written research tends to contain more measured criticism. Analyst propensity to criticize management in the absence of bad news is also more evident for conference calls. On the other hand, while the sensitivity of analysts' cognitive processing behavior to bad news (relative to good news) is statistically and economically significant for both modalities, the effect is more pronounced for written research.

Our analysis contributes to extant research in several ways. First, we extend Fogarty and Rogers (2005) by demonstrating that while analyst behavior is almost certainly conditioned by social context, it also displays features that are entirely consistent with normal attributional search processes. Whereas analysts' work may appear anodyne in schema-consistent settings, they nevertheless respond with more penetrating research when actual performance deviates from expectations generally and in particular when performance is worse than predicted. Second, we contribute to a growing body of research on earnings conference calls, the majority of which tests for incremental information content (Frankel et al., 1999; Bowen et al., 2002; Kimbrough, 2005; Maydew and Venkatachalam, 2012). Several studies examine the information content of the Q&A section of the conference call without distinguishing between manager and analyst content (Matsumoto et al., 2011; Price et al., 2012; Chen et al., 2013a). Only Schoenfeld (2012) and Chen et al. (2013b) study the properties of analyst questions directly. In contrast to

Schoenfeld (2012) and Chen et al. (2013b) who focus on aggregate question tone to measure predictive information content and belief revisions, respectively, we examine question-level content with the aim of shedding new light on analysts' information acquisition behavior.² Our analysis therefore speaks to calls for more work examining what analysts actually do (Bradshaw, 2011; Schipper, 1991). Third, ours is the first study of which we are aware to compare the properties of analysts' spoken and written outputs. Findings suggest that conclusions regarding their behavior may depend on the format (i.e., speech versus text) and aims (i.e., information acquisition versus information dissemination) of the specific research outputs examined.

Background, motivation and predictions

Prior research

The quality and independence of sell-side analyst research has attracted significant attention from a range of financial market stakeholders. At the heart of the debate lies concern that the social and financial arrangements contextualizing analysts' work lead to a decoupling between the fundamental characteristics of rigorous, independent financial analysis and the actual properties of their work (Fogarty and Rogers, 2005). Factors predicted to compromise independence and promote decoupling include analysts' desire to curry favor with management on whom they rely for firm-specific information (Francis and Philbrick, 1993; Libby et al., 2008; Chen and Matsumoto, 2006), and incentives from their employer to increase investment banking business (Lin and McNichols, 1998; Dechow et al., 2000) and maximize trading commissions (Cowan et al., 2006). Motivated by these concerns, analyst research has been the subject of significant financial media scrutiny and regulatory intervention over the last decade.

² Matsumoto et al. (2011) examine conference call transcripts and find the Q&A segment is more informative when performance is poor. However, because their tests aggregate analysts' questions with managers' responses, it is unclear whether this result is due to analysts seeking out more information or management voluntarily disclosing more information. Our conference call evidence speaks directly to analysts' information acquisition activities.

Extensive research on the properties of analysts' work yields mixed and inconclusive findings. Summary output measures in the form of earnings forecasts, price targets, and investment recommendations contain information for market participants, consistent with analysts undertaking meaningful financial analysis rather than simply rebroadcasting existing information (Bradshaw, 2011). The narrative content of research reports is also incrementally informative (Asquith et al., 2005; De Franco and Hope, 2011; Huang et al., 2012). On the other hand, research highlights a number of concerns over the quality of their work. First, the economic magnitude of analyst superiority over other forecasting methods appears small (Bradshaw, 2011), consistent with an over-reliance on the past repeating itself (Fogarty and Rogers, 2005; Kothari et al., 2009). Second, analyst forecasts fail to fully and rationally incorporate publicly available information contained in stock prices (Lys and Sohn, 1990; Abarbanell and Bernard, 1992), current-period accruals (Bradshaw et al., 2001), and accounting conservatism (Louis et al., 2010). Third, analysts display evidence of positive bias toward firms and management: earnings forecasts tend to be optimistic (e.g., O'Brien, 1988), hold and sell recommendations are relatively scarce (e.g., Womack, 1996; Barber et al., 2006), explicit negative commentary is rare (Asquith et al., 2005; Fogarty and Rogers, 2005), and firms experiencing weak prior performance are associated with the most optimistic earnings forecasts (Abarbanell and Bernard, 1992; Ali et al., 1992). Finally, Kothari et al. (2009) conclude that analyst reports contain little information about risk and uncertainty. Collectively, these findings cast a cloud over the rigor and objectivity of analysts' work.

The contingent nature of cognitive reasoning

Social cognition research in the form of attribution theory highlights the circumstances when individuals are motivated to investigate the cause of behaviors and outcomes. Evidence

indicates the attribution process is asymmetric with respect to expectations in two ways. First, schema-discrepant events are more likely than expectation-consistent outcomes to elicit causal search because unexpected outcomes cannot be assimilated in individuals' existing knowledge structures (Lau and Russell, 1980; Bohner et al., 1988; Ditto and Lopez, 1992). Second, negative schema-discrepant news is more likely than positive schema-discrepant news to trigger cognitive analysis (Wong and Weiner, 1981; Psyzczynski and Greenberg, 1981).

While social cognition theory highlights the conditional nature of attributional search processes, studies examining analyst commentaries often use random or comprehensive sampling techniques that bias against negative schema-discrepant events for several reasons. First, a large fraction of analysts' published research summarizes and interprets existing information in the context of their prevailing investment recommendation. For example, 65% (47%) of research reports studied by Asquith et al. (2005) are reiterations (independent of other news). Second, quarterly earnings announcements are the most common news event causing analysts to issue new research (Asquith et al., 2005) but in the majority of cases earnings news is non-negative (Brown and Caylor, 2005). Third, McNichols and O'Brien (1997) predict and find that analysts are more likely to issue research on firms for which they hold favorable beliefs. Insofar as samples of analyst research examined in prior studies are tilted toward schema-consistent or positive schema-discrepant contexts, attribution theory predicts a tendency toward observing bland, non-confrontational content due to weak incentives for causal search. Analyst-level cognitive reasoning processes therefore serve to reinforce the effect of social context on the observable properties of their work.

Negative schema-discrepant corporate outcomes provide a setting where analysts' inherent cognitive reasoning processes work *against* their social context. Social cognition theory

predicts analysts' research activities are more likely characterized by causal search processes resembling objective scientific enquiry when corporate outcomes fall below expectations. We use the sign of the quarterly earnings surprise to differentiate between negative and non-negative schema-discrepant events and then compare the characteristics of analysts' work across the two partitions. Attribution theory predicts that evidence of rigorous and objective research will be more apparent in response to negative earnings surprises.³ Alternatively, if the social context in which financial analysis is conducted creates an overwhelming institutionalized structure favoring consistently bland, management-friendly analysis that relies heavily on the past repeating itself, then one should expect to observe similar low levels of rigorous, objective analysis across positive and negative surprise partitions.

Operational constructs

We look to valuation theory for guidance on the properties of rigorous financial analysis. Valuation theory pinpoints two channels through which news can affect the market's assessment of value. One route is via revision in expected future cash flows. All else equal, negative earnings surprises (NES) can lead to downward revision in expected cash flows as investors extrapolate disappointing short-term earnings performance to previously unknown and potentially persistent operating problems. Regular attributional search aimed at unpicking the consequences of NES for shareholder value is therefore expected to reflect heightened concern about an entity's prospects, business model, and strategic direction compared with schema-consistent or positive schema-discrepant outcomes. Accordingly, rigorous financial analysis in

³ Although studies show that analysts revise key summary outputs in response to earnings surprises (Abarbanell and Bernard, 1992; Yezege, 2012), this evidence does not speak directly to our research question for several reasons. First, revisions in summary outputs may be driven by factors other than attributional search behaviour (Altinkilic and Hansen, 2009). Second, summary outputs such as earnings forecasts and investment recommendations yield limited and inconsistent insights about analysts' research activities (Schipper, 1991; Bradshaw, 2011).

response to NES is expected to demonstrate relatively less acceptance that past performance is relevant for predicting future earnings and more concern about performance prospects. On the other hand, if analysts' natural cognitive reasoning is constrained by institutional structures then their opinion of performance prospects post-NES will be indistinguishable from schema-consistent or positive schema-discrepant earnings surprises.⁴

The second route through which unfavorable news affects value is via upward revision in discount rate expectations due an increase in perceived uncertainty (Brown et al., 2009). Three streams of research support this link (Kothari et al., 2009). First, unfavorable news is expected to increase cash flow risk and hence the discount rate, even when the news does not contain direct information on the risk of those cash flows. Second, Ng et al. (2009) argue that unfavorable news predicts higher volatility in future earnings. The increase in uncertainty resulting from higher earnings volatility raises the adverse-selection component of the bid-ask spread and hence the cost of trading the security (Diamond and Verrecchia, 1991; Easley and O'Hara, 2004). Third, the leverage effect also predicts a negative association between news content and cost of capital (Galai and Masulis, 1976; Ball and Kothari, 1989). Based on the view that unfavorable news triggers upward revision in discount rates due to increased uncertainty, rigorous financial investigation by analysts in response to NES should be characterized by higher levels of uncertainty due to enhanced attributional search. Conversely, if analysts fail to respond as theory predicts due to the social context in which they operate then their research outputs post-NES will reflect uncertainty levels similar to when firms report favorable earnings news.

Analyst objectivity toward management is the second dimension of their work on which we seek evidence. Research suggests that NES reduce the perception of management ability

⁴ Analysts may view unexpectedly favorable earnings with particular scepticism, leading to higher levels of attributional search aimed at determining if reported results are persistence. This effect will act against our prediction that analysts focus more on future threats and weaknesses in response to poor earnings news.

among market participants (Matsunaga and Park, 2001; Mergenthaler et al., 2008, Graham et al., 2005; Farrell and Whidbee, 2003; DeFond and Park, 1999).⁵ If analysts engage in dispassionate research then enhanced cognitive reasoning post-NES is expected to result in an increased willingness to challenge or criticize management. Conversely, if institutional pressure to cultivate and maintain relationships with management renders critical, objective analysis unfeasible then analysts' stance toward management will be uniformly non-negative regardless of the sign of the earnings surprise.

Unit of analysis

Studies examining the narrative aspects of analysts' work focus mainly on published research reports (Previts et al., 1994; Asquith et al., 2005; Fogarty and Rogers, 2005; Kothari et al., 2009; De Franco and Hope, 2011; Huang et al., 2012). Although reports provide an important and visible lens through which to study analyst research, they nevertheless represent only one aspect of their work. Several factors suggest that published reports may provide an incomplete lens through which to study analyst behavior. First, analysts engage in both information gathering and information dissemination activities. Whereas rigorous cross-examination of management is more likely to occur in the information gathering dimension of their role, published research reports are concerned primarily with information dissemination and as such are likely to display more judicious, less confrontational content. Second, the marketing role of reports renders them particularly prone to the behavior documented by Fogarty and Rogers (2005). More generally, research in corpus linguistics identifies systematic differences in the properties of written and spoken language due to factors such as permanence (writing is more

⁵ A decline in management's reputation and perceived competence among outsiders may also threaten firm value through a higher cost of capital resulting from increased information risk (Barton and Mercer, 2005). We view this potential discount rate effect as part of the overall rise in uncertainty discussed above.

permanent than speech) and spontaneity (speech is more spontaneous and less constrained whereas written language is more refined, measured, anonymous, etc.) (Biber, 1986; Chafe and Tannen, 1987; Linell, 2005). Analysts' direct, spontaneous interactions with management may therefore trigger more debate and reveal greater tensions among parties (Chen et al. 2013a).

Motivated by the possibility that direct analyst-manager interaction geared toward information acquisition may yield incremental evidence on analyst behavior, we extend our focus beyond research reports to include a key information gathering activity. Specifically, we examine both written output in the form of research notes published within three days of a quarterly earnings announcement and the questions posed to management by analysts during the Q&A segment of the corresponding quarterly earnings conference call. Whether the relative importance of attributional search behavior versus the sociology of financial analysis differs across these two modalities is an open empirical question.

Research design

Earnings surprises and within-subject matching procedure

Tests focus on analyst responses to quarterly earnings surprises, defined as the difference between reported earnings and the market expectation of earnings:

$$ES_{iqt} = E_{iqt} - EF_{iqt}, \quad (1)$$

where ES is the earnings surprise for firm i in quarter q of fiscal year t , E is quarter q 's unadjusted IBES actual earnings for firm i , and EF is the last unadjusted IBES consensus earnings forecast for q prior to the earnings announcement. Negative earnings surprises (NES) occur when $ES < 0$, $ES \geq 0$ indicates quarters where earnings meet or beat expectations (MBE).

We test for differences in analyst behavior conditional on the sign of the earnings surprise using the firm as its own control. Specifically, we match a negative surprise announced by firm i in quarter q of fiscal year t with a corresponding MBE announced by the same firm for the same quarter in fiscal year $t-1$. Matching by firm controls for factors such as sector, firm size, business strategy, management team, and accounting methods that shape analysts' research (Johnson and Zhao, 2011), while matching by quarter controls for operating seasonality and variation in analysts response to earnings news (Stickel, 1989).

Conference call transcripts for each earnings announcement are obtained from Investext and company websites. Research notes issued within three days of the corresponding earnings announcement are also obtained from Investext. Since firms are tracked by multiple analysts, we select four reports for each NES and MBE announcement, respectively. Analysing multiple reports reduces the risk of analysts with extreme views or conflicted interests skewing our findings and also controls for variation in analyst quality (Hugon and Muslu, 2010). For announcements where more than four research notes are available, priority is given to analysts in *Institutional Investor* magazine's All-American Research Team to capture brokers whose views are considered more influential and reliable (Asquith et al., 2005).

Empirical proxies and content analysis methods: conference call questions

We examine all equity analyst questions in the Q&A segment of the call for the q^{th} quarterly earnings announcement. Question text is extract manually and organised by analyst into question blocks. A question block comprises one or more questions posed by analyst j on the same topic. A combination of manual and automated content analysis procedures is then used to identify question blocks that raise concerns about prospects, reflect uncertainty, and challenge

management. Test variables for the q^{th} earnings announcement are defined as the fraction of total question blocks relating to the k^{th} conference call construct:

$$CC_Construct_{kj} = \frac{\text{Number of question blocks coded for the } k^{\text{th}} \text{ construct}}{\text{Total number of question blocks}} \quad (2)$$

where k equals concern over prospects ($PROSP_NEG^{CC}$), uncertainty ($UNCERT^{CC}$), and challenges to management ($CHALLENGE^{CC}$).

$PROSP_NEG^{CC}$ is coded using a manual procedure where each question block is classified along the following dimensions: (a) forward-looking, (b) current-period or backward-looking, (c) strengthens and opportunities (SO) facing the entity, and (d) weaknesses and threats (WT) facing the entity.⁶ Examples of SO include margin improvement, cost reduction, brand power, supply chain efficiency, new markets, and planned investments and acquisitions. Examples of WT include margin deterioration, cost inflation, capacity constraints, supply problems, competitive pressure, macroeconomic slowdown, and management turnover. The coding procedure is non-mutually exclusive such that a given question block may be coded simultaneously as forward- and backward-looking, and relating to both SO and WT. Where reference is made to SO or WT, we also classify the tenor of the discussion as positive, neutral or negative. For example, a question block expressing concern about capacity constraints is coded negative WT; a question block exploring whether any capacity constraints exist is coded neutral WT; and a question block speculating on possible improvement in capacity constraints is coded positive WT. We favor manual coding over automated content analysis for $PROSP_NEG^{CC}$ because identifying SO and WT, together with the tenor of the discussion, is highly context-specific and sometimes involves reviewing management responses and the presentation section

⁶ Negative prospects are distinct from negative tone studied by Chen et al. (2013b) and Schoenfeld (2012). Tone applies to backward- and forward-looking discussions whereas prospects are exclusively forward-looking.

of the call. We create an indicator variable equal to one for question blocks with forward-looking statements containing negative or neutral discussions of WT, and zero otherwise. From equation (2), $PROSP_NEG^{CC}$ is the number of question blocks where this indicator variable equals one scaled by the total number question blocks. Two members of the research team coded 30 transcripts independently to assess the objectivity and replicability of the coding method. Inter-coder concordance by question ranged from a low of 0.78 to a high of 1.00.

From a valuation perspective, greater uncertainty leads to higher discount rates and lower firm value. Accordingly, $UNCERT^{CC}$ focuses on language demonstrating surprise, confusion, or concern about performance (past, contemporaneous or expected), competitive environment, general market conditions, strategy and business model, and management decisions. Attempts to devise a reliable and replicable manual method to code uncertainty in analyst questions proved difficult because most questions imply a degree of doubt or ambiguity by their nature. To minimize subjectivity and enhance replicability, we use an automated coding method based on a dictionary of uncertainty-related words and phrases. We start with the uncertainty dictionary from Loughran and McDonald (2011) (hereinafter LM uncertainty wordlist). Since the LM uncertainty wordlist is not optimized for verbal Q&A-style interactions, we supplement this list with a conference call-specific list of uncertainty-related words and phrases. The supplementary wordlist is constructed using 100 out-of-sample conference call transcripts selected at random over the period 2003 through 2012. Each transcript was read and questions demonstrating surprise, confusion, concern, lack of understanding, and significant doubt were isolated. Characteristic words and phrases common to these isolated questions were then identified, where

commonness was defined as occurring in at least half of selected questions.⁷ Table 1 presents the resulting list of uncertainty-related words and phrases. The wordlist is implemented using a flexible search algorithm to allow for minor variation in phrase structure. For example, the phrase structure “is there <0:1> sense ” permits up to one intervening word that facilitates phrase variants including “is there sense”, “is there a sense”, “is there the sense”, “is there any sense”, etc. Keywords are also stemmed where appropriate to permit further variation. For example, surpris* allows for variants including surprise, surprised, surprising, surprisingly, etc. We combine the list in Table 1 with LM’s uncertainty wordlist (removing duplicates) and use a java script to count words and phrases by question block. Following equation (2), $UNCERT^{CC}$ is equal to the number of question blocks where at least one element from the uncertainty wordlist occurs, scaled by the total number of question blocks in the call.

A limitation of $UNCERT^{CC}$ is that it does not discriminate unambiguously between downside risk, which is the primary focus of our analysis, and upside uncertainty. For example, the statements “I’m trying to figure out how much additional margin these cost savings will deliver” and “I’m trying to figure out how you plan to stop further margin erosion” both contain one of the key phrases from Table 1. The second statement, however, relates to upside uncertainty that is unlikely to trigger an increase in the discount rate. To produce a more refined measure of downside uncertainty we construct a second metric that conditions on negative tone. Specifically, we identify question blocks containing at least one element from both our uncertainty wordlist *plus* one negative word from LM’s (2011) negativity word dictionary. Following equation (2), $UNCERT_NEG^{CC}$ is the number of negative-uncertain question blocks, scaled by the total number of question blocks in the call.

⁷ We adopt a conservative approach to identifying common uncertainty-related content to minimize risk of Type I errors when classifying questions. A disadvantage of this approach is that it likely yields downward-biased measures of uncertainty resulting in a higher probability of Type II errors and lower statistical power.

Challenges to management are measured by the incidence of question blocks containing language that confronts management, criticizes (either directly or implicitly) their position, or queries their decisions. We use a manual coding procedure to determine whether a question block challenges management because although confrontation and criticism can be direct and explicit, it is often contextual or subtle in nature, making it hard to catch using automated methods. (The inter-coder concordance for our manual coding approach is 90 percent.) Following equation (2), $CHALLENGE^{CC}$ is the number of question blocks classified as challenging or criticizing management scaled by the total number of question blocks.

Empirical proxies and content analysis methods: research notes

Research notes require a different coding approach for several reasons. First, customized wordlists developed for coding verbal interactions in conference calls are not applicable for written text. Second, multiple analysts issue research reports in response to a single earnings event.⁸ We therefore construct a representative measure of research note (RN) content by coding four reports for the q^{th} earnings announcement and using the resulting median value:

$$RN_Construct_k = \text{Median} \{ k^{\text{th}} \text{ construct value computed for the } n^{\text{th}} \text{ report} \}, \quad (3)$$

where k equals negative prospects ($PROSP_NEG^{RN}$), uncertainty ($UNCERT^{RN}$), and challenges to management ($CHALLENGE^{RN}$), and $n = 1 \dots 4$.

Manual (automated) content analysis methods are again used to construct measures of concern about prospects and challenges to management (uncertainty). The manual coding procedures for $PROSP_NEG^{RN}$ and $CHALLENGE^{RN}$ comprise a two-step process. Stage one involves identifying text blocks relating to corporate prospects (management). A text block

⁸ Differences in the approaches used to code research notes and conference call questions means that direct comparisons between analysts' written and verbal responses should be interpreted with caution. We address this issue in the fifth section by constructing content metrics designed to permit direct comparison across modalities.

comprises one or more sentences, or parts thereof, on the same topic. (Text blocks are not required to be mutually exclusive with respect to prospects and management.) We followed the coding approach in Asquith et al. (2005) to identify text blocks for corporate prospects and management. The method involves specifying a comprehensive set of categories for each dimension. We use forward-looking categories from Asquith et al. (2005) as the basis for our prospects construct. However, since Asquith et al. (2005) code a broad sample of analyst reports, their category list does not capture idiosyncrasies of earnings-related research notes. We therefore identified a supplementary set of categories by examining 100 out-of-sample notes selected at random over the period 2003 through 2012. The combined list of categories used to identify prospects-related text blocks is presented in Table 2.

A refined version of Asquith et al.'s (2005) template was also used as the basis for identifying management-focused content. Broadly, text blocks were identified as containing management-related commentary where the content:

- a) Referred to management directly, as indicated by terms such as “managers”, “management”, “CFO”, “CEO”, or to specific managers by name etc. For example: *“Management noted they are re-evaluating prices in flagships abroad”* (Abercrombie and Fitch 30.09.11, RBC).
- b) Contained commentary on the following aspects of firm performance considered to be directly under management’s control: managerial execution, strategy (including M&A, restructuring, advertising/marketing, and pricing, where the pricing decision has been set internally) and personnel changes. For example: *“Amazon continues to outperform largely due to its focus on delivering a superior consumer experience (favorable pricing, larger selection, product fulfilment and trust).”* (Amazon 30.09.10, Deutsche Bank).

c) Contained commentary on whether expectations have been met. For example, “*What is clear is that Centene once again overpromised on EPS for 2007, as it did in 2006.*” (Centene 31.12.07, Deutsche Bank).

The specific categories used to identify management-related text blocks are presented in Table 2.

Stage two involves classifying tone for each category in Table 2 based on the content of the corresponding text blocks. Three separate tonal classifications are permitted for each category: positive, negative and neutral. The coding method therefore allows us to capture concurrent instances of positive, negative and neutral tone for the same category. Consistent with Asquith et al. (2005), however, each category-tone combination is coded in a binary manner and as a result the method does not capture tone intensity (i.e., multiple text blocks with the same tenor for a given category). We use negative and positive keyword lists from LM (2011) and Schleicher and Walker (2010) as a basis for determining tone, with our manual application permitting contextualization and disambiguation of keywords. For example, the keyword “declining” is negative when used in the context of sales but is positive when used in relation to costs. A conservative approach to coding tone is adopted whereby the default is neutral unless a text block contains a statement that is unambiguously positive or negative. Our prospects (management challenges) metric for the n^{th} research note is the number of negatively toned categories scaled by the total number of categories in the report. Following equation (3), we define $PROSP_NEG^{RN}$ and $CHALLENGE^{RN}$ for the q^{th} earnings surprise as the median of the corresponding four report-level values.

Report uncertainty is coded using an automated procedure similar to that described above for conference calls. Specifically, we extract text from the body of the n^{th} research note (i.e., excluding boilerplate regulatory statements) and count the number of uncertainty-related words

using a java script. Since research notes comprise formal written text, we rely exclusively on LM's uncertainty dictionary.⁹ Report-level uncertainty is the aggregate number of uncertainty-related words scaled by the total number of words in the report. Finally, we define $UNCERT^{RN}$ for earnings announcement q as the median report-level value computed using the four reports.

Sample and data

The starting point for our sampling procedure is negative quarterly earnings surprises for U.S. nonfinancial firms satisfying the following criteria: (a) at least four research notes issued within three days of quarter q earnings announcement for fiscal year t available on Investext; (b) at least one research note explicitly identifies the announcement as a negative surprise;¹⁰ (c) a non-negative surprise for the same firm-quarter combination is available in year $t-1$; (d) the matching non-negative quarter has at least four analyst reports issued within three days of the corresponding earnings announcement available on Investext; and (e) the corresponding conference call transcripts are available from Investext or firms investor relations web page. Negative surprise quarters are sampled randomly from the resulting population. We sample from the pre-financial crisis period (January 2004 and June 2007) and the financial crisis period (January 2009 and June 2012) to assess the generalizeability of our findings to variation in prevailing economic conditions and market sentiment.¹¹ The process of coding multiple research notes and the conference call transcript for each earnings announcement necessarily restricts

⁹ We do not condition $UNCERT^{RN}$ on negative tone in our main tests because uncertain language is more unequivocally negative in written format. For example, the sentence "will revenue growth achieve target levels?" in a research note would imply downside uncertainty, whereas the same question posed in a Q&A setting does not automatically imply downside risk. In supplementary tests described below we construct a conditional measure of uncertainty for research notes. Results are not materially different using this metric.

¹⁰ An individual analyst may not view an announcement as a negative surprise (a) when the firm achieves the analyst's individual forecast but misses the consensus, (b) where the street consensus differs from the IBES consensus, or (c) where a firm pre-announces disappointing earnings news after the last IBES consensus date.

¹¹ Our sample window post-dates Regulation Fair Disclosure and rules arising from the Global Analyst Research Settlement to reduce the impact of analyst optimism (Hovakimian and Saenyasiri, 2009).

sample size. We select 100 negative surprise quarters at random from each sub-period. The final sample therefore comprises 1,600 research notes for 200 NES-MBE matched pair quarters (comprising 4×200 NES-related reports plus 4×200 MBE-related reports) and 400 conference call transcripts (comprising 200 NES calls and 200 matched MBE calls).

Sample firms are drawn from 45 two-digit SIC categories. Business services (SIC code 73) has the highest representation with 25 firms (13 percent). No other sector accounts for more than 10 percent of the sample. The sample includes research notes published by 64 brokerage firms. JP Morgan has the highest number of reports at 272 (17 percent), followed by Credit Suisse (16 percent), Deutsche Bank (12 percent), and Morgan Stanley (11 percent). The Pearson (Spearman) correlation between brokerage houses in NES and MBE samples is 0.99 (0.75).

Our sampling procedure biases toward large, established firms: the median firm has market capitalization of \$7.4 billion and is followed by 15 analysts. The median conference call takes place on the same day as the earnings announcement and includes 10 equity analysts whose contributions are classified into 24 distinct question blocks each comprising approximately 56 words. The median representative research note is published on the same day as the earnings announcement and contains 1,541 (1,507) words excluding boilerplate disclosures. Table 3 presents descriptive statistics for firm, earnings announcement, and analyst research characteristics partitioned by the sign of the earnings surprise. Evidence that all pairwise differences for NES and MBE firm-level features are statistically indistinguishable from zero confirms that our matching procedure successfully controls for a range of firm-level factors that could influence analysts' response to earnings news. Similarly, no difference between NES and MBE samples is apparent for conference call and research note characteristics. The average market reaction to NES (MBE) is negative (positive) as in prior research. The NES sample is

also associated with a higher likelihood of an earnings loss and lower quarterly earnings growth. These differences highlight the need to control for announcement-level characteristics when comparing analyst responses conditional on the sign of earnings news.

Analysis

This section tests whether analysts probe cash flow prospects more thoroughly, and demonstrate more uncertainty and a greater propensity to challenge management when earnings disappoint. Table 4 presents univariate (Panel A) and multivariate (Panel B) evidence for performance prospects. Tables 5 and 6 report corresponding evidence for uncertainty and challenges to management, respectively. Univariate analyses employ paired parametric (student t) and nonparametric (Wilcoxon) tests. Multivariate tests control for within-subject variation in firm- and announcement-level characteristics not captured by our matching method. The vector of control variables includes: natural logarithm of market capitalisation (*Log MV*), an indicator variable for negative reported earnings (*Loss*); forecast dispersion (*Forecastdisp*) measured as the standard deviation of the last consensus quarterly forecast available on I/B/E/S prior to the corresponding quarterly earnings announcement (scaled by lagged share price); absolute quarterly earnings surprise ($|MedianFE|$) measured as the absolute value of the difference between IBES quarterly actual earnings and the last IBES quarterly median consensus forecast prior to the earnings announcement (scaled by lagged price); natural logarithm of analyst following (*Log Analyst*); indicator variables taking the value of one when the change in annual and seasonally-adjusted quarterly EPS are negative and zero otherwise ($\Delta QEPS < 0$); and the two-day cumulative abnormal return ending on the earnings announcement date (*CAR*) as a proxy for market sentiment and other information that could condition analysts' response to

earnings news. Regressions are estimated using Generalised Estimating Equations (GEE) with an exchangeable correlation structure to account for dependency among matched pairs.¹²

Univariate tests in Panel A of Table 4 show analysts voice relatively more concern about firms' cash flow prospects following negative earnings news. In the average conference call following a NES, 20 percent of analyst questions refer to forward-looking weaknesses and threats compared with 16 percent when earnings news is neutral or positive. The 25 percent $[(0.20 - 0.16) / 0.16]$ higher focus on forward-looking problems after NES is statistically and economically significant. Regression results reported in Panel B yield virtually identical conclusions. Similar findings are evident for analyst research notes. The representative research note published in response to non-negative earnings news contains negative-toned comments for 15 percent of outlook categories. The comparable fraction for research notes published after NES is 51 percent, which equates to a 244 percent increase in forward-looking negativity. These conclusions are again robust to multivariate methods reported in Panel B. Collectively, findings presented in Table 4 for prospective analysis are consistent with equity analysts engaging in more rigorous information acquisition and dissemination activity when the incentives for attributional search and cognitive processing are particularly pronounced.

Table 5 documents the impact of earnings news on analyst perceptions of risk. Findings vary according to the type of research examined and the uncertainty metric used. Conference call results using $UNCERT^{CC}$ reveal that, as expected, the majority of questions in the typical call are characterized by uncertain language irrespective of the sign of the earnings surprise. There is weak statistical evidence that average $UNCERT^{CC}$ is incrementally higher after NES: the two-tailed probability value for the paired t-test is borderline significant at the 0.1 level in Panel A

¹² Choice of specific working correlation structure for GEE estimation is irrelevant for matched pairs data because all non-identity structures produce the same result (Liang and Zeger, 1986).

and the estimated coefficient on *NES_D* in Panel B is significant at the 0.09 level. However, univariate conclusions in Panel A are not robust to nonparametric methods and the economic magnitude of the difference is small (< two percent). Results for *UNCERT_NEG^{CC}* provide more robust evidence that conference call questions display heightened downside uncertainty after NES. Univariate tests in Panel A reveal that five percent $[(0.49 - 0.465) / 0.465]$ more questions are associated with downside uncertainty in the average conference call following negative earnings news, and that this difference is significant at the 0.1 level or better. Regressions reported in Panel B yield virtually identical results. Although uncertainty-related effects are statistically and economically less pronounced than those reported in Table 4 for cash flow prospects, the conference call evidence in Table 5 is nevertheless consistent with analysts engaging in more rigorous information acquisition behavior following events that trigger attributional search and cognitive processing. Tests conducted using analyst research notes on the other hand, reveal no evidence of statistically higher levels of uncertainty following NES. The median representative research note contains only one uncertainty-related word per 1,000 regardless of the sign of the earnings surprise. The absence of uncertainty-related content in response to earnings surprises generally and NES in particular is consistent with Kothari et al.'s (2009) evidence and suggests that rigorous information dissemination via analyst research notes in response to earnings news is confined to cash flow prospects.

Analyst objectivity is assessed by their propensity to challenge management. Results in Table 6 reveal analysts are more likely to challenge management when earnings disappoint. Univariate tests conducted using conference call data indicate that on average analysts challenge or criticize management in 14 percent of questions posed during calls held after negative earnings news, compared with nine percent of questions in response to non-negative earnings

results. The 51 percent $[(0.142 - 0.094) / 0.094]$ increase in analyst willingness to confront management after a NES is economically and statistically significant, and supports the view that analysts engage in more objective information gathering behavior when doubts arise about the effectiveness of management control over operational and strategic aspects of the business. Results reported in Panel B reveal these conclusions are robust to multivariate testing methods. Similar findings are also apparent for published research notes. Whereas only four percent of management-related discussions are negatively toned in the representative report following non-negative earnings news, the mean fraction rises to 20 percent post-NES.¹³ The 400 percent $[(0.197 - 0.038) / 0.038]$ increase in unfavorable commentary demonstrates analysts' readiness to challenge management in their written research outputs produced in circumstances conducive to attributional search. The statistical significance and economic magnitude of this increase is confirmed by the regressions reported in Panel B. Collectively, findings presented in Table 6 provide robust evidence that analyst research activities display material objectivity when the incentives for attributional search and cognitive processing are sufficiently strong.

Evidence that the properties of analyst research vary according to the sign of the earnings surprise is consistent with social cognition theory which predicts higher (lower) levels of rigorous, objective analysis in response to negative (positive) schema-discrepant events.¹⁴ Note, however, that evidence consistent with rigor and objectivity is not confined exclusively to NES-related research outputs. Results reported in Tables 4-6 demonstrate material levels of independent, scientific analysis in response to non-negative earnings surprises. For example, 16 (nine) percent of questions posed by analysts during conference calls raise concern about

¹³ Results for research notes display skewness: the median percent of management-related discussions that are negatively toned in the representative report is zero for both surprise partitions.

¹⁴ The majority of non-negative earnings surprises are positive schema-discrepant: 93.5 percent (94 percent) of the MBE sample are positive based on the mean (median) consensus forecast.

prospects (challenge management) in the wake of non-negative earnings news, while 47 percent of questions are characterized by downside uncertainty. Similarly, the representative research note published in response to non-negative earnings news includes negatively-toned comments for 15 percent of outlook categories. These findings cast further doubt on claims that analyst research systematically lacks rigor and objectivity. Instead, evidence that (i) non-negative schema-discrepant events are associated with non-trivial levels of rigorous, objective research and (ii) such properties are more apparent following negative schema-discrepant news supports the view that equity analysts engage in meaningful financial analysis in circumstances where the motives for attributional search are pronounced.

We conducted a series of further tests to assess the robustness and generalizability of findings reported in Tables 4-6. First, we used regression methods suggested by Cram et al. (2009) as alternatives to GEE for matched-pair data. Results and conclusions were unaffected. Second, we assessed the sensitivity of our results to alternative variable definitions. For the conference call analyses we: redefined $PROSP_NEG^{CC}$ as forward-looking statements beyond the next quarter containing negative discussions of WT (rather than all forward-looking statements containing negative or neutral discussions of WT); developed an alternative measure of $CHALLENGE^{CC}$ based on a wordlist of challenges to management constructed using a similar approach to that described for $UNCERT$; and experimented with alternative dictionaries for uncertainty including the LM wordlist on its own and in combination with Abraham and Cox (2007). With respect to analyst research notes we: replaced $PROSP_NEG^{RN}$ with a general measure of negative tone defined as the number of negative words based on LM's negativity dictionary scaled by the total number of negative and positive words; constructed a tone-conditioned uncertainty measure similar to $UNCERT_NEG^{CC}$, equal to the number of uncertainty

words occurring within ± 5 positions of one of LM's negative keywords scaled by the total number of words in the report; and replaced *PROSP_NEG^{RN}* and *CHALLENGE^{RN}* with binary variables equal to one where the majority of analyst reports ($> two$) expressed concern about prospects or challenged management, respectively, and zero otherwise. Conclusions based on these alternative variables do not differ in any material way from those reported in Tables 4-6.

We also examined whether results hold in different economic and financial regimes. The period following the financial crisis of 2008 was associated with a dramatic stock market decline and erosion of corporate profitability. To test whether the nature of analyst research in response to earnings news is conditional on underlying macroeconomic conditions, we allowed regression coefficients on *D_NES* in Tables 4-6 to vary across pre-crisis and crisis periods by extending the models to include the interaction *D_NES* \times *PRECRISIS*, where *PRECRISIS* takes the value of one for earnings announcements from January 2004 and June 2007 and zero otherwise. The estimated coefficient on *D_NES* \times *PRECRISIS* in all regressions is statistically indistinguishable from zero while the significance of coefficient estimates for the *D_NES* main effect is entirely consistent with those reported in Tables 4-6.

Comparing the properties of spoken and written research

So far our analysis examines conference calls and research notes independently. It remains an open question whether the properties of attributional search vary across these modalities. This section compares conference calls and research notes on the basis of three attributional search characteristics. The first feature is directness, which reflects the level of candor displayed by analysts when discussing prospects and management decisions. The second feature is prevalence, measured for each modality as the fraction of analysts displaying

attributional search behavior. The third feature is sensitivity, measured as the difference in prevalence between good and bad news events.

Insofar as speech is associated with more candour than text due to greater spontaneity and perceptions of lower permanence (Chafe and Tannen, 1987; Linell, 2005), it is possible that conference calls are associated with more aggressive commentary. The information gathering (dissemination) nature of conference calls (research notes) may also cause analysts to adopt a more (less) adversarial approach toward management. Conditional on analysts engaging in attributional search activity, one might therefore expect more directness in conference calls. Conversely, the personal aspect of spoken interactions may accentuate the institutional forces described by Fogarty and Rogers (2005), resulting in less direct attributional search behavior during conference calls. We examine directness by comparing qualitatively examples of challenges to management across the two modalities. We focus on cases where analysts challenge management because the level of directness and variation therein is likely to be particularly prominent in such circumstances. The process of identifying examples involved first isolating all challenges to management for each output type. All such instances were then reviewed and the most aggressive cases identified based on a qualitative assessment.

Table 7 presents representative examples of the most direct challenges to management from our sample.¹⁵ Several notable findings are apparent. First, the examples provide unequivocal evidence of direct challenges to management decisions and firm performance by analysts regardless of modality:

“...I'm a little bit more than surprised that the joint venture reached outside of the organization to the point where you actually went to a completely different organization

¹⁵ Ideally we would have compared comments for the same analyst across alternative modalities. Unfortunately, this is not possible because many conference call transcripts published before 2008 do not identify analysts by name.

to recruit a CEO. And I'm at a loss as to why that was even put on the table or even considered. Let alone actually pulling the trigger and hiring somebody.”

(Analyst question at conference call for Sempra Energy, 05.04.2010)

“... I would like to understand why you're not repurchasing shares. And if necessary I would like to take this to the Board level to understand that decision.”

(Analyst question at conference call for Pulte Homes, 10.26.2004)

“Frankly, we were disappointed and somewhat surprised by management's announcement... After all, pension costs, FX and compensation expense are risks that should have been anticipated earlier this year.”

(Bear Stearns research note on Goodrich Corp., 09.30.2005)

These examples illustrate how (at least some) analysts are more than ready to confront management when circumstances dictate, and that such confrontations can be direct and uncompromising. Evidence for research notes challenges the view that analysts' published work is systematically anodyne and lacking in criticality. Second, the extracts in Table 7 suggest a higher level of directness for analyst spoken interactions with management, as demonstrated by phrases such as “total breakdown”, “awfully perplexed”, “reject it out of hand”, “cannot make that reconcile”, “how believable is that”, “whose fault” and “confused and disappointed”. While research notes also contain clear (and in some cases stinging) criticism of management, the linguistic tone tends to be less vivid and emotive, with phrases such as “overpromised”, “not helped”, “scarce visibility”, “consistently underestimated”, “too aggressive”, and “penalty box” more the norm. These examples are consistent with speech yielding more direct evidence of objectivity relative to analysts' published outputs.

Next we test whether the prevalence of attributional search varies between conference calls and research notes. Our prevalence measure for research notes (conference calls) is the fraction of analysts demonstrating at least one instance of attributional search behavior in their

written commentary (questions to management).¹⁶ Since our sampling approach limits research reports to four per firm-announcement, we construct a comparable conference call measure based on questions posed by four analysts selected at random from each call. Given the weak findings reported above for uncertainty, evidence of attributional search behavior is defined as challenging management and expressing concern about performance prospects.

We offer no directional prediction for prevalence due to potentially off-setting effects. On the one hand, because the same viewpoint or piece of information is often disseminated (re-broadcast) by multiple analysts in their individual research notes, attributional search behavior may be evident in a high fraction of analysts' published research outputs. In contrast, analysts are less likely to repeat the same question posed by one of their colleagues during a conference call and therefore the fraction of analysts explicitly demonstrating attributional search may appear lower. On the other hand, lower perceived permanence and visibility of direct spoken interactions relative to written commentaries could result in a higher prevalence of attributional search for conference call questions.

Table 8 compares the fraction of analysts probing forward-looking weaknesses (Panel A) and challenging management (Panel B) in their research notes and conference call questions. Findings in Panel A reveal that the fraction of analysts expressing doubts over prospects in their research reports exceeds the comparable fraction for conference call questions, and this difference is apparent regardless of the sign of the earnings surprise (probability values > 0.01 for two tailed tests). The higher prevalence of attributional search activity for research notes is

¹⁶ An important caveat associated with this approach is that by constructing a metric with higher cross-modality comparability we risk compromising statistical power gained from using format-specific metrics that reflect fundamental differences in content and style. If the reduction in power affects these outputs differentially, then observed variation in relative strength will be driven by statistical biases rather than fundamentals. An alternative way of comparing effects is to compute standardized regression coefficients for regression models in Table 4-6. Unfortunately, interpreting standardized coefficients for indicator variables such as D_NES is problematic because a one standard deviation change is not meaningful for binary variables.

consistent with the dissemination and re-broadcasting features of written research outweighing the competing effects for speech.

Findings for challenges to management reported in Panel B display a different pattern. Absent bad news, challenges to management are more likely in a conference call setting: the fraction of analysts challenging management in their research notes is zero for the median non-negative earnings surprise compared with 17 percent in the corresponding call. Results are consistent with the direct, spontaneous nature of speech yielding a more powerful setting in which to observe analysts challenging or criticizing management when their incentives for attributional search are relatively weak. In contrast, the median fraction of analysts challenging management in response to negative news converges for written and spoken modalities at 25 percent, while the mean prevalence of challenges is economically and statistically higher for research notes. Conditional on bad news, the dissemination attribute of written research appears to offset (or even dominate) the effects for speech. Collectively, these findings suggest that conclusions about the properties of analyst research may depend on a potentially complex interplay between the motives for cognitive processing and the type of output examined.

The final two rows of Panels A and B in Table 8 report evidence on the sensitivity of attributional search behavior, measured as the change in prevalence associated with a move from non-negative to negative news. While the sensitivity of cognitive processing to bad news is statistically and economically significant for both modalities, difference-in-differences tests reveal that the relative increase is more pronounced for research notes (two-tailed probability values < 0.01). For example, the mean fraction of analysts raising doubts about prospects in Panel A increases by 64 percent from 0.51 after a positive surprise to 0.84 for research notes after a negative surprise. The corresponding increase for conference calls is 20 percent.

Similarly, Panel B reveals that analysts' propensity to challenge management in their research notes increases by 178 percent $[(0.34 - 0.12) / 0.12]$ in response to bad news, albeit from a low base. The comparable increase for conference calls is 42 percent.

Findings reported in this section suggest that conclusions about the properties of analyst research can vary according to the particular form of research examined. At a minimum, results suggest that exclusive focus on a single modality is likely to provide an incomplete picture of the work analysts undertake. While direct comparisons of written and spoken content raise non-trivial research design issues, our evidence points to structural differences in the observable properties of analysts research that warrants further investigation.

Conclusions

Behavioral psychology demonstrates that individuals' propensity to undertake rigorous analysis is contingent on the context in which their cognitive reasoning is studied. We use insights from the cognitive processing literature to shed new light on the properties of sell-side analyst research and in particular on the debate over whether their work lacks rigor and objectivity (Schipper, 1991; Fogarty and Rogers, 2005; Kothari et al., 2009; Bradshaw, 2011). Specifically, we test whether the degree of rigor and independence varies with analyst incentives for attributional search, with higher levels of rigor and objectivity predicted to be more evident in response to negative schema-discrepant events. This conditional view of analyst research is evaluated against the null hypothesis that their work is characterized by an institutionalized structure in which symbolic displays consistently replace rigorous scientific analysis (Fogarty and Rogers, 2005; Kothari et al., 2009). In a significant departure from prior research, we seek evidence on the properties of analysts' work using published (written) research notes and direct (spoken) interactions with management during the Q&A segment of conference calls.

Consistent with predictions, analysts are more likely to challenge management and explore potential weaknesses and threats relating to future performance when quarterly earnings fall short of expectations. Findings apply to both research notes published within three days of the earnings announcement and questions posed by analysts during the corresponding conference call. Analysts also display statistically higher levels of uncertainty in their conference call questions following disappointing earnings news, although economic significance is marginal. While negative schema-discrepant news is associated with enhanced levels of attributional search, non-trivial levels of rigor and objectivity are nevertheless evident in response to non-negative schema-discrepant earnings news. Evidence that analysts challenge management and explore threats to future performance even when earnings news is non-negative further demonstrates the need to condition conclusions regarding the properties of analyst research on schema-discrepant events, as predicted by attribution theory. Collectively, our findings are inconsistent with analysts undertaking systematically bland and uncritical financial analysis due to the social context in which they operate. Instead, findings suggest that analysts' innate cognitive processing response contradicts institutional considerations when attributional search incentives are strong.

Results also suggest that structural differences in the observable aspects of analysts' work with respect to format (e.g., speech versus text) and aims (e.g., information acquisition versus information dissemination) could affect conclusions regarding attributional search behavior. First, evidence that negative earnings surprises lead to enhanced attributional search as measured by higher levels of uncertainty is restricted to tests using conference call data. Our failure to document similar effects for research notes supports Kothari et al.'s (2009) conclusion that analysts' published research contains few clues about firm risk. Second, qualitative comparisons

suggest that analyst criticism of management tends to be more blunt and outspoken in a conference call environment, whereas their written research tends to contain more reserved criticism. Analysts' propensity to challenge management in the absence of bad news is also more evident during conference calls. Third, while the sensitivity of analysts' cognitive processing behavior to bad news (relative to good news) is statistically and economically significant for both forms of research, the effect is substantially more pronounced for research notes. Our findings highlight the need to consider multiple modalities when assessing the properties of analysts' work and the opportunities available to researchers from doing so.

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Table 1: Supplementary wordlist used to measure uncertainty in analysts' conference call questions

want to be <0:1> clear*	how do you think	fair to say	are <0:1> seeing
trying to figure out	when do you expect	apparently	meaningless
I'm <0:1> trying	how do you expect	I'm <0:1> curious	more specific
trying to	can you <0:1> clarify	just curious	but
give <0:1> a sense	clarification	just a curious thing	yet
get <0:2> a sense	more clarity	does that mean	hedg*
get a/the <0:1> sense	greater clarity	do you <0:1> think	when was the last time
make sense	more transparency	or	what was the last time
don't have <0:2> sense	greater transparency	change	better idea
decipher	spell out	how long	do you think
could <1:1> go through	is that what you're saying	probabl*	bottleneck*
want to make sure	suggest	possibl*	help
how should	suggesting	potentially	sustainab*
how do	imply	maybe	how much
give <0:1> a/the feel*	implying	might	any view
do you <0:2> feel*	is there	make sure	suddenly
you suggest*	it sound*	risk*	hesitant
are <0:1> saying	it seem*	uncertain*	how should <1:1> expect
a handle	it appear*	perhaps	how should <1:1> think
should we	looks like	be clear	issues
should I	normally	unclear	problems
as <0:1> underst*	in the past	quantify	are you saying
what <0:1> underst*	unusual*	visibility	competition
make sure <0:1> underst*	abnormal*	what progress	how long
is that fair	surpris*	next steps	anticipate
does that mean	shock*	more specific	would you say
wonder*	how typical	parameters	shake out
where are	unsustain*	details	anticipate
what's <0:1> happen*	all of a sudden	color	would you say
what might have happened	is it possible	range	remind
any idea	it <0:1> looks	cannibalize	price war
how should <1:1> look at	it <0:1> seems	pressure	walk <0:1> through
how quickly	I <0:1> think	impair	flavour / flavor
should we <0:1> expect*	I believe	write-off	delve
should I <0:1> expect*	seemingly	write-down	retention
what happens if	seems like*	inventory	scenario
is there <0:1> sense	sounds like	capacity	envis*
is there <1:1> else	do you believe	different	historically
how should <0:1> look at	do you think	outlook	moving parts
are <0:1> assuming	where do you think	erratic	timeframe
fair <0:2> to assume	does that mean	volatil*	trajectory
did you assume	does it appear	expose	I thought
when do you think	the impression	exposure	we thought

Words and phrases are extracted from 100 out-of-sample conference call transcripts selected at random during the period 2003 through 2012. Each transcript was read and questions demonstrating surprise, confusion, concern, lack of understanding, and significant doubt were isolated. Characteristic words and phrases common to these isolated questions were then identified, where commonness was defined as occurring in at least half of selected questions. The wordlist is implemented using a flexible search algorithm that stems words with numerous variants and allows for minor variation in phrase structure. Stemmed words in the above table are identified with an asterisk (*). Flexible phrase structures allow for variation in intermediate words and are represented above by the generic <x:y> structure, where x (y) is the minimum (maximum) number of intervening words permitted in a given phrase. We combine the above list with LM's uncertainty wordlist (removing duplicates) and use a java script to count incidences of words and phrases.

Table 2: Categories used in manual coding of research notes to construct measures of concern about performance prospects and challenges to management

Prospects		Management	
Categories	Source	Categories	Source
Business outlook	Asquith et al.	Management (incl. credibility)	Asquith et al.
Competitive outlook	Asquith et al.	Cost cutting	Asquith et al.
Customer numbers outlook	Asquith et al.	M&A	Asquith et al.
Demand outlook	Supplementary	Strategy	Supplementary
Future excess capacity	Supplementary	Restructuring	Supplementary
Market share	Supplementary	Advertising	Supplementary
Pricing outlook	Supplementary	Pricing strategy	Supplementary
Regulatory outlook	Supplementary	Personnel strategy	Supplementary
Other future	Supplementary	Forecast credibility	Supplementary
Debt rating*	Asquith et al.	Earnings targets	Supplementary
Law suits*	Asquith et al.	Analyst view	Supplementary
New financing*	Asquith et al.	Reference to “CEO”, “CFO”,	
New products	Asquith et al.	“managers”, “management”, or	
Other prospective*	Asquith et al.	reference to named individual(s)	Supplementary
Expense outlook	Supplementary	Commentary on whether	Asquith et al.
Cash flow outlook	Supplementary	expectations have been met	
Margin outlook	Supplementary		
Profitability outlook	Supplementary		
Revenue outlook	Asquith et al.		
Growth prospects	Asquith et al.		
Future investments	Asquith et al.		
Future capx.	Supplementary		
Margin expectations	Supplementary		
Valuation	Supplementary		
Investment rationale	Supplementary		
Price movements	Supplementary		
Future buybacks	Asquith et al.		
International opportunities outlook	Asquith et al.		
Earnings or revenue visibility	Supplementary		
Insufficient capacity	Supplementary		
Tax rate outlook	Supplementary		
Recommendation	Asquith et al.		
Price target	Supplementary		
Industry outlook	Asquith et al.		
Economic outlook	Supplementary		

Forward-looking categories from Asquith et al. (2005) form the basis for coding the prospects construct, supplemented by categories specific to earnings-related research notes (Supplementary) identified by examining 100 out-of-sample notes selected at random over the period 2003 through 2012. (Categories marked with * were not part of Asquith et al.’s main coding criteria but were included in an additional category where the researchers collected data on whether there was additional information announcements relating to these specific issues occurring within + or – 4 days of the issue date of the report coded.) Categories used to code the challenges to management construct capture three aspects of management-related commentary: categories from Asquith et al. (2005) regarding aspects of firm performance considered to be directly under management’s control (Asquith et al.); direct references to management (Supplementary); and commentary on whether expectations have been met (Supplementary). Text blocks are manually assigned to categories on a non-mutually exclusive basis.

Table 3: Descriptive statistics for samples of negative and non-negative earnings quarterly earnings surprises.

Variable	NES					MBE					p-value for difference:	
	Mean	St. dev	Q1	Med	Q3	Mean	Std	Q1	Med	Q3	T-test	Signed rank
Firm-level characteristics												
<i>Market capitalization (\$b)</i>	19.15	37.49	3.31	7.61	19.32	17.66	35.57	2.70	7.04	17.85	0.68	0.41
<i>No. analysts</i>	16.36	6.48	11.00	15.00	20.00	15.45	6.42	11.00	14.00	18.50	0.16	0.14
<i>Book-to-market</i>	1.13	1.19	0.51	0.83	1.42	1.19	1.38	0.51	0.87	1.51	0.69	0.65
Conference calls												
<i>No. analysts</i>	10.55	3.358	13.00	10.00	8.00	10.450	3.639	12.00	10.00	8.00	0.65	0.43
<i>No. questions blocks</i>	24.86	8.263	30.00	24.00	19.00	24.445	7.692	30.00	24.00	19.00	0.48	0.55
<i>Median block words</i>	58.93	14.36	67.00	57.00	50.00	57.515	13.036	65.50	56.00	48.00	0.22	0.24
<i>Sum words</i>	1599.12	566.23	1959.00	1554.00	1167.50	1542.20	533.228	1888.50	1503.00	1211.50	0.12	0.19
<i>Days after announcement</i>	0.13	0.33	0.00	0.00	0.00	0.15	0.43	0.00	0.00	0.00	0.52	0.75
Research notes												
<i>Report length (words)</i>	1662.08	706.546	1959.00	1541.25	1148.25	1636.19	704.69	1915.75	1507.50	1210.13	0.59	0.96
<i>Days after announcement</i>	0.56	0.72	0.00	0.00	1.00	0.53	0.66	0.00	0.00	1.00	0.49	0.87
Earnings announcements												
<i>Earnings surprise</i>	-0.003	0.007	-0.002	-0.001	-0.000	0.003	0.007	0.001	0.001	0.003	0.01	0.01
<i>Abs earnings surprise</i>	0.003	0.007	0.001	0.001	0.002	0.003	0.007	0.001	0.001	0.003	0.69	0.78
<i>Forecast dispersion</i>	0.002	0.003	0.002	0.001	0.000	0.001	0.003	0.001	0.001	0.000	0.49	0.19
<i>Loss</i>	0.115	0.320	0.000	0.000	0.000	0.060	0.238	0.000	0.000	0.000	0.01	0.02
<i>Earnings growth</i>	0.590	0.493	1.000	1.000	0.000	0.255	0.437	1.000	0.000	0.000	0.01	0.01
<i>CAR</i>	-0.023	0.051	0.007	-0.014	-0.039	0.009	0.042	0.030	0.005	-0.015	0.01	0.01
<i>Abs CAR</i>	0.037	0.042	0.010	0.022	0.050	0.030	0.031	0.009	0.020	0.043	0.07	0.27

This table reports summary statistics for matched samples of negative quarterly earnings surprises (NES) and quarterly earnings announcements that meet or beat market expectations (MBE). Matching is performed by firm and fiscal quarter such that a negative surprise announced by firm i in quarter q of fiscal year t is paired with a corresponding MBE announced by the same firm for the same quarter in fiscal year $t-1$. The final sample comprises 200 quarterly NES and 200 quarterly MBE observations. For each earnings announcement we collect the corresponding conference call transcript and four research notes published within three days of the earnings announcement. Firm-level variables are defined as follows: *Market capitalisation* is beginning-of-quarter price multiplied by shares outstanding; *no. analysts* is the number of analysts on IBES issuing at least one forecast during the quarter; *Book-to-market* is beginning-of-period book value of shareholders' funds divided by market capitalization. Conference call variables are as follows: *no. analysts* is the number of equity analysts participating in the conference call; *no. question blocks* is the number of distinct lines of questioning pursued by each analysts, aggregated over all analysts in the call; *Median block words* is the number of words for the median question block in the call; *Sum words* is the total number of words in analysts' questions; *Days after announcement* is the number of days by which the conference call lags the earnings announcement day. Research notes variables are defined as follows: *Report length* is the median number of words computed over the four research notes; *Days after announcement* is the number of days by which the conference call lags the earnings announcement day. Earnings announcement variables are defined as follows: *Earnings surprises* is the difference between unadjusted IBES actual quarterly earnings and the last unadjusted IBES consensus quarterly earnings forecast prior to the earnings announcement (scaled by lagged price); *Abs earnings surprise* is the absolute value of *earnings surprise*; *Forecast dispersion* is the standard deviation of the last consensus quarterly forecast available on IBES prior to the corresponding quarterly earnings announcement (scaled by lagged share price); *Loss* is an indicator variable for negative reported earnings; *Earnings growth* is an indicator variable equal to one if the seasonally adjusted change in quarterly earnings per

share is negative and zero otherwise; *CAR* is the two-day cumulative market-adjusted abnormal return ending on the earnings announcement date; *Abs CAR* is the absolute value of *CAR*.

p-value for difference reported in the final two columns is the two-tailed probability value for paired T- and Wilcoxon signed-ranked tests.

Table 4: Analyst propensity to probe concerns about performance prospects

<i>Panel A: Univariate</i>						
	Conference call			Representative research note		
	Mean	Std dev	Median	Mean	Std dev	Median
NES = 0	0.161	0.093	0.159	0.148	0.174	0.083
NES = 1	0.201	0.114	0.192	0.510	0.260	0.531
p-value for diff.	0.001		0.001			
<i>Panel B: Generalised estimating equations</i>						
	Conference call		Representative research note			
	Coeff.	p-value	Coeff.	p-value		
<i>Intercept</i>	0.140	(0.001)	0.111	(0.002)		
<i>D_NES</i>	0.034	(0.002)	0.292	(0.001)		
<i> Median FE </i>	-0.023	(0.360)	0.112	(0.019)		
<i>Forecastdisp</i>	0.000	(0.004)	0.000	(0.542)		
<i>Loss</i>	-0.001	(0.953)	-0.026	(0.195)		
<i>$\Delta QEPS < 0$</i>	0.018	(0.120)	0.057	(0.012)		
<i>Log Analyst</i>	0.002	(0.055)	0.002	(0.342)		
<i>Log MV</i>	0.703	(0.166)	-2.854	(0.026)		
<i>Otherinfo</i>	0.076	(0.953)	9.786	(0.005)		
<i>CAR</i>	-0.068	(0.585)	-1.183	(0.000)		
N	400		400			

This table reports results for univariate (Panel A) and multivariate (Panel B) tests for differences in the extent to which analysts explore weaknesses in firms' performance prospects conditional on the sign of the earnings surprise. Separate results are reported for prospect measures derived from conference calls and research notes. The final row of Panel A reports two-tailed probability values related to paired T-tests (means) and paired Wilcoxon signed rank tests. Summary regression results in Panel B are estimated using Generalised Estimating Equations with an exchangeable correlation structure to account for dependency among matched pairs. All probability values relate to two-tailed tests. Variable definitions are as follows (see Table 3 for further information): *D_NES* is an indicator variable that takes the value of one for negative earnings surprises and zero otherwise; *|MedianFE|* is the absolute quarterly earnings surprise; *Forecastdisp* is the standard deviation of the last consensus quarterly forecast available on IBES prior to the corresponding quarterly earnings announcement (scaled by lagged share price), *Loss* is an indicator variable for negative reported earnings; *$\Delta QEPS < 0$* is an indicator variable taking the value of one if the seasonal change in quarterly earnings is negative and zero otherwise; *Log Analysts* is the natural logarithm of analysts following; *Log MV* is the natural logarithm of market capitalisation; *Otherinfo* is an indicator variable taking the value of one when the firms announce other non-earnings news concurrently with earnings; and *CAR* is the two-day cumulative abnormal return ending on the earnings announcement date. All p-values relate to two-tailed tests.

Table 5: Analyst propensity to demonstrate uncertainty*Panel A: Univariate*

	Conference call: <i>UNCERT</i>			Conference call: <i>UNCERT_NEG</i>			Representative research note		
	Mean	Std dev	Median	Mean	Std dev	Median	Mean	Std dev	Median
NES = 0	0.848	0.097	0.860	0.465	0.128	0.454	0.001	0.001	0.001
NES = 1	0.861	0.083	0.870	0.490	0.134	0.500	0.003	0.018	0.001
p-value for diff	0.109		0.295	0.036		0.093	0.305		0.522

Panel B: Generalised estimating equations

	Conference call: <i>UNCERT</i>		Conference call: <i>UNCERT_NEG</i>		Representative research note	
	Coeff	p-value	Coeff	p-value	Coeff	p-value
<i>Intercept</i>	0.837	(0.001)	0.427	(0.001)	0.003	(0.016)
<i>D_NES</i>	0.015	(0.089)	0.027	(0.040)	0.002	(0.289)
<i> Median FE </i>	-0.001	(0.971)	0.032	(0.173)	0.000	(0.750)
<i>Forecastdisp</i>	0.000	(0.005)	0.000	(0.127)	0.000	(0.278)
<i>Loss</i>	0.013	(0.197)	0.001	(0.975)	-0.001	(0.314)
<i>ΔQEPS<0</i>	0.001	(0.954)	0.011	(0.354)	-0.002	(0.306)
<i>Log Analyst</i>	-0.001	(0.923)	-0.000	(0.774)	0.000	(0.291)
<i>Log MV</i>	0.309	(0.674)	2.264	(0.014)	0.003	(0.805)
<i>Otherinfo</i>	1.902	(0.151)	0.649	(0.788)	-0.036	(0.444)
<i>CAR</i>	0.068	(0.458)	0.047	(0.721)	-0.008	(0.403)
N	400		400		400	

This table reports results for univariate (Panel A) and multivariate (Panel B) tests for differences in analyst uncertainty conditional on the sign of the earnings surprise. Separate results are reported for uncertainty measures derived from conference calls and research notes. The final row of Panel A reports two-tailed probability values related to paired T-tests (means) and paired Wilcoxon signed rank tests. Summary regression results in Panel B are estimated using Generalised Estimating Equations with an exchangeable correlation structure to account for dependency among matched pairs. All probability values relate to two-tailed tests. Variable definitions are as follows (see Table 3 for further information): *D_NES* is an indicator variable that takes the value of one for negative earnings surprises and zero otherwise; *|MedianFE|* is the absolute quarterly earnings surprise; *Forecastdisp* is the standard deviation of the last consensus quarterly forecast available on IBES prior to the corresponding quarterly earnings announcement (scaled by lagged share price), *Loss* is an indicator variable for negative reported earnings; *ΔQEPS<0* is an indicator variable taking the value of one if the seasonal change in quarterly earnings is negative and zero otherwise; *Log Analysts* is the natural logarithm of analysts following; *Log MV* is the natural logarithm of market capitalisation; *Otherinfo* is an indicator variable taking the value of one when the firms announce other non-earnings news concurrently with earnings; and *CAR* is the two-day cumulative abnormal return ending on the earnings announcement date. All p-values relate to two-tailed tests.

Table 6: Analyst propensity to challenge management

<i>Panel A: Univariate</i>						
	Conference call			Representative research note		
	Mean	Std dev	Median	Mean	Std dev	Median
NES = 0	0.094	0.091	0.071	0.038	0.127	0.000
NES = 1	0.142	0.118	0.120	0.197	0.300	0.000
p-value for diff	0.001		0.001			
<i>Panel B: Generalised estimating equations</i>						
	Conference call		Representative research note			
	Coeff	p-value	Coeff	p-value		
<i>Intercept</i>	0.088	(0.001)	0.026	(0.470)		
<i>D_NES</i>	0.035	(0.001)	0.114	(0.001)		
<i> Median FE </i>	0.054	(0.057)	0.047	(0.336)		
<i>Forecastdisp</i>	0.000	(0.816)	0.000	(0.218)		
<i>Loss</i>	0.003	(0.820)	0.026	(0.281)		
<i>ΔQEPS<0</i>	0.009	(0.380)	0.035	(0.132)		
<i>Log Analyst</i>	0.001	(0.503)	0.000	(0.830)		
<i>Log MV</i>	0.069	(0.960)	-3.827	(0.077)		
<i>Otherinfo</i>	-5.658	(0.043)	5.812	(0.208)		
<i>CAR</i>	-0.203	(0.071)	-0.821	(0.012)		
N	400		400			

This table reports results for univariate (Panel A) and multivariate (Panel B) tests for differences in analysts' propensity to challenge or criticize management conditional on the sign of the earnings surprise. Separate results are reported for challenges to management derived from conference calls and research notes. The final row of Panel A reports two-tailed probability values related to paired T-tests (means) and paired Wilcoxon signed rank tests. Summary regression results in Panel B are estimated using Generalised Estimating Equations with an exchangeable correlation structure to account for dependency among matched pairs. All probability values relate to two-tailed tests. Variable definitions are as follows (see Table 3 for further information): *D_NES* is an indicator variable that takes the value of one for negative earnings surprises and zero otherwise; *|MedianFE|* is the absolute quarterly earnings surprise; *Forecastdisp* is the standard deviation of the last consensus quarterly forecast available on IBES prior to the corresponding quarterly earnings announcement (scaled by lagged share price), *Loss* is an indicator variable for negative reported earnings; *ΔQEPS<0* is an indicator variable taking the value of one if the seasonal change in quarterly earnings is negative and zero otherwise; *Log Analysts* is the natural logarithm of analysts following; *Log MV* is the natural logarithm of market capitalisation; *Otherinfo* is an indicator variable taking the value of one when the firms announce other non-earnings news concurrently with earnings; and *CAR* is the two-day cumulative abnormal return ending on the earnings announcement date.

Table 7: Comparison of the analyst directness when challenging management in conference call questions and research notes

Conference call examples	Research note examples
<p>Let me ask I guess a high-level question about what happened in this quarter. There was an investor event where you seemed to signal that there was weakness in early May and then <u>you went out of your way</u> to say that things were fine. You reported a number that I think some would argue warranted a preannouncement. <u>The issues you've pointed to seem like they shouldn't have been surprising.</u> ... Many are going to say that there was a <u>total breakdown</u> in communication and that, at best, <u>you lack visibility on your businesses.</u> There has been a <u>series of missteps</u> here. <u>How do investors regain confidence</u> in this team and that you've <u>finally got the outlook right?</u> (<i>Life Technologies conference call on 07.28.2011</i>)</p>	<p>The U.K. was also a <u>disappointment</u> as heavy promotion for soup and beans was supposed to drive top line. The CEO blamed poor consumer insights by U.K. management in product restaging, but Joe Jiminez was supposed to be the rising star in management especially post the departure of Neil Harrison. And now the head of Asia has also left. <u>Consistency. Management crowed</u> about its success in North America, which is deserved. But as so often happens, the strengths HNZ has in one area are inevitably offset elsewhere. (<i>Credit Suisse research note on Heinz, 01.31.2005</i>)</p>
<p>Nice results. I don't think this is going to be an unexpected question but I'm a little bit <u>more than surprised</u> that the joint venture reached outside of the organization to the point where you actually went to a completely different organization to recruit a CEO. And I'm <u>at a loss</u> as to why that was even put on the table or even considered. <u>Let alone actually pulling the trigger and hiring somebody.</u> (<i>Sempra Energy conference call on 05.05.2009</i>)</p>	<p><u>Management seems quite proud</u> that they are gaining market share and again mentioned acquisitions as one of the three growth legs. However, results last year and in this quarter point to <u>much more rapid deterioration in gross margin than they or we anticipated.</u> For this stock to work, we believe management needs to convince the Street that margins can be sustained at levels that justify the current investment levels. This quarter did <u>not help build the confidence</u> to that goal. (<i>Credit Suisse research note on Best Buy, 05.31.2007</i>)</p>
<p><u>You just didn't, you just didn't update us that you had changed it to include retroactivity</u> for the 3Q also at that period, at that point. So, this is <u>the first time that I am hearing in a public forum that the low end of your guidance range assumed retroactivity for the 3Q. This is the first time... But you didn't tell us that. You did not tell us that the low end of the guidance range assumed retroactivity</u> for the 3Q... I mean, as an analyst community we are trying to assess how you performed versus where you had thought you would perform. And so, I am not sure how we make that leap. (<i>Centene Corp conference call on 02.08.2008</i>)</p>	<p>What is clear is that Centene <u>once again overpromised</u> on EPS for 2007, as it did in 2006. We are <u>concerned</u> that the new 2008 EPS guidance could also prove challenging to achieve. We reduce our price target... Conference call provides <u>little help</u> in clarifying 4Q07 results and '08 outlook... We left the call with many unanswered questions on the composition of the 4Q results and the anticipated drivers of the 2008 EPS guidance. This was <u>not helped</u> by the company limiting the call to only 30 minutes. (<i>Deutsche Bank research note on Centene Corp, 12.31.2007</i>)</p>
<p>To whom do you ascribe the <u>blame for the disconnect. You complained</u> earlier about the Street not understanding. <u>So whose fault is that? Is that the Street's fault or is that a communication gap?</u> (<i>Cephalon conference call on 02.15.2005</i>)</p>	<p>Dean's "cost savings" strategy has <u>not worked.</u> Dean's strategy is to create a competitively advantaged cost structure that will either force smaller players to cede market share to Dean or exit the industry altogether. So far neither has happened. If the strategy does work, it will require expensive investments by Dean to get there with <u>scarce visibility</u> of how the savings drop to the bottom line. (<i>Credit Suisse research note on Dean Foods Company, 09.30.2010</i>)</p>
<p>During the quarter there was some discussion that in fact the Dow had made a takeover bid on DuPont and I guess the question is, how did your board handle this? The stock <u>obviously has not been a good performer</u> in recent years and</p>	<p>We believe that the pressure is on the company to take active steps to create shareholder value in light of the underperformance of Dow's stock under the current management team and the continued strong cash flow generation.</p>

Table 7 Continued

looks like maybe you just reject it out of hand something that could have added a lot to shareholder value. (*DuPont conference call on 07.24.2007*)

I have to turn back to Avastin on the commercial side. I'm really just awfully perplexed by the answer I think to the first question regarding the sector. It was there were really no changes, I think you said, in the inventory channel for Avastin. I am just kind of looking at penetration rates here. So basically on a relative basis, your penetration rate in the front line grew I think around 38 percent, and it looks like it grew around 9 percent even in the relapse setting. So you're looking at strong growth, especially on that front line setting, around 38 percent, and yet you have sequential reported sales growth around 9 percent. I just cannot make that reconcile. (*Genentech conference call on 01.10.2005*)

I have to make a comment first and I will do the dirty work. Bill, a lot has changed since Tony left. But this kind of does bring memories of Tony back with this tax rate rabbit out of your hat and that's kind of my comment... But I think you have to tell us when you knew this tax rate benefit was there. Was it in your prior guidance. Because I think to say you are on track really kind of I think is not really accurate. (*Heinz Company conference call on 28.02.2005*)

I guess I am not going to congratulate you for Las Vegas, but I guess someone should mention that at least you kind of figured out the problem and dealt with it rapidly. So I commend you for that. The second question is – I am a little confused and disappointed that the share repurchase in the quarter was zero and we haven't been very aggressive buying back stock... I would like to understand why you're not repurchasing shares. And if necessary I would like to take this to the Board level to understand that decision. (*Pulte Homes conference call on 10.26.2004*)

Again I know you can't detail it, but for a \$36 million restructuring in Cranes to get \$50 million that quickly, I'm just trying to get my arms around it, how believable is that?... And then I would also ask the second question, why didn't we want to do this earlier? (*Terex Corp conference call on 07.21.2011*)

(*HSBC Global Research research note on Dow Chemical Co, 09.30.2007*)

GR seemingly went out of its way to bring down the 2006 consensus estimate of \$2.53. Rather than providing new guidance, the Company warned the investment community that there are a number of “uncontrollable” overhead related costs that could rise sharply in 2006... Frankly, we were disappointed and somewhat surprised by management's announcement. On the one hand, we realize that GR has had an annual tendency to “reset” expectations. However, we were hoping management would take necessary steps to offset any looming headwinds. After all, pension costs, FX and compensation expense are risks that should have been anticipated earlier this year... Hopefully, GR will attract more value investors who will urge management to focus on cost reduction rather than an emphasis on market share. We believe this change in focus is imperative. (*Bear Stearns research note on Goodrich Corp, 09.30.2005*)

Despite deteriorating fundamental trends and investor scepticism, management still sees 2008E EPS +4.7% on implied flattish shipments. Despite clear signs over the past several years that the domestic business was entering the relative maturity stage of the corporate lifecycle, management has consistently underestimated the impact of both increased seasonality and cyclicity on its economic model. (*Credit Suisse note on Harley Davidson, 12.31.2007*)

We agree that CA requires dramatic change in the structure of the sales organization, but we can't help but question the path chosen in this case given the results along with the historical record. At the same time, we can't help but question the timing of this move, just before the transition of leadership to a new CEO, who presumably will have his or her own opinions as to the right direction to take. (*JP Morgan research note on CA Technologies, 07.27.2012*)

This is not the first time LIFE/IVGN miscommunicated/lacked visibility/was too aggressive. One quarter makes not a trend, but several quarters/years do. A core component of buying any stock has to be management confidence; the magnitude of, and explanation of this miss has to place LIFE in the penalty box. (*Cowen research note on Life Technologies, 06.30.2011*)

This table presents examples of analyst directness, as reflected in use of vivid and uncompromising language when challenging management about firm performance and decision taken. The process of identifying examples of directness involved first isolating all challenges to management for each output type (conference call questions and research notes). All such instances were then reviewed and the most aggressive cases identified based on the authors' qualitative assessment.

Table 8: Comparison of prevalence and sensitivity of analysts' attributional search behavior in conference calls and research notes.

Panel A: Concern about prospects

Earnings news category	Representative research note			Conference calls			Differences in research notes and conference calls:			
	Mean	St. dev	Median	Mean	St. dev	Median	Average differences:		p-values for difference in:	
							Mean	Median	Mean	Median
$D_NES = 0$ (N = 200)	0.515	0.320	0.500	0.336	0.180	0.333	0.180	0.167	0.001	0.001
$D_NES = 1$ (N = 200)	0.846	0.232	1.000	0.402	0.201	0.400	0.444	0.462	0.001	0.001
Paired difference	0.331	0.354	0.250	0.067	0.251	0.069	-0.264	-0.273		
p-value	0.001		0.001	0.001		0.001	0.001	0.001		

Panel B: Challenges to management

Earnings news category	Representative research note			Conference calls			Differences in research notes and conference calls:			
	Mean	St. dev	Median	Mean	St. dev	Median	Average differences:		p-values for difference in:	
							Mean	Median	Mean	Median
$D_NES = 0$ (N = 200)	0.121	0.197	0.000	0.191	0.163	0.174	-0.070	-0.087	0.001	0.001
$D_NES = 1$ (N = 200)	0.338	0.311	0.250	0.271	0.191	0.250	0.067	0.000	0.005	0.029
Paired difference	0.216	0.313	0.250	0.080	0.2157	0.059	-0.137	-0.095		
p-value	0.001		0.001	0.001		0.001	0.001	0.001		

This table compares the prevalence and sensitivity of analysts' attributional search behavior for conference calls and research notes conditional on the sign of the quarterly earnings surprise. $D_NES = 0$ is the sample of non-negative earnings surprises. $D_NES = 1$ is the matched sample of negative earnings surprises. Attributional search behavior is proxied by concern about performance prospects (Panel A) and challenges to management (Panel B). Prevalence for research notes (conference calls) is the fraction of analysts demonstrating at least one instance of attributional search behavior in their written commentary (questions to management). Sensitivity is the difference in the prevalence of attributional search behavior between negative earnings news and non-negative earnings news. Columns headed "Differences in research notes and conference calls" report average paired differences between research notes and conference calls for a given sign of earnings news, and average difference-in-differences that compare the paired difference across news categories for research notes and conference calls. Probability values refer to parametric (t-) and non-parametric (Wilcoxon signed rank) tests. All probability values relate to two-tailed tests.