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2 **Time to look for evidence: results-based approach to biodiversity conservation on farmland in**
3 **Europe**

4
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20

21

22 **Abstract**

23 Increased use of annual payments to land managers for ecological outcomes indicates a growing
24 interest in exploring the potential of this approach. In this viewpoint, we drew on the experiences of
25 all schemes paying for biodiversity outcomes/results on agricultural land operating in the EU and
26 EFTA countries with the aim of reviewing the decisive elements of the schemes' design and
27 implementation as well as the challenges and opportunities of adopting a results-based approach.
28 We analysed the characteristics of results-based schemes using evidence from peer-reviewed

29 literature, technical reports, scheme practitioners and experts in agri-environment-climate policy.
30 We developed a typology of the schemes and explored critical issues influencing the feasibility and
31 performance of results-based schemes. The evidence to date shows that there are at least 11
32 advantages to the results-based approach not found in management-based schemes with similar
33 objectives, dealing with environmental efficiency, farmers' participation and development of local
34 biodiversity-based projects. Although results-based approaches have specific challenges at every
35 stage of design and implementation, for many of these the existing schemes provide potential
36 solutions. There is also some apprehension about trying a results-based approach in Mediterranean,
37 central and eastern EU Member States. We conclude that there is clear potential to expand the
38 approach in the European Union for the Rural Development programming period for 2021–2028.
39 Nevertheless, evidence is needed about the approach's efficiency in delivering conservation
40 outcomes in the long term, its additionality, impact on the knowledge and attitudes of land
41 managers and society at large, development of ways of rewarding the achievement of actual results,
42 as well as its potential for stimulating innovative grassroots solutions.

43

44 **1. Introduction**

45 In the words of McIntyre et al. (1992), the 'struggle to maintain biodiversity is going to be won or
46 lost in agricultural systems'. For terrestrial systems globally, agricultural expansion remains the
47 most prominent threat, while in Europe, increased specialization and intensification, and
48 abandonment of high nature value (HNV) farmland (Oppermann et al. 2012) threaten biodiversity
49 on farmland (Stoate et al., 2009; Poláková et al. 2011). As a result, a particularly high proportion of
50 semi-natural habitats, and associated species, that are dependent on HNV farming systems and are
51 protected under the Habitats Directive have an unfavourable conservation status (EEA, 2015).
52 Meaningful engagement of farmers remains the key to the fate of biodiversity in the long term (de
53 Snoo et al. 2012).

54

55 In the European Union (EU), by far the largest source of funding for practical nature conservation is
56 being delivered through the agri-environment-climate schemes (AES) implemented under the
57 Common Agricultural Policy (CAP) (Poláková et al. 2011). A review of monitoring evidence
58 suggests that most AES lead to biodiversity benefits, but the performance of some has been
59 unsatisfactory (Batáry et al. 2015). The prescriptive nature of the AES, inflexible payment
60 conditions, poor targeting, and a low priority put on actual results have been identified as some of

61 the key reasons for poor effectiveness (Burton and Paragahawewa, 2011; Batáry et al. 2015). New
62 approaches to delivering biodiversity objectives on farmland that encourage farmers to actively
63 engage with the goals of environmental management are needed alongside the existing ones. These
64 include support to voluntary non-monetary activities (Santangeli et al. 2016) and making payments
65 conditional on delivering ecological results (Zabel and Roe, 2009; Burton and Schwarz, 2013; Reed
66 et al., 2014).

67
68 Making public or private payments conditional on the delivery of results, that is ‘ecological goods
69 and services’, has been actively explored under the framework of payments for ecosystem services
70 (Gerowitt et al., 2003). The possibilities for integrating the ecosystem services approach into AES
71 have recently been emphasized, alongside discussion on the strengths and weaknesses of this type
72 of approach (Meyer et al., 2016; Reed et al., 2014; Matzdorf and Meyer, 2014). The focus on
73 outcomes that is implied in such payments makes the process of design and implementation reliant
74 on adaptive management and the capacity of land managers for innovation. This, in turn, requires
75 the development of multi-party governance systems and experiment-driven environmental policy
76 (Hiedanpää and Borgström, 2014). Refining policy tools and delivery requires a cultural change in
77 the way that farmers engage with policy on the ground involving, inter alia, clearer goals and results
78 orientation (Buckwell et al., 2017). In their review Burton and Schwarz (2013), made a first attempt
79 of synthesizing evidence from the result-oriented schemes (12 at a time) and focused at the cultural
80 and social change these may promote and require. The situation in the field progressed rapidly since
81 then.

82 In this viewpoint we focus on the results-based payment (RBP) approach applied specifically to
83 biodiversity on agricultural land across Europe, including extensive livestock systems (e.g. reindeer
84 herding in forest-tundra areas of Lapland) and other HNV farmland (e.g. traditional orchards). We
85 present a typology of the existing schemes that remunerate land-managers, mostly farmers, for
86 biodiversity outcomes in the EU and European Free Trade Association countries (Norway and
87 Switzerland), explore critical issues influencing the feasibility of the approach in the design and
88 implementation stages, and discuss the opportunities and challenges of the approach. The viewpoint
89 largely draws on work commissioned by the European Commission to review the advantages and
90 challenges of adopting the RBP approach for the protection and enhancement of biodiversity (for
91 full report see Allen et al. 2014).

92 As part of the study, we analysed the characteristics of all RBP schemes operating in Europe
93 (within and outside AES agreements) and 20 responses from questionnaires distributed to key

94 practitioners involved in the design and implementation of these RBP schemes in 17 countries.
95 Discussions with over 50 key experts in the field of agri-environment-climate policy and ecological
96 indicators also aided the interpretation of the above evidence. Drawing from insights in the
97 literature on participatory and experimental policy and on payments for ecosystem services, we
98 discuss some of the opportunities and challenges of the RBP approach and suggest ideas for
99 essential future research and policy development.

100 **2. Implementation of payment-by-results approach in Europe**

101 Though a multitude of schemes that involve payments for ecological services exist worldwide, there
102 is no single agreed definition of what constitutes a ‘results-based payment scheme’ for biodiversity
103 (other terms used are ‘payment by results’, ‘outcome focused’, ‘performance payment’, see Burton
104 and Schwarz, 2013). We reviewed all schemes that, to varying degrees, financially reward or
105 remunerate land managers for delivering verifiable biodiversity achievements on agricultural land.
106 There is a range of approaches to delivering biodiversity objectives, from conventional
107 management-based approaches to those that reward only the results irrespective of the management
108 used. Despite the diversity of solutions, a pattern emerged relating to the extent to which the
109 schemes’ ‘payment’ and ‘control’ mechanisms are dependent on *a priori* specified biodiversity
110 outcomes. Based on this pattern, we constructed a typology of the schemes (Table 1). At the time of
111 the survey, there were only five schemes in Europe that paid according to the specified biodiversity
112 results, prescribed no management interventions and allowed recipients of payments the complete
113 flexibility to decide on management (*i.e.* pure results-based schemes, also Supplement Table A.1).
114 Most of the RBP schemes were of the ‘hybrid’ type, in which certain management conditions were
115 applied even if the payments were wholly dependent on results. We further discovered that the
116 scheme type determines to a large extent specific implementation challenges and possible solutions.

117

118 #Table 1 here#

119

120 The first experiments with the RBP approach were carried out in the early 1990s using regional or
121 national funding (Figure 1; Supplement Table A.1), and new schemes were introduced steadily in
122 the following decades (Figure 1). Various national, regional, and provincial government sources,
123 national park funds and private funding were used in the piloting stages, after which many of the

124 schemes were integrated into CAP-funded agri-environment programmes (or the equivalent in
125 Switzerland). These additional funding sources are still used in several cases. The majority of RBP
126 schemes operate in Northern and Western European countries. Many schemes have been
127 established as trials for specific localities. These focus on specific biodiversity objectives within the
128 defined areas and, hence, the implementation scales remain relatively small in terms of area covered
129 and number of farmers involved. Additionally, there are well-established schemes covering
130 thousands of hectares and involving thousands of payment recipients (e.g., Suvantola, 2013; Zabel
131 and Holm-Müller, 2008; Fleury et al., 2015; Russi et al. 2016). Several pilot projects or schemes
132 have been discontinued or superseded by new approaches (for example, in The Netherlands, trial
133 payments to farmers per clutch of meadow birds by Meadow Bird Agreements scheme for farmer
134 collectives; Table A.1). In addition, a suite of new pilots is currently underway (Supplement Table
135 A.1) in four countries.

136 Concurrently with the increase in the number of RBP schemes, there is a growing body of peer-
137 reviewed publications from research focused on the schemes (Figure 1). About half of them come
138 from Germany, which has the highest number of federal government schemes and the longest
139 experience with the approach. Most studies focus exclusively on the development and testing of
140 ecological indicators and the schemes' performance in delivering ecological outcomes (e.g. Wittig
141 et al., 2006; Bertke et al., 2008; Matzdorf et al. 2008; Höft et al. 2010; Kaiser et al, 2010). A
142 handful of studies focus on the attitudes of recipients of payments to the new approach (e.g. Zabel
143 and Holm-Müller, 2008; Schroeder et al. 2013), or on its economics (e.g. Hasund, 2013). In two
144 countries research integrated ecological, social and economic assessments (e.g. Johst et al. 2002;
145 Klimek et al. 2008; Haaren and Bathke, 2008; Magda et al. 2015; Russi et al., 2016). Valuable
146 insights have been obtained from a re-assessment of the schemes' results and processes after
147 decades of their implementation (Fleury et al., 2015; Russi et al., 2016).

148

149 #Figure 1#

150

151 The most common objective of the existing RBP schemes in Europe is the maintenance of semi-
152 natural grassland communities. There are also RBP schemes for traditional orchards and vineyards,
153 as well as for animal species of EU and national conservation interest (e.g. protection of breeding
154 birds from farming operations, and for threatened raptors and carnivores) (Supplement Table A.1).

155 Numerous schemes offer headage payments for endangered native breeds of livestock, and area-
156 based payments for endangered native crop varieties. While such schemes are results-based in their
157 design, they represent a distinct category of payment that we do not consider here. These and
158 payments for the number of trees in traditional orchards in most German federal states are excluded
159 from Figure 1.

160

161 **3. Ensuring effective design of results-based schemes**

162 Most of the issues that are critical to the design of a successful RBP are common to all schemes
163 promoting environmental land management (Moxey and White, 2014). Among these are the skills
164 and capacity of the authorities, administrative costs, the quality of the IT support systems, and
165 attitudinal factors (e.g. Prager and Posthumus, 2010; Young et al., 2013). Differences lie in the
166 particular skills and attitudes that are needed. Three issues appear to be particularly critical to the
167 success of schemes that pay for results. These are: i) clearly defined environmental objectives, ii)
168 suitable indicators of these objectives, on which the result payments are based, and iii) socio-
169 economic context.

170 The appropriateness of an RBP scheme will depend firstly on the definition of clear biodiversity
171 objectives based on the most accurate and up-to-date data. Existing schemes mainly target the
172 maintenance of threatened habitats (e.g. species-rich meadows) and species (e.g. Golden Eagle
173 *Aquila chrysaetos*) rather than common farmland biodiversity (Supplement Table A.1) since their
174 ecological requirements are well understood, as are the impacts on them of agricultural
175 management. In general, RBP schemes are better suited to maintaining existing habitats that are in
176 good ecological condition (where the farmers can draw on their experience in managing the habitat)
177 rather than the restoration or re-creation of habitats (where conservation measures unfamiliar to the
178 farmer may be required).

179 Secondly, there is a consensus that the existence of reliable indicators of the specified biodiversity
180 objective is the most important practical consideration, since presence of the indicators is the basis
181 for verification to release the payment. Burton and Schwarz (2013) argue that the success or failure
182 of schemes in delivering their ecological results largely rests on the quality of the result indicators.
183 In addition to the general criteria for a biodiversity indicator (e.g. Feest, 2013), the results indicators
184 in RBP schemes on farmland should: i) not be easily achievable by means other than agricultural
185 management, ii) be understandable and linked clearly to biodiversity objectives that are acceptable

186 to land managers and paying agency representatives (i.e. not seen as ‘bad farming’), and iii) be
187 easily measurable following initial training (reviewed in Allen et al. (2014)). Designing an RBP
188 scheme is justified only if potentially suitable biodiversity result indicators can be identified, which
189 may not be possible for all biodiversity objectives or locations.

190 Thirdly, specific socio-economic factors need to be taken into account. These include stakeholder
191 attitudes to innovation and risk taking, the existence of a culture of trust between the different
192 actors, and accountability levels. Other important socio-economic factors, such as the capacity of
193 the authorities and compatibility with other national policy regulations, are common to any payment
194 scheme. Meyer et al. (2016) demonstrated that successful AES based on ecosystem service delivery
195 require, above all, local-scale knowledge about economic, social, and ecological circumstances.

196

197 #Box 1 here#

198

199 We identified the essential steps for each stage of the life cycle of RBP approach (Box 1). At every
200 stage, the approach has specific challenges for design and implementation and for many of these,
201 the existing schemes provide potential solutions. Several questionnaire respondents in Greece,
202 Estonia, Finland, Latvia, Slovakia and the UK perceived the RBP approach to be incompatible with
203 the EU and/or WTO rules on calculating payments and their subsequent control and verification.
204 This is contrary to the evidence (Hasund and Johansson, 2016; Russi et al., 2016): the payment
205 level in most RBS schemes, like that of many management-based schemes, is determined in
206 accordance with WTO rules. This means that the payment rate is calculated on the opportunity costs
207 of the management that is considered most likely to be required to achieve the results, and not on a
208 valuation of the results as such. RBP schemes are frequently built upon or complement existing
209 AES and use the existing administrative infrastructure.

210 ‘Tuning’ the scheme is best achieved during its piloting or over several years of scheme
211 implementation (e.g. the process of gradual development of MEKA scheme in Germany in Russi et
212 al., 2016; or the scheme for birds breeding in meadows in The Netherlands in Allen et al., 2014, p.
213 55, also Verhulst et al., 2007), which is true for any novel method of policy delivery (cf. Meyer et
214 al., 2016; Radley, 2005). Options for indicators range from the numbers of a single species to a
215 composite indicator with species numbers and habitat attributes (e.g. DAFF, 2016 in Ireland). The
216 most important consideration is to ensure that the indicator thresholds do not reward the

217 deterioration of the most biodiverse sites. This can be prevented by having multiple indicator
218 thresholds (as in Russi et al., 2016). In hybrid RBP schemes, the payments are dependent on some
219 management prescriptions that aim to maintain baseline conditions. Hybrid schemes may also be
220 required because not all biodiversity aims can be practically measured through indicators. However,
221 just as with the management-based payments, the owners of the sites with the highest biodiversity
222 may still not receive a sufficient incentive for maintaining exceptional biodiversity, if the threshold
223 is determined by the average situation.

224 Setting an appropriate payment level so that it reflects the full cost of achieving the desired
225 outcomes, including time spent on training and monitoring of ecological results by farmers, while
226 also keeping the schemes simple and cost-effective is a challenge (Cooper et al., 2009) that can be
227 resolved only through experimentation. The participation risk for newcomers to the scheme can be
228 reduced by setting fairly easy entry conditions with an increasing demand for a higher target and
229 higher payments later (Schroder et al., 2013). Ways of calculating payments vary from a single
230 bonus payment for the results additional to the baseline payment for management to an iterative
231 process of auctioning (see Allen et al., 2014 for the technical information). As with the
232 management-based AES payments, sustaining the participation level requires that remuneration
233 levels respond to the shifting opportunity costs of participating in the biodiversity scheme (Russi et
234 al., 2016). Practice shows that some AES, regardless of their nature, are not widely implemented if
235 the payment rates do not reflect the land managers' perceived costs, including time spent on the
236 application process and controls.

237 Ideally, the process of verifying result indicators should be such that the land managers can
238 understand and carry it out themselves. This is considered valuable regardless of whether the
239 managers are required to conduct their own verification of achieved ecological results, because it
240 allows assessment of one's performance and facilitates adaptive management (e.g. Fleury et al.,
241 2015; Russi et al., 2016). Most farmers welcome a chance to learn more about the features they are
242 managing regardless of the payment structure (Fleury et al., 2015; Birge et al., 2017). Although
243 verification approaches vary among the schemes, the involvement of several interest groups –
244 biologists, farmers or herders, agronomists, NGOs – in their development and testing is pinpointed
245 as a basis for the scheme success (e.g., Fleury et al., 2015; Matzdorf et al., 2014). This can be
246 facilitated by involving voluntary organisations (e.g., environmental and community groups), which
247 can help fine-tune the scheme in line with principles of adaptive co-management as illustrated by
248 landscape stewardship initiatives in Europe (García-Martín et al., 2016).

249 Attracting wider public attention to the innovative RBP schemes was an important part of
 250 implementation in France and served as an additional reward instrument (Fleury et al., 2015).
 251 Though it may not essential for the scheme's instigation, it may render long-term support in running
 252 and enlarging the scheme. Regardless of their other attributes, all the schemes that were reviewed
 253 demonstrated the need to keep things as simple as possible whilst achieving the desired biodiversity
 254 outcome and recognising the needs of all the key interest groups.

255

256 **4. Opportunities and challenges**

257 Most of the potential advantages of the RBP approach for both the farmer and for the managing
 258 authority compared to management-based schemes with similar objectives have been verified in the
 259 literature (Table 2) and by experts. The majority of the respondents confirmed that uptake of the
 260 RBP options has increased over time as land managers become more familiar with the new
 261 approach (see also Burton and Schwarz, 2013). Some even considered the element of risk
 262 associated with RBP schemes was mentioned as positive. Farmers can get a great sense of pride
 263 from overcoming adversity, while management-based payments may not be engaging (e.g. an
 264 interesting challenge) and are, instead, viewed as a bureaucratic nuisance (Sligo and Massey, 2007).
 265 Integration of socio-economic co-benefits may increase uptake and promote long-term attitudinal
 266 change (Burton and Paragahawewa, 2011): for example, in France, biodiversity aims are combined
 267 with agronomic ones, which reinforces the production role of the farmer and results in a collective
 268 learning process for all participants and increases public consensus on management objectives
 269 (Magda et al., 2015; Fleury et al., 2015).

270

271 #Table 2 here#

272

273 We also identified circumstances where a well-designed and targeted management-based approach
 274 is likely to be more appropriate than a RBP one for the same environmental objective. Such
 275 situations particularly arise when: i) it is impossible to develop reliable indicators and methods of
 276 measuring them within reasonable costs, ii) achieving a measurable outcome takes an unreasonable
 277 length of time and delays the payment to the land manager (high concern for farmers), iii) the
 278 managing authority has no access to the information and expertise needed to set up and run a RBP
 279 scheme (high concern for authorities); or iv) the farming community is unwilling to accept a RBP

280 approach. For example, there is a clear apprehension about initiating the RBP approach in
281 Mediterranean, central and eastern EU Member States. The reasons mentioned were their recent
282 predominant command-control culture and a lack of trust between the authorities and farmers (see
283 also Prazan and Theesfelt, 2014). More clarity in the objectives behind the transactions between the
284 state and farmer for the AES may be an important tool for building trust in the policy.

285 Devising an appropriate system for results verification has been cited as a critical difficulty in the
286 adoption or extension of RBP schemes. While the high administrative costs of the RBP scheme in
287 Ireland are regarded as a barrier to scaling up the scheme, Russi et al. (2016) provided evidence of
288 low transaction costs and cost-efficient ways of verifying results in a long-running RBP scheme in
289 Germany. Some costs of scheme establishment may be high in the early years and then decline (see
290 also Schwarz et al., 2008). Competitive bidding for outcomes, as opposed to fixed-price payments,
291 within the RBP approach may provide new opportunities in tackling over- and under-compensation
292 for delivering the results (e.g. Klimek et al., 2008). However, in the set-up of tendering processes, a
293 trade-off between the achievement of environmental outcomes and the budgetary costs usually leads
294 the public agency to compromise solutions (Schilizzi and Latacz-Lohmann 2016).

295 It is not uncommon that management-based AES are designed to facilitate the reliable distribution
296 of funds to farmers and to reduce running costs, with the major indicator of success being
297 participation rates rather than actual environmental benefits (Keenleyside et al., 2011). This may be
298 a “false economy” (Reed et al., 2014). Running costs may be lower, but there is a risk that the
299 payments to farmers will not achieve any appreciable environmental benefit (Armsworth et al.,
300 2012). Management based schemes may also have poor additionality: for example, continuing to
301 provide payments to farmers even when the targeted outcome is no longer being achieved. Both
302 approaches risk providing payments for outcomes that would have happened anyway with no added
303 value to the existing situation (Russi et al. 2016). Unfortunately, little is known about the
304 biodiversity cost-effectiveness of management-based AES, even if they have been running for
305 decades.

306 In making payments dependent on the achievement of results, the RBP approach risks provoking
307 disputes over whether or not those results have actually been achieved. A robust system of dispute
308 resolution that is fair to both sides helps to increase farmers’ confidence in the RBP schemes. In
309 Ireland, farmers are not only given training in the assessment that determines payment levels but
310 also are encouraged to challenge the scores given by the independent assessors (J. Moran, IT Sligo,
311 *pers. comm.*). However, the close involvement of farmers may lead to the manipulation of baselines

312 and thresholds on the land that may be enrolled in the scheme in ways that undermine
313 environmental additionality (Zabel and Roe, 2009; Burton and Schwarz, 2013).

314 A major challenge faced by the RBP approach is, thus, enhancing the collaboration and trust among
315 the parties, which would allow for fair and low-cost verification of the results, effective conflict
316 resolution mechanisms, and experimentation with management for optimal delivery of results.
317 Schemes that have been successful take full account of best practice in participatory policy
318 processes. Effective involvement of payment recipient groups throughout the scheme's life cycle is
319 essential for clear communication of the objectives as a precondition for payment, for risk
320 management and conflict resolution (e.g., Stringer et al., 2006; Young et al., 2013; Reed et al.,
321 2014). Bringing different types of knowledge together, framing situations for joint learning and
322 planning in a collective manner, and engaging civil society organisations are all essential elements
323 (Bruckmeier and Tovey, 2008; Meyer et al., 2016). Indeed, some of the RBP payments are made
324 available as collective rewards (e.g. Zabel and Holm-Müller, 2008; de Lijster and Prager, 2012;
325 Hiedanpää and Borgström, 2014). It is plausible that, in the future, the RBP approach will
326 contribute to such socio-economic co-benefits as building community cohesion and multi-party
327 networking around agricultural land-use.

328 Biodiversity outcomes are not the only area where the RBP approach could potentially be applied.
329 This is demonstrated by payment schemes worldwide for such outcomes as water quality, soil
330 protection, flood and fire resilience (Schomers and Matzdorf, 2013). For example, the AES aimed at
331 water quality in German federal states include a results-oriented requirement (keeping N surplus
332 below a specified level) (Tehen and Osterburg, 2011; Wezel et al., 2016). A scheme in Spain aims
333 primarily at reducing the fire hazards associated with publicly owned forestland (Ruiz-Mirazo et al.,
334 2011). Each scheme targeted at an ecosystem service will have specific challenges of design and
335 implementation.

336

337 **5. Conclusions**

338 Given the range of situations in which RBP schemes are appropriate, there is clearly considerable
339 potential to expand the use of the approach within the AES for the next CAP Rural Development
340 programming period 2021–2028. Addition of a results-based scheme as an alternative to or
341 replacement for an existing management-based schemes aimed at the same biodiversity objective,
342 or adding a more demanding results-based top-up to existing management-based scheme

343 (contractually separate schemes) are relatively low-risk steps. However, when paying land
344 managers for the ‘ecological goods and services’ they provide, limiting compensation to covering
345 only the costs of production will remain a weak incentive, and does not reflect the risk involved. A
346 true results-based approach should also reward the achievement of actual results, above the costs of
347 their delivery, comparable to the profit margin of producing a market product (Reed et al., 2014).
348 Practical solutions demonstrating how this principle can be implemented are still wanted.

349 A need to redefine the development path for EU farming past the 2020s by focusing CAP funding
350 on delivering outcomes and maximising the cost-effectiveness of the policy has been identified by
351 several authors (e.g. Mann, 2017). Any change in policy implementation carries a cost that can be
352 recovered only with time. Examples from the existing schemes provide a variety of working
353 solutions to many of the challenges of designing and implementing the RBP approach. These do,
354 however, come from a limited number of countries. The recent support by the European
355 Commission for piloting the RBP approach in four countries with contrasting socio-economic
356 contexts and experience with the approach through targeted funding is well timed¹. Equally
357 important is intensification of research efforts on the aspects critical to the effectiveness of the
358 approach. These are particularly: development of suitable indicators of the defined biodiversity
359 objective, the additionality of the approach in the long-term delivery of biodiversity outcomes,
360 cultural change, and, finally, cost efficiency and its change over time. Does the approach channel
361 support to the conservation of the most important habitats and species and most important sites for
362 them? Does it lead to enhancement of the existing biodiversity values over time compared to simply
363 maintenance? Does it contribute to strengthening intrinsic motivations of participants? In what
364 domains does the approach increase the awareness of farmers about the biodiversity on their land
365 and their own role in its protection and production? And does this result in adaptive management
366 and grassroots-level innovative solutions? Does it create links between farmers as providers of
367 ecosystem services and the society as their consumer? How does cost efficiency develop with
368 accumulated experience and widening implementation scales? How does cost efficiency of both
369 results-based and management-based approaches for the *same* biodiversity objectives compare?
370 Bridging sociological and ecological approaches will provide much needed monitoring of social co-
371 benefits. Policy development for results-based approaches will also benefit from research into
372 participatory modes and use of participatory modeling. In particular, focus on the process of social
373 learning is necessary to orientate land managers and administration personnel alike toward results
374 and experiment-driven environmental policy. The RBP schemes for biodiversity using the CAP and

375 other tools make an important case for developing payments for ecosystem services in the European
 376 context.

377

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385

386 ¹ See the website rbaps.eu for further information

387

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- 559

560 Table 1: Typology of the payment schemes for biodiversity on agricultural land in Europe. More specific information on all results-based
561 schemes by type and country of implementation is in Supplement Table A.1.

Scheme type	Category	Main characteristics	Basis for payment	Example schemes
Results-based payment schemes	Pure results-based	No management actions are either specified or required	Solely biodiversity results measured with indicators: single payment threshold, stepped payment thresholds or continuously variable payments	Species-rich grasslands in Brandenburg, Germany: single payment for at least four indicator plant species. Semi-natural grassland in Lower Saxony, Germany: payment for at least 4 indicator species and top-up payment for additional 2 species. Conservation performance payments in North Sweden: payments according to the numbers of wolverine and lynx offspring
	Hybrid: Results-based with baseline management requirements	Holders have to undertake some defined management actions (or abstain from certain activities) as a baseline requirement of a results-based contract	Single or stepped payment thresholds payment is wholly dependent on biodiversity results, measured using one or more environmental indicators; management actions have to be undertaken as an unpaid condition	Species-rich grasslands in Baden-Württemberg, Germany. Payment for at least 4 indicator plant species; additional management requirements (e.g. no early silage cuts).
	Hybrid: Management-based with an optional	Similar to the above but the contract is management-based and the results element is optional	Basic payment for management actions and an extra (top-up) payment if results are achieved	Pasturing contracts in Solothurn, Switzerland: basic payment for management requirements, in addition several steps for results based on judgement of species

	results-based top-up			richness, structural richness and difficulties of management.
Management-based schemes	Management-based schemes	<p> Holders only have to undertake specified management actions or abstain from certain activities</p>	<p> Payments linked to management actions having the conservation of biodiversity as their primary purpose</p>	<p> Most of biodiversity schemes in AES programmes</p>
	Farming system oriented schemes	<p> Same as above</p>	<p> Payment linked to defined farming systems known or believed to produce biodiversity benefits.</p>	<p> Schemes that promote organic farming or seek to maintain High Nature Value Farming</p>

562

563

564

565 Box 1: Essential steps in the life cycle of the results-based payment scheme (after Allen et al.,
566 2014).

567 **I Exploration and feasibility assessment**

- 568 1. Building sufficient scientific and expert knowledge of the influence of farming practices on
569 species and ecosystems within the area of the proposed scheme.
- 570 2. Determining existence of biodiversity priorities, for which agricultural management is the
571 key factor in ensuring the conservation of that biodiversity.
- 572 3. Checking compatibility of the RBP scheme with national policy regulations, especially for
573 payments coming from the CAP.
- 574 4. Identifying potential sources of funding apart from the CAP.
- 575 5. Identification of the civil society actors in areas that have a potential to contribute with
576 context-specific knowledge and skills.

577

578 **II Design**

- 579 6. Setting a well-defined environmental objective that is sufficiently clear for land managers to
580 understand and attractive to support (e.g. not conserving a noxious weed).
- 581 7. Choosing and testing appropriate and reliable indicators of the defined environmental
582 objective.
- 583 8. ‘Tuning’ the scheme so that indicator thresholds are set at the right level to maintain or
584 improve conservation condition, to encourage participation but prevent deterioration of the
585 most biodiverse sites.
- 586 9. Designing an effective payment structure that is tailored to the biodiversity objectives and
587 indicator thresholds, their ecological importance and desired uptake, and in compliance with
588 the EU and national rules.
- 589 10. Developing a system of verifying results (not management) and controlling results-based
590 payments that meet the EU requirements, and training the paying agency’s staff in its use.
- 591 11. Developing an effective IT system that supports the design and operation of the scheme
592 rather than distorting or limiting it.
- 593 12. Developing a simple, objective, repeatable and unambiguous method of monitoring whether
594 the biodiversity indicators as well as expected biodiversity results have been achieved.

595

596 **III Implementation stage**

- 597 13. Using an appropriate pilot to test out scheme design and operation, to give farmers practical
598 experience of a results-based approach and to develop people with expertise in, and
599 enthusiasm for, results-based schemes and who can train others and act as advocates for this
600 approach.
- 601 14. Securing the positive engagement of land managers and other key stakeholders in scheme
602 development, without diluting the environmental focus of the scheme.
- 603 15. Using the ‘freedom to farm’ that results-based schemes allow to build land managers’
604 acceptance of, and interest in, environmental land management while providing guidance on
605 management necessary to bring about the desired outcomes.
- 606 16. Providing high levels of facilitation, advice and support to applicants and contract holders.
- 607 17. Encouraging innovation, self-help and mutual learning, and finding positive ways of
608 harnessing the power of peer group pressure.
- 609 18. Building up awareness about the scheme, also among the public.

610

611 **III Evaluation and Review**

- 612 19. Monitoring, evaluating, and refining the RBP scheme based on learning from its
613 implementation with engagement from all stakeholders.

614

615 Table 2. The potential advantages of the results-based approach as compared to the conventional
 616 management-based payment delivery based on literature and experts interviewed in the current
 617 review.

Potential advantages	Specific references
Clearer link between payment and biodiversity achievement and thus the transaction between the state and farmer	Matzdorf and Lorenz, 2010; Zabel and Roe, 2009; Osbeck et al., 2013
Effective achievement of an environmental objective that depends on a complex set of farm practices	Matzdorf and Lorenz, 2010; Prince et al., 2012
Making the ‘production’ of biodiversity more an integral part of the farming system and farm business, not just another set of land management ‘rules’ to be followed	Matzdorf and Lorenz, 2010; Burton and Schwarz, 2013; Russi et al., 2016
Giving farmers the opportunity to use their management skills, professional judgement and knowledge of the farm	Haaren and Bathke 2008; Klimek et al., 2008; Osbeck et al., 2013
Providing payment recipients with management flexibility	De Sainte Marie, 2014; Matzdorf and Lorenz, 2010; Russi et al., 2016
Farmers/land managers being encouraged to take responsibility for and to ‘own’ the biodiversity results	Zabel and Holm-Müller, 2008; Magda et al., 2015
More easily meeting the strengthened EU requirements for verification of AES payments under the 2014-2020 CAP	Allen et al., 2014
Cutting ‘deadweight’ from schemes via a built-in incentive for farmers to select only the land where the biodiversity results are additional to the baseline	Burton and Schwarz, 2013; Birge et al., 2017
More straightforward verification and control	Matzdorf and Lorenz, 2010; Groth, 2009; Russi et al., 2016
Operationalising the learning component of adaptive management for all actors: increasing the awareness of land managers about the biodiversity on their land, and contributing	Magda et al., 2015; Fleury et al., 2015; Russi et al., 2016

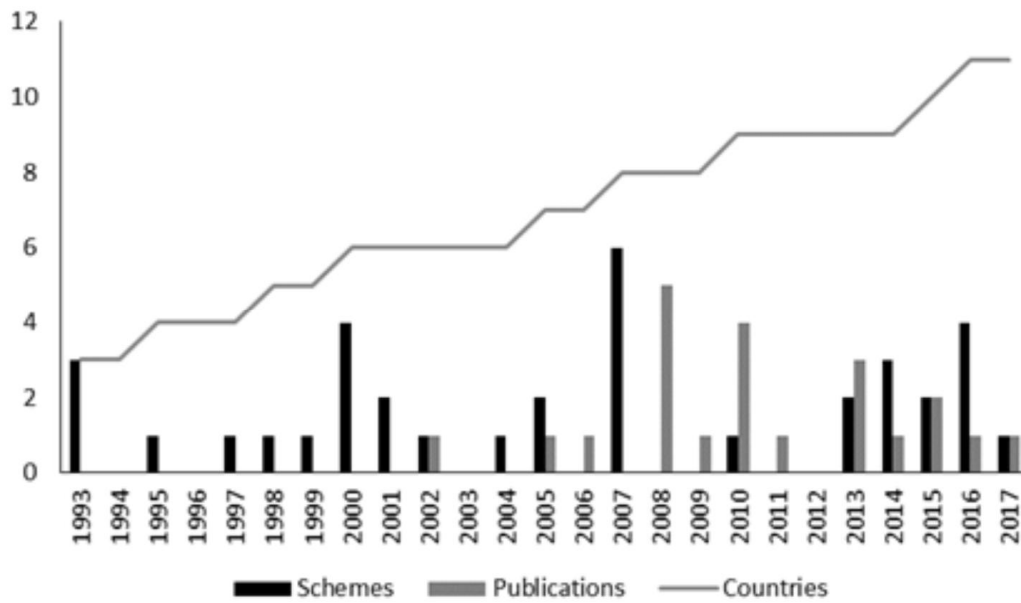
to public recognition of farmers' role in supporting
biodiversity; changing farmer attitudes towards conservation

Creating or strengthening links among different actors

Haaren and Bathke 2008;
Zabel et al., 2014; Magda et
al., 2015; Fleury et al., 2015

619 **Figure legends**

620 Figure 1. Results-based payment schemes for biodiversity on agricultural land in Europe, number of
 621 peer-reviewed publications that focus on specific results-based payment schemes (but not generally
 622 describing the results-based approach) and the cumulative number of countries of the EU, Norway
 623 and Switzerland with these schemes. The federal states in Germany are grouped together.



624

Appendix Table A.1. Existing and discontinued results-based payment schemes and their prototype assessments for biodiversity in agricultural environments in Europe, listed by country. Pure results-based and hybrid refer to the typology proposed here (Table 1). Description of most of the schemes' design can be found on the site Farming for Biodiversity: The results-based agri-environment-climate schemes (RBAPS- project) (last updated 10.06.2016) http://ec.europa.eu/environment/nature/rbaps/fiche/index_en.htm

Country, region	Starting year	Name and/or biodiversity objectives	Category	Additional information	Sources in English ¹
<i>Existing or discontinued schemes</i>					
AT	2015	Ergebnisorientierter Naturschutzplan (ENP) Semi-natural grazed habitats	Pure results-based		RBAPS- project database Results-based nature conservation plan - Pilot project leaflet. Available at: http://static.suske.at .
FI Sami Reindeer area	1998	Golden Eagle scheme	Pure results-based	Collective payments	RBAPS- project database Hiedanpää and Borgström, 2014; Suvantola, 2013
FR	2007	Flowering Meadows Scheme (HERBE_07) Species-rich grasslands	Hybrid		RBAPS- project database Fleury et al., 2015; Magda et al., 2015; De Sainte Marie, 2014. RBAPS- site (includes a blog posting, video and conference presentation)
FR	2007	Pastoral management plan (HERBE_09) Semi-natural grazed habitats	Hybrid		RBAPS- project database
DE Steinburg, Schleswig-Holstein	2007	Blühendes Steinburg Species-rich grassland	Pure results-based	Privately funded	RBAPS- project database

DE Baden-Württemberg	2000	MEKA B4 Species-rich grassland	Hybrid	RBAPS- project database Matzdorf, B. & Lorenz, J. 2010; Russi et al., 2016.
DE Rheinland-Pfalz	2007	Kennarten programme (PAULa) (now EULL) Species-rich grassland	Hybrid	RBAPS- project database. RBAPS- site (includes a video).
DE, other federal states	2007	Species-rich grassland schemes	Hybrid	RBAPS- project database Schemes similar to those in Baden-Württemberg and Rheinland-Pfalz were available in the agri-environmental programming period for 2007-2013: - Niedersachsen & Bremen, - Rheinland-Pfalz, - Thüringen Bertke et al. 2008
DE, other federal states	2014	Species-rich grassland schemes	Hybrid	RBAPS- project database Schemes similar to those in Baden-Württemberg and Rheinland-Pfalz introduced to the agri-environmental programming period for 2014-2020 in: - Bayern, - Hessen, - Sachsen
DE Nordrhein-Westfalen	1993	Harrier nest protection in arable fields scheme	Hybrid	RBAPS- project database Run by association Arbeitsgemeinschaft Biologischer Umweltschutz im Kreis Soest e.V.
DE Bayern	1999	Harrier nest protection in arable fields scheme	Hybrid	RBAPS- project database Similar to Nordrhein-Westfalen scheme.
DE, various federal states	2007	German orchard schemes (~ 8 schemes)	Hybrid	RBAPS- project database

					<p>Schemes with per-tree payments for traditional orchards under the AES are available in most German federal states. For example, in the period of 2007-2013:</p> <ul style="list-style-type: none"> - Bayern: Streuobst Anbau (KULAP A45); - Brandenburg & Berlin: A5, Pflege von Streuobstwiesen‘; - Nordrhein-Westfalen: Vertragsnaturschutz Streuobstwiesenförderung (Paket 4301 und 4302); - Rheinland-Pfalz: PAULa Vertragsnaturschutz Streuobst. <p>RBAPS- project database Link to project website: projekte/naturschutz/artenschutz/wiesenvogelschutz/</p>
DE Bremen	2005	Grassland bird protection scheme	Hybrid		
DE Schleswig-Holstein	1997	Grassland bird protection scheme	Hybrid		
IE	2010	Burren Farming for Conservation Programme	Hybrid		<p>RBAPS- project database RBAPS- site (includes a video). Burren Programme http://burrenprogramme.com/ BurrenLIFE - Farming for conservation in the Burren. LIFE04 NAT/IE/000125 National Parks and Wildlife Service. Burren Life Programme. https://www.npws.ie/research-projects/burren-life-programme</p>
NL	2004	Meadow bird agreements	Hybrid	Collective payments	<p>RBAPS- project database RBAPS-site (includes a video and conference presentation). de Lijster and Prager, 2012</p>
NL	1993	Breeding meadow birds - per clutch trial scheme	Pure results-based	Discontinued	<p>RBAPS- project database Musters et al., 2001; de Lijster and Prager, 2012; Verhulst et al., 2007; Kohler et al., 2007*</p>
NL	2000	Meadow Bird Agreements scheme	Hybrid	Changed in 2004 and a new version	<p>RBAPS- project database de Lijster and Prager, 2012; The Netherlands</p>

				introduced for the period 2016-2020. Collective payments	Environmental Assessment Agency, 2007*
NL	2000	Species-rich grassland scheme	Hybrid	Changed in 2004 and a new version introduced for the period 2016-2020. Collective payments	RBAPS- project database As above Kohler et al., 2007*
ES Andalucía	2005	RAPCA (Red de Áreas Pasto Cortafuegos de Andalucía), pasture biodiversity	Hybrid		RBAPS- project database Ruiz-Mirazo et al., 2011
SE Sami Reindeer area	2000	Conservation performance payments (Lynx & Wolverine)	Pure results-based	Collective payments	RBAPS- project database RBAPS- site (includes a video) Zabel et al., 2014; Zabel and Roe, 2009; Zabel A and Holm-Müller, 2008
CH Solothurn	1995	Pastures in Canton Solothurn,	Hybrid		RBAPS- project database Albrecht et al., 2007*; Knop et al., 2006*; Kohler et al., 2007*; Schwab et al., 2002*
CH	2001	Species-rich grassland - (Öko-Qualitätsverordnung, ÖQV)	Hybrid		As above
CH	2001	Rebflächen mit natürlicher Artenvielfalt (ÖQV), Species-rich vineyards in Switzerland	Hybrid		As above

UK England, national park	1993–1996	Farm Conservation Scheme, species-rich hay meadows <i>Pilots and prototype assessments</i>	Pure results-based		Buckingham et al., 1998*; Schwarz and Morkvenas, 2012*
ES, Navarra region	2016	Perennial crops of vineyards, olive groves and almond groves	Pure results-based		Project site: https://rbaps.eu/pilot-areas/navarra-spain/mosaic-farmed-habitats-navarra/ (Last accessed 23.03.2017)
IE, County Leitrim and Shannon Callows counties	2016	Species-rich Grassland, Marsh Fritillary butterfly Habitat, Wet Grassland suitable for Breeding Waders	Pure results-based	Results-based payment may be preceded by non-productive investments	Project site: https://rbaps.eu/pilot-areas/rbaps-measures-in-ireland/ (Last accessed 23.03.2017)
RO, Tarnava Mare and the Pogány Havas/Muntii Ciucului regions	2016	Hay meadows of high nature value	Pure results-based	Farmers are offered guidance on the type of management that is most likely to achieve the results	Project site: https://rbaps.eu/rbaps-projects-romania-uk/ (Last accessed 23.03.2017)
UK, England, Wensleydale and Norfolk/Suffolk	2017	Species rich hay meadow, Habitat for breeding waders, Winter bird food, Pollen and nectar plants	Pure results-based		Introduced into four existing agri-environment scheme options. Report available at https://www.gov.uk/government/publications/results-based-agri-environment-payment-scheme-rbaps-pilot-study-in-england (Last accessed 23.03.2017)
DE	2002	Prototype, White Stork (<i>Ciconia ciconia</i>) nests	Pure results-based		Johst et al., 2002.
DE Northeim (Niedersachsen)	2003–2006	Prototype, arable weeds	Pure results-based	Auctioning	Bertke et al., 2005*; Ulber et al., 2010*; Ulber et al., 2011.

FI	2015	Prototype, species-rich fallows	Hybrid	Birge et al., 2017
SE	2013	Prototype, landscape		Hasund, 2013
UK England	2013	Ex ante evaluation		Schroeder et al., 2013

¹ If abbreviated, references are available in the Reference list of the main document or in the list below (marked with *). Sources in national languages in grey literature (e.g., reports and scheme documentation) are listed as Supplement Table A.2.

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Buckingham H, Chapman J and Newman R (1998) Meadows beyond the Millennium: The future for Hay Meadows in the Peak District National Park.

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Ulber, L, Klimek, S, Steinmann, H-H and Isselstein, J (2010) A market-based payment scheme for plant diversity in farming systems. Aspects of Applied Biology No 100 (Agri-environment schemes - what have they achieved and where do we go from here?), 319–326.

Appendix A.2. Grey literature sources in national languages for the existing and discontinued results-based payment schemes for biodiversity in agricultural environments in Europe, listed by country.

Country and scheme(s)	Sources in national languages
Austria	AgrarMarkt Austria https://www.ama.at/getattachment/84609631-6a37-4596-afe9-f65572e7c50d/MEB_Oepul2015_Ergebnisorientierter_Naturschutzplan_3-0.pdf
Ergebnisorientierter Naturschutzplan (ENP)	
Semi-natural grazed habitats	
France	Agreil, C., Barthel, S., Daneels, P., Greff, N., Guerin, G., Meignen, R., Mestelan, P. (2009). Étude pour l'accompagnement de mesures agro-environnementales territorialisées combinant l'engagement unitaire Herbe_09 « Gestion pastorale ». Propositions méthodologiques à destination des opérateurs pour l'élaboration du plan de gestion pastorale.
Pastoral management plan (HERBE_09)	
Semi-natural grazed habitats	
Germany	Groth, M. (2008) Kosteneffizienter und effektiver Biodiversitätsschutz durch Ausschreibungen und eine ergebnisorientierte Honorierung: Das Modelprojekt „Blühendes Steinburg“. University of Lüneburg Working Paper Series in Economics No. 105.
Blühendes Steinburg	
Species-rich grassland	Schleswig-Holstein MLUR (Ministerium für Energiewende, Landwirtschaft, Umwelt und Ländlichen Raum). 2014. Biotopkartierung. Stiftung Naturschutz Schleswig-Holstein. 2014a. Blühendes Steinburg. Prämien für artenreiches Grünland – ein Modellprojekt. Broschüre. Stiftung Naturschutz Schleswig-Holstein. 2014b. Blühendes Steinburg. Voß, K. & Jödicke, K. (2006) Erfolgsorientierte Honorierung ökologischer Leistungen im Grünland im Rahmen des Pilotprojektes ‘Blühendes Steinburg’. Endbericht, Kiel.

Germany
MEKA B4
Species-rich grassland

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Krismann A., Dieterich, M., Oppermann, R. (2006) Evaluierung der Förderung ökologisch wertvollen Grünlands in MEKA II – Landesweite Untersuchungen 2002-2005. Endbericht 2005/2006.

MLR (2010) MEKA III – Ein Agrarumweltprogramm mit sichtbaren Erfolgen - Brochure on the whole agri-environmental program in Baden-Württemberg.

MLR (2014) Kombinationstabelle MEKA III (flächenbezogene Teilmassnahmen) 2014.

Oppermann, R., Gujer, H.U. (2003) Artenreiches Grünland bewerten und fördern—MEKA und ÖQV in der Praxis (1). Verlag Eugen Ulmer, Stuttgart, Hohenheim.

Oppermann, R., Briemle, G. (2002) Blumenwiesen in der landwirtschaftlichen Förderung. Naturschutz und Landschaftsplanung 34, 203–209.

Oppermann, R. & Krismann, A. (2002) Evaluierung der Förderung ökologisch wertvollen Grünlands in MEKA II – Gutachten im Auftrag des Ministeriums für Ernährung und Ländlichen Raum, 162 S.; results partly published in Oppermann, R. & Gujer, H. (Hrsg., 2003): Artenreiches Grünland.

- MLR (Ministerium für Ernährung und Ländlichen Raum). 2010. MEKA III – Ein Agrarumweltprogramm mit sichtbaren Erfolgen - Brochure on the whole agri-environmental program in Baden-Württemberg. MLR (Ministerium für Ernährung und Ländlichen Raum). 2014. Kombinationstabelle MEKA III (flächenbezogene Teilmassnahmen) 2014.
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Kennarten programme (PAULa)
Species-rich grassland
- DLR Rheinhessen-Nahe-Hunsrück. (2013) PAULa-Evaluierung – biotische Ergebnisse. Präsentation 14 März (2013)
- Fritz Mossel und Gunter Mattern, Landwirtschaft und Umwelt, Agrarumweltleistungen, DLR RNH Bad Kreuznach.
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Nordrhein-Westfalen
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- ABU Soest (2013) Schutz von Rohr- und Wiesenweihen. Weihen Brutsaison 2013. Arbeitsgemeinschaft Biologischer Umweltschutz im Kreis Soest e.V. Biologische Station Soest, Nordrhein Westfalen.
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Nordrhein
Arable weeds
- Bertke, E (2005) Ökologische Güter in einem ergebnisorientierten Honorierungssystem für ökologische Leistungen der Landwirtschaft: Herleitung - Definition - Kontrolle, PhD Thesis, University of Göttingen.
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- Germany
Bremen
- BUND Bremen (2014). Webpage: Wiesenvogelschutz. http://www.bund-bremen.net/themen_und_projekte/naturschutz/artenschutz/wiesenvogelschutz/

Grassland bird protection
scheme
Germany
Schleswig-Holstein
Grassland bird protection
scheme

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The Netherlands Species-rich grassland scheme	Subsidieregeling Agrarisch Natuurbeheer – Bijlage 1: Beheerspakketten Ministerie van Landbouw, Natuur en Voedselkwaliteit (2006) Plattelandsontwikkelingsprogramma, Nederland – Bijlagen (RDP – Annexes)
Switzerland Pastures in Canton Solothurn and Species-rich grassland - (Öko-Qualitätsverordnung, ÖQV)	Bundesamt für Umwelt (BAFU) (2014) Indicator Ecological Compensation Areas 1993– 2011. Bundesamt für Landwirtschaft (BLW) (2013) Agrarbericht 2013. Bern, 328 pages. Güthler W and Oppermann R (2005) Agrarumweltprogramme und Vertragsnaturschutz weiter entwickeln. Mit der Landwirtschaft zu mehr Natur: Ergebnisse des F+E-Projektes. Heft 13, Bundesamt für Naturschutz, Bonn - Bad Godesberg. Herzog F, Walter T, Aviron S, Birrer S, Buholzer S, et al. (2005) Wirkung der ökologischen Ausgleichsflächen auf Biodiversität und Landschaft. Schriftenreihe FAL 56: 185–201.

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