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# SCIIEDULING THE CENTRAL PROCESSING UNIT IN A PRODUCT INFORMATION SYSTEM 

## A Dissertation Presented

## by

F. PAUL FUHS

Submitted to the Graduate School of the University of Massachusetts in partial fulfillment of the requirements for the degree of

DOCTOR OF PHILOSOPHY

August, 1976

Business Administration
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# SCHEDULING THE CENTRAL PROCESSING UNIT IN A PRODUCT INFORMATION SYSTEM 

## A Dissertation

## By

F: PAUL FUMS

Approved as to style and content by:

## Vax Court Nave fo

Van Court Hare, Jr., Chairman, Dept. of Management, SBA


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## To Kathleen

The Perfect Scheduler

## ABSTRACT

SCHEDULING THE CENTRAL PROCESSING UNIT IN A PRODUCT INFORMATION SYSTEM

August, 1976
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Within the near future we can expect the application of distributed data bases to a novel customer service, the Product Information System. In such a system the customer, either directly or through a firm's representative, queries the corporate data base containing information on product descriptions, availability, and prices. This study examines the relative effect of three CPU scheduling disciplines on system response time and lost potential sales under various conditions of CPU utilizations, main memory capacity, and paging loads on secondary storage devices. These three factors form a three dimensional system space in which the CPU scheduling disciplines can be studied. A model of a Product Information System is developed and a computer simulation of this model is used as an experimental tool to study the behavior of the three CPU scheduling disciplines.

The first discipline considered is a modified FIFO discipline in which the CPU is fed by two queues: a preemptive queue composed of operating system routines and a non-pre-emptive queue composed primarily of data base management system routines. The second discipline is a variance reduction algorithm which compares a query's progress through the system at selected milestones with expected time values and at each milestone adjusts a query's priority accordingly. The a priori rationale for the use of discipline two is the uniformity of query response. The third discipline monitors the status of the queues feeding the secondary storage devices. If these queues are not saturated, higher priority is given to the queries that are ready to generate paging activity. If the queues are deemed saturated, discipline three reverts by default to discipline two.

Our data supports the statement that in the future development of Product Information Systems serious consideration must be given to the CPU scheduling discipline employed in such data base systems. Specifically, we demonstrate that within the range of highly probable system parameter settings the relative behavior of the three disciplines varies. Of these three disciplines, none can be considered best under all product Information System
conditions, although discipline three excels over a wider range than the others. When main memory is sufficient to contain all necessary query processing routines and the load on the secondary storage subsystem is light, the disciplines manifest a statistically significant ranking order at a CPU utilization above 0.75. If the average system response time is the performance variable, the rankings from best to worst are disciplines $3,2,1$. Given main memory sufficiency under a high CPU utilization the relative advantage of both discipline 2 and 3 over discipline 1 rapidly deteriorates as the load on the secondary storage subsystem is increased until under a high loading situation discipline 1 emerges as the best discipline to employ. Under the extreme condition of a CPU utilization of 1.0 the phenomenon of routine entrapment is demonstrated in which some routines which are processing queries become locked in the CPU queue due to newly arriving routines having higher priorities.

We demonstrate that when main memory capacity is not sufficient and the paging of program pages is required, that is, in a virtual storage environment, the relative ranking of the three scheduling disciplines can be affected. Discipline three is shown to be superior over a wider range of CPU utilizations and secondary storage device loadings,
given demand program paging, than when the system is run under memory sufficiency. This is due to the fact that in a virtual storage environment the number of times priority setting occurs per query is increased. This results in a greater priority setting sensitivity for discipline 3 .

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# INTRODUCTION 

Statement of Thesis

In developing and maintaining a Product Information System the choice of a Central Processing Unit (CPU) scheduling algorithm by the Data Base Administrator is critical to good data base performance.

## Product Information Systems

The evolution of computerized information systems in the business sector of our economy began in the 1950's with the focus upon such internal operations of the firm as payroll, accounts receivable, accounts payable, and inventory control. These systems were then gradually coalesced into management information systems. During the 1960's the information systems of businesses were still primarily directed towards the internal operations of the firm with a stress on the centralization of information as more and more application areas were automated. For the most part the customer interfaced with the firm's information system only indirectly. A customer was primarily an object about which information was to be gathered (e.g., marketing surveys, sales forecasts) or for whom information was to be collected. In both cases the consumer was a passive part of
the information system. The target or user of the information system was still the firm itself.

At present there are definite signs that the customer will not only be drawn more closely into the orbit of business information systems but also that the consumer as user will become a more integral part of the firm's total information system. In the near future customers of products and services will become users of information systems supplied by businesses with the express purpose of acquainting customers with their products. Advertising will have reached a new dimension. The customer will be given the capability to query selected business data bases containing product descriptions, availability, and cost. We will refer to these information systems as Product Information Systems.

In order for future Product Information Systems to be realizable, four factors must be considered. First, there must be a market for such a service. Second, this market must be perceived by firms. Third, such systems must be technologically feasible. Fourth, such systems must be cost effective, i.e., profitable for the implementors.

The market for Product Information Systems is still in the embryonic stage. Customers are becoming more acclimated to carryiṇg out business transactions in a computer environment. People's fear of interacting with data communication devices is waning. In purchasing goods and services,
customers already interface with computerized airplane and hotel reservation systems, automated credit checks, and point of sale transaction systems (POS). Soon electronic funds transfer systems (EFTS) may also be widely accepted, provided appropriate audit trails and verification are developed. The speed and the accuracy of the handling of current computerized transactions are recognized as beneficial by both businesses and customers alike.

A Product Information System would play a double role, profitable both to the firm and the customer. First, it would be an implicit advertising medium. Secondly, it would provide the customer with an easy medium for comparative shopping. Physical browsing and the desire to touch merchandise will always be a part of our purchasing habits as individual customers. Yet, as product areas diversify there arises the need for customers to find specifically desired products and to obtain information about the existence of sets of previously unknown products which may satisfy felt needs. The lack of a direct cost for this service will be appealing to the customer. This is especially true when coupled with the fact that comparative shopping would be at the discretion of the customer as to the time of day and the extent of query. For the customer such shopping could be cost effective in that more products and firms could be
canvassed in a given time interval without the necessity of leaving one's own premises.

One can discuss the technological feasibility of Product Information Systems from two viewpoints. First, would Product Information Systems be a gradual evolutionary development of currently existing technology or should they be considered a radical technological quantum jump? Secondly, specifically what hardware and software configurations would be necessary to implement a Product Information System?

Future Product Information Systems can be looked at as logical extensions of existing order processing. We have already reached the stage where customer orders are captured and entered into the seller's computer systems directly from the customer's premises on both the wholesale and retail level, even without human assistance on the part of the seller (Resnick, 1974; Computerworld, 1975c).

While a customer goes through three phases in acquiring goods, selection of the goods, placement of an order, and payment for the gcods, the first two phases are most clearly interconnected. Frequently phases one and two can be performed in rapid temporal succession. Therefore the personnel, the hardware, and some of the software dedicated to order processing could be extended to the function of providing a Product Information System for the customer.

Large volume catalog sales corporations will probably be among the first to develop such systems, since they already have order processing networks. The Product Information System is a logical extension of the printed catalog and the microfiche parts listing systems. Catalogs because of printing and mailing costs are necessarily restricted in their informational content. They are also restrictive in that they do not portray very current information and, when they do, it is usually through cumbersome supplements. In the near future we shall see Product Information Systems set up whereby a customer can call a company representative by telephone to present a query concerning a product or set of products. The representative in turn would communicate with the firm's computer system through a CRT in some form of stylized language instead of manually searching through a catalog or parts list. This informational triad, the inquirer, the representative, and the computer system are already in wide use. From the users' point of view the response would be in real time.

Real time systems differ from time sharing systems. In real time systems all programs have been debugged before the system becomes operational. Main memory requirements are known. The terminal operator may request data processing tasks from a preselected menu (Stimler, 1965).

The hardware and software needed to support initial developmental stages of Product Information Systems are currently available. CRTs, modems, lines, and channel types abound for communications. In addition to communication facilities, the Product Information System most likely would include hierarchical secondary storage devices and a virtual storage operating system. Hierarchical secondary storage devices would be appropriate, since the informational demand on products would not be expected to be uniform. A virtual storage operating system would be beneficial in memory management and computer resource allocation.

The communication link between the user and the system could be shortened with even today's technology so as to exclude most of the human data entry representatives of the firm. This could be accomplished through the use of TOUCH TONE phones in a simple standardized query language with output coming to home T.V. sets. Some representatives would, however, be needed to help prompt customers in the use of the system.

The critical area in the adoption of a Product Information System is cost. Knight (1966) warns that:

Special consideration has to be given to the fact that there are definite limits to the maximum computing power that can be obtained at any one time. As the bounds of technological knowledge are reached, additional computing power is purchased at a very high price.

Yet, there are a number of factors which point to reduced developmental hardware costs over the next decade. Grosh's law that computing technology constructs machines four times as powerful at twice the cost still appears to be verified. Large scale integrated circuits have led to the realization of the CPU as a single chip. The cost of electronic circuits has dropped by more than a power of ten during the 1960's and may drop by another power of ten in the next decade (Withington, 1969). New technologies like magnetic bubble memories and charge-coupled devices will produce faster processors. The trend in processors is already toward parallel operations (vector and array processing), distributed computation, micro-programming and minicomputer controllers of disk utilization (Auerbach, 1974a).

The cost of time sharing systems has also dropped and in some systems the operational cost is already approaching $\$ 2.00$ per connect hour (Computerworld, 1975a). The use of distributed information centers using minicomputers is another implementation alternative for reducing costs in Product Information Systems. This would reduce line charges. Another possible reduction in line charges will result from using satellite communication networks, coupled on one end to concentrators linked to CRTs and on the other end to mainframes. Communication satellites are already competitive with land lines over very long distances, and through larger
capacities and increased power they will begin to compete with land lines over shorter distances (Martin, 1969). COMSAT is but the beginning of private industry's involvement with communication satellites.

As for secondary storage devices the specification for IBM's Future Systems (FS) included the development of disk, drum, and tape subsystems (Lundell, 1973b). Arthur D. Little, in projecting price/performance over the next ten years points out that systems of the 1985's will still use tape, disk drives, and impact printers (Farmer, 1974b).

In projecting the impact of software costs on new information systems, Arthur D. Little is less optimistic. Although highly flexible, fully automated data management software will be integrated with the hardware, the software costs still consume a large share of the total information system cost. In fact, software system development costs have come to equal the hardware development costs for even our third generation machines (Opler, 1967). Yet, software reproduction costs for use in multiple systems are minimal when compared with reproducing hardware components. Also specialized tools for software engineering are being used more often, like high level language preprocessors. Even operating.systems are being developed in high level languages. For example, the MULTICS VS operating system was developed primarily in PL/l (Organick, 1972).

While hardware costs are continually decreasing and the increasing rate of software costs is dampened by Data Base Management Systems (DBMS), preprocessors, and standardizations, other problems exist in the development of Product Information Systems, many of which are historically based. The 1960's saw a rash of developmental effort into Management Information Systems with expenditures in the billions of dollars. From this work came the sobering realization that a truly effective MIS is indeed a difficult task. Failures were numerous and were attributable in the design phase to unrealistic goals, poor cost estimation, and principally to a lack of participation by top management (Voich, Mottice, and Shrode, 1975). This lack of involvement was compounded by gross underestimation of the resources, including time, that are necessary for information system development. The failure of many MIS projects was also attributable to the systems analysts themselves. For many information systems that subsequently failed even the failure itself was slow in being recognized. This was due in part to the fact that before and after implementation systems analysts did not expend enough effort in relating the value of the information generated by their systems to the decisional responsibilities of the managers who used these systems. The value of information to either a manager or a customer is usually a function of time. Figure 1 represents


Value of Information as a Function of Time

Figure 1
such a function. As the time interval between the query and the answer increases, the value of the information for the decision maker decreases. Considered in its simplest form as a linear equation with negative slope,
$V=w_{1}-w_{2} t$
where $V$ is the value of information to the user,
${ }^{W} 1$ is the maximum value that can be predicated upon the information before any decay attributable to time,
$w_{2}$ is the slope of the line and
$t$ is the time interval between the query and the answer.

From this figure we can see that the value of information can be increased either by shortening the time interval between query and answer or by shifting the entire line upward through the presentation to the user of better quality information. In the former case the upper limit is at $w_{1}$. Performance evaluation of information systems during the 1960's concentrated on shortening the response time, and too frequently the quality of the information presented to the user was overlooked. This quality is as important to a Product Information System as a Management Information System. During this era performance evaluation of information systems in the area of data base tuning was also in its infancy and few were knowledgeable in the use of hardware and software monitors.

During the late $1960^{\prime}$ s a more realistic approach to the development of information systems began. Goals were trimmed. The users' informational needs were more clearly sought and delineated and data base systems were developed for particular sets of users. Generalized data base management systems were developed and more widely adopted. These software systems can be tailored for both managers and customers.

Concurrent with the development of data base systems was the development of linguistic interfaces between man and machine; computer languages and syntactic and semantic analyzers. There were dashed expectations also in the area of linguistic interfaces, as evidenced by the failure of automating Russian to English translations. There are obvious implications to these failures. We are more ready to admit that in man's communication with the computer, man must be willing to forego some of the richness of his human language. At least for the near future we must settle for a somewhat stylized form of man-machine communication in both MIS and Product Information Systems. This applies to query languages as well as to programming languages.

Problems in the design and implementation of information systems are not restricted to managers, systems analysts, and performance measurement tools. In the research and development of information systems a dichotomy long ago
was established and has persisted to the present day. On the one hand arose groups of people, who may be classified as being in the area of data bases. On the other hand we find groups of people interested primarily in operating systems. The problem exists that these two types of groups rarely communicate. The groups interested in data bases concern themselves with data base structure, accessing methods, selection of secondary storage devices, and privacy. For these groups the operating system is a given black box, in the systems analysis sense of the term. The groups of people interested in operating systems are responsible for the development of the system software and sometimes the hardware which supports the multiprogramming environment of a computer system. For these groups the data base is considered a black box and what is important is memory and processor management, accessing rates, device allocation, channel and device utilizations, and security.

Before the advent of Data Base Management Systems and as long as DBMS could be viewed as distinct from operating systems, one could continue to compartmentalize these software areas and the technical personnel which support them. However, we now see that more information systems are becoming data base oriented and many of these data base systems are becoming the prime user of computer resources. Dedicated data base systems are no longer an oddity to be
contended with as just another set of programs to be processed by the hardware and operating system.

The CODASYL data base task group in 1971 suggested that the functions of organizing and maintaining a data base should be given to the Data Base Administrator. This administrator is considered to be either an individual or more likely a group of individuals acting as a committee. Among the responsibilities of the Data Base Administrator is the determination of the content, size, structure, and authorized use of the data base. Newpeck (1973) outlines a fairly comprehensive description of the Data Base Administrator's responsibilities, based in part on the CODASYL recommendations. Therefore the part of the Product Information System which relates to the development, functioning, and maintenance of the data base is to be entrusted to a Data Base Administrator.

There is today a greater necessity for the Data Base Administrator to critically evaluate some functions once thought of as pertaining solely to the operating system. Among these reasons is the fact that already DBMS are being incorporated directly into operating systems (Moreira, Pinheiro, and D'Elia, 1974). Canning (1972) points out that among the operational activities of the Data Base Administrator he should exert some control over computer scheduling so as to provide priority use of the data base. The algorithm
which allocates CPU time among contending processes is one of the functions of the operating system that the Data Base Administrator must now begin to consider among his other responsibilities.

The CODASYL report, while initiating guidelines for the structure and operation of future data base systems, provided no assistance to the Data Base Administrator in the way of attacking the problems of CPU algorithm selection. While much has been written on CPU scheduling algorithms, most of this work has concentrated on batch or general time sharing systems, not data base systems. In addition the modeling of CPU scheduling performance has been primarily analytical with the necessary accompanying restrictive assumptions. Frequently in the literature on comparative CPU scheduling algorithms the overhead generated by the scheduling routines themselves is neglected in both analytic and simulation models. Many queueing models of CPU activity assume Poisson arrivals because of their mathematical tractability. Yet, for many systems this assumption remains unvalidated. Many analytic queueing models applied to CPU scheduling algorithms assume an infinite arrival source and disregard the cyclic nature of many processing operations in information systems.

In summary, the Weltanschauung that we propose for the Data Base Administrator of future Product Information

Systems is one which encompasses not only the logical and physical structure of the data base itself, but also the CPU scheduling algorithm, which is one of the prime influences on data base performance among the routines comprising the operating system. This does not mean to imply that other areas of data base administration are to be deemphasized. While traditionally the operating system has been "off limits" to the Data Base Administrator, this restriction should no longer be perpetuated, especially as new applications of information systems are developed.

$$
\begin{gathered}
\text { CH A P T E R I } \\
\text { CPU SCHEDULING AND DATA BASE SYSTEM OPERATIONS }
\end{gathered}
$$

The Data Base Administrator's ability to maintain an adequate data base has been affected during the last ten years by two antithetic trends. The first trend deals with the support structure of a data base. Operating Systems coupled with sophisticated Data Base Management Systems are becoming more complex and as a result it has become more difficult for both the online and offline analysis of system performance data. On the other hand, the Data Base Administrator is beginning to be aided by a trend towards the increased number and usage of software and hardware performance monitoring devices.

The Data Base Administrator is beginning therefore to have at his disposal tools for the collecting of performance data on data base systems. Minicomputers and other stand alone devices are appearing on the market with appropriate transducers to measure computer system performance. In the near future the increased diversity of mainframes and peripheral equipment will begin to exert pressure on the manufacturers to include performance monitors as standard features of their basic computer architecture. Primitive software performance routines are even now an
integral part of operating systems. Witness IBM's incorporation of the Measurement Feature (MF-1) in their Virtual Machine System (VMS 2). This can measure the resource utilization within the system at all times. Yet, if performance monitors are implemented only in software, two disadvantages occur. First, they require additional storage to operate. Second, they are victims of the Heisenberg Indeterminacy Principle. They interfere with the environment which they are supposed to be measuring. In addition, software monitors can give inaccurate measurements. At the Virginia Commonwealth University Computer Center research on the performance of CPU utilization by both a software monitor (IBM's SMF) and a hardware monitor (ll55B Tesdata Measurement System) has shown a wide variation between the software and the hardware measurements over the same time span. This discrepancy was truly significant in that, while the SMF data reported a CPU utilization of $43 \%$, the hardware monitor registered over $90 \%$. Tavitian (1975) reports similar problems with present day software monitors.

In relation to the subject matter of this paper we can expect in the future the development of hardware monitors which will gather performance data on a continuing basis and be a foundation upon which the Data Base Administrator can dynamically select CPU scheduling algorithms in
response to changes in the size of query routines, changes in main memory size, and changes in the accessing patterns of the users.

Computer performance evaluation is a coin having two sides. On the one side we find how a system is actually performing under the set of present existing conditions. Hardware and software monitors are on this side of computer performance evaluation. The other side of computer performance evaluation is more open ended and geared to the scientific exploration of the world of possibilities. What if this variable or that were changed? On this side of the coin we find analytic models and simulation models. Yet, as the complexity of computer information systems grows, many of the analytic models are forced into more and more unrealistic assumptions. Simulation models allow a plethora of system interrelationships to be portrayed and is gaining a wider acceptance as a research tool. Such computer languages as SIMSCRIPT II.5, GPSS, GASP, and ECSS II as well as the development of such simulation packages as SCERT, CASE, and SAM have brought simulation to an ever growing number of people interested in computer performance evaluation. Most uses of computer simulation have been applied to computer systems divorced from any consideration of a data base. It is hoped that this work will stimulate others to apply simulation techniques to the study of problems
related to data base management systems.
The purpose of this work is to help the Data Base Administrator in the selection process of CPU scheduling algorithms for the future development of Product Information Systems. We examine the functioning of three CPU scheduling algorithms in the context of a Product Information System over different query and editing routine work loads, different accessing loads and different memory sizes. To examine the operational characteristics of these algorithms adequately in a realistic product information system environment we describe and use a simulation model as our test bed. This model was written in the SIMSCRIPT II. 5 language and compiled on the version D SIMSCRIPT compiler.

The first CPU scheduling algorithm schedules the use of the CPU by query processing routines according to the FIFO (first in, first out) discipline. The second algorithm is directed to the minimization of the average loss in potential sales associated with the customer response time by the reduction of the variance in response time for the customer base. This is accomplished by giving a higher CPU priority to the processing of the queries that have a higher forecasted response time. The third algorithm considered has device utilization as its primary goal. It attempts to minimize the average potential sales loss by selecting, when any random access device (RAD) queue is empty, the routines
that are predicted to have the smallest block time. A RAD queue is empty when there are no outstanding page requests for that associated device. Block time is the amount of time a routine runs on a CPU before it generates a page fault. A page is an arbitrarily defined unit of either program code or data which can be moved between main memory and secondary storage. Currently used page sizes vary between 512 bytes and 4096 bytes (Donovan, 1972). A page fault occurs when the address mapping hardware detects that a referenced page is not in executable memory. A page fault can be a program page fault or a data page fault. The former occurs when the next instruction to be executed resides only in secondary storage. The latter occurs when the executing program itself generates input requests for data existing outside executable memory.

These CPU algorithms are related in the following way. While the first algorithm is used in some simple systems and acts as a standard of comparison, the second CPU algorithm focuses primarily upon the customer as a user of the Product Information System. The third CPU algorithm concentrates on system resource allocation, specifically RAD utilization.

The objective of a Product Information System from the viewpoint of the firm supplying such a system to customers is increased profit due to increased sales resulting from customers becoming aware of products. Once the data base
has been constructed and the appropriate accessing methods chosen, potential sales represent the dollar value of sales attributable to the Product Information System itself under the assumption of a zero time interval between customer query and response. In other words, potential sales represents sales irrespective of query delay. Since response time delays are not completely reducible and are attributable in part to the CPU scheduling algorithm employed to process queries, there will always be a gap between potential sales and actual sales.

Customers lose interest in using an informational source if they perceive that the amount of time they must wait for a response is inordinate. This loss of interest can be expressed objectively as a loss function, whereas the response time increases the loss in potential sales increases. Figure 1 depicts typical relationships between response time and system cost and lost potential profit. Figure la shows system costs as correlated negatively with response time. Greenberger (1966) presents a number of possible cost or loss curves for delays in information systems, one of which is depicted in Figure lb. The sigmoid curve in Figure $1 b$ points out some of the recognizable characteristics of customers' reactions to waiting for information, which reactions can be expected to be operable in Product Information Systems. First, the time $r_{1}$ represents

Total Information System Cost

Lost Potential Profit on Sales


Ave. System Response Time
Figure la: Information System Cost as a function of Response Time


Figure lb: Lost Potential Profit as a Function of Response Time


Ave. System Response Time
an average insensitivity to the delay in the customer's reception of information. The average customer similar to any time sharing user will accept some level of delay. Beyond this, it is not unreasonable to expect that as the response time is increased the rate of dissatisfaction will continually increase until some point $r_{3}$, beyond which only a very few customers would tolerate. The targeted response time as show in Figure lc is a tradeoff point between system cost anc lost potential profit. This point can be expected to lie beyond $r_{1}$ in Figure 1 b and most likely lie somewhere near the foot of the sigmoid curve. Obviously, actual values for $r_{1}, r_{2}$, and $r_{3}$ as well as the precise slope of curve between $r_{2}$ and $r_{3}$ will differ depending upon the information system in question. The actual values for a Product Information System remain a subject for future research and are determined in part by the nature of the information in the cata base and in part by the psychological attitude of the customer.

A C?ü scheduling algorithm influences response time by its intrinsic overhead and by its priority handing discipline. A CPU scheduling algorithm itself demands the use of the CPU as a resource. From the point of view of the computer system the CPU scheduling algorithm is merely necessary overnead. From the point of view of the routines which process queries the CPU algorithm is a competitor for CPU
usage. Therefore, the more instructions that a CPU algorithm executes in setting priorities on query routines, the more the response time tends to increase. Yet, this is only partially true, since one trusts that the investment in this overhead will bear suitable returns by adjusting the response time downward through increased parallelism in operations or some other means of lowering the potential sales loss.

The Data Base Administrator is faced with many unknowns in the consideration of the CPU scheduling algorithm. Will a given algorithm actually result in an increased response time for the customer either through its own overhead or through its inefficiency? Does one CPU scheduling algorithm give a lower response time and, if so, under what system parameters and user work loads can this be expected to occur? Are some CPU algorithms more insensitive to their processing environments than others?

In this paper we attempt to answer these questions for the three CPU scheduling algorithms described below.

We shall proceed to set forth our contribution to the study of CPU scheduling algorithm performance in product Information Systems in the following way. In the remainder of Chapter 1 we will continue to explore the problem areas related to response time and CPU scheduling. Chapter 2 delineates and describes the subsystems which comprise a Product Information System. These include the customer base,
the terminal subsystem, the operating system, the data base management subsystem, the random access device subsystem, and the data base itself; Chapter 2 also reviews the literature relevant to each subsystem. Chapter 3 describes in detail the operation of the three CPU scheduling algorithms, the experimental environment, and the hypotheses; in this chapter we then defend and explain the use of simulation modeling as a method for studying the behavior of the three CPU scheduling disciplines. We then set forth the simulation model of a Product Information System and present the experimental parameters under which the model was run. We then consider the statistics needed to insure a valid model and interpretation of the experimental results. Chapter 4 presents the results of the experiments and discusses the implications of these results.

While the selection of an appropriate CPU scheduling algorithm is not the only determinant of response time, nevertheless many of the other determinants of response time also affect the performance of the CPU scheduling algorithm and vice versa. There are therefore secondary influences on response time. One example of this is the balance, or lack of it, in channel and secondary storage device utilizations. If a channel or random access device becomes overloaded, the queue feeding it grows and the response time increases. This is especially aggravated when a number of routines must be
executed before an answer to a query can be given, as in a Product Information System. Channel and device balance, however, are a function of not only what accesses are being made to which channels and devices, but also the arrival rate of page requests to secondary storage devices for both program and data pages. Under high channel and device utilization, Chen (1973) has shown that in a hierarchical secondary storage configuration a minimum average accessing time can be obtained only by favoring the faster devices. Therefore as overall device utilization increases, the accessing load should therefore be shifted to the faster devices, even though proportionately this would seem to make the accessing load unbalanced. What is important to note is that this arrival rate of page requests for information from the RAD subsystem is determined in part by the CPU scheduling algorithm. Thus, if the Data Base Administrator wishes to consider the balancing of his channels and devices for maximum parallelism, he must also consider how the $C P U$ algorithm will effect the arrival rate of page requests. The Data Base Administrator can retain a balanced channel utilization without moving pages of information from one device to another by the appropriate stringing of these devices oṇ multiple channels. Thus, accessing loads on channels can be shifted automatically to available channels dynamically. The Data Base Administrator is still faced
with the problem of the lack of balance on the devices themselves.

The Data Base Administrator's first task in establishing a balanced RAD configuration is to determine the customers' accessing pattern, i.e., which products the customers are querying. This is called the product frequency distribution. As accessing patterns change, the logical and physical organization of the data base become out of phase with the accessing pattern. Device imbalance can be detected by hardware or software monitors. Short monitoring routines can be constructed and linked to the Data Base Management System so that, when the monitor is active, it will trap the product identification numbers and subsequently generate the product frequency distribution. A hardware monitor can record the device utilizations. The data collected from these monitors can then be used as a basis for device reallocation and for recombining product information over the hierarchical storage devices. A Data Base Administrator's task of balancing access loads on the RAD subsystem is highlighted by the dependency relation shown in Figure 2. The role of the CPU scheduling algorithm is critical in this decisional process.

Product frequency distributions determine optimal
device to channel connections and page allocation on random access devices. Both of these in turn determine channel and


Deterministic Relationships
-c-c-c-c-c- Causal Relationships
Feedback Relationships

Figure 2: Relationships between CPU Scheduling Algorithms and Other Determinants of Response Time for a given Hardware and Software Configuration.
device utilizations. The balancing of these utilizations is a partial determinant of response time. The channel and device utilizations are also simultaneously determined by the CPU scheduling algorithm.

As Figure 2 shows, the Data Base Administrator interacts in this set of dependencies at stage 2 by controlling the device to channel connections and the allocation of pages to the RAD subsystem, using feedback information from the product frequency distribution (user accessing pattern) and the channel and device utilizations. Figure 2 shows two types of relationships: deterministic and causal. If a relationship is solely deterministic, the DBA has no control over it. If, on the other hand, a relationship is both deterministic and causal, the DBA has partial control. Here the DBA can make decisions or choices for the inputs. Once chosen, however, the outputs then become deterministic.

Fine tuning the data base as page reallocation can have various degrees of complexity. The smallast amount of disturbance is generated by intra-device page reallocation on the same hierarchical level. A level is a set of devices having the same accessing characteristics. Next is interdevice page reallocation, in which pages are moved from one device to another while remaining on the same hierarchical level. Next there is inter-level page reallocation, where a page is moved to either a faster or slower device. This
is commonly called migration. Lastly, there is a complete reorganization of the data base over the existing channels and devices. The last two types of fine tuning may also necessitate a change in the coupling of devices to channels. One can consider fine tuning as ending when a consideration of new devices to support the data base is implemented.

For the scope of this paper we assume the Data Base Administrator has the ability to keep the devices and channels balanced either automatically through hardware and software or by mianually adjusting the data base. Our concentration will be on the CPU scheduling algorithm and how it affects response time, but one should keep in mind how the CPU algorithm influences other data base decisions besides CPU processing.

Response time is also influenced by the size of query routines. One may expect that as Product Information Systems evolve, new and more sophisticated query languages and editing routines will be introduced, producing larger query routines. These larger routines will exert greater demands on the CPU as a resource of the computer system. The size of main memory also influences response time. For as main memory is reduced more program page faults are generated, which cause an increase in the demand paging usually to the fastest devices, since program pages are usually allocated to the fastest random access devices.

This in turn can produce imbalances in the channel and device utilizations, causing again delays in response time. These program page faults result in longer response times, even when devices and channels remain balanced, since when a block occurs, such executing routines are taken off the CPU and put on a wait queue.

## CHAPTERII <br> SUBSYSTEMS OF A PRODUCT INFORMATION SYSTEM

A Product Information System can be characterized in general as an information system which supplies a set of customers with information concerning product specifications, prices, and availability. The development and maintenance of such a system is the responsibility of the firm that sells these products. The objective of a product Information System is to stimulate sales by providing the customer with up-to-date answers to his product queries in an acceptable time frame. In a dedicated Product Information System the Data Base Administrator has the responsibility for the development and maintenance of the data base and the delineation of the specifications for the hardware and software which directly relate response time to data base accession. This chapter sets out the design characteristics of a Product Information System from the viewpoint of the Data Base Administrator.

A Product Information System may be developed as a set of interconnecting subsystems. These subsystems are depicted and labeled alphabetically in Figure l. The numbers in this figure represent the sequence in which each part of each subsystem comes into play in the processing of a customer's



Figure 1: Subsystems of a Product Information System
CUSTOMER

query. The first subsystem is the customer base (A), the set of customers for whom the information is targeted. Linked to the customer base is the foremost extension of the computer subsystem, the terminal subsystem (B). The terminal subsystem has both a human and a machine component. A representative of the firm (2) acts as an interface between the customer and the computer. A customer's query comes into the firm by telephone and is reduced by the representative to a fixed query format. The representative types in the query at a CRT (3), which query is transmitted by the communications hardware (4) to main memory. The third subsystem then begins to operate on the query. The query analyzer routine (5) of the data base management subsystem (C) transforms the representative's input into data item names and operations. The directory look-up routine (6), which is part of the operating system (D), then maps each data item name to a secondary storage device and address within that device. Requests for data are queued for accession by the operating system. Later the $I / O$ routines (7) of the operating system read in the necessary data from appropriate channels (8) and secondary storage devices (9). Then the second member of the Data Base Management Subsystem (DBMS), the editing routines (10) reformat the data accessed from secondary storage into easily comprehensible information before the information is returned to the CRT. The editing routines
take as their input both the data accessed from secondary storage and the operations to be performed on this data as specified by the query analyzer. The DBMS acts then as a bridge between the incoming query and the physical location of the answer. The DBMS has a transformation function which translates incoming logical queries into a form that can be used by the operating system for physical accession. Secondly, the DBMS acts as another bridge, taking the raw page inputs from the random access device (RAD) subsystem (E) and transforming them into answers.

The operating system (D), although a complete system in itself, is considered as but one of the subsystems in a Product Information System. Its functions may be generalized under the concept of resource management in a multiprogramming environment. An operating system then can be viewed as having a controlling function in that it arbitrates a constantly changing set of demands for scarce resources. Its functions include security, integrity, and the allocation of such resources as CPU time, main memory space, and devices. Virtual storage operating systems are a class of operating systems that have been in existence for many years. Their continued use in information systems, at least for the next decade, is assured, especially if IBM continues to stress them, while at the same time withdrawing future support for non-VS operating systems. The distinguishing features of VS
include their controlling of the movement of information between main memory and secondary storage as well as their attempted solution to the memory fragmentation problem. In a virtual storage environment, information is considered as clustered into large blocks called segments or into smaller uniform clusters called pages. With main memory size as a constraint, information is moved between main memory and secondary storage in pages as needed. A virtual storage operating system attempts to assign main memory dynamically to contending program and data pages. Two routines that belong to a virtual storage operating system which are of interest in this work are the directory look-up routine (6) and the CPU scheduling algorithm (ll). The CPU scheduling algorithm (ll) assigns priorities to the routines contending for CPU service, namely (5), (6), (7), (10), and (12).

The random access device (RAD) subsystem (E) has a hardware and a software component. The hardware includes primarily secondary storage devices (8), which are hierarchically organized devices, and the selector channels (9), which connect the devices to the mainframe. The software component of the RAD subsystem includes the product data resident on the secondary storage devices as well as possibly both pages of DBMS routines and operating system routines. If main memory is sufficient to hold all operating system and DBMS routines, then only data pages representing
the product information are subject to paging. Otherwise, program pages also contend for RAD accession. Where main memory is a limiting factor on system performance, the Data Base Administrator may select the DBMS routines that have the highest $C P U$ reference frequency for permanent residence within main memory and allocate the others to one of the fastest RAD devices. As we shall see when we consider the structure and operation of virtual routines, the size of main memory in relation to the total size of the DBMS has far-reaching effects on response times.

Page accession from RAD devices can occur either by memory management using segmentation or demand paging on the one hand or look-ahead paging on the other hand. In demand paging, a program or data page is brought into main memory from secondary storage when a block occurs. In look-ahead paging, pages are brought into main memory in anticipation of their need. Look-ahead paging can be used successfully for program pages, provided the sequence of program code is known beforehand. We cannot assume that look-ahead paging will be applicable in a Product Information System environment, even though the size of each processing routine is known before the information system becomes operable. In a Product Information System the content of the queries coming into the system as well as the processing time of each routine must be considered a random phenomenon. Yet, for main
memory management all is not random, for the sequence of the DBMS routines as units is predeterminable and the probability that a given routine will be needed in processing a query can be calculated. This latter information can be used in constructing a page replacement strategy. When demand paging occurs, provisions must be made to make room in main memory for the page coming in. Demand paging, therefore, can initiate page replacement algorithms which select pages for removal from main memory.

We have looked at the operation of a Product Information System from the viewpoint of its subsystems and the modules within each of its subsystems. We exclude from consideration in this paper other functions that must be carried out by a DBMS but which could be performed in a Product Information System during off hours, presumably at night. Some of these functions are the addition of new information into the data base, the deletion of outdated product information, and the changing of logical relationships within the data base. Providing backup facilities, e.g., off-loading the data base to tapes and physical reorganization of the data base, can be expected to consume considerable non-prime processing time. The correction of erroneous data entered into the system, however, will no doubt be a candidate for immediate update.

A Product Information System can also be portrayed as a system of processing stages and queues. Considering a Product Information System in this way highlights the relation between the user's query and the system response time. Response time is the accumulation of queue waiting times and various service times in this cyclic network queueing system. Figure 2 shows a Product Information System from this viewpoint. Parallel operations between main memory processing, RAD subsystem and terminal subsystem processing, however, exclude the possibility of a simple sum of all queueing delays and service times. In Figure 2 the customer's query (1) enters a customer telephone queue (2), where calls are temporarily held until a representative of the firm is available to handle the call. When available, the representative sitting at a CRT greets the customer (3a) and listens to the customer's query. The representative considers how the query is to be formulated for input to the computer (3b). This is termed the think time. After the query has been typed on the CRT (3c), it is moved over a multiplex channel (4) to a dynamic input buffer (5). This buffer is a DBMS input queue, a waiting station as it were for subsequent processing by the query analyzer (6). These input buffers in main memory are allocated by the operating system from a common buffer pool. The output from the directory lookup routines (7), which is a set of page accession requests from the RAD subsystem, is

then put into appropriate channel and device queues (8). The channel and device queues, while most likely remaining in main memory, are logically distinct, although they need not be physically distinct. One of the operating system's I/O routines (14) then selects needed accessions from the channel and device queues. Retrieved pages are then placed in the DBMS input queue (11). The DBMS editing routines (12) process the data pages in the DBMS input queue, then move its output to a dynamic output buffer (13). These DBMS buffers are the output counterparts of the dynamic input buffers. Upon leaving main memory and returning to a CRT the query would have completed a cycle through a network of queues.

This network is shown to be even more complex, when we recognize the effect of demand paging for program pages on response time. When one of the DBMS routines processing a query incurs a program page fault, a subcycle of queueing waits and additional servicing occurs. From the point of view of the query being processed, its control of the CPU is relinquished. The relinquishing of control of the CPU is usually brought about automatically by a hardware interrupt. The query then remains suspended until the necessary page is retrieved from the RAD subsystem. It is as if the query were sent on a diversion from the CPU to a channel and device queue, then through a channel to a device and back again
through a channel to main memory, where the CPU scheduling routine places it again in a $C P U$ queue, until it can resume being processed on the CPU.

Within the computer supporting a Product Information Systern there is another systern of queues which influence response time: the $C P U$ queues. The $C P U$ pre-emptive queue (17) and the CPU DBMS queues (18) feed into the CPU and contend for processing time. The CPU pre-emptive queue is composed of I/O routines (14), the CPU scheduling routines (19), and other operating system routines (15). The CPU scheduling algorithrn (19) maintains the CPU pre-cmptive queue and the CPU DBMS queues, as well as gathers necessary statistics on query activity in order to accomplish this priority handling function. A CPU scheduling routine has various synonyms: the process scheduler, the dispatcher, the low-level scheduler (Madnick and Donovan, 1974). This scheduler keeps track of whether routines are ready for CPU running, whether they are actually on the CPU; or whether they are in the blocked state. Also the CPU scheduler determines what priority is to be given to each routine. It links each routine into its proper place within the CPU queues. It sets up the necessary transfex to the next routine when the current routine on the CPU is terminated (Donovan, 1972). The "other" operating system routines (15) handle the maintenance of dynamic I/O buffer functions. Data being
read into these buffers must then be transferred either to a DBMS input queue or back to a CRT. Other operating system routines (15) also control memory management and other operating system functions like recovery after a system crash. The CPU DBMS queues (18) contain images of the query analyzer (6), the directory look-up routine (7), and the editing routines (12). In most information systems the directory look-up routine is considered part of the operating systern rather than part of the DBMS.

Obviously one can make minor substitutions or suggest alternative designs for a product Information System, but from the Data Base Administrator's point of view we consider the above functional processing units and potential response time delay pointes as of prime importance. We now look at each subsystern of a product Information System and relate the relevant literature to its functioning.

## Ihe Customer Base

The set of customers targeted by a firm to use a Product Information System is considered the customer base. In order for a product Information syetern to be succeseful a fixm obriously must have products which generally satisfy the consumer. Having satisfactory products, it firm's objective is then to get the customer to use the information systera. Ivertising and other promotional activitire wll
foster this objective. But once the customer begins to use the Product Information System, the most difficult and longest lasting objective then comes into play: to keep strong the customer's desire to use the system. Two principal factors influence a customer's decision to continue to use such a system: the information provided by the system must be relevant and timely. In this work we will assume that accessibility, recall, and precision are adequate. Accessibility refers to the customer's being able to obtain the information he desires. This assumes his query is not blocked from entering the terminal subsystem. In the design phase of a Product Information System the Data Base Administrator should stipulate as one of the system requirements that there be a low probability that a customer will be put on telephone hold before being able to converse with a representative. Recall is a measurement of the proportion of relevant material actually retrieved. The precision of a response is the proportion of retrieved material actually relevant (Salton, 1972). Our concern will be with the problem of obtaining an acceptable response time for the customer base by the use of an appropriate CPU scheduling algorithm.

## Characterizing the Accessing Pattern

The Data Base Administrator needs a means of characterizing the customers' requests for information. The relative frequency distribution and the absolute frequency distribution objectively portray the informational needs of the customer base. It is reasonable to assume that some products would exhibit substantially higher accessing rates than others. The study of inventory systems consistently shows product differentiation in both the cost (value) of inventory and the amount of sales from inventory. The " $A B C$ " method groups inventory costs into three categories. Greene (1967) says

> In many inventories it can be observed that a few of the products, group A, account for the greatest cost; some of the items, group B, account for a small amount of the cost; and group $C$ accounts for a very small amount of the cost.

Differentiation in product sales is frequently expressed by the $80-20$ rule; $80 \%$ of the sales is attributable to $20 \%$ of the products.

The customers' accessing pattern can be partially specified for the Data Base Administrator through the relative frequency distribution as shown in Figure 3. This distribution can be specified as follows. Given a set of $n$ pages $\mathrm{P}_{1}, \mathrm{P}_{2}, \cdot . \cdot \mathrm{P}_{\mathrm{n}}$ constituting a data base and a set of corresponding relative access frequencies $a_{p_{i}}, a_{p_{2}}, . . . a_{p_{n}}$ such that $a_{p_{i}}=f_{p_{i}} / A$ for $i=1$ to $n$, where $f_{p_{i}}=$ the number of


Figure 3: Relative Access Frequency Distribution
accesses per selected time period for page $i$ and $A=$ the total number of accesses to the data base per time period, order the access frequencies and their corresponding pages in monotonically decreasing order. This will constitute the relative access frequency for the given set of pages stored in the data base.

From the Data Base Administrator's point of view, the relative access frequency distribution partially expresses the accessing pattern of data base usage. It expresses the access frequency of each page relative to each other page in a descending sequence along the abscissa. Although this distribution is discrete, it can be considered continuous in a system having a large number of pages in the data base. Over time this distribution will change, reflecting changes in the customers' informational needs.

There are two sources of changes that affect the relative access frequency distribution. The first is a change in the users' informational need for a given page, expressed as a change in the rate of accessing a given page in relation to the rate of accessing other pages. This will change the relative position of the pages along the abscissa as well as the height of pages along the ordinate in Figure 3. The second is the addition of information to or deletion of information from the data base. This introduces new pages and deletes old pages along the abscissa. The relative
access frequency distribution is of use to the Data Base Administrator in keeping the channels and secondary storage devices balanced.

The Data Base Administrator must also consider the absolute amount of accessing, since the absolute amount of accessing also affects the performance of the data base. As the utilization of system resources increases, the system response time also increases. Also, as the absolute amount of accessing increases, the operational characteristics of the CPU scheduling algorithm can be expected to change and thereby influence the response time.

We will use the term response time in two related senses. The more generic use is defined from the viewpoint of the customer himself. Here response time is the time interval between the time at which a customer calls the firm and the time the customer hangs up the telephone after having received answers to his queries. We will refer to this as user response time. In Figure 2 the user response time is the interval beginning at (1A) and ending after (1B) when the customer hangs up the telephone. The user response time can be used to calculate customer utilization in terms of the number of customers processed per hour. The user response time itself reflects customer cycle time and the amount of time the terminal subsystem is busy. A CRT station is considered to be dedicated to a single customer until that
customer finishes a transaction, signalled by his hanging up the telephone. A transaction is a set of customer queries. User response time can also be used for determining the number of CRTs, personnel, and telephone lines necessary to support the terminal subsystem.

Response time will also be used in a more restrictive sense, as the time interval beginning when the customer has completed formulating a single query and ending when the first character of an answer to the query appears on the CRT. Here response time is defined from the point of view of the computer and will be referred to as system response time. System response time is the time interval during which the computer part of the Product Information System is operating alone. Here the customer is merely waiting for an answer. To the customer the system response time represents a dead time interval in which he must just wait. In Figure 2 this time interval begins either during (3B) or at the latest at the beginning of (3C). The system response time interval ends at the start of (4B).

Both definitions of response time influence the throughput of a Product Information System. User response time provides the basis for a measure of both the achievable throughput rate and the throughput rate capability of the information system. Stimler (1965) defines the throughput rate capability as "the maximum number of fixed-length-input
messages arriving at a uniform rate that the system or subsystem can completely service per hour in a no-error environment." A message in the context of user response time is a transaction. The more specific use of response time, namely, system response time, allows the determination of a measure of the number of queries processed by the computer per time period. These measures taken together provide inferences as to where bottlenecks are developing, whether in the representative-customer interface or in the computer system's processing of queries.

## System Response Time as a Delay in Human Conversation

The Data Base Administrator's primary area of concern is the system response time. From his viewpoint the system response time is a more controllable variable than the user response time. The system response time is the most crucial, representing as it does the "dead time" in the conversation between the customer and the representative. Carbonell, et al. (1968) point out that "in human conversations there is a quite apparent intolerance for even relatively short periods of silence." Riesz and Klemmer (1963) studied the effect of transmission delay upon the perceived quality of telephone circuits. In the telephone conversations initial delays between parties of 600 to 1200 msecs, were tolerated. After exposure to delays of 2400 msecs, not only was there no
adaptation to the effects of the delay but there was also a rejection for delays at the 600 and 1200 range. While one might expect more tolerance on the part of customers in a Product Information System, one must be on the lookout for a similar backlash. It is important to realize that the system response time is not only imbedded in the user response time but that the systern response time becomes as it were an extension of the human conversation. A customer will be unwilling to use the product Information System if he perceives that thís dead time is too long. Schwartz (1974) poignantly surnarizes the customer's reaction to waiting for information.

Fifter a certain point, waiting becomes a source of irritation not only because it may in itself be wearisome, boring, and annoying, but also because it increases the investment a person must make in order to obtain a service, thereby increasing its cost and decreasing the profit to be derived from it. This loss to the waiter is related to the fact that time is a finite resource; its use in any particular way implies the renunciation of other rewards and opportunities.

Waiting for information then is perceived as a cost or investment. Owen (1967) points out that the objective of a decision maker (customer) when considering an investment in information is clear. The decision maker hopes the investment will reduce uncertainties involved in his problem. The important point is that he must assess, before the fact, the value of the information gleaned. Will the uncertainty about
the problem be sufficiently reduced and, if so, will this reduction be worth the cost?

Once a customer has begun to use a Product Information System, this judgment will be a function of his past response times. This has implications for the Data Base Administrator, when he is developing page placement strategies for secondary storage.

The customer's perception of the actual length of the system response time is dependent upon his cognitive state. If the system response time is perceived as boring, we can expect the subjective time rate, the feeling that time is progressing quickly or slowly, would decrease (Graef, 1970). This would tend to aggravate an already poor system response time. The customer's intolerance of poor system response time is the sum of many factors, including the perceived benefit for the information obtained and the subjective value placed by the customer on his time. Carbonell, et al. (1968) model the acceptability of a given response time as a function of a number of parameters.

In talking of subjective acceptability we must make a distinction between different forms of it. First we could talk of $\theta_{k}, u, T$ corresponding to a given computer task $\underline{k}$, tó $\mathrm{a}^{\prime}$ given user $\underline{u}$, and to a given instant of time $T$. Next we have $\theta_{k}, u$ which characterizes the acceptability for the same user $\underline{u}$ and the same task $\underline{k}$, but without specifying a particular occurrence, so it may be the averaged result of many repetitions of the same computation. As a third possibility
we have $\theta_{u}$ which averages the acceptability of a system by a given user across tasks and repetitions. Finally, we could talk of 0 which corresponds to the degree of acceptability (in terms of response times) of a given time sharing system in general, for a population of users.

While studies have been made of user behavior on timesharing systems in the university environment (Hunt, Diehr, and Garnatz, 1971; Scherr, 1965), and the research environment (Boies, 1974), these studies have focused primarily on system resource utilization. Yet, marketing studies already provide indications that people are willing to pay more for information than it is actually worth. Green, Robinson, and Fitzroy (1967) demonstrated in a study of both students and executives that both groups consistently paid about 20 percent more for perfect information than would be warranted by a strictly Bayesian decision. There are possible implications for consumers, who in shopping, are faced with the uncertainty of product prices and who are plugged into a number of firms' Product Information Systems. They may be found to be more tolerant of system delays than expected because of bloated expectations. Nevertheless, since little, if any, research has been conducted on users of future Product Information Systems, the precise shape of the loss curve in a Product Information System will have to be determined experimentally. This can be done by eliciting from the customer base their degree of satisfaction with the
information system as would be the case in any marketing survey of a new product or service. Such feedback has already been used in the development of existing time sharing systems (Scherr, 1966).

It is reasonable to expect that a customer is indifferent to a subjectively defined short dead time and beyond that point as the system time increases the probability that the customer will no longer use the Product Information System in the future increases monotonically. Such a dissatisfaction probability distribution can be constructed by customer feedback. For each selected response time value $\underline{r}$ the probability that the customer will no longer use the Product Information System, $f(r)$, can be determined, very simply.

$$
f(r)=\left(\sum_{i=1}^{n} s_{i}\right)!n
$$

where $n=$ selected sample size of customers

$$
s_{i}=\left\{\begin{array}{l}
0 \text { if user } i \text { is satisfied } \\
1 \text { if.user } i \text { is dissatisfied }
\end{array}\right.
$$

This probability distribution can then be translated into a lost potential sales function. First, we assume that the firm has basic data on the number of customers with whom it conducts business and the average sales (\$) per customer per year is known. Average potential sales represents the difference between the average sales (\$) per customer per year for the firm having a Product Information System and without
the Product Information System. This information can be assumed to be present; otherwise a firm would not have embarked on the design and implementation of such a system in the first place. This figure would therefore be an upper limit on additional sales, since it represents additional sales from a Product Information System under negligible response time delays. This upper limit would be adjustable as any variable that can be influenced by advertising. One can then combine the average potential sales (\$) per customer per year with the dissatisfaction probability distribution to generate a lost potential sales distribution. This loss function can be viewed from different angles. First, it represents lost potential sales. Secondly, it acts as a measure of user dissatisfaction with the Product Information System. Thirdly, it is an inverse measure of system performance.

A pilot project, initiated even before the full system became operational, can be used to gather such sample data. Once operational, data would be collected on a continuing basis, thereby providing the Data Base Administrator with necessary feedback on system performance.

Choosing a Target Response Time
Since the response time to different queries varies as well as the customers' reaction to system generated delays, the Data Base Administrator must decide upon a target
response time. Weingarten (1966a) suggests putting response time in a quantitative constraint form. Here a targeted upper limit with an associated probability is chosen. For example, a maximum response time of 30 seconds for 90 percent of the queries may be chosen as an acceptable level of information system performance.
A. better approach to the problen of setting a target system response time is one that includes an analysis of the trade-off between total information systems costs and the loss in potential profit from lost customer sales. Figure 1 in Chapter 1 illustrates this trade-off. It is important to note that lost potential profit on sales is also a function of user response time as well as system response time, since user response time affects the throughput of a given information sjetera configuration. In the calculation of lost potential profit on sales, as the user response time increases, the number of customers supportable by the systern per time period decreases. Therefore, increased response time has a doubly adverse effect on lost potential sales. Pirst, it restricts the number of customers who can use the information system. Secondy, through dissatisfaction some of those customers who use the system nill cease using it. While thege two factors are compensatory in nature, this is not the type of homeostasis that an information systems designer seeks to attain.

## Reducing Average Potential Sales Loss Through CPU Scheduling

Once an average target system response time has been chosen, the general sigmoid shape of this curve points to CPU scheduling methods for decreasing the average potential sales loss associated with system response time. When comparing the operational characteristics of different CPU scheduling algorithms, one must first determine a standard for comparison. We choose as such a standard the FIFO scheduling discipline, modified by operating system preemption. This is one of the simplest CPU scheduling algorithms to implement and demands a small overhead to be maintained by the operating system. This modified FIFO CPU scheduling algorithrn can be explained as follows. Given two queues $\underline{A}$ and $\underline{B}$ that feed the CPU, let queue $\underline{A}$ contain the operating system routines that are to be given pre-emptive status, if they are ready to use the CPU. Let queue $\underline{B}$ be composed of data base management system routines and non-pre-emptive operating system routines that are ready to run on the $C P U$. Now queue $B$ is ordered on a firstcome, first-served basis. As long as queue $\underline{A}$ is empty and queue $B$ is not empty, the next routine selected to run on the CPU will come from queue $\underline{B}$. Whenever queue $\underline{A}$ obtains a member and the CPU is either free or running a non-preemptive routine, this member from queue $\underline{A}$ is given control
of the CPU. In the event a member of queue $B$ were running on the $C P U$, when the routine from $\triangle$ pre-empted it, the $\underline{B}$ routine is returned to the head of the queue $\underline{B}$. The rationale for such a scheduling discipline is that selected operating system routines should get preferential CPU treatment, when the running of these routines is necessary either for routine synchronization or for parallel processing. An example of the latter is an interrupt handling routine for initiating a channel's transference of data into main memory. With a given customer base generating different queries, each having a unique system response time, one must consider not only the average response time but also the variation in this response time. Human interfaces will vary in processing queries. Individual computer routines processing queries will vary in the time needed to complete such processing. This variation gives us our first method for reducing average potential sales loss. Referring again to Figure $1 b$ in Chapter 1 we see that all response times less than $r_{1}$ could be allowed to be delayed up to $r_{1}$ with no accompanying loss in potential sales. In other words, given a choice between two routines, $X$ and $Y$ for $C P U$ service at a given point in time, if routine $X$ is predicted to have its associated query answer back to the user in less than $r_{1}$ and routine $Y$ is predicted to have a response time associated with
it of greater than $r_{1}$, then it may be wise to select $Y$ to run next on the CPU rather than the other DBMS routine.

If the general shape of the loss function is sigmoid, one may take advantage of the variation in the system response time in even another way. In the interval $R_{3}-R_{2}$ a decrease in the variation of the system response time can sometimes result in a decrease in potential loss in sales, even though this is accompanied by an increase in the average system response time. Figure 4 demonstrates this. Here $\bar{R}_{1}$ represents the average system response time under the CPU discipline 1 , and $\bar{R}_{2}$ represents a higher average system response time under the CPU discipline 2. The right side of the solid lined curve superimposed on the sigmoid curve presents high lost potential sales values because of the curvature of the sigmoid curve. Appendix 1 discusses this in more detail.

The above discussion now gives us a viewpoint from which to generate a different CPU scheduling algorithm, the second CPU scheduling discipline we will consider. An algorithm which would implement response time variation reduction can be developed, if the Product Information System captured the average times a query took in passing through various milestones in its being processed. Since system response time is the sum of individual sequential processing stages, each stage comprising a set of routines,


the beginning and ending times of selected routines can be used as milestones. From this information one can determine for a given query a predicted system response time, updated at various processing points. In addition, this information allows concurrently processed queries to be ordered in relation to their predicted system response times. This ordering in turn can be used as the basis of a CPU scheduling algorithm's priority scheme. This discipline will be referred to as CPU scheduling discipline 2 . It will attempt to reduce lost potential sales both by taking advantage of the $r_{1}$ time span and the potential savings due to a reduced response time variation.

Another approach to reducing the average potential sales loss is by reducing the average system response time through increased secondary storage utilization. Here we can take advantage of the fact that the characteristics of the DBMS routines in a Product Information System can be known before the system becomes operational. The size of each routine can be determined, not only in terms of its physical size, but also in terms of the average number of executable instructions. In addition, since the size of main memory is predetermined as well as the proportion of code to be resident in main memory, this allows the consideration of a CPU scheduling algorithm that will tend to keep the secondary storage devices accessing when they
would otherwise be idle. A CPU scheduler can accomplish this increased parallelism dynamically, setting higher priorities for CPU selection on routines that have higher probabilities of becoming blocked or finishing their need of the CPU per unit time. This algorithm should apply this strategy, however, only at the points in time when the queues feeding the secondary storage devices become empty. There is no expected gain in choosing for execution a routine which would tend to increase the queue load on an already swollen set of RAD queues. We will therefore consider that this algorithm will revert to operating like the CPU scheduling discipline 2 whenever the RAD queues are not empty. The effects of this CPU scheduler will also be studied in the Product Information System simulation model and will be referred to as CPU scheduling discipline 3 .

## The Terminal Subsystem

In a Product Information System the terminal subsystem is composed of the firm's representatives, the CRTs, and the necessary communication hardware, which links the CRTs to the mainframe. The representatives are catalog order clerks specially trained to be able to input queries at the CRTs and then respond to the customer's verbal query. Transaction time, which is almost synonymous with user's response time, is shown in Figure 5. Transaction time does not

consider any delays attributable to the customer being placed on telephone hold, since the customer is considered as not having entered the information system until greeted by a representative. User response time does, however, include any delay due to being put on telephone hold. Pransaction time is the interval beginning with the greeting by the representative and terminating with the customer hanging up his telephone. This distinction between transaction time and user response time is justified since, while user response time is the total time spent by the customer to get an answer to a set of queries, transaction time is a measure of how long it takes the Product Information System to handle the customer. These are measures of performance from two different viewpoints. Transaction time is composed of a set of query times prefaced by a short greeting from the firm's representative. Each query time begins with a time period called the think time, during which the customer explains what information is desired and the representative concurrently decides how this query is to be formulated in the query language. The representative then keys in the query during the typing time interval. After the computer system responds, the representative answers the customer during the representative response time. A number of these intervals may be required to satisfy the informational needs of a customer at a particular moment.

The throughput rate of the information system is measured in queries per hour and is determined in part by the speed of the representatives. The think time and the representative response time can be limiting factors for a Product Information System, especially if the representatives are poorly trained. A measure of a representative's performance for the think time interval can be expressed as:

$$
\begin{aligned}
& \frac{t_{c}}{t_{c}+t_{r}} \times 100 \\
& \text { where } t_{C}=\text { the time interval during which the } \\
& \text { customer is expressing his query and } \\
& t_{r}=\begin{array}{l}
\text { the time interval from the end of the } \\
\text { customer's formulation of his query to }
\end{array} \\
& \text { the beginning of the representative's } \\
& \text { typing the query. }
\end{aligned}
$$

This measure of human performance is a measure of parallel processing in terms of how effective the representative is in formulating the query entry, while the customer is still explaining the query.

If the average $t_{c}$ is known, then the overall average time (Z) that can be attributable solely to a representative in processing a query can be measured as:

$$
Z=\sum_{t=1}^{T}\left[\frac{\left(s 2_{t}-s 1_{t}\right.}{\bar{q}}-\left(\bar{t}_{c}+s_{t}\right)\right] / T
$$

$$
\text { where } t=a \text { transaction. }
$$

$$
\begin{aligned}
\overline{\mathrm{t}}_{\mathrm{c}}= & \text { the average time interval during which } \\
& \text { the customer is expressing his query. } \\
\mathrm{T}= & \text { the set of transactions for which data } \\
& \text { has been collected concerning a } \\
& \text { representative. } \\
\mathrm{sl}= & \text { a time stamp indicating the beginning of } \\
& \text { the greet time for a transaction. } \\
\mathrm{s} \mathbf{S}= & \text { a time stamp indicating when the customer } \\
& \text { hung up the telephone. } \\
\overline{\mathrm{q}}= & \text { the average number of queries per trans- } \\
\mathbf{s}_{\mathrm{t}}= & \text { action. }
\end{aligned}
$$

Sl and s2 could be generated by hardware connected to the communication lines between the customer and the representative. If the probability of a customer being put on telephone hold is small when initiating a transaction, the user's response time can be approximated as s2-sl. When newly trained representatives are put on the Product Information System, data should be collected in order to develop a learning curve, which can then be used both to forecast $Z$ and to measure the individual performance of each representative.

From the sl and s2 time stamps one can also measure the percentage of idle time at any CRT station expressed as:

$$
I=\left[\left[H-\sum_{t=1}^{T}\left(s 2 t_{t}-s I_{t}\right)\right] / H\right] X 100
$$

where $H=$ the total time horizon over which the time stamps have been collected.

This measure (I) in conjunction with the percentage of customers put on telephone hold before entering the product Information System can be used to determine the number of CRT terminals needed at each locus of terminals to support the Product Information System.

The CRTs and the communication hardware act as an intermediary between the representative and the mainframe. A number of attempts have been made to model the interaction between a terminal user and the computer, although most of the studies have been in the area of computational processing (Greenbaum, 1968; Brown, 1970; Scherr, 1965; Denning, 1968; Coffman and Wood, 1966). Boies (1974) presents empirical data on user behavior, duration, and frequency of terminal sessions, but again in a computational environment. Altshuler and Plagman (1974) discusses the user/system interface in corporate data base environment.

The hardware implementation of the terminal subsystem of a Product Information System can be configured in a number of ways. Data Communication/Data Base information systems are currently available (Smith, 1976). These incorporate

1) a network control program (NCP), which handles all line and terminal disciplines, message reception and assembly, and transmission. A network control program may reside in a communications controller like an IBM 3705,
"which permits a wide variety of remote communications terminals over dedicated and switched narrow and voiceband lines and dedicated broadband lines." (Auerbach, 1973). In addition, this NCP can perform communications line control, character and block checking, dynamic buffering, polling, addressing, and error recovery procedures.
2) a message control system (MCS) which determines the routing for each message.
3) transaction processing programs, each of which process a particular type of transaction. These programs are small and merely pass the message to the Data Base Management System, while recording and forwarding back to the MCS any access failures due to such conditions as requested record not found.
4) a Data Base Handler or DBMS, which controls all access to the data base.

Figure 6 illustrates the data transfer between these modules. These modules may be part of a centralized Product Information System, or they may be part of each node computer in a network of computers.

At the remote end of the NCP in a Product Information System there will be alphanumeric CRTs. This type of CRT is grouped into two main families: stand-alone units and clustered CRTs (Asten, 1973). Stand-alone units contain the necessary memory for the screen, the character generator,

Figure 6: A Generalized DC/DB Design.
To
Terminals
power supply, and all circuit logic, while the controller driven CRTS usually have only the CRT tube and the circuitry for the keyboard. The memory and character generator remain in the controller. Controller driven CRTs are usually less expensive but only if enough of them are tied into a single controller. In the development of a Product Information System this tradeoff will have to be taken into account. Messages may be collected from the CRTs by polling over multipoint lines. The use of nomographs incorporating such variables as number of terminals, number of controllers, modem characteristics, line speed, and message rate have been shown to be useful for first cut design and analysis for multipoint communication lines with polling (Thananitayaudom, 1976). In addition to modems, messages may be processed by concentrators before being sent over long transmission distances and may be routed through message switching centers (Bacon and Bull, 1973; Martin, 1970; Kimbleton and Schneider, 1975). The cost of leasing lines on dedicated digital networks is dropping drastically when compared with traditional private line charges, owing to stiffer competition among the carriers, but mainly because of improved utilization of the frequency spectrum for data transmission (Frank, 1976a, Frank, 1976b).* Yet, if Product Information

[^0]Systems are implemented using communication networks over large distances involving telephone lines, one can expect serious problems of line noise (Hebert, 1976).

There are principally two modes of initiating data transmission. In the normal response mode, a secondary station responds only to polls from the primary station. In the asynchronous response mode a secondary station may initiate a transmission (Auerbach, 1974b). Most remote CRTs today are used on voice-grade facilities, which limit the transmission speed to a practical maximum of 4800 bits / second over the dial network and 9600 bits / second over leased or private lines (Gepner, 1975). The transmission of query and response messages may itself be in half duplex or full duplex and may be either asynchronous or synchronous. If a Product Information System were implemented using time division multiplexors, the asynchronous time division multiplexors perform about the same as their synchronous counterparts over a wide range of parameters as to their arrival rates at the computer, the average delay at the computer, and the job completion time (Pack, 1973). The asynchronous multiplexors may in fact provide considerable savings in transmission costs due to reduced wasted transmission capacity.

[^1]Transmission time is a function of the rate at which messages are generated and their propagation distribution. Denning (1968) points out that, although terminal operators tend to work in spurts, active periods following inactive, and although the character arrival rate from a given CRT varies erratically, yet with many terminals, the total character rate from all the terminals should remain constant. Jackson and Stubbs (1969) studied computer delays and user delays in the communication subsystem of three time sharing systems using teletypewriter-like terminals and Touch Tone telephones. They found that user transmission time and computer transmission time represented only $15 \%$ to $40 \%$ of the total time. Secondly, they found that $1 \%$ to $5 \%$ of an average session at the terminal the user to computer channel was transmitting, while the computer to user data transfer was an order of magnitude greater.

Part of the low input rate at a terminal is due to the think time. Scherr's studies (1966) on the MULTICS system indicate an approximately exponential distribution for think time, if we disregard the typing of simple system commands that we find in a programming environment. Schwetman and Deline (1969) in a study of the RESPOND time sharing system at the University of Texas have shown think time peaking at six seconds. If one considers the think time distribution just after six seconds, the general shape of an exponential
curve is presented. Fuchs and Jackson (1970) studied many variables related to the communication subsystem of four time sharing systems, including think time.* These systems included two scientifically oriented systems, one business, and one inquiry/response system. They found that for a large number of variables the geometric distribution can be used to describe most of the discrete processes and the gamma distribution can be used to model all of the continuous random variables under consideration. Since the exponential distribution is a member of the class of distributions which comprise the gamma distribution (where the coefficient of variation is l), the exponential distribution may be used as an approximation. These findings lend considerable support to future efforts of modeling and designing the terminal subsystem of a Product Information System.

[^2]
## The Random Access Device Subsystem

## Data Bases

A Product Information System will most likely be implemented as a data base system, rather than as a traditional file system, whether it be implemented as a standalone system or as an integrated part of the firm's inventory system. Appendix 2 illustrates some of the main differences in design strategy and operation between file systems and Data Base Systems. Shneiderman (1974) presents a bibliography on data base structure useful for the design of both file systems and Data Base Systems. Summarizing current opinion on the use of Data Base Systems, Ward (1974) states:

The interest in data base management systems is there and the trend toward data base is strong and irreversible. In spite of its problems, most people who become familiar with the concept feel data base advantages are worth the price.

Nolan (1974) concurs to the acceptance by management of the data base concept.

The term data base has been defined in various ways: some definitions being very generic, others too specific to a particular implementation and thereby limiting. While Lucas (1973) correctly points out that to define a data base as "all the relevant information on file for that firm," is too generic, his qualification that this information must be
in machine-readable form only goes part way in providing an adequate definition. The term data base has also been defined too narrowly. It has been considered as a file or set of files whose content includes "the information needed by management for response to a wide variety of non-routine, management control needs." (Blumenthol, 1969). This definition, however, prejudices the use of data bases towards solely managerial functions. The definition of a data base can also suffer by a too narrow definition when put into the Procrustean bed of a predetermined view of what specific modules constitute a data base system. For example,

A data base is the collection of data that represents those facts defined to be of interest to an enterprise. It is an implied (non-disjoint) collection of conceptual record-sets, the conceptual model of that enterprise. It is in addition a (disjoint) collection of internal record-sets, the internal model containing the stored data (ANSI/X3/SPARC Study Group, 1975).

A more balanced definition of a data base, which mediates between the above extremes is

A data base is an integrated set of files, tables, arrays, and other data structures. In a data base, separate files may exist, but they are linked together to facilitate providing the information needed by a segment of an organization or, ultimately, the organization as a whole (Couger, 1975).

Martin (1973) warns
There is a temptation to view a data base as a big kettle of alphabet soup that is the raw material input to an information system that processes, refines, extracts, and converts this amorphous mass into information. Unfortunately, this view
is quite misleading, for the data base must be rigorcusly defined, intelligently selected, and a logically structured comple\% if valuable information is to be produced at a reasonable cost.

## Data Structures and Storage Structures

The Data Acministrator's problem of maintaining a data base for a product Information System is partially rooted in both the physical and the logical associations of data items, partially in the users' accessing pattern, and partially in the selection of memory devices that support the data base. f. ciata base can be viened in terns of its data structure or its storage structure (Katzan, 1971). Pigure 7 shows the distinction between these two structures.


Pigure 7: D引tz structures and storage structures. The data stzucture represents the logical relationship between the data itens, while the storage structure represente the physical structure of the data items on the random access devices. The physical association betnesn data itsos is expressed by the spatial proximity between data itcmes.

## Data Structures

Since information can be defined as data in a raeaningEul conte\%t, there is an implicit assumption that what
clevates information above data is the logical aspect imparted to the individual items of data. Comprehensive treatments of data structures are available (Stone, 1972; Flores, 1970). A common form of expressing associations is through a hicrarchical or generic relation. A generic relationship exists if a data item can be viewed as a species with respect to a genus data item. For example, the two strings, Massachusetts and Maine, are data items exhibiting a common species-genus relationship to the data item, States of the U.S.A. One way in which these relationships can be implemented is by tree structures.

Salton (1962) has demonstrated how tree structures can be implemented in the form of 2 -dimensional matrices and has presented an algorithm for manipulating such tables. Tree structures have been designed for handling large ordered indices which must be updated and retrieved on drums and disks (Bayer and McCreight, 1972). Sussenguth (1963) showed that the use of tree structures for expressing relationships between data items could be an effective compromise between the fast searching but inflexible updating capability of binary searching on the one hand and the slow searching but casy updating capability of chain structures. Later, Coffman and Eve (1970) applied hash coding to searching, adding, and deleting elements from tree structures. Nievergelt (1974) surveys the main results which have been obtained on binary
search trees and file organization and concludes that they are among the most flexible methods for organizing large files as well as being reasonably efficient for all of the common operations on a file. Today IBM's Information Management System (IMS) is an example of the embodiment of hierarchical relationships in a Data Base Management System. The Relational Approach and the Network Approach to data structures are alternatives to the Hierarchical Approach (Date, 1975). The Network Approach is typified by the system proposed by CODASYI's Data Base Task Group. Codd's work on applying set theory to data structures has given impetus to the field of data relational models (Codd, 1970). The relational view of information as contrasted with the hierarchical or generic view has been termed the fourth generation of information management systems (Whitney, 1973). Chen (1973)has introduced the entity-relationship model attempting to unify these different logical data models. The Relational and Network Approach can be implemented in the form of vectors, matrices, stacks, queues, simple lists, two-way lists, ring structures, threaded lists, cellular lists, and inverted lists. Knuth (1975) and Berztiss (1975) have excellent treatments on list structures. Dodd (1969), Lefkovitz (1969), and Martin (1969) have more business system related treatments of the different kinds of logical relationships used in data base systems. Bachman (1965) has demonstrated how chain structures
can be used in an actual system, the Integrated Data Store (IDS) system.

Evaluation of Data Structures
While the literature is vast on the subject of data structures and file organization, it still leaves much to be desired on their experimental evaluation, especially in data base systems whose data bases are dynamically changing. For example, at the present time Relational data bases are just becoming commercially available and their implementation is still open to experimentation. The first problem, as Ghosh points out, is that it is difficult to reduce the data structure evaluation problem to a single measure of performance. Trade-off differences in retrieval time, turnaround time, memory space, and maintenance time often seem irreconcilable. Optimal file organization must be based on parameters derived from the data set characteristics, the user transaction requirements, and the hardware specifications (Severance \{n.d.\}; Lowe, 1968). The distribution of record lengths in a file have been shown to influence response time and throughput (Abate, Dubner, Weinberg, 1968). Related to this is Maxwell and Severance's work in which they present an analytical model for the comparison of different techniques of representing data on secondary storage, including null and non-null values, but the performance measure they use is restricted to minimizing
the average amount of data accessed from secondary storage (Maxwell and Severance, 1973).

Senko, et al. (1969) have developed a file design handbook, a collection of charts and tables, providing guidance in the selection of near optimum designs, based on IBM access methods. This group also developed the File Organization Evaluation Model (FOREM), a discrete simulation model which allows the analyst to view the effect of individual file design changes.

Some individual data structures have been compared. There are definite advantages to the use of hashing algorithms or what is called key-to-address transformations. This is the lowest level of logical association, degree 0 . Here each primary key as a data item is associated or mapped to a physical address and little or no association exists at this level between records in a data base. The only logical association that exists is between the data items making up an individual record when that record is stored as a set of physically contiguous data items. However, hashing can be used in combination with other logical association methods to complete the nexus between higher logical associations, expressed, for example, as a Boolean expression, and physical storage. One example of this occurs when a query is mapped to a subset of an inverted list and from there each individual key is hashed to its physical address on secondary
storage. Price (1971) presents advantages of the use of key-to-address transformations in comparison to table lookup methods for searching files.

Lum, Yuen, and Dodd (1971) provided experimental data on the comparison of a number of key-to-address transformations in large formatted file systems, showing that the division method was best, when compared with a number of well-known hashing methods.* Maurer (1968) points out that the execution time of the division method could be expected to be faster than multiplicative hashing algorithms, like the mid-square method. Later, Lum (1973) again demonstrated the superiority of the division method when he subjected the key space to probabilistic retrieval. Ghosh and Lum (1975) later showed that indeed the division method even performed better than a theoretically perfect randomization method. Other parameters have been included in the evaluation process of key-to-address transformations: storage cost for the whole file, cost of storage for one record per time unit, cost of prime area access, and overflow accesses (Maurer and Lewis, 1975).

Siler (1976) in studying models of large scale data retrieval systems, compared the performance of the inverted

[^3]list organization with the threaded list and cellular list organizations under varying degrees of query complexity. He demonstrated that, when performance was measured in terms of combined seek and latency time, the inverted list structure was superior except for the most simple types of queries. He also found that poor performance results from mixing these list structures.

## Storage Structures

Once the logical associations of a data base have been determined and a decision has been made on how these associations are to be implemented, the Data Base Administrator must address the problem of storage structures. Bachman (1972) states that "the storage structure portion of data base systems is concerned with the mapping of a logical file and its records onto storage media so that data may be reliable and efficiently retrieved at some subsequent time." Since a Product Information System would be expected to be I/O bound, as most retrieval systems are, the structuring of data on physical devices is important. While processing speeds have increased by a factor of almost 10,000 from 1955 to the present, access time to a rotating device has remained almost constant at between 10 to 100 milliseconds (Flynn, 1972).

The physical storage of data on secondary storage devices is a three leveled problem. On the first level the problem can be stated as: given an individual device or set of similar devices, allocate data to this device. We will refer to this as the type 1 storage problem. On the second level the problem is, given a set of devices connected directly through control units and channels to a computer, allocate data over these hierarchical devices. We will refer to this as the type 2 storage problem. The third level represents a higher level of complexity: the allocation of data in a total information system. This third level includes the possibility of data being distributed at nodes of a system interconnected by a communications network. We will refer to this as the type 3 storage problem.

Type 1 Storage: Storing Data on Similar RADs
Models of drums and disks as individual secondary storage devices have been constructed. Coffman (1969) constructed mathematical models using queueing theory for drums for both the cases where requests for information arrive singly and at random. Arora and Jain (1971) applied queueing theory to the analysis of queves at drums under the assumptions that the requests follow a uniform distribution, requests are serviced on a FIFO basis, request arrivals are Poisson, and service time for any request follows a negative exponential distribution.

Manocha, Martin, and Stevens (1971) point out that for a fixed head per track device the two performance parameters are queue size and the number of sectors per track. Burge and Konheim (1971) use a Markov Chain to calculate the average number of requests satisfied in a fixed head disk revolution. They model the request buffer, where the state of the buffer at the start of a cycle is represented as vector $X$, where $x_{1}$ is the number of requests in the buffer that reference the ith sector. Their assumptions include constant availability of the channel and an I/O load heavy enough to keep the fixed length buffer full of requests. From this analysis Denning (1972) later deduced a formula for drum efficiency that agrees almost perfectly with other simulation results. Drum efficiency is calculated as

$$
\begin{aligned}
& e=\frac{2 r}{2 r+m-1} \\
& \text { where } r=\text { the size of the request buffer } \\
& \text { feeding the drum and } \\
& m=\text { the number of sectors on the drum. }
\end{aligned}
$$

There are a number of possible storage criteria that can be used in a Product Information System. Among these, two criteria can be singled out for consideration:

1. The access time to a record should be a function of the customer's subjective utility for that product.
2. The average access time should be minimized; and to implement this, one should employ:

Strategy 1: The most frequently accessed product records should be on the fastest devices (assuming channel balancing is not violated and Chen's considerations on balancing are heeded.*
or Strategy 2: Records, which have a large joint probability of being accessed in a single query, should be located in adjacent memory areas, e.g., same track or cylinder.

These storage criteria are mutually incompatible. Yet, at first glance it would appear that strategies 1 and 2 under criterion 2 could be implemented in a complementary manner. Data items with the same accessing frequency could be grouped into sets. Within each set, the data items could be assigned physical contiguity based on their joint probabilities.

When we critically evaluate these criteria for a Product Information System, we see there are valid reasons for accepting criterion 2 only, and under that criterion

[^4]strategy 1 alone. While subjective utility measures have been proposed for some information systems (Wilson, 1974), these do not seem applicable to Product Information Systems, since there is no known way of determining a customer's subjective utility for a product at a given point in time. If the belt on my pants breaks, a simple pin may have the highest momentary utility. It is important to point out that the success of a Product Information System for a customer is an average minimum accessing time. If today I get a slow response time caused by a slow access time to secondary storage devices on a query for horse shoes, tomorrow I may not bother querying on an expensive stereo system, which may have a high markup.

Under criterion 2, at first glance, strategy 2 seems to merit acceptance. There are many examples on the infrarecord level where the use of physical contiguity obviously makes sense. For example, in a payroll file one might store in adjacent memory locations an employee's last 12 month's wages. On the record level Ghosh (1972) stresses the importance of the consecutive retrieval property as a relation between a query set and a record set, when linear searching is used, for example along a track.

Conceptually, the best type of file organization for a linear storage medium is the one in which the records belonging to every query in $\{Q\}$ can be stored in consecutive storage locations without redundant storage of any record of $\{R\}$. If
there exists one such organization between $\{Q\}$ and $\{R\}$, then the query set $\{Q$ \} is defined to have the consecutive retrieval property (C-R property) w.r.t. the record set $\{\mathrm{R}\}$.

In a $C-R$ organization, all the records pertinent to any query can be identified by two records, namely, the first one and the last one in the organization; hence its implementation in any practical information retrieval system is very simple.

It is in the accessing of records that one sees the limitations of strategy 2 as either a primary storage strategy or even as a supplementary one to criterion 2 for a Product Information System. Yue and Wong (1973) state the first reason for rejecting strategy 2, namely inherent access randomization.

> Typically, when a large data base system operates at a high level of multiprogramming and is near saturation, long queues are readily formed contending for access to records. Consequently, the requests serviced over many consecutive time intervals are originated from the independent users, and as far as the combined request stream for auxiliary storage is concerned, the effect of serial dependence within individuals tends to be weakened. Furthermore, for each service received by a user, the job has to go through a route of several system resources (e.g. channels and processing units) and the dispatcher of each resource may also contribute to a randomization of the resultant stream of requests.

So randomization owing to query processing will tend to nullify any advantage that one might hope to derive from the joint probabilities associated with accessing information from secondary storage. The second reason for discounting strategy 2 is that frequently one can minimize average access
time by having a set of sequential accesses divided on different devices. This can reduce control unit and channel contention. The third reason is related to data on drums. Weingarten (1966) has shown that sequential accesses to a drum should be in a pattern called the Eschenbach design. Here sector addresses are accessed "in the order E, 2E, 3E, etc., where one continues to skip E sectors . . . ." The rationale for this scheme is that a drum cannot detect sector $X$, read sector $X$, and then detect and read sector $X+1$ without encountering a complete intervening drum revolution.

Strategy $l$ is therefore the best under the assumption of random independent accesses and can be expected to produce a lower average access time than strategy 2.

When we are faced with random independent accesses, what do we do for intra-device data storage, e.g., for disks? When placing data on cylinders of an individual disk, Yue and Wong (1973) show that the best method is to place the group with the highest request probability in the central cylinder and successively less probable groups should be placed adjacently on alternate sides. Grossman and Silverman (1973) also discuss this technique. Frank (1969) suggests a similar method, but from a different point of view. If records are of variable sizes, but having the same accessing frequency, all small records should be placed on the central cylinders. Minimum average access time is approached, since
references to those cylinders outside the central cylinders will be less than to the central cylinders.

Thus, when we have independent random accessing, the type 1 and, as we will point out, the type 2 RAD storage problem can be solved by ordering our records based on the access frequency distribution. This gives us a unified approach to storage structures.

A minimum average access time for a set of hierarchical devices is also affected by accessing policies. In a high I/O environment, when a number of data requests are queued awaiting the use of a RAD, the manner in which these requests are accessed can significantly influence a device's throughput and average access time. Figure 8 presents the secondary storage accessing problem as a scheduling problem.

DATA REQUEST QUEUE


Figure 8: Queued data requests as a scheduling problem.

In this figure a data request queue feeds a disk. The scheduling problem can be stated as: given a set of data requests, order these requests so as to both minimize the mechanical access time and prevent access lockout. Access lockout is the state in which a data request remains in the request queue for an inordinate time period in relation to the other requests there.

From the point of view of a disk, this problem is one of scanning the arm back and forth across the disk. For the drum the scanning policy is directed to selecting which sectors will be accessed. A number of scanning policies have been studied for drums and disks. For drums, Denning (1967) points out that the Shortest Access Time First (SATF) policy is better than the First Come First Served (FCFS) policy. Fuller (1974) examined the Minimal Total Processing Time (MTPT) policy for drums and fixed head disks. He showed that the MTPT policy was only moderately better for drums and that occurred, if the variance in record sizes were small or the variance in waiting times were to be minimized. However, in the intra-cylinder accessing of disks the MTPT policy showed marked improvement over the Shortest Latency Time First (SLTF) policy. The degree of improvement is a function of the request arrival rate and the number of cylinders on the disk. For disks, Wilhelm (1976) has shown that under
highly probable conditions an anomaly in disk scheduling exists, namely FCFS seek scheduling is superior to the Shortest Seek Time First (SSTF) policy, when the standard of comparison is the mean queue length. This anomaly exists when disk references tend to be localized, with the area of localization changing at random.

For scheduling seek accesses Denning (1967) suggested the SCAN policy. Given m cyclinders on a disk the SCAN policy moves the arm in a sweeping motion from cylinder 1 to $m$ and back again, accessing all data requests from the queue as it sweeps. If in traveling from cylinder 1 to $m$ or $m$ to $l$ there are no more requests in the direction that the arm is sweeping, then the direction of the arm is reversed. The SCAN policy is preferable to the SSTF policy, since the latter will produce unfavorable access lockout, especially for a file whose most frequent records are located toward the center of the disk pack or under heavy I/0 loads. The SCAN policy produces only a slightly longer mean waiting time than the SSTF, but does not create access lockout as does the SSTF policy (Fuller, 1974). Gotlieb and MacEwen (1973) developed a queueing model of a movable head disk so that Denning's SCAN policy could be compared with the FCFS policy. The SCAN policy was shown to be superior to both FCFS and SSTF. Oney (1975) refined Gotlieb's queueing model of the SCAN policy, directing his attention to the
mean total delay (queueing and service). His model agrees with simulation results elsewhere, but his Poisson arrival assumption must be taken into consideration before generalizing his model. It remains to be seen whether a modification to the SSTF policy, incorporating an allowable threshold to access lockout, might not prove equal or superior to the SCAN policy.

Type 2 Storage: Hierarchical Storage Devices
In developing a Product Information System, a Data Base Administrator has a diversified menu of storage devices. Random access storage devices form a hierarchy of primary and secondary devices. Figure 9 contains some representative examples:

| Storage Device | Random Access Time | Equivalent.Time in Nanoseconds |
| :---: | :---: | :---: |
| Cache or Buffer Store <br> (IBM 370/155) | 230 ns . | 230 |
| Main Store <br> (IBM 370/155) | $2 \mu \mathrm{~S}$. | 2,000 |
| Large Capacity or Bulk Core Store (IBM LCS 2361) | $8 \mu \mathrm{~S}$. | 8,000 |
| Mass Store <br> (IBM 2305: fixed head disk) (IBM 3330-11; movable head disk) <br> (Grumman MASSTAPE) * | $\begin{array}{r} 5 \mathrm{~ms} . \\ 30 \mathrm{~ms} . \\ 6 \mathrm{sec} \end{array}$ | $\begin{array}{r} 5,000,000 \\ 30,000,000 \\ 6,000,000,000 \end{array}$ |

Figure 9: Accessing time in hierarchical storage.

[^5]Storage can be dichotomized into executable and nonexecutable storage. Executable storage represents memory that can be directly referenced by a CPU. Since data items of a Product Information System would not be expected to reside in primary or executable memory, the Data Base Administrator would limit the scope of his storage selection principally to non-executable secondary storage. Also, since tape processing would be too slow for a real time on-line Product Information System, drums and disks would be the prime candidates for consideration.

While the advent of charge-coupled devices, bubble memories, and CRT storage will probably eventually replace the magnetic media of drums and disks, experts forecast that throughout at least the next decade it will be increaseingly difficult for a new memory technology to become cost effective to the point of displacing our current memory technologies (Computerworld, 1974; Farmer, 1974c). The next ten years will increase magnetic storage density by two orders of magnitude. Drum and disk transmission efficiency has been markedly improved due to rotational position sensing, whereby the channel and control unit are connected to the random access device only just before transmission. This frees the channel and control unit from being locked onto the storage device for the entire latency period. Radosevich (1976) points out that one must be
careful in selecting job control language parameters to obtain access time gains.

Disk systems have also been recently improved by intelligent disks, analogous to intelligent terminals. Intelligent disks are controlled by controllers which take the data base access function off the CPU (Farmer, 1975). These controllers perform all indexing, searching, and deblocking operations. Intelligent disks receive commands in the form of filename, recordname, and fieldname and respond with the appropriate field value.

Performance Determination in Hierarchical Devices Ramamoorthy (1970), one of the pioneers of memory hierarchy optimization, points out that

The optimization of memory hierarchy involves the selection of types and sizes of memory devices such that the average access time to an information block is a minimum for a particular cost constraint.

Such optimization demands the solution to four problems, the solution to the first two of which are interrelated.

1) How much memory should be allocated to each level of a hierarchy for a given application and what devices should be chosen to implement the hierarchy?
2) What data should be stored on what part of the hierarchy?
3) Given the hardware configuration and the fact that the data are already stored there, how should the data be accessed?
4) When should data be migrated either within the hierarchy or to archival storage?

It is becoming more difficult for the Data Base Administrator to assess the relative merits of hierarchical devices in configuring a Product Information System. A few years ago drums and disks were considered easily differentiable. Today their technologies have already blended, ironically increasing the hierarchical diversity in most cases. Disks have begun to take on the characteristics of drums. Fixed head disks have similar operating characteristics to drums. The introduction in 1974 of IBM's 3348 Model 70 F disk module united in individual packs both fixed and movable head technology. Even the traditional differences between tape processing and disk processing has narrowed. Grumman's MASSTAPE automatically mounts tapes. IBM's 3850 mass storage system has disk cartridges, each containing 50 million bytes, which are automatically mounted and demounted, preparatory to being read onto faster disk drives like the IBM 3330.

The determination of the number of levels to be chosen in a hierarchical configuration has been studied. Chow (1974) derived a formula for the minimum hierarchical
access time and showed how the optimal number of storage levels can be determined. One of his assumptions, however, limits the generality of his results for secondary storage devices. He assumed copies of information stored on the higher levels are found in all lower levels. The storage of data on hierarchical devices has been studied for both executable and non-executable memories. In executable memories cache storage can be used as a buffer between relatively slow main memory and a fast CPU (Conte, Gibson, and Pitkowsky, 1968; Liptay, 1968). Gelenbe (1973) studied the problem of how to allocate program pages between these two storage levels. Arora and Gallo (1971), treating hierarchical levels of executable memory, presented an iterative algorithm for determining the optimal memory size of each level, given an accessing distribution. Madnick (1973) presents a number of read and store policies applicable across main and secondary storage. Williams (1973) shows that in memory hierarchies, if secondary storage devices having asymmetric read/write times are employed, multiprogramming may not be necessary.

For hierarchies not restricted to executable memories Ramamoorthy and Chandy (1970) derived a procedure for determining optimal memory sizes and the allocation of data to these memory units under a given cost constraint. These results, however, are restricted to records of equal size.

Chen (1973) extended this work on optimal memory sizes by using queueing theory to include queueing delays at various hierarchical levels. Arora and Gallo (1973) developed a model for loading data onto hierarchical devices and employed a queueing model to study the effects of varying memory sizes in an attempt to obtain a balanced system. The optimal solution is arrived at through iteration over a range of memory sizes, assuming optimal loading, as suggested by his loading rule, at every stage of iteration. Salasin (1973) showed that hierarchical memories could effectively be used to support sequential files, random accessing with a uniform distribution, or linked lists. His main assumption that copies of data are on all lower levels also limits the application of his results.

A number of performance techniques and models can be used in the study of hierarchical secondary storage devices. One can assess the performance characteristics of a hierarchical set of $\mathrm{RAD}_{s}$ through analytical models, simulation models, or through data collection from an actual system. Anacker and Wang (1967) present an analytical method for evaluating the performance of computer systems having hierarchical memories using the data flow rates between levels as.a reference point. Shedler (1973) developed a queueing model of hierarchical storage using main memory, a drum for indexing, and a disk for data storage. Gecsei
and Lukes (1974) modeled a storage hierarchy system by representing the system as a closed queueing network. This model is applicable to varying the storage configuration and/or workload. The application of this model is restricted, however, to a first-cut analysis.

RAD simulation models have also been successfully used for system performance evaluation. Nahouraii (1974) describes a software simulator, the direct access device simulator (DSIM), which can be used to evaluate hardware and software interactions. This simulator intercepts I/O instructions aimed at selected devices. The devices' hardware operations are reproduced through the use of tables. Besides analytical and simulation models, the performance of hierarchical storage can be measured by benchmark programs run on an actual set of devices. Benchmark programs attempt to represent the workload characteristics of a system's job stream. The use of benchmarks is becoming widely used, although the standardization of benchmarks is in its infancy (Goff, 1974a; Goff, 1974b, Hillegass, 1966). Joslin and Aiken (.1966) point out that it is difficult to construct a good benchmark to represent the workload. Not only is the choice of representative programs difficult, but so is, the sequencing of jobs difficult to model, since jobs may enter into the system at different times and in a
multiprogramming environment they can be processed differently every time they are run.

In a Product Information System the problem of constructing a benchmark would not be so much in modeling the DBMS software modules, since their content would be known before the Product Information System became operational. The problem would be in assessing what the customer load would be on the system and the accessing pattern. When these were adequately estimated, benchmarks could be profitably used for the selection of RADs.

Synthetic programs are helpful as a benchmark tool to represent a workload which can be given to vendors for the selection of new hardware or to measure untapped capacity in a system (Ciampi, 1972). Good guidelines are available for constructing synthetic programs (Sreenivasan and Kleinman, 1974; Oliver, 1974). Synthetic DBMS programs could be used in a simulated environment to select RADs, even before the DBMS modules had been completely programmed, provided the general operating characteristics of the DBMS modules and the accessing characteristics of the customers were known. Such a model of a Product Information System, driven by synthetic programs could be monitored for data base performance by both hardware monitors, which measure accessing rates and channel and device utilizations as well
as by software monitors, which can record what data items or records are accessed. Software monitors are already available for measuring disk file usage (Farmer, 1974a). One should remember that in performance evaluation, hardware and software monitors are complementary in nature. Frequently both must be used in order to get an adequate picture of what is happening in a system.

Thus far we have treated the performance evaluation of hierarchical RADS under the assumption that the customer accessing distribution remains stable. While this may be true over a short period of time, this accessing distribution can be expected to change. This will obviously impact on the storage of product records. While much experimental work remains to be done in this area, some studies on data migration and reorganization are worth noting. Data migration is the movement of data from one level to another in hierarchical storage in response to changes in a data's relative access frequency distribution. Data migration is one of the design requirements for some systems presently under development (Lundell, 1973). Data migration has been studied for both primary and secondary storage. For primary storage Kaneko (1974) determined an optimal task switching policy for a set of programs operating in a CPU bound, multiprogramming environment. He assumed only the first level is executable and pages of a
task migrate up a level at a time from lower levels. On the secondary storage level, Considine and Weis (1969) describe a system in which usage statistics are captured for the management of on-line data bases. Based on the criterion of when data was last used, data was migrated between on-line secondary storage and archival storage. Morgan (1974) studied the same migration problem: which data should be permanently resident and which mountable. Shneiderman (1973) presented cost tradeoffs between the cost of accessing a disorganized data base versus the cost of reorganization.

The Type 3 Storage Problem
The type 3 storage problem looks at the allocation of data over the total computerized information system. Figure 10 illustrates the general configuration and processing possibilities for the data base of a Product Information System. There are four major configurations:

1. The Centralized Dedicated Configuration
2. The Centralized Integrated Configuration
3. The Distributed Dedicated Configuration
4. The Distributed Integrated Configuration The Centralized system creates data allocation problems of types 1 and 2. The distributed network encompasses all three storage problem types. In Figure 10 functional and

CENTRALIZED
DISTRIBUTED

| DEDICATED | -Redundant Info. | -Redundant Info. |
| :--- | :--- | :--- |
| -Transmission Time | -Updating |  |
| -Processing Contention | -Redundant Info. |  |
| -Transmission Time | -Processing Contention |  |

Figure 10: Potential architectures for data base storage in a Product Information System.
cost problem areas are designated within the boxes. In a Centralized architecture, the secondary storage devices containing product information can be connected to a central computer, which can collect and process all queries and route answers back to the respective customers. A Centralized Product Information System can be implemented either as a dedicated or an integrated system. As a dedicated system, the main processor and the data base would be considered as resources whose time and space are allocated primarily to handling customer queries. In an integrated system, the firm's internal operations would share the same processor and/or data base. We assume a firm that would implement a Product Information System will have a large
data base of inventory items. These inventory items will be needed to service both the firm's internal operations and its customers' queries. Also we assume a large customer base, accessing the Product Information System most likely over a wide geographical area.

Of these two configurations of a Centralized product Information System, the Centralized Integrated system will perhaps prove to be the most cost effective, since data base redundancy will be minimized. A disadvantage, however, with an integrated centralized system will be processing contention with the firm's internal operations. In a Centralized Integrated system, processing contention can be lessened, if it is feasible to run heavy batch processing involving product information for internal operations during the Product Information System's non-prime times. Nevertheless, both centralized architectures suffer from high transmission costs associated with customer querying. These costs are twofold. First, there are line charges on the communication hardware. Secondly, transmission delays coupled with processing contention can increase customer response time, causing loss in expected revenue from the customer base due to customer dissatisfaction.

The Distributed Product Information System is another architectural alternative. Such a system can be implemented either as a dedicated or integrated system. In a distributed
dedicated system each node contains complete query processing capability and a copy of the total product data base. A distributed integrated system, however, presents the most likely candidate for a fully developed Product Information System. Figure 11 illustrates such a system and incorporates the terminal subsystem modules of Figure 6 . For clarity of illustration, Figure 11 contains explicitly the Data Communication/Data Base modules only in the main computer, but these modules will also exist in the node computers. Here each node services a geographical area and has full query processing capability, but only has the part of the data base that represents frequently accessed data. If a query enters a node and the node's data base does not contain the requisite information, the node computer forwards the access request to the firm's main computer, which contains the entire data base.

One can see from Figure 11 that the distributed integrated system is an extension of the distributed dedicated system, for the former reduces to the latter if we replicate the total data base in each node. The distributed integrated system is also an extension of both the more simple centralized dedicated and the centralized integrated system. If the data base and the node computers are removed from the nodes, then the distributed integrated system is reduced to the centralized dedicated or integrated system.


Figure 11: An Integrated Distributed Data Base System for a Product Information System.

Although each node in a distributed integrated system can be expected to contain only a portion of the entire data base, the traffic between any node and the main computer can be maintained at a low enough level to insure that the traffic will not impact too heavily on the firm's internal operations nor appreciably increase the average response time for the customer base. There are at least two reasons why the distributed integrated system recommends itself. First, since we can expect a non-uniform accessing frequency for product items, a large portion of the data base may be stored solely on the main computer. Secondly, if the traffic between the node computers and the main computer begins to increase owing to changes in the accessing patterns of the customers, the storage of product information can be reallocated between the main and node computers. In a data base environment, this reallocation can be done automatically, even if the physical structure of the data stored at the main computer is different from the data stored in the nodes. Early work by Chu (1969) on distributed data bases attacked this type 3 storage problem as a linear zero-one programming problem. Mahmoud and Riordon (1976) summarizes the work to date on optimal allocation of data bases in a distributed network and structures this type 3 storage problem as a non-linear integer programming problem, in which communications cost and storage cost form the
objective function and response time delay and data reliability become the constraints.

Both the distributed integrated Product Information System and the distributed dedicated system need communication lines between the node computers and the main computer to handle the updating of product information in the nodes. The distributed integrated system may prove to be preferable over the distributed dedicated system, since the former would have less redundant data as well as less secondary storage necessary to store the data. Because of the non-uniform accessing frequency, cost savings may prove to be significant with little effect on node processing and response time for the customer base. It is with this in mind that the scope of this work confines itself to the study of CPU scheduling activity in such node computers, without an anticipated loss of generality, when applied to an entire integrated distributed system. This scope is illustrated by the dotted lines in Figure 11.

Data Base Systems and Data Base Management Systems

A Data Base remains a static entity until we link it with a Data Management System or a Data Base Management System. Naftaly, et al. (1972), point out

The term Data Management System is often linked to computer program packages that do little more than help prepare simple reports. DMS has also meant those highly complex, all encompassing
systems that become a way of life to their users. It has also been applied to packages within these extremes. In short, the acronym--like MIS before it--has been widely applied and misapplied.

Kelly (1970) summarizes the data management function as follows:

The Data Management function seeks to combine, coordinate, and integrate the varying data requirements defined in diverse application areas. Data Management includes, therefore, the collection of all data required for an information system and the organization of them into a data base. This implies the physical arrangement of a hierarchy of data structures on storage devices. In turn, this function implies the need for a choice of file organization methods and associated file processing languages for handling structured data files.

Bachman (1969) differentiates data management from data base management by first pointing out that messages, programs, and data base records are all data and as such are subject to data management. The concept of a DBMS is a sub-set of the concept of a data management system. The DBMS is unique in that it imposes an interface between the data base and the end user. This screen allows the exchange of information between many people in a corporation at various levels and for various ends. In a multiprogramming environment one can go a step further and say with Moreira that the function of a DBMS is to provide an interface between the user and the operating system, which
deals more directly with the $I / 0$ devices (Moreira, Pinheiro, and D'Elia, 1974).

Performance evaluation of Data Base Management Systems is in its initial stage of evolution. Snuggs, Popek, and Peterson (1974) point out that Data Base system performance studies should consider

1. Resource utilization including CPU time, channel loads, programming time, update, and maintenance time.
2. Resource utilization in terms of space for main memory and secondary storage, for application programs and Data Base Management System routines.
3. Data Base decay, the tendency for the data base to become disorganized.
4. Response time for queries.
5. Ease of use of the system.
6. User satisfaction.

All of these items are of particular interest to Product Information Systems. Checklists exist for selecting a DBMS (Prendergast, 1972). Cohen (1973) provides a detailed performance analysis of a few of the most popular DBMS. Feedback on the satisfaction of DBMS by business firms is becoming available (Gepner, 1975). Krinos (1973) showed software monitors can effectively be built into a DBMS to capture statistics from on-line systems.

In 1971 the CODASYL Data Base Task Group (DBTG) published a report containing recommendations for DBMS capabilities, which have been looked at up until recently as a generalized standard for the development of DBMS. The CODASYL Systems Committee (1971) attempted to put the DBTG proposal in perspective by comparing its DBMS features with nine other DBMS. A more current list of DBMS can be found elsewhere (Computerworld, 1975b; Leavitt, 1974).

Hare (1971), has outlined the assumptions of the DBTG in setting forth their proposal:

1. Data can be described independently of the languages which manipulate the data;
2. The users of such information systems should not be restricted to a single host language;
3. Data represents selected aspects of real operations;
4. The processing of data models selects aspects of real operations;
5. There is a close relation between selected aspects of any real operation.

Languages for DBMS can functionally be divided into three categories: those that describe the data base, those that support file generation and updating, and those that provide report generation and/or information retrieval (Cagan, 1973). Categories 2 and 3 are usually united into
one processing or query language. The DBTG, however, considered categories 2 and 3 as one category. They divided the first category into two data base description languages. In all the DBTG advocated the development of three families of languages to support a DBMS. The schema Data Description Language, a single language, would allow the Data Base Administrator to describe the content and structure of the data base. Each user language that would be used to access the data base would have associated with it a subschema Data Description through which the Data Base Administrator would describe how the user's application program would view the data base. Systems like IBM's Information Management System (IMS) have a built in Data Description Language (DL/I). Senko (1975b) described a Data Description Ianguage called FORAL, a user transaction language, which can be used for both data description and data access.

The third group of languages suggested for development by the DBTG was Data Manipulation Languages (DML). The user accesses information from the data base by issuing commands written in the DML, which are translated into calls to the DBMS. The DBMS acts as an interface between the user and the data base by associating the user's subschema structure with the data base schema, then retrieving the data, and finally presenting the data to the user in the subschema format. The DBTG report suggests a number of retrieval
and updating commands. Lefkovitz (1974) lists a set of commands applicable to on-line DBMS systems.

If we consider just the retrieval aspect of DMLs, these languages can be classified into three types. First, there are Forms Controlled Languages, like MARK IV and the COGENT system, in which the user constructs his query logic by filling out a set of input forms. Next, there are languages called Procedure Oriented Languages, like General Electric's Integrated Data Store (IDS), which uses a host language like COBOL. Thirdly, there are languages called OWN DML languages, like System Development Corporation's Time-Shared Data Management System (TDMS), which functionally is similar to Procedure Oriented Languages, but use a format and set of verbs specifically developed for data management. While it should be pointed out that systems like MARK IV are primarily file management systems, nevertheless, the above classification of DMLs is as equally applicable to DBMS.

With such a plethora of possible DMLs, a user flexibility gradient exists for the developer of a Product Information System. The low end of the gradient encompasses query languages that are relatively easy to implement, yet inflexible for either the firm's representative at a CRT or the customer. At the other end of the gradient there are highly flexible query languages allowing complex

Boolean operations, synonym usage, and computer generated cueing on the data base. Interactive Query Facility (IQF) is an example of a very flexible DML for use by clerks (Martin, 1976). Along this gradient the query language designer should attempt to choose a point which maximizes the tradeoffs between the ease of learning the language, ease of implementation, and rapid execution time on the one hand and the flexibility of the language and user or clerk satisfaction on the other hand.

The ANSI/X3/SPARC Study group (1975) on DBMS proposed significant changes in the design specifications of Data Base Management Systems. This group is called the Standards Planning and Requirements Committee of the American National Standards Committee on Computers and Information Processing. It began in 1972 to investigate possible DBMS standardization. Both before and after the DBTG work of 1971 the area of DBMS has been fraught with disagreement on DBMS design in a field of continued development of nonstandardized DBMS systems. Not only did the schema subschema dichotomy of 1971 seem to have deficiencies, but the entire area of what was suitable for standardization was also left clouded after 1971. Should standards be proposed for DBMS modules or just for the interfaces between DBMS modules?

The SPARC group's interim report began by considering information systems as consisting of five basic concepts, and each concept was then designated as a "discipline." Bachman (1969) treated some of these concepts in detail elsewhere and related them to job processing.

| CONCEPT | DISCIPLINE | CONTENT |
| :---: | :---: | :---: |
| Messages | Message Mgt. | I/O and data between <br> processes. |
| Records | Data Base Mgt. | Fields, records, files, <br> sets, descriptions of <br> these, and all indices, <br> mapping techniques, <br> access methods, file <br> organizations and end <br> user languages. |
| Procedures Procedure Mgt. | Program preparation, <br> compilation, debugging, <br> and cataloging. |  |
| Processes | Process Mgt. | Memory allocation, task |
| dispatching, secondary |  |  |
| storage assignments. |  |  |

Figure 12: Management functions in computerized information.

Figure 12 shows the relations between the scope of data base management as viewed by the ANSI group and other management functions in computerized information systems.

One cannot help but notice a narrowing of the scope of data base management. For example, this group considered as
falling outside the domain of data base management the physical storage of data on secondary storage devices. "We decided that all the memory allocation problems, swapping, dispatching, and tape and disc drive assignments . . . were not part of data base management." (ANSI/X3/SPARC, 1975, p. 5).

This group also narrowed the scope of the traditional responsibilities of the Data Base Administrator. These functions they considered as being separated into at least three roles: the enterprise administrator, the data base administrator, and the application system administrator, with the enterprise administrator assuming the lion's share of the responsibility for system's design and access authorization. The enterprise administrator controls the functions of integrity and security.

It must be pointed out that the SPARC group left to the future the consideration of data base performance. This is understandable, given the enormity of their task. One, however, cannot be blinded to the fact that this narrowing of the scope of DBMS and the role of the Data Base Administrator will in the future generate problems for both system's integration and overall responsibility of information systems. When the study of data base systems cvolves to the consideration of user performance problems similar to the ones we are treating in this work, the responsibility
for this performance will be found to lie on many heads and across many roles. Under such a splitting of roles, it may be difficult to ascertain responsibility (culpability) when faced with measures of overall system performance like response time in a Product Information System. This is especially true, since the optimization of system performance is clearly not the sum of the suboptimizations of each individual administrator's domain.

The SPARC group substituted for the subschema - schema classification three schemas: the conceptual schema, the internal schema, and the external schema. A schema is a collection of all descriptions for an entire model. One of the strong points of the 1975 report was that it advocated making explicit the development of a model of the firm in what was termed the conceptual database schema. This schema, as a model of the firm, would be unary and would contain descriptors of the objects of interest to the firm. The conceptual schema would be under the control of the enterprise administrator. From this schema the data base administrator could develop the internal schema.

> The internal model space is the abstraction of address space in which the internal data is stored. For the purpose of the internal schema, the internal model is represented as a flat, unbounded, multi-origin, linear address space. The unit of displacement can be modeled upon such things as bits, bytes, words, internal records (internal storage records of external storage records), tracks, cylinders, volumes, etc.

> The system control data ordinarily written on a volume . . are visible in the internal model. performance oriented characteristics of internal data storage organization (e.g., store near, store through or see-through, multiple copies of indices or control blocks, redundant í copies of the same internal data are visible in the internal model. Performance orien ted characteristics of external storage media (e.g., volume capacities, track lengths, latencies) are reflected in the internal data storage organization of the internal model.

The application system administrator can develop from the conceptual schema numerous external schema, one for each user. Each external schema is a partial view of the conceptual model. External schemas are analogous to the subschemas of the 1971 Data Base Task Group.

Why three schemas? The model of the firm, embodied in the conceptual schema, is the archetype for the internal and external models. While change can be expected in the conceptual model owing to business cycles, mergers, new markets, and a changing environment, this model would most likely change at a slower rate than the internal model or the external model. Technological changes will force changes in the hardware support of data base systems and thus on the internal data model. The users' need for information will rapidly change, and this change will be reflected in new external schemas, prepared for the users by the application systems administrator.

These three schemes do not introduce redundant data into the data base itself.

While requests are transformed through successive levels of schema, data need not actually be materialized at each of these levels. For example, a complete retrieval transformation may transfer data from a disk sector to an internal storage page and from there, an external record may be prepared within a user work area. Thus, while descriptors may be traversed at each level of interface, the data itself need not be materialized at each of these levels (ANSI/X3/ SPARC, 1975, p. 34).

Another advantage of the three schema approach is that all of the conceptual model need not be translated into either the internal or external model at one time or at any time for that matter. Gradual implementation of the internal and external models is afforded. Also, the model of the firm can be used in its own right, even divorced from the data base. As such, the conceptual model's schema may contain descriptors that are not intended for computerization.

These descriptors are intended to document, to publish, and to set into context, the existence of that non-computerized conceptual data (ANSI/X3/SPARC, 1975, p. 45).

Figure 13 shows some of the relations among the three administrative roles, the three schemas, and the three mapping functions between the schemas. The mapping functions support the translation from the user's expressed requests to the physical accesses from the data base. The three schema processors generate for the administrators the

desired schema descriptors and store these in the data dictionary/directory facility.

The data dictionary/directory facility is the principal referent used by the DBMS. This dictionary is a "metadata data base." It contains information on all three schema declarations, security, usage statistics, recovery, and restart. In addition, this dictionary contains mapping structures between the internal, conceptual, and external models.

The SPARC group attempted to outline a generalized model of a DBMS and they concentrated on the interfaces between the components of this model. Mapping from one schema to another is one of the most important interfaces. Mapping can be performed between the internal model and the conceptual model and between the conceptual model and the external models. A change in a hardware configuration necessitates only a change in the internal schema and at most in the mapping function between the internal model and the conceptual model. Here the external model and the conceptual/external mapping function would remain invariant. The presentation to a user of a new external model is implemented when the application system administrator adds the descriptors of this schema to the data dictionary/directory facility through the use of the external data base schema processor. The DBMS performs all schema processor functions
as well as all mapping functions as shown in Figure 13. We have stated that the implementation of a Product Information System should follow the design specifications of a data base system rather than a file system. In $a$ Product Information System the inventory file(s) will be one of the main files that customers will access. In a firm that provides thousands and possibly hundreds of thousands of products, the duplication of such a set of files just for the customer base would create excessive redundancy. And yet to allow the customers to peruse everything in the inventory files would violate a firm's data security, since there would be data items in these files that a firm would consider confidential. The data base concept presents to a firm the opportunity to solve this dilemma while unifying the internal and external operations of the firm.

We now show that the design of a Product Information System as shown in Figure 2 of this chapter and the DBMS design specifications as shown in Figure 13 are compatible. Figure 14 represents the first stage of this explication. In Figure 14 the DBMS transformations have been reduced in accordance with the SPARC group's observation that

> It should be possible to prepare direct mappings between the external and internal schemas to gain efficiency of one less level of indirection when processing external requests, at the expense of the additional degrees of data independence
LEGEND
DBMS
$H H$
OPERATING SYSTEM
INQUIRY PROCESSOR
SUBSYSTEM


> provided by the conceptual schema. Conceivably, mapping processors could determine a dircct External-to-Internal mapping by computing the product of an Internal-to-Conceptual mapping and a Conceptual-to-External mapping (ANSI/X3/SPARC, 1975 , p. 33 ).

This compressed mapping is termed the Internal/External transformer in Figure 14. This DBMS mapping function in a virtual storage environment will generate data reference strings, which will then be mapped to physical secondary storage addresses by the page mapper of the operating system.

The use of the Internal/External transformer can be substantiated in a Product Information System for the following reasons. First, the customers will be using only a small part of the overall firm's informational resources and these in a very restricted area. Therefore, the conceptual model of the firm with its view of the firm in its totality is not a necessary requirement for the customer except as a mapping interface. Secondly, data security will not be jeopardized, since queries are not processed directly by a user's program but indirectly through the Inquiry Processor Subsystem. Data security can be built into either the Internal/External transformer or the Inquiry Processor subsystem or both.

One can now go one more step in reconciling Figure 2 with Figure 13. This change is merely a logical change, affecting only the way the systems designer views the

Product Information System. Physically, the routine in Figure 14 remain active and unchanged. There are three mapping functions in Figure 14: the query language analyzer, the internal/external transformer, and the virtual storage page mapper. Nunamaker, Swenson, and Whinston (1973) sum up the function of a query language analyzer as a routine or set of routines which analyze the user's query, checking for consistency in the query as well as syntax compliance. The query language analyzer may request additional information from the user.

There are two main methods of specifying access to data structures through a query language analyzer: setoriented analyzers and graph-oriented analyzers (Senko, 1975a). In the set-oriented languages the user specifies the subset of the data he wishes to access and the system determines how to obtain and format the information. In the graph-oriented data accessing languages the user specifies the access path and the tests to be performed on each node. The DBTG and IBM's Information Management System (IMS) are two examples of the graph method of accessing through a query language.

The virtual storage operating system mapping function translates page reference numbers generated by the internal/ external transformer into secondary storage addresses. The internal/external transformer and the query language analyzer
have in common the fact that they both map logical structures. The designer of the mapping interfaces of a product Information System therefore can consider the logical mapping functions of the internal/external transformer and those of the query language analyzer as a unit. He can consider the internal/external transformer as an extension of the query language analyzer. This is analogous to the application programmer who, when using a data manipulation language, considers GET statements as extensions of his COBOL language. In this work we will consider the internal/ external transformer and the query language analyzer as a unit, termed solely the query language analyzer.

The Inquiry Processor Subsystem also contains editing routines, which present a formatted reply to the customer through the $C R T$ of the firm's representative. These routines accept as input the output from the internal/external transformer. The DBMS routines and related routines that we are most interested in for the study of CPU scheduling in a data base environment using virtual storage are therefore the query language analyzer, the operating system's page mapper, and the editing routines, which are depicted in Figure 2.

> CHAPTERIII

CPU SCHEDULING ALGORITHMS AND TIIE EYPERIMENTAL DESIGN

In this chapter we consider in detail the three CPU scheduling algorithms and present the model of a Product Information System as set forth in Chapter 2 as a test bed for experimentation with the three $C P U$ scheduling disciplines. In essence, the three CPU scheduling disciplines will be our subjects and the model of the Product Information System will be our experimental environment. We will begin by explaining in more detail each of the three CPU scheduling disciplines, their objective, their functioning, their overhead, and their tradeoffs, when measured by average query response time and average potential sales loss. Next, we will show how the Product Information System model is an experimental. environment, delineating the dependent and independent variables and the values of the independent variables under which we will study the performance of these disciplines. We will then state hypotheses concerning the behavior of these disciplines in a Product Information System. Our hypotheses will be related to how each CPU scheduling discipline will perform relative to the others under selected conditions, when measured by response time and potential sales loss.

We will then explain why simulation is an adequate tool for testing these hypotheses. Then we will demonstrate how accuracy is insured at each stage of model design and use. This includes the selection of appropriate statistical tests. Finally, we will present the compile time and running characteristics of the simulation model.

In the next chapter we will consider the experimental results, substantiating our thesis that the Data Base Administrator, as the person who is responsible for the performance of a Product Information System, must seriously consider the selection of an appropriate CPU scheduling algorithm. This thesis will be shown to be true based on the experimental results showing that the relative performance of each of the three scheduling disciplines, when measured by either response time or potential sales loss, will be dependent upon such Product Information System operating conditions as CPU utilization, secondary storage loading, and main memory sufficiency. Therefore, the DBA cannot a priori choose one of these disciplines for all processing conditions, and we present the system conditions under which each discipline will perform best relative to others.

> Three CPU Scheduling Disciplines

In Chapter 2 we introduced the three CPU scheduling disciplines under consideration in this work, giving a
rationalization for their use a priori to experimentation. We now present them in more detail, point out the processing overhead associated with each, and discuss the tradeoffs inherent in each discipline. As stated in Chapter 2, the CPU is fed from two queues: one the CPU pre-emptive queue; the other, the CPU DBMS queue, which is not pre-emptive. Let the pre-emptive queue be designated queue $A$ and the non-pre-emptive one queue $B$. The $C P U$, upon completion of the processing of a routine or upon a program page fault, will process the next routine to be executed from queue $A$, unless queue $A$ is empty. If and only if queue $A$ is empty, the highest priority routine from queue B is selected. In the event both queues $A$ and $B$ are empty, the CPU will enter the wait state.

Pre-emption occurs at any time a routine from queue $B$ is executing on the $C P U$ and another routine enters queue $A$. The routine from queue A gains control of the $C P U$ and the other routine is returned to the head of queue $B$, retaining highest priority. This feeding rule will be applicable to all three CPU scheduling disciplines. The three disciplines differ only in the way they set their priorities within queue B. Each discipline, besides setting priorities and linking each routine together within queue $B$, will be responsible for keeping the address of the highest priority routine updated for easy access by the CPU. Since each
node computer is dedicated to data base operations, we can ascribe to the disciplines most of the overhead in switching from one routine to another. Obviously, provisions would have to be made for specialized pre-emptive routines for recovery on machine or program malfunction. But the effects of these are considered minimal in this work. We assume the hardware will have a high "up" time and that the software has been adequately pretested.

Before we look at each CPU scheduling discipline in detail, it will be helpful to consider Figure l. This figure gives a list of all of the principal routines expected to run on a node computer in processing queries. Figure $l$ contains each routine that will enter either queue $A$ or queue $B$, gives its name, whether it belongs to the DBMS or the Operating system, and describes its function. In addition, for clarity this figure under the heading "ref. no." refers the reader back to the diagram numbers of Figure 2 in Chapter 2. In Figure 1 of this chapter the heading designated "type" of routine refers the reader forward to Appendix 3, which contains the SIMSCRIPT model of a Product Information System. The SIMSCRIPT model uses the "type" attribute to distinguish Detween the different kinds of routines, since each has its own characteristics and belongs to either queue A or $B$. The coded values $\{1,2,3,4,5,6\}$ are pre-emptive routines, While $\{10,11,12\}$ are non-pre-emptive. It is a moot
Ref. No.
(Figure 2,
Chapter 2) Pre-emptive

|  | $\begin{aligned} & \dot{n} \\ & \dot{\infty} \\ & \dot{\delta} \end{aligned}$ | ก | ¢ |
| :---: | :---: | :---: | :---: |
| $\left.\begin{array}{ll} 0 & 0 \\ 0 & 0 \\ 0 & 0 \\ 0 & 0 \\ 0 \end{array} \right\rvert\,$ | < | 4 | 4 |

$\begin{array}{cc}\dot{n} & \dot{n} \\ \dot{\omega} & \dot{\sim} \\ \dot{0} & \dot{\circ}\end{array}$

queue $B$.
Handles output from DBMS
output queue to CRT.
Translates incoming queries.
Maps to physical RAD addresses
and places page references in
RAD subsystem queues.
Edits data pages into a CRT
response format.
Brings Query into main memory.
Places QLA into queue B.
Returns a routine to queue $B$
 has entered main memory. Places page request in $1 / 0$ queue.
Places editing routine into
Routines.
Chapter 2) Pre-emptive
$\stackrel{\sim}{\sim}$
$\stackrel{\sim}{\infty}$
$\stackrel{\sim}{\Perp}$
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DBMS
q
on
15
19
6T


argument whether the page directory lookup routine should be included as a pre-emptive routine or a non-pre-emptive routine. We include it as a candidate for queue $B$, recognizing, however, that one may argue that it may be better to consider it as a pre-emptive routine because of its small size. Figure 1 contains only a single scheduling discipline but it is listed three times. This is to differentiate the various stages in the processing of a query. The same discipline comes into play a number of times in the process of a query.

The routines in Figure 1 are classified into sets: pre-emptive and non-pre-emptive. They are logically divided, such that the routines processing directly a query are considered non-pre-emptive, while those servicing the query indirectly are pre-emptive. Under direct query service are the QLA, the mapping, and editing functions as shown in Figure 14 of Chapter 2. The routines providing indirect service functions handle the inputting of queries, the outputting of answers after editing, as well as page faults, and CPU scheduling. It is important to point out that there are inherent dependency relationships between some of these routines. For example, a query analyzer routine, whose processing object is a query, is itself a processing object to both a CPU scheduling discipline and the page fault handler. We have, therefore, routines which, while servicing
queries, are in turn being serviced by other routines. This, of course, presents an interesting queueing environment, since the processing rate of the two largest non-pre-emptive routines (the QLA and the editing routines) depend on how quickly service can be rendered by some of the pre-emptive routines. Another example of servicing a server is when a program page of the editing routine enters main memory owing to demand paging, the editing routine remains in the wait state until the CPU scheduling discipline activates it by putting it into queue $B$. Delays caused either in the start up of the execution of the $C P U$ scheduling routine or by the lerigth of time needed for the CPU scheduler to link the editing routine into queue $B$, will necessarily affect query processing time. It is for these reasons that the indirect service functions are considered pre-emptive.

In order to understand how each of the disciplines functions, we first describe how the routine "types" in Figure 1 can be scheduled. Each routine in Figure 1 must be scheduled for CPU operation either by a CPU scheduling discipline or by a master control routine of the operating system. Otherwise, we have a problem of who schedules the scheduler ad infinitum. In an interrupt-driven machine, a small master control routine, as part of the operating system kernel, can automatically be given control of the machine when interrupts occur. Assuming that all frequently
occurring operating system routines are resident in main storage, this small controlling routine then activates the necessary operating system routines by placing them in queue A. The master control routine places routine types $1,2,3$, 4,5 , and 6 into queue $A$ in a FIFO manner. The CPU scheduling discipline schedules the query processing routine types 10, 11 , and 12. Note that the CPU scheduling discipline is itself scheduled. This is not a contradiction nor a violation of Ockham's razor, since the CPU scheduling routine is here viewed as controlling only queue $B$, the routines that most directly process queries. The master control routine performs three functions. First, it places routines in queue A. Since this is always a FIFO queue, this can be implemented in a few machine language instructions. Secondly, it sets up the CPU to select either queue A or $B$. This is done by controlling a single memory location as a pointer. Thirdly, in rare instances it calls in appropriate system crash or program error recovery routines. The overhead for the master control routine is minimal. And it itself does not enter any queue or experience any delay. Therefore, this routine has not been included in the simulation model. In processing queries, there is main memory management overhead. Workspaces must be allocated. Space for tables and buffers must be provided. The overhead associated with memory management, although an operating system function,
will be allocated to the routine actually needing the memory. For example, if an editing routine needs main memory to perform a sort on data retrieved from secondary storage, the editing routine is viewed as generating a call to a memory management routine, which provides the necessary space, if available. The overhead of the called routine is allocated to the calling routine.

We now consider the structure of the Query Language Analyzer, the page directory lookup routine, and the editing routines (routine types 10,11 and 12 in Figure 1) in order to appreciate better how the disciplines actually handle priority setting and the linking of these routines into queue $B$. Routines 10,11 , and 12 should be structured as shared routines. In a Product Information System many users are simultaneously presenting queries. It would be extremely inefficient with one hundred customers querying the data base of a node computer to provide one hundred images of the same query language analyzer, editing routines, etc. This would be data redundancy in the extreme. The use of shared routines obviates this kind of redundancy. While a copy of all routines would be expected to reside on secondary storage, only a single copy of each routine at most would be materialized in main memory. Each physical copy could be shared concurrently by all queries. Each physical
routine is viewed as a set of virtual routines.* For example, assume for illustration only that the QLA is one routine. It physically exists once in main memory. Yet, the QLA can be viewed as a set of virtual routines, each virtual routine assigned to a single query and each being an image of the physical routine. Since each query is unique for the data that it manipulates, each query would have its own set of tables and its own workspace, while sharing the same query

[^6]processing routine code. Base registers or indirect addressing schemes can be employed so that operand addresses of a virtual routine point to unique addresses.

The use of reentrant code or what is called "pure" code is necessary, if one wishes to implement shared routines. Machine language code is reentrant if no instruction modifies another instruction or itself. Reentrant code insures that every time a routine is run the instructions are the same. The use of reentrant code is necessary not because there is only one physical copy of each routine, but because of the concurrency of query processing. All queries are processed concurrently not only in terms of the different types of routines, but also within any given routine.

Figures 2 and 3 illustrate this concurrency, which increases system parallelism without any added cost of redundancy. In Figure 2 we have a partial map of main memory in which is shown a query table, single query workareas, and the three direct query processing routines, which are shared by all the queries. For illustration, let us assume the QLA routine is located at address 100,000 in main memory. The page directory lookup routine is located at address 200,000 and the editing routine is located at address 300,000. At a given point in time the editing routine is processing queries 1 and 2, while the query language analyzer is

| $\begin{aligned} & \text { rod } \\ & \dot{\partial} \dot{z} \end{aligned}$ | QUERY TABLE |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  | 皆 |
| 1 | 12 | 350,000 | 50,000 |
| 2 | 12 | 300,000 | 55,000 |
| 3 | 10 | 126,584 | 60,000 |
| 4 | 10 | 164,432 | 65,000 |
| 5 | 10 | 100,000 | 70,000 |

Figure 2: Shared Routines.


Work Area for

concurrently processing queries 3, 4, and 5. The query taiole specifies for each query being processed, first a unique query number; secondly, the routine type under execution for this query at this point in time; thirdly, the next address to be executed within the shared routine; and, fourthly, the address of the current workarea associated with the query. One notices that the complexity of any query may cause some queries to progress through a shared routine faster than others. In Figure 2 this is illustrated by the fact that, if all five queries entered the system at the same time, queries 3,4 , and 5 are lagging behind queries 1 and 2. Also, query 4 is further into the QLA than query 3. The address of the next instruction to be executed for a query is maintained not only in a query table but also in the CPU DBMS queue (queue B) for scheduling purposes. This is shown in Figure 3. Figure 3 corresponds to the two queues, feeding the CPU in Figure 2 of Chapter 2. These two queues, called Ready queues, are awaiting CPU processing. In Figure 3 we are concerned with the CPU DBMS queue. This queue is composed of set members, each pointing to the next address to be executed within a shared routine. In its simplest form each member of the queue contains the associated query number, the next address to be executed within a shared routine, a priority setting, and a pointer to the next member of the queue. The CPU DBMS queue is maintained by pointers rather than by


Figure 3: CPU DBMS queue as a set of virtual routines.
a table, since the number of members in this queue and their priorities will change dynamically. Figure 3 shows the implementation of queuc $B$ for use by a FIFO scheduler, e.g., discipline 1 , and in this example will not be subject to changes in priority.

We now consider at what points during the time a query is processed a CPU discipline performs its priority setting function and the linking of a virtual routine into queue $B$. On the surface the answer seems quite straightforward. The CPU discipline should be activated whenever a virtual routine is created or whenever an existing virtual routine can be taken out of the wait state to rejoin the ready queue. When measuring the relative performance between CPU scheduling disciplines the problem is not when the scheduling occurs, but the fact that over the lifetime of a query each of the virtual routines may be scheduled a number of times before completion. This is especially true in a virtual storage environment, where a routine may undergo repeated program page faults.*

A model showing the points at which CPU scheduling activity is employed is shown in the Routine Usage Flowchart

[^7]of Figure 4.* One can most easily comprehend the pattern of scheduling in Figure 4 if one considers the stages that a query goes through in being processed, once the query has entered the DBMS input queue. We begin by considering the CPU scheduling routine running on the CPU. It sets the priority on the Query Language Analyzer routine and links it into queue B. This sets up the QLA to begin processing the query. After the QLA routine reaches the head of queue $B$, the QLA runs on the CPU until completion, if the entire physical copy of the QLA has been made resident. in main memory. In a virtual storage environment with limited main memory space, the pages making up the QLA would be susceptible to page faults. The most frequently needed pages would be paged in and out as required. In a virtual storage environment, when a SLA page fault occurs while the QLA routine is executing, the virtual QLA is inactivated by being put in the wait state, while the page fault is handled by the RAD subsystem. When the QLA page has been brought into main memory, the CPU scheduler will again run on the

[^8]
--------- refers to demand program paging only.

Figure 4: Routine Usage Flowchart.
$C P U$ to reschedule the virtual QLA and link it again into queue $B$. The query then continues to be processed when the virtual QLA regains control of the CPU. A loop is formed in the Routine Usage Flowchart as the query is processed intermittently by the QLA between program page faults. At the termination of the QLA, the CPU scheduling discipline is run on the $C P U$ to schedule and link to queue $B$ the page directory lookup routine. This routine will usually be too short to undergo a program page fault. However, the page directory lookup routine will create data page references as output. These references reflect the needed data to be retrieved from secondary storage as the basis for the answer to the query. After the last data page has entered main memory, the CPU scheduling discipline can then be activated to schedule and link into queue $B$ the editing routine. The editing routine will process and format the "raw" data brought into main memory. In a virtual storage environment there will also be a processing loop for the editing routine. The editing routine will execute intermittently as did the QLA. The result will be an answer to a query, which can be sent back to a CRT.

With the structure of the query processing routines as shared routines in mind as well as both the structure of the CPU queues and how and when the CPU scheduling disciplines are called into play, we now consider the priority
setting activity of each of the CPU scheduling disciplines. How does each set its priorities for queue B? How does it link members into this queue and what is the overhead involved in terms of the number of instructions necessary to perform these functions?

> CPU Scheduling Discipline l: FIFO

The first CPU scheduling discipline which we consider for a Product Information System is the first-in-first-out (FIFO) discipline. We will refer to this as discipline 1. It will be considered for its own merits as well as being considered as a standard against which we can compare the other two disciplines. It has the smallest overhead and is the easiest to implement. Within queue $B$, discipline 1 schedules routines for the CPU solely on the basis of arrival time, i.e., the time at which a routine is put into the CPU DBMS queue. The overhead for discipline 1 to perform its priority handling is approximately ten machine language instructions, when the address of the last member of the queue is readily accessible. If queue $B$ is empty, the placement of a routine into queue $B$ is even simpler, since the pointer address of a previous member of the set does not have to be modified. Under discipline l, if we view just. queue $B$, priority handling is purely FIFO. If we view both queue $A$ and queue $B$ as a system feeding the CPU, then our CPU priority handling is a modified FIFO, modified
by pre-emption of the routines in queue $A$. Therefore, when discipline 1 is used in our simulation model, we will refer to this as a modified FIFO discipline.

CPU Scheduling Discipline 2: Reducing Variation

The second CPU scheduling discipline which we consider for a Product Information System is a response time variation reduction discipline. The system response time has been defined as the time interval between the end of the customer's formulation of his query and the beginning of the answer as flashed on a CRT. System response time represents the dead time in the conversation between the firm's representative and the customer. We have noted in Chapter 2 that this time interval is most sensitive in a Product Information System. We have also shown in Figure lB of the Introduction that $r_{1}$ represents the part of the response time that would be tolerable for all of the customer base. In Appendix 1 we have shown that if lost potential sales is the performance measure, variance reduction in response time could possibly lower the average potential sales loss. Discipline 2 attempts to take advantage of both the existence of $r_{l}$ and the sigmoid shape of the loss curve. The goal of discipline 2 is to continually equalize system response times as closely as possible to the perceived mean system response time by giving higher priorities to queries
that are lagging behind, temporarily sacrificing those with a shorter forecasted system response time.

At selected mileposts within a query's lifetime within the computer, measurements of accumulated system response time can be taken. At each milepost these measurements can be used as a basis for comparing an individual query's "journey time" through the system against the average accumulated system response time over all queries to arrive at that milepost. This comparison can be used to set priorities on the routines processing queries. Appropriate mileposts would be the creation and termination times of the three direct query processing routines: the Query Language Analyzer, the directory lookup routine, and the editing routine. The creation time mileposts are appropriate, since immediately after a virtual routine has been created to service a query it must be scheduled into queue $B$. By considering also as mileposts the termination of each of these routines the system can calculate the average elapsed time for the execution of each type of virtual routine. When a virtual routine is prepared to re-enter queue $B$ after a program page fault, the priority of this routine can be again set using the expected amount of remaining CPU time needed for routine completion along with the accumulated response time for that query.*

[^9]The overhead for a discipline 2 scheduler is the sum of the four functions that it performs. The first function for discipline 2 is that it must capture the beginning of the system response time interval for each query. Given an estimated delay time for the terminal subsystem and a time stamp on when the query entered the DBMS input queue, this function can be implemented in less than twenty instructions.

The second function is the calculation of the statistics of average start and termination times for each of the three direct query processing routines. This function can be implemented using four counters per physical query processing routine. For example, assign four counters to the QLA. Let the counters be $C_{1}, C_{2}, C_{3}$, and $C_{4}$. Let $C_{1}$ contain the milepost start time measured from the beginning of the "dead" time in the conversation between the customer and the firm's representative and extending to the time at which the routine is to be first put into the CPU queue. Let $C_{2}$ be termination time. Let $C_{3}$ be the number of times the routine started and $C_{4}$ be the number of times the routine terminated. Whenever the QLA is activated for a query for the first time, the accumulated system response time of the query is added to $C_{1}, C_{3}$ is incremented by $1 . C_{2}$ and $C_{4}$ can be handled similarly for routine terminations. Using these counters one can calculate, as needed, the average accumulated system response time for a milcpost by simply
dividing $C_{i}$ by $C_{i}+2$ where $i=1$ or 2 . The number of machine language statements needed to implement this function is approximately twenty.

The third function calculates the query's priority and thus sets the priority on the associated virtual routine processing the query. The priority is set using the current time and the two functions mentioned above. It takes approximately four hundred and fifty instructions to implement this function. Appendix 3 presents a detailed description of this function under the simulation routine called INSERT.QUEUE.

The fourth function performed by discipline 2 is the positioning of a virtual routine into its correct position within queue $B$. The amount of overhead here is composed of a constant factor and a variable factor. The constant factor taking ten to thirty instructions insures that main memory space is available for the new member of queue $B$, places the member in a free memory location, and updates the computer's free and allocated space tables. The variable factor involves searching the link path of the queue for the proper logical insertion point. The length of this processing depends on the length of queue $B$. On the average one half of the queue will have to be searched to find the insertion point into the queue. Five machine language instructions suffice to compare the priority value of the routine
to be inserted with a given member of the queuc. The calculation of overhead for this function therefore is:

$$
30+5 x \text { ( } \frac{1}{2} \text { queue size) }
$$

The third CPU scheduling discipline we shall consider for a Product Information System has as its prime objective increased secondary storage utilization. Secondary storage utilization can be increased by setting high priorities on the routines that will generate secondary storage accessing, when RAD queues are empty. Routines can contribute to increased secondary storage accessing either by producing data references to secondary storage or by themselves undergoing program page faults. The page directory lookup routine is the prime contributor to data references to the RAD subsystem. The QLA and the editing routines can produce program page faults. Increased secondary storage utilization increases system parallelism and can reduce mean system response time.

As each routine is scheduled by this discipline, the scheduler makes a judgment whether RAD utilization can be increased. If RAD utilization cannot be increased, this discipline defaults to discipline 2. Thus discipline 3 is an extension of discipline 2. The criterion used in making this judgment is whether the RAD subsystem has empty device queues. A well-balanced RAD system will indicate a state of non-saturation when any one of the RAD device queues is
empty. In selecting this criterion we take advantage of the fact that there is no profit to be gained by choosing to send additional page requests to the RAD subsystem if this subsystem is already "full," since the additional page requests would only remain dormant in the RAD queues. The lack of utility expressed in the army dictum "hurry up and wait" is readily applicable to the situation of actively attempting to add pages to non-empty RAD queues.

One would expect discipline 3 to increase RAD utilization as long as the RAD subsystem was not continually saturated. One would also expect discipline 3 's effectiveness to be determined by its ability to predict the state of the RAD subsystem for a routine before that routine begins executing on the CPU. It is important to note that there is a time lag between when a routine's priority is set and when it begins executing on the CPU and when it begins to deliver. requests for pages to the RAD subsystem. Discipline 3's effectiveness may begin to fall off when either queue $B$ is long or the paging per query is high.* For example, routine

[^10]$\underline{r}$ is to be scheduled at time $t_{0}$ and placed in queue $B$. Assume at $t_{0}$ the RAD subsystem has empty queues. Let $t_{1}$ be the time for the scheduling discipline to finish on the $C P U$ and the time in the queue for $\underline{r}$ be $t_{2}$. Let $\underline{r}$ 's time on the CPU before creating access references to secondary storage be $t_{3}$. Let $t_{4}$ be the total pre-emptive time taken by routines interrupting $\underline{r}$ once it gets on the CPU. Now we state that discipline 3 will be an effective predictor of a non-saturated RAD subsystem if
$$
\sum_{i=1}^{4} t_{i}<t_{s}
$$
where $t_{S}$ is the average time needed to significantly change the state of the RAD queues from non-saturated to saturated. A change of state would be considered significant, if at $t_{0}$ increased RAD utilization were realizable, but not realizable at the time $\underline{r}$ began to create page references to secondary storage.

The queue lengths on the RAD subsystem devices cannot increase in size except as a result of $C P U$ processing. Therefore, $t_{s}$ is a function of the number of potential accesses already in the CPU queues, the speed of the CPU, the state of the RAD subsystem at $t_{0}$, and the service rate of the RAD subsystem taken as a unit.

In determining the state of the RAD subsystem just prior to scheduling a routine, discipline 3 takes no consideration for the degree of RAD subsystem saturation. This could have been built into the discipline, but only at an additional overhead. This overhead would not be expected to increase priority setting accuracy, since one cannot readily determine at scheduling time exactly how many secondary storage references will be generated by the routines already in queue $B$. Also, for the page directory lookup routines one cannot determine exactly how many page references they will generate. A wide variation may exist. Yet, one can determine probabilistically when a routine's first reference to secondary storage will occur.* Discipline 3 therefore begins by making a binary decision: whether the RAD subsystem is saturated or not. If the RAD subsystem is unsaturated,

[^11]the priority setting is determined by how rapidly the routine once it executes on the CPU will produce its first sccondary storage reference (for a program or data page) or reach completion. The page directory lookup routine is very much smaller than the QLA and the editing routine and it also produces the most secondary storage references. So, the page directory lookup routine can potentially contribute the most to increased RAD utilization. Therefore, discipline 3 would favor this routine. To accomplish this, discipline 3 considers the amount of time a routine will spend on the CPU once it gets control, irrespective of pre-emptions from queue A. Discipline 3 follows the SXFS (shortest-execution-first-served) discipline, if and only if the RAD subsystem is unsaturated (Hellerman and Conroy, 1975).
their most frequently used program pages resident in main memory. Since the systems designers of a Product Information System will know which pages are assigned as resident to main memory and which are not, the demand paging characteristics of these routines can be determined by software monitors. One can determine the average number of instructions before a program page fault occurs by constructing an address reference pattern (Hatfield, 1972).

Some of the address references will be invariant under different queries, while others must be determined probabilistically. Thus, such an address reference pattern will be basically probabilistic in nature.

When the number of machine language instructions executed for the Query Language Analyzer and the editing routine range from 32 K to one megabyte using 4 K pages, there is an upper limit of only 250 pages/query routine to consider in constructing an address reference pattern.

Having discussed the priority handing of discipline 3 we can now consider how discipline 3 maintains its priority rankings in the face of the possibilities of saturation and non-saturation. Discipline 3 maintains two logical CPU DBMS queues (two non-pre-emptive, B-type queues), since it can default to discipline 2. These queues share the same physical members. The primary logical queue is maintained by priority settings based on SXFS. The shorter this time the higher the priority. Priority ties are broken based on earliest arrival to the queue. The secondary logical queue is similar to the queue structure for discipline 2. Figure 5 illustrates the implementation of these two logical queues as one physical structure. Each entity in this single physical queue has six values. The first value is the query number. The second value is the next address to be executed for this query within one of the direct query processing routines. The third value is the priority setting under discipline 2 control (under default). The fourth value is a pointer ordering the queue as in discipline 2. The fifth value is the priority setting based on attempted increased parallelism. The sixth value is a pointer ordering the queue for increased RAD utilization. One can see from Figure 5 that indeed discipline 3 is an extension of discipline 2.


Figure 5: Example of CPU DBMS Queue Structure under Discipline 3.

When a new member is to be added to the CPU DBMS queue discipline 3 assigns a priority to the member, physically adds the new member to an available memory location, records the fact that this memory location is now occupied, and links this member into both of the logical queues by adjusting appropriate pointers. Since discipline 3 is an extension of discipline 2 , its overhead contains all the functions of discipline 2 plus two unique functions. The first function determines the average number of instructions that a routine will execute before encountering a program page fault and the CPU time needed for a routine to finish processing. To do this the Scheduler uses a Page Blocking Table.* Approximately ten instructions suffice for this function. The second function unique to discipline 3 is the linking of this new member into its appropriate place within the primary logical queue. The amount of overhead here is the same as for the pointer adjusting function of discipline 2 .

[^12]
## CPU Scheduling Tradeoffs

There are inherent tradeoffs for each of the three CPU scheduling disciplines, which warrant their being tested experimentally. Before experimenting one cannot tell which of the three CPU schedulers would be best for a Product Information System, when measured by mean response time or by potential sales loss. In this work we investigate the performance of each of these disciplines under representative ranges of Product Information System operation. Typical conditions that must be investigated include conditions of low and high CPU utilization, low and high RAD utilization, and different main memory capacities.

CPU scheduling discipline 1 has the advantage of a low overhead, but it also has a low discriminatory value. It is insensitive to both system conditions and the reaction of the customers to the response time. Discipline 2 has a higher overhead, but attempts to counteract this overhead by reducing the variation in the response time. Discipline 3 has an even greater overhead but attempts to offset this by
smaller of the two averages in the table. Because of loops and branches within any program page the actual number of instructions executed per page will most likely differ from the page size. Also, more than one page may execute in series before a page fault occurs.

The page blocking table may be updated from time to time based on historical information derived from query processing.
increased system parallelism. Discipline 3 is also the most flexible of these disciplines, being able to default to discipline 2, when it is not expected to be able to increase RAD utilization. In a virtual storage environment in which main memory capacity is not sufficient to contain all pages of the QLA and the editing routines, the effect of these tradeoffs on response time and potential sales loss becomes even more complex. When a query processing routine undergoes repeated program page faults, it undergoes repeated CPU schedulings as well. These can increase the sensitivity of the discipline, but again at the expense of additional overhead for each rescheduling. Besides these intrinsic tradeoffs one cannot be certain before experimentation that discipline 2 will actually generate a smaller variation. As we will demonstrate in Chapter 4, there are system conditions under which discipline 2 will produce results diametrically opposed to what it was designed to do. Under certain conditions discipline 2 will produce counterintuitive behavior; it will increase the response time variation.

## Dependent and Independent Variables

Having discussed the operational characteristics and the tradeoffs inherent in the three disciplines, our experimental subjects, we now consider the dependent and independent variables which exist in the Product Information System
environment in which these algorithms will function. The subsystems within each of the node computers have been presented in figure 1 of Chapter 2. The routing of queries through the subsystems has been shown in Eigure 2 of Chapter 2. Figure 11 of Chapter 2 has presented the entire Product Information System as a distributed integrated data base system and has related the scope of our study, the node computers, to the total product Information System. The dependent variables can be classificd as primary and secondary. The primary dependent variables are the ones used to judge the performance of each of the disciplines; the system response time, and the potential sales loss. The secondary dependent variables include a large number of variables whose values represent system states that result from the interplay between the disciplines and the subsystems. These system states, when studied, present information on how each discipline affects different parts of the Product Information System. From these system states we can detcrmine why a particular discipline performed better or worse than the others. These secondary dependent variables can be subdivided according to the subsystems to which they pertain.

Between the customer base and the terminal subsystem is a telephone queue; it represents the number of customers placed on "hold" because of the temporary unavailability of representatives manning the terminal subsystem. The number
of customers in this queue, a dependent variable, will be a function of the customer arrival rate, the number of CRTs, the speed of the representatives, and the system response time. The secondary dependent variables in the operating system include the length of the $C P U$ queues. For a CPU operating at a fixed service rate the length of these queues can indicate bottlenecks in query processing. The secondary dependent variables in the RAD subsystem include input state variables, processing state variables, and output state variables. The input variables include the overall arrival rate of page requests to each channel and each device. The processing state variables include channel and device utilizations. The output variables include the overall paging rate as well as the number of pages delivered to main storage per second by each device-channel pair.

The independent variables can also be classified into primary and secondary variables. Primary independent variables include CPU utilization, the page load on the RAD subsystem, and the main memory capacity. CPU utilization is measured as the amount of time the CPU is busy divided by the total system running time. The page load on the RAD subsystem. can be measured in terms of the average number of page references per query, but paging load should also consider characteristics of the RAD subsystem servicing
these requests; the number and speed of the secondary storage devices as well as their channel connections. RAD device and channel utilizations are frequently used to measure paging loads. But neither are pure measures of paging load. For example, given rotational position sensing, a high device utilization can be misleading because wasted revolutions in attempted connections to a channel can give the appearance of useful accessing being accomplished.* Unless one is careful to mask out this time, device utilization may be more a function of how many devices are connected to a channel than the accessing load on the system. Channel utilization is also a function of the number of devices connected to a given channel. What we wish as a measure of paging load is a measure of the backlog of page requests waiting in the secondary storage device queues for service. Since we assume the paging load is spread over the hierarchical devices so that the devices are balanced in that the device utilizations for the secondary storage devices are approximately equal, we elect to use as a measure of the

[^13]paging load the average number of page requests per device in the lowest (slowest) of the hierarchical levels. In the simulation runs the number of such devices varies from three to six, depending upon the configuration modeled.

Main memory capacity is measured as the average number of program page faults per routine for routines which are direct query processing routines. This relative measure of main memory capacity is more appropriate than an absolute specification.

These primary independent variables form a three dimensional set of system environments in which we can study the behavior of the three CPU disciplines. This is shown in Figure 6. Each point in this environmental space represents a single potential environment for a Product Information System. We will refer to this set of system environments as the system space.

Our objective is to see how each of the disciplines performs relative to each other, at various points in the system space. The objective is not to see how the disciplines perform under every possible point in the system space, for obviously there are an infinite number of such points. Also, a Product Information System will not remain at a single point in system space. The complexities of the queries, the size of the processing routines, and the load placed on the Product Information System by the customer


Figure 6: Independent Variables of the System Space.
base will affect CPU utilization, RAD utilization, and the amount of paging. The time of day, the day of the week, the time of the year, and general business conditions all affect the load placed upon a Product Information System by the customer base. As a result, any Product Information System will be dynamic in the sense that it will be able to be represented over time as a cluster of points in the system space. The exact specification of such a cluster will be an individual phenomenon to each Product Information System. That is, each Product Information System developed will have its own center to its cluster and a unique amount of dispersion around that cluster in system space.

Within the system space we will also consider the extreme points along each axis. In the design of computer systems frequently the extreme values of system variables are more critical to good system performance than centroids. An example of this can be seen by considering the fact that many time sharing system specifications stress peak load conditions. The reason for considering extremes (both lows and highs) in systems design is twofold. First, in a system experiencing a wide dispersion, the centroid may not represent the system's behavior at all. Secondly, points at the extremes of system space can produce unique or magnified system behavior. A system problem that exists at or nearby a centroid may not exist at the low end of one of
the dimensions in system space. For example, under low CPU utilization, congestion in the CPU queues as a system problem may not exist. Under heavy system resource demands, the behavior of performance variables frequently becomes non-linear, even exponential in shape. At the extremes a small change in an independent variable may produce a magnified effect on the performance variable. An example of this is the sharp increase in system response time as a function of the increased number of users in a time sharing system (Hellerman, 1975, p. 139). Parachor curves, which show the total number of page interrupts a program encounters as a function of the amount of main memory available for holding pages, also demonstrate a high degree of sensitivity at the small memory size end of the curve (Madnick and Donovan, $1974, p .163)$. After a certain point, the total number of interrupts rises sharply for a small decrease in memory size.*

[^14]Besides primary independent variables a Product Information System contains a number of secondary independent variables. These variables are considered secondary, since one can set the primary independent variables by tuning these variables. For example, one can increase CPU utilization by increasing either the size of the QIA or the size of the editing routine, or the arrival rate of queries to the Product Information System. The RAD subsystem utilization can be increased by increasing the average number of page references per query or by changing the types of RAD devices or channel connections. Figure 7 lists the secondary independent variables most important to a Product Information System and lists representative values, ranges of values, and settings which will be used in this work. In Figure 7 the variables are grouped by subsystem. Also included are the variables applicable to the mainframe of a node computer. Within each subsystem the name of the variable, its representative values, ranges, and settings are given.

In some sense one may almost consider the primary independent variables as if they were dependent variables, since the setting of values to the secondary independent variables affects the primary independent variables. Yet, these primary variables are truly independent for our experimental purposes, since we are only using the

Figure 7: Secondary Independent Variables, Their Values, Ranges, and Settings

## Secondary Independent Variables

1. Customer Base Subsystem
a. arrival rate of calls
b. no. of queries/transaction
c. no. of pages/query
2. Terminal Subsystem
a. greet time
b. think time
c. typing time
d. rep. responding time
e. no. of CRTs
f. telecommunication time
3. DBMS subsystem
a. QLA instructions
b. Editing instructions per page processed
4. Operating System
a. Page directory

75
b. I/O instructions

1,000
c. CPU sched. instructions
(see text)
5. Mainframe
a. no. of CPUs

1
b. CPU speed
c. memory capacity
d. page size

1,000,000 instr./sec.
0 to 3 faults/routine 4K
6. RAD subsystem
a. no. of channels
$1-2$
b. device types

- seek time
$0.030-0.075 \mathrm{sec}$.
- rotation speed

Representative Values, Ranges, and Settings

Peak conditions
1
mean $=10-50$ (expon.)

```
mean = 4 secs. (expon.)
mean = 20 secs. (expon.)
mean = 10 secs. (expon.)
mean = 20 secs.; s.d. =5 secs.
100
1 sec.
```

```
mean = 32,000-1,000,000
s.d. = 10,000-333,000
mean = 5,000-40,000
s.d. = 1,700-13,000
```

4K
$0.010-0.025 \mathrm{sec}$.

## Figure 7: continued

Secondary Independent Variables

- pages/track
- no. of cylinders
- RPS
c. device - channel link
d. distribution of data across devices
e. distribution of data across cylinders

Representative Values, Ranges, and Settings

1-3
200-400
on drum and fast disks only
approx. evenly balanced
balanced
binomial
secondary independent variables to set the environmental primary conditions for experimentation.

One hundred CRTs per node is reasonable as a modeling parameter. In terms of orders of magnitude it is difficult to see how ten CRTs per node would be economically justified, while one thousand CRTs per node would generate too much traffic for a medium-sized computer and would be too much for a single geographical area. We choose peak conditions for arrival rates at these CRTs such that a telephone call comes into the system at the termination of a previous call. If we consider that the data base may contain in the neighborhood of one-half million catalog items as do some of our large chain stores, this would necessitate four to ten present day secondary storage devices (random access devices) to contain this information. The exact number would depend on how much information resided in each node and how much resided in the common computer facility alone. This of course would be dynamic, changing in response to communication line charges, device costs, and the customer access frequency pattern.

As was pointed out in Chapter 2 , most of the variables in the terminal subsystem have been shown in the literature to exhibit exponential or gamma distributions. We have used exponential distributions in the terminal subsystem of our model of a Product Information System, with the exception of
the representative's responding time for which there is no evidence to contradict the assumption of a normal distribution. The mean values for the variables in the terminal subsystem were determined by role playing the activity of a representative, assuming the use of trained personnel. The number of instructions needed to run the query language analyzer and the editing routine on each query not only has a wide variation within any given set of queries, but, as has been pointed out in Chapter 2, there will be a wide range of sizes among the different QLAs and editing routines of different Product Information Systems. These routines will grow in size as the query language becomes more flexible and more desired output forms are incorporated into the system. Because QLAs have similarities with compilers and interpreters, a low end estimate of this range for QLAs is 32,000 bytes. The high end of the range is dictated more by mean response time than by the possible intrinsic complexity of the QLA. Designers of Query Language Analyzers will tend to desire to include more language features than can be handled in a timely fashion by the node computers. The limiting factor to the unlimited development of QLAs is and will be the CPU speed in the node computers. For a QLA executing one million instructions per query under one hundred CRTs, with a medium-sized computer being able to execute one million instructions per second, the system is well beyond saturation. CPU utilization reaches 1 and
the response time becomes unbearable.
The page size is set at $4 K$, a size commonly used today in industry and government. The parameters for the device types are those for currently available drums and disks that are used in computer systems. The faster disks have rotational position sensing. The data constituting the data base is considered as being distributed across the secondary storage devices in such a way as to produce equal RAD device utilizations.* The data is placed on individual disk packs binomially with the most frequently accessed data at the center of the disk pack. This model does not include any SCAN policy for data retrieval, although it could easily be added to the model. These policies are not widely implemented at present, nor can one be assured that a Product Information System would use them.

[^15]
## Hypotheses

The hypotheses on the relative behavior of the three disciplines that we present for experimentation are drawn from the system space of Figure 6 and the primary dependent performance variables: the system response time and the potential sales loss. We are interested in testing to see if significant differences in these performance variables can be shown to exist for the three CPU scheduling disciplines at selected points within the system space. Taken together the experiments form a sensitivity analysis for the three disciplines within the system space.

We formulate a set of null hypotheses: two hypotheses for each selected point in system space. The first null hypothesis (A) states no difference in system response time means among the three disciplines. The second null hypothesis (B) states no difference in the means of the potential sales loss among the three disciplines.

Each hypothesis, although stated as a single null hypothesis, is in reality three subhypotheses. The first subhypothesis states no difference in means between disciplines 1 and 2. The second subhypothesis states no difference in means between disciplines 1 and 3 . The third subhypothesis states no difference in means between disciplines 2 and 3. Figure 8 illustrates the testing of these

= ith CPU scheduling Discipline
 0
nypotheses as a hypothesis tree. Figure 9 contains the chosen points in the system space. For clarity the main hypotheses are expressed in tabular rather than verbal form. For each hypothesis the performance measure is shown in column one. Each of the next three columns represents a value along one of the dimensions in the system space. Column 2, representing main memory capacity, shows one of two computer system configurations: sufficient main memory capacity to contain all needed routines (program page faults $=0$ ) and a virtual storage environment in which an average of three program page faults occur for every virtual query language analyzer routine and virtual editing routine being executed.

The hypotheses are arranged in two main groups, classified first by main memory capacity. Within each group the hypotheses treat points in system space extending first along the CPU utilization dimension at low paging loads and then at high CPU utilization along the paging dimension. Lastly we consider points in the intermediate CPU utilization range under increasing paging loads.

Analytical Models of Cyclic Queueing Systems

There are basically three methods for performing computer performance evaluation on hypotheses. One can use analytical models or simulation models or one can set

| HYPOTHESES | PROGRAM PAGE Faults/Routine |  | CPU UTILIZATION DISCIPLINE 1 |  | AVERAGE <br> PAGE LOAD ON SLOWEST DEVICE* |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1A Response Time <br> 1 B Lost Potential Sales |  | 0 | Low | (0.16) | Low | (0.9) |
| 2A Response Time <br> 2B Lost Potential Sales |  | 0 | Moderate | (0.40) | Low | (6.8) |
| 3A Response Time <br> 3B Lost Potential Sales |  | 0 | Moderate | (0.62) | Low | (0.7) |
| 4A Response Time <br> 4 B Lost Potential Sales |  | 0 | Moderate | (0.78) | Low | (0.9) |
| 5A Response Time <br> 5B Lost Potential Sales |  | 0 | High | (0.88) | Low | (1.0) |
| 6A Response Time <br> 6B Lost Potential Sales |  | 0 | Very High | (1.00) | Low | (0.3) |
| 7A Response Time <br> 7B Lost Potential Sales |  | 0 | High | (0.96) | Low | (6.7) |
| 8A Response Time <br> 8B Lost Potential Sales |  | 0 | High | (0.97) | Moderate | (14.3) |
| 9A Response Time <br> 9B Lost Potential Sales |  | 0 | High | (0.99) | High | (46.2) |
| 10A Response Time <br> 10B Lost Potential Sales |  | 0 | Moderate | (0.46) | High | (60.0) |
| 11A Response Time <br> 11B Lost Potential Sales |  | 3 | Low | (0.27) | Low | (1.4) |
| 12A Response Time 12B Lost Potential Sales |  | 3 | Moderate | (0.61) | Low | (1.6) |
| 13A Response Time <br> 13B Lost Potential Sales |  | 3 | High | (0.88) | Low | (1.3) |
| 14A Response Time <br> 14B Lost Potential Sales |  | 3 | High | (0.94) | Moderate | (17.9) |
| 15A Response Time <br> 15B Lost Potential Sales |  | 3 | High | (0.92) | Moderatel <br> High | (27.6) |
| 16A Response Time <br> 16B Lost Potential Sales |  | 3 | Moderate | (0.80) | Moderately High | $(27.1)$ |
| 17A Response Time 17B Lost Potential Sales |  | 3 | Moderate | (0.32) | Moderately High | (31.9) |
| 18A Response Time <br> 18B Lost Potential Sales |  | 3 | Moderate | (0.41) | High | (98.0) |
| 19A Response Time 19B Lost Potential Sales | es | 3 | Moderate | (0.60) | High | (185.3) |

*Average queue length on slowest RAD devices.

Figure 9: Experimental Points in System Space
appropriate parameters on an existing system, if one exists, and then observe its behavior. Performance evaluation that treats development of future systems is usually restricted to the first two methods of evaluation. Engineers, designing new generations of circuits, rely heavily on the first two methods, especially before expensive prototypes are built. Analytical models are appropriate, provided the complexity of the model is not too great and the assumptions within the model can be accepted. When a system like a Product Information System can be modeled as a set of interconnecting queues, analytical models deserve attention.

Scheduling algorithms have been studied in computer systems using analytical models. Coffman (1967) reviewed single server queueing models, which can assist in the analysis of priority rules in multiprogranming systems. These include simple round-robin systems, multiple-level feedback models, which have different priorities at each level, and pre-emptive models which may or may not include priorities. Scheduling algorithms have also been studied using analytical models in multiprogramming systems in which the RAD subsystem and the CPU were multiple servers in a feedback system. Some of these studies include job scheduling, but are just as applicable to task scheduling. Adiri (1973) studied two scheduling environments: scheduling monoprogrammed jobs and multiprogrammed jobs. The following
assumptions limit the generalizability of his model to Product Information Systems. The number of iterations of programs going from the CPU server to the $I / O$ server is geometrically distributed, priority is FIFO, and preemption is not permitted. CPU and I/O processing have also been studied as cyclic queueing models. Boyd (1974) presents a 3-stage cyclic network queueing model of a batch processing multiprogramming system. Stage 1 represents the jobs blocked because they are waiting for permanent resources to be released by other jobs. Stage 2 represents CPU service and stage $3 \mathrm{I} / 0$ service. Jobs cycle from stage to stage until completion. This model, like many others, is restrictive because of the assumption that the number of entities (jobs) circulating in the system must remain constant. Boyd also considers several algorithms for scheduling jobs on processors. These job schedulers can be used in conjunction with task schedulers.

In analytic terms a node in a Product Information System can be viewed as a cyclic queueing model, with queries moving from customer through representatives, through the computer system and answers flowing back to the customer. The analytic study of cyclic queues was prominent as early as the 1950's (Koenigsberg), but has only recently been applied to computer system problems. Gordon and Newell (1967) developing the work done by Jackson
(1957, 1963) and others, have shown how a cyclic queue can be structured as a Markov process. Buzen (1973) extended this work by examining some computational aspects of the basic equilibrium distributions and presented algorithms for determining such equilibria under both constant and variable service times. Yet, in order to use presently developed Markov models in the study of Product Information Systems, the problem of the constant number of circulating entities, $N$, remains. Lewis and Shedler (1971), in modeling a multiprogramming computer system operating under demand paging as a cyclic queueing model, state "the assumption that N is a constant is an approximation that is justified by the common practice of operating such a system in a saturated mode." But this assumption is not justified for a Product Information System. The number of circulating entities in a Product Information System varies, first because the cyclic queue is not closed; customer traffic does vary. But more importantly, even assuming a peak load of customers, the number of page accesses circulating in the RAD subsystem will vary, being dependent upon the nature of the query.

The complexity of modeling a Product Information System analytically as a cyclic queue is increased when we consider that there are subcycles within the major cycle. These subcycles are formed by the program page faults. The modeling complexity is compounded by the fact that an
accurate model must be able to reflect the overhead associated with scheduling, the pecularities of cach discipline being studied, and the CPU's being fed by both a pre-emptive and a non-pre-emptive queue. Most cyclic queucing models, when applied to computer systems have assumed that all queues are processed in a FIFO manner. An exception to this is the Lewis and Shedler model which advanced the state of the art by considering both system overhead and preemptive scheduling. The overhead they consider includes the CPU processing needed to switch from one program to another, I/0 handling, queue management, and the execution of page replacement algorithms. Yet, again $N$ must be assumed to be constant, as well as the exponential nature of successive program execution intervals.

We now look at two other problems with the application of feedback or cyclic queueing models to Product Information Systems. The first is that in a Product Information System query processing produces bursts of page requests. As a result the arrival rate of page requests to the RAD subsystem does not follow a typical poisson or other easily usable distribution. Secondly, the RAD subsystem service time is not independent of the size of the queues in front of the channel and devices. We have already alluded to the fact that under heavy $I / 0$ a disk device having Rotational Position Sensing will experience more wasted revolutions
trying to reconnect with its channel. Delbrouck (1970) attempted to model as a feedback queueing system burst arrivals and queue dependent service time with only a single server. In his model requests for service occur in batches of varying size and are served bulkwise up to a specified maximum during the service cycle. The service time fluctuates in response to variations in the volume of demand. Delbrouck points out that, if the queue feeding this single processor is large, the mathematical analysis becomes intractable. He states

- . . the results of such analysis (of processors) must be viewed with reserve. At worst it may be too crude an approximation; at best it may provide an independent means of monitoring a more sophisticated simulation of the system.

It is because of the modeling complexities mentioned above that we have chosen simulation as an appropriate technique for testing these hypotheses. By using simulation we are not forced into making the restrictive assumptions that would have to be made if analytical models were employed. In studying computer systems, simulation has been used for modeling entire computer centers, including the activity of people (Hutchinson, 1965), combined batch and time sharing systems (Norton, 1970; Mikelskas, 1973), batch systems alone (W. Martin, 1970), and time sharing systems (Fine and McIsaac, 1966; Nielsen, 1967; Blatny, et al, 1972). Simulation has been used for modeling computer
jobstreams (Kaspar and Miller, 1974; Newkirk and Mullin, 1974) and operating systems (Hutchinson, 1973).

Choosing a Simulation Language for Modeling

Once simulation has been chosen as a modeling technique, a suitable language must be chosen to express the model. The most widely used simulation languages are SIMSCRIPT II. 5 and GPSS. FORTRAN, although a general purpose language, is still used by many researchers. Other simulation languages are used to a lesser extent. GASP is a FORTRAN embedded simulation language. Simulation languages specially developed for the study of computer systems are beginning to evolve. One such language is OSSL (Dewan, Donaghey, and Wyatt, 1972). Another is ECSS II, Extendable Computer System Simulator (Kosy, 1973; Feingold and Chao, 1974). This simulation language is structured as a superset of SIMSCRIPT II.5. Unfortunately, ECSS II, which was developed by the RAND corporation for NASA, has not been released for general use to either universities or businesses.

SIMCRIPT II. 5 was selected as the modeling language for Product Information System study for a variety of reasons. First, it is one of the most flexible languages for discrete event simulation. This pertains to both model development and output specification. SIMSCRIPT has been
chosen over FORTRAN because FORTRAN has no built-in features to aid in modeling. A few of these desired features include event scheduling, queue handling, data gathering from the simulation, and statistical analysis of the results of the simulation. SIMSCRIPT was chosen over GPSS, since SIMSCRIPT programs are generally more readable and thereby more selfdocumenting. The argument that GPSS is better than SIMSCRIPT since GPSS allows one to model processes (sets of events), is no longer valid. Recent releases of SIMSCRIPT include this modeling ability.

## Modeling a Product Information System with SIMSCRIPT

SIMSCRIPT models a system by viewing it as a group of permanent and temporary entities undergoing changes of state. A permanent entity will usually remain in existence for the duration of the simulation, while temporary entities are created and destroyed as the system changes over time. Each entity can have its own attributes (characteristics) and entities can belong to sets based on some commonality. Entities, attributes, and sets are in themselves static elements of a system. The attributes of the entities and the set memberships are changed by events. In SIMSCRIPT, events are routines which are executed at definite points in simulated time and, when executed, dynamically change the state of the system. An event then is a routine whose execution
is time dependent. Events can be scheduled exogenously (from outside the model at selected simulation times) or endogenously (from within the model dependent upon state conditions therein). A simulation model in SIMSCRIPT moves through time by allowing these events to be able to schedule other events and even themselves immediately following or at some time in the future. SIMSCRIPT has a built-in scheduling mechanism which keeps track of which events are scheduled for what times. This scheduler also resolves conflicts when more than one event is scheduled for the same time.

In a model of a Product Information System the permanent entities might include CRTs, CPUs, and secondary storage channels and devices. It is important to note that, instead of creating a multitude of different entities, with the judicious use of a few, all of the elements of the system to be modeled can be preserved. For example, although the greet time and think time are actually characteristics of the firm's representatives manning the CRTs, one can specify these as attributes of the CRT, with no loss of modeling capability. This is one example of the fact that in developing models one need not have a slavish one-to-one correspondence between the elements in the model and the system being modeled as long as the behavior of the system being modeled is not distorted.

Attributes of the CRTs include the GREET.TIME, the THINK.TIME, the TYPING.TIME, a designation of whether the CRT is engaged or not (AVAILABILITY) and which query is assigned to each CRT (QUERY.ADDR) .* The CPU entity has the following attributes. It has an execution SPEED, a STATUS indicating whether it is busy, the address of the routine presently executing (ROUT.ADDR), the time that the routine began executing (TIME.ON), and the address of a routine that may have been pre-empted (EV.ADDR). The first permanent entities in the secondary storage subsystem are the channels (RAD.CHANNEL) between the secondary storage devices and main memory. A channel's attribute (BUSY.2) keeps track of whether the channel is busy or free. The secondary storage devices (RAD) are permanent entities having the following attributes. The attribute ARM differentiates drums from disks and specifies for disks the current cylinder location of the access arm. An arbitrary value of -1 for APM designates a drum. If ARM is a nonnegative number, this attribute specifies at what cylinder the disk access arm is present. Each disk has a number of cylinders (NO.OF.CYL), an average seek time (AVE.SEEK), and a randomly calculated seek time for each access (SEEK.TIME).

[^16]Each device has a rotation speed (RAD.ROTATION.SPEED) and may have rotational position sensing (RPS). Each device is allocated to a LEVEL within the hierarchy of secondary storage devices and is allocated to a particular channel (CHANNEL.HOOK). Each device can contain a specified number of PAGES.PER.TRACK. The attribute RAD.BUSY maintains the status of each device as busy or free.

Temporary entities include queries (@UERY) and the DBMS and operating system routines (VIRTUAL.ROUTINE), which process the queries. In the model, because all routines are shared routines and thus have similar modeling properties, each is designated as VIRTUAL. ROUTINE. The attributes of each of the temporary entities QUERY are the following. Each QUERY has a unique query number (QUERY.NUM), a time when it came into existence (GEN.TIME), and a time marking the beginning of the system response time (CONVERSATION.END). Most of the information concerning a query is maintained in the attributes of the simulated routines processing the queries. As the state of the system changes affecting a query, these changes are captured in the attributes of the routines processing the queries. Information is also passed from routine to routine as these routines are called into play to process the simulated queries. Each VIRTUAL. ROUTINE, when created, is given a unique identification number (VR.NO), a specification of whether it belongs to the operating system
or the data base management system (SUPERVISOR) and a designation of the type of routine (TYPE) as listed in Figure 1. The CRT.NUMBER is an attribute of the VIRTUAL. ROUTINE. This ties each virtual routine indirectly to a query through the CRT being serviced. Each virtual routine has a time at which it was created (CREATE.TM), a rank within queue B controlled by discipline 2 (LOSS.RANK) and a rank controlled by discipline 3 (BLOCK.RANK). Each routine has attributes specifying the total amount of CPU time needed to run (TOTAL. CPU.TIME.NEEDED), the amount of CPU time still needed at the current simulated time (CPU.TIME.TO.GO), the time till the next routine's program page fault (TIME.TILL.BLOCK), the accumulated number of times the routine has experienced a program page fault (TIMES.BLOCKED), and the number of times the virtual routine has been pre-empted (INTERRUPTS.PER.RUN). A virtual routine which indirectly processes a query by handling another virtual routine has an attribute, SERVICING. ROUTINE.ADDR, which acts as an address pointer to the routine being serviced. Attributes are also maintained for keeping track of which channel (RAD.CHAN) and device (RAD. DEVICE) is to be used when a routine experiences a program page fault. These attributes are also used for data page faults generated by the page directory lookup routine. The total number of pages generated by the page directory lookup routine is kept in the attribute TOTAL.PAGES.TO.BE.CREATED
and the time at which these page requests enter the secondary storage subsystem is designated by the attribute SERV.START. If a device fails to reconnect to its channel because the channel is already busy servicing another device, this condition is kept in the attribute WANT.CHANNEL. In modeling query processing we focus on the routines actually doing the processing. We create these routines when needed, define their attributes, move them through the various queues in the model and capture their changed states. When RAD subsystem processing is needed for data, we model this as if the routine itself moved through the RAD subsystem and then rejoined queue $B$ for more processing on the CPU. Data references to secondary storage are modeled as temporary entities moving through secondary storage processing. Because of the similarity in which program page faults and data references are actually processed within a computer system, and instead of needlessly creating a new class of temporary entity, we use the structure of the VIRTUAL.ROUTINE entity. A data reference is differentiated from an actual virtual routine by coding the attribute TYPE with the arbitrary code value 20.

There are a number of sets or queues within the simulation model. TEL.QU is a telephone hold queue for queries before they enter the system. This queue can be used if one wishes to model the system under conditions of a
saturated terminal subsystem. The pre-emptive CPU queue $A$ is designated as CPU.QUEUE. There are three CPU DBMS queues in the model--one for each CPU scheduling algorithm. ONE.QU is associated with discipline 1. LOSS.QU is associated with disciplines 2 and 3. BLOCK.QU is associated with discipline 3. There is a queue associated with each channel (RAD.CHANNEL.QU) and with each secondary storage device (RAD.QU) .

The simulation progresses through time by the events within the simulation model. The simulation model can be initialized to represent either a gradual increase of query traffic, or it can start with all CRTs active. The event TELEPHONE.CALL creates a query, defines its attributes and files the query into the TEL.QU. If the simulation is to begin with all CRTs active, then in the simulation routine INITIALIZATION the event TELEPHONE.CALL is scheduled to occur simultaneously for each CRT. If the start up conditions are to be more gradual, the event TELEPHONE.CALL reschedules itself at one second intervals until all CRTs have been activated. The event TELEPHONE.CALL also schedules the event ARRIVAL.AT.CRT.

The event ARRIVAL.AT.CRT removes the query from the telephone queue, tags as busy the CRT associated with the query, defines attributes for this CRT, and schedules the next event. This event, CRT.TRANS.READY then creates a

VIRTUAL. ROUTINE to handle the CRT interrupt. After the query has entered the main memory, the event CRT. TRANS. FINISHED creates a virtual image of the CPU scheduling discipline, defines its attributes, and sets this routine to run on the CPU imnediately, or places it in queue $A$.

The event RUN.IT models the beginning of CPU activity. This event controls pre-emption. If a routine is preempted, the amount of CPU time used for that routine is updated. The event then schedules the event OFF.CPU. OFF.CPU is scheduled to occur at that time which is the minimum of CPU.TIME.TO.GO and TIME.TILL.BLOCK. This event also maintains the CPU attribute STATUS from which CPU utilization can be derived. The event OFF.CPU performs all the processing that a virtual routine would be expected to perform while on the CPU. In addition, this event models the different kinds of terminations on the CPU. This event models the activity of each type of virtual routine under the conditions of completion, being preempted or having encountered a program page fault. The event OFF.CPU also updates the time a virtual routine was on the CPU, changes the STATUS of the CPU to not busy, and selects the next routine to run on the CPU.

When program page faults and data references to secondary storage occur, events applicable to the RAD subsystem are processed. A request for a demanded page goes
into a specified RAD.QU, unless it can be immediately handiled. The designated channel and cevice must be simultaneously free if a page request is to be processed. If the target is a dixum having rotational position sensing, a LRTENCY.EAD event is scheduled. Tnis is scheduled to occur at the end of one half revolution of the drum. If the target device is a dis\% with rotational position sensing, a HFTENCH.EHD event is scheculed to occur at the end of a combined seek and one half revolution of the device. If the device is a disk without rotational position sensing, a SEEK.EMD event is scheduled. The scheduled time is based on a linear regression of plotted data known to characterize IE! dis\%s (IB!, 1956). In the simulation mociel a SEER.EMD event schedules a LATEl:CY. End event and this in turn scheaules a PRFD.END event. This allows one to bootstrap the model from one erent to another.

The erent PERD.EnD, signaing the end of the transaission of a page Erom seconcary storage into main memory, changes the state of the channel and device to not bus\% and captures statistics on the service time distribution of the RHD subsystem. In the event PERD. E:iD, if the page entering main memory were a program page, then a virtual routine of the CPU scheduling discipline is created and filed into queve $i=$. The CPü scheduling discipline, when run, will place the interrupted guery processing routine back into
queue $B$. When the last data page of a query enters main memory, event READ.END creates an editing virtual routine and a virtual routine of the CPU scheduling discipline. The latter is filed into queue $A$ and, when run, places the editing routine in queue $B$. The event READ.END also selects the next page request for the free device and/or channel.

At the termination of the editing routine the event OFF.CPU creates a virtual routine (TYPE $=6$ ) to handle the transmission of the answer back to the CRT. After this latter routine is run on the $C P U$, the event $O F F$.CPU schedules the arrival of the answer at the appropriate CRT, which arrival is the event ANSWER. The event ANSWER computes the system response time, posts this to a table of response times, determines if the transient period of the simulation has ended and determines if the modeled system has reached a steady state or whether the simulation should run for another 1000 queries. The transient period reflects the start up conditions of the simulation and so the response times for this period are dropped from later statistical analysis.

The event ANSWER schedules the last event (AN.END) for a query, which represents the end of the conversation between the customer and the firm's representative. Since we are assuming one query per customer transaction and peak customer traffic, the event AN.END then schedules the beginning of the next telephone call scquence. Thus the cycle is renewed. The above description has given a synopsis of the model from the point of view of what each event performed.

In order to understand the dynamic nature of the model, Figures 10 and 11 are presented. These figures present the simulation model from the view of a query being processed. Further details are found in Appendix 3. Since events in an event-driven simulation are considered as occurring instantaneously in simulated time, time is measured as an interval between two simulated events. Thus, Figure 10 shows for a single query the events that are executed as well as what has occurred during the time interval between events. Figure 11 goes into more detail on the modeling of the processing of a single query. This figure lists each event needed to model the processing of a query and the simulation routines called upon within each event. Figure 12 lists the events within the RAD subsystem. Having considered the simulation model of a Product Information System in terms of its entities, attributes, sets, and events, we now consider the necessary controls that must be built into the model to insure accurate results in the testing of our hypotheses. The first question to be answered is what is one's criterion of "accurate" results? Simulation models of computer systems can be divided into three broad classes. Class I represents models that have an exactly similar existing referent. Class III models do not have an already existing referent. Class II models have partial referents; some of the subsystems or some of the
Figure 10: Event Sequencing in a Product Information System Model.

Figure 10: Event Sequencing in a Product Information System Model (CONT.)

in a Product Information System Model.
Event and Routine Sequencing for Query Processing

| Event or |
| :--- |
| Routine |

Routine $\stackrel{\rightharpoonup}{\nu}$ Event Routine Event CRT input interrupt handler ends executing.
Schedules the end of CRT input transmission. Schedules for CPU the execution of the CRT interrupt handler. CRT input interrupt handler begins executing.
Defines attributes for Page Fault Handler.
Page Fault Hander ends executing. RAD and initiates Determines program page address on RAD accessing. Program page of QLA enters memory.
Defines attributes for CPU scheduling discipline.
CPU scheduling discipline is scheduled.
CPU scheduling discipline begins execution.
CPU scheduling discipline ends execution. Activity
Firm's representative begins to service customer.

> Defines attributes for CPU scheduling discipline. Schedules CPU scheduling discipline. CPU scheduling discipline begins executing. CPU scheduling discipline ends executing.

$$
\begin{aligned}
& \text { Defines attributes of QLA } \\
& \text { Puts QLA in CPU DBMS queue. } \\
& \text { QLA begins executing on CPU. } \\
& \text { QLA incurs a program page fault. }
\end{aligned}
$$ Page Fault Handler ends executing. Program page of QLA enters memory.

Defines attributes for CPU scheduling discipline.
CPU scheduling discipline is scheduled.
CPU scheduling discipline begins execution.
CPU scheduling discipline ends execution. Figure 11:

| Sequence Number | Events \& Routines |
| :---: | :---: |
| 1 | TELEPHONE. |
| 2 | ARRIVAL.AT |
| 3 | CRT. TRANS. |
| 3 a | FILL |
| 3 b | CPU.CHECK |
| 4 | RUN. IT |
| 5 | OFF.CPU |
| 5a | PIGGY. BACK |
| 6 | CRT.TRANS. |
| 6 a | FILL |
| 6b | CPU.CHECK |
| 7 | RUN. IT |
| 8 | OFF.CPU |
| 8a | PIGGY.BACK |
|  | FILL |
|  | INSERT.QUE |
| 9 | RUN. IT |
| 10 | OFF.CPU |
| 10a | PIGGY.BACK |
|  | LINK |
| 11 | RUN. IT |
| 12 | OFF.CPU |
| 12a | PIGGY. BACK |
| 13 | (See Figur |
| 14 | READ.END |
| 14 a | FILL |
| 14 b | CPU.CHECK |
| 15 | RUN. IT |
| 16 | OFF.CPU |

$$
\begin{aligned}
& \text { Detines attributes for Page Fault Handier. } \\
& \text { Page Fault Handler begins executing. }
\end{aligned}
$$

Activity
QLA enters CPU DBMS queue.
QLA resumes executing on CPU.
QLA ends executing on CPU.
Defines attributes of page directory lookup routine.
Defines attributes for CPU scheduling discipline.
CPU scheduling discipline begins execution.
CPU scheduling discipline ends execution.
Page directory lookup routine begins execution.
Page directory lookup routine ends execution.
Last data page enters main memory.
Defines attributes for CPU scheduling discipline.
CPU scheduling discipline is scheduled.
CPU scheduling discipline begins executing.
CPU scheduling discipline ends executing.
Editing routine is placed in CPU DBMS queue.
Editing routine begins executing.
Editing routine ends executing.
Defines attributes for page fault handler. Page Fault Handler begins execution.
Page Fault Handler ends execution.
Determines program page addresses on RAD and
initiates accessing.
Program page of editing routine enters main memory. Defines attributes for CPU scheduling discipline. CPU scheduling discipline is scheduled.

$$
\begin{aligned}
& \text { Activity } \\
& \text { CPU scheduling discipline begins executing. } \\
& \text { CPU scheduling discipline ends executing. } \\
& \text { Editing routine is placed in CPU DBMS queue. } \\
& \text { Editing routine resumes executing. } \\
& \text { Editing routine ends executing. } \\
& \text { Defines attributes of CRT output interrupt han } \\
& \text { CRT output interrupt handler begins executing. } \\
& \text { CRT output interrupt handler ends executing. } \\
& \text { CRT screen displays response. } \\
& \text { Customer hangs up. }
\end{aligned}
$$

| Event or |
| :--- |
| Routine |
|  |
| Event |
| Event |
| Routine |
| Routine |
| Event |
| Event |
| Routine |
| Routine |
| Event |
| Event |
| Routine |
| Event |
| Event |




| Sequence No. | Events \& Routines | Event or Routine | Activity |
| :---: | :---: | :---: | :---: |
| 1 | SEEK.END | Event | RAD device arm is positioned over correct cylinder. |
| 2 | LATENCY. END | Event | End of latency period. |
| 3 | READ.END | Event | End of data transmission from RAD device. |

Figure 12: Event Sequencing in the RAD Subsystem.
variables can be compared with existing referents. In the first class of models the results of a simulation run can be compared against an existing system, which has all the characteristics being modeled. This is called validation. The literature still rings with the philosophical dispute on whether a model of the first class must have a one-toone structural similarity to its existing referent, or whether its predictive prowess is sufficient. If one restricts a model to a one-to-one structural similarity, then $a$ death blow is dealt to modeling by analogy. But this would seem too restrictive.

Most computer performance evaluation problems demand solutions to problems of classes II and III. Frequently our computer performance evaluation questions involve either possible future changes to parts of an existing system (class II) or the development of completely new systems (class III). Examples of class II problems and models abound. How would the replacement of one operating system with another affect a given system? What will be the affect of replacing these tapes with those disks? With class II models one should obviously try to validate as many parts of the model against an existing referent.

Existing referents do not exist for the study of many future systems. Models of future systems are of necessity class III models. Again there are countless examples of
simulation models of class III. The design of new shipping facilities, new traffic control systems, new train systems are some examples. The work of Jay Forrester is perhaps the most widely known in the area of modeling future systems. The criticism leveled against Forrester's work has been mostly on his selection of parameter rates which are based on historical and/or projected trends, not on whether his world dynamic models have an existing referent. The future is not contained wholly in the present and we must make decisions today which will influence the future.

With class III models, in order to begin on a firm foundation, one must extrapolate and project from the present to the future in terms of the selection of variables, the selection of parameters, and the relationships between the variables. Verification is assuring that these are plausible and that the behavior of the model as perccived by the user reflects the relationships between the variables (Kleijnen, 1974). Verification is part of the establishment of the accuracy of a model. The selection of an appropriate experimental design and statistical analysis are also needed to assure the accuracy of the model.

There is a difference between the accuracy of a simulation model and the usefulness of such a model. The former is a necessary condition of the latter. The usefulness of a class III model is increased as the probability that it will
mirror a future system is increased and in proportion to the model's ability to represent a wider range of futurables.* It was with this in mind that the hypotheses generated in this work pertain to a system space as a range of futurables.

In class III simulation models, accuracy is attained by building controls into the model at each stage of its development and use. Verification involves the first two stages. The first stage is the design of the simulation model. In this stage one must insure the proper selection of dependent and independent variables, a representative set of values for the independent variables, and a correct representation of the interrelationships between these independent variables. In our simulation model of a Product Information System the dependent variables are commonly accepted measures of performance. The independent variables listed in Figure 7 are representative values, ranges or settings that would be expected in a well-designed Product Information System. The second stage is the implementation of the simulation model. In the implementation stage one must insure that the interrelationships proposed on the logical level are actualized when the model is coded into a computer language. In the Product Information

[^17]System model modular development of the simulation routines enabled each major routine to be tested before being incorporated into the model. Secondly, a tracing facility was built into the simulation so that, when the model was being debugged, the model's performance could be monitored. This insured that the interfaces were correct when the simulation events and routines were put together into the single model.

The third stage of development is the design of experiments using the model. Each computer run of the simulation model actually performs three simulations: one for each of the three CPU scheduling disciplines. Each discipline is run under the same system conditions, including the same random number generator. This insures a controlled experimental environment for comparing the relative behavior of these disciplines, when measured by the dependent performance variables.

In the design of experiments using simulation models one is faced with the problem of determining an adequate sample size. This problem is common to all experimentation, but has some peculiarities in simulation modeling. In a simulation one must begin by determining the beginning of the steady state, assuming we are interested in the steady state, and in some simulations this may involve a long transient period (Eilon and Chowdhury, 1974). The
second problem is to then determine the sample size after the transient period has been removed.

Conway (1963) suggests one.method for detecting and deleting the transient period.

> As a rough guide I usually truncate a series of measurements until the first of the series is neither the maximum nor minimum of the remaining set. I do not do this for every run, but rather decide on a stabilization period by examining a few pilot runs and thereafter delete this same period from the results of each run.

Emshoff and Sisson (1970) point out that there are two ways of handling transient periods. The first is to have a run long enough that the transient period effects are diluted. This, however, causes its own problem. How long is long enough? The second method is to detect and delete. Emshoff and Sisson (1970) suggest that

> If the number of observations in which the output is greater than the average to a given point is about the number in which it is less, then steady-state conditions are likely to exist. We employ the use of the cox Stuart nonparametric trend test to detect the transient period. This test is used to detect a trend in response times as the customer load on the system is gradually increased. When a trend is no longer detected, the system is considered to be in the steady state. It takes up to 400 processed queries in some runs for a break in trend. In each simulation, the cox Stuart test was applied at intervals of 100 queries until no trend was detected (See Appendix 3).

The starting conditions of a simulation run can influence the length of the transient period. A problem with starting a simulation under conditions of "empty and idle" is that it takes longer for the system to reach a steady state. But as Meier, Newell, and Pazer (1969) point out, it may not be easy to determine a priori what the loaded model should look like. We are willing to bear this longer transient period in order not to have the model experience unnecessary oscilations, which would make the detection of the transient period more difficult. Although we wish to study the model under peak conditions (all CRTs active), we start up the system gradually as described previously. By increasing the number of active CRTs gradually, the response times during the transient period will tend to increase as the system queues fill up.

Once the transient period has been detected, one can then begin to consider an appropriate sample size for the observations. To put this problem in the context of a simulation experiment, when does one stop the simulation? In modeling a Product Information System under each discipline the question becomes how many queries must be processed after the transient period. Meier, Newell, and Pazer (1969) list different methods of sampling. A number of techniques have been suggested in the literature for both the determination of sample size and the increase of
statistical confidence intervals for a given sample size. Among the variance reduction techniques are sequential estimation (Moshman, 1958; Sasser, et al, 1970), the introduction of positive serial correlation between runs under different operating conditions and replication using negative correlation as in the use of antithetic variates (Emshoff and Sisson, 1970; Fishman, 1973). The following technique was employed to determine the stopping point for each simulation. At intervals of one thousand processed queries, all response times after the transient period were divided into two consecutive halves. The first half represented the sample. The second half represented the replication of the sample. The distribution of the sample and the distribution of the replication of the sample were compared using the Mann-Whitney $U$ test at the 0.05 alpha level. Siegel (1956) states, " . . . the Mann-Whitney U test may be used to test whether two independent groups have been drawn from the same population." The use of this test is appropriate, since it obviates the problems that might occur if a parametric test were employed--the assumptions of normality and homogeneity of variance. It should be pointed out that this test is one of the most powerful of the nonparametric tests, and this test closely approximates the power of a parametric test when the number of observations, as we are using, is large. If the sample and the
replication could not be shown to come from different populations, then we accept the run length of the simulation as being adequate as a representation of the steady state of the system. This varied between four thousand and seven thousand processed queries for most of the simulations. Therefore, the simulations were run for a minimum of seven thousand queries, and each discipline was checked with the Mann-Whitney $U$ test at intervals of one thousand queries. The transient period ranged from one hundred to four hundred queries and these observations were discarded from the seven thousand observations.

With the transient period eliminated and a suitable representation of the steady state selected, the fourth stage, the statistical analysis of the results, could be initiated. As previously mentioned, for each hypothesis generated from the system space, the behavior of the CPU scheduling disciplines, as measured by the primary dependent variables, was then tested in pairs: disciplines 1 and 2 ; disciplines 1 and 3; and disciplines 2 and 3.* The samples

[^18]were tested for differences in population means by calculating the Z -score,


This formula for the $Z$-score includes the commonly used correction for correlation between the two samples, since if the effects of the correlation between two experimental groups are not removed, the standard error of the mean is too inflated, producing the erroneous conclusion of no difference between the means (Kerlinger, 1964). We judge a significant Z-score (>l.96) would cause the rejection of the
comments ". . . although the two-tailed, two-sample test is a special case of the analysis-of-variance $F$ test, the perfect robustness of the former against heterogeniety of variance when sample sizes are equal and infinite does not extend to the latter in the general case." A second reason for using the $t$ test instead of the analysis of variance is that experimental evidence has shown that the $t$ test is robust even in small samples against simultaneous nōn-normality and heterogeneity of variance, provided the number of observations in each sample are of equal size. Boneau (1960) states, "By invoking a few theorems of mathematical statistics it can be shown that if one samples from any two populations for which the Central Limit Theorem holds, . . . no matter what the variances may be, the use of equal sample sizes insures that the resulting distribution of t's will approach normality as a limit." Boneau presents experimental evidence and concludes that it would appear from the present results that the approach to normality is rather rapid, since samples of sizes of 15 are generally sufficient to undo most of the damage inflicted by violations of the assumptions.
null hypothesis and the alternate hypothesis that the two means were significantly different to be accepted.

Parametric tests performed on hypotheses are generally regarded as assuming normality, a common variance, and sampling independence. Kerlinger (1964, p. 258), however, points to a number of studies showing that statisticians have for too long unnecessarily stressed the importance of normality and homogeneity of variance.

> The evidence to date is that the importance of normality and homogeneity is overrated, a view shared by the author. Unless there is good evidence to believe that populations are rather seriously non-normal and that variances are heterogeneous, it is usually unwise to use a nonparametric statistical test in place of a parametric one.

Kerlinger points to Lindquist, who states that the probability statements resulting from $t$ and $F$ tests will be highly accurate even when the assumptions of normality and homogeneity are violated. Parametric tests have better discriminatory power in rejecting the null hypothesis, when this hypothesis is in fact false. Nonparametric tests are therefore more conservative.

The assumption of the independence of observations is important in the design of experiments. While the influence of dependent observations can be circumvented in some experiments by the use of paired observations, this is not applicable to our experimental situation. Autocorrelation in simulation experiments can present problems for the
independence assumption on observations. Emshoff and Sisson (1970) present two methods generally used to deal with autocorrelated simulation results. We employ their second method, the blocking method, to remove the effects of autocorrelation from each simulation. The procedure is to divide the sample observations, after the transient period observations have been removed, into intervals longer than the interval of autocorrelation and use the mean of each of these "blocks" as a single independent observation. The mean and standard deviation of these independent individual observations can then be calculated in the ordinary manner.

How is the size of the blocks to be determined? To do this we use the serial correlation test suggested by Costis (1972) to test for independence in the samples. We calculate the correlation coefficient for a given lag (distance between observations.) The idea here is that if the data is serially correlated, this correlation will decrease as the distance between consecutive observations increases. We begin with a lag of 1. A correlation coefficient is calculated and tested under the null hypothesis by the use of a two-tailed $t$ test. We continually increase the lag between the observations until the correlation coefficient is not significantly different from zero at the 0.05 level. This gives us independent observations for each CPU
scheduling discipline. When two CPU scheduling disciplines are to be compared for either a difference in mean system response times or mean potential sales loss, an equal number of independent observations is selected under each discipline. The lag necessary to provide independent observations varied in the simulations up to a maximum of seventy observations. This provided the smallest sample size for independent observations, a sample size of ninetysix. Most sample sizes exceeded two hundred observations and some were over one thousand. These samples were then tested in pairs by a two-sample $t$ test.

In summary, each simulation run was composed of three simulations, one for each of the three CPU scheduling disciplines. Each simulation run tested the three disciplines at one point in system space. Each simulation of a discipline in turn was composed of approximately seven thousand observations, from which one hundred to four hundred observations were discarded (the transient period). The basic observations were the system response times, the first primary dependent variable. From these observations the potential sales loss due to these response times was calculated. The potential sales loss represents the second primary dependent variable. These two variables are the performance variables according to which the CPU scheduling disciplines were tested for relative behavior.

Safeguards were built into each simulation to remove the transient period and to insure that the observations represented steady state conditions. The resulting observations of each simulation were then written out to magnetic tape. A second computer program then subjected these observations to the removal of autocorrelation thereby providing statistical independence for the observations. The three simulations in each run were tested in pairs for statistical differences in both performance variables by the calculation of $Z$-scores. The results of these experiments are presented and discussed in the next chapter, Chapter IV.

We conclude this chapter by presenting some information concerning the actual running of the experiments on a computer. Compilation time for the simulation model (program l) takes approximately five minutes under SIMSCRIPT II.5, version D, running on an IBM 370/l45 under VS2 release 1.6. The computer time needed to perform each simulation run ranged between two to six hours on a dedicated IBM 370/145. This time represents mostly CPU time, aside from the time needed to read in the table driven input and write all response times to tape. The compilation time for program 2 is one and one-half minutes. The maximum CPU time needed for the second program to process one point in the system space was six minutes. The amount of virtual
storage needed to run the model and statistics ranged between 800 K and $1,300 \mathrm{~K}$ bytes.

## CHAPTERIV

## EXPERIMENTAL RESULTS AND CONCLUSIONS

In this chapter we set forth the experimental results of the computer simulations on the relative behavior of the three CPU scheduling disciplines at various points within the system space of a Product Information System. The behavior of these disciplines is measured by the performance variables: mean system response time and mean lost potential sales. As previously mentioned, the system space of a Product Information System is a three dimensional representation of the primary independent variables: CPU utilization, the paging load on the RAD subsystem, and main memory capacity. Each of these dimensions could a priori to experimentation influence the relative behavior of the three disciplines.

Increased CPU utilization tends to increase the queue length feeding the CPU. This in turn results in both additional processing overhead on the one hand and possibly better priority setting discrimination on the other hand for disciplines 2 and 3. The paging load, measured by the size of the queues feeding the RAD subsystem, tends to restrict the effectiveness of discipline 3 as this load increases.

For, as the paging load increases, the probability that the system will be found temporarily non-saturated decreases. If the RAD subsystem at a given point in time is saturated, then discipline $3^{\prime}$ 's primary objective of increasing parallel operations between CPU processing and secondary storage processing becomes thwarted and the expended overhead on the CPU is not counterbalanced by time savings in the RAD subsystem. As the size of the address space represented by the combined set of processing query routines grows larger than available main memory, average system response time and average potential sales loss are expected to increase. But how does this influence the relative behavior of the three scheduling disciplines? The more paging of program pages per query, the more overhead is incurred, but on the other side of the coin the priority setting process of disciplines 2 and 3 may be more effective.

Each of these three dimensions of the system space contains tradeoffs. The question we answer is how these disciplines react relative to each other at various points within the system space, the boundaries of most probable Product Information System behavior.

We consider in this study two planes cut through the system space. Each plane represents a different memory capacity. The first plane contains the Product Information Systems that have main memory sufficiency. All routines
necessary for query processing are resident in main memory. The second plane contains a set of representative system conditions in which virtual storage processing will be employed because main memory is not large enough to have all these routine pages simultaneously resident in main memory. We have chosen for this second plane the main memory condition in which both the query language analyzer and the editing routine experience an average of three program paging faults per query processed. Other planes could have been chosen along the main memory capacity dimension, but as we shall demonstrate, this plane in conjunction with the first plane is adequate to demonstrate the following. First, the relative behavior of these three disciplines varies at different points within each plane. Secondly, when the two planes are compared, a virtual storage environment is shown to affect the relative ranking of the three disciplines.

Specifically, under main memory sufficiency (plane 1), when the paging load on the RAD subsystem is low, a statistically significant difference at the 0.05 alpha level is detected in the three disciplines at approximately 0.75 CPU utilization. Here discipline 3 is shown to be superior under both performance measures and discipline 1 is judged the worst. Within plane 1 at high CPU utilization ( $>0.9$ ) the differentiation between the disciplines rapidly deteriorates
as the paging load is increased. As the paging load is further increased, discipline 1 emerges as the best scheduling discipline. Within plane 1 under a moderate CPU utilization of approximately 0.5 and a moderate paging load discipline 2 becomes significantly inferior to disciplines 1 and 3 . So within this one plane alone we see a significant difference in the relative ranking of the three disciplines.

While it was thought that discipline 2 might exhibit at some of the points in the system space simultaneously a greater mean system response time than discipline $l$ but a lower mean potential sales loss, as discussed in Appendix 1 , we found points at which discipline 2 was superior to discipline 1 in mean system response time. On closer inspection of the simulation results we found that discipline $2^{\prime}$ 's supremacy over discipline 1 in mean system response time was attributable primarily to the fact that discipline 2 in giving higher priority to delayed query routines was inadvertently putting some of the smaller sized routines near the head of the DBMS CPU queue. This tended to decrease the average size of the queue at the same time that the discipline was attempting to reduce the variance in system response time. Another interesting result of the experiments is that discipline 2 does not always accomplish variance reduction. In fact, the opposite can be demonstrated under certain conditions. Table 9 shows an example where discipline 2 causes a
significantly greater variance in system response time than discipline l. The conclusion, of course, is that a CPU scheduling discipline, whose goal is to provide a more uniform response time for the customer base, may in reality end up providing not only a larger system response time but also one which has a greater variance.

When we compare the two planes, we find that, while a virtual storage environment increases mean system response time for all of the disciplines (as one might expect), discipline 3 is found to be superior over a wider range along both the dimensions of CPU utilization and paging load. The additional scheduling of routines per query does enhance discipline $3^{\prime}$ s effectiveness. Under this additional scheduling discipline 3 is shown to be significantly superior to discipline $l$ at a lower CPU utilization and more robust against an increasing paging load at high CPU utilizations. At moderate CPU utilization (in the region of 0.5 ) in plane $l_{\text {, }}$ discipline 2 is shown to be the most inferior discipline, while in the same region of plane 2 , discipline 2 is significantly better than discipline l. So the relative ranking of the three disciplines differs also as we move along the main memory capacity dimension.

We conclude from the experimental results that, within a data base processing environment of a Product Information System, the selection of a CPU scheduling discipline for
query processing must extend bcyond a FIFO discipline, since this discipline is shown to be superior only within a small area of the system space. Secondly, since significant differences in discipline performance exist within the system space, the appropriate selection of one of these disciplines for a particular Product Information System will depend on the centroid and the size of the disperion within the system space that is experienced over time by the system.

We now present the experimental results in detail in the following systematic manner. We will discuss in turn each plane of the system space. Within each plane our discussion will begin with low CPU utilization and low paging load. We will then move along the CPU utilization dimension. Then within the state of high CPU utilization we will consider points in the system space represented by increasing paging loads. This will give us extreme bounds on scheduling behavior. We will then consider the region of system space represented by moderate CPU utilization and higher paging loads.

The experimental results of the computer simulations are contained in the tables at the end of this chapter. Each table contains three sections. The first two sections, the General System Description and the Secondary Storage Configuration, present the independent variables under which the simulations on each of the three disciplines were run at
a point in system space. CPU utilization in the table is affected by the combined number of instructions needed per processed query by the query language analyzer and the editing routines. The average number of editing instructions needed per data page can be determined by dividing Editor Instructions by Data Page Faults/Query. Main memory sufficiency is designated by "O" under the heading Program Page References/Routine. The paging load, measured by the Average Queue Length of the slowest devices, is determined by the number of Data Page Faults/Query and the Secondary Storage Configuration. The Secondary Storage Configuration section contains the secondary storage devices and the channels to which they are connected. The device types presented in the tables are designated as follows:

$$
\begin{aligned}
\mathrm{D}= & \text { Drum having rotational position sensing (RPS). } \\
\mathrm{F}=\text { Fast Disk } & \text { (average seek time }=55 \mathrm{~ms} . \\
& \text { average rotation speed }=12 \mathrm{~ms} \\
& \text { having rotational position sensing.) } \\
\mathrm{S}= & \text { Slow Disk (average seek time }=55 \mathrm{~ms} \\
& \text { average rotation speed }=25 \mathrm{~ms} . \\
& \text { no rotational position sensing). }
\end{aligned}
$$

The section of each table entitled Experimental Results contains the mean and standard deviation of the two performance variables. These are followed by other system variables. The overall average paging rate is the average
number of pages returned to main memory by the RAD subsystem when considered as a single server. The computer printouts included a utilization figure for each device. The RAD utilization of only the first two devices is shown in the tables so that the balanced state of the RAD subsystem is made manifest. These system state statistics are followed by the results of the $t$ tests performed on the performance variables.

In interpreting the results care should be taken to interpret the relative value of the potential sales loss under the three disciplines. The absolute value of this performance measure is a function of the customer reaction to delays attributable to individual companies. For a given system response time this value is peculiar to each product Information System. Also, while the standard deviation of the performance variables can meaningfully be compared within the three disciplines of each computer run, the standard deviations cannot always be compared between points in system space. The reason is that the size of the blocks of observations needed to provide statistical independence affects the standard deviation of the blocks. Yet, at any given point in system space each discipline is equally affected as to standard deviation, since the number of blocks has been made equal for each computer run. Each table also contains the results of the $t$ tests. Each table number matches a plotted
point either in Figure 2 or Figure 3 and the number of each point corresponds to the hypothesis number listed in Figure 9 of Chapter III. Figures 2 and 3 of this chapter summarize graphically the results of all of the simulations.

Figure 2 represents plane 1 and Figure 3 represents plane 2. The plotted points in the figures are shown surrounded by a box on the top of which is the identification number of the point. Within each box in the top half is the ranking of the three disciplines by mean system response times.* In the lower half of each box is the ranking according to mean potential sales loss. For clarity we will introduce a convention to designate whether a significant difference was found between the pairs of the disciplines at each point under each of the performance variables. A line drawn either above or below the ranking will designate no significant difference between a pair of disciplines: For example, the ranking $\overline{321}$ for point 2 in Figure 2 states that the mean system response time of discipline 3 is the lowest, followed by that of discipline 2 , followed by the highest response time of discipline 1 . But the difference between these three is not significant at the 0.05 level. To convey the fact that there is only a significant difference between the first and last members of a ranking set,

[^19]lines are drawn both above and bclow the ranking. For example, point 12 in Figure 3 shows $\overline{312}$ for mean system response time. This states that a significant difference was found between disciplines 3 and 2, while a significant difference was found neither between disciplines 3 and 1 , nor between disciplines 1 and 2 .

## Points in System Space

We now consider the points in system space at low paging load under increasing CPU utilization. These points are points 1 through 6 in Figure 2. Point 1 represents the low end of each of the three dimensions of system space. Here one can observe that the small size of the DBMS CPU queue length precludes any significant difference among the three disciplines. Since the DBMS CPU queue is so small, there is a small probability that at any given point in time this queue contains more than one virtual routine. As a result, disciplines 2 and 3 have little power of differentiation over discipline 1. We also see that a minimum level of overhead for both disciplines 2 and 3 is not enough to warrant the selection of discipline 1 over disciplines 2 and 3 . Points 2 and 3 in Figure 2 again show no significant difference in either the mean system response time or mean potential sales loss. At a CPU utilization of 0.6 , the DBMS CPU queue is still too small to support a significant
difference in the performance variables. Here the average DBMS CPU queue length is approximately one. It is interesting to note that while statistical significance cannot be demonstrated for points 1 through 3 , the relative ranking order shows discipline $l$ to be in last place for all three points.

When we consider points 4,5, and 6, discipline 3 is significantly superior to disciplines 1 and 2 under both performance measures, except that at point 6 disciplines 1 and 2 are not significantly different for system response time. The rankings at points 4 and 5 show discipline 2 to be superior to discipline 1. Since variance reduction alone is not expected to render discipline 2 superior to discipline $l$ when measured by mean system response time, the reason for this superiority must lie elsewhere. Table 5 shows the following: First, the overall average paging rate is higher for discipline 2 than discipline 1 , and the DBMS CPU average queue length is smaller for discipline 2 than for discipline 1. This seemed to indicate that page requests were being generated at a faster rate by discipline 2 than by discipline 1. This could occur, if the page directory lookup routines were given higher priorities under discipline 2 and the queue size could be smaller if the smaller sized routines were favored when they were scheduled. We then looked more closely at the amount of time each of the
three direct processing query routines remained in the DBMS CPU queue. Figure 1 shows these times for point 5 .

|  | Average Time (secs.) in DBMS CPU queue for each discipline. |  |  |
| :---: | :---: | :---: | :---: |
|  | 1 | 2 | 3 |
| Query Language Analyzer | 2.08 | 2.38 | 2.51 |
| Page Directory Lookup Routine | 1.80 | 1.10 | 0.20 |
| Editing Routine | 1.64 | 1.03 | 0.93 |
| TOTAL | 5.52 | 4.51 | 3.64 |

$$
\begin{aligned}
& \text { Figure 1:. } \text { Average Time in DBMS QPU queue for } \\
& \text { direct processing query routines } \\
& \text { under each CPU scheduling discipline } \\
& \text { at point } 5 \text { in system space. }
\end{aligned}
$$

Figure 1 shows that, when we compare discipline 2 with discipline 1 , the total waiting time in the queue for a query to be processed is smaller under discipline 2 than discipline 1. Secondly, the shorter routines, the page directory lookup routine and the editing routine, are favored by discipline 2 , since the average waiting time is smaller for these routines under discipline 2 than discipline 1. When we compare discipline 3 with the other two disciplines we see a waiting time gradient. Discipline 3 in its priority setting favors the shortest routines, as would be expected. Why then should discipline 2 partially favor the smaller routines when its main objective is variance reduction? The answer lies in the fact that, when the $D B M S$ CPU queue length is greater than 1 ,
discipline l, using FIFO scheduling, positions a routine at the end of the queue, while that same routine scheduled under discipline 2 can be scheduled at any locus in the queue. One may object by pointing out that this tends to favor each of the three types of routines equally. Let us point out, however, that without interference by a scheduling routine, the variance in the accumulated delays of the queries being processed increases as the queries move through the various stages of processing. Now the page directory lookup routines and the editing routines are processed after the QLA. Under discipline 2 some queries have greater accumulated delays after the execution of the QLA than before it. So, when the page directory lookup routines are about to be scheduled, some tend to be placed in the DBMS CPU queue closer to the head of the queue than the QIA routines. Discipline 2 favors some of the shorter and later executing routines of a query at the same time that it is attempting to reduce the variance in the system response time.

While the page directory lookup routine can always be expected to be smaller than either the QLA or the editing routines, we assume that in most Product Information Systems the QLA will be sophisticated enough so as to be at least approximately equal to and most probably larger than the editing routine. One does not anticipate the need for
extensive editing for the display upon a CRT of answers to catalog type queries.

Table 6 illustrates the operation of a Product Information System under the conditions of a saturated CPU, where the CPU utilization is 1.0 . Under these conditions an interesting phenomenon occurs which we term routine entrapment. While one might assume from a comparison of the mean system response times and the mean potential sales loss that discipline 3 is superior here, the standard deviation of the system response time indicates that discipline 3 may not be the best discipline to employ under CPU saturation. The extremely wide variance in the system response time of discipline 3 would certainly offend customers. This variance is so great that some queries are put into a state of "suspended animation." Some routines, processing queries, enter the DBMS CPU queue and lie dormant there. They enter the queue with a low priority only to have the cascading rush of other routines entering the queue placed in front of them. This has the effect of retarding the advance of some routines toward the head of the queue. These routines are therefore entrapped. To appreciate the extent of this entrapment, consider the following. Under discipline 2 the longest response time was 75 times greater than its mean response time. Under these system conditions, discipline 2 has certainly failed to reduce the variance in the system
response time. Under discipline 3 the longest response time was 52 times greater than its mean response time. Therefore, under CPU saturation, unless an extremely large variance in response time is to be tolerated, the use of disciplines 2 and 3 are not recommended.

We now consider the points 7,8 , and 9 . These points represent high CPU utilization, but not saturation, along a dimension of increasing paging load. Looking at point 7, one is immediately impressed by the rapidity at which discipline 3 fails to retain its supremacy. Points 7 and 8 show no significant difference between the three disciplines. When, however, we increase the paging load to point 9 , discipline 1 emerges significantly superior to the other two disciplines in both performance measures. For discipline 3 this is understandable, since as the paging load is increased, the probability decreases that discipline 3 will find the RAD system unsaturated. For discipline 2 the giving of higher priorities to the smaller routines is counterbalanced by its delay at the RAD queues.

Lastly, within plane 1 we consider a point in the moderate CPU range under a high paging load. While one may consider this paging load moderate from the viewpoint of RAD utilization $(0.4)$, it is high when we consider the probability of encountering empty RAD queues. There is an average of more than one query in each secondary storage device queue.

At point 10 we set the editing routine size substantially larger than the QLA in order to see how disciplines 2 and 3 perform under a most hostile sequence of routine processing. Here the bulk of the query processing comes at the end of the processing stages. Thus, there is the possibility that discipline 2 and discipline 3 's objectives might be thwarted. Point 10 shows discipline 3 superior to discipline 2 and marginally but not significantly better than discipline 1 . In summing up plane 1 , we recommend the use of discipline 3 except under high CPU utilization. At high CPU utilization one must take care that routine entrapment does not inordinately increase the variance in the performance variables. Also, at high CPU utilization with even slightly high paging loads, discipline $l$ is to be preferred.

We now examine the experimental results for the points in plane 2 of the system space. These are summarized in Figure 3. Again we first consider points along an increasing CPU utilization dimension at low paging loads. Table 11, representing point 11 , considers a low CPU utilization of approximately $25 \%$. While no significant difference is detected here, a significant difference in the disciplines is manifest when we examine the region of CPU utilization slightly greater than 60\%. Here at point 12 , discipline 3 is significantly superior to discipline 1 for system
response time. Increasing the CPU utilization still further to approximately $90 \%$ to point 13 , discipline 3 is superior under both performance measures. As one moves along the CPU dimension at a low paging load, the relative merits of discipline 3 become apparent.

We now consider points at high CPU utilization with increasing paging load. These are the points 13,14 , and 15. At point 14 , given a moderate paging load, discipline 3 is superior under both performance variables. The independent variables in point 15 are set similar to point 14 with the exception that again the editing routine is made larger than the QLA to see the effect on the system. The paging load for discipline $l$ is greater under these conditions at point 15 than point 14. Yet, even at this higher paging load, discipline 3 is superior to discipline l. Point 16 considers the system condition of moderate CPU utilization and moderately high paging load. Here both discipline 2 and discipline 3 are found to be significantly superior to discipline 1. We now consider three points in plane 2 at moderate CPU utilization under heavier paging loads. Points 17 and 18 are again set up with a smaller QLA than the editing routine to see performance under harsh discriminatory conditions. At point 17 no significant difference was detected. Point 18 moves closer to the middle of the CPU utilization range under an even heavier paging load. Here the additional
increase in CPU utilization more than offsets the increased paging load and favors discipline 2 and discipline 3 over discipline 1. Note that at point 17 the average DBMS CPU queue length for discipline 3 is 0.48 , while at point 18 it is 1.6. Point 19 represents a moderate CPU utilization but a heavier paging load. Here the additional increase in paging load is great enough to prevent and the DBMS CPU queue is too small to effect a significant difference between the disciplines. Considering the points within plane 2 , the data supports the conclusion that discipline 3 can be shown to be significantly superior to the other disciplines over a wider area of system space. The caution against using discipline 3 in a virtual storage environment at CPU saturation is still valid, although such a point is not plotted in Figure 3.

When we compare the behavior of discipline 3 in the two planes, we see that a virtual storage environment, if properly handled, can enhance the scheduling capability of a CPU scheduling discipline. To be specific, in a virtual storage environment discipline 3 has been shown to be superior to discipline 1 at a lower CPU utilization than under the conditions of main memory sufficiency (compare the rankings at points 3 and 13). Also under high CPU utilization discipline 3 is more robust against an increasing paging load (compare points 8 and 9 with points 14,15 , and 16 ).

In conclusion, the Data Base Administrator, when developing future Product Information Systems, must take cognizance of the effect of the CPU scheduling discipline which processes the routines handling queries to the data base. To say that such critical parts of the operating system like the CPU scheduling algorithm are "off limits" or outside the domain of the responsibility of the Data Base Administrator is nonsense. Such restrictions can only produce suboptimal system performance at best. We are not advocating that data base personnel become enmeshed in all aspects of operating systems, but that, as this study has demonstrated, a blind acceptance of a CPU scheduling algorithm to operate under all system conditions will prove to be a poor decision.

System response time and potential sales loss are both a combined function of not only the logical and physical storage and accessing of data, but also the scheduling of the routines which generate the requests for these accesses. These factors, influencing the performance variables, cannot be easily separated. Physical storage affects the accessing rate and the accessing rate is controlled in part by the CPU scheduling algorithm. Optimum storage allocation is in turn a function of the accessing rate. Thus we have a closed circle of interdependencies.

This study has shown that for a Product Information System discipline 3 provides the widest range of optimal behavior among the three disciplines studied, as measured by both mean system response time and mean lost potential sales, although it is not superior over the entire system space and even inferior to discipline 1 within some sectors of the system space. This study opens up avenues for future research into the areas where data base management systems and operating systems interact. Can some other CPU scheduling discipline provide a better response time or a smaller potential sales loss for a Product Information System or can it provide a wider range of superiority than discipline $3 ?$
looking to the future we know that CPU utilization and paging loads can be monitored by both system software monitors and stand-alone hardware monitors. We look forward to the day when the monitoring of such information is used in Product Information Systems as a basis for determining which CPU scheduling discipline should be operable at a given point in time at a given point in system space.



TABLE 1: SLMULATION DATA
General System Description:

| DBMS Work Load: QLA Instructions | $=$ | 32,000 |
| ---: | :--- | ---: | :--- |
| Editor Instructions | $=$ | 50,000 |
| Program Page References/Routine | $=$ | 0 |
| Data Page Faults/Query | $=$ | 10 |

## Secondary Storage Configuration:

## Devices

Connected to Channel
Device Types
Experimental Results:
Mean Response Time
S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length Overall Ave Paging Rate Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

Response Time


| Discipline 1 | Discipline 2 | Discipline 3 |
| :---: | :---: | :---: |
| 12.62 | 12.60 | 12.60 |
| 4.52 | 4.46 | 4.55 |
| 0.156 | 0.156 | 0.157 |
| 0.120 | 0.119 | 0.123 |
| 0.156 | 0.157 | 0.163 |
| 0.03 | 0.03 | 0.03 |
| 18.31 | 18.58 | 18.65 |
| 0.118 | 0.119 | 0.124 |
| 0.076 | 0.076 | 0.079 |
| 0.076 | 0.077 | 0.079 |
| 0.9 | 0.9 | 0.9 |

(Discip. 1\&2)
(Discip. 1 \& 3)
(Discip. 2 \& 3)

12345678910
$\begin{array}{llllllllll}1 & 1 & 1 & 1 & 1 & 1 & 2 & 2 & 2\end{array}$
D F F F S S S S S S

Response Time
Response Time
Lost Potential Sales
Lost Potential Sales
Lost Potential Sales

TABLE 2: SIMULATION DATA
General System Description:

| DBMS Work Load: QLA Instructions | $=100,000$ |
| ---: | :--- |
| Editor Instructions | $=125,000$ |
| Program Page References/Routine | $=$ |
| Data Page Faults/Query | $=0$ |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Connected to Channel | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Device Types | D | F | F | F | S | S | S | S | S | S |

## Experimental Results:

Mean Response Time
S.D. of Response Time Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length Overall Ave Paging Rate Channe1 1 Utilization RAD 1 Utilization RAD 2 Utilization Ave Queue Length (slowest devices)
Discipline 1

| 14.20 | Discipline 2 | Discipline 3 |
| :---: | :---: | :---: |
| 1.85 | 1.09 | 14.06 |
| 0.172 | 0.168 | 1.69 |
| 0.051 | 0.042 | 0.167 |
| 0.398 | 0.396 | 0.043 |
| 0.32 | 0.27 | 0.398 |
| 44.3 | 43.2 | 0.25 |
| 0.285 | 0.281 | 0.285 |
| 0.191 | 0.189 | 0.191 |
| 0.191 | 0.191 | 0.191 |
|  |  |  |
| 6.8 | 7.3 | 6.0 |


| Response time | (Discip. $1 \& 2$ ) | $\frac{\text { Z-score }}{0.574}$ | $\frac{\text { Signif. Level }}{\text { n.s. }}$ |
| :--- | :---: | :---: | :---: |
| Response time | (Discip. $1 \& 3$ ) | 0.793 | n.s. |
| Response time | (Discip. $2 \& 3$ ) | 0.183 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 0.79 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 0.94 | n.s. |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 0.08 | n.s. |

## TABLE 3: SIMULATION DATA

## General System Description:

| DBMS Work Load: QLA Instructions | $=250,000$ |  |
| ---: | :--- | ---: |
| Editor Instructions | $=100,000$ |  |
| Program Page References/Routine | $=$ | 0 |
| Data Page Faults/Query | $=$ | 10 |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Connected to Channel | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Device Types | D | F | F | F | S | S | S | S | S | S |

## Experimental Results:

Mean Response Time
S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length
Overall Ave Paging Rate
Channe1 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

Discipline 1 Discipline 2 Discipline 3

| 13.46 | 13.36 | 13.37 |
| :---: | :---: | :---: |
| 1.80 | 1.66 | 1.66 |
| 0.153 | 0.150 | 0.151 |
| 0.045 | 0.040 | 0.040 |
| 0.617 | 0.638 | 0.627 |
| 1.06 | 0.99 | 0.81 |
| 18.3 | 18.8 | 18.5 |
| 0.115 | 0.121 | 0.119 |
| 0.073 | 0.077 | 0.076 |
| 0.073 | 0.077 | 0.076 |
|  | 1.0 | 0.8 |
| 0.7 |  |  |

Response time
(Discip. $1 \& 2$ )
(Discip. $1 \& 3$ )
0.50
0.10
n.s.

Lost Potential Sales (Discip. 1 \& 2)
0.74
n.s.

Lost Potential Sales (Discip. $1 \& 3$ )
0.62
n.s.

Lost Potential Sales (Discip. $2 \& 3$ )
0.10
n.s.

TABLE 4: SIMULATION DATA
General System Description:
DBMS Work Load: QLA Instructions $=375,000$
Editor Instructions $=75,000$
Program Page References/Routine $=0$
Data Page Faults/Query $=\quad 10$

## Secondary Storage Configuration:

Devices
Connected to Channel
Device Types

## Experimental Results:

Mean Response Time S.D. of Response Time Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length
Overall Ave Paging Rate
Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

Response time
Response time
Response time
Lost Potential Sales
Lost Potential Sales
Lost Potential Sales
$\begin{array}{lllllllll}1 & 2 & 3 & 4 & 5 & 6 & 7 & 8 & 9\end{array}$
11111112222
D FFFSSSSSS
Discipline 1 Discipline 2 Discipline 3

| 14.72 | 14.32 | 13.89 |  |
| :---: | :---: | :---: | :---: |
| 4.68 | 4.75 | 4.66 |  |
| 0.208 | 0.198 | 0.187 |  |
| 0.145 | 0.147 | 0.139 |  |
| 0.782 | 0.781 | 0.788 |  |
| 2.8 | 2.4 | 2.00 |  |
| 17.93 | 17.92 | 18.25 |  |
| 0.113 | 0.115 | 0.116 |  |
| 0.073 | 0.073 | 0.074 |  |
| 0.074 | 0.073 | 0.074 |  |
|  | 0.8 | 0.8 |  |
| 0.9 |  |  |  |


| (Discip. $1 \& 2$ ) | $\frac{\text { Z-score }}{2.22}$ | $\frac{\text { Signif. Level }}{0.05}$ |
| :--- | :---: | :---: |
| (Discip. $1 \& 3$ ) | 4.63 | 0.01 |
| (Discip. $2 \& 3$ ) | 2.43 | 0.05 |
| (Discip. $1 \& 2$ ) | 1.76 | n.s. |
| (Discip. $1 \& 3$ ) | 3.83 | 0.01 |
| (Discip. $2 \& 3$ ) | 2.08 | 0.05 |

## TABLE 5: SIMULATION DATA

General System Description:

| DBMS Work Load: QLA Instructions | $=$ | 500,000 |
| ---: | :--- | ---: |
| Editor Instructions | $=$ | 50,000 |
| Program Page References/Routine | $=$ | 0 |
| Data Page Faults/Query | $=$ | 10 |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Connected to Channel | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Device Types | D | F | F | F | S | S | $S$ | $S$ | $S$ | $S$ |

Experimental Results:
Mean Response Time
S.D. of Response Time Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length Overall Ave Paging Rate
Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length
(slowest devices)

| Discipline 1 | Discipline 2 | Discipline |
| :---: | :---: | :---: |
| 18.24 | 17.31 | 16.17 |
| 4.02 | 2.53 | 2.33 |
| 0.311 | 0.269 | 0.231 |
| 0.154 | 0.091 | 0.079 |
| 0.883 | 0.909 | 0.918 |
| 7.99 | 6.57 | 5.06 |
| 16.78 | 17.17 | 17.55 |
| 0.104 | 0.108 | 0.111 |
| 0.067 | 0.068 | 0.070 |
| 0.067 | 0.068 | 0.070 |
| . | 1.0 | 0.8 |
| 1.0 |  |  |


|  |  | Z-score | Signif. Level |
| :--- | :--- | :---: | :---: |
| Response time | (Discip. 1 \& 2) | 3.02 | 0.01 |
| Response time | (Discip. 1 \& 3) | 7.21 | 0.01 |
| Response time | (Discip. $2 \& 3$ ) | 5.17 | 0.01 |
| Lost Potential Sales | (Discip. 1 \& 2) | 3.57 | 0.01 |
| Lost Potential Sales | (Discip. 1 \& 3) | 7.55 | 0.01 |
| Lost Potential Sales | (Discip. 2\& 3) | 5.07 | 0.01 |

## TABLE 6: SIMULATION DATA

General System Description:

| DBMS Work Load: QLA Instructions | $=1,000,000$ |  |
| ---: | :--- | ---: | :--- |
| Editor Instructions | $=$ | 400,000 |
| Program Page References/Routine | $=$ | 0 |
| Data Page Faults/Query | $=$ | 10 |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Connected to Channe1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Device Types | D | F | F | F | S | S | S | S | S | S |

Experimental Results:
Mean Response Time
S.D. of Response Time Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU.Queue Length
Overall Ave Paging Rate
Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length
(slowest devices)
Discipline 1

| 97.67 | 87.70 | 62.11 |
| :---: | :---: | :---: |
| 9.83 | 105.94 | 73.16 |
| 0.999 | 0.991 | 0.866 |
| 0.00004 | 0.02535 | 0.15792 |
| 1.0 | 1.0 | 1.0 |
| 58.62 | 58.48 | 59.42 |
| 7.5 | 7.4 | 7.5 |
| 0.048 | 0.047 | 0.047 |
| 0.030 | 0.030 | 0.029 |
| 0.030 | 0.030 | 0.029 |
|  |  |  |
| 0.3 | 0.5 | 0.3 |


| Response time | (Discip. 1 \& 2) | $\frac{\text { Z-score }}{1.21}$ | $\frac{\text { Signif. Level }}{\text { n.s. }}$ |
| :--- | :--- | :---: | :---: |
| Response time | (Discip. $1 \& 3$ ) | 6.11 | 0.01 |
| Response time | (Discip. $2 \& 3$ ) | 2.47 | 0.05 |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 4.31 | 0.01 |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 10.82 | 0.01 |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 10.12 | 0.01 |

TABLE 7: SIMULATION DATA

## General System Description:

DBMS Work Load: QLA Instructions $=500,000$
Editor Instructions $=125,000$
Program Page References/Routine $=0$
Data Page Faults/Query $=\quad 25$

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Connected to Channel | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Device Types | D | F | F | F | S | S | S | S | S | S |

## Experimental Results:

Mean Response Time S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length Overall Ave Paging Rate
Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)
Discipline 1

| 21.56 | 22.08 | 21.96 |
| :---: | :---: | :---: |
| 4.26 | 4.36 | 4.30 |
| 0.438 | 0.455 | 0.449 |
| 0.171 | 0.169 | 0.161 |
| 0.960 | 0.960 | 0.962 |
| 10.66 | 11.46 | 10.67 |
| 38.56 | 38.81 | 39.32 |
| 0.256 | 0.253 | 0.257 |
| 0.170 | 0.167 | 0.169 |
| 0.166 | 0.168 | 0.170 |
|  | 7.9 | 5.9 |
| 6.7 |  |  |


|  |  | Z-score | Signif. Level |
| :--- | :--- | :---: | :---: |
| Response time | (Discip. $1 \& 2$ ) | 1.38 | n.s. |
| Response time | (Discip. $1 \& 3$ ) | 1.09 | n.s. |
| Response time | (Discip. $2 \& 3$ ) | 0.34 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 1.10 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 0.73 | n.s. |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 0.45 | n.s. |

## TABLE 8: SIMULATION DATA

General System Description:

| DBMS Work Load: QLA Instructions | $=500,000$ |  |
| ---: | :--- | ---: |
| Editor Instructions | $=150,000$ |  |
| Program Page References/Routine | $=$ | 0 |
| Data Page Faults/Query | $=$ | 30 |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Connected to Channel | 1 | 1 | 1 | 2 | 2 |
| Device Types | D | F | S | S | S |

Experimental Results:
Mean Response Time
S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length
Overall Ave Paging Rate
Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)
Discipline 1

| 24.16 | 23.71 | 23.19 |
| :---: | :---: | :---: |
| 5.52 | 4.63 | 4.48 |
| 0.535 | 0.512 | 0.500 |
| 0.202 | 0.178 | 0.174 |
| 0.973 | 0.966 | 0.979 |
| 13.97 | 13.59 | 13.77 |
| 45.43 | 45.11 | 46.03 |
| 0.257 | 0.247 | 0.254 |
| 0.287 | 0.277 | 0.283 |
| 0.287 | 0.277 | 0.284 |
|  |  |  |
| 14.3 | 13.0 | 13.6 |


| Response time | (Discip. $1 \& 2$ ) | $\frac{\text { Z-score }}{0.79}$ | $\frac{\text { Signif. Level }}{\text { n.s. }}$ |
| :--- | :---: | :---: | :---: |
| Response time | (Discip. $1 \& 3$ ) | 1.68 | n.s. |
| Response time | (Discip. $2 \& 3$ ) | 1.13 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 0.76 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 1.65 | n.s. |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 1.08 | n.s. |

## TABLE 9: SIMULATION DATA

General System Description:

| DBMS Work Load: QLA Instructions | $=750,000$ |  |
| ---: | :--- | ---: |
| Editor Instructions | $=100,000$ |  |
| Program Page References/Routine | $=$ | 0 |
| Data Page Faults/Query | $=$ | 20 |

## Secondary Storage Configuration:

Devices
Connected to Channel
Device Types
Experimental Results:
Mean Response Time
S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length
Overall Ave Paging Rate
Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

1234
1111
F S S S

| Discipline 1 | Discipline 2 | Discipline 3 |
| :---: | :---: | :---: |
| 42.44 | 48.73 | 47.57 |
| 7.42 | 9.52 | 9.21 |
| 0.944 | 0.970 | 0.967 |
| 0.072 | 0.053 | 0.058 |
| 0.991 | 0.909 | 0.929 |
| 24.8 | 31.0 | 28.9 |
| 23.2 | 22.2 | 22.5 |
| 0.605 | 0.554 | 0.602 |
| 0.542 | 0.483 | 0.529 |
| 0.544 | 0.483 | 0.529 |
| 46.2 | 45.8 | 49.7 |

$\frac{\text { Z-score }}{6.34} \frac{\text { Signif. Leve1 }}{0.01}$

Response time
(Discip. $1 \& 2$ )
6.34
0.01

Response time
(Discip. $1 \& 3$ )
5.37

Response time
(Discip. $2 \& 3$ )
1.17
n.s.

Lost Potential Sales
(Discip. $1 \& 2$ )
3.62
0.01

Lost Potential Sales
(Discip. $1 \& 3$ )
3.11
0.01

Lost Potential Sales
(Discip. $2 \& 3$ )
0.48
n.s.

## TABLE 10: SIMULATION DATA

## General System Description:

| DBMS Work Load: QLA Instructions | $=$ | 32,000 |
| ---: | :--- | ---: | :--- |
| Editor Instructions | $=$ | 250,000 |
| Program Page References/Routine | $=$ | 0 |
| Data Page Faults/Query | $=$ | 50 |

## Secondary Storage Configuration:

```
Devices
Connected to Channel
Device Types
```

Experimental Results:
Mean Response Time S.D. of Response Time Mean Pot. Sales Loss S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length Overall Ave Paging Rate Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

|  |  | $\frac{Z \text {-score }}{1.19}$ | $\frac{\text { Signif. Level }}{\text { Response time }}$ |
| :--- | :---: | :---: | :---: |
| Response time | (Discip. $1 \& 2$ ) |  | niscip. $1 \& 3$ ) |
| Response time | (Discip. $2 \& 3$ ) | 2.68 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 1.03 | 0.01 |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 1.43 | n.s. |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 2.38 | 0.05 |

Discipline 1

| 19.46 | Discip1ine 2 | Discipline 3 |  |
| :---: | :---: | :---: | :---: |
| 7.11 | 7.59 | 18.90 |  |
| 0.364 | 0.377 | 6.42 |  |
| 0.236 | 0.250 | 0.347 |  |
| 0.457 | 0.467 | 0.223 |  |
| 0.71 | 0.68 | 0.452 |  |
| 78.23 | 80.90 | 77.45 |  |
| 0.397 | 0.562 | 0.526 |  |
| 0.393 | 0.411 | 0.382 |  |
| 0.396 | 0.411 | 0.383 |  |
|  |  |  |  |
| 60.0 | 64.6 | 45.3 |  |


| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| $D$ | $F$ | $F$ | $F$ | $S$ | $S$ | $S$ | $S$ | $S$ | $S$ |

(Discip. 1 \& 2)
1.19
n.s.

Response time
(Discip. 1 \& 3 )
2.68
0.01

Lost Potential Sales
Lost Potential Sales
(Discip. $2 \& 3$ )
2.38
0.05

## TABLE 11: SIMULATION DATA

## General System Description:

| DBMS Work Load: QLA Instructions | $=$ | 100,000 |
| ---: | :--- | ---: | :--- |
| Editor Instructions | $=$ | 50,000 |
| Program Page References/Routine | $=$ | 3 |
| Data Page Faults/Query | $=$ | 10 |

## Secondary Storage Configuration:

```
Devices
Connected to Channel
Device Types
```


## Experimental Results:

Mean Response Time
S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length Overall Ave Paging Rate Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

12345678910
1111112222
DFFFSSSSSS
Discipline 1

| 13.25 | Discipline 2 | Discipline 3 |
| :---: | :---: | :---: |
| 10.07 | 13.14 | 13.17 |
| 0.209 | 0.206 | 10.34 |
| 0.260 | 0.180 | 0.206 |
| 0.268 | 0.273 | 0.250 |
| 0.12 | 0.11 | 0.285 |
| 28.75 | 28.53 | 0.13 |
| 0.185 | 0.181 | 28.99 |
| 0.119 | 0.118 | 0.190 |
| 0.119 | 0.119 | 0.123 |
| 1.4 | 1.3 | 0.123 |


| Response time | (Discip. $1 \& 2$ ) | $\frac{\text { z-score }}{0.63}$ | $\frac{\text { Signif. }}{\text { n.s. }}$ |
| :--- | :--- | :---: | :---: |
| Response time | (Discip. $1 \& 3$ ) | 0.46 | n.s. |
| Response time | (Discip. $2 \& 3$ ) | 0.17 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 0.68 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 0.69 | n.s. |
| Lost Potential Sales (Discip. $2 \& 3)$ | 0.00 | n.s. |  |

## TABLE 12: SIMULATION DATA

General System Description:

| DBMS Work Load: QLA Instructions | $=250,000$ |  |
| ---: | :--- | ---: |
| Editor Instructions | $=100,000$ |  |
| Program Page References/Routine | $=$ | 3 |
| Data Page Faults/Query | $=$ | 10 |

## Secondary Storage Configuration:

Devices
Connected to Channel
Device Types
Experimental Results:
Mean Response Time
S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length
Overall Ave Paging Rate
Channe1 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

Response time
Response time
Response time
Lost Potential Sales
Lost Potential Sales
Lost Potential Sales
(Discip. $1 \& 2$ )
(Discip. $1 \& 3$ )
(Discip. $2 \& 3$ )
(Discip. $1 \& 2$ )
0.81 n.s.
(Discip. $1 \& 3$ )
1.55
0.74
(Discip. $2 \& 3$ )

## TABLE 13: SimULATION DATA

General System Description:

| DBMS Work Load: QLA Instructions | $=500,000$ |  |
| ---: | :--- | ---: |
| Editor Instructions | $=50,000$ |  |
| Program Page References/Routine | $=$ | 3 |
| Data Page Faults/Query | $=$ | 10 |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Connected to Channel | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Device Types | D | F | F | F | S | S | S | S | S | S |

## Experimental Results:

Mean Response Time S.D. of Response Time Mean Pot. Sales Loss S.D. of Loss CPU Utilization Ave DBMS CPU Queue Length Overall Ave Paging Rate Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

Discipline 1 Discipline 2 Discipline 3

| 19.16 | 17.25 | 16.32 |
| :---: | :---: | :---: |
| 4.35 | 3.72 | 5.38 |
| 0.354 | 0.288 | 0.266 |
| 0.110 | 0.130 | 0.160 |
| 0.883 | 0.911 | 0.909 |
| 8.3 | 6.1 | 4.4 |
| 26.4 | 26.8 | 26.9 |
| 0.167 | 0.172 | 0.170 |
| 0.108 | 0.111 | 0.109 |
| 0.108 | 0.111 | 0.110 |
|  | 1.4 |  |
| 1.3 |  | 1.2 |

$$
\frac{Z \text {-score }}{5.75}
$$

Signif. Leve1
(Discip. 1 \& 2)
8.76
0.01

Response time
(Discip. $1 \& 3$ )
4.68
0.01

Lost Potential Sales
(Discip. 1 \& 2)
7.69
0.01

Lost Potential Sales (Discip. $1 \& 3$ )
10.71
0.01

Lost Potential Sales (Discip. 2 \& 3)
4.10
0.01

## TABLE 14: SIMULATION DATA

## General System Description:

| DBMS Work Load: QLA Instructions | $=500,000$ |
| ---: | :--- |
| Editor Instructions | $=150,000$ |
| Program Page References/Routine | $=$ |
| Data Page Faults/Query | $=3$ |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Connected to Channe1 | 1 | 1 | 1 | 2 | 2 |
| Device Types | D | F | S | S | S |

## Experimental Results:

Mean Response Time S.D. of Response Time Mean Pot. Sales Loss S.D. of Loss CPU Utilization Ave DBMS CPU Queue Length Overall Ave Paging Rate Channel 1 Utilization RAD 1 Utilization RAD 2 Utilization Ave Queue Length (slowest devices)

| Discipline 1 | Discipline 2 | Discipline 3 |
| :---: | :---: | :---: |
| 25.71 | 24.96 | 23.21 |
| 5.59 | 3.31 | 2.95 |
| 0.594 | 0.580 | 0.507 |
| 0.198 | 0.136 | 0.125 |
| 0.944 | 0.970 | 0.977 |
| 14.3 | 13.1 | 12.2 |
| 52.5 | 53.1 | 53.3 |
| 0.288 | 0.293 | 0.294 |
| 0.325 | 0.331 | 0.330 |
| 0.325 | 0.331 | 0.330 |
| 17.9 | 17.9 |  |


| Response time | (Discip. $1 \& 2$ ) | $\frac{\text { z-score }}{1.24}$ | $\frac{\text { Signif. Le }}{\text { n.s. }}$ |
| :--- | :--- | :---: | :---: |
| Response time | (Discip. $1 \& 3$ ) | 4.32 | 0.01 |
| Response time | (Discip. $2 \& 3$ ) | 4.25 | 0.01 |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 0.64 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 4.00 | 0.01 |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 4.20 | 0.01 |

## 'TABLE 15: SIMULATION DATA

General System Description:
DBMS Work Load: QLA Instructions $=150,000$

$$
\text { Editor Instructions }=500,000
$$

| Program Page References/Routine | $=$ | 3 |
| :--- | :--- | :--- |
| Data Page Faults/Query | $=$ | 30 |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Connected to Channel | 1 | 1 | 1 | 2 | 2 |
| Device Types | D | F | S | S | S |

## Experimental Results:

Mean Response Time S.D. of Response Time Mean Pot. Sales Loss S.D. of Loss CPU Utilization Ave DBMS CPU Queue Length Overall Ave Paging Rate Channel 1 Utilization RAD 1 Utilization RAD 2 Utilization Ave Queue Length (slowest devices)
Discipline 1

| 26.35 | Discipline 2 | Discipline 3 |
| :---: | :---: | :---: |
| 5.53 | 25.23 | 25.07 |
| 0.616 | 0.580 | 3.95 |
| 0.186 | 0.177 | 0.579 |
| 0.920 | 0.949 | 0.155 |
| 13.00 | 14.15 | 0.958 |
| 51.66 | 52.27 | 13.57 |
| 0.285 | 0.291 | 53.07 |
| 0.323 | 0.330 | 0.292 |
| 0.328 | 0.332 | 0.328 |
|  | 20.329 |  |
| 27.6 |  | 18.5 |


|  |  | $\frac{\text { Z-score }}{1.74}$ | $\frac{\text { Signif. Level }}{n}$ |
| :--- | :---: | :---: | :---: |
| Response time | (Discip. $1 \& 2$ ) | n.s. |  |
| Response time | (Discip. $1 \& 3$ ) | 2.00 | 0.05 |
| Response time | (Discip. $2 \& 3$ ) | 0.26 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 1.65 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 1.58 | n.s. |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 0.01 | n.s. |

TABLE 16: SIMULATION DATA

General System Description:
DBMS Work Load: QLA Instructions $=500,000$ Editor Instructions $=50,000$

Program Page References/Routine $=3$
Data Page Faults/Query $=\quad 40$

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Connected to Channel | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Device Types | D | F | F | F | S | S | S | S | S | S |

## Experimental Results:

Mean Response Time
S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length
Overall Ave Paging Rate
Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)
Discipline $1 \quad$ Discipline 2

| 23.91 | 22.27 | Discipline |
| :---: | :---: | :---: |
| 4.26 | 3.13 | 22.28 |
| 0.533 | 0.466 | 0.20 |
| 0.172 | 0.132 | 0.136 |
| 0.801 | 0.836 | 0.838 |
| 7.0 | 6.8 | 6.6 |
| 67.4 | 68.8 | 69.37 |
| 0.448 | 0.459 | 4.64 |
| 0.316 | 0.321 | 0.324 |
| 0.316 | 0.322 | 0.325 |
|  |  |  |
| 27.1 | 24.9 | 27.4 |


| Response time | (Discip. $1 \& 2$ ) | $\frac{\text { Z-score }}{4.54}$ | $\frac{\text { Signif. Level }}{0.01}$ |
| :--- | :--- | :---: | :---: |
| Response time | (Discip. $1 \& 3$ ) | 4.18 | 0.01 |
| Response time | (Discip. $2 \& 3$ ) | 0.03 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 4.51 | 0.01 |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 4.12 | 0.01 |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 0.08 | n.s. |

TAble 17: Simulation data
General System Description:

| DBMS Work Load: QLA Instructions | $=32,000$ |  |
| ---: | :--- | ---: |
| Editor Instructions | $=150,000$ |  |
| Program Page References/Routine | $=$ | 3 |
| Data Page Faults/Query | $=30$ |  |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Connected to Channe1 | 1 | 1 | 1 | 2 | 2 |
| Device Types | D | F | S | S | S |

Experimental Results:
Mean Response Time S.D.of Response Time Mean Pot. Sales Loss
S.D. of Loss CPU Utilization

Ave DBMS CPU Queue Length Overall Ave Paging Rate Channe1 1 Utilization

RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)
Discipline 1 Discipline 2 $^{2}$ Discipline 3

|  |  | $\frac{\text { Z-score }}{0.38}$ | $\frac{\text { Signif. Level }}{\text { n.s. }}$ |
| :--- | :--- | :---: | :---: |
| Response time | (Discip. $1 \& 2$ ) | 0.48 | n.s. |
| Response time | (Discip. $1 \& 3$ ) | 0.48 |  |
| Response time | (Discip. $2 \& 3$ ) | 0.10 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 2$ ) | 0.78 | n.s. |
| Lost Potential Sales | (Discip. $1 \& 3$ ) | 0.87 | n.s. |
| Lost Potential Sales | (Discip. $2 \& 3$ ) | 0.08 | n.s. |

## TABLE 18: SIMULATION DATA

General System Description:

| DBMS Work Load: QLA Instructions | $=32,000$ |  |
| ---: | :--- | ---: |
| Editor Instructions | $=$ | 250,000 |
| Program Page References/Routine | $=$ | 3 |
| Data Base Faults/Query | $=$ | 50 |

## Secondary Storage Configuration:

| Devices | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Connected to Channe1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Device Types | D | F | F | F | S | S | S | S | S | S |

Experimental Results:
Mean Response Time
S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length
Overall Ave Paging Rate
Channel 1 Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length
(slowest devices)
z-score
Signif. Level

Response time
Response time

$$
\text { (Discip. } 1 \& 3 \text { ) } 0.96
$$

n.s.

Response time

$$
\text { (Discip. } 2 \& 3 \text { ) }
$$

$$
1.79
$$

n.s.

Lost Potential Sales
(Discip. $1 \& 2$ )
2.17
0.05

Lost Potential Sales
n.s.

Lost Potential Sales
Discipline 1

|  | Discipline 2 | Discipline 3 |
| :---: | :---: | :---: |
| 26.55 | 24.86 | 25.90 |
| 6.88 | 5.45 | 6.09 |
| 0.612 | 0.560 | 0.594 |
| 0.221 | 0.197 | 0.202 |
| 0.413 | 0.430 | 0.433 |
| 1.9 | 1.5 | 1.6 |
| 80.7 | 82.2 | 82.2 |
| 0.558 | 0.560 | 0.553 |
| 0.400 | 0.406 | 0.404 |
| 0.405 | 0.405 | 0.404 |
| 98.0 | 96.2 |  |
|  |  | 111.3 |

$$
\text { (Discip. } 1 \& 2 \text { ) } \quad 2.47
$$

n.s.
n.s.

TABLE 19: SIMULATION DATA

General System Description:

| DBMS Work Load: QLA Instructions | $=500,000$ |
| ---: | :--- |
| Editor Instructions | $=100,000$ |
| Program Page References/Routine | $=$ |
| Data Page Faults/Query | $=$ |

## Secondary Storage Configuration:

Devices
Connected to Channel Device Types

Experimental Results:
Mean Response Time S.D. of Response Time

Mean Pot. Sales Loss
S.D. of Loss

CPU Utilization
Ave DBMS CPU Queue Length
Overall Ave Paging Rate
Channel I Utilization
RAD 1 Utilization
RAD 2 Utilization
Ave Queue Length (slowest devices)

Response time
Response time
Response time
Lost Potential Salcs (Discip. 1 \& 2)
(Discip. $1 \& 3$ )
Lost Potential Sales (Discip. 2 \& 3)
0.84
n.s.

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## LITERATURE CITED

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APPENDICES

## APPENDIX 1

## CPU DISCIPLINE 2 AND VARIATION REDUCTION OF SYSTEM RESPONSE TIME

The system response time has its effect on the firm in the form of lost potential sales. A customer, dissatisfied with the delay in receiving information, resolves not to use the information system again. This resolve may or may not be able to be changed at a later date. In a given customer population there is associated with each system response time a probability that the customer will no longer continue to use the Product Information System. This also represents lost potential sales. One expression of this probability function can be modeled as:

$$
\begin{aligned}
& \text { (eq. 1) } Y=\frac{a}{a+b^{-c x}} \\
& \text { where } Y=\text { the probability that a customer } \\
& \text { will no longer use the system, } \\
& \mathrm{x}=
\end{aligned}
$$

This gives a typical sigmoid curve. For example, if we wish to construct an approximate fit between these different system response time levels and the associated probabilities of a lost customer,

| System Response Time <br> (secs.) | Probability of a Lost <br> Customer |
| :---: | :---: |
| 10 | 0.10 |
| 25 | 0.60 |
| 30 | 0.80 |
| 35 | 0.90 |

the following variables provide a good approximation in equation 1:

$$
\begin{aligned}
& a=0.015 \\
& b=1.2 \\
& c=1.0
\end{aligned}
$$

This sigmoid curve can influence the behavior of discipline 2. Assuming a normal distribution of system response times, if the mean system response time is less than the inflection point on the curve, it is possible to experience simultaneously under discipline 2 a greater system response time than discipline 1 , but a smaller average potential sales loss. All other things being equal, discipline 2 can have a greater average system response time than discipline $l$ because of the additional overhead associated with discipline 2 in processing queries. It is possible for the average potential sales loss to be less in discipline 2 than discipline $l$ due to the increasing slope of the curve below the inflection point. Figure $l$ demonstrates this.

system response time
Figure 1: Lost Potential Sales Under Disciplines $1 \& 2$.

In Figure $1, X_{O}$ is the mean system response time. $X_{1}$ and $X_{2}$ are the system response times associated with two queries under discipline $1 . \mathrm{X}_{1}$ and $\mathrm{X}_{2}$ are the response times under the same queries but a result of CPU scheduling by discipline 2. Since query 2 was detected by discipline 2 as being delayed in the system and query $l$ ahead of schedule, discipline 2 can give query 2 a higher priority during processing. If we for a moment neglect discipline 2's additional overhead, this results in an increase in query l's response time and a corresponding decrease in the response time for query 2. Judged by the performance measure of response time, we have an even tradeofif. The advantage in using discipline 2 would seem to be
in a more uniform (smaller variance) system response time. However, when we measure the performance of the two according to lost potential sales, it becomes evident that here discipline 2 is providing a smaller lost potential sales and is in this example therefore superior under this performance measure. $\mathrm{Y}_{3}-\mathrm{Y}_{4}<\mathrm{Y}_{1}-\mathrm{Y}_{2}$.

When we include a consideration of the additional overhead of discipline 2 in processing queries, the system response time is thereby increased. There is therefore a tradeoff on the lost potential sales axis between additional overhead and the possible reduction of variation, which is open to experimentation. The extent of any potential superiority of discipline 2 over discipline 1 would be dependent upon a number of factors: the values of $a, b$, and $c$, the average system response time, and the amount of variance reduction in the system response time. In addition, we will show in Chapter IV that discipline 2 has other effects on system response time beyond what is treated in this appendix. When the system response time becomes greater than at the inflection point, the behavior of discipline 2 would be just the opposite. By reducing the variation discipline 2 would tend to aggravate an already poor system performance. Under a condition of a high average system response time the variation reduction of discipline 2 would increase the average potential sales loss beyond that of discipline 1.

We now show that the inflection point of this curve is located at a lost potential sales of 0.5 .

Let $Y=f(X ; a, b, c)=\frac{a}{a+b^{-X c}}=l-\frac{1}{a b^{X c}+1}$
Change of variables: Let $M=b^{C}$
Then $Y=f(X ; a, M)=1-\frac{1}{a M^{X}+1}$
Now let $u=a M^{X}$, so $Y_{u}=1-$ $\qquad$
$\frac{d Y}{d u}(u)=\frac{1}{(u+1)^{2}}$
so, $\frac{d Y}{d X}=\frac{d Y}{d u} \cdot \frac{d u}{d X}=\frac{1}{(u+1)^{2}} \cdot u(\log M)=\frac{\log M}{u+2+\frac{1}{u}}$
$\frac{d}{d u}\left(Y^{\prime}\right)=\frac{1-\dot{u}}{(u+1)^{3}} \log M$
$Y^{\prime}=\frac{d}{d X}\left(Y^{\prime}\right)=\frac{d}{d u}\left(Y^{\prime}\right) \cdot \frac{d u}{d X}=\frac{u-u^{2}}{(u+1)^{3}}(\log M)^{2}=0$
if $u=1, Y=0.5$.
We conclude that under the scope of this discussion, discipline 2 can act as a two-edged sword, decreasing lost potential sales when the average system response time is less than at the inflcction point and increasing the lost potential sales when the average system response time is higher. This discipline therefore tends to make a good Product Information System better and a poorly operating one worse.

## APPENDIX 2

FILE SYSTEMS AND DATA BASE MANAGEMENT SYSTEMS

It is important to distinguish between a file system and a data base system and their respective management routines. Although a Product Information System could be implemented in either environment, a data base system would be more advantageous. Historically one could say a DBMS is an extension of the file system. Both systems manipulate data in the form of files. Yet, whereas a file management system is a set of programs written for specific file usage, a DBMS controls the structure, functioning, and maintenance of a data base as a repository of data irrespective of the users' programs which access the data base. A DBMS is not just a more complex file system. Both systems begin with a consideration of output and then input requirements, but from there the design strategies are antipodal.

In a file system one usually proceeds by then determining the processing specifications of the application programs. Lastly the files necessary to implement these specifications are structured along with appropriate accessing methods. In a filc system the user's application programs are intimately tied to the files which they access. For example, an application program written in COBOL must
have a one-to-one field correspondence in its data definitions of the files which are accessed.

In a Data Base System the design strategy centers around the data base, a set of integrated files. To use IBM Study Organization Plan (SOP) terminology (Glans, 1968), first the systems analyst delineates an activity or set of activities for a firm. Each activity is in turn broken down into a set of operations, each of which are then broken down into a set of processes. Once a decision has been made as to which activities, operations, and processes are to be automated, the Data Base Administrator or the Enterprise Administrator decides for all of the processes within the scope of the systems analysis study what elementary data items must be collected. He then attempts to organize these items into files as well as determine appropriate logical and physical relationships between these elementary data items. After the data base has been structured, then attention is paid to the application programs needed to process the data base. By changing the focal point from the application programs to the data base we take the first step towards achieving data independence in which the structure of the data as seen by the application program need not be the same as the physical structure of the data base. Data independence and its associates, flexibility and data sccurity, are provided at the expensc of a complex DBMS to support such a data basc.

As shall be brought out, data independence is not a luxury of a data base, but a necessity.

A file system in a business organization can be constructed as a segregated or an integrated file system. Figure 1 is an example of a segregated file system. Here each department of a firm is viewed as a closed node. Each department "owns" its own files, although physically all computer processing may be performed at a centralized facility. In the segregated file system each department begins with its own input, updates its own files, and generates its own output. In the accounting department of Figure 1 , node 1 , program $\underline{A}$ records sales order information in the accounts receivable ( $A / R$ ) files, which files act as a subsidiary journal and ledger. Once goods have been shipped this entry can then be marked as a valid debit to the $A / R$ ledger. Program $B$ handles accounts payable ( $A / P$ ). Vendor information and employee time card and salary information serve as the basis for the $A / P$ subsidiary journal file and for the posting of credits to the $A / P$ subsidiary ledger. Program $\underline{C}$ updates on a daily basis the general ledger with various debits and credits. Program $\underline{D}$ takes as input summary information from the $A / R$ and $A / P$ files and input on the period ending inventory levels to update the general ledger. The payroll program, E, inputs time cards and salary information and, besides generating employee payroll checks,

ACCOUNTING DEPARTMENT


PERSONNEL DEPARTMENT


PRODUCTION DEPARTMENT


## SALES DEPARTMENT



Figure 1: Segregated Filc System
debits the $A / P$ file and creates a transaction in the general ledger ( $G / L$ ) reflecting the taking of an expense.

In the production department, node 2, program $\underset{F}{ }$ takes sales order information and updates the inventory file, reflecting that inventory items are to be allocated to various sales orders, although these items are considered still to exist as part of inventory. Program $\underline{G}$ accepts as input employee time cards, containing job and time completion information which can be used to update the job/work file and to adjust existing inventory levels.

In the personnel department, node 3, computer paper output from a payroll run is the original source document, which after having been punched is used by Program $\underline{H}$ to update the personnel file with payroll information. The sales department, node 4 , processes sales orders to maintain a sales order file, which file can be used to produce various sales reports, including breakdowns by territory, by salesman as well as historical sales profiles for sales forecasts.

While this scheme is not expected to be complete in every detail, nevertheless, many companies today still have many of the characteristics of a segregated file system. Segregated file systems are inefficient for the following reasons. There is duplicate entry of the same input information within different departments or nodes. For example, in Figure 1 information from the sales order is extracted in
nodes 1, 2, and 4. Time cards are inputted in runs for nodes 1 and 2. Much of this input is redundant. Secondly, a segregated file system suffers from needless intermediate output. For example, in Figure 1 at node 3, the personnel department, payroll information as output from the payroll run is used as input for updating the personnel file. If cooperation and file sharing were allowed between the accounting and personnel departments, the payroll run could directly update the personnel file. Redundant data items in the files themselves is the third source of the inefficiency of segregated file systems. Referring again to Figure l, redundant data can exist between the job/work file and the personnel file.

An integrated file system solves some of these information system problems. There is usually a reduction in the number of necessary programs, input streams, and sometimes a reduction in the number of files. Figure 2 illustrates such a system. Sales orders are input to program $\underline{A}^{\prime}$ ' which updates the sales order file, entersinformation into the $A / R$ files, and allocates inventory from the inventory file. Program $\underline{B}^{\prime}$ updates the $A / P$ file, using data from vendor invoices, personnel time cards and salary information from the personnel file. The time cards are simultaneously used to update the job/work file and inventory levels in the inventory file.


Figure 2: An Integrated File System.

Program D'fulfills the same functions as program $\underline{D}$ in Figure 1 , except that program $\underline{D}^{\prime}$ also updates the general ledger at the end of each period with summary information from the inventory file. The payroll program E'in Figure 2 is similar to program $E$ in Figure 1 , except that it also updates the personnel file directly.

In comparing Figures 1 and 2 we see that in Figure 2 there is a reduction of inputs and a reduction of programs. Yet, two problems still exist in an integrated file system: data item redundancy in the files and program dependency upon file structure. Also with the advent of the integrated file a new problem is born: maintaining corporate data security. A corporation must have control over the access and dissemination of its information on a need-to-know basis. Data base security has been defined as "protecting the database against deliberate destruction, modification, retrieval, or accidental exposure of information by an unauthorized user" (ANSI/X3/SPARC, 1975).

A program's dependency upon file structure can seriously impede the making of changes in both the logical and physical structure of an information system. In Figure 2 many of the programs listed are in actuality sets of programs. The payroll program may be 10 to 20 separate programs. If the physical structure of the general ledger were changed by the addition of a ficld to cach record, then not only would the
general ledger have to be reloaded, but changes would have to be made to each program within the program sets, $\underline{C}$ ' $\underline{D}^{\prime}$ and $E$ :

A Data Base system attempts to solve the problems mentioned above in file systems. In a Data Base system a department or node does not possess its own files, although it may be given authority to specify who has access rights to various files or data items within files. The first distinguishing characteristic of a data base is the application of the concept of a set to file structure. Figure 3 depicts the relationship between records in four files of a data base: the sales order file, the customer file, the job/work file, and the personnel file. Here each sales order is viewed as a set owner such that a variable number of jobs may belong to a sales order, representing the work needed to complete an order. Each sales order "owns" a customer member, the company from whom the sales order originated. The personnel file besides being a repository of historical facts on each employee can be structured so that each employee is an owner of a set of jobs on which he worked. While this figure represents the logical structure of the data base, the physical structure could be implemented with imbedded pointers as in Figure 4.

The sales order file in Figure 4 is shown as sequenced by order number. Each record has a pointex to the customer


Figure 3: Owner/Member Relationships in a Data Base.

SALES ORDER FILE
JOB/WORK FILE


PERSONNEL 1 | FILE



Figure 4: Relationship between Four Files in a Data Basc.
file, which file could be ordered alphabetically. In addition, each sales order record as owner of à set of jobs has a job pointer, pointing to the first member of its set. The job/work file has a number of pointers. The left most pointer, the sales order pointer, links together the jobs belonging to a single sales order. In Figure 4 we assume more than one employee can work on $a \operatorname{job}$. For each job entry there are a variable number of employee number-employce pointer pairs. In the job/work file the jobs each employee has worked on are linked together. The first member of each employee - job chain is referenced from the personnel file, since each job is considered a member of at least one employee record in the personnel file. In Figure 4 a pointer value of zero is by convention considered to end a chain. The relationship between the personnel file and the job/work file is an example of a network structure. In this network structure a given job/work record may have any number of immediate set owners in the personnel file.

In the data base example one can appreciate that. a considerablc amount of data item redundancy has been squeezed out, when compared with traditional file systems. Yet, in this example one could restructure these files in the data base so as to reduce redundancy even further. This, however, does not mean to imply that all redundancy is to be avoided in a data base system. The question of whether to allow a
data item to be redundant can be resolved by considering the trade-off on the cost to store the item muItiple times versus the cost of following pointers from one file to another to locate the desired data item.

In Figure 4 application programs that process the job/work file may need to reference the personnel file, at least to be able to update job pointers. This immediately gives rise to the security problem mentioned previously and forces as a consequence the construction of an interface between the user (application program) and the data base. This data base example demonstrates that such an interface is a necessity. Otherwise, it would be disastrous to give the complete file description of the personnel file to every application programmer who had to access the job/work file.

In a data base system a user program, which has authorization to update the job/work file, may be given a partial view of the personnel file. This user may be allowed to access the social security number, the employee name, and the job pointer from the personnel file as in Figure 5. In addition, this user may be restricted in his use of these data items. He may have a read only restriction on the first two data items. We now have at least two views of the data base, the DBA's and the user's view. The DBMS acts to reconcile this discrepancy.

| Soc. Sec. \# | Employee Name | Job Pointer |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |

Figure 5: Subschema (External) View of Personnel File.

When this user program is run, the DBMS would trap all calls to the personnel file. After checking access rights to this file, the DBMS would map the user's view of the file to the actual structure (physical structure) of the file. The DBMS acts therefore to control access to the data base and allows an independence between the logical and physicai structure of the data base as well as independence between these structures and the application programs or query routines which access the data base. From the user's point of view data independence insulates the user from the adverse effects of the evolution of the data environment. From the point of view of the firm, a DBMS provides data security. Other functions of a DBMS are presented in Chapter 2 .

## APPENDIX 3

SIMSCRIPT II. 5 Model of a Product Information System
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## $06128 / 76$


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& \text { LET EXPECTED }(1,4)=1.0
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$03 / 28 / 76$
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#### Abstract

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FCK I = 1 YOCIM. C (JII*) CC THANSIENT (3))
$C 2(i)=$ PIJRMAL.F (M3.S3.E)
(保)




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OF FIR,RESPGiSE $:(1)$
$I=1$ TO OIH.F $(O:(*))$ OC LET OL(I) $=$ NISPMAL,F (M3,S3,E)
LET O2(I) = $\because \because \angle A M L$.F $(H 3,53, E)$

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GS/Vz2 1ヨ7
$\begin{array}{ll}-1 & 0 \\ 0 & 0 \\ 0 & 0 \\ 0 & 0\end{array}$
REAL
REAL
local variables of this routine
$\begin{array}{llll}\text { INTEGER WORD } & 3 & R & \text { REAL } \\ \text { REAL HORO } & 5 & \text { T }\end{array}$
ROUTINE
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& \text { LER VARIABLE } \\
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& \text {-(R:\#2H)/(N-z.O)) }
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DEF: $\therefore$ E ECX, I. J, IABEX, BUEYIFS LS IAYEGER YARIAGLES
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\text { LET Ol(J) } \\
\text { LET } & j=j+1
\end{array}
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IF CVFL.AREA IS NJT
LET K N.OVFL.AREA
LET $K$ N $I=1$ TO K

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HE F:RST :

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OO REMこVE FIRST CVERFLCh FRCK CVFL.AREA
LET DL\| = VLLUE (CVERFLUW)

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OO FOR $1=1$ TO D:YENSION - K WITH OIIII> OIII 11 FINC $1=$

2O LET HCLO $=$ E: (11
LET UIII)
LET CIII+II= HILC
LET
AOD YO BUBELES
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- BUBY\& $5=$
LCCAL VARIASLES OF IH:S ROLTINE

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CESSAVE TAOLE A:SD L AS 100
FEP $I=1$ TO 100 LET L(:) =

arc 1 to table (J)
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GSCALE TASLE COMPUTE LARGE=rax OF TAZLEII)
LET पعO:Aン = Cl(v/2)









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| 1.3 |  |  | 27 |
| J． 1 | lhitgek | hC．2D | 28 |
| K． 2 | lritgetr | － 6 CF | 31 |
| K． 4 | ：MriEGER | －Cñ | 33 |
| 1.21 | Culeli | wíro | 15 |
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OUTPUT

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& \text { SPE }
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LCEגL VARIAELES CF THIS ROUTINE
(*11. HCRK.LIIAD, YLUCKIAC. FACTOP. D:JCIPLIN?.

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| X．${ }^{-1}$ | IMTEGER | HCRC | 13 | 4．1 | 1：illçk | －iJdo | ＇； |
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## CAEI SIMSCPIPT II． 5 RELEASE 80


LOOP

## ELSE FOR $K=1$ TO COMPARISONS

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LODP LET Pádij．
－Check sikilit propcorijvs
FCR J＝1 TC COMPAR！SNNS IF PROPIJ．II＞PSGE．HEIGHT LET PRJPIJ．11＝ IF PRJP（11．11 YE PROPI2，1）AR：D PFOP（1，11 NE PROP（3，1） LET Pajp $11, \frac{1}{2}:=1$
LET PRJP $15,31=3$ JUMP AHEAO
IF PROP $11,11=\operatorname{PanP}(2,1)$ ANO PROP（1，1）$=\operatorname{PROP}(3,1)$ $\begin{array}{ll}\text { LET } P R 7 D & (1,3)=7 \\ \text { IfT } & \text { F2JP } \\ (2,3)=7\end{array}$
LET DAJP $(3,31=7$ JUMP LHEAD ELSE
$11=$ PROP 12,11



＝$=$（1．3）$=1$

LEY PRフP $(2,3)=6$
LFY PRJP $(3,3)=6$ SL4P AHFAC ELSE

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LET PPOP（：＋1，1）＝HRLDI LET PROP（I＋1，2！aMCLOZ
here

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LOCAL VARIABLES OF THIS ROUTIVE


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[^0]:    *Frank states, "I think that we have seen everything that is going to happen in the next five years already here." Others agree that the telecommunications revolution is not

[^1]:    going to happen as fast as people want because of various state, federal, and local pricing and regulatory agencies (Upton, 1976).

[^2]:    *It has been suggested that some time sharing parameters like channel interarrival time, which is the time elapsing from the instant the computer finishes a request for computation by a particular console's channel until the instant the next input message from that channel is received at the computer, may be hyperexponential (Coffman and wood, 1966).

    Fuchs, however, did not find that the data in the inquiry system he studied would support the hypothesis of a think time having a hyperexponential distribution. A gamma or exponential distribution provided a better fit.

[^3]:    *The methods they considered were division, digit analysis, folding, algebraic coding, radix transformation, and mid-square.

[^4]:    *In most cases, optimal system performance does not occur when each server is utilized to the same degree but rather when 'bottlenecks' are created at the faster servers. Another is that use of slower servers may degrade rather than improve the system performance when the input load is sufficiently low (Chen, 1973).

[^5]:    *Access can be considered random for either the Grumman Masstape System or the IBi. 3850 disk cartridge system only as to the selection of the appropriate storage device.

[^6]:    *A shared routine is at the same time physically one and logically multiple. We will reserve the term "shared routine" to refer to a routine's physical oneness. We introduce the term "virtual routine" to connote one of the logical images of the single shared routine. Without this distinction, confusion would arise when one wishes to differentiate between an individual routine being put into a wait state due to data references to the RAD subsystem and a physical routine being placed in a wait state due to a program page fault. As an example, assume the page directory lookup routine has just finished executing for a query. The next instruction to be executed for direct processing of the query will be the first instruction of the editing routine. :However, since the data pages referenced by the page directory lookup routine may not yet be in memory, the execution of the editing routine is held in abeyance until the last data page has been read into main memory from the RAD subsystem. In essence, as far as this query is concerned, its own virtual editing routine is in the wait state. However, the virtual editing routines of other queries may progress. Things are different, however, when ina virtual storage environment, a program page fault occurs. Here the physical page of a routine has been found not to exist in main memory. It must be brought into main memory and, until it has been, all virtual routines about to execute this physical page must be put into the wait state. The use of the term virtual when applied to routines should not be confused with the use of the term when applied to storage management or the ability of the operating software to mimic other machines (virtual storage and virtual machines).

[^7]:    *The term virtual is used here in the traditional sense of a paging system irrespective of shared routines.

[^8]:    *We introduce the use of a Routine Usage Flowchart. Its primary purpose is to show the relationship between routines and the resources they use. The Flowchart reads from left to right, top to bottom along a time horizon. Each segment of the diagram is composed of an upper level and a lower level. The lower level, designated by rectangles, represents resources used by the upper level. The resources depicted in Figure 4 are the CPU and the secondary storage devices. The upper level represents what or why these resources are utilized.

[^9]:    *See routine INSERT. QUEUE in Appendix 3.

[^10]:    *In a computer system experiencing a high CPU utilization a significant change of state can occur during this lag period for two reasons. First, under high CPU utilization one might expect longer lag times. The CPU queues are in general longer. The second reason is what we term "routine entrapment," which is discussed at length in Chapter 4. Briefly, it is the phenomenon in which a routine, once scheduled, gets "lost" in a queue because many subsequent schedulings have a higher priority.

[^11]:    *In a Product Information System one cannot predetermine at scheduling time the number of data references to secondary storage that will be generated when the page directory lookup routine is run on the CPU. One could do this, if he is willing to make the assumption that there is a one-to-one correspondence in the number of secondary storage references between the output of the query language analyzer and the output of the page directory lookup routine. Such an assumption is not necessarily warranted, especially when one demands data independence between the logical level and the physical level in a data base system.

    References to secondary storage can occur either by program page faults or by not having in memory needed data pages. The Query Language Analyzer and the editing routine encounter program page faults and both types of routines have

[^12]:    *A Page Blocking Table has one entry per page number. Each entry is composed of a page number, a value for the average number of instructions before a program page fault, and the average number of instructions still needed to complete the routine. The address reference pattern supplies the necessary information for the average number of instructions before a program page fault.

    When the average time to the next page fault is to be determined for a routine, the scheduler examines the appropriate entry in the page blocking table. To find this entry in the table, a binary search is performed. At this entry the priority setting for the routine is based on the

[^13]:    *When a large number of devices is connected to a channel having rotational position sensing in a high I/0 environment, access improvement may be seriously impaired. Once a device is disconnected from its channel at the beginning of a seek, it must be reconnected for reading during a short time interval just prior to reaching the desired data. If this "window" does not find the channel free, a complete revolution of the device is wasted before another attempt can be made. It may take many revolutions, therefore, before the device can be reconnected to the channel.

[^14]:    * One should keep in mind that the running time of routines in a paging environment is not always a monotonically decreasing function of the size of main memory. Belady states and demonstrates that "With certain real-life programs the running time is reduced by decreasing the space in which the program runs." This counterintuitive behavior is due to the fact that page replacements made under FIFO replacement can cause cyclic patterns. These patterns can produce inefficiencies by increasing the page fault rate. To obviate this problem a LRU (least recently used) page replacement algorithm is recommended. (L.A. Belady, R.A. Nelson, and G.S. Shedler, 1969).

[^15]:    *Buzen states that balancing the load on secondary storage devices may not give optimum throughput. Faster devices should be given higher utilizations, thus creating bottlenecks at the faster devices. Buzen points to Chen's Rule of Thumb for determining the optimum utilization levels. One adjusts the utilization levels so that the fraction of time each device is idle is inversely proportional to the square root of the speed of the device. (Jeffrey Buzen, 1976).

    This refinement is not incorporated into our model for two reasons. First, it is not in use in today's systems and one cannot forecast when its incorporation into future systems will become widespread. Secondly, there are no known estimates of the overhead involved in continually adjusting the data base to produce this added throughput.

[^16]:    *For clarity, entities, attributes, sets, and events used in the simulation model of a Product Information System as presented in Appendix 3 will be capitalized in the text.

[^17]:    *A futurable is a variable, variable value or confluence of variables and values, (a system), whose future existence is possible or probable, based on present conditions.

[^18]:    *Since we are treating three disciplines at each point in system space, one might suggest the use of the classical analysis of variance to test for differences between the disciplines. A number of reasons favored the use of the pairwise $t$ test. First, the two-sample $t$ test is more robust against heterogeneity of variance. Since discipline 2 is a variance reduction algorithm, an assumption of homegeneity of variance in observations of system response times between disciplines scems unwarranted. Bradley (1968, p.25)

[^19]:    *Ranking is expressed from left to right, from lowest to highest mean response time.

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