

1 **Editorial Note**

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3 **Industry 3.5 for Sustainable Migration and Total Resource Management**

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31 This special Issue aims to provide a platform in which various studies employing Industry 3.5
32 as a hybrid strategy between Industry 3.0 and to-be Industry 4.0 via disruptive innovations to
33 address the needs for humanizing industrial revolutions and total resource management for
34 sustainable migration. Indeed, new business models and manufacturing solutions will impact
35 global resource utilization and the environment. International manufacturing firms are
36 battling for dominant positions in this newly arena via providing smart manufacturing
37 platforms. However, most of emerging countries may not be able to directly migrate for
38 Industry 4.0. Industry 3.5 approach is proposed for phased migration for smart manufacturing

39 and green production in the existing facilities (Chien et al. 2016; Chien et al., 2017; Chien et
40 al., 2020b). Indeed, increasingly tight resource constraints and severe environmental pollution
41 have made sustainable resource utilization and environmental protection worldwide (Tseng
42 et al., 2018). Sustainable resource utilization seeks to achieve both economic growth and
43 environmental sustainability by catalyzing innovations that underpins sustainable
44 development in high-tech manufacturing. Prior studies are lacking to address flexible
45 decisions and sustainable resource utilization before ready for industry 4.0 migration
46 (Jomthanachai et al., 2020; Tseng et al., 2019).

47 This SI collected practical approaches for achieving concrete, measurable progress across
48 economic and environmental pillars to ensure the sustainable resource utilization via novel
49 solutions that facilitate successful and sustainable migration of industrial revolutions. The
50 Industry 3.5 framework is to stimulate the smart manufacturing systems that efficiently utilize
51 available resources and leads to disruptive innovations in the paradigm of manufacturing
52 systems. For instance, Chien et al. (2020a) developed an approach that integrates a cooling
53 load forecasting prediction model for the operation efficiency of the chillers to optimize the
54 combination of operating chillers to fulfill the cooling load demand and minimize the
55 electricity consumption for total resource management.

56 Industry 3.5 focuses on total resource management and digital transformation for
57 maintaining competitive advantages in the existing infrastructures. For example, Ozen et al.
58 (2020) indicated that lack of knowledge about data management among stakeholders and
59 Lack of understanding of decentralized organizational structure for supplier collaboration are
60 most concern in the Industry transition process. Jomthanachai et al. (2020) proposed total
61 resource management in the rubber wood processing industry to prepare it towards a
62 sustainable transition to industry 4.0. Big data analytics are employed for yield enhancement
63 and smart production (Kuakifirooz et al., 2018). A sustainable transition is attributed to total
64 resource management since the achieved performance improvement enriches effectiveness
65 in production, material, labor and service resources.

66 The manufacturers make decisions and allocate common parts strategically to enhance
67 its customers' fulfillment rate by using the proposed hybrid Industry 3.5 strategy under
68 dynamic and updated information sharing of customers' periodic forecast demand. For
69 instance, Kuo et al. (2020) proposed a material resource management and allocation approach
70 in the members of supply chain networks and discussed consumer procurement behaviors
71 and demand patterns are significantly influenced by high Internet penetration, ubiquitous
72 information availability, and rapidly growing social networks. Huynh (2020) proposed an
73 online defect prognostic model to predict defects online and to prevent the waste and
74 improve the quality of products for decision making due to the textile manufacturing
75 companies only detecting defect products at the end and the defect products cannot be
76 reworked that causes a huge problem for firms.

77 Industry 4.0 is challenging manufacturers to maintain growth and competitiveness. There
78 are approaches to propose intelligent facilities and it may be difficult to employ intelligent
79 facilities directly. Hence, block-chain technology adoption barriers and revealed that lack of
80 government regulation and lack of trust among agro-stakeholder to use block-chain are
81 significant adoption barriers in Indian agriculture supply chain (Yadav et al., 2020). In order to
82 maintain the competitiveness, Tsao et al. (2020) claimed the energy-efficient single-machine
83 scheduling problem in which the job processing time depends on the quantity of allocated
84 resources and makes the resource allocation cost is efficient under differential electricity
85 pricing.

86 In sum, Industry 3.5 humanizing industrial revolution for sustainable migration requires
87 cross-discipline research efforts for integrating total resource management and circular
88 economy for smart production. Indeed, Industry 3.5 that is a practical hybrid strategy to
89 enhance the resource efficiency consists of various approaches proposed in this special issue
90 including AI, big data analytics, and optimization for profitability and sustainable migration.
91 More studies should be done to enable Industry 3.5 migrations and digital transformation for
92 upgrading existing factories in various industries, while enhancing total resource management
93 and circular economy for sustainable growth.

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