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## SCIENTIFIC RESEARCH

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# Modeling factors affecting the choice of telework and its impact on demand in transportation networks

Factores de modelado que afectan la elección del teletrabajo y su impacto en la demanda en las redes de transporte

## ABSTRACT

This research estimates the extent of using teleworking to mean the feasibility and appropriateness of this method of work for employees and professors according to their characteristics and features of career. The study population included university staff and professors in Tehran and data collection was carried out through 447 questionnaires. A logistic regression model was used to investigate the transport demand caused by teleworking. The results showed that various factors including history and percentage of telework and after that, the time delay of home-to-work and travel distance affected the model of transportation demand of professor's members. For the staffing community, it had the greatest impact on teleworking, history and percentage of telework, followed by travel distances, latency from work to home, and latency from home to work.

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## **1. INTRODUCTION**

Teleworking is a new concept that includes many relevant and important topics and basis. One of these important bases in relation to teleworking of impact essay is the study of its positive and negative effects from different perspectives such as social, economic, cultural, and environmental and transport<sup>[1]</sup>. The factor that ultimately determines the effects of the telework operation is the rate of application and use. Teleworking has been existed for many years, and with the advent of information technology (Internet, etc.), human life has been expanded significantly with it. Teleworking today is often introduced as a tool for improving sustainability with reduced environmental, economic and social impacts. At present, teleworking, however, has not yet been introduced and applied as a major plan in the offices of Iran.

The history of computer-based telework has begun since 1970. The governments and large industrial companies in the world that seek to increase productivity and enhance the quality of their employees' life have interested in this phenomenon and have gained many benefits for themselves and their employees. However, the average Internet telephony in the world is less than 5%, and is only higher in the United States due to the existence of computer companies that teleworking are highly compatible with their business philosophy. Teleworking in Europe has begun since 1980 following the outbreak of unemployment. In the next few years, telecoms are expected to introduce as part of the expansion of the global network economy and the widespread growth of organizations across sectors and businesses. Existential philosophy of teleworking is to bring the workplace to the employees' home, given that traditional patterns of work, workplace, work time, and organizations and employer attitudes are in the seek of rapid improvement in information and communication technology [2, 3].

The main objective of this research is to investigate the fields of teleworking application regarding to the occupational characteristics of individuals. In order to achieve these goals, the effect of information and communication systems on decision making of Tehran citizens in business trips will be studied considering theoretical foundations of travel behavior as well as the acceptance of telework behavior considering the attitude of decision makers elements and other influential factors. The framework components of this research are staff and supervisors. The study of different sections of the theoretical framework and their relationship with each other is mainly based on modeling. The collection of data required for modeling is mainly through the design, compilation and distribution of the questionnaire. Since the knowledge of individuals about the phenomenon of teleworking is very low, only the description of the situation can be collected their opinions through the presentation of them.

Several important points distinguish this study from other studies. The first distinction is that the statistical framework in this study is unlike in similar studies in advanced countries, including public sector employees. Private companies are not the aim of this study due to causality, such as asset and insurance issues, less need for change, and lack of precise job description. Another distinction is that, in similar studies, the views of employers are of the highest priority in the process of employing telework as being able to provide this mode of work. In other words, the existence of this work option for employees depends on the employer's decision to provide it. If this method is not provided by employers, employees will not normally have the right to choose. If offered, researchers will review the selection of staff on how much they will be used based on their desirability and interest. However, the aim of this study is to optimize the extent of applying teleworking or its possibility. Based on the suitability of job activities and the feasibility of this method of work, the appropriate and optimal teleworking is estimated. In other words, the purpose of this study is to provide a central planning or systemic perspective for the whole of society rather than maximizing individual preferences. Another important distinction is the way of considering businesses. In this study, in order to make the research more generality and comprehensive, instead of using the type of business, its activities are used

in analyzes. That is, first breaking and dividing the job into the elements and its activities, and then modeling the proportion of teleworking per day in a week based on these activities. Thus, for the different types of jobs, the degree of proper use or feasibility can be estimated. In this regard, there is no limit to the type of occupation, and new jobs that will be created in the future, and even the changing nature of the business, can be taken into account.

## 2. REVIEW OF PREVIOUS RESEARCH

In 2016, Botzoris et al. investigated sustained teleworking and transportation in critical economic conditions, in order to reduce the cost of transportation 4. In 2017, Moeckel analyzed the impact of teleworking on the land use in transport and provided the number of days of telework to individuals in a model. The results of this study indicate that travel demand for work and nonbusiness trips to any work inside the home is greatly reduced, resulting in lower costs such as fuel consumption and the cost of traveling time and delay time, etc. <sup>[5]</sup>. In 2017, Lila et al. reviewed the impact of telework in urban areas in India. Their model results showed that the drop by 1.9% in per kilometers traveled and 3.5% in hours of traveled in the first year and dropped by 3.2 to 6.10% in the next 5 years. On the other hand, the overall delay in the transportation network has reached a maximum of 6% in the first year and 9% in the next 5 years 6. In 2017, Labedowiez and Urbanek have examined the communication and information technologies affecting the demand for transport, and had an investigation on the EU countries. The research aims to provide an analysis of the use of information and communication technologies by individuals and companies, including freight and passenger transportation processes in the European Union. This requires an examination of the wider relationship of communication and information technology and changes in demand services for people and companies. Based on this, teleworking was investigated as a new way of improving demand for transportation to reach the individual at work. The results showed that EU countries often achieved a good improvement in the Gross Domestic Product by using these technologies between 2000 and 2013, and the productivity of organizations and their impacts on transportation demand has been improved ... In 2017, Elldér investigated the relationship between telework on the structure of urban travel, and finds out how this relationship works. As urban structure is affected by the behavior of daily travel, telework can also be effective. Regression models can be used to examine the relationship between the two, based on the degree of experience of teleworking and the relative access of people from home to work as two variables enter in the model. The results of this study showed that the weakness in telework between urban structure and travels could be related. In this regard, it was found that the behavior of daily travels is more dependent on the characteristics of individuals than the distance from the home to the workplace <sup>[8]</sup>. In 2018, Ge et al. reviewed the model-based intelligence for distribution programs at workplaces. In this regard, telework and face-to-face communication have been examined from the perspective of the benefits and disadvantages. On the other hand, the amount of pollution and the number of times for referring to the delivery of work in telework with the presence of the individual in the workplace, the cost of transportation and travel to the workplace is then compared, based on the division of labor between teams 3 And 5 and without teams in the field of telework and presence at the workplace were reviewed and compared <sup>[2]</sup>. In 2018, Zhu et al. examined the dimensions of the city center on telework in employees' trip. The results of his modeling showed that the full effect on teleworking on daily trips is lower than urban centers, and both nonworking and working trips are not excluded from this rule <sup>110]</sup>. In 2018, Shabanpour et al. analyzed telework behavior and its effects on the environment and demand for travel, and found that 12 percent of staff in the Chicago area was flexible in terms of their work schedules, and telework could reduce their total distance traveled and their travel time of 0.69% and 2.09%, respectively. A comparison showed that this policy could increase greenhouse gas emissions and air pollutants by 0.71 and 1.14 percent, respectively. These effects will be higher at peak hours [11]. In 2018, de Abrau et al. reviewed the effects of home-based telework on travel to

reduce travel for one to two occupations <sup>[12]</sup>. In 2018, Silva and Melo addressed the patterns of homebased telework, travel behavior and land use with a single-job analysis <sup>[13]</sup>. In 2018, Akbary and Borng reviewed the views of managers and librarians in Kerman province for telework with consideration of their interests and obstacles and ways to develop it to prevent delays in transit of people to travel <sup>[14]</sup>. In 2018, Giovanis presented a relationship between telework, traffic and air pollution <sup>[15]</sup>. In 2018, Suarlan provided telework for servants based on issues, strengths, and weaknesses to reduce travel time to go to work <sup>[16]</sup>.

Regarding the history of the present research, it can be said that so far and especially in Iran, to provide mathematical relation for the effective influence of the factors on the choice of telework and its effect on the demand for transport in the form of a dynamic model, no comprehensive research has been carried out. In addition, most research on organizational telework has been conducted, the impact on the organization and staff has been monitored, and the important thing is traveling to work from home, which should be given more attention. Few researches have been made about this issue, but a more comprehensive examination and especially the factors affecting the choice of teleworking and its impact on transportation demand are needed. In this regard, in several researches, several factors have been examined and the requirement to consider more factors that are effective is needed. The present research seeks to model these factors in the form of a mathematical model based on the perceptions of community members in different strata and with the view employer and staff.

The present research is aimed at field survey of questionnaire and presents a model that is appropriate in this field and has caused the present research to be field-analytic. The features and dimensions of occupations as factors affecting telework possibility are able to explain the teleworking demand. This concept is designed to estimate the appropriate telework rate, but it is not a simple task to collect the information needed to implement the related models. Due to the limited information about the occupations, especially in the wider organization, after the study and library studies, the status and organizational unit are used in this study. In other words, an abstract job approach with these variables is used to collect the necessary data and generalize to the community. In order to establish a relationship between the factors affecting the choice of telework and its impact on demand in transportation networks, it is necessary to examine the various effective factors in addition to what has been achieved in previous studies.

# **3. COLLECTING DATA**

The methodology of the present research with regard to categorize the research methods is field-library-analytical research method in which mathematical analysis, statistical analysis, field study and questionnaire will be discussed. Therefore, the research method can be summarized as follows: 1) Review of the literature of its research and theoretical foundations as well as previous studies on telework and modeling of the factors affecting the choice of telework and its impact on demand in transportation networks, especially in Tehran. 2) Design and Setting up a questionnaire and collecting data based on a field study 3) Modeling and statistical analysis based on the variables desired using a logistic regression model 4) Validating the results and conclusions and suggestions.

# 3.1 Introduction Variables and Data Descriptions

In this section, the collected data around the present research is presented in the form of independent and dependent variables. The collected data includes personal data such as age, gender, marital status, number of young children, level of education, monthly income, work history, status of residence, telework history, driving license and travel details such as distance traveled, monthly travel cost, hometo-work travel time, home-to-home latency, homework travel time, work-to-home time delay, working conditions such as percentages of teleworking, work shift, number of weekly working days per week, approach to the arriving workplace, satisfaction with transportation to reach the workplace, depend on the choice of transportation mode to climate change as independent variables. The dependent variable is also demand for transportation.

# 3.2. Sampling and data preparation

Samples were selected from individuals of different ages in the 5-year intervals, and the sample size was as much as the total population based on the categories mentioned above. In this study, for collecting data, a survey-field survey method was used for research purposes and the tool used was a questionnaire. Finally, using the software 23.0SPSS, the information was analyzed and the statistical tests were used to examine the effect of different variables on transport demand. The number of data used in this study was more than the minimum recommended according to the statistical population and the sample obtained from the Cochran formula. In this research, a questionnaire was used to collect data. In this regard, a summary of the data collection is presented in Table (1).

		1	1 1	
Carreer type	The total number of collected questionnaires	The number of applicable questionnaires	unacceptable	Unfilled questionnaires
Employees	168	99	8	61
Professors	276	201	11	67

300

Table 2- (Continuated)

Table 1- The number of distributed and collected questionnaires from the statistical population

As shown in Table (1), about 67% of the questionnaires were filled in. Additionally, the general specifications, travel specifications and working

447

conditions of individuals are described in Tables (2) and (3).

19

128

Table 2-	General S	pecifications	of	Respondents
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Total

Main group	subgroup	General specifications of employee (percent)	General specifications of professors (percent)	Main group	Subgroup	General specifications of employee (percent)	General specifications of professors (percent)
Gender	Female	19.6	41.0	Marital status	Single	32.7	13.9
Genuer	male	80.4	59.0		Married	67.4	86.1
	25-21 years	20.6	1.5	The number of	None	10.2	8.7
	30-26 years	27.8	9.0	young	1	33.3	24.1
	31-35 years	18.6	15.0	children under	2	32.6	35.1
Age	40-36 years	14.4	21.0	18 years	3	17.4	20.6
	45-41 years	13.4	21.5		>3	6.5	11.5
	50-46 years	5.2	14.4	Driving	Yes	89.9	85.3
	>50 years	0	17.5	license	No	10.1	14.7
	Under diploma	22.2	0		< 1 million toman	0	0
Level of education	Diploma	7.1	0		2-1 million toman	35.7	0
	Associate	23.3	0	Monthly	4-2 million toman	55.1	16.6
	Bachelor	40.4	3.5		6-4 million toman	5.1	33.2
	Masters	7.1	40.8		>6million	4.1	
	P.H.D	0	55.7		toman	4. 1	

**Table 3-** Travel Specifications and WorkingConditions of the Respondents

# Table 3- (Continuated)

Main group	Subgroup	Travel specifications of employees (percent)	Travel specifications of professors (percent)	Main group	Subgroup	Travel specifications of employee (percent)	Travel specifications of professors (percent)
	10 and <10 km	47.9	56.0	·	Without delay	16.3	22.8
	11-20 km	19.8	16.1	Latence	<10 min	33.7	33.5
Travel	21-30 km	20.8	10.9	Latency of work to home	11-20 min	30.6	23.4
distance	31-40 km	3.1	4.7	work to nome	21-30 min	11.2	11.7
	41-50 km	5.2	9.3		>30 m in	8.1	8.6
	51-60 km	2.1	2.0		None	20	10
	>60 km	1	1. 1		<10 percent	20 10	10
	<100000 toman	52	30.0	211	11-20 percent	11.3	14.3
Monthly	200000 - 100000 toman	36.7	48.0	The percentage of	21- 40 percent	21	29.7
	300000 - 200000 toman	10.3	18.0	telework	41-60	15.2	22.4
	>300000 toman	1	4.0		61-80 percent	7	5.4
	15 min	36.7	33.5	•	>80 percent	15.5	8.2
Home	and <15 min 16-30 min	32.7	37.6		Morning	68	50
travel	31-45 min	11.2	7.6	Shift work	Afternoon	15	20
time to work	46-60 min	9.2	11.7	Shift Work	Evening	7	30
WOIK	>60 min	6.1	4.6		Night	10	0
	1	4.2	4.3	-	Car	45	72
	2	6.0	15.2		Taxi	21	15
Number of	3	8.8	50.1	Method of getting to	Bus	10	5
working	4	16	24.4	work	Bike	0	0
days per	5	40	4		Motorcycle	14	0
week	6	20	2		telework	10	8
	7	5	0	Depending on the choice	donondont	60	55
Satisfaction	Very much	5	10	of shipping	dependent	60	55
with	Much	6	15	mode to			
shipping	Medium	40	35	climate	independent	40	45
to get to	Little	35	20	change			
work	Very little	14	20		<5 years	15	5
	Personal	22	25	-	5-10 years	20	22
Living status	Lessee	45	55	Work	11 - 15 years	30	35
	other	33	20	experience	16 - 20 years	13	13
	None	48	12	(year)	21 - 25 years	10	15
	<1 years	12	30		26 - 30 years	7	10
Telework experience	1-2 years	21.3	18.3		>30 years	5	0
experience	2-3 years	13.7	29.7				
	>3 years	5	10				

# 4- MODELLING AND INTERPRETATION OF RESULTS

There are different methods for modeling and analyzing transport issues as well as factors and parameters affecting it such as traffic, economic and social parameters. In this research, logistic regression model was used to model the variables based on the considered variables. First, the model was provided based on multivariate logistic regression analysis and then the results of the modeling were discussed. In tables (4) and (5), the coefficients and their significance level are shown for significant variables and interactions. In addition, in these tables, the significance of variables, their levels, and the coefficients of each variable (B) are presented with standard deviation error. These tables are compared by chance ratios. It should be noted that in the tables presented, only variables that were effective on the demand for telework were provided based on being significance.

Variables	В	Std. Eror	Wald	Sig.	OR (Exp(B)
(Constant)	-0.4	1.429	0.078	0.02	
Monthly income MI	-1.202	0.744	2.606	0.006	0.301
The number of children <18 years NC	-1.754	0.554	10.025	0.002	0.776
Travel distance TD	0.615	0.370	2.755	0.017	1.849
Travel time from home to work TTHW	0.025	0.342	0.006	0.041	1.026
Delay time from home to work DTHW	0.621	0.315	3.883	0.049	1.860
Delay time from work to home DTWH	-0.125	0.377	0.109	0.041	0.883
Monthly travel cost MTC	-0.087	0.296	0.085	0.020	0.917
Telework percentage TWP	2.832	1.635	2.999	0.033	16.976
The number of workdays NW	0.427	0.352	1.473	0.025	1.532
Method of getting to work WM	0.025	0.342	0.006	0.041	1.026
Habitat position HP	0.01	0.314	0.001	0.015	1.01
Telework history (years) TWH	2.513	0.718	12.249	0.000	12.340

Table 4- coefficients and significant level for their variables and significant correlations for the professors

The general model for the influence of variables on telework demand for professors is described in equation (1)

# (1) LN (DOT1)=-1.202MI-1.754NC+0.615TD+0.025TTHW+0.621DTHW -0.125DTWH-0.087MTC+2.832TWP+0.427NW+0.025WM+0.010HP+2.513TWH-0.400

In above equation, DOT1 is the amount of telework demand for professors, and other variables are specified in Table 4. From Table 4, it can be concluded that the history and percentage of teleworking, and the time delay between home and work and travel distance have the greatest impact on teleworking demand. The monthly income variable is given to people who earn more than 6 million toman permonth and whose coefficient is the negative in the model. The results show that the probability of choosing home telework is 3.32 times lower compare to those with income (OR = 0.301 = 0.332). The number of young children under the age of 18 variable is for people who have more than three children younger than 18. The results show that the probability of choosing home telework in this group is 1.29 times less than people who have children under the age of 18 (OR = 0.776 = 1.29). Distance travel is also an influential variable. This variable is for those whose travel distance is more than 60 kilometers per day.

The results show that for this group, the probability of choosing home telework is about 1.849 times less than travel distance. The next variable is the travel time of the home to the workplace. This variable is for those whose travel time is more than 1 hour and the coefficient of this variable in the model is positive. For people in this group, the probability of choosing a home-based telework service is about 1.126 times more than travel time. The time delay from home to work is also for people with a travel distance of more than 30 minutes. For people in this group, the probability of choosing home telework is about 1.860 times less than the delay time.

The time delay variable from work to home is for people whose travel distance is more than 30 minutes and the coefficient of this variable is negative in the model. The results show that the probability of home-based telephony is about 132.1 times less than delay time. The monthly travel cost is also examined. This variable relates to people whose monthly travel cost is more than 300 thousand toman, and the coefficient of this variable is negative in the model. Therefore, for people in this group, the probability of choosing home telephony is about 0.11 times less than monthly travel costs. The other variable is the percentage of telework. This variable represents those whose percentage of telework is more than 80% and the coefficient of this variable is positive in the model. The results show that the probability of choosing home telephony is 16.976 times lower than that of telework percentage. The number of working days per week is another variable that has been reviewed. This variable refers to people whose number of working days is the total of the week and the coefficient of this variable is positive in the model. The results show that for this group, the probability of choosing home telework is about 1.532 times less than that of telework percentage. The next variable is the approach to getting to work that shows people who are teleworking and are at home. The results show that for this group, the probability of choosing home telephony is about 1.026 times higher than the use of vehicles such as taxis and buses, and so on. Habitat position has also been studied. This variable refers to people whose residence status is other than the tenant and owner of the home and the coefficient of this variable is positive in the model. The results indicate that for this group, the probability of choosing home telework is about 0.101 times that of tenant and private owner. The teleworking history is for people whose work history exceeds 3 years and the coefficient of this variable is positive in the model. The results show that for the group, the probability of choosing home teleworking is about 3,408 times less than the teleworking experience.

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Variables	В	Std. Eror	Wald	Sig.	OR (Exp(B)
(Constant)	2.386	1.278	2.487	0.012	
Monthly income MI	-2.046	0.625	10.701	0.001	0.129
The number of children <18 years NC	-1.105	0.474	5.434	0.02	0.22
Travel distance TD	0.878	0.352	6.227	0.013	2.406
Travel time from home to work TTHW	-0.428	0.306	1.958	0.012	0.652
Delay time from home to work DTHW	0.124	0.292	0.180	0.022	1.132
Delay time from work to home DTWH	0.404	0.340	1.413	0.035	1.498
Monthly travel cost MTC	-0.630	0.280	5.076	0.024	0.533
Telework percentage TWP	2.254	1.451	2.411	0.021	9.522
The number of workdays NW	0.01	0.314	0.001	0.025	1.01
Method of getting to work WM	0.025	0.342	0.006	0.041	1.026
Habitat position HP	-0.077	0.421	0.034	0.014	0.926
Telework history (years) TWH	1.907	0.581	10.750	0.001	6.730

Table 5- The coefficients and significance level for variables and their significant correlation for the staff

The general model for the impact of variables on teleworking demand for employees is the following equation (2).

(2)LN (DOT2)=-2.046MI-1.105NC+0.878TD-0.428TTHW+0.124DTHW +0.404DTWH-0.630MTC+2.254TWP+0.010NW+0.025WM-0.077HP+1.907TWH+2.386

In the above, DOT2 is the teleworking rate for employees, and other variables are specified in Table (5). From Table 5, it can be concluded that the history and percent of teleworking, and then the distance of travel, the time delay from work to home and the time delay from home to work have the greatest impact on the demand for teleworking respectively. The variables in this table are defined as in Table (4), and the probability of selecting telework is calculated by each group as before. For example, in the case of the monthly income variable, the results show that the probability of choosing telework at home for this group is 752.7 times less than people with income (OR = 1 / 0.129 = 7.752). In addition, for travel variable, the probability of choosing home telework is about 2.406 times less than the trip distance (OR = 2.406).

As can be seen in tables (4) and (5), the significance values of statistics indicate that all variables with their levels have a significant statistical effect (Sig <0.05), or in other words some independent variables included in the model are able to predict the variation of the dependent variable (teleworking demand) and the ability of predicting them at a level less than 0.05 is significant. Table 6 shows the results of two statistics of the logarithm of likelihood function and the coefficient of determination re of the pseudo (including the Cox and Neel R Square and the Nagelkerke coefficient of determination). The lower the statistic values of the logarithm likelihood function indicating the ability of the model to predict the variance of dependent variable. The values of the coefficient of determination of pseudo vary between zero and one, and values greater than 0.15 for these coefficients indicate that the model is suitable for fitting.

**Table 6**- The results of two statistics of the logarithm likelihood function and the coefficient of determination of pseudo for the professors and staff

	Nagelkerke R Square	Cox & Snell R Square	-2 Log Likelihood
professors	0.491	0.429	226.243
staff	0.581	0.502	86.415

In the logistic regression model, since the dependent variable has two values of 0 and 1, it is impossible to use the least squares method to estimate the coefficients of the model, hence the maximum likelihood method for estimating the function with the highest ability in the prediction of the probability of a dependent variable based on independent variables will be used. In the logistic regression, since it is difficult to calculate the exact amount of the coefficient of determination, so determine the pseudo determination coefficients was used to show how independent variables could explain the variance of the dependent variable. The number of Pseudo determination coefficients is very high, but the two more well-known coefficients are the Cox and Snell coefficients, and the coefficient of determination of the Nagelkerke. The values of the coefficient of determination of the Nagelkerke are changed between 0 and 1 and values greater than 0.15 for this coefficient indicate the acceptable fit of the model. Cox and Snell coefficients with the values of 0.429, 0 and409 and Nagelkerke with 0.491 and 0.581 for both faculty members and staff indicated that the prediction of the model in terms of the explanation and prediction of the dependent variable by the independent variables to this rate have been showed.

# 5. CONCLUSION

In this paper, we obtained a correlation for travel demand using regression model based on independent variables in two professors and employees. Among the variables studied, those with an appropriate significant level were presented in the model. Meanwhile, according to the results, it can be seen that for the professors' community, the history and percentage of teleworking, the time delay between home and work, and the distance traveled in the model related to the transport demand of this community had the greatest impact on the demand for telework. On the other hand, in the employees' community, history and percentage of teleworking, followed by travel distance, time delay from work to home, and latency from home to work had the greatest impact on teleworking demand.

It is worth noting that this research is in line with the research of Rashedi et al. in 2017 and with considering more variables and its localization, it has tried to determine the factors affecting the demand for transportation for the choice of teleworking. Significant effective variables in this research that are included in the model are: monthly income, the number of young children under 18 years of age, travel distance, home-to-home travel time, home-towork delay, work-to-home delay, the monthly travel cost, the percentage of teleworking, the number of working days per week, the method of reaching the work place, habitat position, the length of the telework to the year.

It can be concluded that the telework plan in a country that does not have the infrastructure to applying the project is not useful. One of the problems with this project is that employers believe that teleworking reduces the sense of responsibility of employees. One of the main problems with the implementation of the telework plan is to break the organizational relationship between the staff of the offices. In other words, getting employees away from their workplace reduces their sense of belonging and can reduce the sense of responsibility of employees. Another issue that needs to be addressed is the difficulty of communicating between teleworkers and customers. In many cases, customer need to communicate directly with employees, but due to the implementation of the telework plan, this will not be possible. Another point to be noted is the reduction in staff monitoring. In other words, in a country where, despite the supervision of employees, the shortage of work hours is quite tangible, it is unclear what will happen without the supervision of employees. It should also be noted that telework is considered only for research purposes. It is recommended that a telework plan should be considered for professors and academic staff by considering the trust between employees and employers, as well as consideration of rewards or other benefits for employees, and setting a time limit for the presentation and completion of their work. It is also possible to determine the percentage of certain workloads during the week or month and year by the employers, which will allow the finalization of the project to be carried out with pilot implementation and consideration of feedback.

The suggestions that could be made to continue this study include providing a mathematical relationship between the variables of this research on transport demand, which could help to complete this research. In addition, with the method used in this research for other cities and the recognition of people's behavior and their willingness to choose teleworking can be compared this present research and its results.

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