# RUNNING HEAD: FACTORIAL VALIDITY OF THE MBI-HSS

| 1  | Measuring burnout in social work: factorial validity of the Maslach Burnout             |
|----|---|
| 2  | Inventory-Human Services Survey   |
| 3  |   |
| 4  | Article type: original article  |
| 5  | Word count (incl. abstract, figures, tables and references): 5145                       |
| 6  |   |
| 7  | Correspondence concerning this article should be addressed to Ann Doherty, School of    |
| 8  | Psychology, Ulster University, Cromore Road, Coleraine, Co. Londonderry BT52 1SA.       |
| 9  | Email: <u>doherty-a80@ulster.ac.uk</u> .  |
| 10 |   |
| 11 | Ann S Doherty and John Mallett  |
| 12 | Ulster University Coleraine Campus  |
| 13 | Michael P Leiter  |
| 14 | Deakin University   |
| 15 | Paula McFadden  |
| 16 | Ulster University Magee Campus  |
| 17 |   |
| 18 | Affiliations  |
| 19 | Ann S Doherty, School of Psychology, Ulster University; John Mallett, School of         |
| 20 | Psychology, Ulster University; Michael Leiter, School of Psychology, Deakin University; |
| 21 | Paula McFadden, School of Applied Social and Policy Sciences, Ulster University.        |
| 22 |   |

1 Abstract

| 2  | Several studies challenge the three-dimensional structure of the Maslach Burnout Inventory-               |
|----|---|
| 3  | Human Services Survey (MBI-HSS), citing alternative measurement models including                          |
| 4  | bifactor models. Whilst bifactor models have merit, if data sampling violates assumptions of              |
| 5  | Stochastic Measurement Theory (SMT) the bifactor model requires modification prior to                     |
| 6  | application. The present study compared five alternative MBI-HSS factor models using both                 |
| 7  | Confirmatory Factor Analysis (CFA) and Exploratory Structural Equation Modeling (ESEM).                   |
| 8  | Data from a cross-sectional survey of United Kingdom (UK) social workers was examined (N                  |
| 9  | = 1257), with validation analyses conducted in an independent sample ( $N = 162$ ). Bifactor              |
| 10 | models, re-specified to account for SMT, provided good fit. However, improved fit was                     |
| 11 | observed for a bifactor-ESEM specification, in both test ( $\chi 2 = 1112.93$ , $df = 149$ , $p < .001$ , |
| 12 | CFI = .969, RMSEA = .072 [90% CI .068, .076]) and validation ( $\chi 2 = 227.89$ , $df = 149$ , $p < 100$ |
| 13 | .001, CFI = .978, RMSEA = .057 [90% CI .042, .072]) samples. The results confirm the                      |
| 14 | MBI-HSS possesses a bifactor structure in UK social workers when SMT is considered, and                   |
| 15 | that bifactor-ESEM may provide a better framework to examine MBI-HSS.                                     |
|    |   |

16

Keywords-burnout; MBI-HSS; social work; bifactor; bifactor-ESEM

| 1  | Introduction  |
|----|---|
| 2  | The Maslach Burnout Inventory-Human Services Survey (MBI-HSS; Maslach, Jackson &              |
| 3  | Leiter, 1996) is the most cited burnout measure (Worley, Vassar, Wheeler & Barnes, 2008).     |
| 4  | It comprises three subscales posited to measure the latent dimensions of burnout: emotional   |
| 5  | exhaustion (EE), depersonalisation (DP) and reduced personal accomplishment (PA). The         |
| 6  | respondent receives three separate scores, each reflecting a unique aspect of the phenomenon. |
| 7  | These dimensions have shown differential relationships with turnover intentions, job          |
| 8  | satisfaction and organisational commitment (Lee & Ashforth, 1996).                            |
| 9  | Whilst it has been accepted that these latent dimensions possess some                         |
| 10 | interrelationship, there has been no consensus on the number of dimensions. Two, four and     |
| 11 | five-factor solutions have been reported across a wide range of occupations (Chao,            |
| 12 | McCallion & Nickle 2011; Densten, 2001; Walkey & Green, 1992). Furthermore, the               |
| 13 | literature suggests 16 (Stalker, Harvey, Frensch, Mandell & Adams, 2008), 18 (Yadama &        |
| 14 | Drake, 1995) and 19 (Kim & Ji, 2009) item scales to be more parsimonious. There is also       |
| 15 | evidence of additional scale complexity, with some items loading onto more than one factor.   |
| 16 | Items 12 and 16 are particularly problematic and are frequently omitted in response (Kim &    |
| 17 | Ji, 2009; Maslach et al., 1996).  |
| 18 | Recently, it has been argued the debate surrounding the MBI-HSS factor structure              |

may be settled if one uses a bifactor approach (Mészáros, Ádám, Szabó, Szigeti & Urbán,
2014). Bifactor models allow the simultaneous estimation of a general factor and specific
factors, similar to a higher-order model. Unlike higher-order models, the bifactor approach
allows all indicators to load onto a general factor and their specific factor. In the higher-order
model, the influence of the general factor on the indicators is mediated via the first order
factors. Following superior fit with a bifactor model, Mészáros and colleagues (2014)

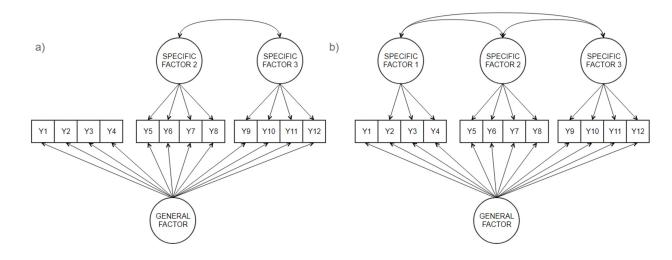
concluded only the PA items explained additional variance in burnout, over and above a
 general burnout factor. However, the correlated first-order factor model is nested within the
 bifactor model (Yung, Thissen & McLeod, 1999) and the bifactor model will always provide
 better fit than a correlated factors model (Reise, 2012).

Despite providing superior fit, Mészáros and colleagues (2014) offer little explanation of unusual factor loading patterns identified within their bifactor solution. Item 4, a PA item, did not load significantly onto their '*global burnout*' general factor. Item 13 exhibited a negative loading on the EE specific factor, which was at odds with the valence of other indicators of this specific factor. Despite this, Mészáros and colleagues (2014) do not speculate as to why they have occurred, how they relate to the literature, or what implications they have for score computation.

Anomalous results using bifactor approaches occur so frequently that Eid, Geiser, Koch and Heene (2017) question the appropriateness of their application. Eid and colleagues note that in many cases indicators are found to have small loadings, non-significant loadings, or even negative loadings on their specific factor, as observed in Mészáros et al., (2014). Such findings are unexpected given loading patterns are often regular when modelled as a simpler correlated first-order factor model (Eid et al., 2017). They further argue that not all indicators load onto the general (g) factor, another unexpected anomalous result.

Eid and colleagues (2017) argue traditional bifactor models in many empirical studies violate assumptions underlying Stochastic Measurement Theory (SMT). When a series of observed indicators are used in a random population sample, only one level of sampling has occurred. However, unless the domain specific factors are also selected at random (second level of sampling), *g* cannot be considered a true random variable. Where two-level sampling is impossible, Eid et al., (2017) offer alternative strategies to ensure the general and specific

- 1 factors remain true random variables. One approach is to use one specific factor as a
- 2 comparison standard (S-1 model, Figure 1a), whilst the second approach uses one item as a
- 3 reference indicator (S·I-1, Figure 1b) (Eid et al., 2017).





*Figure 1: Alternative bifactor model parameterisations where single-level sampling has occurred (Eid et al., 2017), where a) S-1 model and b) S·I-1 model.*

The superior performance of bifactor specifications of the MBI-HSS may result from
an inherent bias to accommodate unidentified model complexity. Higher-order factor models
have fewer parameters than bifactor models, and thus will never fit better from a chi-square
perspective (Gignac, 2016). As such, items that cross-load are more easily accommodated by
the bifactor approach.

When specified as a correlated factor model, MBI-HSS items 6, 12 and 16 have been found to cross-load onto other latent dimensions (Kanste, Miettunen & Kyngäs, 2006; Kim & Ji, 2009). The Independent Cluster Model (ICM) constraints of CFA assumes that crossloadings between items and non-target factors are exactly zero (Howard, Gagné, Morin & Forest, 2016). However, many questionnaire items are rarely unique indicators of a single construct and may tap into additional latent factors that have some conceptual relationship

| 1  | (Morin, Arens & Marsh, 2016). Thus, it is prudent to examine MBI-HSS using Exploratory        |
|----|---|
| 2  | Structural Equation Modeling (ESEM) to examine these cross-loaded items in greater detail.    |
| 3  | Previous research involving social workers has suggested a better fitting latent              |
| 4  | structure can be achieved using reduced items scales (Kim & Ji, 2009; Stalker et al., 2008;   |
| 5  | Yadama & Drake, 1995). These authors deleted items due to high inter-item correlations,       |
| 6  | cross-loadings and small squared multiple correlations, concluding that improved fit indices  |
| 7  | indicated better fitting models. However, comparing models with different numbers of items    |
| 8  | is problematic. Furthermore, the failure to cross-validate findings and examine the           |
| 9  | relationships with external criteria limits the utility of these alternative specifications.  |
| 10 | The present study sought to compare a correlated first-order factor model of the MBI-         |
| 11 | HSS with alternative bifactor specifications compatible with SMT, in a social work sample.    |
| 12 | Furthermore, we sought to examine whether re-specification within an ESEM framework           |
| 13 | would provide a better fitting latent structure. Additionally, the performance of the optimal |
| 14 | measurement model in a validation sample, and its relationship with an external criterion,    |
| 15 | resilience, was examined. A clearer understanding of the true measurement model of burnout    |
| 16 | among social workers is imperative for a more accurate assessment of burnout. Since most      |
| 17 | previous research has examined child protection social workers, the present study further     |
| 18 | sought to examine the factorial validity of the MBI-HSS in a more heterogeneous sample of     |
| 19 | social work specialisms.  |
|    |   |

20

## Method

21 *Sample* 

Data from cross-sectional surveys of social workers in the United Kingdom (UK) was
 examined. In the test sample the survey was emailed to all social workers registered with
 Community Care<sup>®</sup>. A total of 1,257 participants completed the MBI-HSS component of the

1 survey. Validation analyses were conducted in independently collected data (N = 162)

2 reported in McFadden, Mallett, Campbell and Taylor (2019). There were no issues of missing

- 3 data on MBI-HSS items in either sample. Sample characteristics can be observed in Table 1.
- 4
- 5 Table 1

*Frequencies for demographic characteristics of test (N=1257) and validation (N=162) samples*

|                |                           | Test sample | Validation sample |
|----------------|---------------------------|-------------|-------------------|
| Characteristic |                           | n (%)       | n (%)             |
| Gender         | Female                    | 1028 (81.8) | 140 (86.4)        |
|                | Male                      | 201 (16)    | 22 (13.6)         |
| Age (years)    | 18-25                     | 48 (3.8)    | 14 (8.6)          |
|                | 26-35                     | 284 (22.6)  | 76 (46.9)         |
|                | 36-45                     | 286 (22.8)  | 43 (26.5)         |
|                | 46-55                     | 395 (31.4)  | 23 (14.2)         |
|                | 56+                       | 229 (18.2)  | 6 (3.7)           |
| Residence      | England                   | 1087 (86.5) | -                 |
|                | Scotland                  | 61 (4.9)    | -                 |
|                | Wales                     | 67 (5.3)    | -                 |
|                | Northern Ireland          | 15 (1.2)    | 162 (100)         |
| Practice area  | Child protection          | 358 (28.5)  | 162 (100)         |
|                | Other children's services | 234 (18.6)  | -                 |
|                | Older peoples' services   | 238 (18.9)  | -                 |
|                | Mental health             | 131 (10.4)  | -                 |
|                | Adult disability services | 121 (9.6)   | -                 |

1 Measures

| 2  | Burnout was assessed using the 22-item MBI-HSS (Maslach et al., 1996), which asks              |
|----|--|
| 3  | respondents how frequently they experience feelings in line with item statements. Items were   |
| 4  | scored on a seven-point scale from 0 (never) to 6 (every day). The EE subscale (9 items)       |
| 5  | measured feelings of being emotionally overextended by one's work. The DP subscale (5          |
| 6  | items) measured an impersonal response toward recipients of one's care. The PA subscale (8     |
| 7  | items) measured feelings of competence in one's work. Higher scores on the EE and DP           |
| 8  | subscales, accompanied with lower PA scores, indicated a higher degree of burnout. The         |
| 9  | MBI-HSS has shown good reliability in previous social work studies (Kim & Ji, 2009;            |
| 10 | Yadama & Drake, 1995).   |
| 11 | In the validation sample resilience was measured using the self-report Resilience              |
| 12 | Scale (RS14: Wagnild & Young, 2009). Items were scored on a seven-point scale from 1           |
| 13 | (strongly disagree) to 7 (strongly agree) and summated to form an overall score whereby        |
| 14 | higher scores indicate greater resilience. The RS-14 has shown high internal consistency       |
| 15 | (Aiena, Baczwaski, Schulenberg & Buchanan, 2014; Taku, 2014), as well as significant           |
| 16 | correlations in expected directions with life satisfaction and psychological distress, in both |
| 17 | clinical and non-clinical samples (Aiena et al., 2014). Higher RS14 scores were predictive of  |
| 18 | lower EE and higher PA among physicians (Taku, 2014).  |
| 19 | Analyses   |
| 20 | Five confirmatory factor models were specified (Figure 2) and estimated in the test            |
| 21 | sample using Mplus 8.1 (Muthén & Muthén, 2018). Model A comprised the correlated three-        |
| 22 | factor solution hypothesised by Maslach et al., (1996). Three S-1 models were specified,       |
| 23 | aimed at representing item heterogeneity differently, with EE, DP and PA as the reference      |
| 24 | domains, respectively. In Model B, $g$ represents the individuals EE corrected for             |
| 25 | measurement error. In this model, the DP and PA factors represent whether a participant has    |

| 1  | higher or lower DP and PA than one would expect given their EE level. In Model C, $g$                       |
|----|---|
| 2  | signifies DP with the EE and PA factors representing whether one would expect higher or                     |
| 3  | lower scores based upon this DP level. Similarly, Model D considers the general factor to be                |
| 4  | PA, with the EE and DP factors indicating whether one would expect higher or lower scores                   |
| 5  | based upon this PA level. Given the original conceptualisation of the MBI-HSS as a tripartite               |
| 6  | phenomenon, it was important to examine the performance of these three distinct $S-1$                       |
| 7  | specifications. Eid and colleagues (2017) note model fit can change when the reference                      |
| 8  | domain changes as the selection of a different reference domain represents potential item                   |
| 9  | heterogeneity in a different way. An alternative is to specify the less restrictive $S \cdot I$ -1 model to |
| 10 | represent item heterogeneity more generally.  |
| 11 | For the S·I-1 model (Model E), item 8 (feel burned out) was selected as the reference                       |
| 12 | indicator. Eid and colleagues (2017) advocate this reference indicator be a 'gold-standard'                 |
| 13 | indicator for the general factor. Mészáros et al., (2014) found item 8 to be the strongest                  |
| 14 | loading item onto their 'global burnout' general factor. Furthermore, West, Dyrbye, Satele,                 |
| 15 | Sloan and Shanafelt (2012) found that, when used as a single indicator, item 8 revealed                     |
| 16 | strong and consistent relationships with outcomes such as turnover intentions, relative to the              |
| 17 | use of the full MBI-HSS scale, in a physician sample. An examination of factor loadings for                 |
| 18 | the original MBI-HSS (Model A) in the test sample indicated that item 8 had both the highest                |
| 19 | loading and squared multiple correlation. Eid et al., (2017) state the S·I-1 model should be                |
| 20 | applied when the inclusion of the additional specific factor makes practical sense. Emotional               |
| 21 | exhaustion is considered a key aspect of Leiter's (2008) Two Process Model of Burnout,                      |
| 22 | hypothesized to develop from a chronic mismatch in job demands and resources. Therefore,                    |
| 23 | the application of an S·I-1 model with an EE specific domain was warranted. Considering this                |
| 24 | evidence, and the item phrasing, item 8 was selected as the most appropriate reference item.                |

| 1  | Analyses were conducted using the WLSMV estimator with THETA parameterisation                       |
|----|---|
| 2  | (Muthén & Muthén, 2018). Goodness of fit was assessed using chi-square ( $\chi^2$ ) test statistic, |
| 3  | the comparative fit index (CFI) and the Tucker Lewis index (TLI). A non-significant chi-            |
| 4  | square, CFI and TFI >.95 indicate good model fit (Hu & Bentler, 1999). Furthermore, a root          |
| 5  | mean square error of approximation (RMSEA) <.06 and a standardised root mean square                 |
| 6  | residual (SRMR) <.08 indicate acceptable model fit (Hu & Bentler, 1999). As the test sample         |
| 7  | size exceeded those recommended for confirmatory factor analyses (Comrey & Lee, 1992),              |
| 8  | the sample was deemed sufficiently powered and formal sample size calculations were not             |
| 9  | conducted. The data examined are available on request and are not publicly available so as          |
| 10 | not to compromise participant or organizational identification.                                     |
| 11 | Following the examination of the five alternative CFA models (Figure 2) in both test                |

and validation samples, exploratory structural equation models (ESEM) versions of models
 A-E were specified using the target rotation function. Thus, indicators could cross-load onto
 the other reference domains, with these loadings targeted to approximate zero.

a) EE DP q b) 10 11 15 22 9 12 

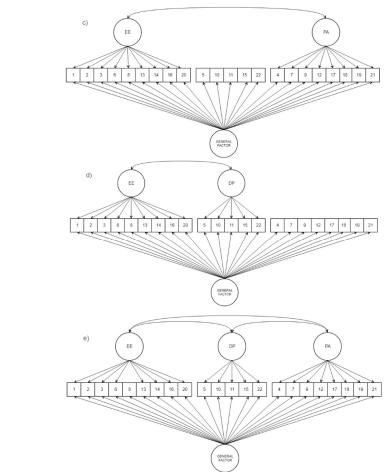


Figure 2: Alternative factor models examined where a) Maslach et al., (1996); b) S-1 with
EE as the reference domain; c) S-1 with DP as the reference domain; d) S-1 with PA as the
reference domain; e) S-I-1 with item 8 as the reference item.

Results

10 *CFA models* 

1

2

8 9

11 The chi-square values for all CFA models were statistically significant due to the 12 large sample size (Tanaka, 1987). Accordingly, model fit was examined using a variety of fit 13 statistics (Table 2). In order to achieve model identification, factor loadings for four items 14 (items 1, 2, 3 and 6) on the specific factor were fixed to 1 in Model E. Eid et al., (2017) 15 previously reported model identification issues when specifying the *S*·*I*-*1* model which were 16 resolved by fixing the item loadings onto the specific factor to 1. As we encountered similar

problems these loadings were fixed in a sequential manner until model identification was
 achieved.

3 All models showed acceptable fit with respect to CFI and SRMR indices in both samples. The RMSEA values and 90% confidence intervals for the CFA models did not 4 indicate an acceptable fit. However, improved values were obtained within the validation 5 6 sample. Whilst the utility of threshold values for fit indices has been debated, it has been 7 argued an element of human judgement must be incorporated when assessing fit (Chen, 8 Curran, Bollen, Kirby & Paxton, 2008). Thus, model fit indices were examined in 9 conjunction with the standardised factor loadings and modification indices, as well as a 10 consideration of their theoretical underpinnings.

11 The bifactor models displayed anomalous loading patterns for PA items 4 and 21 (see 12 Electronic Supplementary Material). In Model B item 4 loaded positively onto the general 13 factor, whereas all other PA items loaded negatively. Personal accomplishment items are 14 positively worded and were thus expected to load negatively onto g when specified using the 15 negatively worded EE as the reference domain. Furthermore, item 4 did not load significantly 16 onto g in the validation sample for Models B and E, or in either sample when Model C was 17 specified. Item 21 did not load onto g when Model B was specified in the test sample, nor 18 did it load significantly onto g when Model E was specified in either sample. In both samples moderate intercorrelations between the specific factors were observed for Models D and E. 19 20 Of the CFA models the bifactor specifications showed superior fit indices; Model E 21 possessed the highest CFI and lowest RMSEA in both samples. As Model A is nested within 22 Model E, a chi-square difference test was conducted and indicated the correlated first-order

factor specification provided significantly worse fit to the test  $(\Delta \chi^2(18, N = 1257) = 759.88, p)$ 

24 < .001 ) and validation ( $\Delta \chi^2(18, N = 162) = 64.50, p < .001$ ) samples.

23

1 Table 2

### 2 Comparative fit indices of alternative models of the MBI-HSS in both test and validation samples

|        | Test sample (N = 1257) |     |       |      |      |                   | Validation sample (N = 162) |          |     |       |      |      |                   |      |
|--------|------------------------|-----|-------|------|------|-------------------|-----------------------------|----------|-----|-------|------|------|-------------------|------|
| Model  | $\chi^2$               | df  | р     | CFI  | TLI  | RMSEA             | SRMR                        | $\chi^2$ | df  | р     | CFI  | TLI  | RMSEA             | SRMR |
|        |                        |     |       |      |      | [90% CI]          |                             |          |     |       |      |      | [90% CI]          |      |
| CFA-A  | 3210.98                | 206 | <.001 | .903 | .891 | .108 [.104, .111] | .072                        | 413.03   | 206 | <.001 | .942 | .935 | .079 [.068, .090] | .070 |
| CFA-B  | 2725.24                | 195 | <.001 | .918 | .903 | .102 [.098, .105] | .054                        | 371.73   | 195 | <.001 | .950 | .941 | .075 [.063, .086] | .058 |
| CFA-C  | 2421.45                | 191 | <.001 | .928 | .913 | .096 [.093, .100] | .053                        | 388.20   | 191 | <.001 | .944 | .933 | .080 [.068, .091] | .062 |
| CFA-D  | 2856.46                | 194 | <.001 | .914 | .897 | .104 [.101, .108] | .064                        | 374.33   | 194 | <.001 | .949 | .939 | .076 [.064, .087] | .062 |
| CFA-E  | 2070.52                | 188 | <.001 | .939 | .925 | .089 [.086, .093] | .046                        | 346.71   | 188 | <.001 | .955 | .945 | .072 [.060, .084] | .054 |
| ESEM-A | 1846.52                | 168 | <.001 | .946 | .925 | .089 [.086, .093] | .032                        | 282.18   | 168 | <.001 | .968 | .956 | .065 [.051, .078] | .042 |
| ESEM-B | 2709.05                | 184 | <.001 | .918 | .897 | .104 [.101, .108] | .050                        | 338.58   | 184 | <.001 | .956 | .945 | .072 [.060, .084] | .053 |
| ESEM-C | 1748.80                | 176 | <.001 | .949 | .933 | .084 [.081, .088] | .038                        | 333.98   | 176 | <.001 | .955 | .942 | .074 [.062, .087] | .053 |
| ESEM-E | 1112.93                | 149 | <.001 | .969 | .952 | .072 [.068, .076] | .026                        | 227.89   | 149 | <.001 | .978 | .966 | .057 [.042, .072] | .037 |

3 Note:  $\chi^2$ : chi square test statistic; df: degrees of freedom; CFI: comparative fit index; TLI: Tucker Lewis index; RMSEA: root-mean-square error of approximation; CI:

4 confidence interval; SRMR: standardised root-mean-square residual; ESEM: exploratory structural equation model; no convergence was obtained for ESEM model D

#### RUNNING HEAD: FACTORIAL VALIDITY OF THE MBI-HSS

## 1 Exploratory Structural Equation Modeling (ESEM)

| 2  | Despite Model E showing acceptable to good fit in the test and validation samples,           |
|----|--|
| 3  | respectively, moderate factor intercorrelations (see Electronic Supplementary Material)      |
| 4  | suggested that this may not be the best fitting model for the MBI-HSS. Thus, all five models |
| 5  | were re-specified as ESEM models. Model fit indices for ESEM specifications can also be      |
| 6  | observed in Table 2. The bifactor-ESEM Model E was selected as the final model, as it        |
| 7  | demonstrated the best CFI, RMSEA and SRMR values in both samples. Furthermore, the           |
| 8  | decreased factor intercorrelations observed further supported the selection of the bifactor- |
| 9  | ESEM Model E as the best fitting model. Standardised factor loadings and factor correlations |
| 10 | for Model E-ESEM can be observed in Table 3. Non-significant loadings onto the general       |
| 11 | factor were observed for items 21 and 4 in the test and validation samples, respectively.    |

#### 12 *Measurement Invariance*

Model identification could not be obtained for bifactor-ESEM Model E when 13 14 examining configural invariance in the test sample. An examination of the bifactor-ESEM 15 Model E for males and females separately showed good fit for both males and females, however, differences in loading patterns on the g factor were observed (see Electronic 16 17 Supplementary Material). Thus, gender effects were examined using a Multiple Indicators, 18 Multiple Causes Model (MIMIC). No significant association was observed between gender 19 and the latent factors of the bifactor-ESEM Model E; however, the modification indices 20 suggested some misspecification. The inclusion of paths between gender and the items 21 directly revealed significant associations for items 12 ( $\beta = -.119$ , p < .001) and 21 ( $\beta = -.098$ , p = .001), controlling for the effects of the latent factors,  $\chi^2$  (165, N = 1229) = 1073.84, p < 100022 23 .001, CFI = .971, RMSEA = .067 [90% CI .063, .071]).

## 1 Table 3

|                    |        | Test sample | e (N=1257) | V      | Validation sample (N=162) |        |        |        |  |
|--------------------|--------|-------------|------------|--------|---------------------------|--------|--------|--------|--|
|                    | GB     | EE          | DP         | PA     | GB                        | EE     | DP     | PA     |  |
| MB1                | .866** | 153**       | .026       | .060*  | .825**                    | .279** | .003   | .038   |  |
| MB2                | .853** | 214**       | .037       | .010   | .835**                    | .307** | 054    | 085    |  |
| MB3                | .828** | 041         | 006        | 042    | .765**                    | .082   | 074    | 220**  |  |
| MB4                | .115*  | 041         | 178**      | .339** | .063                      | .082   | 203*   | .301** |  |
| MB5                | .316** | .025        | .552**     | 097**  | .434**                    | 100    | .464** | 049    |  |
| MB6                | .605** | .528**      | .092**     | .009   | .697**                    | 274*   | 061    | 206*   |  |
| MB7                | 146**  | .093*       | 102**      | .635** | 151                       | .269** | 237**  | .548** |  |
| MB8                | .896** | N/a         | N/a        | N/a    | .865**                    | N/a    | N/a    | N/a    |  |
| MB9                | 173**  | .152**      | 024        | .812** | 210*                      | 093    | 145    | .659** |  |
| MB10               | .385** | 033         | .772**     | .031   | .465**                    | .018   | .805** | 020    |  |
| MB11               | .428** | 018         | .705**     | .075** | .440**                    | .126*  | .619** | 033    |  |
| MB12               | 475**  | 012         | .112**     | .374** | 334**                     | 214**  | 135    | .429** |  |
| MB13               | .718** | 048         | .075*      | 048    | .709**                    | .068   | .046   | 123    |  |
| MB14               | .673** | 048         | .097*      | .083*  | .553**                    | .085   | .166*  | .050   |  |
| MB15               | .254** | .146**      | .527**     | 116**  | .211*                     | 159*   | .539** | 155    |  |
| MB16               | .546** | .629**      | .041       | .029   | .650**                    | 215*   | .010   | 174*   |  |
| MB17               | 117**  | 159**       | 029        | .518** | 224*                      | .210*  | 224*   | .487** |  |
| MB18               | 207**  | 136**       | .110**     | .585** | 189*                      | 121    | .017   | .651** |  |
| MB19               | 192**  | .048*       | .037       | .777** | 209*                      | .180*  | .217*  | .869** |  |
| MB20               | .845** | 004         | 006        | 033    | .776**                    | 025    | 087    | 090    |  |
| MB21               | .009   | 079*        | 065        | .480** | 209*                      | .408** | .055   | .438** |  |
| MB22               | .345** | .029        | .241**     | 090*   | .566**                    | .149   | .278** | 144*   |  |
| Correlations       |        |             |            |        |                           |        |        |        |  |
| EE                 | N/a    |             |            |        | N/a                       |        |        |        |  |
| DP                 | N/a    | .37**       |            |        | N/a                       | 22*    |        |        |  |
| PA                 | N/a    | 30**        | 29**       |        | N/a                       | .13    | 36**   |        |  |
| ω <sup>a</sup>     | .894   | .804        | .768       | .775   | .886                      | .751   | .754   | .699   |  |
| $\omega_{H}{}^{b}$ | .608   | .029        | .319       | .569   | .670                      | .038   | .287   | .648   |  |

### 2 Standardised Factor Loadings and Correlations for the S·I-1 bifactor-ESEM model

3 *Note:* GB: Global Burnout; EE: Emotional Exhaustion; DP: Depersonalisation; PA: Personal Accomplishment;

4 N/a: non-applicable; ω: McDonald's omega; a: omega subscale in the case of EE, DP and PA specific factors;

5  $\omega_{\rm H}$ : omega hierarchical; b: omega hierarchical subscale in the case of EE, DP and PA specific factors; \* p < .05; 6 \*\* p < .001 1 Validity

Correlations between the latent factors of bifactor-ESEM Model E and resilience,
modeled as a latent factor, indicated higher resilience was associated with lower global
burnout (r = -.32, p < .001, 90% CI -.45, -.19), higher personal accomplishment (r = .53, p <</li>
.001, 90% CI .40, .66) and higher emotional exhaustion (r = .68, p = .002, 90% CI .31, 1.04).
No significant correlation was observed between resilience and depersonalisation (r = -.11, p
= .292, 90% CI -.29, .06).

8

#### Discussion

9 The frequent identification of undesirable loading patterns for the MBI-HSS led 10 researchers to respond by either eliminating cross-loaded items (Kim & Ji, 2009; Stalker et 11 al., 2008; Yadama & Drake, 1995) or to specify a bifactor model (Mészáros et al., 2014). 12 However, Eid et al., (2017) argue that Mészáros and colleagues' (2014) bifactor specification 13 violates Stochastic Measurement Theory (SMT), calling their conclusions into question. The 14 results show that dimensionality within the MBI-HSS is best represented by a bifactor-ESEM 15 specified in accordance with SMT. The S·I-1 specification using item 8 (*feel burned out*) as 16 the reference item was the better performing CFA model and when specified within an ESEM 17 framework provided the best fit to both test and validation samples.

Eid et al., (2017) argue that the absence of at least one significant loading onto the general factor was an artefact of violations of SMT by traditional bifactor specifications. Here, we have shown that anomalous loading patterns for item 4 of MBI-HSS persist, despite the use of SMT-compatible bifactor specifications. Stalker and colleagues (2008) argue social worker responses to this item may diverge from their response pattern to other PA items. Differences in life experiences may mean social workers appraise themselves as incapable of truly understanding their clients' feelings, if they have not experienced similar life

1 challenges. Similarly, social workers may display empathy, indicating an ability to

2 understand their clients, and yet still experience a sense of inefficacy.

3 Few existing studies examining alternative MBI-HSS specifications consider 4 relationships with external criteria. Here, we show the bifactor-ESEM displayed correlations 5 with resilience in the expected direction, supporting the external validity of our model. 6 Higher resilience was associated with higher levels of personal accomplishment and lower 7 global burnout. Taku (2014) found higher resilience predictive of lower emotional exhaustion 8 and higher personal accomplishment among physicians, with no association with 9 depersonalisation identified. However, we observed an unexpected positive association with 10 the emotional exhaustion reference domain, dominated by items 6 (people work a strain) and 11 16 (people work too stressful). We posit that high levels of resilience displayed by social 12 workers does not prevent them from recognising the emotionally draining nature of their role.

13 The present findings must be interpreted in light of several limitations. A self-selected 14 sample may serve to inflate burnout levels through greater survey engagement. Alternatively, 15 those who experienced burnout may have already exited the profession. Furthermore, the 16 analysis presented here did not offer the opportunity to examine the discriminant and 17 predictive validity of the bifactor-ESEM Model E. Additionally, measurement invariance 18 could not be examined due to model identification issues. Whilst some gender differences in 19 item functioning were observed, further research is required to determine whether a bifactor-20 ESEM approach is equivalent for males and females. Whilst the gender imbalance observed 21 reflects the natural skew reported within the profession (General Social Care Council, 2010), 22 males were underrepresented in both test and validation samples.

To date, the three-dimensional conceptualisation of burnout has dominated theliterature. Reconceptualising burnout as a general phenomenon, with additional specific

| 1  | factors that explain additional variance in the experience, may alter what we already         |
|----|---|
| 2  | understand about burnout and associated correlates. Future research is required to examine    |
| 3  | how this novel bifactor structure integrates with correlates identified to date. In practice, |
| 4  | examining the relationships between burnout and potential covariates will require the         |
| 5  | incorporation of structural equation modeling techniques and not merely score computation,    |
| 6  | which may be beyond the scope of some practitioners.  |
| 7  | The present study is unique as it is the first to examine the factorial validity of the       |
| 8  | MBI-HSS in UK social workers. The study extends the existing literature by confirming that    |
| 9  | when SMT is considered, the underlying structure of the MBI-HSS remains that of a bifactor    |
| 10 | specification. Furthermore, the study highlights that bifactor-ESEM provides a better         |
| 11 | framework within which to examine the latent structure of MBI-HSS. Furthermore, the study     |
| 12 | highlights the importance of examining the factor structure of the MBI-HSS prior to           |
| 13 | examining relationships with related constructs. An accurate identification of burnout is     |
| 14 | critical to develop interventions to assuage the impact on the workforce.                     |
| 15 |   |
| 16 | Electronic Supplementary Material   |
| 17 | ESM 1. Appendices 1-10 (.doc)   |
| 18 | The appendices show additional tables of standardised factor loadings and correlations for    |
| 19 | tested models.  |
| 20 |   |

| 1   | References  |
|---|---|
| 2Aiena, B. J., Baczwaski, B. J., Schulenberg, S. E., & Buchanan, E. M. (2015). Measuring            |   |
| 3   | resilience with the RS-14: A tale of two samples. Journal of Personality                |
| 4   | Assessment, 97(3), 291-300. doi:10.1080/00223891.2014.951445                            |
| 5Chao, S. F., McCallion, P., & Nickle, T. (2011). Factorial validity and consistency of the         |   |
| 6   | Maslach Burnout Inventory among staff working with persons with intellectual disability |
| 7   | and dementia. Journal of Intellectual Disability Research, 55(5), 529-536.              |
| 8   | doi:10.1111/j.1365-2788.2011.01413.x  |
| 9Chen, F., Curran, P. J., Bollen, K. A., Kirby, J., & Paxton, P. (2008). An empirical evaluation of |   |
| 10  | the use of fixed cutoff points in RMSEA test statistic in structural equation           |
| 11  | models. Sociological Methods & Research, 36(4), 462-494.                                |
| 12  | doi:10.1177/0049124108314720  |
| 13Comrey, A. L. & Lee, H.B. (1992). A first course in factor analysis (2nd ed.). Hillsdale, NJ:     |   |
| 14  | Lawrence Erlbaum.   |
| 15Densten, I. L. (2001). Re thinking burnout. Journal of Organizational Behavior, 22(8), 833-       |   |
| 16  | 847. doi: 10.1002/job.115   |
| 17Dueber, D. M. (2017). Bifactor Indices Calculator: A Microsoft Excel-based tool to calculate      |   |
| 18  | various indices relevant to bifactor CFA models. doi.org/10.13023/edp.tool.01           |
| 19Eid, M., Geiser, C., Koch, T., & Heene, M. (2017). Anomalous results in G-factor models:          |   |
| 20  | Explanations and alternatives. Psychological Methods, 22(3), 541.                       |
| 21  | doi:10.1037/met0000083  |
| 22General Social Care Council (2010). General social care council annual report and accounts        |   |
| 23  | 2009-10. London, UK: The Stationery Office Limited                                      |

1Gignac, G. E. (2016). The higher-order model imposes a proportionality constraint: That is why

2 the bifactor model tends to fit better. *Intelligence*, *55*, *57-68*.

3 doi:10.1016/j.intell.2016.01.006

4Howard, J. L., Gagné, M., Morin, A. J., & Forest, J. (2016). Using bifactor exploratory structural

5 equation modeling to test for a continuum structure of motivation. *Journal of* 

6 *Management*, 44(7), 2638-2664. doi:10.1177/0149206316645653

7Hu, L. T., & Bentler, P. M. (1999). Cutoff criteria for fit indexes in covariance structure analysis:

8 Conventional criteria versus new alternatives. *Structural Equation Modeling: A* 

9 *Multidisciplinary Journal*, *6*(1), 1-55. doi:10.1080/10705519909540118

10Kanste, O., Miettunen, J., & Kyngäs, H. (2006). Factor structure of the Maslach Burnout

11 Inventory among Finnish nursing staff. *Nursing & Health Sciences*, 8(4), 201-207.

12Kim, H., & Ji, J. (2009). Factor structure and longitudinal invariance of the Maslach Burnout

13 Inventory. *Research on Social Work Practice*, *19*(3), 325-339.

14 doi:10.1177/1049731508318550

15Lee, R. T., & Ashforth, B. E. (1996). A meta-analytic examination of the correlates of the three

dimensions of job burnout. *Journal of Applied Psychology*, *81*(2), 123.

17Leiter, M. P. (2008). A two-process model of burnout and work engagement: Distinct

18 implications of demands and values. *Giornale Italianol di Medicina del Lavoro ed* 

19 *Ergonomia*, *30*(1 Suppl A), 54-58.

20Maslach, C., Jackson, S. E., & Leiter, M. P. (1996). Maslach Burnout Inventory Manual.

21 Mountain View, CA: CPP. Inc., and Davies-Black.

22McFadden, P., Mallett, J., Campbell, A., & Taylor, B. (2019). Explaining self-reported

23 Resilience in child-protection social work: The role of organisational factors,

- 1 demographic information and job characteristics. *The British Journal of Social Work*,
- 2 *49*(1), 198-216. doi:10.1093/bjsw/bcy015

3Mészáros, V., Ádám, S., Szabó, M., Szigeti, R., & Urbán, R. (2014). The bifactor model of the

- 4 Maslach Burnout Inventory–Human Services Survey (MBI□HSS)—an alternative
- 5 measurement model of burnout. *Stress and Health*, *30*(1), 82-88. doi:10.1002/smi.2481

6Morin, A. J., Arens, A. K., & Marsh, H. W. (2016). A bifactor exploratory structural equation

- 7 modeling framework for the identification of distinct sources of construct-relevant
- 8 psychometric multidimensionality. *Structural Equation Modeling: A Multidisciplinary*
- 9 *Journal*, 23(1), 116-139. doi:10.1080/10705511.2014.961800

10Muthén, L. K., & Muthén, B. O. (2018). Mplus statistical modeling software: Release 8.1. Los

11 Angeles, CA: Muthén & Muthén.

12Reise, S. P. (2012). The rediscovery of bifactor measurement models. *Multivariate Behavioral Research*, 47(5), 667-696. doi:10.1080/00273171.2012.715555

14Stalker, C. A., Harvey, C., Frensch, K., Mandell, D., & Adams, G. R. (2008). Confirmatory

15 factor analysis of the Maslach Burnout Inventory: a replication with Canadian child

16 welfare workers. *Journal of Public Child Welfare*, *1*(3), 77-94.

17Taku, K. (2014). Relationships among perceived psychological growth, resilience and burnout in
physicians. *Personality and Individual Differences*, *59*, 120-123.

19Tanaka, J. S. (1987). How big is big enough? Sample size and goodness of fit in structural equation
20 models with latent variables. *Child Development*, 58, 134-146.

21Wagnild, G. M., & Young, H. M. (2009). The 14-Item Resilience Scale (RS-14). Wordem, MT:

22 Resilience Center.

1Walkey, F. H., & Green, D. E. (1992). An exhaustive examination of the replicable factor structure of

2 the Maslach Burnout Inventory. Educational and Psychological Measurement, 52(2), 309-

3 323. doi:10.1177/0013164492052002006

4West, C. P., Dyrbye, L. N., Satele, D. V., Sloan, J. A., & Shanafelt, T. D. (2012). Concurrent validity

of single-item measures of emotional exhaustion and depersonalization in burnout
assessment. *Journal of General Internal Medicine*, 27(11), 1445–1452. doi:10.1007/s11606012-2015-7

8Worley, J. A., Vassar, M., Wheeler, D. L., & Barnes, L. L. (2008). Factor structure of scores from the

- 9 Maslach Burnout Inventory a review and meta-analysis of 45 exploratory and confirmatory
- 10 factor-analytic studies. *Educational and Psychological Measurement*, 68(5), 797-823.
- 11 doi:10.1177/0013164408315268

12Yadama, G. N., & Drake, B. (1995). Confirmatory factor analysis of the Maslach Burnout

13 Inventory. Social Work Research, 19(3), 184-192. doi:10.1093/swr/19.3.184

14Yung, Y. F., Thissen, D., & McLeod, L. D. (1999). On the relationship between the higher-order

- 15 factor model and the hierarchical factor model. *Psychometrika*, 64(2), 113-128.
- 16 doi:10.1007/BF02294531