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REGENERATIVE SIMULATION  
WITH INTERNAL CONTROLS

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ABSTRACT

We introduce a new variance reduction technique, called internal control variables, to be used in the context of regeneration simulations. The idea is to identify a sequence of control random variables, each one defined within a regenerative cycle, whose mean can be calculated analytically. These controls should be highly correlated with the usual quantities observed in a regenerative simulation. This correlation reduces the variance of the estimate for the parameter of interest. Numerical examples are included for the waiting time process of an M/M/1 queue and for several Markov chains.

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# REGENERATIVE SIMULATION WITH INTERNAL CONTROLS

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Donald L. Iglehart and Peter A. W. Lewis

## 1. Introduction and Summary

Simulators are frequently faced with the task of estimating a parameter associated with the limiting distribution of a stable stochastic process which is being simulated. A methodology based on regenerative processes for obtaining point estimates and confidence intervals for such parameters from a single realization of the process has recently been developed in Crane and Iglehart (1974a,b), (1975a,b) and Iglehart (1975), (1976a,b), and (1977). In this paper we shall introduce a new technique, internal control variables, which can be used in conjunction with the regenerative method for obtaining additional variance reduction for the estimates.

Suppose regenerative process  $\{X_t: t \geq 0\}$ , which is stable in the sense that  $X_t \Rightarrow X$  as  $t \rightarrow \infty$  (here  $\Rightarrow$  denotes weak convergence), is being simulated by generating a single realization of the process. For convenience think of this process as being either a positive recurrent Markov chain or the waiting time process for a single server queue with traffic intensity less than one. Then simulators are frequently interested in estimating  $r = E\{f(X)\}$ , for a given function  $f$ . The principal goal of the regenerative method is to produce a confidence interval estimate of  $r$ . The regenerative method begins by observing the pairs

of random variables  $\{(Y_k, \tau_k): 1 \leq k \leq n\}$ , where  $\tau_k$  is the length of the  $k$ th regenerative cycle and  $Y_k$  is the area under the function  $f(X_t)$  in the  $k$ th cycle. Two basic facts are crucial for the regenerative method of simulating stable processes. First, the pairs  $\{(Y_k, \tau_k): 1 \leq k \leq n\}$  are independent and identically distributed (i.i.d.), and second  $r = E\{f(X)\} = E\{Y_1\}/E\{\tau_1\}$ .

This last fact suggests that a natural, strongly consistent point estimate for  $r$  is  $\hat{r}(n) = \bar{Y}(n)/\bar{\tau}(n)$ , where  $\bar{Y}(n) = n^{-1} \sum_{k=1}^n Y_k$  and  $\bar{\tau}(n) = n^{-1} \sum_{k=1}^n \tau_k$ . To form a confidence interval for  $r$  we can use the central limit theorem (c.l.t.)

$$(1.1) \quad \sqrt{n} (\hat{r}(n) - r) / (\sigma/E\{\tau_1\}) \Rightarrow N(0,1) ,$$

where  $N(0,1)$  denotes a mean zero, variance one normal random variable and  $\sigma^2 = E\{[Y_1 - r\tau_1]^2\}$ . Of course, the constant  $\sigma/E\{\tau_1\}$  will have to be estimated in most simulations.

The idea behind internal control variables is to introduce a third sequence of i.i.d. random variables  $\{C_k: 1 \leq k \leq n\}$  which has the property that  $C_k$  is defined in terms of the  $k$ th cycle and  $E\{C_k\}$  is known (or can be calculated analytically). Then another strongly consistent estimate for  $r$  is

$$(1.2) \quad \hat{r}_{CT}(n) \equiv \frac{n^{-1} \sum_{k=1}^n [Y_k + \beta(C_k - E\{C_k\})]}{\bar{\tau}(n)} .$$

The subscript CT is meant to denote "controlling the top" in the ratio estimator; similar estimates will be defined for "bottom control."



A c.l.t. analogous to (1.1) also holds for  $\hat{r}_{CT}$  with  $\sigma$  replaced by  $\sigma'$ , say. Since we are still free to select  $\beta$ , we choose to do so in such a way as to minimize  $\sigma'$ . Having done that we find that

$$(\sigma')^2 = \sigma^2 [1 - \rho^2 (C_1, Y_1 - r\tau_1)] .$$

To obtain significant variance reduction a control,  $C_1$ , must be found which is highly correlated with  $Y_1 - r\tau_1$ , a task that is not always easy.

Section 2 of the paper develops the method of internal control variables in detail and contains specific examples associated with the single server queue and Markov chain models. These ideas are then illustrated with simulation results and numerical calculations in Section 3. Concluding remarks are made in Section 4. In particular we discuss the possibility of combining internal controls with external controls to obtain further variance reduction.

## 2. Internal Controls

### 2.1. General Ideas

Let  $\tilde{X} = \{X_t : t \geq 0\}$  be the regenerative process being simulated. Recall that a process is regenerative if a renewal process  $\tilde{T} = \{T_n : n \geq 0\}$  is defined on the same probability space as  $\tilde{X}$  and if the portions of the  $\tilde{X}$  process between consecutive regeneration points, the  $T_n$ 's, are i.i.d. Typically the  $T_n$ 's denote the times the  $\tilde{X}$  process enters a fixed state and at

these times the process starts over from scratch independent of its past history. For a formal definition of regenerative process and general background on the regenerative method of simulation analysis consult Crane and Iglehart (1975a). Let  $T_0 = 0$  for simplicity and define  $\tau_k = T_k - T_{k-1}$ ,  $k \geq 1$ . The portion of  $\tilde{X}$  in the interval  $[T_{k-1}, T_k)$  is referred to as the  $k$ th cycle and is of length  $\tau_k$ . Suppose now that  $E\{\tau_1\} < \infty$  and that the distribution function of  $\tau_1$  is aperiodic (e.g. its support is not contained in a set of the form  $\{0, h, 2h, \dots\}$ , where  $h > 0$ ). Then subject to mild regularity conditions  $X_t \Rightarrow X$  as  $t \nearrow \infty$ , where  $\Rightarrow$  means  $P\{X_t \leq x\} \rightarrow P\{X \leq x\}$  for all continuity points  $(x)$  of the limit distribution. A similar result holds when  $\tau_1$  is periodic; see Crane and Iglehart (1975a). The random variable  $\tilde{X}$  is frequently thought of as the steady-state configuration of the system being simulated. Suppose  $f$  is a measurable function from the state space of  $\tilde{X}$  to the real line and that we are interested in estimating  $r = E\{f(X)\}$ . Define the sequence of random variables (r.v.'s)  $\{Y_k: k \geq 1\}$  by

$$(2.1) \quad Y_k = \int_{T_{k-1}}^{T_k} f(X_s) ds, \quad k \geq 1.$$

If the time parameter of  $\tilde{X}$  is discrete (as in a discrete time Markov chain), the integral in (2.1) should be replaced by a sum. The regenerative structure of  $\tilde{X}$ , the process being simulated, gives us the two important properties stated in Section 1: the pairs

$\{(Y_k, \tau_k) : 1 \leq k \leq n\}$  are i.i.d. and  $r = E\{Y_1\}/E\{\tau_1\}$ , provided  $E\{|f(X)|\} < \infty$ , which we shall always assume. The c.l.t. for the ratio estimator  $\hat{r}(n) = \bar{Y}(n)/\bar{\tau}(n)$  indicated in (1.1) is proved in Crane and Iglehart (1975a) and follows from the classical c.l.t. for the i.i.d. mean zero, finite variance r.v.'s  $Z_k = Y_k - r\tau_k$ ,  $k \geq 1$ . We always assume  $0 < \sigma^2 = E\{Z_k^2\} < \infty$ . The variance of  $Z_1$ ,  $\sigma^2$ , is also related to the variance of  $\hat{r}(n)$  through the asymptotic relation (as  $n \rightarrow \infty$ )

$$(2.2) \quad \sigma^2\{\hat{r}(n)\} \sim n^{-1}(\sigma^2\{Z_1\}/E^2\{\tau_1\}) .$$

For a derivation of this result see Cramér (1964, p. 354, eq. (27.7.3)). A number of point estimates and confidence intervals have been proposed for ratios such as  $r$  (see Iglehart, 1975), but the simplest conceptually and computationally are the so-called classical ones. The point estimate is  $\hat{r}(n)$  and the confidence interval is

$$(2.3) \quad \hat{I}(n) = [\hat{r}(n) - z_{1-\gamma/2}\hat{s}/\bar{\tau}, \hat{r}(n) + z_{1-\gamma/2}\hat{s}/\bar{\tau}] ,$$

where  $z_{1-\gamma/2} = \Phi^{-1}(1 - \gamma/2)$ , the inverse of the standard normal distribution function, and  $\hat{s}$  is the classical point estimate of  $\sigma$  which is constructed as follows. Let  $\hat{s}_{11}$  [resp.  $\hat{s}_{22}$ ] be the sample variance of the  $Y_k$ 's [resp.  $\tau_k$ 's] and  $\hat{s}_{12}$  the sample covariance of the  $Y_k$ 's and  $\tau_k$ 's. Then  $\hat{s}$  is defined by

$$\hat{s} = [\hat{s}_{11} - 2(\bar{Y}/\bar{\tau})\hat{s}_{12} + (\bar{Y}/\bar{\tau})^2\hat{s}_{22}]^{1/2} .$$

Introduction of the internal control variables mentioned in Section 1 is done with the hope of reducing the variance of the point estimator of  $r$ . This in turn will either reduce the number of cycles that need to be simulated for fixed precision or reduce the length of the confidence interval, (2.3), for  $r$ . The sequence of internal control variables  $\{C_k: k \geq 1\}$  is defined on the same probability space supporting the process  $\tilde{X}$  in such a way that  $C_k$  only depends on  $\tilde{X}$  (or underlying r.v.'s defining  $\tilde{X}$ ) in the  $k$ th cycle. This construction of the  $C_k$ 's will insure that they are i.i.d. because of the basic i.i.d. structure of the cycles of a regenerative process. The control variables  $C_k$  allowed, however, are further restricted to those for which the mean,  $E\{C_1\}$ , is either known or can be calculated analytically. Thus one of the prices we must be prepared to pay to obtain variance reduction for our simulation is the analytical work of computing  $E\{C_1\}$ . Having defined the  $C_k$ 's we proceed to form new ratio estimators for  $r$ . Starting with the ratio estimator  $\hat{r}(n) = \bar{Y}(n)/\bar{\tau}(n)$  we can either control the  $Y_k$ 's, the  $\tau_k$ 's, or both if we introduce a second sequence of control variables. The estimator  $\hat{r}_{CT}(n)$ , proposed in (1.2), involves controlling the  $Y_k$ 's only. Here the subscript CT is meant to suggest "controlling the top." For convenience let (for  $k \geq 1$ )

$$Y'_k = Y_k + \beta(C_k - E\{C_k\})$$

and

$$Z'_k = Y'_k - r\tau_k .$$

Observe that the  $Y'_k$ 's are i.i.d. with  $E\{Y'_1\} = E\{Y_1\}$  and consequently the  $Z'_k$ 's are also i.i.d. with  $E\{Z'_k\} = 0$ . Hence the standard c.l.t. yields (as  $n \rightarrow \infty$ )

$$\sum_{k=1}^n Z'_k / \sigma\{Z'_1\} n^{1/2} = n^{1/2} [(\bar{Y}/\bar{\tau}) - r] / (\sigma\{Z'_1\}/\bar{\tau}) \Rightarrow N(0,1)$$

which, upon replacing  $\bar{\tau}$  by  $E\{\tau_1\}$  in the denominator (this can be justified by a continuous mapping argument), becomes

$$\frac{n^{1/2} [\hat{r}_{CT}(n) - r]}{(\sigma\{Z'_1\}/E\{\tau_1\})} \Rightarrow N(0,1).$$

The variance of  $Z'_1$ , which obviously depends on  $\beta$ , is easily seen to be

$$\sigma^2\{Z'_1\} = \sigma^2\{Z_1\} + 2\beta \text{cov}\{Z_1, C_1\} + \beta^2 \sigma^2\{C_1\} .$$

Now select  $\beta$  so as to minimize  $\sigma^2\{Z'_1\}$ . This yields

$$(2.4) \quad \beta^* = - \frac{\text{cov}\{Z_1, C_1\}}{\sigma^2\{C_1\}}$$

and

$$(2.5) \quad \sigma^2\{Z'_1\} = \sigma^2\{Z_1\} [1 - \rho^2\{Z_1, C_1\}] ,$$

where  $\rho\{Z_1, C_1\}$  is the correlation coefficient between  $Z_1$  and  $C_1$ . If we use the c.l.t. for the estimator  $\hat{r}_{CT}(n)$  as a basis for

constructing confidence intervals for  $r$ , then we want a control variable  $C_1$  which will minimize  $\sigma^2\{Z_1'\}$ . From (2.5) we see that we need a large value of  $\rho^2\{Z_1, C_1\}$ . Since the length of such a confidence interval is proportional to  $\sigma\{Z_1'\}/n^{1/2}$ , to reduce the number of cycles required by a factor of four we need  $|\rho\{Z_1, C_1\}| > (0.75)^{1/2} = 0.866$ . To obtain a control,  $C_1$ , which is highly correlated with either  $Y_1$  or  $\tau_1$  is relatively easy to do. However, because  $Y_1$  and  $\tau_1$  are themselves highly correlated, it is much more difficult to find a control  $C_1$  which is highly correlated with  $Z_1$ . In general, we shall try to find a control  $C_1$  which mimics  $Z_1$  but for which we can still calculate its mean,  $E\{C_1\}$ . As usual we try to do as much analytically as possible, before having to resort to simulation. We illustrate some possible candidates for controls in the context of GI/G/1 queues and discrete time Markov chains.

## 2.2. Internal controls for GI/G/1 Queues

In the GI/G/1 queue we assume the zeroth customer arrives at time  $t_0 = 0$ , finds a free server, and experiences a service time  $v_0$ . The  $n$ th customer arrives at time  $t_n$  and experiences a service time  $v_n$ . Let the interarrival times  $t_n - t_{n-1} = u_n$ ,  $n \geq 1$ . Assume the two sequences  $\{v_n : n \geq 0\}$  and  $\{u_n : n \geq 1\}$  each consists of independent, identically distributed (i.i.d.) random variables (r.v.'s) and are themselves independent. Let  $E\{v_n\} = \mu^{-1}$ ,  $E\{u_n\} = \lambda^{-1}$ , and  $\rho = \lambda/\mu$ , where  $0 < \lambda, \mu < \infty$ . Thus

$\mu$  has the interpretation of the mean service rate and  $\lambda$  has the interpretation of the mean interarrival rate. The parameter  $\rho$  is called the traffic intensity and is the natural measure of congestion for this system. We shall assume that  $\rho < 1$ , a necessary and sufficient condition for the system to be stable.

While many characteristics of interest can be estimated using the regenerative method, we shall restrict our attention to the waiting time of the  $n^{\text{th}}$  customer,  $W_n$  (time from arrival to commencement of service). For further discussion of the simulation of the GI/G/1 queue see Crane and Iglehart (1974b). To obtain a representation for the process  $\{W_n : n \geq 0\}$  let  $X_n = v_{n-1} - u_n$  and set  $S_0 = 0$ ,  $S_n = X_1 + \dots + X_n$ ,  $n \geq 1$ . The following well-known recursive relationship exists for the  $W_n$ 's:

$$W_0 = 0, \quad W_{n+1} = [W_n + X_{n+1}]^+, \quad n \geq 0.$$

By induction, we also have

$$W_n = \max\{S_n - S_k : k = 0, 1, \dots, n\}, \quad n \geq 0.$$

Using the strong Markov property of the process  $\{S_n : n \geq 0\}$  it can be shown that there exists a sequence of integer-valued r.v.'s  $\{T_k : k \geq 0\}$  such that  $T_0 = 0$ ,  $T_k < T_{k+1}$ , and  $W_{T_k} = 0$  with probability one. In other words, the customers numbered  $T_k$

are those lucky fellows who arrive to find a free server and experience no waiting in the queue. The fact that there exists an infinite number of such customers in the GI/G/1 queue is a direct consequence of the assumption that  $\rho < 1$  and the strong law of large numbers. Thus  $\{W_n : n \geq 0\}$  is a regenerative process. If we let  $\tau_k = T_k - T_{k-1}$ ,  $k \geq 1$ , then  $\tau_k$  represents the number of customers served in the  $k^{\text{th}}$  busy period (b.p.) and they are numbered  $\{T_{k-1}, T_{k-1} + 1, \dots, T_k - 1\}$ . Next define the sequence  $\{Y_k : k \geq 1\}$  by

$$Y_k = \sum_{j=T_{k-1}}^{T_k-1} W_j,$$

the sum of the waiting times in the  $k^{\text{th}}$  b.p. Since the queue is stable for  $\rho < 1$ , we know that  $W_n \Rightarrow W$  as  $n \rightarrow \infty$  and wish to estimate  $E\{W\}$ .

We are interested in constructing controls,  $C_1$ , which are highly correlated with  $Z_1 = Y_1 - r\tau_1$ , but which are not so complex that we can not calculate their means. The controls we consider are of the form  $C_1 = D_1 - \tau_1/\mu$ , where the r.v.  $D_1$  is an attempt to mimic  $Y_1$ . To compute the mean of  $C_1$  we need, of course, to be able to compute  $E\{\tau_1\}$ . For M/G/1 queues we know that  $E\{\tau_1\} = 1/(1-\rho)$ . For GI/M/1 queues  $E\{\tau_1\} = 1/(1-\delta)$ , where  $\delta$  is the root inside the unit circle of  $z - E\{\exp[-\mu(1-z)u_1]\} = 0$ , where  $u_1$  is an interarrival time. If the queue in question is neither an M/G/1 or GI/M/1 queue, then the term  $\tau_1/\mu$  in  $C_1$  will have to be approximated by another r.v. whose mean can



be computed. The factor  $1/\mu$  multiplying  $\tau_1$  helps to make the variance reduction obtained independent of the scale parameter  $\mu$ . Also it can be argued that the term  $\tau_1/\mu$  is then in the same units as  $D_1$ , namely, the unit of time. Several alternatives for  $D_1$  are listed below, indexed by a superscript. They are

$$D_1^{(1)} = X_1^+ = \begin{cases} W_0 = 0 , & \tau_1 = 1 \\ W_0 + W_1 , & \tau_1 \geq 2; \end{cases}$$

$$D_1^{(2)} = \begin{cases} 0 & \tau_1 = 1 \\ X_1^+ + X_2^+ , & \tau_1 \geq 2; \end{cases}$$

$$= \begin{cases} W_0 = 0 , & \tau_1 = 1 \\ W_0 + W_1 , & \tau_1 = 2 \\ W_0 + W_1 + X_2^+ , & \tau_1 \geq 3; \end{cases}$$

$$D_1^{(3)} = (X_1^+ + X_2^+)^+ = W_2 ;$$

and

$$D_1^{(4)} = \begin{cases} 0 , & \tau_1 = 1 \\ X_1^+ + (X_1^+ + X_2^+)^+ , & \tau_2 \geq 2 \end{cases}$$

$$= \begin{cases} W_0 = 0 , & \tau_1 = 1 \\ W_0 + W_1 , & \tau_1 = 2 \\ W_0 + W_1 + W_2 , & \tau_1 \geq 3 \end{cases}$$

In general, it is more difficult to calculate  $E\{D_1^{(i)}\}$  as  $i$  increases. On the other hand, as  $i$  increases  $D_1^{(i)}$  comes closer to  $Y_1$  and presumably results in more variance reduction.

Let  $C_1^{(i)} = D_1^{(i)} - \tau_1/\mu$ ,  $i = 1, 2, 3$ .

In our simulation runs for an M/M/1 queue the controls  $C_1^{(2)}$ ,  $C_1^{(3)}$ , and  $C_1^{(4)}$  were generally found to do much better than  $C_1^{(1)}$ . However, the more complicated controls,  $C_1^{(3)}$  and  $C_1^{(4)}$ , gave little improvement over  $C_1^{(2)}$ . Thus with both variance reduction and ease of computation in mind,  $C_1^{(2)}$  is our first choice. To compute  $C_1^{(2)}$  for the M/M/1 queue first note that

$$P\{\tau_1 = 1\} = P\{v_0 < u_1\} = \int_0^\infty e^{-\lambda Y} \mu e^{-\mu Y} dy = (1 + \rho)^{-1} ,$$

$$E\{X_1 | X_1 > 0\} = \frac{(\frac{\rho}{1+\rho}) \int_0^\infty e^{-\mu Y} dy}{P\{X_1 > 0\}} = \mu^{-1} ,$$

and

$$E\{X_1^+\} = E\{X_1 | X_1 > 0\} \cdot P\{X_1 > 0\} = \frac{\rho}{\mu(1+\rho)} .$$

Hence

$$E\{D_1^{(2)}\} = 0 + \frac{\rho}{1+\rho} E\{X_1^+ + X_2^+ | X_1^+ > 0\} = \frac{\rho}{1+\rho} \left[ \frac{1}{\mu} + \frac{\rho}{\mu(1+\rho)} \right] ,$$

since  $X_1$  and  $X_2$  are independent. The expectation of  $C_1^{(2)}$  is then given by

$$E\{C_1^{(2)}\} = \mu^{-1} \left[ \frac{\rho}{1+\rho} + \left(\frac{\rho}{1+\rho}\right)^2 - \frac{1}{1-\rho} \right] .$$

Further discussion on the computation of the mean of controls such as  $C_1^{(2)}$  for the GI/G/1 queue is contained in the Appendix. Computational results from our simulation runs are contained in Section 3.

### 2.3. Internal controls for Markov chains

The second example we consider is a discrete time Markov chain. Assume now that we are simulating an irreducible, aperiodic, positive recurrent Markov chain,  $\tilde{X} = \{X_n : n \geq 0\}$ , with the goal of estimating  $r = E\{f(X)\}$ . The controls we consider here are of the form

$$(2.6) \quad C_1 = \sum_{\ell=0}^{n_0 \wedge (\tau_1 - 1)} [f(X_\ell) - r_0] ,$$

where  $r_0$  is a guess of  $r$ ,  $n_0$  a fixed integer, and  $n_0 \wedge (\tau_1 - 1)$  denotes the minimum of  $n_0$  and  $(\tau_1 - 1)$ . Again our motivation for  $C_1$  is to mimic

$$Z_1 = \sum_{\ell=0}^{\tau_1 - 1} [f(X_\ell) - r] = Y_1 - r\tau_1$$

Of course, we still must be able to compute  $E\{C_1\}$  in order to implement the method of internal control variables. Let  $\mathcal{E}$  be the state space of  $\tilde{X}$ , which we assume is finite, and  $P$  the

transition probability matrix. Furthermore, let  $g$  be the column vector with components  $f(i) - r_0$  and  ${}_jP$  be the matrix with elements

$${}_jP_{k\ell} = \begin{cases} p_{k\ell}, & \ell \neq j \\ 0, & \ell = j. \end{cases}$$

Then if we let  $X_0 = j$  and form regenerative cycles based on the times of return to state  $j$ , it can easily be shown, using the method developed in Hordijk, Iglehart, and Schassberger (1976), that

$$(2.7) \quad E\{C_1\} = \left( \sum_{n=0}^{n_0} {}_jP^{n_g} \right)_j,$$

where  $j$  is the regenerative state and the subscript  $j$  means the  $j$ th component of the indicated vector. For two simple Markov chains the theoretical amount of variance reduction obtained using the control  $C_1$  has been calculated for different regenerative states  $j$  and values  $n_0$  and is contained in the next section. From (2.6) it is clear that the larger the integer  $n_0$  selected the closer  $C_1$  comes to duplicating  $Z_1$ . However, the larger  $n_0$  the more difficult is the computation of  $E\{C_1\}$  contained in (2.7).

### 3. Numerical Results

#### 3.1. The M/M/1 queue

Even for the simple M/M/1 queue it is in general impossible to verify analytically what variance reduction will be obtained via the several internal controls listed in the previous section, or to get an idea of the magnitude of the effect. For something as simple as  $C_1^{(1)}$  it is difficult to compute analytically the correlation between  $C_1^{(1)}$  and  $Z_1$  for the M/M/1 queue, and this is what is required in equation (2.5) to find the variance reduction.

Thus, we resorted to simulations to verify the amount of variance reduction obtained and the relative effectiveness of the various controls. In the final simulations all runs were performed on an IBM System 360/67 computer using the LLRANDOM package (Learmonth and Lewis (1973)) which generates random numbers according to the scheme given by Lewis, Goodman, and Miller (1969) and exponentially distributed random numbers using the Marsaglia "rectangle-wedge-tail" method. Tests of the random number generator are given in Learmonth and Lewis (1974).

Of the extensive simulation runs performed, we give here only a summary of the conclusions and two detailed tabulations in the case of the most suitable control.

- (1) The controls  $D_1^{(2)}$ ,  $D_1^{(3)}$  and  $D_1^{(4)}$  do much better generally than  $D_1^{(1)}$ , with little improvement over  $D_1^{(2)}$  obtained by use of  $D_1^{(3)}$  and  $D_1^{(4)}$ . We say generally because results vary unpredictably with  $\lambda$  and  $\mu$  and their ratio  $\rho$ .

(2) Subtracting the number of customers served in a busy period generally improves the variance reduction. By making it dimensionally stable as in  $C_1^{(2)}$  we obtain a "variance reduction" measured in terms of ratios of standard deviations, of approximately 70%, uniformly over  $\lambda$  and  $\mu$ . This is roughly equivalent to halving the number of cycles (b.p.'s) that one must simulate;  $(0.7)^2 \approx .5$ . Much better reductions can be obtained for smaller  $\rho$  (i.e.  $\rho = 0.25$ ) by specially designed controls; the point is that  $C_1^{(2)}$  works even out at  $\rho = 0.99$ , where variance reduction is extremely important.

Table 1 shows results obtained by simulating an M/M/1 queue out to  $n = 2000$  cycles with control  $C_1^{(2)}$  and replicating the simulation either  $m = 250$  or  $m = 100$  times to estimate the variance of the estimators  $\hat{r}(n)$ ,  $\hat{r}_{CT}(n)$ , and  $\hat{r}_{CB}(n)$ , where we drop the  $n$  for convenience. Here, we have specifically that

$$\hat{r}_{CB}(n) = \frac{\frac{1}{n} \sum_{k=1}^n Y_k}{\frac{1}{n} \sum_{k=1}^n [\tau_k + \beta(C_1^{(2)}) - E\{C_1^{(2)}\}]} .$$

The estimated precision (standard deviations) of the estimates of  $E(W)$  are given in brackets under the estimates.

The results in Table 1 are for  $\rho = 0.5$  (and  $m = 250$ ) and two values of  $\mu$  and for  $\rho = 0.99$  (and  $m = 100$ ) for two values of  $\mu$  commensurate with those given for

$\rho = 0.5$ . The second, third and fourth columns in the Table give estimates of the correlations between the control and  $Y_{1-\tau_1}$  etc. from which the theoretical variance reduction can be computed. They are very close to the values given in the next to last column, the observed variance reduction, from which we deduce that estimating  $\beta_T$  and  $\beta_B$  affects the variance reduction only slightly. Overall there is negligible effect of different values of  $\mu$  on the variance reduction obtained for the cases  $\rho = 0.5$  and  $\rho = 0.99$ . For the results  $\rho = 0.99$  given in Table 1, the variance reduction is 75%, which is about the same as for  $\rho = 0.5$ . For the case where the control is on the bottom, i.e. for  $\bar{\tau}$ , the variance reduction is not quite as good for control of  $\bar{Y}$ . Note too that the estimated values of  $E\{W\}$  appear in some cases to be at least three or four standard deviations from the true mean. This is because the estimates  $\hat{r}$ ,  $\hat{r}_{CT}$  and  $\hat{r}_{CB}$  can be seen from the 100 replications to be non-normal. In other words, for high  $\rho(0.99)$ , the simulation needs to be taken out further than 2000 cycles. In summary, the variance reduction obtained with the internal control is practically independent of the scale factor  $\mu$  and the traffic intensity  $\rho$ .

### 3.2. Two simple Markov chains

We turn now to two simple Markov chains to give another illustration of the method of internal controls. The first chain is simply a recurrent random walk with state space  $E = \{0,1,2,3,4\}$  and transition matrix

$$P = \begin{bmatrix} 1/2 & 1/2 & 0 & 0 & 0 \\ 1/4 & 1/2 & 1/4 & 0 & 0 \\ 0 & 1/4 & 1/2 & 1/4 & 0 \\ 0 & 0 & 1/4 & 1/2 & 1/4 \\ 0 & 0 & 0 & 1/2 & 1/2 \end{bmatrix} .$$

Suppose we are simulating to estimate  $r = E\{X\}$ , which can be computed to have the value 2. Table 2 contains the theoretical values of  $\sigma^2\{Z'_1\}/\sigma^2\{Z_1\}$  and  $\rho(C_1, Z_1)$ , where  $C_1$  is given by (2.6) for several choices of  $n_0$  and  $r_0$ . The entries in these tables were calculated using the methods in Hordijk, Iglehart, and Schassberger (1976). Note that the variance reduction is largest when  $E\{\tau_1\}$  is smallest and  $n_0$  is largest. This also yields the highest value of  $\rho(C_1, Z_1)$  in keeping with our idea of having  $C_1$  mimic  $Z_1$ . Not too much is lost in variance reduction as the guess,  $r_0$ , departs from the true value  $r = 2$ . A variance reduction of more than 50% is attainable, but depends on the state which is used as the regeneration point.

The second Markov chain represents an  $(s, S)$  inventory model; see Crane and Iglehart (1974) for further details. The state space  $\mathcal{E} = \{6, 7, \dots, 10\}$  and the  $P$  matrix is given by

$$P = \begin{bmatrix} 3/8 & 0 & 0 & 0 & 5/8 \\ 1/4 & 3/8 & 0 & 0 & 3/8 \\ 3/16 & 1/4 & 3/8 & 0 & 3/16 \\ 1/8 & 3/16 & 1/4 & 3/8 & 1/16 \\ 1/16 & 1/8 & 3/16 & 1/4 & 3/8 \end{bmatrix}$$



TABLE 1. Internally controlled ratio estimates of  $E(W)$  in an M/M/1 queue. Change in correlations and variance reduction due to change of scale and change of traffic intensity  $\rho$ . Number of cycles, 2000; number of replications of the simulation, 250 for  $\rho = 0.5$  and 100 for  $\rho = 0.99$ . The percentage column gives the percentage reduction in standard deviation of the estimate of  $E(W)$  due to control, over the standard deviation of the uncontrolled estimated. Control C is  $C_1^{(2)}$ .

$\rho$	$\mu$	$\hat{r}_{C, Y_1 - T_1}$	$\hat{r}_{Y_1, T_1}$	$\hat{r}_{Y_1, C}$	Av $\hat{r}$ Av ( $\hat{r}_{CT}$ ) Av ( $\hat{r}_{CB}$ )	var ( $\hat{r}$ ) var ( $\hat{r}_{CT}$ ) var ( $\hat{r}_{CB}$ )	% reduction	True $E(W)$
0.5	0.0500	0.73390	0.86665	-0.81991	10.00246 (0.05599)	0.78392	100%	10.000
					9.95958 (0.03932)	0.36713	72%	10.000
					9.99513 (0.03876)	0.37553	71%	10.000
0.5	5.000	0.73392	0.8666	-0.81993	0.10003 (0.000560)	0.0000784	100%	0.0000
					0.09960 (0.000560)	0.0000369	72%	0.1000
					0.0995 (0.0003833)	0.0000377	71%	0.1000
0.99	0.10000	0.78524	0.95775	-0.97580	8.80116 (0.27489)	7.5566	100%	10.000
					9.20920 (0.20023)	4.0090	73%	10.000
					9.71925 (0.22302)	4.9739	81%	10.000
0.99	10.00000	0.78516	0.95773	-0.95779	880.255 (27.496)	75604.48	100%	1000.00
					921.032 (20.080)	40320.48	73%	1000.00
					971.474 (22.323)	49831.35	81%	1000.00

TABLE 2  
 Variance ratio  $\sigma^2 Z_1' / \sigma^2\{Z_1\}$  (top row)  
 and Correlation  $\rho(C_1, Z_1)$  (bottom row)  
 for the random walk model

$r_0 = 1.5$					
Return State	i	$E\{\tau_1\}$	$n_0=1$	$n_0=2$	$n_0=5$
0		8	0.97 -0.16	1.0 -0.01	0.91 0.30
1		4	0.82 0.43	0.73 0.52	0.57 0.65
2		4	0.62 0.62	0.51 0.70	0.40 0.78
3		4	0.94 0.25	0.91 0.31	0.84 0.40
4		8	0.97 -0.16	0.98 -0.16	0.99 -0.10
$r_0 = 2$					
0		8	0.97 -0.16	0.98 -0.12	1.0 0.03
1		4	0.89 0.34	0.83 0.42	0.70 0.55
2		4	0.57 0.66	0.46 0.74	0.35 0.81
3		4	0.89 0.34	0.83 0.42	0.70 0.55
4		8	0.97 -0.16	0.98 -0.12	1.0 0.03

TABLE 3  
 Variance ratio  $\sigma^2\{Z_1'\}/\sigma^2\{Z_1\}$  (top row)  
 and Correlation  $\rho(C_1, Z_1)$  (bottom row)  
 for (s,S) Inventory Model

$r_0 = 8$				
Return State i	$E_2$	$n_0=1$	$n_0=2$	$n_0=4$
6	5.55	0.75 0.51	0.65 0.59	0.49 0.72
7	5.72	0.82 0.43	0.67 0.57	0.49 0.72
8	6.27	0.89 0.33	0.76 0.49	0.57 0.66
9	7.21	0.95 0.21	0.86 0.38	0.69 0.56
10	2.88	0.95 0.22	0.81 0.44	0.42 0.77
$r_0 = 9$				
6	5.55	0.75 0.51	0.75 0.50	0.78 0.47
7	5.72	0.88 0.34	0.80 0.45	0.73 0.52
8	6.27	0.93 0.27	0.83 0.41	0.71 0.54
9	7.21	0.95 0.23	0.86 0.37	0.72 0.53
10	2.88	0.79 0.46	0.57 0.66	0.24 0.87

Again we wish to estimate  $E\{X\} = 8.297$ . Table 3 contains the results analogous to those for the random walk (Table 2). The same general observations about  $E\{\tau_1\}$  and  $n_0$  made for Table 2 seem to hold here as well. Note however that the results are sensitive to the choice of  $r_0$ . Again a 50% reduction in variance can be attained.

#### 4. Conclusions and Extensions

We have been able to obtain a 50% variance reduction using internal control variables, for the regenerative estimate of the limiting value of the mean waiting time in an M/M/1 queue. This reduction is obtained uniformly over all parameter values. It is fairly certain that the technique will work well with any GI/G/1 queue.

Internal control variables can be easily used with discrete time Markov chains. The examples used in this paper showed that a variance reduction of 50% is attainable. This figure is likely to vary widely with the particular Markov chain. Continuous time Markov chains and semi-Markov processes can be handled in the same way using the discrete time method of Hordijk, Iglehart and Schassberger (1976).

Another method of internal stratified sampling was also investigated. This method produced little overall variance reduction despite considerable effort.

Finally we note that it is possible to apply the idea of internal controls to the classical sample average estimate over a realization of fixed length  $m$ . Thus in estimating  $E(W)$  in the GI/G/1 queue we have

$$\bar{W}(m) = \frac{1}{m} \sum_{j=0}^{m-1} W_j, \quad (4.1)$$

which may be written as

$$\bar{W}(m) = \frac{1}{m} \left\{ \sum_{k=1}^{N(m)} Y_k + Y'_{N(m)+1} \right\}, \quad (4.2)$$

where  $N(m)$  is the number of completed busy periods in the queue in  $[0, m]$ ,  $Y_k$  as before is the sum of the waiting times in the  $k$ th cycle, and  $Y'_{N(m)+1}$  is the sum of the waiting times in the last, incomplete cycle.

A central limit theorem for  $\bar{W}(m)$  holds for which the variance term is proportional to  $E\{Z_k^2\}$ , and which is now estimated from the random number  $N(m)$  of cycles. Control is applied to the  $Y_k$ 's in (4.2) just as it is applied in the ratio estimator  $\hat{r}_{CT}(n)$ . Call this estimator  $\bar{W}_C(m)$ . For the M/M/1 queue the variance reduction observed in the simulations was the same for all controls  $C_1^{(i)}$  with the ratio estimator and with  $\bar{W}_C(m)$ .

The main reason for considering  $\bar{W}_C(m)$  is that, while it loses the advantage of being an estimator using a fixed number of i.i.d. random variables, one can apply the classical external controls to  $\bar{W}_C(m)$ . Thus one could use the difference of the sum of the  $m$  arrival times and the  $m$  service times to control  $\bar{W}_C(m)$ . We have not yet tried this idea.

## APPENDIX

To implement the internal control techniques for a GI/G/1 queue, certain theoretical parameters are required. In this appendix we shall indicate the values of these parameters in so far as they can be calculated. These values are either well-known or easily calculated. For a reference to the known formulas see Cohen (1969).

We begin with  $E\{\tau_1\}$ , the expected number of customers served in a busy period. For the general GI/G/1 queue recall that we let  $X_n = v_{n-1} - u_n$  and  $S_n = X_1 + \dots + X_n$ , for  $n \geq 1$ , with  $S_0 = 0$ . Then  $\tau_1 = \inf\{n > 0 : S_n \leq 0\}$ . The general expression for  $E\{\tau_1\}$  is given by

$$E\{\tau_1\} = \exp\left\{ \sum_{n=1}^{\infty} n^{-1} P\{S_n > 0\} \right\} ,$$

an impossible expression to evaluate in general. Another useful expression for  $E\{\tau_1\}$  is

$$(A.1) \quad E\{\tau_1\} = 1/P\{W = 0\} ,$$

where  $W$  is the stationary waiting time. In the special case of the M/G/1 queue, however, we have

$$E\{\tau_1\} = (1 - \rho)^{-1} .$$

Now for the queue GI/M/1 we can use (A.1) and the stationary distribution of the embedded Markov chain to conclude that

$$E\{\tau_1\} = (1 - \delta)^{-1},$$

where  $\delta$  is the root inside the unit circle of

$$z - U\{\mu(1-z)\} = 0$$

with  $U(s) = E\{e^{-su_1}\}$ ,  $\text{Re } s \geq 0$ , and where  $v_0$  is an exponential( $\mu$ ) r.v. It is easy to check that  $\delta = \rho$  for M/M/1 queues. Daley (1975) has recently proposed the approximation to  $\delta$  given by

$$\tilde{\delta} = a_1(1-\rho)^2 + 2(1-b^{-1})\rho + (2b^{-1}-1)\rho^2,$$

where  $a_1 = P\{u_1=0\}$ ,  $E\{u_1\} = 1$ , and  $b = E\{u_1^2\}$ . This approximation gives good results in a number of examples calculated by Daley (1975) and may be useful for the purposes of this paper.

Next we turn to the computation of  $P\{\tau_1=1\}$  and  $P\{\tau_1=2\}$ . For the GI/G/1 case we have

$$P\{\tau_1=1\} = P\{S_1 \leq 0\}$$

and

$$P\{\tau_1=2\} = P\{S_1 > 0, S_2 \leq 0\},$$

both of which can be worked out with a little effort. For the M/M/1 queue

$$P\{\tau_1=1\} = (1+\rho)^{-1}$$

and

$$P\{\tau_1=2\} = \rho(1+\rho)^{-3} .$$

For the M/G/1 queue

$$P\{\tau_1=1\} = V(\lambda) ,$$

where  $V(\lambda) = E(e^{-\lambda v_0})$ , while for the GI/M/I queue

$$P\{\tau_1=1\} = 1 = U(\mu) ,$$

where  $U(s)$  is given above. For the M/E<sub>k</sub>/1 and E<sub>k</sub>/M/1 queues the value  $P\{\tau_1=2\}$  can be calculated with some effort. As these expressions are cumbersome they shall be omitted.

Finally we give various partial expectations which are needed for computing the means of internal control  $C_1^{(4)}$ . Namely,

$$E\{S_1^+ + S_2^+, \tau_1 \geq 2\} = E\{S_1, S_1 > 0\} + E\{S_2^+, S_1 > 0\}$$

and

$$E\{\tau_1, \tau_1 \geq 2\} = E\{\tau_1\} - P\{\tau_1=1\}.$$

Here the symbol  $E\{X, A\} = E\{Xl_A\}$ , where  $X$  is a r.v.,  $A$  an event, and  $l_A$  the indicator function of  $A$ . In the special case of the M/M/1 queue,



$$E\{S_1, S > 0\} = \rho / \{\mu(1+\rho)\} ,$$

$$E\{S_2^+, S_1 > 0\} = \left[ 2 \left( \frac{\rho}{1+\rho} \right)^2 + \frac{\rho^2}{(1+\rho)^3} \right] \mu^{-1} ,$$

and

$$E\{\tau_1, \tau_1 \geq 2\} = 2\rho / \{(1-\rho)(1+\rho)\} .$$

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