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NOVA SBE'S CANTEEN: CASE STUDY ON QUEUEING THEORY

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ABSTRACT

Nova SBE'S canteen: case study on queueing theory

This case study aims at studying the behavior, patterns and times of arrivals and services of Nova SBE's canteen, to compare the existing two lines, detect inefficiencies and suggest solutions to improve the process. Through observation method, data was collected regarding arrivals and services. Queuing theory and model M/M/1 will be used to bring meaning to data. The different lines will be found to have different impacts on customers waiting and service times, being the layout of the process and payment method, the major problems identified. Several recommendations will be proposed. One is a complex change in both the layout, payment methods and the number of waiting lines.

Keywords: Waiting times, Queueing theory, M/M/1 Model, improvement recommendations

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INTRODUCTION

Being a student at Nova SBE, I have experienced first-hand the long waiting lines of the canteen, the desperate students complaining and the inefficiencies of the whole process. Besides this, my path in the International Master's in Management has presented me with a major in Operations Management which I like to describe as a degree on how to solve inefficiencies. Putting this together, when the time to write my thesis came it was obvious to me that it should be about solving the inefficiencies of the canteen. This said, this case study will address questions such as: which of the canteen lines has a lower service time? And waiting time? Which problems can be identified? And what solutions can be proposed to solve these issues and improve the process? Moreover, I would like to contribute to the improvement of the brand-new campus that has already given students so much. I believe the way to solve the canteen problem is achievable and not that complicated, especially for a university like Nova SBE, full of powerful minds that always follow a clear horizon.

LITERATURE REVIEW

Waiting in lines is part of human daily life. In fact, one waits for a coffee in the morning, for public transportation or to pay at the grocery. A New York Times article states that Americans spend, on average, **37 billion hours every year in waiting lines** [for airlines, coffee or ticket lines] (Stone, 2012). Waiting lines and their corresponding waiting times vary depending on what is being offered, either a service or a product. Sometimes it might be difficult to distinguish between them, for instance when a customer goes to a canteen, is he paying for a service or product? The answer is both. Some services require supporting goods to be useful and vice versa. The canteen's final good, one's lunch, cannot exist without the service provided by the employees. In this case-study, the **canteen service** is considered as a service since it compounds all its characteristics: intangibility, perishability, inseparability, inconsistency, and involvement (Singer, 2019). This said, and due to its perishability, **services cannot be stored in inventory**, making it a difficult task to synchronize supply and demand (Zeithaml, Parasuraman, & Berry, 1985). As a consequence, there is a **higher probability queues will form** since,

waiting lines occur when there is more customer demand than the one that can be provided. (Eiselt, Sandblom, Eiselt, & Sandblom, 2010).

The question arises: **why is it important to reduce or even eliminate waiting times and queues?**

Firstly, nowadays the constant development of communities and the high paced rhythm of technology development leads customers to put even more value on time. (Davis, Aquilano, & Chase, 2002).

Secondly, despite the inconvenience caused to customers, waiting also represents costs both to individuals and organizations (Tsernov, 2019). Lastly, studies have shown that waiting time is negatively correlated with customer satisfaction (Pruyn & Smidts, 1998). However, customer satisfaction is not only based on the actual time customers wait in line but also on the **perceived waiting time** (Pruyn & Smidts, 1998). Thus, customers' perception of waiting time is also an important variable to analyze since customers often overestimate their waiting time. In fact, research shows that people overestimate, on average, by 36 percent how long they wait in queues. (Stone, 2012).

In order to quantify waiting times and clarify the queue's related problems, queuing theory has been widely used. **Queuing theory** is defined as being the body of knowledge about waiting lines (Prabhu, 1997) and a queuing system may be defined as a system in which customers' arrival is being placed upon a finite capacity on the resource side (Anthony et al., 2015). This said, queuing theory is also based on mathematical models to measure performance. **All queuing models have 3 major components: 1) customers' arrivals, 2) service discipline and 3) queue characteristics** (Baker, 2006). The first component has to do with the characteristics of customers: population size, behavior and statistical distribution (Eiselt et al., 2010). In what concerns population it might be finite (limited number of potential users) or infinite (virtually infinite number of customers, applicable, for example, in finite populations if customers can repeat the service). Moreover, the behavior of customers includes the evaluation of customers' actions: either they perform balking (deciding not to go to the line), reneging (exiting the line before being served) or jockeying (switching lines) (Samson & Singh, 2008). As for service discipline, it includes the number of channels (servers or waiting lines) available, the number of

phases (steps) needed for the service to be completed and the service design itself. Last but not least, queue characteristics have to do with the length of the waiting lines and queuing priority - the rules by which customers are selected from queue to service [FIFO - First come first served, LIFO - Last come last served, SIRO - Random order service, PNPN - priority service or PS - processor sharing] (Shastrakar, 2016).

RESEARCH QUESTION

Statement of the problem

Universities must, by Portuguese law, have a canteen in their facilities, inserted in their Social Services scope. This said a healthy and cheap meal is considered a need for college students. (Assembleia da República Portuguesa, 2007).

Thus, and given the possibility of outsourcing, also stated by law, Nova outsourced the service to **ICA – Indústria e Comércio Alimentar, S.A.** ICA is a company that provides corporate catering for firms, industries, and public schools (“Ica - Indústria E Comércio Alimentar S.A.” n.d.). Accordingly, Nova SBE’s ICA [*also referred as ICA or canteen from now on*] provides meals during lunch and dinner time while also providing a wide range of bakery and cafeteria products. The canteen is open from 8:00 am to 8:30 pm. In this research, the focus will be on the **lunch meals served during lunchtime**. Regarding this, the canteen has a specific way to sell meal tickets and, therefore, arrange the waiting lines:

1. One can go to the canteen during the day (from 8:00 am to 12:00 pm and from 3:00 pm to 8:30 pm) and pre-buy a meal ticket to be used later on. This ticket is bought in the cashier 1, close to line 1. If one has done this previously (either on the same day or in previous days of the same month), during lunchtime one will have a specific waiting line – the **pre-paid ticket's waiting line (line 1)**.
2. One can go to ICA during the regular lunchtime (from 12:00 pm onwards) and be firstly served and only after paying for the meal. If this is the case, the customer must go to the **without pre-paid ticket's waiting line (line 2)**. It is important to clarify that if one goes to the canteen to have lunch between 12:00 pm and 3:00 pm and has not pre-bought the ticket, one MUST go to line 2, inevitably.

Moreover, there are **4 workers** (2 for each line) serving during lunch and **1 extra worker** in charge for repositioning of items and help in the kitchen, where there are more workers, not relevant for the present study. It is also important to state that **part of the service is done by the customer** since he is required to pick up its own tray, cutlery, napkin, glass of water or juice and pick up from the counter the food desired (soup, main course, dessert, and bread). More information about the display and functioning of the canteen service can be found in the appendix below.

Canteen

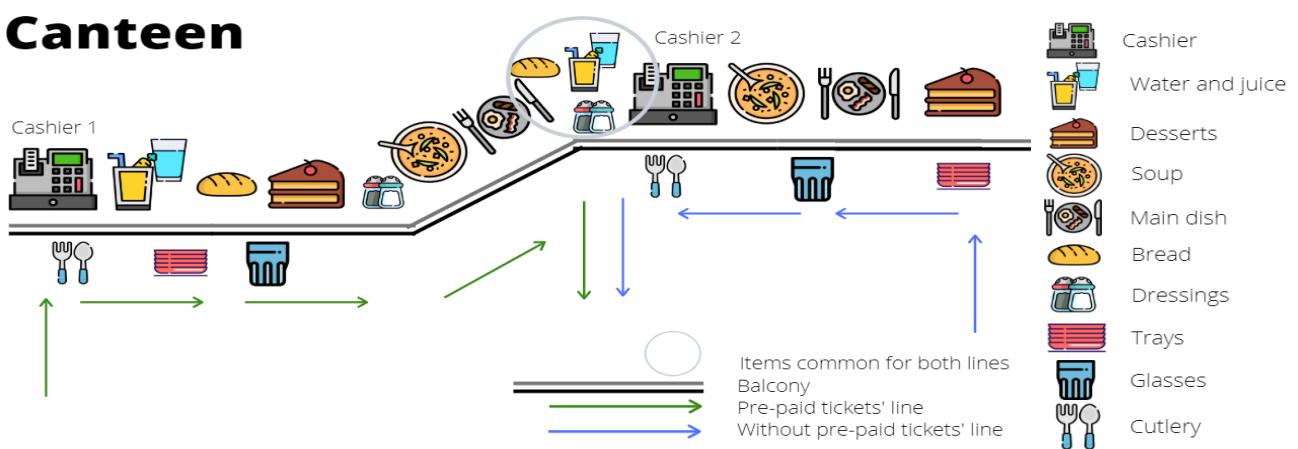


FIG. 1 – Display of items and queues in Nova SBE's canteen. Source: Built based on data collection.

In addition to this, **students**, by default, **only get 40 min of lunchtime** (bachelors' lunchtime is from 12:20 pm to 1:00 pm while masters' is from 1:50 pm to 2:30 pm). Therefore, there is the need to provide this service as fast as possible to allow, in an extreme case, that all students have lunch at the canteen in the time provided. A lot of students, however, have complained about the length of the waiting time, which may cause students to give up and go to other available restaurants, hurting the canteen's business. For those who still have lunch at the canteen, the time concern remains since they never know if they will manage to have lunch during the time provided.

Study justification and objectives

This study aims at creating insight on the service and waiting times of the canteen, alongside with **clarifying and quantifying the waiting times' problem and identify the possible causes**. Moreover, queuing theory and models will be applied to data collected. Furthermore, after all these analyses, the

goal is to make **recommendations** in order to minimize waiting time, improve service quality and, therefore, customers' satisfaction.

METHODOLOGY

Definition of terms

Arrivals: The total number of customers arrived at the system.

(Average) Arrival rate: average number of customers arriving per unit of time [λ].

Services: The total number of customers served in the system.

(Average) Service rate: average number of customers that can be served per unit of time [μ].

Cumulative sum of the average of arrivals/services: the sum of the average of arrivals/services up to a certain period of time.

Average time between arrivals: how long does it take, on average, to arrive one customer knowing one has just arrived.

Average service time: how long does it take, on average, to serve one customer knowing one has just been served.

Average utilization of the system: the proportion of potential capacity (economic output) that is actually being utilized (Kenton, 2019) [p].

Average number of customers in the system: average number of customers present in the system (from those who arrive, who has not been served yet) [L].

Average number of customers waiting / queue length: average number of customers in queue [L_q].

Average time spent in the system: how long, on average, one customer stays in the system (from the moment of arrival until the end of service – includes service) [W].

Average time in queue: how long one customer stays in the queue from the moment of arrival until before service [W_Q].

Probability system is empty: the probability that there is no one in the system.

Probability of a specific number of customers in the system: the probability of having a specific number of customers in the system (both being served and waiting in queue).

Data collection

Data was collected through **observation method** from the 12th of November until the 2nd of December of 2019 between 11:54 am and 2:32 pm (15 working days - 3 weeks). During this time, **the number of arrivals and services for a sample period of 2 minutes was collected for each one of the lines**. This said raw data consists of **413 two-min-samples for line 1 and 1017 two-min-samples for line 2** [*Refer to appendix A for the raw data collected*]. To clarify, each sample corresponds to data collected during the 2 min time range of the sample. The two waiting lines will be discussed and analyzed as separate lines. Data was collected under the following assumptions: 1) the number of customers that can be served per unit of time is the number of customers that are actually being served per unit of time; 2) arrivals are assumed to be uniformly distributed along the 2 min range (this means that if x people arrive in 2 min, $\frac{x}{2}$ are assumed to arrive in 1 min).

Data transformation

1. Plotting arrivals and services

Data was aggregated to get **averages of arrivals and averages of services per minute per weekday** [*Refer to appendix B for a detailed view on aggregated data*]. With this information, it was possible to plot graphs for both the average of arrivals and services, in order to better understand the differences between the two variables and to **identify the most problematic periods for both waiting lines** [*Refer to results discussion a. for more information and analysis*].

2. Theoretical queue

Based on the **cumulative sum of average arrivals and cumulative sum of average services** (based on the averages per minute computed before) [*Refer to appendix C for details on the cumulative sum of average or arrivals and services*] a graph was plotted to study when the queues would, theoretically, stop to exist. The difference between the cumulative arrivals and the cumulative services, at a certain given time, should be equal to **the number of people in the system** (includes customers waiting and being served). This said, whenever the difference between the two variables is zero, in theory, the queue

stops to exist [*Refer to results discussion b. for the graph regarding the number of people in the system.*].

It is important to refer that since these sums are based on averages the results are not 100% accurate and are just to give us an idea of the length of the queue.

3. Weekday seasonality

Moreover, an analysis regarding the **differences of the arrivals throughout the week, based on the corresponding weekday**, was performed in order to better understand which weekdays are more problematic in terms of arrivals [*Refer to appendix B for aggregated data and to results discussion c. for the graphs and analysis.*].

4. Queueing theory and ICA's model

With all this in mind, it is important to infer facts and figures to better compare the two lines and understand the problem. This said, the aim is to compute: **the average arrival rate, the average service rate, the average time between arrivals, the average service time, the average server utilization, the average number of customers in the system and waiting in queue, the average time in the system and waiting in the queue, the probability the system is empty and the probability of a specific number of customers in the system.** For this, there is the need to choose a queueing model [that considers how the waiting process is designed] that fits the data, based on queueing theory [the mathematical study of waiting lines] (J. Sherman, 2013). There will be a model for each one of the lines in order to do comparisons and infer conclusions.

To standardize the data described by the several **queueing models**, Kendall's notation has been widely used. Back in 1953, Kendall developed its own notation for queueing models using **3 main factors** (Kendall, 1953). Further down the road, other researchers have added 3 more factors to the main model, but these are optional. (Lee, 1966; Sen, 2010; Taha, 1968) All in all, any queueing model can be written according to the following notation:

$A/S/c/K/N/D$, where:

A: Stands for the behavior of the arrival process. After plotting the inter-arrival times both in density and cumulative distribution functions, and given their similarity to the reference ones for the exponential distribution, this research assumes A=M, this is, arrival process follows a Poisson distribution, for both lines [*Refer to appendix D for more information on this assumption*].

S: Stands for service Time distribution. As for service time distribution, it may seem fixed at first sight but, since it depends a lot on customers' effort, it is considered variable. To corroborate this, and after doing the same calculations as explain above for inter-arrival times, S=M, and service times are assumed to follow an exponential distribution. [*Refer to appendix E for more information on this assumption*].

c: Stands for the number of servers or number of service channels. It is clear the service as a whole is multichannel and the criterion for choosing the lines is the pre-paid ticket. However, since the present research is evaluating the two lines separately the service analyzed uses a single channel, so c=1.

K: Stands for the number of places in the system (optional). Consists of the capacity of the system, this is, the maximum number of customers that can be in the system, including the ones being served. Since there is no space limit for the length of the queue, K = ∞ .

N: The size of the calling population (optional). Both lines present a finite arrival population since it is assumed no one will have lunch twice. Yet, this finite amount is very large, so it is assumed to be infinite, therefore N = ∞ .

D: Queue discipline (optional). Stands for the priority according to which customers are served. Regarding priority rules, both lines work under FIFO (first in first out) assumption.

In summary, both lines will work under the following model: **M/M/1/ ∞/∞ /FIFO**, that will be, from now on, simplified into **M/M/1**.

With this in mind, and following this model, **our result goals can be computed according to the following formulae** (Kendall, 1953; Oliveira, 1998; Samson & Singh, 2008):

- Average utilization of the system: $p = \frac{\lambda}{\mu}$
- Average number of customers in the system: $L = \frac{\lambda}{\mu - \lambda}$
- Average number of customers waiting in line: $L_p = p * L$
- Average time spent waiting in the system, including service: $W = \frac{1}{\mu - \lambda}$
- Average time spent waiting in line: $W_Q = p * W$
- Probability that n customers are in the service at a given time: $P_n = (1 - p)p^n$

This model works under the following assumptions:

1. $\mu > \lambda$. If contrary, the queue would grow infinitely large.
2. Customers are patient and therefore they do not balk, renege or jockey.
3. Customers come from an infinite population.
4. Customers arrivals follow a Poisson distribution with a mean arrival rate of λ and, therefore, inter-arrival time follows an exponential distribution with an average of $\frac{1}{\lambda}$.
5. Customer service also follows a Poisson distribution with a mean service rate of μ and, therefore, the service time follows an exponential distribution with an average of $\frac{1}{\mu}$.
6. Queue priority rule used is FIFO.

Besides this, all the computations of the research will be based on the following extra assumptions:

1. Arrivals can also be classified as scheduled (when students arrive in bundles) or random. Hence, **arrivals will be considered random** even though during the peak periods they seem scheduled.
2. Service can be considered a multi-phase or single phase depending on the number of steps of the process. As it was described above there are several steps that contribute to the final service, from

picking up food to paying. However, measuring all the small steps individually would be impossible and, in fact, irrelevant because the goal is to study the total service time. Therefore, the research works under the assumption the **service is a single-phase**, for both waiting lines.

RESULTS DISCUSSION

1. Arrivals and services

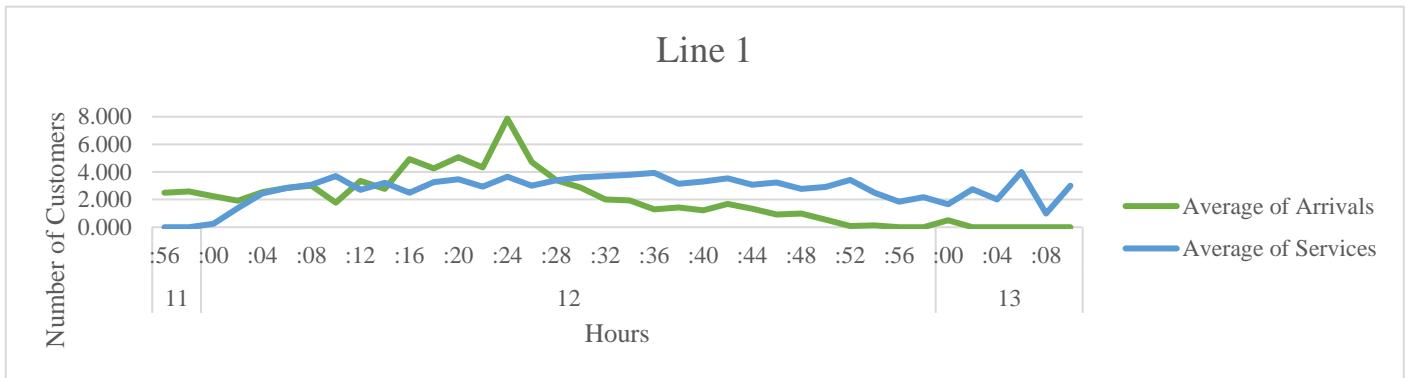


FIG. 2 – Plot of the average of arrivals and services during lunchtime for the pre-paid tickets waiting line. Source: Data collection.

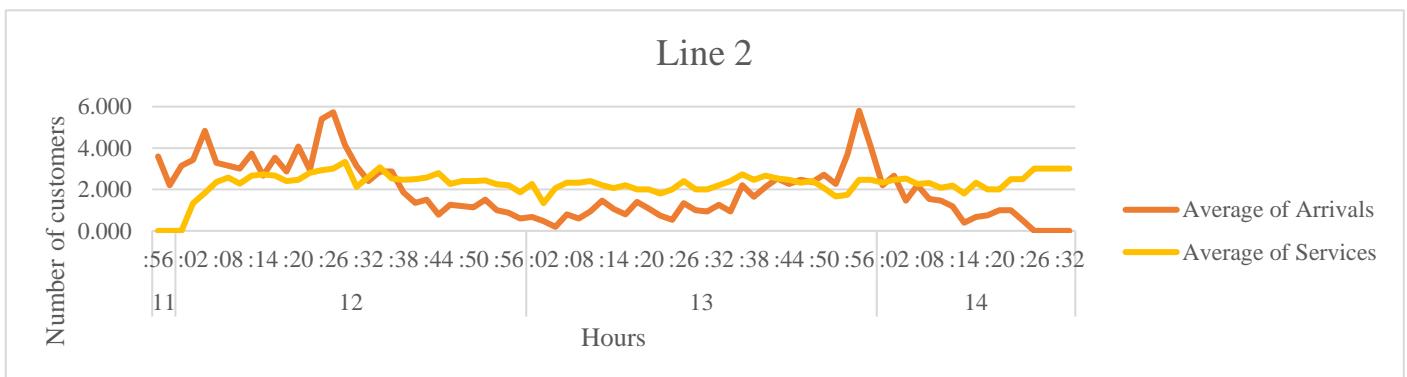


FIG. 3 – Plot of the average of arrivals and services during lunchtime for the waiting line without pre-paid tickets. Source: Data collection.

Several **conclusions** can be inferred from the data plotted:

1. **Line 1 only works during the first hour of lunchtime** since this is the period in which, on average, more customers arrive, in total. Arrive, on average per day, 77 customers at the line with pre-paid ticket and 89 at the line without pre-paid ticket (total of 166 customers), from 11:54 am to 1:10 pm, against 63 arriving from 1:10 pm to 2:34 pm at the only available line (without pre-paid ticket) [Refer to appendix C for the sum of average arrivals].

2. There is one **common peak of arrivals between 12:20 pm and 12:30 pm**, which corresponds to the hour bachelors leave classes. For line 2 there is also a **peak between 1:50 pm and 2 pm** which corresponds to the beginning of masters' lunchtime.
3. Looking at the **beginning of the period** (from 11:54 am to 12:04 pm) one can state that **services are really low and sometimes nonexistent**. This means servers are not ready to start serving when the canteen opens for customers (around 11:54 am). This implies a queue exists almost from the opening of the canteen revealing a lack of planning from the canteen side since it should be ready to serve when the first customer arrives. This delays the whole process.
4. **Services** appear to be more or less constant and are **generally higher in line 1**. This may be an indicator that the service time in this queue is lower than in the one without pre-paid ticket.

2. Theoretical queue

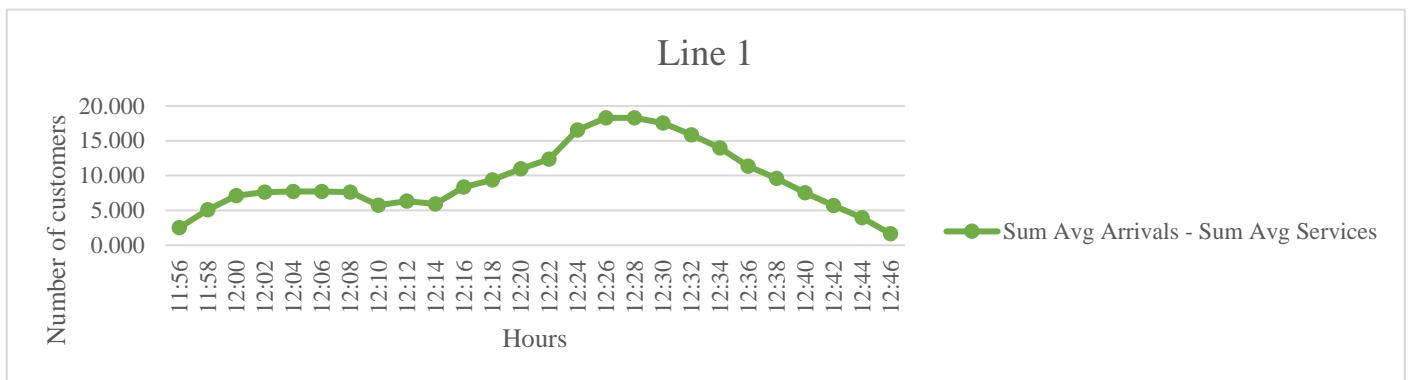


FIG. 4 – Plot of difference between the sum of the average of arrivals and the sum of the average of services for the waiting line with pre-paid tickets. Source: Data collection.

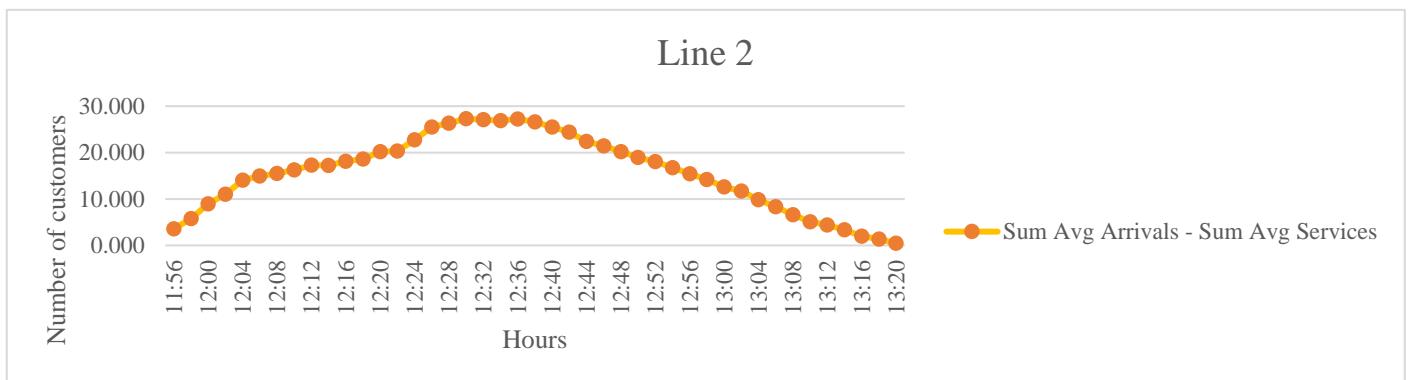


FIG. 5 – Plot of difference between the sum of the average of arrivals and the sum of the average of services for the waiting line without pre-paid tickets. Source: Data collection.

These graphs aim at having an idea of when, in theory, the queue would stop to exist (when the difference between the two sums reaches zero). It is important, however, to have in mind these are sums of the averages for each time period and, therefore, do not represent the actual reality but are a proxy to it. Nevertheless, in theory, for **Line 1, the queue would stop to exist at 12:48 pm.** For **line 2, the queue would vanish at 1:22 pm.** This means that, in theory, lines would not accumulate from the bachelors' lunchtime to masters' [Refer to appendix C for data on the cumulative sum of the average of arrivals and services].

3. Weekday seasonality

General note about weekdays: 1 – Monday and so on until 5 – Friday

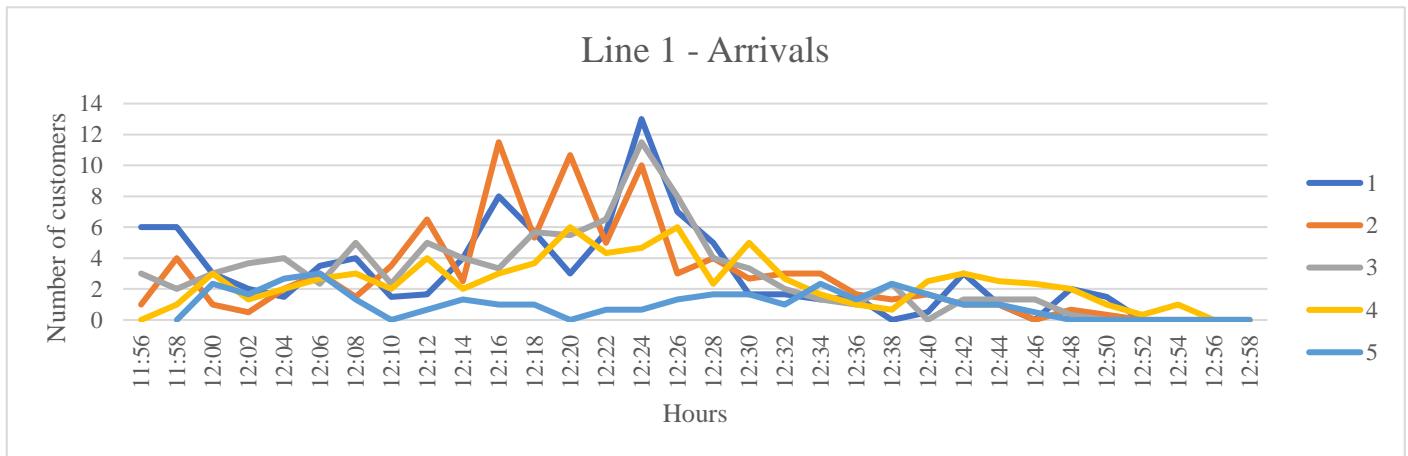


FIG. 6 –Plot of average arrivals for each one of the weekdays for Line 1. Source: Data collection.

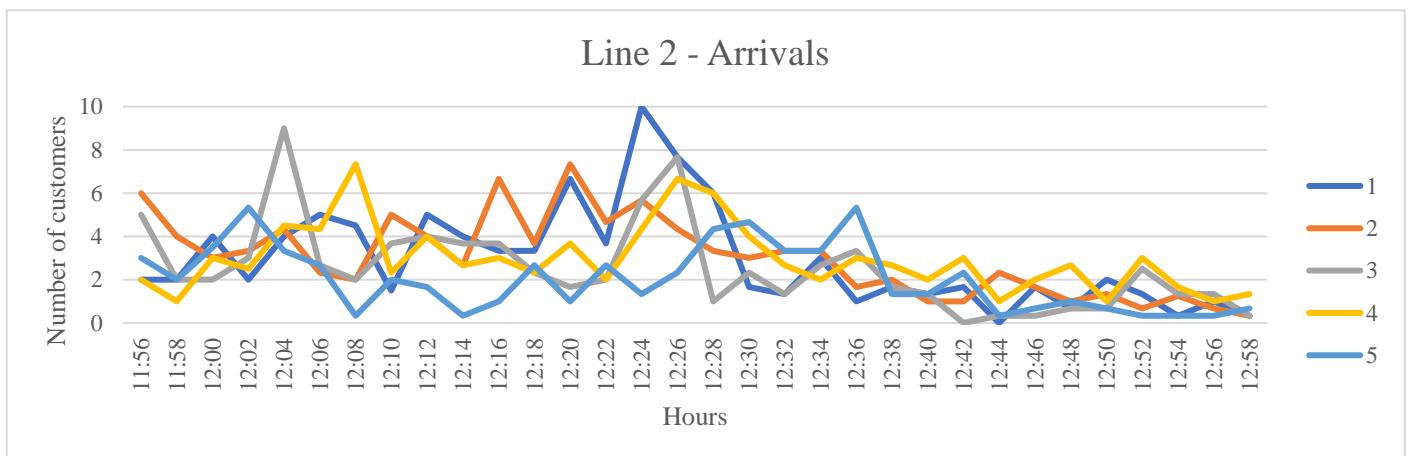


FIG. 7 –Plot of average arrivals for each one of the weekdays for Line 2. Source: Data collection.

By analyzing these graphs (plotted for the most problematic time period and for the one in which the patterns are different according to the day of the week) the following **conclusion** can be inferred: The **pattern of arrivals is similar in all days of the week**, except for Friday that follows a different pattern, for both lines. In fact, Fridays present a day with lower arrivals in general. This might be explained by the lack of classes for first-year students. Moreover, Monday, Tuesday and Wednesday are the weekdays with higher average rates of arrivals.

4. M/M/1 model applied

M/M/1	With Pre-paid Ticket	Without pre-paid ticket	
	Line 1	Line 2	
	11:54 am -1:10 pm	11:54 am - 2:32 pm	
Inputs			
Arrival rate (λ)	1.014547185	0.970805555	customers/min
Service rate (μ)	1.358800848	1.134042997	customers/min
Intermediate Calculations			
Average time between arrivals (Inter-arrival time)	59.1397	61.8043	secs
Average service time	44.1566	52.9080	secs
Performance Measures			
Average utilization of the system	74.66%	85.61%	
Probability system is empty	25.34%	14.39%	
Average nr customers in the system	2.9471	5.9472	customers
Average nr customers waiting in queue	2.2004	5.0911	customers
Average time in the system	2.9048	6.1260	min
Average time in queue	2.1689	5.2442	min
Probability of a specific number of customers in the system			
Number (example)	1	1	customers
Probability	18.92%	12.32%	

FIG. 8 –Summary of the results obtained by applying the M/M/1 queueing model (and its formulae) to both lines. Source: Data collection Note: the arrival rate and service rate were computed based on the averages per hour and not based on the raw data.

By applying the model formulae to our data, the results illustrated in the table above arose. From these results the following analysis can be made:

1. **The arrival rate of line 1 (1.015 customers/min) is higher than the one of line 2 (0.97 customers/min).** This may happen due to the time frame considered – line 1 is basically focused on the first part of the lunchtime whereas for line 2 a wider time frame was considered, and this

includes periods of low arrivals. This translates into a **lower inter-arrival time for line 1 (59 s) when compared with line 2 (62 s).**

2. The service rate of line 1 (1.359 customers/min) is higher than line 2 (1.134 customers/min).

Considering there is the same number of workers (2) on both lines, this difference is assumed to come from the payment step (which is an extra step for line 2) that affects the number of customers that can be served per min. This means, as it was expected, **that it takes less time to be served (service time) if one has bought the ticket previously (44 s vs 53 s).**

3. As for the utilization rates, line 1 presents a lower value (74.66% vs 85.61%). Variations on service time due to customers' capability and supply variability (will be further explained on limitations) explain why the values are actually far from the maximum (100%). Following this rationale, this might indicate there are more resources unutilized in line 1.

4. Considering the probability the system is empty, it is higher for line 1 (25.34% vs 14.39%).

This may mean that this line receives fewer customers and/or serves them faster. This also is related to the utilization rate above described. It is logical that if there is a higher probability line 1 is empty then the resources will be less utilized than the ones for line 2.

5. In what concerns the average number of customers in the system, line 1 has, on average fewer people in the system when compared to line 2 (2.9471 customers vs 5.9472 customers). The same happens when considering only the average number of customers in queue (2.2004 customers vs 5.0911 customers). This a result of the differences in the arrival and service rates.

6. The average time a customer spends in the system is also lower for line 1 (2.9084 min vs 6.1260 min). The same happens when considering only the average time in queue (2.1689 min vs 5.2442 min). This is also a result of the differences in the arrival and service rates. In fact, the closer the arrival rate and service rate are, the higher the average time a customer spends in the system and, consequently, in queue. In fact, in line 2 the two rates are closer than in line 1 ($1.134 - 0.971$ [line 2] $< 1.359 - 1.015$ [line 1]) resulting in a higher average time a customer spends in the system.

7. Lastly, in what concerns the probability of having x customers in the system, it depends, of course, on the value of x . As an example, the probability of having 1 customer in the system is 18.92% for line 1 against 12.32% for line 2. For $x \leq 4$, line 1 has higher probabilities whereas, for $x \geq 4$, probabilities are higher for line 2. This means that the probability of having 4 or less customers in line is higher for line 1 whereas the **probability of having 4 or more customers in line is higher for line 2, indicating it has, usually a higher queue** [Refer to appendix F for a table and graph with the probabilities described above].

All this considered, it seems more time saving for customers to use line 1. However, it is clear that not all customers pre-buy the ticket and benefit from this advantage. This can be due to several reasons: 1) they only arrive during lunchtime; 2) they do not decide what they will have for lunch until lunchtime; 3) having classes in the morning, one may not have time to pre-buy the ticket.

5. Limitations of the study

Despite the conclusions this research has arrived to, some limitations were encountered:

1. **Students do part of the service.** Not all customers take the same time doing the different tasks described (pick up the tray, the cutlery, etc) since they have different levels of knowledge, skills, and physical abilities. Moreover, as customers usually arrive in groups, some tend to talk during this process, delaying it. This confers some variability to the service based on customers' capability – **capability variability** (Frei, 2006).
2. **Variability also exists on the supply side:** sometimes there are no trays, no cutlery, or no glasses available and customers must wait for their repositioning.
3. **Different days of the week** also influence the collect data since, for instance, on Monday and Friday there are fewer students in the university (no classes for first-year and second-year students respectively). Even though this was already further investigated, it influences the general average values computed and used for suggestions.

4. This study might not represent the everyday reality of the canteen since, on one hand, there is a high number of **students in exchange programs** and, on the other hand, in the **second-semester new master's students will start** their program. This said, the pool of possible customers will change and that might affect the conclusions of this research.
5. Sometimes, **servers send customers from line 2 to line 1 when line 1 is too small. This happens usually only between 1 pm and 1:15 pm.** This has consequences on the reliability of the data. Nevertheless, and even though data collection has been stopped whenever this occurs, this is not avoidable at 100%.
6. Some **students also cut the line** in order to be with their friends, influencing the reliability of arrivals.
7. The data collected was based on the concept of **averages**, more precisely, average rates (based on all the samples collected). Hence, this implies that **these values could have been highly influenced by an extreme value or outlier.**
8. Lastly, averages were computed for the whole timeframe considered for this study. It would be relevant to have **the service time, the average waiting time and the other variables computed above just for the most problematic period which is the bachelors' lunchtime.** However, these computations are impossible to calculate since, during this specific period, service rates are lower than arrivals rates breaking one of the model assumptions and making it impossible to calculate the aimed results.

MAIN PROBLEMS AND RECOMMENDATIONS

Main problems and sources of inefficiencies

The main problems and sources of inefficiencies identified in the course of this study will be presented in order to synthesize the problem:

1. Firstly, the design and **layout of the canteen** do not facilitate the process, for two reasons:

- a. The positioning of some items is not thought through: dressings are positioned before the place customers pick up the main dish (for line 1) and cutlery is (for line 1) positioned before the tray.
 - b. The two lines end up in the same finish point, where people often collide before leaving and where customers are allowed to use the dressings to better season their dishes.
2. Furthermore, the data collection process allowed the identification of another source of delay that would be impossible to infer from numbers: not everyone checks the menu before service, so **customers ask the servers, during the service, what the options are, or which are the ingredients before choosing and picking up the main dish**. This not only obliges servers to say the same information several times, but it also consumes time that could be used to serve other customers. In fact, a paper with the menu and the ingredients is available before the line but it is often difficult to make a match between what is in the list and the actual trays of food, especially for foreign people
3. Moreover, also identified during the observation, for a certain period of time (before servers tell customers to mix lines) the **facilities destined to line 1 are unutilized**. Furthermore, from 1:50 pm onwards line 2 is the only one functioning (except for occasional arrivals on the other line). This represents a problem of unutilized capacity. This capacity could be used to reduce the waiting time of customers.
4. Besides this, the **payment seems to take a lot of time**, proven by the differences in the average service times ($52\text{ s} - 44\text{ s} = 8\text{ s}$) since it is done by a server, representing 15% of total service time in line 2. Even though one can pay with credit card or MBWAY, there is no contactless option, for example. Moreover, if one wants an invoice with tax number this task takes even more time.
5. Additionally, and probably the most relevant problem: **customers spend too much time in the system** (includes queue and service), even though the average numbers do not reflect it. During peak times **one can take 15 min to be served in line 1 and 20 min to be served in line 2**. [Source: collection of some spontaneous times] (based on limitation 8). This represents a concern since it can

be seen as an inefficiency that does not contribute to customer satisfaction and may prevent possible customers to choose to have lunch at the canteen.

Recommendations

In order to tackle the described problems, some suggestions will be presented:

1. In what concerns the layout of the canteen some things can be done:
 - a. Concerning bad positioning of the items, there are two main suggestions: 1) **Re-arrange the order** of the items for them to be, as much as possible, in the following order: tray, cutlery, napkin, glass, bread, dessert, soup, main dish and juice (This is assumed to decrease process time, on average, in 2 s); 2) **Remove the dressings from the middle of the process** to save time and allow customers to enter the process while others are just dressing the dish. This can be done by including a side table just for dressings purposes (This is assumed to decrease process time, on average, in 5s).
 - b. In order to solve the common finish line problem (same finishing point for both models), **a change in the start point of one of the queues is proposed**. It is important to say that, this suggestion to work, it is necessary to transform the non-linear balcony into a linear one since that also leads to collisions and is one of the sources of this problem. Moreover, we are assuming everything else constant. This said the layout would be as follows:

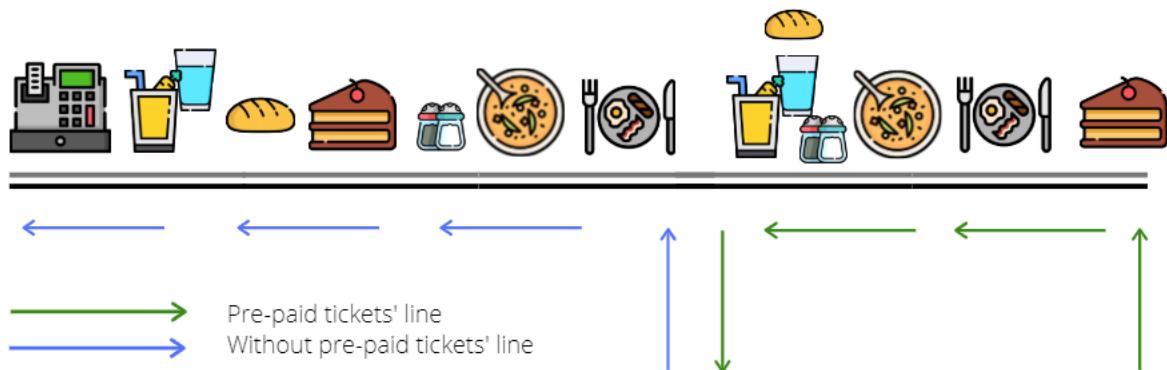


FIG. 9 – Display of items and queues in Nova SBE's canteen according to recommendation 1b.

This would help to decrease the traffic of people exiting and would also save space and costs since only one register machine would be necessary.

2. Concerning the problem of customers not knowing the main dishes and their ingredients previously to order it is suggested to include **next to the tray with food a paper stating the name of the dish and their ingredients**. This will allow customers to check this information right before order. (This is assumed to save, on average, 2 s of service time).
3. As for the slowness of the payment process, there are several recommendations. The solutions will be classified from easy (1) and cheap to implement (1) to expensive (5) and complicated (5):
 - a. Include the option of **contactless payment** through credit card. There is only the need to change the payment machine [Easiness of implementation: 1/5 and cost of implementation: 1/5].
 - b. Replace the manual payment done by a worker by an **automatic payment machine**. This could be placed before the customer starts to be served in order not to congest the process. This machine would allow customers to buy the ticket and pay directly in the machine with card, MBWAY or cash. Then, a ticket would come out and should be delivered at the end of the process as proof of payment. This requires an investment in the machine and re-education of customers. However, it will not only save time and release workers for other tasks but also decrease the perception of waiting time by the customers (because the customer would be occupied while waiting and waiting occupied decreases the preceived waiting time, as found in the literature review). Moreover, this represents benefits for the canteen: the process is more hygienic, there is less probability of human error in change and it would facilitate the reporting and tracking of the number of customers per day. Worth mentioning this could change the design and layout of the waiting lines, but this topic will be explored further down the paper [Easiness of implementation: 3/5 and cost of implementation: 3/5].
 - c. Create a **system that associates the student/staff card with the canteen service**. This means that, with the help of **an app**, students and staff could load their card account with money on the

app and also pre-buy and pre-pay the tickets for lunch at the canteen. When the customer arrived at the canteen there would be a machine (similar to the ones in public transportation) in which customers would validate the card. This would have several benefits for the canteen and customers, mostly the same described above with the extra benefit that there would be no money transactions taking place at the canteen. It has then to be decided if this would be mandatory or optional. If mandatory, this system could prevent external customers to have lunch. This recommendation might also change the design of the waiting lines. However, if optional the benefits of its implementation might not be achieved since the traditional method has to be kept [Easiness of implementation: 4/5 and cost of implementation: 4/5].

4. Lastly but not least, in order to solve the main issues that are the long waiting time and the unutilized capacity (mostly in line 1), a **more complex solution** will be presented, based on the following assumptions:
 - a. Recommendations 1a. (both 1) and 2) referring to the positioning of items), 2. (identification of dishes) and either 4a. or 4b. (automatic machine payment or system with student/staff card and app, this is, the payment is done previously to the service) are implemented successfully.
 - b. This first assumption (4a.) and the ones regarding how the suggestions would influence the time of service are considered true, and therefore, the service time is assumed to be lower in 9s.
 - c. The balcony is assumed to be changed to a linear one, instead of the current non-linear.
 - d. The reference service time used for this new model is the average service time for the line with pre-paid ticket (line 1) due to assumption 1 regarding recommendations 4a. or 4b.
 - e. The arrival rate was computed based on the averages of the sum of arrivals of both lines, per minute. This is, for 12:36 pm, for instance, the arrivals for this new recommendation are equal to the average of arrivals for line 1 plus the average of arrivals for line 2 from 12:34 pm to 12:36 pm
[Refer to appendix G for more information on this calculation].

f. The service time was determined previously to the service rate. The service time was computed as the service time calculated before for line 1 minus 9 s accordingly to the aforementioned assumptions.

g. This new model is assumed to be a M/M/1 model as the ones used before.

All of this said, this new recommendation consists of the change of the layout and waiting lines design into a single line displayed as follows:

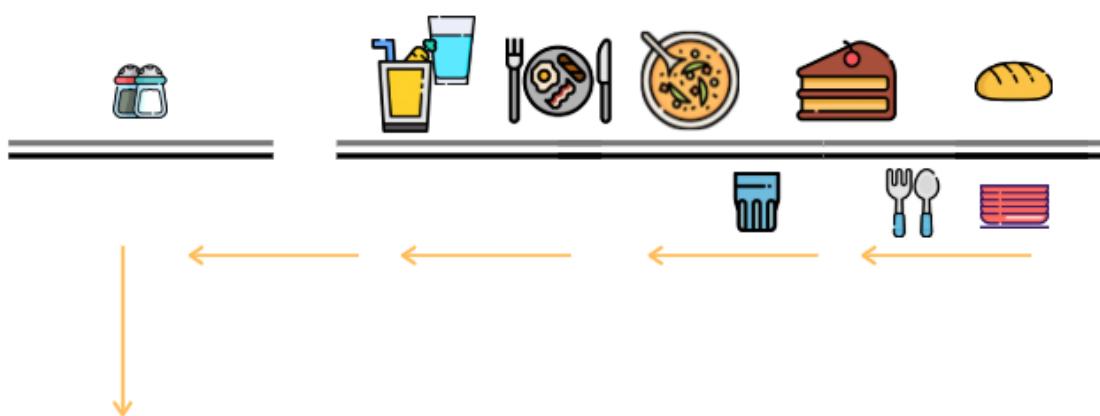


FIG. 10 – Display of items and queues in Nova SBE's canteen according to recommendation 5.

This said the following values would be the results of this new layout, according to all the aforementioned assumptions:

M/M/1	Single Line	11:54-14:32
Inputs		
Arrival rate (lambda)	1.458815593	customers/min
Service rate (um)	$\frac{1}{35.1566/60} = 1.706649676$	customers/min
Intermediate Calculations		
Average time between arrivals (Inter-arrival time)	41.1293	secs
Average service time	$44.1566 - 9 = 35.1566$	secs
Performance Measures		
Average utilization of the system	85.48%	
Probability system is empty	14.52%	
Average nr customers in the system	5.8863	customers
Average nr customers waiting in queue	5.0315	customers
Average time in the system	4.0350	min
Average time in queue	3.4490	min
Probability of a specific number of customers in the system		
Number	1	customers
Probability	12.41%	

FIG. 11 –Summary of the results obtained by applying the M/M/1 queueing model (and its formulae) to a single line suggestion. Source: Data collection.

According to this results, the following conclusions can be inferred:

1. The **service time would be lower** than in any of the current waiting lines. This implies the recommendation would increase the efficiency of the process.
2. **Average utilization rate (85.48%) would be very similar to the current of line 2 (85.61%)** and higher than current on line 1 (74.66%) but still under 100% meaning there is still some safe space if something out of ordinary happens, while still tackling the problem of unutilized capacity in line 1,
3. The probability of the system being empty is 14.52%, very similar to the current one of line 2 (14.39%) and lower than the current of line 1 (25.35%). One can conclude from results 2. And 3. that **capacity and facilities would be better exploited with these solutions, especially the ones currently allocated to line 1.**
4. As for the average number of customers and **the average time in queue and in the system**, the results are in between the current ones for the two lines, but still **lower than the current for line 2, representing a positive outcome** in what concerns one of the biggest problems of the canteen.

All in all, if all the assumptions can be satisfied and are correct, this seems a **good solution** to the problem. It is true that customers that usually use line 1 would be, at first sight, jeopardized but this solution also aims at making the process as fair as possible, while making the most out of the available resources. Nevertheless, it is clear that some assumptions might be hard to achieve [Easiness of implementation: 5/5 and cost of implementation: 5/5].

CONCLUSION

This study arrived at some important conclusions about the behavior of arrivals and services of ICA. Firstly, the line with pre-paid ticket (line 1) presents a higher arrival rate and a higher service rate, therefore, a lower inter-arrival time and a lower service time when compared to the line without pre-paid tickets (line 2). It also presents a lower utilization rate and a lower average number of customers

both in the queue and in the system. This results in a lower average time a customer spends in the system, making line 1 the most attractive line for customers, in theory. As for the sources of inefficiencies: the layout of the process was considered one of the main sources due to the misplacement of items and the common finish line for the two lines. Moreover, there are unutilized facilities, long service and waiting times and problems with payment methods. Several suggestions of improvement were presented from the change of order of items, going through the change of the payment methods ending up in a completely new display of the service with a single line and payment before the service. This last suggestion presents several benefits for both the canteen and the customer. Nevertheless, despite the success of this research, there are more topics to study regarding Nova SBE's canteen. As future research, the evaluation of the feasibility and efficiency of the cafeteria and the “made to order” business segments of ICA canteen in Nova SBE seem the way to go.

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APPENDICES

Appendix A: Raw data collect for the lines. Raw data includes weekday, day, start, end, min, arrivals, and services. The remaining values were computed as stated in the first line of the table.

Appendix A1: Raw data for line 1.

Weekday	Day	Start	End	min	Arrivals	Arrivals / Min		Interarrival time	Services	Services / Min		1 / Service Rate
						Arrival Rate	1 / Arrival rate			Service Rate	Service time	
1	3	12-11-2019	12:00	12:02	2	0	0	-	0	0	-	-
2	3	12-11-2019	12:02	12:04	2	1	0.5	2.000	0	0	-	-
3	3	12-11-2019	12:04	12:06	2	2	1	1.000	3	1.5	0.667	
4	3	12-11-2019	12:06	12:08	2	3	1.5	0.667	2	1	1.000	
5	3	12-11-2019	12:08	12:10	2	2	1	1.000	5	2.5	0.400	
6	3	12-11-2019	12:10	12:12	2	5	2.5	0.400	3	1.5	0.667	
7	3	12-11-2019	12:12	12:14	2	6	3	0.333	4	2	0.500	
8	3	12-11-2019	12:14	12:16	2	3	1.5	0.667	2	1	1.000	
9	3	12-11-2019	12:16	12:18	2	6	3	0.333	6	3	0.333	
10	3	12-11-2019	12:18	12:20	2	15	7.5	0.133	3	1.5	0.667	
11	3	12-11-2019	12:20	12:22	2	6	3	0.333	4	2	0.500	
12	3	12-11-2019	12:22	12:24	2	4	2	0.500	7	3.5	0.286	
13	3	12-11-2019	12:24	12:26	2	3	1.5	0.667	5	2.5	0.400	
14	3	12-11-2019	12:26	12:28	2	5	2.5	0.400	4	2	0.500	
15	3	12-11-2019	12:28	12:30	2	3	1.5	0.667	3	1.5	0.667	
16	3	12-11-2019	12:30	12:32	2	3	1.5	0.667	6	3	0.333	
17	3	12-11-2019	12:32	12:34	2	4	2	0.500	4	2	0.500	
18	3	12-11-2019	12:34	12:36	2	3	1.5	0.667	4	2	0.500	
19	3	12-11-2019	12:36	12:38	2	2	1	1.000	4	2	0.500	
20	3	12-11-2019	12:38	12:40	2	5	2.5	0.400	2	1	1.000	
21	3	12-11-2019	12:40	12:42	2	2	1	1.000	5	2.5	0.400	
22	3	12-11-2019	12:42	12:44	2	3	1.5	0.667	3	1.5	0.667	
23	3	12-11-2019	12:44	12:46	2	3	1.5	0.667	4	2	0.500	
24	3	12-11-2019	12:46	12:48	2	2	1	1.000	6	3	0.333	
25	3	12-11-2019	12:48	12:50	2	0	0	-	4	2	0.500	
26	3	12-11-2019	12:50	12:52	2	0	0	-	5	2.5	0.400	
27	4	13-11-2019	12:16	12:18	2	8	4	0.250	3	1.5	0.667	
28	4	13-11-2019	12:18	12:20	2	10	5	0.200	5	2.5	0.400	
29	4	13-11-2019	12:20	12:22	2	9	4.5	0.222	6	3	0.333	
30	4	13-11-2019	12:22	12:24	2	14	7	0.143	4	2	0.500	
31	4	13-11-2019	12:24	12:26	2	5	2.5	0.400	3	1.5	0.667	
32	4	13-11-2019	12:26	12:28	2	4	2	0.500	4	2	0.500	
33	4	13-11-2019	12:28	12:30	2	0	0	-	4	2	0.500	
34	4	13-11-2019	12:32	12:34	2	1	0.5	2.000	5	2.5	0.400	
35	4	13-11-2019	12:34	12:36	2	2	1	1.000	9	4.5	0.222	
36	4	13-11-2019	12:36	12:38	2	0	0	-	4	2	0.500	
37	4	13-11-2019	12:38	12:40	2	2	1	1.000	3	1.5	0.667	
38	4	13-11-2019	12:40	12:42	2	1	0.5	2.000	4	2	0.500	
39	4	13-11-2019	12:42	12:44	2	0	0	-	3	1.5	0.667	
40	4	13-11-2019	12:44	12:46	2	0	0	-	2	1	1.000	
41	4	13-11-2019	12:46	12:48	2	0	0	-	2	1	1.000	
42	4	13-11-2019	12:48	12:50	2	0	0	-	3	1.5	0.667	
43	4	13-11-2019	12:50	12:52	2	0	0	-	4	2	0.500	
44	4	13-11-2019	12:52	12:54	2	0	0	-	2	1	1.000	
45	4	13-11-2019	12:54	12:56	2	0	0	-	3	1.5	0.667	
46	4	13-11-2019	12:56	12:58	2	0	0	-	3	1.5	0.667	
47	4	13-11-2019	12:58	13:00	2	0	0	-	4	2	0.500	
48	4	13-11-2019	13:00	13:02	2	0	0	-	5	2.5	0.400	
49	4	13-11-2019	13:02	13:04	2	0	0	-	4	2	0.500	
50	5	14-11-2019	12:00	12:02	2	3	1.5	0.667	4	2	0.500	
51	5	14-11-2019	12:02	12:04	2	4	2	0.500	4	2	0.500	
52	5	14-11-2019	12:04	12:06	2	5	2.5	0.400	4	2	0.500	
53	5	14-11-2019	12:06	12:08	2	3	1.5	0.667	3	1.5	0.667	
54	5	14-11-2019	12:08	12:10	2	5	2.5	0.400	4	2	0.500	
55	5	14-11-2019	12:10	12:12	2	2	1	1.000	3	1.5	0.667	
56	5	14-11-2019	12:12	12:14	2	3	1.5	0.667	3	1.5	0.667	
57	5	14-11-2019	12:14	12:16	2	0	0	-	4	2	0.500	
58	5	14-11-2019	12:16	12:18	2	4	2	0.500	2	1	1.000	
59	5	14-11-2019	12:18	12:20	2	3	1.5	0.667	3	1.5	0.667	
60	5	14-11-2019	12:20	12:22	2	6	3	0.333	5	2.5	0.400	
61	5	14-11-2019	12:22	12:24	2	12	6	0.167	3	1.5	0.667	
62	5	14-11-2019	12:24	12:26	2	2	1	1.000	3	1.5	0.667	
63	5	14-11-2019	12:26	12:28	2	6	3	0.333	2	1	1.000	
64	5	14-11-2019	12:28	12:30	2	5	2.5	0.400	5	2.5	0.400	
65	5	14-11-2019	12:30	12:32	2	0	0	-	6	3	0.333	
66	5	14-11-2019	12:32	12:34	2	2	1	1.000	5	2.5	0.400	
67	5	14-11-2019	12:34	12:36	2	2	1	1.000	5	2.5	0.400	
68	5	14-11-2019	12:36	12:38	2	3	1.5	0.667	4	2	0.500	
69	5	14-11-2019	12:38	12:40	2	0	0	-	3	1.5	0.667	
70	5	14-11-2019	12:40	12:42	2	3	1.5	0.667	3	1.5	0.667	
71	5	14-11-2019	12:42	12:44	2	1	0.5	2.000	4	2	0.500	
72	5	14-11-2019	12:44	12:46	2	2	1	1.000	2	1	1.000	
73	5	14-11-2019	12:46	12:48	2	0	0	-	3	1.5	0.667	
74	5	14-11-2019	12:48	12:50	2	0	0	-	5	2.5	0.400	
75	5	14-11-2019	12:50	12:52	2	0	0	-	4	2	0.500	
76	5	14-11-2019	12:52	12:54	2	0	0	-	3	1.5	0.667	
77	6	15-11-2019	11:58	12:00	2	2	1	1.000	0	0	-	
78	6	15-11-2019	12:00	12:02	2	1	0.5	2.000	2	1	1.000	
79	6	15-11-2019	12:02	12:04	2	3	1.5	0.667	0	0	-	
80	6	15-11-2019	12:04	12:06	2	2	1	1.000	1	0.5	2.000	
81	6	15-11-2019	12:06	12:08	2	0	0	-	3	1.5	0.667	
82	6	15-11-2019	12:08	12:10	2	0	0	-	0	0	-	
83	6	15-11-2019	12:10	12:12	2	1	0.5	2.000	1	0.5	2.000	
84	6	15-11-2019	12:12	12:14	2	3	1.5	0.667	0	0	-	
85	6	15-11-2019	12:14	12:16	2	0	0	-	2	1	1.000	
86	6	15-11-2019	12:16	12:18	2	2	1	1.000	1	0.5	2.000	
87	6	15-11-2019	12:18	12:20	2	0	0	-	1	0.5	2.000	
88	6	15-11-2019	12:20	12:22	2	1	0.5	2.000	0	0	-	
89	6	15-11-2019	12:22	12:24	2	0	0	-	1	0.5	2.000	
90	6	15-11-2019	12:24	12:26	2	2	1	1.000	1	0.5	2.000	
91	6	15-11-2019	12:26	12:28	2	3	1.5	0.667	2	1	1.000	
92	6	15-11-2019	12:28	12:30	2	0	0	-	2	1	1.000	
93	6	15-11-2019	12:30	12:32	2	2	1	1.000	1	0.5	2.000	

Work Project: Nova SBE's canteen: case study on queueing theory

94	6	15-11-2019	12:32	12:34	2	1	0.5	2,000	2	1	1,000
95	6	15-11-2019	12:34	12:36	2	3	1.5	0.667	2	1	1,000
96	6	15-11-2019	12:36	12:38	2	0	0	-	2	1	1,000
97	6	15-11-2019	12:38	12:40	2	0	0	-	2	1	1,000
98	6	15-11-2019	12:40	12:42	2	0	0	-	0	0	-
99	6	15-11-2019	12:42	12:44	2	2	1	1,000	1	0.5	2,000
100	6	15-11-2019	12:44	12:46	2	1	0.5	2,000	1	0.5	2,000
101	6	15-11-2019	12:46	12:48	2	0	0	-	1	0.5	2,000
102	6	15-11-2019	12:48	12:50	2	0	0	-	0	0	-
103	6	15-11-2019	12:50	12:52	2	0	0	-	0	0	-
104	6	15-11-2019	12:52	12:54	2	0	0	-	0	0	-
105	6	15-11-2019	12:54	12:56	2	0	0	-	0	0	-
106	6	15-11-2019	12:56	12:58	2	0	0	-	0	0	-
107	6	15-11-2019	12:58	13:00	2	0	0	-	0	0	-
108	6	15-11-2019	13:00	13:02	2	0	0	-	0	0	-
109	6	15-11-2019	13:02	13:04	2	0	0	-	0	0	-
110	2	18-11-2019	12:10	12:12	2	0	0	-	3	1.5	0.667
111	2	18-11-2019	12:12	12:14	2	4	2	0.500	2	1	1,000
112	2	18-11-2019	12:14	12:16	2	8	4	0.250	2	1	1,000
113	2	18-11-2019	12:16	12:18	2	6	3	0.333	4	2	0.500
114	2	18-11-2019	12:18	12:20	2	3	1.5	0.667	3	1.5	0.667
115	2	18-11-2019	12:20	12:22	2	7	3.5	0.286	0	0	-
116	2	18-11-2019	12:22	12:24	2	20	10	0.100	2	1	1,000
117	2	18-11-2019	12:24	12:26	2	5	2.5	0.400	2	1	1,000
118	2	18-11-2019	12:26	12:28	2	2	1	1,000	2	1	1,000
119	2	18-11-2019	12:28	12:30	2	0	0	-	5	2.5	0.400
120	2	18-11-2019	12:30	12:32	2	2	1	1,000	5	2.5	0.400
121	2	18-11-2019	12:32	12:34	2	2	1	1,000	3	1.5	0.667
122	2	18-11-2019	12:34	12:36	2	2	1	1,000	5	2.5	0.400
123	2	18-11-2019	12:36	12:38	2	0	0	-	3	1.5	0.667
124	2	18-11-2019	12:38	12:40	2	0	0	-	6	3	0.333
125	2	18-11-2019	12:40	12:42	2	4	2	0.500	6	3	0.333
126	2	18-11-2019	12:42	12:44	2	1	0.5	2,000	6	3	0.333
127	2	18-11-2019	12:44	12:46	2	0	0	-	5	2.5	0.400
128	2	18-11-2019	12:46	12:48	2	2	1	1,000	2	1	1,000
129	2	18-11-2019	12:48	12:50	2	1	0.5	2,000	4	2	0.500
130	2	18-11-2019	12:50	12:52	2	0	0	-	4	2	0.500
131	2	18-11-2019	12:52	12:54	2	0	0	-	4	2	0.500
132	2	18-11-2019	12:54	12:56	2	0	0	-	5	2.5	0.400
133	2	18-11-2019	12:56	12:58	2	0	0	-	5	2.5	0.400
134	2	18-11-2019	12:58	13:00	2	0	0	-	2	1	1,000
135	2	18-11-2019	13:00	13:02	2	0	0	-	5	2.5	0.400
136	2	18-11-2019	13:02	13:04	2	0	0	-	2	1	1,000
137	2	18-11-2019	13:04	13:06	2	0	0	-	4	2	0.500
138	2	18-11-2019	13:06	13:08	2	0	0	-	1	0.5	2,000
139	2	18-11-2019	13:08	13:10	2	0	0	-	3	1.5	0.667
140	3	19-11-2019	11:58	12:00	2	2	1	1,000	0	0	-
141	3	19-11-2019	12:00	12:02	2	1	0.5	2,000	0	0	-
142	3	19-11-2019	12:02	12:04	2	0	0	-	5	2.5	0.400
143	3	19-11-2019	12:04	12:06	2	4	2	0.500	2	1	1,000
144	3	19-11-2019	12:06	12:08	2	3	1.5	0.667	4	2	0.500
145	3	19-11-2019	12:08	12:10	2	2	1	1,000	5	2.5	0.400
146	3	19-11-2019	12:10	12:12	2	7	3.5	0.286	3	1.5	0.667
147	3	19-11-2019	12:12	12:14	2	3	1.5	0.667	8	4	0.250
148	3	19-11-2019	12:14	12:16	2	4	2	0.500	3	1.5	0.667
149	3	19-11-2019	12:16	12:18	2	5	2.5	0.400	4	2	0.500
150	3	19-11-2019	12:18	12:20	2	17	8.5	0.118	7	3.5	0.286
151	3	19-11-2019	12:20	12:22	2	2	1	1,000	4	2	0.500
152	3	19-11-2019	12:22	12:24	2	8	4	0.250	6	3	0.333
153	3	19-11-2019	12:24	12:26	2	5	2.5	0.400	2	1	1,000
154	3	19-11-2019	12:26	12:28	2	2	1	1,000	4	2	0.500
155	3	19-11-2019	12:28	12:30	2	8	4	0.250	6	3	0.333
156	3	19-11-2019	12:30	12:32	2	3	1.5	0.667	4	2	0.500
157	3	19-11-2019	12:32	12:34	2	6	3	0.333	6	3	0.333
158	3	19-11-2019	12:34	12:36	2	1	0.5	2,000	5	2.5	0.400
159	3	19-11-2019	12:36	12:38	2	1	0.5	2,000	1	0.5	2,000
160	3	19-11-2019	12:38	12:40	2	1	0.5	2,000	5	2.5	0.400
161	3	19-11-2019	12:40	12:42	2	0	0	-	3	1.5	0.667
162	3	19-11-2019	12:42	12:44	2	3	1.5	0.667	3	1.5	0.667
163	3	19-11-2019	12:44	12:46	2	0	0	-	6	3	0.333
164	3	19-11-2019	12:46	12:48	2	2	1	1,000	3	1.5	0.667
165	3	19-11-2019	12:48	12:50	2	1	0.5	2,000	1	0.5	2,000
166	3	19-11-2019	12:50	12:52	2	0	0	-	3	1.5	0.667
167	4	20-11-2019	12:00	12:02	2	8	4	0.250	0	0	-
168	4	20-11-2019	12:02	12:04	2	5	2.5	0.400	0	0	-
169	4	20-11-2019	12:04	12:06	2	0	0	-	4	2	0.500
170	4	20-11-2019	12:06	12:08	2	2	1	1,000	3	1.5	0.667
171	4	20-11-2019	12:08	12:10	2	2	1	1,000	5	2.5	0.400
172	4	20-11-2019	12:10	12:12	2	6	3	0.333	4	2	0.500
173	4	20-11-2019	12:12	12:14	2	4	2	0.500	5	2.5	0.400
174	4	20-11-2019	12:14	12:16	2	2	1	1,000	1	0.5	2,000
175	4	20-11-2019	12:16	12:18	2	8	4	0.250	3	1.5	0.667
176	4	20-11-2019	12:18	12:20	2	6	3	0.333	4	2	0.500
177	4	20-11-2019	12:20	12:22	2	6	3	0.333	2	1	1,000
178	4	20-11-2019	12:22	12:24	2	10	5	0.200	4	2	0.500
179	4	20-11-2019	12:24	12:26	2	5	2.5	0.400	6	3	0.333
180	4	20-11-2019	12:26	12:28	2	3	1.5	0.667	4	2	0.500
181	4	20-11-2019	12:28	12:30	2	2	1	1,000	4	2	0.500
182	4	20-11-2019	12:30	12:32	2	4	2	0.500	2	1	1,000
183	4	20-11-2019	12:32	12:34	2	2	1	1,000	3	1.5	0.667
184	4	20-11-2019	12:34	12:36	2	1	0.5	2,000	0	0	-
185	4	20-11-2019	12:36	12:38	2	0	0	-	6	3	0.333
186	4	20-11-2019	12:38	12:40	2	0	0	-	4	2	0.500
187	4	20-11-2019	12:40	12:42	2	0	0	-	4	2	0.500
188	4	20-11-2019	12:42	12:44	2	0	0	-	4	2	0.500
189	4	20-11-2019	12:44	12:46	2	0	0	-	7	3.5	0.286
190	4	20-11-2019	12:46	12:48	2	0	0	-	2	1	1,000
191	4	20-11-2019	12:48	12:50	2	0	0	-	4	2	0.500
192	4	20-11-2019	12:50	12:52	2	0	0	-	3	1.5	0.667
193	4	20-11-2019	12:52	12:54	2	0	0	-	4	2	0.500
194	4	20-11-2019	12:54	12:56	2	0	0	-	2	1	1,000
195	5	21-11-2019	12:00	12:02	2	4	2	0.500	4	2	0.500
196	5	21-11-2019	12:02	12:04	2	5	2.5	0.400	4	2	0.500
197	5	21-11-2019	12:04	12:06	2	6	3	0.333	4	2	0.500
198	5	21-11-2019	12:06	12:08	2	4	2	0.500	3	1.5	0.667
199	5	21-11-2019	12:08	12:10	2	3	1.5	0.667	3	1.5	0.667
200	5	21-11-2019	12:10</td								

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205	5	21-11-2019	12:20	12:22	2	4	2	0.500	5	2.5	0.400
206	5	21-11-2019	12:22	12:24	2	6	3	0.333	3	1.5	0.667
207	5	21-11-2019	12:24	12:26	2	12	6	0.167	3	1.5	0.667
208	5	21-11-2019	12:26	12:28	2	2	1	1.000	1	0.5	2.000
209	5	21-11-2019	12:28	12:30	2	11	5.5	0.182	2	1	1.000
210	5	21-11-2019	12:30	12:32	2	3	1.5	0.667	8	4	0.250
211	5	21-11-2019	12:32	12:34	2	1	0.5	2.000	5	2.5	0.400
212	5	21-11-2019	12:34	12:36	2	0	0	-	5	2.5	0.400
213	5	21-11-2019	12:36	12:38	2	0	0	-	5	2.5	0.400
214	5	21-11-2019	12:38	12:40	2	0	0	-	2	1	1.000
215	5	21-11-2019	12:40	12:42	2	4	2	0.500	4	2	0.500
216	5	21-11-2019	12:42	12:44	2	2	1	1.000	2	1	1.000
217	5	21-11-2019	12:44	12:46	2	0	0	-	4	2	0.500
218	5	21-11-2019	12:46	12:48	2	0	0	-	4	2	0.500
219	5	21-11-2019	12:48	12:50	2	0	0	-	4	2	0.500
220	5	21-11-2019	12:50	12:52	2	0	0	-	5	2.5	0.400
221	6	22-11-2019	11:58	12:00	2	3	1.5	0.667	0	0	-
222	6	22-11-2019	12:00	12:02	2	2	1	1.000	0	0	-
223	6	22-11-2019	12:02	12:04	2	2	1	1.000	0	0	-
224	6	22-11-2019	12:04	12:06	2	6	3	0.333	3	1.5	0.667
225	6	22-11-2019	12:06	12:08	2	2	1	1.000	4	2	0.500
226	6	22-11-2019	12:08	12:10	2	0	0	-	4	2	0.500
227	6	22-11-2019	12:10	12:12	2	1	0.5	2.000	3	1.5	0.667
228	6	22-11-2019	12:12	12:14	2	0	0	-	1	0.5	2.000
229	6	22-11-2019	12:14	12:16	2	1	0.5	2.000	0	0	-
230	6	22-11-2019	12:16	12:18	2	1	0.5	2.000	1	0.5	2.000
231	6	22-11-2019	12:18	12:20	2	0	0	-	1	0.5	2.000
232	6	22-11-2019	12:20	12:22	2	0	0	-	0	0	-
233	6	22-11-2019	12:22	12:24	2	0	0	-	0	0	-
234	6	22-11-2019	12:24	12:26	2	2	1	1.000	0	0	-
235	6	22-11-2019	12:26	12:28	2	0	0	-	2	1	1.000
236	6	22-11-2019	12:28	12:30	2	4	2	0.500	0	0	-
237	6	22-11-2019	12:30	12:32	2	1	0.5	2.000	0	0	-
238	6	22-11-2019	12:32	12:34	2	3	1.5	0.667	4	2	0.500
239	6	22-11-2019	12:34	12:36	2	0	0	-	3	1.5	0.667
240	6	22-11-2019	12:36	12:38	2	4	2	0.500	0	0	-
241	6	22-11-2019	12:38	12:40	2	3	1.5	0.667	3	1.5	0.667
242	6	22-11-2019	12:40	12:42	2	2	1	1.000	4	2	0.500
243	2	25-11-2019	12:00	12:02	2	1	0.5	2.000	0	0	-
244	2	25-11-2019	12:02	12:04	2	1	0.5	2.000	4	2	0.500
245	2	25-11-2019	12:04	12:06	2	3	1.5	0.667	3	1.5	0.667
246	2	25-11-2019	12:06	12:08	2	4	2	0.500	4	2	0.500
247	2	25-11-2019	12:08	12:10	2	3	1.5	0.667	5	2.5	0.400
248	2	25-11-2019	12:10	12:12	2	1	0.5	2.000	3	1.5	0.667
249	2	25-11-2019	12:12	12:14	2	4	2	0.500	4	2	0.500
250	2	25-11-2019	12:14	12:16	2	6	3	0.333	4	2	0.500
251	2	25-11-2019	12:16	12:18	2	7	3.5	0.286	4	2	0.500
252	2	25-11-2019	12:18	12:20	2	4	2	0.500	5	2.5	0.400
253	2	25-11-2019	12:20	12:22	2	6	3	0.333	3	1.5	0.667
254	2	25-11-2019	12:22	12:24	2	18	9	0.111	6	3	0.333
255	2	25-11-2019	12:24	12:26	2	7	3.5	0.286	4	2	0.500
256	2	25-11-2019	12:26	12:28	2	2	1	1.000	4	2	0.500
257	2	25-11-2019	12:28	12:30	2	1	0.5	2.000	7	3.5	0.286
258	2	25-11-2019	12:30	12:32	2	3	1.5	0.667	4	2	0.500
259	2	25-11-2019	12:32	12:34	2	2	1	1.000	3	1.5	0.667
260	2	25-11-2019	12:34	12:36	2	1	0.5	2.000	5	2.5	0.400
261	2	25-11-2019	12:36	12:38	2	0	0	-	4	2	0.500
262	2	25-11-2019	12:38	12:40	2	1	0.5	2.000	4	2	0.500
263	2	25-11-2019	12:40	12:42	2	2	1	1.000	3	1.5	0.667
264	2	25-11-2019	12:42	12:44	2	1	0.5	2.000	3	1.5	0.667
265	2	25-11-2019	12:44	12:46	2	0	0	-	3	1.5	0.667
266	2	25-11-2019	12:46	12:48	2	2	1	1.000	4	2	0.500
267	2	25-11-2019	12:48	12:50	2	2	1	1.000	3	1.5	0.667
268	2	25-11-2019	12:50	12:52	2	0	0	-	5	2.5	0.400
269	2	25-11-2019	12:52	12:54	2	0	0	-	4	2	0.500
270	2	25-11-2019	12:54	12:56	2	0	0	-	3	1.5	0.667
271	2	25-11-2019	12:56	12:58	2	0	0	-	4	2	0.500
272	2	25-11-2019	12:58	13:00	2	0	0	-	4	2	0.500
273	3	26-11-2019	11:54	11:56	2	1	0.5	2.000	0	0	-
274	3	26-11-2019	11:56	11:58	2	4	2	0.500	0	0	-
275	3	26-11-2019	11:58	12:00	2	0	0	-	0	0	-
276	3	26-11-2019	12:00	12:02	2	0	0	-	1	0.5	2.000
277	3	26-11-2019	12:02	12:04	2	4	2	0.500	2	1	1.000
278	3	26-11-2019	12:04	12:06	2	2	1	1.000	3	1.5	0.667
279	3	26-11-2019	12:06	12:08	2	0	0	-	5	2.5	0.400
280	3	26-11-2019	12:08	12:10	2	5	2.5	0.400	4	2	0.500
281	3	26-11-2019	12:10	12:12	2	6	3	0.333	3	1.5	0.667
282	3	26-11-2019	12:12	12:14	2	2	1	1.000	5	2.5	0.400
283	3	26-11-2019	12:14	12:16	2	19	9.5	0.105	5	2.5	0.400
284	3	26-11-2019	12:16	12:18	2	3	1.5	0.667	4	2	0.500
285	3	26-11-2019	12:18	12:20	2	5	2.5	0.400	6	3	0.333
286	3	26-11-2019	12:20	12:22	2	3	1.5	0.667	6	3	0.333
287	3	26-11-2019	12:22	12:24	2	6	3	0.333	4	2	0.500
288	3	26-11-2019	12:24	12:26	2	0	0	-	6	3	0.333
289	3	26-11-2019	12:26	12:28	2	6	3	0.333	6	3	0.333
290	3	26-11-2019	12:28	12:30	2	0	0	-	4	2	0.500
291	3	26-11-2019	12:30	12:32	2	3	1.5	0.667	5	2.5	0.400
292	3	26-11-2019	12:32	12:34	2	2	1	1.000	5	2.5	0.400
293	3	26-11-2019	12:34	12:36	2	2	1	1.000	3	1.5	0.667
294	3	26-11-2019	12:36	12:38	2	3	1.5	0.667	4	2	0.500
295	3	26-11-2019	12:38	12:40	2	2	1	1.000	5	2.5	0.400
296	3	26-11-2019	12:40	12:42	2	2	1	1.000	4	2	0.500
297	3	26-11-2019	12:42	12:44	2	0	0	-	3	1.5	0.667
298	3	26-11-2019	12:44	12:46	2	0	0	-	5	2.5	0.400
299	3	26-11-2019	12:46	12:48	2	0	0	-	2	1	1.000
300	3	26-11-2019	12:48	12:50	2	0	0	-	3	1.5	0.667
301	4	27-11-2019	11:54	11:56	2	3	1.5	0.667	0	0	-
302	4	27-11-2019	11:56	11:58	2	2	1	1.000	0	0	-
303	4	27-11-2019	11:58	12:00	2	3	1.5	0.667	1	0.5	2.000
304	4	27-11-2019	12:00	12:02	2	0	0	-	4	2	0.500
305	4	27-11-2019	12:02	12:04	2	3	1.5	0.667	3	1.5	0.667
306	4	27-11-2019	12:04	12:06	2	2	1	1.000	2	1	1.000
307	4	27-11-2019	12:06	12:08	2	10	5	0.200	5	2.5	0.400
308	4	27-11-2019	12:08	12:10	2	0	0	-	7	3.5	0.286
309	4	27-11-2019	12:10	12:12	2	7	3.5	0.286	3	1.5	0.667
310	4	27-11-2019	12:12	12:14	2	5					

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316	4	27-11-2019	12:24	12:26	2	11	5.5	0.182	3	1.5	0.667
317	4	27-11-2019	12:26	12:28	2	3	1.5	0.667	6	3	0.333
318	4	27-11-2019	12:28	12:30	2	3	1.5	0.667	5	2.5	0.400
319	4	27-11-2019	12:30	12:32	2	2	1	1.000	6	3	0.333
320	4	27-11-2019	12:32	12:34	2	0	0	-	4	2	0.500
321	4	27-11-2019	12:34	12:36	2	0	0	-	5	2.5	0.400
322	4	27-11-2019	12:36	12:38	2	4	2	0.500	3	1.5	0.667
323	4	27-11-2019	12:38	12:40	2	0	0	-	2	1	1.000
324	4	27-11-2019	12:40	12:42	2	1	0.5	2.000	4	2	0.500
325	4	27-11-2019	12:42	12:44	2	3	1.5	0.667	4	2	0.500
326	4	27-11-2019	12:44	12:46	2	2	1	1.000	3	1.5	0.667
327	4	27-11-2019	12:46	12:48	2	1	0.5	2.000	6	3	0.333
328	4	27-11-2019	12:48	12:50	2	0	0	-	4	2	0.500
329	4	27-11-2019	12:50	12:52	2	0	0	-	3	1.5	0.667
330	5	28-11-2019	11:54	11:56	2	0	0	-	0	0	-
331	5	28-11-2019	11:56	11:58	2	1	0.5	2.000	0	0	-
332	5	28-11-2019	11:58	12:00	2	3	1.5	0.667	1	0.5	2.000
333	5	28-11-2019	12:00	12:02	2	0	0	-	2	1	1.000
334	5	28-11-2019	12:02	12:04	2	0	0	-	1	0.5	2.000
335	5	28-11-2019	12:04	12:06	2	0	0	-	0	0	-
336	5	28-11-2019	12:06	12:08	2	2	1	1.000	0	0	-
337	5	28-11-2019	12:08	12:10	2	1	0.5	2.000	2	1	1.000
338	5	28-11-2019	12:10	12:12	2	1	0.5	2.000	1	0.5	2.000
339	5	28-11-2019	12:12	12:14	2	0	0	-	1	0.5	2.000
340	5	28-11-2019	12:14	12:16	2	3	1.5	0.667	0	0	-
341	5	28-11-2019	12:16	12:18	2	3	1.5	0.667	4	2	0.500
342	5	28-11-2019	12:18	12:20	2	1	0.5	2.000	3	1.5	0.667
343	5	28-11-2019	12:20	12:22	2	3	1.5	0.667	1	0.5	2.000
344	5	28-11-2019	12:22	12:24	2	4	2	0.500	2	1	1.000
345	5	28-11-2019	12:24	12:26	2	3	1.5	0.667	3	1.5	0.667
346	5	28-11-2019	12:26	12:28	2	0	0	-	3	1.5	0.667
347	5	28-11-2019	12:28	12:30	2	1	0.5	2.000	3	1.5	0.667
348	5	28-11-2019	12:30	12:32	2	2	1	1.000	0	0	-
349	5	28-11-2019	12:32	12:34	2	0	0	-	2	1	1.000
350	5	28-11-2019	12:34	12:36	2	0	0	-	3	1.5	0.667
351	5	28-11-2019	12:36	12:38	2	0	0	-	2	1	1.000
352	5	28-11-2019	12:44	12:46	2	4	2	0.500	0	0	-
353	5	28-11-2019	12:46	12:48	2	4	2	0.500	1	0.5	2.000
354	5	28-11-2019	12:48	12:50	2	3	1.5	0.667	3	1.5	0.667
355	5	28-11-2019	12:50	12:52	2	1	0.5	2.000	5	2.5	0.400
356	5	28-11-2019	12:52	12:54	2	1	0.5	2.000	3	1.5	0.667
357	5	28-11-2019	12:54	12:56	2	0	0	-	0	0	-
358	5	28-11-2019	12:56	12:58	2	0	0	-	1	0.5	2.000
359	5	28-11-2019	12:58	13:00	2	3	1.5	0.667	0	0	-
360	5	28-11-2019	13:00	13:02	2	0	0	-	1	0.5	2.000
361	5	28-11-2019	13:02	13:04	2	0	0	-	2	1	1.000
362	6	29-11-2019	11:56	11:58	2	0	0	-	0	0	-
363	6	29-11-2019	11:58	12:00	2	2	1	1.000	0	0	-
364	6	29-11-2019	12:00	12:02	2	2	1	1.000	1	0.5	2.000
365	6	29-11-2019	12:02	12:04	2	3	1.5	0.667	5	2.5	0.400
366	6	29-11-2019	12:04	12:06	2	1	0.5	2.000	2	1	1.000
367	6	29-11-2019	12:06	12:08	2	2	1	1.000	2	1	1.000
368	6	29-11-2019	12:08	12:10	2	0	0	-	0	0	-
369	6	29-11-2019	12:10	12:12	2	0	0	-	0	0	-
370	6	29-11-2019	12:12	12:14	2	1	0.5	2.000	1	0.5	2.000
371	6	29-11-2019	12:14	12:16	2	2	1	1.000	0	0	-
372	6	29-11-2019	12:16	12:18	2	0	0	-	2	1	1.000
373	6	29-11-2019	12:18	12:20	2	0	0	-	0	0	-
374	6	29-11-2019	12:20	12:22	2	1	0.5	2.000	0	0	-
375	6	29-11-2019	12:22	12:24	2	2	1	1.000	2	1	1.000
376	6	29-11-2019	12:24	12:26	2	0	0	-	1	0.5	2.000
377	6	29-11-2019	12:26	12:28	2	2	1	1.000	1	0.5	2.000
378	6	29-11-2019	12:28	12:30	2	1	0.5	2.000	1	0.5	2.000
379	6	29-11-2019	12:30	12:32	2	0	0	-	1	0.5	2.000
380	6	29-11-2019	12:32	12:34	2	3	1.5	0.667	2	1	1.000
381	6	29-11-2019	12:34	12:36	2	1	0.5	2.000	1	0.5	2.000
382	6	29-11-2019	12:36	12:38	2	3	1.5	0.667	2	1	1.000
383	6	29-11-2019	12:38	12:40	2	2	1	1.000	2	1	1.000
384	6	29-11-2019	12:40	12:42	2	1	0.5	2.000	2	1	1.000
385	6	29-11-2019	12:42	12:44	2	0	0	-	1	0.5	2.000
386	6	29-11-2019	12:44	12:46	2	0	0	-	0	0	-
387	6	29-11-2019	12:46	12:48	2	0	0	-	0	0	-
388	6	29-11-2019	12:48	12:50	2	0	0	-	0	0	-
389	6	29-11-2019	12:50	12:52	2	0	0	-	0	0	-
390	6	29-11-2019	12:52	12:54	2	0	0	-	0	0	-
391	6	29-11-2019	12:54	12:56	2	0	0	-	0	0	-
392	6	29-11-2019	12:56	12:58	2	0	0	-	0	0	-
393	6	29-11-2019	12:58	13:00	2	0	0	-	0	0	-
394	2	02-12-2019	11:54	11:56	2	6	3	0.333	0	0	-
395	2	02-12-2019	11:56	11:58	2	6	3	0.333	0	0	-
396	2	02-12-2019	11:58	12:00	2	3	1.5	0.667	0	0	-
397	2	02-12-2019	12:00	12:02	2	3	1.5	0.667	0	0	-
398	2	02-12-2019	12:02	12:04	2	2	1	1.000	4	2	0.500
399	2	02-12-2019	12:04	12:06	2	4	2	0.500	6	3	0.333
400	2	02-12-2019	12:06	12:08	2	4	2	0.500	2	1	1.000
401	2	02-12-2019	12:08	12:10	2	0	0	-	4	2	0.500
402	2	02-12-2019	12:10	12:12	2	4	2	0.500	4	2	0.500
403	2	02-12-2019	12:12	12:14	2	4	2	0.500	3	1.5	0.667
404	2	02-12-2019	12:14	12:16	2	10	5	0.200	3	1.5	0.667
405	2	02-12-2019	12:16	12:18	2	4	2	0.500	3	1.5	0.667
406	2	02-12-2019	12:18	12:20	2	2	1	1.000	4	2	0.500
407	2	02-12-2019	12:20	12:22	2	4	2	0.500	4	2	0.500
408	2	02-12-2019	12:22	12:24	2	1	0.5	2.000	5	2.5	0.400
409	2	02-12-2019	12:24	12:26	2	9	4.5	0.222	3	1.5	0.667
410	2	02-12-2019	12:26	12:28	2	11	5.5	0.182	6	3	0.333
411	2	02-12-2019	12:28	12:30	2	4	2	0.500	3	1.5	0.667
412	2	02-12-2019	12:30	12:32	2	0	0	-	4	2	0.500
413	2	02-12-2019	12:32	12:34	2	0	0	-	4	2	0.500

Appendix A2: Raw data for line 2.

Weekday	Day	Start	End	min	Arrivals	Arrivals / Min		Completed	Services / Min		1 / Service Rate
						Arrival Rate	Interarrival time		Service Rate	Service time	
1	2	12-11-2019	12:00	12:02	2	4	2	0.500	1	0.5	2.000
2	2	12-11-2019	12:02	12:04	2	4	2	0.500	1	0.5	2.000
3	2	12-11-2019	12:04	12:06	2	2	1	1.000	2	1	1.000
4	2	12-11-2019	12:06	12:08	2	2	1	1.000	3	1.5	0.667
5	2	12-11-2019	12:08	12:10	2	5	2.5	0.400	2	1	1.000
6	2	12-11-2019	12:10	12:12	2	3	1.5	0.667	3	1.5	0.667
7	2	12-11-2019	12:12	12:14	2	2	1	1.000	3	1.5	0.667
8	2	12-11-2019	12:14	12:16	2	4	2	0.500	3	1.5	0.667
9	2	12-11-2019	12:16	12:18	2	2	1	1.000	3	1.5	0.667
10	2	12-11-2019	12:18	12:20	2	7	3.5	0.286	4	2	5.000
11	2	12-11-2019	12:20	12:22	2	4	2	0.500	3	1.5	0.667
12	2	12-11-2019	12:22	12:24	2	1	0.5	2.000	1	0.5	2.000
13	2	12-11-2019	12:24	12:26	2	2	1	1.000	2	1	1.000
14	2	12-11-2019	12:26	12:28	2	3	1.5	0.667	3	1.5	0.667
15	2	12-11-2019	12:28	12:30	2	4	2	0.500	2	1	1.000
16	2	12-11-2019	12:30	12:32	2	3	1.5	0.667	2	1	1.000
17	2	12-11-2019	12:32	13:26	2	3	1.5	0.667	4	2	5.000
18	2	12-11-2019	13:26	13:28	2	1	0.5	2.000	2	1	1.000
19	2	12-11-2019	13:28	13:32	2	0	0	-	1	0.5	2.000
20	2	12-11-2019	13:32	13:34	2	2	1	1.000	2	1	1.000
21	2	12-11-2019	13:34	13:36	2	2	1	1.000	4	2	5.000
22	2	12-11-2019	13:36	13:38	2	2	1	1.000	2	1	1.000
23	2	12-11-2019	13:38	13:40	2	2	1	1.000	2	1	1.000
24	2	12-11-2019	13:40	13:42	2	2	1	1.000	2	1	1.000
25	2	12-11-2019	13:42	13:44	2	2	1	1.000	2	1	1.000
26	2	12-11-2019	13:44	13:46	2	1	0.5	2.000	3	1.5	0.667
27	2	12-11-2019	13:46	12:34	2	3	1.5	0.667	2	1	1.000
32	2	12-11-2019	12:34	12:36	2	2	1	1.000	3	1.5	0.667
33	2	12-11-2019	12:36	12:38	2	2	1	1.000	2	1	1.000
34	2	12-11-2019	12:38	12:40	2	1	0.5	2.000	2	1	1.000
35	2	12-11-2019	12:40	12:42	2	1	0.5	2.000	2	1	1.000
36	2	12-11-2019	12:42	12:44	2	2	1	1.000	3	1.5	0.667
37	2	12-11-2019	12:44	12:46	2	1	0.5	2.000	2	1	1.000
38	2	12-11-2019	12:46	12:50	2	1	0.5	2.000	2	1	1.000
39	2	12-11-2019	12:50	12:48	2	1	0.5	2.000	2	1	1.000
40	2	12-11-2019	12:48	14:10	2	1	0.5	2.000	2	1	1.000
41	2	12-11-2019	14:10	14:12	2	0	0	-	1	0.5	2.000
42	2	12-11-2019	14:12	14:14	2	0	0	-	1	0.5	2.000
43	2	12-11-2019	14:08	12:54	2	3	1.5	0.667	3	1.5	0.667
44	2	12-11-2019	12:54	12:56	2	1	0.5	2.000	3	1.5	0.667
45	2	12-11-2019	12:56	12:58	2	0	0	-	1	0.5	2.000
46	2	12-11-2019	12:58	13:00	2	0	0	-	2	1	1.000
47	2	12-11-2019	13:00	13:02	2	0	0	-	1	0.5	2.000
48	2	12-11-2019	13:02	13:04	2	0	0	-	2	1	1.000
49	2	12-11-2019	13:04	13:06	2	1	0.5	2.000	2	1	1.000
50	2	12-11-2019	13:06	13:08	2	1	0.5	2.000	3	1.5	0.667
51	2	12-11-2019	13:08	13:10	2	2	1	1.000	3	1.5	0.667
52	2	12-11-2019	13:10	13:12	2	3	1.5	0.667	3	1.5	0.667
53	2	12-11-2019	13:12	13:14	2	2	1	1.000	1	0.5	2.000
54	2	12-11-2019	13:14	13:16	2	1	0.5	2.000	1	0.5	2.000
55	2	12-11-2019	13:16	13:18	2	1	0.5	2.000	2	1	1.000
56	2	12-11-2019	13:18	13:22	2	0	0	-	2	1	1.000
57	2	12-11-2019	13:22	13:24	2	2	1	1.000	2	1	1.000
58	2	12-11-2019	13:24	13:30	2	3	1.5	0.667	1	0.5	2.000
59	2	12-11-2019	13:30	13:48	2	1	0.5	2.000	3	1.5	0.667
64	2	12-11-2019	14:04	14:06	2	3	1.5	0.667	1	0.5	2.000
65	2	12-11-2019	14:06	12:52	2	2	1	1.000	3	1.5	0.667
66	2	12-11-2019	12:52	12:54	2	1	0.5	2.000	2	1	1.000
29	2	12-11-2019	13:50	13:52	2	3	1.5	0.667	1	0.5	2.000
30	2	12-11-2019	13:52	13:54	2	5	2.5	0.400	2	1	1.000
31	2	12-11-2019	13:54	13:56	2	4	2	0.500	2	1	1.000
60	2	12-11-2019	13:56	13:58	2	6	3	0.333	3	1.5	0.667
61	2	12-11-2019	13:58	14:00	2	1	0.5	2.000	3	1.5	0.667
62	2	12-11-2019	14:00	14:02	2	1	0.5	2.000	3	1.5	0.667
63	2	12-11-2019	14:02	13:48	2	3	1.5	0.667	3	1.5	0.667
92	3	13-11-2019	13:48	12:06	2	1	0.5	2.000	2	1	1.000
67	3	13-11-2019	12:06	12:08	2	3	1.5	0.667	3	1.5	0.667
68	3	13-11-2019	12:08	12:10	2	1	0.5	2.000	2	1	1.000
69	3	13-11-2019	12:10	12:12	2	3	1.5	0.667	2	1	1.000
70	3	13-11-2019	12:12	12:14	2	4	2	0.500	3	1.5	0.667
71	3	13-11-2019	12:14	12:16	2	2	1	1.000	3	1.5	0.667
72	3	13-11-2019	12:16	12:18	2	2	1	1.000	3	1.5	0.667
73	3	13-11-2019	12:18	12:20	2	2	1	1.000	3	1.5	0.667
74	3	13-11-2019	12:20	12:22	2	3	1.5	0.667	2	1	1.000
75	3	13-11-2019	12:22	12:22	2	0	0	-	3	1.5	0.667
76	3	13-11-2019	12:22	12:24	2	5	2.5	0.400	3	1.5	0.667
77	3	13-11-2019	12:24	12:26	2	3	1.5	0.667	3	1.5	0.667
78	3	13-11-2019	12:26	12:28	2	0	0	-	5	2.5	0.400
79	3	13-11-2019	12:28	12:30	2	0	0	-	1	0.5	2.000
80	3	13-11-2019	12:30	12:32	2	3	1.5	0.667	3	1.5	0.667
81	3	13-11-2019	12:32	13:26	2	4	2	0.500	3	1.5	0.667
82	3	13-11-2019	13:26	13:28	2	2	1	1.000	1	0.5	2.000
83	3	13-11-2019	13:28	13:32	2	1	0.5	2.000	2	1	1.000
84	3	13-11-2019	13:32	13:34	2	1	0.5	2.000	3	1.5	0.667
85	3	13-11-2019	13:34	13:36	2	1	0.5	2.000	3	1.5	0.667
86	3	13-11-2019	13:36	13:38	2	3	1.5	0.667	3	1.5	0.667
87	3	13-11-2019	13:38	13:40	2	1	0.5	2.000	3	1.5	0.667
88	3	13-11-2019	13:40	13:42	2	3	1.5	0.667	3	1.5	0.667
89	3	13-11-2019	13:42	13:44	2	3	1.5	0.667	3	1.5	0.667
90	3	13-11-2019	13:44	13:46	2	2	1	1.000	2	1	1.000
91	3	13-11-2019	13:46	12:34	2	2	1	1.000	1	0.5	2.000
96	3	13-11-2019	12:34	12:36	2	3	1.5	0.667	3	1.5	0.667
97	3	13-11-2019	12:36	12:38	2	2	1	1.000	4	2	0.500
98	3	13-11-2019	12:38	12:40	2	1	0.5	2.000	2	1	1.000
99	3	13-11-2019	12:40	12:42	2	0	0	-	2	1	1.000
100	3	13-11-2019	12:42	12:44	2	0	0	-	5	2.5	0.400
101	3	13-11-2019	12:44	12:46	2	0	0	-	3	1.5	0.667
102	3	13-11-2019	12:46	12:50	2	0	0	-	4	2	0.500
103	3	13-11-2019	12:50	12:48	2	2	1	1.000	1	0.5	2.000
104	3	13-11-2019	12:48	14:10	2	0	0	-	2	1	1.000
105	3	13-11-2019	14:10	14:08	2	3	1.5	0.667	2	1	1

Work Project: Nova SBE's canteen: case study on queueing theory

110	3	13-11-2019	12:56	12:58	2	0	0	-	2	1	1.000
111	3	13-11-2019	12:58	13:00	2	0	0	-	3	1.5	0.667
112	3	13-11-2019	13:00	13:02	2	0	0	-	2	1	1.000
113	3	13-11-2019	13:02	13:04	2	0	0	-	5	2.5	0.400
114	3	13-11-2019	13:04	13:06	2	0	0	-	3	1.5	0.667
115	3	13-11-2019	13:06	13:08	2	0	0	-	4	2	0.500
116	3	13-11-2019	13:08	13:10	2	1	0.5	2.000	3	1.5	0.667
117	3	13-11-2019	13:10	13:12	2	0	0	-	2	1	1.000
118	3	13-11-2019	13:12	13:14	2	0	0	-	3	1.5	0.667
119	3	13-11-2019	13:14	13:16	2	2	1	1.000	3	1.5	0.667
120	3	13-11-2019	13:16	13:18	2	0	0	-	3	1.5	0.667
121	3	13-11-2019	13:18	13:22	2	1	0.5	2.000	1	0.5	2.000
122	3	13-11-2019	13:22	13:24	2	0	0	-	3	1.5	0.667
123	3	13-11-2019	13:24	13:30	2	0	0	-	2	1	1.000
124	3	13-11-2019	13:30	14:04	2	1	0.5	2.000	2	1	1.000
129	3	13-11-2019	14:04	14:06	2	1	0.5	2.000	2	1	1.000
130	3	13-11-2019	14:06	13:50	2	3	1.5	0.667	1	0.5	2.000
93	3	13-11-2019	13:50	13:52	2	2	1	1.000	3	1.5	0.667
94	3	13-11-2019	13:52	13:54	2	2	1	1.000	3	1.5	0.667
95	3	13-11-2019	13:54	13:56	2	5	2.5	0.400	3	1.5	0.667
125	3	13-11-2019	13:56	13:58	2	4	2	0.500	2	1	1.000
126	3	13-11-2019	13:58	14:00	2	5	2.5	0.400	3	1.5	0.667
127	3	13-11-2019	14:00	14:02	2	3	1.5	0.667	2	1	1.000
128	3	13-11-2019	14:02	13:48	2	1	0.5	2.000	2	1	1.000
156	4	14-11-2019	13:48	13:50	2	3	1.5	0.667	1	0.5	2.000
131	4	14-11-2019	12:04	12:06	2	4	2	0.500	3	1.5	0.667
132	4	14-11-2019	12:06	12:08	2	6	3	0.333	2	1	1.000
133	4	14-11-2019	12:08	12:10	2	3	1.5	0.667	2	1	1.000
134	4	14-11-2019	12:10	12:12	2	4	2	0.500	2	1	1.000
135	4	14-11-2019	12:12	12:14	2	3	1.5	0.667	2	1	1.000
136	4	14-11-2019	12:14	12:16	2	3	1.5	0.667	2	1	1.000
137	4	14-11-2019	12:16	12:18	2	3	1.5	0.667	2	1	1.000
138	4	14-11-2019	12:18	12:20	2	4	2	0.500	2	1	1.000
139	4	14-11-2019	12:20	12:22	2	0	0	-	2	1	1.000
140	4	14-11-2019	12:22	12:24	2	1	0.5	2.000	4	2	0.500
141	4	14-11-2019	12:24	12:26	2	6	3	0.333	3	1.5	0.667
142	4	14-11-2019	12:26	12:28	2	2	1	1.000	4	2	0.500
143	4	14-11-2019	12:28	12:30	2	2	1	1.000	3	1.5	0.667
144	4	14-11-2019	12:30	12:32	2	2	1	1.000	2	1	1.000
145	4	14-11-2019	12:32	12:34	2	3	1.5	0.667	3	1.5	0.667
146	4	14-11-2019	12:36	13:28	2	0	0	-	2	1	1.000
147	4	14-11-2019	13:28	13:30	2	0	0	-	3	1.5	0.667
148	4	14-11-2019	13:32	13:34	2	0	0	-	2	1	1.000
149	4	14-11-2019	13:34	13:36	2	3	1.5	0.667	2	1	1.000
150	4	14-11-2019	13:36	13:38	2	1	0.5	2.000	4	2	0.500
151	4	14-11-2019	13:38	13:40	2	3	1.5	0.667	3	1.5	0.667
152	4	14-11-2019	13:40	13:42	2	4	2	0.500	4	2	0.500
153	4	14-11-2019	13:42	13:44	2	4	2	0.500	4	2	0.500
154	4	14-11-2019	13:44	13:46	2	3	1.5	0.667	3	1.5	0.667
155	4	14-11-2019	13:46	13:48	2	2	1	1.000	3	1.5	0.667
157	4	14-11-2019	13:50	13:52	2	3	1.5	0.667	3	1.5	0.667
160	4	14-11-2019	12:48	12:50	2	0	0	-	3	1.5	0.667
161	4	14-11-2019	12:34	12:36	2	5	2.5	0.400	2	1	1.000
162	4	14-11-2019	12:36	12:38	2	4	2	0.500	2	1	1.000
163	4	14-11-2019	12:38	12:40	2	4	2	0.500	1	0.5	2.000
164	4	14-11-2019	12:40	12:42	2	6	3	0.333	2	1	1.000
165	4	14-11-2019	12:42	12:44	2	0	0	-	0	0	-
166	4	14-11-2019	12:44	12:46	2	1	0.5	2.000	2	1	1.000
167	4	14-11-2019	12:46	12:48	2	2	1	1.000	2	1	1.000
168	4	14-11-2019	12:50	12:52	2	1	0.5	2.000	2	1	1.000
169	4	14-11-2019	14:10	14:12	2	0	0	-	1	0.5	2.000
170	4	14-11-2019	14:08	14:10	2	1	0.5	2.000	2	1	1.000
171	4	14-11-2019	12:52	12:54	2	1	0.5	2.000	2	1	1.000
172	4	14-11-2019	12:54	12:56	2	1	0.5	2.000	2	1	1.000
173	4	14-11-2019	12:56	12:58	2	1	0.5	2.000	2	1	1.000
174	4	14-11-2019	12:58	13:00	2	1	0.5	2.000	2	1	1.000
175	4	14-11-2019	13:00	13:02	2	1	0.5	2.000	1	0.5	2.000
176	4	14-11-2019	13:02	13:04	2	1	0.5	2.000	3	1.5	0.667
177	4	14-11-2019	13:04	13:06	2	2	1	1.000	3	1.5	0.667
178	4	14-11-2019	13:06	13:08	2	0	0	-	2	1	1.000
179	4	14-11-2019	13:08	13:10	2	1	0.5	2.000	3	1.5	0.667
180	4	14-11-2019	13:10	13:12	2	2	1	1.000	3	1.5	0.667
181	4	14-11-2019	13:12	13:14	2	1	0.5	2.000	2	1	1.000
182	4	14-11-2019	13:14	13:16	2	2	1	1.000	1	0.5	2.000
183	4	14-11-2019	13:16	13:18	2	3	1.5	0.667	2	1	1.000
184	4	14-11-2019	13:18	13:20	2	3	1.5	0.667	2	1	1.000
185	4	14-11-2019	13:20	13:22	2	0	0	-	2	1	1.000
186	4	14-11-2019	13:22	13:24	2	0	0	-	2	1	1.000
187	4	14-11-2019	13:24	13:26	2	1	0.5	2.000	3	1.5	0.667
188	4	14-11-2019	13:30	13:32	2	2	1	1.000	4	2	0.500
193	4	14-11-2019	14:04	14:06	2	1	0.5	2.000	2	1	1.000
194	4	14-11-2019	14:06	14:08	2	1	0.5	2.000	2	1	1.000
158	4	14-11-2019	13:52	13:54	2	3	1.5	0.667	3	1.5	0.667
159	4	14-11-2019	13:54	13:56	2	5	2.5	0.400	3	1.5	0.667
189	4	14-11-2019	13:56	13:58	2	4	2	0.500	2	1	1.000
190	4	14-11-2019	13:58	14:00	2	3	1.5	0.667	1	0.5	2.000
191	4	14-11-2019	14:00	14:02	2	2	1	1.000	1	0.5	2.000
192	4	14-11-2019	14:02	14:04	2	1	0.5	2.000	2	1	1.000
222	5	15-11-2019	13:48	13:50	2	2	1	1.000	2	1	1.000
223	5	15-11-2019	13:50	13:52	2	1	0.5	2.000	2	1	1.000
195	5	15-11-2019	12:00	12:02	2	5	2.5	0.400	1	0.5	2.000
196	5	15-11-2019	12:02	12:04	2	3	1.5	0.667	1	0.5	2.000
197	5	15-11-2019	12:04	12:06	2	3	1.5	0.667	3	1.5	0.667
198	5	15-11-2019	12:06	12:08	2	1	0.5	2.000	2	1	1.000
199	5	15-11-2019	12:08	12:10	2	2	1	1.000	2	1	1.000
200	5	15-11-2019	12:10	12:12	2	2	1	1.000	3	1.5	0.667
201	5	15-11-2019	12:12	12:14	2	1	0.5	2.000	2	1	1.000
202	5	15-11-2019	12:14	12:16	2	1	0.5	2.000	2	1	1.000
203	5	15-11-2019	12:16	12:18	2	3	1.5	0.667	2	1	1.000
204	5	15-11-2019	12:18	12:20	2	2	1	1.000	3	1.5	0.667
205	5	15-11-2019	12:20	12:22	2	3	1.5	0.667	3	1.5	0.667
206	5	15-11-2019	12:22	12:24	2	2	1	1.000	3	1.5	0.667
207	5	15-11-2019	12:24	12:26	2	2	1	1.000	3	1.5	0.667
208	5	15-11-2019	12:26	12:28	2	4	2	0.500	2	1	1.000
209	5										

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216	5	15-11-2019	13:36	13:38	2	3	1.5	0.667	3	1.5	0.667
217	5	15-11-2019	13:38	13:40	2	4	2	0.500	3	1.5	0.667
218	5	15-11-2019	13:40	13:42	2	2	1	1.000	3	1.5	0.667
219	5	15-11-2019	13:42	13:44	2	2	1	1.000	1	0.5	2.000
220	5	15-11-2019	13:44	13:46	2	1	0.5	2.000	4	2	0.500
221	5	15-11-2019	13:46	13:48	2	1	0.5	2.000	2	1	1.000
226	5	15-11-2019	12:48	12:50	2	1	0.5	2.000	1	0.5	2.000
227	5	15-11-2019	12:58	12:40	2	1	0.5	2.000	2	1	1.000
228	5	15-11-2019	12:40	12:42	2	1	0.5	2.000	2	1	1.000
229	5	15-11-2019	12:42	12:44	2	0	0	-	2	1	1.000
230	5	15-11-2019	12:34	12:36	2	5	2.5	0.400	2	1	1.000
231	5	15-11-2019	12:36	12:38	2	1	0.5	2.000	2	1	1.000
232	5	15-11-2019	12:44	12:46	2	1	0.5	2.000	2	1	1.000
233	5	15-11-2019	12:46	12:48	2	1	0.5	2.000	2	1	1.000
234	5	15-11-2019	12:50	12:52	2	1	0.5	2.000	2	1	1.000
235	5	15-11-2019	14:14	14:16	2	0	0	-	1	0.5	2.000
236	5	15-11-2019	14:10	14:12	2	1	0.5	2.000	4	2	0.500
237	5	15-11-2019	14:12	14:14	2	0	0	-	2	1	1.000
238	5	15-11-2019	12:52	12:54	2	1	0.5	2.000	2	1	1.000
239	5	15-11-2019	12:54	12:56	2	0	0	-	1	0.5	2.000
240	5	15-11-2019	12:56	12:58	2	0	0	-	1	0.5	2.000
241	5	15-11-2019	12:58	13:00	2	0	0	-	2	1	1.000
242	5	15-11-2019	13:00	13:02	2	0	0	-	1	0.5	2.000
243	5	15-11-2019	13:02	13:04	2	0	0	-	1	0.5	2.000
244	5	15-11-2019	13:04	13:06	2	1	0.5	2.000	3	1.5	0.667
245	5	15-11-2019	13:06	13:08	2	1	0.5	2.000	2	1	1.000
246	5	15-11-2019	13:08	13:10	2	1	0.5	2.000	2	1	1.000
247	5	15-11-2019	13:10	13:12	2	2	1	1.000	3	1.5	0.667
248	5	15-11-2019	13:12	13:14	2	0	0	-	2	1	1.000
249	5	15-11-2019	13:14	13:16	2	1	0.5	2.000	3	1.5	0.667
250	5	15-11-2019	13:16	13:18	2	2	1	1.000	1	0.5	2.000
251	5	15-11-2019	13:18	13:20	2	0	0	-	2	1	1.000
252	5	15-11-2019	13:20	13:22	2	1	0.5	2.000	1	0.5	2.000
253	5	15-11-2019	13:22	13:24	2	1	0.5	2.000	2	1	1.000
254	5	15-11-2019	13:24	13:26	2	2	1	1.000	2	1	1.000
255	5	15-11-2019	13:30	13:32	2	2	1	1.000	1	0.5	2.000
260	5	15-11-2019	14:04	14:06	2	4	2	0.500	2	1	1.000
261	5	15-11-2019	14:06	14:08	2	0	0	-	1	0.5	2.000
262	5	15-11-2019	14:08	14:10	2	0	0	-	3	1.5	0.667
224	5	15-11-2019	13:52	13:54	2	4	2	0.500	2	1	1.000
225	5	15-11-2019	13:54	13:56	2	6	3	0.333	1	0.5	2.000
256	5	15-11-2019	13:56	13:58	2	5	2.5	0.400	3	1.5	0.667
257	5	15-11-2019	13:58	14:00	2	2	1	1.000	2	1	1.000
258	5	15-11-2019	14:00	14:02	2	3	1.5	0.667	3	1.5	0.667
259	5	15-11-2019	14:02	14:04	2	2	1	1.000	3	1.5	0.667
322	1	18-11-2019	13:48	13:50	2	4	2	0.500	3	1.5	0.667
323	1	18-11-2019	13:50	13:52	2	4	2	0.500	1	0.5	2.000
263	1	18-11-2019	12:54	12:56	2	2	1	1.000	2	1	1.000
264	1	18-11-2019	12:56	12:58	2	0	0	-	3	1.5	0.667
265	1	18-11-2019	12:58	13:00	2	1	0.5	2.000	2	1	1.000
266	1	18-11-2019	13:00	13:02	2	2	1	1.000	1	0.5	2.000
267	1	18-11-2019	13:02	13:04	2	1	0.5	2.000	2	1	1.000
268	1	18-11-2019	13:04	13:06	2	4	2	0.500	3	1.5	0.667
269	1	18-11-2019	13:06	13:08	2	2	1	1.000	4	2	0.500
270	1	18-11-2019	13:08	13:10	2	2	1	1.000	2	1	1.000
271	1	18-11-2019	13:10	13:12	2	0	0	-	2	1	1.000
272	1	18-11-2019	13:12	13:14	2	0	0	-	2	1	1.000
273	1	18-11-2019	13:14	13:16	2	0	0	-	2	1	1.000
274	1	18-11-2019	13:16	13:18	2	0	0	-	2	1	1.000
275	1	18-11-2019	13:18	13:20	2	0	0	-	2	1	1.000
276	1	18-11-2019	13:22	13:24	2	1	0.5	2.000	2	1	1.000
277	1	18-11-2019	13:24	13:26	2	2	1	1.000	2	1	1.000
278	1	18-11-2019	13:30	13:32	2	1	0.5	2.000	2	1	1.000
283	1	18-11-2019	14:04	14:06	2	2	1	1.000	2	1	1.000
284	1	18-11-2019	14:06	14:08	2	2	1	1.000	2	1	1.000
285	1	18-11-2019	14:08	14:10	2	2	1	1.000	2	1	1.000
286	1	18-11-2019	14:10	14:12	2	1	0.5	2.000	2	1	1.000
287	1	18-11-2019	14:12	14:14	2	1	0.5	2.000	2	1	1.000
288	1	18-11-2019	12:52	12:54	2	1	0.5	2.000	1	0.5	2.000
289	1	18-11-2019	13:20	13:22	2	2	1	1.000	2	1	1.000
290	1	18-11-2019	14:14	14:16	2	0	0	-	2	1	1.000
291	1	18-11-2019	12:34	12:36	2	0	0	-	3	1.5	0.667
292	1	18-11-2019	12:36	12:38	2	2	1	1.000	1	0.5	2.000
293	1	18-11-2019	12:38	12:40	2	2	1	1.000	1	0.5	2.000
294	1	18-11-2019	12:40	12:42	2	2	1	1.000	2	1	1.000
295	1	18-11-2019	12:42	12:44	2	0	0	-	3	1.5	0.667
296	1	18-11-2019	12:44	12:46	2	2	1	1.000	2	1	1.000
297	1	18-11-2019	12:46	12:48	2	1	0.5	2.000	3	1.5	0.667
298	1	18-11-2019	12:48	12:50	2	4	2	0.500	2	1	1.000
299	1	18-11-2019	12:50	12:52	2	2	1	1.000	2	1	1.000
300	1	18-11-2019	12:10	12:12	2	2	1	1.000	3	1.5	0.667
301	1	18-11-2019	12:12	12:14	2	5	2.5	0.400	2	1	1.000
302	1	18-11-2019	12:14	12:16	2	7	3.5	0.286	2	1	1.000
303	1	18-11-2019	12:16	12:18	2	2	1	1.000	4	2	0.500
304	1	18-11-2019	12:18	12:20	2	11	5.5	0.182	3	1.5	0.667
305	1	18-11-2019	12:20	12:22	2	6	3	0.333	3	1.5	0.667
306	1	18-11-2019	12:22	12:24	2	17	8.5	0.118	2	1	1.000
307	1	18-11-2019	12:24	12:26	2	12	6	0.167	3	1.5	0.667
308	1	18-11-2019	12:26	12:28	2	10	5	0.200	2	1	1.000
309	1	18-11-2019	12:28	12:30	2	2	1	1.000	3	1.5	0.667
310	1	18-11-2019	12:30	12:32	2	1	0.5	2.000	2	1	1.000
311	1	18-11-2019	12:32	12:34	2	2	1	1.000	5	2.5	0.400
312	1	18-11-2019	13:26	13:28	2	3	1.5	0.667	2	1	1.000
313	1	18-11-2019	13:28	13:30	2	1	0.5	2.000	2	1	1.000
314	1	18-11-2019	13:32	13:34	2	1	0.5	2.000	3	1.5	0.667
315	1	18-11-2019	13:34	13:36	2	4	2	0.500	3	1.5	0.667
316	1	18-11-2019	13:36	13:38	2	0	0	-	2	1	1.000
317	1	18-11-2019	13:38	13:40	2	2	1	1.000	2	1	1.000
318	1	18-11-2019	13:40	13:42	2	3	1.5	0.667	2	1	1.000
319	1	18-11-2019	13:42	13:44	2	3	1.5	0.667	2	1	1.000
320	1	18-11-2019	13:44	13:46	2	2	1	1.000	1	0.5	2.000
321	1	18-11-2019	13:46	13:48	2	4	2	0.500	4	2	0.500
324	1	18-11-2019	13:52	13:54	2	2	1	1.000	1	0.5	2.000
326	1	18-11-2019	14:16	14:18	2	1	0.5	2.000	2	1	1.000
327	1	18-11-2019									

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394	2	19-11-2019	13:48	13:50	2	2	1	1.000	1	0.5	2.000
395	2	19-11-2019	13:50	13:52	2	2	1	1.000	2	1	1.000
329	2	19-11-2019	14:10	14:12	2	2	1	1.000	3	1.5	0.667
330	2	19-11-2019	14:08	14:10	2	1	0.5	2.000	1	0.5	2.000
331	2	19-11-2019	14:12	14:14	2	1	0.5	2.000	3	1.5	0.667
332	2	19-11-2019	12:52	12:54	2	0	0	-	1	0.5	2.000
333	2	19-11-2019	12:54	12:56	2	0	0	-	2	1	1.000
334	2	19-11-2019	12:56	12:58	2	1	0.5	2.000	2	1	1.000
335	2	19-11-2019	12:58	13:00	2	2	1	1.000	3	1.5	0.667
336	2	19-11-2019	13:00	13:02	2	1	0.5	2.000	2	1	1.000
337	2	19-11-2019	13:02	13:04	2	0	0	-	2	1	1.000
338	2	19-11-2019	13:04	13:06	2	0	0	-	1	0.5	2.000
339	2	19-11-2019	13:06	13:08	2	2	1	1.000	2	1	1.000
340	2	19-11-2019	13:08	13:10	2	1	0.5	2.000	2	1	1.000
341	2	19-11-2019	13:10	13:12	2	1	0.5	2.000	2	1	1.000
342	2	19-11-2019	13:12	13:14	2	0	0	-	3	1.5	0.667
343	2	19-11-2019	13:14	13:16	2	0	0	-	3	1.5	0.667
344	2	19-11-2019	13:16	13:18	2	0	0	-	2	1	1.000
345	2	19-11-2019	13:18	13:20	2	2	1	1.000	3	1.5	0.667
346	2	19-11-2019	13:22	13:24	2	1	0.5	2.000	3	1.5	0.667
347	2	19-11-2019	13:24	13:26	2	0	0	-	2	1	1.000
348	2	19-11-2019	13:30	13:32	2	0	0	-	2	1	1.000
396	2	19-11-2019	13:52	13:54	2	5	2.5	0.400	0	0	-
353	2	19-11-2019	14:04	14:06	2	2	1	1.000	3	1.5	0.667
354	2	19-11-2019	14:06	14:08	2	1	0.5	2.000	2	1	1.000
355	2	19-11-2019	14:14	14:16	2	1	0.5	2.000	3	1.5	0.667
356	2	19-11-2019	12:48	12:50	2	3	1.5	0.667	0	0	-
357	2	19-11-2019	12:34	12:36	2	1	0.5	2.000	2	1	1.000
358	2	19-11-2019	12:36	12:38	2	1	0.5	2.000	3	1.5	0.667
359	2	19-11-2019	12:38	12:40	2	0	0	-	3	1.5	0.667
360	2	19-11-2019	12:40	12:42	2	0	0	-	2	1	1.000
361	2	19-11-2019	12:42	12:44	2	0	0	-	2	1	1.000
362	2	19-11-2019	12:44	12:46	2	2	1	1.000	1	0.5	2.000
363	2	19-11-2019	12:46	12:48	2	2	1	1.000	3	1.5	0.667
364	2	19-11-2019	12:50	12:52	2	0	0	-	4	2	0.500
365	2	19-11-2019	11:58	12:00	2	2	1	1.000	0	0	-
366	2	19-11-2019	12:00	12:02	2	4	2	0.500	0	0	-
367	2	19-11-2019	12:02	12:04	2	3	1.5	0.667	0	0	-
368	2	19-11-2019	12:04	12:06	2	3	1.5	0.667	2	1	1.000
369	2	19-11-2019	12:06	12:08	2	4	2	0.500	3	1.5	0.667
370	2	19-11-2019	12:08	12:10	2	7	3.5	0.286	2	1	1.000
371	2	19-11-2019	12:10	12:12	2	8	4	0.250	3	1.5	0.667
372	2	19-11-2019	12:12	12:14	2	2	1	1.000	4	2	0.500
373	2	19-11-2019	12:14	12:16	2	1	0.5	2.000	2	1	1.000
374	2	19-11-2019	12:16	12:18	2	2	1	1.000	3	1.5	0.667
375	2	19-11-2019	12:18	12:20	2	14	7	0.143	3	1.5	0.667
376	2	19-11-2019	12:20	12:22	2	8	4	0.250	3	1.5	0.667
377	2	19-11-2019	12:22	12:24	2	7	3.5	0.286	4	2	0.500
378	2	19-11-2019	12:24	12:26	2	6	3	0.333	4	2	0.500
379	2	19-11-2019	12:26	12:28	2	2	1	1.000	4	2	0.500
380	2	19-11-2019	12:28	12:30	2	5	2.5	0.400	3	1.5	0.667
381	2	19-11-2019	12:30	12:32	2	2	1	1.000	4	2	0.500
382	2	19-11-2019	12:32	12:34	2	3	1.5	0.667	4	2	0.500
383	2	19-11-2019	13:20	13:22	2	0	0	-	2	1	1.000
384	2	19-11-2019	13:26	13:28	2	0	0	-	3	1.5	0.667
385	2	19-11-2019	13:28	13:30	2	1	0.5	2.000	1	0.5	2.000
386	2	19-11-2019	13:32	13:34	2	1	0.5	2.000	1	0.5	2.000
387	2	19-11-2019	13:34	13:36	2	2	1	1.000	2	1	1.000
388	2	19-11-2019	13:36	13:38	2	1	0.5	2.000	3	1.5	0.667
389	2	19-11-2019	13:38	13:40	2	1	0.5	2.000	2	1	1.000
390	2	19-11-2019	13:40	13:42	2	2	1	1.000	3	1.5	0.667
391	2	19-11-2019	13:42	13:44	2	1	0.5	2.000	3	1.5	0.667
392	2	19-11-2019	13:44	13:46	2	1	0.5	2.000	2	1	1.000
393	2	19-11-2019	13:46	13:48	2	2	1	1.000	1	0.5	2.000
398	2	19-11-2019	14:16	14:18	2	0	0	-	1	0.5	2.000
399	2	19-11-2019	14:18	14:20	2	0	0	-	1	0.5	2.000
400	2	19-11-2019	14:20	14:22	2	1	0.5	2.000	1	0.5	2.000
397	2	19-11-2019	13:54	13:56	2	8	4	0.250	1	0.5	2.000
349	2	19-11-2019	13:56	13:58	2	7	3.5	0.286	2	1	1.000
350	2	19-11-2019	13:58	14:00	2	3	1.5	-	1	0.5	2.000
351	2	19-11-2019	14:00	14:02	2	4	2	0.500	2	1	1.000
352	2	19-11-2019	14:02	14:04	2	0	0	-	4	2	0.500
429	3	20-11-2019	13:48	13:50	2	3	1.5	0.667	3	1.5	0.667
430	3	20-11-2019	13:50	13:52	2	3	1.5	0.667	1	0.5	2.000
431	3	20-11-2019	13:52	13:54	2	3	1.5	0.667	1	0.5	2.000
401	3	20-11-2019	12:48	12:50	2	0	0	-	3	1.5	0.667
402	3	20-11-2019	12:00	12:02	2	3	1.5	0.667	0	0	-
403	3	20-11-2019	12:02	12:04	2	10	5	0.200	1	0.5	2.000
404	3	20-11-2019	12:04	12:06	2	5	2.5	0.400	1	0.5	2.000
405	3	20-11-2019	12:06	12:08	2	3	1.5	0.667	2	1	1.000
406	3	20-11-2019	12:08	12:10	2	2	1	1.000	2	1	1.000
407	3	20-11-2019	12:10	12:12	2	2	1	1.000	2	1	1.000
408	3	20-11-2019	12:12	12:14	2	5	2.5	0.400	2	1	1.000
409	3	20-11-2019	12:14	12:16	2	2	1	1.000	4	2	0.500
410	3	20-11-2019	12:16	12:18	2	4	2	0.500	2	1	1.000
411	3	20-11-2019	12:18	12:20	2	1	0.5	2.000	1	0.5	2.000
412	3	20-11-2019	12:20	12:22	2	3	1.5	0.667	4	2	0.500
413	3	20-11-2019	12:22	12:24	2	1	0.5	2.000	5	2.5	0.400
414	3	20-11-2019	12:24	12:26	2	3	1.5	0.667	2	1	1.000
415	3	20-11-2019	12:26	12:28	2	2	1	1.000	3	1.5	0.667
416	3	20-11-2019	12:28	12:30	2	5	2.5	0.400	2	1	1.000
417	3	20-11-2019	12:30	12:32	2	0	0	-	2	1	1.000
418	3	20-11-2019	12:32	12:34	2	6	3	0.333	3	1.5	0.667
419	3	20-11-2019	13:26	13:28	2	0	0	-	1	0.5	2.000
420	3	20-11-2019	13:28	13:30	2	2	1	1.000	2	1	1.000
421	3	20-11-2019	13:32	13:34	2	0	0	-	3	1.5	0.667
422	3	20-11-2019	13:34	13:36	2	1	0.5	2.000	3	1.5	0.667
423	3	20-11-2019	13:36	13:38	2	0	0	-	2	1	1.000
424	3	20-11-2019	13:38	13:40	2	5	2.5	0.400	4	2	0.500
425	3	20-11-2019	13:40	13:42	2	1	0.5	2.000	2	1	1.000
426	3	20-11-2019	13:42	13:44	2	0	0	-	1	0.5	2.000
427	3	20-11-2019	13:44	13:46	2	3	1.5	0.667	3	1.5	0.667
428	3	20-11-2019	13:46	13:48	2	3	1.5	0.667	3	1.5	0.667
433	3	20-11-2019	12:34	12:36	2	5	2.5	0.400	2	1	1.000
434	3	20-11-2019	12:36	12:3							

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441	3	20-11-2019	12:54	12:56	2	2	1	1.000	0	0	-
442	3	20-11-2019	12:56	12:58	2	1	0.5	2.000	2	1	1.000
443	3	20-11-2019	12:58	13:00	2	2	1	1.000	4	2	0.500
444	3	20-11-2019	13:00	13:02	2	0	0	-	1	0.5	2.000
445	3	20-11-2019	13:02	13:04	2	0	0	-	4	2	0.500
446	3	20-11-2019	13:04	13:06	2	0	0	-	4	2	0.500
447	3	20-11-2019	13:06	13:08	2	0	0	-	2	1	1.000
448	3	20-11-2019	13:08	13:10	2	0	0	-	3	1.5	0.667
449	3	20-11-2019	13:10	13:12	2	0	0	-	3	1.5	0.667
450	3	20-11-2019	13:12	13:14	2	0	0	-	3	1.5	0.667
451	3	20-11-2019	13:14	13:16	2	0	0	-	1	0.5	2.000
452	3	20-11-2019	13:16	13:18	2	2	1	1.000	3	1.5	0.667
453	3	20-11-2019	13:18	13:20	2	1	0.5	2.000	2	1	1.000
454	3	20-11-2019	13:20	13:22	2	1	0.5	2.000	1	0.5	2.000
455	3	20-11-2019	13:22	13:24	2	1	0.5	2.000	1	0.5	2.000
456	3	20-11-2019	13:24	13:26	2	2	1	1.000	2	1	1.000
457	3	20-11-2019	13:30	13:32	2	1	0.5	2.000	3	1.5	0.667
458	3	20-11-2019	13:35	13:38	2	5	2.5	0.400	2	1	1.000
459	3	20-11-2019	13:38	14:00	2	7	3.5	0.286	2	1	1.000
460	3	20-11-2019	14:00	14:02	2	2	1	1.000	2	1	1.000
461	3	20-11-2019	14:02	14:04	2	3	1.5	0.667	4	2	0.500
493	4	21-11-2019	13:48	13:50	2	3	1.5	0.667	1	0.5	2.000
494	4	21-11-2019	13:50	13:52	2	3	1.5	0.667	0	0	-
495	4	21-11-2019	13:52	13:54	2	6	3	0.333	0	0	-
496	4	21-11-2019	13:54	13:56	2	15	7.5	0.133	3	1.5	0.667
464	4	21-11-2019	14:14	14:16	2	1	0.5	2.000	4	2	0.500
465	4	21-11-2019	12:00	12:02	2	2	1	1.000	2	1	1.000
466	4	21-11-2019	12:02	12:04	2	8	4	0.250	3	1.5	0.667
467	4	21-11-2019	12:04	12:06	2	4	2	0.500	3	1.5	0.667
468	4	21-11-2019	12:06	12:08	2	11	5.5	0.182	3	1.5	0.667
469	4	21-11-2019	12:08	12:10	2	3	1.5	0.667	2	1	1.000
470	4	21-11-2019	12:10	12:12	2	4	2	0.500	4	2	0.500
471	4	21-11-2019	12:12	12:14	2	2	1	1.000	3	1.5	0.667
472	4	21-11-2019	12:14	12:16	2	1	0.5	2.000	3	1.5	0.667
473	4	21-11-2019	12:16	12:18	2	3	1.5	0.667	2	1	1.000
474	4	21-11-2019	12:18	12:20	2	6	3	0.333	1	0.5	2.000
475	4	21-11-2019	12:20	12:22	2	3	1.5	0.667	4	2	0.500
476	4	21-11-2019	12:22	12:24	2	4	2	0.500	3	1.5	0.667
477	4	21-11-2019	12:24	12:26	2	0	0	-	3	1.5	0.667
478	4	21-11-2019	12:26	12:28	2	5	2.5	0.400	4	2	0.500
479	4	21-11-2019	12:28	12:30	2	9	4.5	0.222	0	0	-
480	4	21-11-2019	12:30	12:32	2	2	1	1.000	3	1.5	0.667
481	4	21-11-2019	12:32	12:34	2	1	0.5	2.000	2	1	1.000
482	4	21-11-2019	13:26	13:28	2	2	1	1.000	2	1	1.000
483	4	21-11-2019	13:28	13:30	2	0	0	-	2	1	1.000
484	4	21-11-2019	13:32	13:34	2	0	0	-	2	1	1.000
485	4	21-11-2019	13:34	13:36	2	4	2	0.500	2	1	1.000
486	4	21-11-2019	13:36	13:38	2	3	1.5	0.667	3	1.5	0.667
487	4	21-11-2019	13:38	13:40	2	2	1	1.000	2	1	1.000
488	4	21-11-2019	13:40	13:42	2	3	1.5	0.667	1	0.5	2.000
489	4	21-11-2019	13:42	13:44	2	2	1	1.000	2	1	1.000
490	4	21-11-2019	13:44	13:46	2	4	2	0.500	2	1	1.000
491	4	21-11-2019	13:46	13:48	2	2	1	1.000	2	1	1.000
492	4	21-11-2019	13:48	13:50	2	3	1.5	0.667	1	0.5	2.000
497	4	21-11-2019	14:10	14:12	2	3	1.5	0.667	3	1.5	0.667
498	4	21-11-2019	14:12	14:14	2	0	0	-	1	0.5	2.000
499	4	21-11-2019	14:16	14:18	2	2	1	1.000	3	1.5	0.667
500	4	21-11-2019	14:18	14:20	2	2	1	1.000	3	1.5	0.667
501	4	21-11-2019	14:20	14:22	2	1	0.5	2.000	4	2	0.500
502	4	21-11-2019	14:22	14:24	2	0	0	-	3	1.5	0.667
503	4	21-11-2019	14:24	14:26	2	0	0	-	3	1.5	0.667
504	4	21-11-2019	14:26	14:28	2	0	0	-	3	1.5	0.667
505	4	21-11-2019	14:28	14:30	2	0	0	-	3	1.5	0.667
506	4	21-11-2019	14:30	14:32	2	0	0	-	3	1.5	0.667
507	4	21-11-2019	12:48	12:50	2	2	1	1.000	5	2.5	0.400
508	4	21-11-2019	12:34	12:36	2	2	1	1.000	2	1	1.000
509	4	21-11-2019	12:36	12:38	2	3	1.5	0.667	3	1.5	0.667
510	4	21-11-2019	12:38	12:40	2	0	0	-	4	2	0.500
511	4	21-11-2019	12:40	12:42	2	0	0	-	4	2	0.500
512	4	21-11-2019	12:42	12:44	2	2	1	1.000	3	1.5	0.667
513	4	21-11-2019	12:44	12:46	2	2	1	1.000	2	1	1.000
514	4	21-11-2019	12:46	12:48	2	1	0.5	2.000	3	1.5	0.667
515	4	21-11-2019	12:50	12:52	2	5	2.5	0.400	3	1.5	0.667
516	4	21-11-2019	12:52	12:54	2	2	1	1.000	3	1.5	0.667
517	4	21-11-2019	12:54	12:56	2	0	0	-	2	1	1.000
518	4	21-11-2019	12:56	12:58	2	0	0	-	2	1	1.000
519	4	21-11-2019	12:58	13:00	2	0	0	-	2	1	1.000
520	4	21-11-2019	13:00	13:02	2	0	0	-	2	1	1.000
521	4	21-11-2019	13:02	13:04	2	0	0	-	2	1	1.000
522	4	21-11-2019	13:04	13:06	2	1	0.5	2.000	2	1	1.000
523	4	21-11-2019	13:06	13:08	2	1	0.5	2.000	2	1	1.000
524	4	21-11-2019	13:08	13:10	2	2	1	1.000	2	1	1.000
525	4	21-11-2019	13:10	13:12	2	0	0	-	2	1	1.000
526	4	21-11-2019	13:12	13:14	2	4	2	0.500	2	1	1.000
527	4	21-11-2019	13:14	13:16	2	1	0.5	2.000	2	1	1.000
528	4	21-11-2019	13:16	13:18	2	1	0.5	2.000	2	1	1.000
529	4	21-11-2019	13:18	13:20	2	1	0.5	2.000	2	1	1.000
530	4	21-11-2019	13:20	13:22	2	2	1	1.000	3	1.5	0.667
531	4	21-11-2019	13:22	13:24	2	1	0.5	2.000	2	1	1.000
532	4	21-11-2019	13:24	13:26	2	3	1.5	0.667	2	1	1.000
533	4	21-11-2019	13:30	13:32	2	0	0	-	2	1	1.000
538	4	21-11-2019	14:04	14:06	2	0	0	-	3	1.5	0.667
539	4	21-11-2019	14:06	14:08	2	2	1	1.000	3	1.5	0.667
540	4	21-11-2019	14:08	14:10	2	2	1	1.000	3	1.5	0.667
534	4	21-11-2019	13:56	13:58	2	4	2	0.500	3	1.5	0.667
535	4	21-11-2019	13:58	14:00	2	3	1.5	0.667	3	1.5	0.667
536	4	21-11-2019	14:00	14:02	2	2	1	1.000	4	2	0.500
537	4	21-11-2019	14:02	14:04	2	2	1	1.000	3	1.5	0.667
569	5	22-11-2019	13:48	13:50	2	5	2.5	0.400	4	2	0.500
570	5	22-11-2019	13:50	13:52	2	2	1	1.000	3	1.5	0.667
571	5	22-11-2019	13:52	13:54	2	5	2.5	0.400	2	1	1.000
572	5	22-11-2019	13:54	13:56	2	7	3.5	0.286	2	1	1.000
541	5	22-11-2019	11:58	12:00	2	7	3.5	0.286	0	0	-
542	5	22-11-2019	12:00	12:02	2	3	1.5	0.667	0	0	-
543	5	22-11-2019	12:02	12:04	2	3	1.5	0.667	0</td		

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547	5	22-11-2019	12:10	12:12	2	2	1	1.000	2	1	1.000
548	5	22-11-2019	12:12	12:14	2	0	0	-	3	1.5	0.667
549	5	22-11-2019	12:14	12:16	2	2	1	1.000	2	1	1.000
550	5	22-11-2019	12:16	12:18	2	5	2.5	0.400	3	1.5	0.667
551	5	22-11-2019	12:18	12:20	2	0	0	-	2	1	1.000
552	5	22-11-2019	12:20	12:22	2	3	1.5	0.667	3	1.5	0.667
553	5	22-11-2019	12:22	12:24	2	1	0.5	2.000	2	1	1.000
554	5	22-11-2019	12:24	12:26	2	3	1.5	0.667	4	2	0.500
555	5	22-11-2019	12:26	12:28	2	6	3	0.333	2	1	1.000
556	5	22-11-2019	12:28	12:30	2	8	4	0.250	2	1	1.000
557	5	22-11-2019	12:30	12:32	2	5	2.5	0.400	1	0.5	2.000
558	5	22-11-2019	12:32	12:34	2	3	1.5	0.667	2	1	1.000
559	5	22-11-2019	13:26	13:28	2	1	0.5	2.000	3	1.5	0.667
560	5	22-11-2019	13:28	13:30	2	1	0.5	2.000	1	0.5	2.000
561	5	22-11-2019	13:32	13:34	2	1	0.5	2.000	4	2	0.500
562	5	22-11-2019	13:34	13:36	2	2	1	1.000	4	2	0.500
563	5	22-11-2019	13:36	13:38	2	2	1	1.000	2	1	1.000
564	5	22-11-2019	13:38	13:40	2	1	0.5	2.000	2	1	1.000
565	5	22-11-2019	13:40	13:42	2	4	2	0.500	3	1.5	0.667
566	5	22-11-2019	13:42	13:44	2	3	1.5	0.667	3	1.5	0.667
567	5	22-11-2019	13:44	13:46	2	2	1	1.000	1	0.5	2.000
568	5	22-11-2019	13:46	13:48	2	4	2	0.500	2	1	1.000
573	5	22-11-2019	14:16	14:18	2	0	0	-	2	1	1.000
574	5	22-11-2019	14:18	14:20	2	1	0.5	2.000	2	1	1.000
575	5	22-11-2019	14:20	14:22	2	2	1	1.000	3	1.5	0.667
576	5	22-11-2019	14:22	14:24	2	1	0.5	2.000	2	1	1.000
577	5	22-11-2019	12:34	12:36	2	9	4.5	0.222	3	1.5	0.667
578	5	22-11-2019	12:36	12:38	2	2	1	1.000	1	0.5	2.000
579	5	22-11-2019	12:38	12:40	2	2	1	1.000	4	2	0.500
580	5	22-11-2019	12:40	12:42	2	4	2	0.500	3	1.5	0.667
581	5	22-11-2019	12:42	12:44	2	1	0.5	2.000	1	0.5	2.000
582	5	22-11-2019	12:44	12:46	2	0	0	-	3	1.5	0.667
583	5	22-11-2019	12:46	12:48	2	2	1	1.000	3	1.5	0.667
584	5	22-11-2019	12:48	12:50	2	0	0	-	3	1.5	0.667
585	5	22-11-2019	12:50	12:52	2	0	0	-	3	1.5	0.667
586	5	22-11-2019	14:10	14:12	2	0	0	-	2	1	1.000
587	5	22-11-2019	14:12	14:14	2	1	0.5	2.000	2	1	1.000
588	5	22-11-2019	14:14	14:16	2	1	0.5	2.000	2	1	1.000
589	5	22-11-2019	12:54	12:56	2	1	0.5	2.000	2	1	1.000
590	5	22-11-2019	12:56	12:58	2	1	0.5	2.000	2	1	1.000
591	5	22-11-2019	12:58	13:00	2	1	0.5	2.000	1	0.5	2.000
592	5	22-11-2019	13:00	13:02	2	0	0	-	1	0.5	2.000
593	5	22-11-2019	13:02	13:04	2	0	0	-	1	0.5	2.000
594	5	22-11-2019	13:04	13:06	2	0	0	-	2	1	1.000
595	5	22-11-2019	13:06	13:08	2	0	0	-	1	0.5	2.000
596	5	22-11-2019	13:08	13:10	2	1	0.5	2.000	2	1	1.000
597	5	22-11-2019	13:10	13:12	2	0	0	-	2	1	1.000
598	5	22-11-2019	13:12	13:14	2	0	0	-	1	0.5	2.000
599	5	22-11-2019	13:14	13:16	2	0	0	-	2	1	1.000
600	5	22-11-2019	13:16	13:18	2	0	0	-	2	1	1.000
601	5	22-11-2019	13:18	13:20	2	1	0.5	2.000	3	1.5	0.667
602	5	22-11-2019	13:20	13:22	2	0	0	-	2	1	1.000
603	5	22-11-2019	13:22	13:24	2	0	0	-	1	0.5	2.000
604	5	22-11-2019	13:24	13:26	2	1	0.5	2.000	2	1	1.000
605	5	22-11-2019	13:30	13:32	2	1	0.5	2.000	2	1	1.000
610	5	22-11-2019	14:04	14:06	2	1	0.5	2.000	3	1.5	0.667
611	5	22-11-2019	14:06	14:08	2	1	0.5	2.000	2	1	1.000
612	5	22-11-2019	14:08	14:10	2	2	1	1.000	1	0.5	2.000
613	5	22-11-2019	12:52	12:54	2	0	0	-	1	0.5	2.000
606	5	22-11-2019	13:56	13:58	2	4	2	0.500	2	1	1.000
607	5	22-11-2019	13:58	14:00	2	1	0.5	2.000	1	0.5	2.000
608	5	22-11-2019	14:00	14:02	2	2	1	1.000	2	1	1.000
609	5	22-11-2019	14:02	14:04	2	0	0	-	1	0.5	2.000
674	1	25-11-2019	13:48	13:50	2	3	1.5	0.667	2	1	1.000
675	1	25-11-2019	13:50	13:52	2	1	0.5	2.000	1	0.5	2.000
676	1	25-11-2019	13:52	13:54	2	6	3	0.333	1	0.5	2.000
677	1	25-11-2019	13:54	13:56	2	3	1.5	0.667	3	1.5	0.667
630	1	25-11-2019	13:56	13:58	2	8	4	0.250	3	1.5	0.667
614	1	25-11-2019	12:54	12:56	2	1	0.5	2.000	2	1	1.000
615	1	25-11-2019	12:56	12:58	2	1	0.5	2.000	2	1	1.000
616	1	25-11-2019	12:58	13:00	2	0	0	-	2	1	1.000
617	1	25-11-2019	13:00	13:02	2	1	0.5	2.000	2	1	1.000
618	1	25-11-2019	13:02	13:04	2	0	0	-	1	0.5	2.000
619	1	25-11-2019	13:04	13:06	2	1	0.5	2.000	2	1	1.000
620	1	25-11-2019	13:06	13:08	2	0	0	-	1	0.5	2.000
621	1	25-11-2019	13:08	13:10	2	1	0.5	2.000	2	1	1.000
622	1	25-11-2019	13:10	13:12	2	3	1.5	0.667	1	0.5	2.000
623	1	25-11-2019	13:12	13:14	2	1	0.5	2.000	2	1	1.000
624	1	25-11-2019	13:14	13:16	2	1	0.5	2.000	3	1.5	0.667
625	1	25-11-2019	13:16	13:18	2	1	0.5	2.000	1	0.5	2.000
626	1	25-11-2019	13:18	13:20	2	2	1	1.000	3	1.5	0.667
627	1	25-11-2019	13:22	13:24	2	1	0.5	2.000	1	0.5	2.000
628	1	25-11-2019	13:24	13:26	2	1	0.5	2.000	3	1.5	0.667
629	1	25-11-2019	13:30	13:32	2	3	1.5	0.667	3	1.5	0.667
634	1	25-11-2019	14:04	14:06	2	1	0.5	2.000	3	1.5	0.667
635	1	25-11-2019	14:06	14:08	2	1	0.5	2.000	1	0.5	2.000
636	1	25-11-2019	12:52	12:54	2	0	0	-	1	0.5	2.000
637	1	25-11-2019	13:20	13:22	2	1	0.5	2.000	1	0.5	2.000
638	1	25-11-2019	13:24	13:26	2	1	0.5	2.000	2	1	1.000
639	1	25-11-2019	13:26	13:28	2	1	0.5	2.000	2	1	1.000
640	1	25-11-2019	12:58	12:40	2	1	0.5	2.000	2	1	1.000
641	1	25-11-2019	12:40	12:42	2	1	0.5	2.000	3	1.5	0.667
642	1	25-11-2019	12:42	12:44	2	0	0	-	2	1	1.000
643	1	25-11-2019	12:44	12:46	2	1	0.5	2.000	2	1	1.000
644	1	25-11-2019	12:46	12:48	2	0	0	-	2	1	1.000
645	1	25-11-2019	12:48	12:50	2	2	1	1.000	2	1	1.000
646	1	25-11-2019	12:50	12:52	2	1	0.5	2.000	2	1	1.000
647	1	25-11-2019	12:00	12:02	2	2	1	1.000	1	0.5	2.000
648	1	25-11-2019	12:02	12:04	2	3	1.5	0.667	3	1.5	0.667
649	1	25-11-2019	12:04	12:06	2	4	2	0.500	3	1.5	0.667
650	1	25-11-2019	12:06	12:08	2	4	2	0.500	3	1.5	0.667
651	1	25-11-2019	12:08	12:10	2	2	1	1.000	3	1.5	0.667
652	1	25-11-2019	12:10	12:12	2	5	2.5	0.400	3	1.5	0.667
653	1	25-11-2019	12:12	12:14	2	3	1.5	0.667	3	1.5	0.667

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661	1	25-11-2019	12:28	12:30	2	1	0.5	2.000	2	1	1.000
662	1	25-11-2019	12:30	12:32	2	2	1	1.000	4	2	0.500
663	1	25-11-2019	12:32	12:34	2	3	1.5	0.667	4	2	0.500
664	1	25-11-2019	13:26	13:28	2	0	0	-	2	1	1.000
665	1	25-11-2019	13:28	13:30	2	1	0.5	2.000	2	1	1.000
666	1	25-11-2019	13:32	13:34	2	2	1	1.000	1	0.5	2.000
667	1	25-11-2019	13:34	13:36	2	3	1.5	0.667	3	1.5	0.667
668	1	25-11-2019	13:36	13:38	2	3	1.5	0.667	4	2	0.500
669	1	25-11-2019	13:38	13:40	2	4	2	0.500	4	2	0.500
670	1	25-11-2019	13:40	13:42	2	2	1	1.000	4	2	0.500
671	1	25-11-2019	13:42	13:44	2	1	0.5	2.000	4	2	0.500
672	1	25-11-2019	13:44	13:46	2	3	1.5	0.667	3	1.5	0.667
673	1	25-11-2019	13:46	13:48	2	3	1.5	0.667	3	1.5	0.667
631	1	25-11-2019	13:58	14:00	2	3	1.5	0.667	2	1	1.000
632	1	25-11-2019	14:00	14:02	2	4	2	0.500	2	1	1.000
633	1	25-11-2019	14:02	14:04	2	2	1	1.000	3	1.5	0.667
744	2	26-11-2019	13:48	13:50	2	2	1	1.000	2	1	1.000
745	2	26-11-2019	13:50	13:52	2	2	1	1.000	3	1.5	0.667
746	2	26-11-2019	13:52	13:54	2	4	2	0.500	3	1.5	0.667
747	2	26-11-2019	13:54	13:56	2	2	1	1.000	2	1	1.000
698	2	26-11-2019	13:56	13:58	2	2	1	1.000	3	1.5	0.667
699	2	26-11-2019	13:58	14:00	2	1	0.5	2.000	2	1	1.000
678	2	26-11-2019	14:10	14:12	2	2	1	1.000	3	1.5	0.667
679	2	26-11-2019	14:08	14:10	2	1	0.5	2.000	2	1	1.000
680	2	26-11-2019	14:12	14:14	2	0	0	-	2	1	1.000
681	2	26-11-2019	12:52	12:54	2	1	0.5	2.000	3	1.5	0.667
682	2	26-11-2019	12:54	12:56	2	1	0.5	2.000	3	1.5	0.667
683	2	26-11-2019	12:56	12:58	2	0	0	-	1	0.5	2.000
684	2	26-11-2019	12:58	13:00	2	1	0.5	2.000	2	1	1.000
685	2	26-11-2019	13:00	13:02	2	1	0.5	2.000	2	1	1.000
686	2	26-11-2019	13:02	13:04	2	1	0.5	2.000	2	1	1.000
687	2	26-11-2019	13:04	13:06	2	1	0.5	2.000	2	1	1.000
688	2	26-11-2019	13:06	13:08	2	0	0	-	3	1.5	0.667
689	2	26-11-2019	13:08	13:10	2	1	0.5	2.000	3	1.5	0.667
690	2	26-11-2019	13:10	13:12	2	5	2.5	0.400	2	1	1.000
691	2	26-11-2019	13:12	13:14	2	3	1.5	0.667	3	1.5	0.667
692	2	26-11-2019	13:14	13:16	2	4	2	0.500	3	1.5	0.667
693	2	26-11-2019	13:16	13:18	2	7	3.5	0.286	2	1	1.000
694	2	26-11-2019	13:18	13:20	2	1	0.5	2.000	2	1	1.000
695	2	26-11-2019	13:22	13:24	2	0	0	-	2	1	1.000
696	2	26-11-2019	13:24	13:26	2	1	0.5	2.000	3	1.5	0.667
697	2	26-11-2019	13:30	13:32	2	2	1	1.000	1	0.5	2.000
702	2	26-11-2019	14:04	14:06	2	5	2.5	0.400	3	1.5	0.667
703	2	26-11-2019	14:06	14:08	2	2	1	1.000	2	1	1.000
704	2	26-11-2019	13:20	13:22	2	0	0	-	2	1	1.000
705	2	26-11-2019	11:54	11:56	2	6	3	0.333	0	0	-
706	2	26-11-2019	11:56	11:58	2	4	2	0.500	0	0	-
707	2	26-11-2019	11:58	12:00	2	4	2	0.500	0	0	-
708	2	26-11-2019	12:00	12:02	2	2	1	1.000	2	1	1.000
709	2	26-11-2019	12:02	12:04	2	6	3	0.333	2	1	1.000
710	2	26-11-2019	12:04	12:06	2	2	1	1.000	3	1.5	0.667
711	2	26-11-2019	12:06	12:08	2	0	0	-	3	1.5	0.667
712	2	26-11-2019	12:08	12:10	2	3	1.5	0.667	2	1	1.000
713	2	26-11-2019	12:10	12:12	2	1	0.5	2.000	4	2	0.500
714	2	26-11-2019	12:12	12:14	2	4	2	0.500	4	2	0.500
715	2	26-11-2019	12:14	12:16	2	15	7.5	0.133	3	1.5	0.667
716	2	26-11-2019	12:16	12:18	2	7	3.5	0.286	2	1	1.000
717	2	26-11-2019	12:18	12:20	2	1	0.5	2.000	4	2	0.500
718	2	26-11-2019	12:20	12:22	2	2	1	1.000	3	1.5	0.667
719	2	26-11-2019	12:22	12:24	2	9	4.5	0.222	2	1	1.000
720	2	26-11-2019	12:24	12:26	2	5	2.5	0.400	3	1.5	0.667
721	2	26-11-2019	12:26	12:28	2	5	2.5	0.400	3	1.5	0.667
722	2	26-11-2019	12:28	12:30	2	0	0	-	1	0.5	2.000
723	2	26-11-2019	12:30	12:32	2	5	2.5	0.400	3	1.5	0.667
724	2	26-11-2019	12:32	12:34	2	4	2	0.500	5	2.5	0.400
725	2	26-11-2019	12:34	12:36	2	2	1	1.000	2	1	1.000
726	2	26-11-2019	12:36	12:38	2	3	1.5	0.667	1	0.5	2.000
727	2	26-11-2019	12:38	12:40	2	2	1	1.000	3	1.5	0.667
728	2	26-11-2019	12:40	12:42	2	2	1	1.000	3	1.5	0.667
729	2	26-11-2019	12:42	12:44	2	5	2.5	0.400	4	2	0.500
730	2	26-11-2019	12:44	12:46	2	2	1	1.000	2	1	1.000
731	2	26-11-2019	12:46	12:48	2	0	0	-	2	1	1.000
732	2	26-11-2019	12:48	12:50	2	0	0	-	3	1.5	0.667
733	2	26-11-2019	12:50	12:52	2	0	0	-	3	1.5	0.667
734	2	26-11-2019	13:26	13:28	2	3	1.5	0.667	2	1	1.000
735	2	26-11-2019	13:28	13:30	2	2	1	1.000	3	1.5	0.667
736	2	26-11-2019	13:32	13:34	2	0	0	-	2	1	1.000
737	2	26-11-2019	13:34	13:36	2	1	0.5	2.000	2	1	1.000
738	2	26-11-2019	13:36	13:38	2	2	1	1.000	3	1.5	0.667
739	2	26-11-2019	13:38	13:40	2	2	1	1.000	2	1	1.000
740	2	26-11-2019	13:40	13:42	2	1	0.5	2.000	2	1	1.000
741	2	26-11-2019	13:42	13:44	2	3	1.5	0.667	2	1	1.000
742	2	26-11-2019	13:44	13:46	2	6	3	0.333	2	1	1.000
743	2	26-11-2019	13:46	13:48	2	2	1	1.000	3	1.5	0.667
700	2	26-11-2019	14:00	14:02	2	1	0.5	2.000	1	0.5	2.000
701	2	26-11-2019	14:02	14:04	2	2	1	1.000	2	1	1.000
812	3	27-11-2019	13:48	13:50	2	1	0.5	2.000	3	1.5	0.667
813	3	27-11-2019	13:50	13:52	2	2	1	1.000	2	1	1.000
814	3	27-11-2019	13:52	13:54	2	2	1	1.000	2	1	1.000
815	3	27-11-2019	13:54	13:56	2	5	2.5	0.400	4	2	0.500
766	3	27-11-2019	13:56	13:58	2	4	2	0.500	3	1.5	0.667
767	3	27-11-2019	13:58	14:00	2	0	0	-	4	2	0.500
748	3	27-11-2019	14:08	14:10	2	2	1	1.000	1	0.5	2.000
749	3	27-11-2019	12:54	12:56	2	0	0	-	3	1.5	0.667
750	3	27-11-2019	12:56	12:58	2	0	0	-	2	1	1.000
751	3	27-11-2019	12:58	13:00	2	1	0.5	2.000	2	1	1.000
752	3	27-11-2019	13:00	13:02	2	1	0.5	2.000	1	0.5	2.000
753	3	27-11-2019	13:02	13:04	2	0	0	-	2	1	1.000
754	3	27-11-2019	13:04	13:06	2	1	0.5	2.000	3	1.5	0.667
755	3	27-11-2019	13:06	13:08	2	0	0	-	3	1.5	0.667
756	3	27-11-2019	13:08	13:10	2	1	0.5	2.000	2	1	1.000
757	3	27-11-2019	13:10	13:12	2	2	1	1.000	2	1	1.000
758	3	27-11-2019	13:12	13:14	2	2	1	1.000	1	0.5	2.000
759	3	27-11-2019	13:14	13:16	2	0	0	-	2	1	1.000
760											

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771	3	27-11-2019	14:06	14:08	2	2	1	1.000	4	2	0.500
772	3	27-11-2019	12:52	12:54	2	3	1.5	0.667	5	2.5	0.400
773	3	27-11-2019	12:48	12:50	2	2	1	1.000	1	0.5	2.000
774	3	27-11-2019	12:34	12:36	2	2	1	1.000	4	2	0.500
775	3	27-11-2019	12:36	12:38	2	2	1	1.000	4	2	0.500
776	3	27-11-2019	12:38	12:40	2	1	0.5	2.000	2	1	1.000
777	3	27-11-2019	12:40	12:42	2	0	0	-	3	1.5	0.667
778	3	27-11-2019	12:42	12:44	2	1	0.5	2.000	4	2	0.500
779	3	27-11-2019	12:44	12:46	2	1	0.5	2.000	4	2	0.500
780	3	27-11-2019	12:46	12:48	2	0	0	-	3	1.5	0.667
781	3	27-11-2019	12:50	12:52	2	2	1	1.000	2	1	1.000
782	3	27-11-2019	11:54	11:56	2	5	2.5	0.400	0	0	-
783	3	27-11-2019	11:56	11:58	2	2	1	1.000	0	0	-
784	3	27-11-2019	11:58	12:00	2	2	1	1.000	0	0	-
785	3	27-11-2019	12:00	12:02	2	3	1.5	0.667	2	1	1.000
786	3	27-11-2019	12:02	12:04	2	8	4	0.250	5	2.5	0.400
787	3	27-11-2019	12:04	12:06	2	2	1	1.000	2	1	1.000
788	3	27-11-2019	12:06	12:08	2	0	0	-	4	2	0.500
789	3	27-11-2019	12:08	12:10	2	8	4	0.250	2	1	1.000
790	3	27-11-2019	12:10	12:12	2	7	3.5	0.286	2	1	1.000
791	3	27-11-2019	12:12	12:14	2	2	1	1.000	2	1	1.000
792	3	27-11-2019	12:14	12:16	2	7	3.5	0.286	3	1.5	0.667
793	3	27-11-2019	12:16	12:18	2	1	0.5	2.000	3	1.5	0.667
794	3	27-11-2019	12:18	12:20	2	2	1	1.000	3	1.5	0.667
795	3	27-11-2019	12:20	12:22	2	2	1	1.000	2	1	1.000
796	3	27-11-2019	12:22	12:24	2	11	5.5	0.182	4	2	0.500
797	3	27-11-2019	12:24	12:26	2	17	8.5	0.118	3	1.5	0.667
798	3	27-11-2019	12:26	12:28	2	1	0.5	2.000	3	1.5	0.667
799	3	27-11-2019	12:28	12:30	2	2	1	1.000	3	1.5	0.667
800	3	27-11-2019	12:30	12:32	2	1	0.5	2.000	5	2.5	0.400
801	3	27-11-2019	12:32	12:34	2	0	0	-	3	1.5	0.667
802	3	27-11-2019	13:26	13:28	2	0	0	-	1	0.5	2.000
803	3	27-11-2019	13:28	13:30	2	0	0	-	2	1	1.000
804	3	27-11-2019	13:32	13:34	2	2	1	1.000	3	1.5	0.667
805	3	27-11-2019	13:34	13:36	2	3	1.5	0.667	3	1.5	0.667
806	3	27-11-2019	13:36	13:38	2	0	0	-	2	1	1.000
807	3	27-11-2019	13:38	13:40	2	3	1.5	0.667	3	1.5	0.667
808	3	27-11-2019	13:40	13:42	2	2	1	1.000	1	0.5	2.000
809	3	27-11-2019	13:42	13:44	2	4	2	0.500	3	1.5	0.667
810	3	27-11-2019	13:44	13:46	2	2	1	1.000	3	1.5	0.667
811	3	27-11-2019	13:46	13:48	2	1	0.5	2.000	2	1	1.000
768	3	27-11-2019	14:00	14:02	2	4	2	0.500	3	1.5	0.667
769	3	27-11-2019	14:02	14:04	2	0	0	-	1	0.5	2.000
880	4	28-11-2019	13:48	13:50	2	2	1	1.000	1	0.5	2.000
881	4	28-11-2019	13:50	13:52	2	3	1.5	0.667	1	0.5	2.000
882	4	28-11-2019	13:52	13:54	2	3	1.5	0.667	1	0.5	2.000
883	4	28-11-2019	13:54	13:56	2	4	2	0.500	2	1	1.000
837	4	28-11-2019	13:56	13:58	2	2	1	1.000	2	1	1.000
838	4	28-11-2019	13:58	14:00	2	0	0	-	3	1.5	0.667
839	4	28-11-2019	14:00	14:02	2	1	0.5	2.000	4	2	0.500
816	4	28-11-2019	14:14	14:16	2	1	0.5	2.000	2	1	1.000
817	4	28-11-2019	14:10	14:12	2	2	1	1.000	2	1	1.000
818	4	28-11-2019	14:12	14:14	2	0	0	-	3	1.5	0.667
819	4	28-11-2019	12:52	12:54	2	2	1	1.000	2	1	1.000
820	4	28-11-2019	12:54	12:56	2	2	1	1.000	3	1.5	0.667
821	4	28-11-2019	12:56	12:58	2	3	1.5	0.667	3	1.5	0.667
822	4	28-11-2019	12:58	13:00	2	0	0	-	3	1.5	0.667
823	4	28-11-2019	13:00	13:02	2	0	0	-	1	0.5	2.000
824	4	28-11-2019	13:02	13:04	2	0	0	-	2	1	1.000
825	4	28-11-2019	13:04	13:06	2	0	0	-	3	1.5	0.667
826	4	28-11-2019	13:06	13:08	2	1	0.5	2.000	3	1.5	0.667
827	4	28-11-2019	13:08	13:10	2	0	0	-	2	1	1.000
828	4	28-11-2019	13:10	13:12	2	1	0.5	2.000	1	0.5	2.000
829	4	28-11-2019	13:12	13:14	2	1	0.5	2.000	3	1.5	0.667
830	4	28-11-2019	13:14	13:16	2	0	0	-	2	1	1.000
831	4	28-11-2019	13:16	13:18	2	0	0	-	2	1	1.000
832	4	28-11-2019	13:18	13:20	2	2	1	1.000	2	1	1.000
833	4	28-11-2019	13:20	13:22	2	0	0	-	2	1	1.000
834	4	28-11-2019	13:22	13:24	2	0	0	-	3	1.5	0.667
835	4	28-11-2019	13:24	13:26	2	0	0	-	1	0.5	2.000
836	4	28-11-2019	13:30	13:32	2	1	0.5	2.000	3	1.5	0.667
841	4	28-11-2019	14:04	14:06	2	5	2.5	0.400	4	2	0.500
842	4	28-11-2019	14:06	14:08	2	3	1.5	0.667	3	1.5	0.667
843	4	28-11-2019	14:08	14:10	2	6	3	0.333	3	1.5	0.667
844	4	28-11-2019	12:48	12:50	2	1	0.5	2.000	2	1	1.000
845	4	28-11-2019	12:54	12:56	2	2	1	1.000	3	1.5	0.667
846	4	28-11-2019	12:56	12:58	2	1	0.5	2.000	3	1.5	0.667
847	4	28-11-2019	12:44	12:46	2	3	1.5	0.667	3	1.5	0.667
848	4	28-11-2019	12:46	12:48	2	5	2.5	0.400	3	1.5	0.667
849	4	28-11-2019	12:50	12:52	2	3	1.5	0.667	3	1.5	0.667
850	4	28-11-2019	11:54	11:56	2	2	1	1.000	0	0	-
851	4	28-11-2019	11:56	11:58	2	1	0.5	2.000	0	0	-
852	4	28-11-2019	11:58	12:00	2	3	1.5	0.667	0	0	-
853	4	28-11-2019	12:00	12:02	2	3	1.5	0.667	3	1.5	0.667
854	4	28-11-2019	12:02	12:04	2	1	0.5	2.000	2	1	1.000
855	4	28-11-2019	12:04	12:06	2	5	2.5	0.400	3	1.5	0.667
856	4	28-11-2019	12:06	12:08	2	5	2.5	0.400	2	1	1.000
857	4	28-11-2019	12:08	12:10	2	1	0.5	2.000	3	1.5	0.667
858	4	28-11-2019	12:10	12:12	2	4	2	0.500	3	1.5	0.667
859	4	28-11-2019	12:12	12:14	2	3	1.5	0.667	3	1.5	0.667
860	4	28-11-2019	12:14	12:16	2	5	2.5	0.400	3	1.5	0.667
861	4	28-11-2019	12:16	12:18	2	1	0.5	2.000	3	1.5	0.667
862	4	28-11-2019	12:18	12:20	2	1	0.5	2.000	3	1.5	0.667
863	4	28-11-2019	12:20	12:22	2	3	1.5	0.667	2	1	1.000
864	4	28-11-2019	12:22	12:24	2	8	4	0.250	2	1	1.000
865	4	28-11-2019	12:24	12:26	2	14	7	0.143	2	1	1.000
866	4	28-11-2019	12:26	12:28	2	11	5.5	0.182	5	2.5	0.400
867	4	28-11-2019	12:28	12:30	2	1	0.5	2.000	2	1	1.000
868	4	28-11-2019	12:30	12:32	2	4	2	0.500	3	1.5	0.667
869	4	28-11-2019	12:32	12:34	2	2	1	1.000	4	2	0.500
870	4	28-11-2019	13:26	13:28	2	1	0.5	2.000	3	1.5	0.667
871	4	28-11-2019	13:28	13:30	2	1	0.5	2.000	1	0.5	2.000
872	4	28-11-2019	13:32	13:34	2	1	0.5	2.000	4	2	0.500
873	4	28-11-2019	13:34	13:36	2	2	1	1.000	2	1	1.000
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914	5	29-11-2019	13:48	13:50	2	1	0.5	2.000	2	1	1.000
915	5	29-11-2019	13:50	13:52	2	2	1	1.000	0	0	-
916	5	29-11-2019	13:52	13:54	2	4	2	0.500	2	1	1.000
917	5	29-11-2019	13:54	13:56	2	5	2.5	0.400	3	1.5	0.667
947	5	29-11-2019	13:56	13:58	2	1	0.5	2.000	2	1	1.000
948	5	29-11-2019	13:58	14:00	2	0	0	-	3	1.5	0.667
884	5	29-11-2019	11:54	11:56	2	3	1.5	0.667	0	0	-
885	5	29-11-2019	11:56	11:58	2	2	1	1.000	0	0	-
886	5	29-11-2019	11:58	12:00	2	0	0	-	0	0	-
887	5	29-11-2019	12:00	12:02	2	8	4	0.250	2	1	1.000
888	5	29-11-2019	12:02	12:04	2	4	2	0.500	2	1	1.000
889	5	29-11-2019	12:04	12:06	2	2	1	1.000	1	0.5	2.000
890	5	29-11-2019	12:06	12:08	2	0	0	-	3	1.5	0.667
891	5	29-11-2019	12:08	12:10	2	3	1.5	0.667	2	1	1.000
892	5	29-11-2019	12:10	12:12	2	1	0.5	2.000	3	1.5	0.667
893	5	29-11-2019	12:12	12:14	2	0	0	-	3	1.5	0.667
894	5	29-11-2019	12:14	12:16	2	0	0	-	3	1.5	0.667
895	5	29-11-2019	12:16	12:18	2	0	0	-	0	0	-
896	5	29-11-2019	12:18	12:20	2	1	0.5	2.000	2	1	1.000
897	5	29-11-2019	12:20	12:22	2	2	1	1.000	3	1.5	0.667
898	5	29-11-2019	12:22	12:24	2	1	0.5	2.000	2	1	1.000
899	5	29-11-2019	12:24	12:26	2	2	1	1.000	3	1.5	0.667
900	5	29-11-2019	12:26	12:28	2	3	1.5	0.667	3	1.5	0.667
901	5	29-11-2019	12:28	12:30	2	3	1.5	0.667	2	1	1.000
902	5	29-11-2019	12:30	12:32	2	2	1	1.000	1	0.5	2.000
903	5	29-11-2019	12:32	12:34	2	3	1.5	0.667	2	1	1.000
904	5	29-11-2019	13:26	13:28	2	0	0	-	2	1	1.000
905	5	29-11-2019	13:28	13:30	2	1	0.5	2.000	2	1	1.000
906	5	29-11-2019	13:32	13:34	2	1	0.5	2.000	1	0.5	2.000
907	5	29-11-2019	13:34	13:36	2	1	0.5	2.000	2	1	1.000
908	5	29-11-2019	13:36	13:38	2	2	1	1.000	2	1	1.000
909	5	29-11-2019	13:38	13:40	2	0	0	-	3	1.5	0.667
910	5	29-11-2019	13:40	13:42	2	2	1	1.000	2	1	1.000
911	5	29-11-2019	13:42	13:44	2	1	0.5	2.000	2	1	1.000
912	5	29-11-2019	13:44	13:46	2	2	1	1.000	1	0.5	2.000
913	5	29-11-2019	13:46	13:48	2	4	2	0.500	2	1	1.000
949	5	29-11-2019	14:00	14:02	2	1	0.5	2.000	1	0.5	2.000
918	5	29-11-2019	14:10	14:12	2	2	1	1.000	1	0.5	2.000
919	5	29-11-2019	14:12	14:14	2	0	0	-	1	0.5	2.000
920	5	29-11-2019	12:34	12:36	2	2	1	1.000	2	1	1.000
921	5	29-11-2019	12:36	12:38	2	1	0.5	2.000	2	1	1.000
922	5	29-11-2019	12:38	12:40	2	1	0.5	2.000	3	1.5	0.667
923	5	29-11-2019	12:40	12:42	2	2	1	1.000	3	1.5	0.667
924	5	29-11-2019	12:42	12:44	2	0	0	-	2	1	1.000
925	5	29-11-2019	12:44	12:46	2	1	0.5	2.000	1	0.5	2.000
926	5	29-11-2019	12:46	12:48	2	0	0	-	2	1	1.000
927	5	29-11-2019	12:48	12:50	2	1	0.5	2.000	2	1	1.000
928	5	29-11-2019	12:50	12:52	2	0	0	-	1	0.5	2.000
929	5	29-11-2019	12:52	12:54	2	0	0	-	2	1	1.000
930	5	29-11-2019	12:54	12:56	2	0	0	-	1	0.5	2.000
931	5	29-11-2019	12:56	12:58	2	1	0.5	2.000	1	0.5	2.000
932	5	29-11-2019	12:58	13:00	2	0	0	-	3	1.5	0.667
933	5	29-11-2019	13:00	13:02	2	0	0	-	1	0.5	2.000
934	5	29-11-2019	13:02	13:04	2	0	0	-	1	0.5	2.000
935	5	29-11-2019	13:04	13:06	2	0	0	-	1	0.5	2.000
936	5	29-11-2019	13:06	13:08	2	0	0	-	1	0.5	2.000
937	5	29-11-2019	13:08	13:10	2	0	0	-	3	1.5	0.667
938	5	29-11-2019	13:10	13:12	2	1	0.5	2.000	2	1	1.000
939	5	29-11-2019	13:12	13:14	2	1	0.5	2.000	2	1	1.000
940	5	29-11-2019	13:14	13:16	2	0	0	-	3	1.5	0.667
941	5	29-11-2019	13:16	13:18	2	1	0.5	2.000	1	0.5	2.000
942	5	29-11-2019	13:18	13:20	2	0	0	-	1	0.5	2.000
943	5	29-11-2019	13:20	13:22	2	1	0.5	2.000	1	0.5	2.000
944	5	29-11-2019	13:22	13:24	2	0	0	-	2	1	1.000
945	5	29-11-2019	13:24	13:26	2	0	0	-	2	1	1.000
946	5	29-11-2019	13:30	13:32	2	2	1	1.000	3	1.5	0.667
951	5	29-11-2019	14:04	14:06	2	2	1	1.000	1	0.5	2.000
952	5	29-11-2019	14:06	14:08	2	2	1	1.000	3	1.5	0.667
953	5	29-11-2019	14:08	14:10	2	0	0	-	2	1	1.000
950	5	29-11-2019	14:02	14:04	2	1	0.5	2.000	2	1	1.000
1018	1	02-12-2019	13:48	13:50	2	4	2	0.500	3	1.5	0.667
1019	1	02-12-2019	13:50	13:52	2	1	0.5	2.000	2	1	1.000
1020	1	02-12-2019	13:52	13:54	2	1	0.5	2.000	3	1.5	0.667
1021	1	02-12-2019	13:54	13:56	2	9	4.5	0.222	2	1	1.000
971	1	02-12-2019	13:56	13:58	2	3	1.5	0.667	4	2	0.500
972	1	02-12-2019	13:58	14:00	2	2	1	1.000	2	1	1.000
973	1	02-12-2019	14:00	14:02	2	7	3.5	0.286	4	2	0.500
974	1	02-12-2019	14:02	14:04	2	1	0.5	2.000	3	1.5	0.667
954	1	02-12-2019	14:08	14:10	2	1	0.5	2.000	3	1.5	0.667
955	1	02-12-2019	12:54	12:56	2	0	0	-	4	2	0.500
956	1	02-12-2019	12:56	12:58	2	0	0	-	2	1	1.000
957	1	02-12-2019	12:58	13:00	2	1	0.5	2.000	1	0.5	2.000
958	1	02-12-2019	13:00	13:02	2	0	0	-	1	0.5	2.000
959	1	02-12-2019	13:02	13:04	2	0	0	-	1	0.5	2.000
960	1	02-12-2019	13:04	13:06	2	0	0	-	1	0.5	2.000
961	1	02-12-2019	13:06	13:08	2	1	0.5	2.000	2	1	1.000
962	1	02-12-2019	13:08	13:10	2	1	0	-	2	1	1.000
963	1	02-12-2019	13:10	13:12	2	2	1	1.000	3	1.5	0.667
964	1	02-12-2019	13:12	13:14	2	1	0.5	2.000	1	0.5	2.000
965	1	02-12-2019	13:14	13:16	2	0	0	-	2	1	1.000
966	1	02-12-2019	13:16	13:18	2	2	1	1.000	2	1	1.000
967	1	02-12-2019	13:18	13:20	2	1	0.5	2.000	1	0.5	2.000
968	1	02-12-2019	13:22	13:24	2	0	0	-	2	1	1.000
969	1	02-12-2019	13:24	13:26	2	0	0	-	2	1	1.000
970	1	02-12-2019	13:30	13:32	2	2	1	1.000	2	1	1.000
975	1	02-12-2019	14:04	14:06	2	1	0.5	2.000	1	0.5	2.000
976	1	02-12-2019	14:06	14:08	2	0	0	-	3	1.5	0.667
977	1	02-12-2019	12:52	12:54	2	0	0	-	2	1	1.000
978	1	02-12-2019	13:20	13:22	2	1	0.5	2.000	3	1.5	0.667
979	1	02-12-2019	13:24	13:26	2	2	1	1.000	3	1.5	0.667
980	1	02-12-2019	13:26	13:28	2	2	1	1.000	3	1.5	0.667
981	1	02-12-2019	13:28	13:40	2	1	0.5	2.000	4	2	0.500
982	1	02-12-2019	12:40	12:42	2	2	1	1.000	4	2	0.500
983	1	02-12-2019	12:42	12:44	2	0	0	-	4	2	0.500
984	1	02-12-2019	12:44	12:46	2	2	1	1.000	3	1.5	0.667
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991	1	02-12-2019	12:00	12:02	2	2	1	1.000	2	1	1.000
992	1	02-12-2019	12:02	12:04	2	5	2.5	0.400	2	1	1.000
993	1	02-12-2019	12:04	12:06	2	6	3	0.333	4	2	0.500
994	1	02-12-2019	12:06	12:08	2	5	2.5	0.400	2	1	1.000
995	1	02-12-2019	12:08	12:10	2	1	0.5	2.000	4	2	0.500
996	1	02-12-2019	12:10	12:12	2	8	4	0.250	1	0.5	2.000
997	1	02-12-2019	12:12	12:14	2	4	2	0.500	2	1	1.000
998	1	02-12-2019	12:14	12:16	2	1	0.5	2.000	2	1	1.000
999	1	02-12-2019	12:16	12:18	2	5	2.5	0.400	2	1	1.000
1000	1	02-12-2019	12:18	12:20	2	1	0.5	2.000	1	0.5	2.000
1001	1	02-12-2019	12:20	12:22	2	0	-	-	3	1.5	0.667
1002	1	02-12-2019	12:22	12:24	2	2	1	1.000	3	1.5	0.667
1003	1	02-12-2019	12:24	12:26	2	5	2.5	0.400	3	1.5	0.667
1004	1	02-12-2019	12:26	12:28	2	2	1	1.000	4	2	0.500
1005	1	02-12-2019	12:28	12:30	2	2	1	1.000	3	1.5	0.667
1006	1	02-12-2019	12:30	12:32	2	1	0.5	2.000	2	1	1.000
1007	1	02-12-2019	12:32	12:34	2	4	2	0.500	3	1.5	0.667
1008	1	02-12-2019	12:34	12:36	2	1	0.5	2.000	1	0.5	2.000
1009	1	02-12-2019	12:36	13:30	2	0	0	-	3	1.5	0.667
1010	1	02-12-2019	13:32	13:34	2	0	0	-	2	1	1.000
1011	1	02-12-2019	13:34	13:36	2	2	1	1.000	2	1	1.000
1012	1	02-12-2019	13:36	13:38	2	0	0	-	1	0.5	2.000
1013	1	02-12-2019	13:38	13:40	2	1	0.5	2.000	2	1	1.000
1014	1	02-12-2019	13:40	13:42	2	4	2	0.500	3	1.5	0.667
1015	1	02-12-2019	13:42	13:44	2	3	1.5	0.667	3	1.5	0.667
1016	1	02-12-2019	13:44	13:46	2	1	0.5	2.000	3	1.5	0.667
1017	1	02-12-2019	13:46	13:48	2	2	1	1.000	2	1	1.000

Appendix B: Aggregated data with averages of arrivals and services per minute and per weekday. General note about weekdays: 1 – Monday and so on until 5 – Friday.

Appendix B1: Aggregated data for line 1.

	1	2	3	4	5	Total Average of Arrivals	Total Average of Services							
Row Labels	AvgArrivals	AvgServices	AvgArrivals	AvgServices	AvgArrivals	AvgServices	AvgArrivals							
11														
:56	6.000	0.000	1.000	0.000	3.000	0.000	0.000							
:58	6.000	0.000	4.000	0.000	2.000	0.000	1.000							
12														
:00	3.000	0.000	1.000	0.000	3.000	1.000	3.000							
:02	2.000	0.000	0.500	0.500	3.667	2.667	1.333							
:04	1.500	4.000	2.000	3.500	4.000	2.333	2.000							
:06	3.500	4.500	3.000	2.500	2.333	3.333	2.667							
:08	4.000	3.000	1.500	4.500	5.000	3.667	3.000							
:10	1.500	4.500	3.500	4.500	2.333	5.333	2.000							
:12	1.667	3.333	6.500	3.000	5.000	3.333	4.000							
:14	4.000	3.000	2.500	6.500	4.000	4.000	2.000							
:16	8.000	3.000	11.500	4.000	3.333	3.333	3.000							
:18	5.667	3.667	5.333	3.667	5.667	3.333	3.667							
:20	3.000	4.000	10.667	6.000	5.500	4.500	6.000							
:22	5.667	2.333	5.000	5.250	6.500	3.000	4.333							
:24	13.000	4.333	10.000	4.250	11.500	5.000	4.667							
:26	7.000	3.000	3.000	3.500	8.000	4.500	6.000							
:28	5.000	4.000	4.000	4.667	4.000	4.000	2.333							
:30	1.667	5.000	2.667	4.667	3.333	4.667	5.000							
:32	1.667	4.333	3.000	4.500	2.000	4.667	2.667							
:34	1.333	3.333	3.000	5.333	1.333	4.000	1.667							
:36	1.500	5.000	1.667	5.667	1.000	3.333	1.000							
:38	0.000	3.500	1.333	3.000	2.333	4.333	0.667							
:40	0.500	5.000	1.667	4.333	0.000	3.000	2.500							
:42	3.000	4.500	1.000	3.667	1.333	3.667	3.000							
:44	1.000	4.500	1.000	3.000	1.333	4.000	2.500							
:46	0.000	4.000	0.000	4.333	1.333	4.000	2.333							
:48	2.000	3.000	0.667	2.333	0.333	3.667	2.000							
:50	1.500	3.500	0.333	2.333	0.000	4.333	1.000							
:52	0.000	4.500	0.000	3.500	0.000	3.333	0.000							
:54	0.000	4.000	0.000	2.000	0.000	3.500	0.000							
:56	0.000	4.000	0.000	3.000	0.000	2.000	0.000							
:58	0.000	4.500	0.000	3.000	0.000	1.000	0.000							
13														
:00	0.000	3.000	0.000	4.000		3.000	0.000							
:02	0.000	5.000	0.000	5.000		0.000	1.000							
:04	0.000	2.000	0.000	4.000		0.000	2.000							
:06	0.000	4.000					0.000							
:08	0.000	1.000					0.000							
:10	0.000	3.000					0.000							
Grand Total	2.9	3.5375	3.04938	2716	3.77777	7778	2.91764	7059	1.09195	4023	1.04597	7011	2.486682809	2.95157385

Appendix B2: Aggregated data for line 2.

	1	2	3	4	5	Total Average of Arrivals	Total Average of Services
Row Labels	AvgArrivals	AvgServices	AvgArrivals	AvgServices	AvgArrivals	AvgServices	AvgArrivals
11							
:56	2.000	0.000	6.000	0.000	5.000	0.000	2.000
:58	2.000	0.000	4.000	0.000	2.000	0.000	1.000
12							
:00	4.000	0.000	3.000	0.000	2.000	0.000	3.000
:02	2.000	1.500	3.333	1.000	3.000	1.000	2.500
:04	4.000	2.500	4.333	1.000	9.000	3.000	4.500
:06	5.000	3.500	2.333	2.333	2.667	1.667	4.333
:08	4.500	2.500	2.000	3.000	3.000	7.333	2.333
:10	1.500	3.500	5.000	2.000	3.667	2.000	2.333
:12	5.000	2.333	4.000	3.333	4.000	2.000	4.000
:14	4.000	2.333	2.667	3.667	2.333	2.667	3.333
:16	3.333	2.333	6.667	2.667	3.667	3.000	2.667
:18	3.333	2.667	3.667	2.667	2.333	2.667	1.667
:20	6.667	2.000	7.333	3.667	1.667	2.333	3.667

Work Project: Nova SBE's canteen: case study on queueing theory

:22	3.667	2.667	4.667	3.000	2.000	2.750	2.000	2.667	2.667	3.000	2.938	2.813
:24	10.000	3.000	5.667	2.333	5.667	4.000	4.333	3.000	1.333	2.333	5.400	2.933
:26	7.667	3.333	4.333	3.000	7.667	2.667	6.667	2.667	2.333	3.333	5.733	3.000
:28	6.000	3.000	3.333	3.333	1.000	3.667	6.000	4.333	4.333	2.333	4.133	3.333
:30	1.667	2.667	3.000	2.000	2.333	2.000	4.000	1.667	4.667	2.333	3.133	2.133
:32	1.333	2.667	3.333	3.000	1.333	3.333	2.667	2.667	3.333	1.333	2.400	2.600
:34	3.000	4.000	3.333	3.667	2.667	2.333	2.000	3.000	3.333	2.333	2.867	3.067
:36	1.000	2.667	1.667	2.333	3.333	3.000	3.000	2.333	5.333	2.333	2.867	2.533
:38	1.667	2.000	2.000	2.000	1.667	4.000	2.667	2.667	1.333	1.667	1.867	2.467
:40	1.333	2.333	1.000	2.667	1.333	2.000	2.000	2.500	1.333	3.000	1.357	2.500
:42	1.667	3.000	1.000	2.333	0.000	2.000	3.000	3.000	2.333	2.667	1.500	2.571
:44	0.000	3.000	2.333	3.000	0.333	4.333	1.000	1.500	0.333	1.667	0.786	2.786
:46	1.667	2.333	1.667	1.667	0.333	3.000	2.000	2.333	0.667	2.000	1.267	2.267
:48	0.667	2.333	1.000	2.333	0.667	2.333	2.667	2.667	1.000	2.333	1.200	2.400
:50	2.000	2.333	1.333	1.667	0.667	2.667	1.000	3.333	0.667	2.000	1.133	2.400
:52	1.333	2.333	0.667	3.333	2.500	1.500	3.000	2.667	0.333	2.000	1.500	2.429
:54	0.333	1.333	1.250	2.250	1.333	3.667	1.667	2.333	0.333	1.667	1.000	2.250
:56	1.000	2.667	0.667	2.667	1.333	2.000	1.000	2.333	0.333	1.333	0.867	2.200
:58	0.333	2.333	0.333	1.333	0.333	2.000	1.333	2.333	0.667	1.333	0.600	1.867
13												
:00	0.667	1.667	1.000	2.333	1.000	3.000	0.333	2.333	0.333	2.000	0.667	2.267
:02	1.000	1.333	0.667	1.667	0.333	1.333	0.333	1.333	0.000	1.000	0.467	1.333
:04	0.333	1.333	0.333	2.000	0.000	3.667	0.333	2.333	0.000	1.000	0.200	2.067
:06	1.667	2.000	0.667	1.667	0.333	3.333	1.000	2.667	0.333	2.000	0.800	2.333
:08	1.000	2.333	1.000	2.667	0.000	3.000	0.667	2.333	0.333	1.333	0.600	2.333
:10	1.000	2.000	1.333	2.667	0.667	2.667	1.000	2.333	0.667	2.333	0.933	2.400
:12	1.667	2.000	3.000	2.333	0.667	2.333	1.000	2.000	1.000	2.333	1.467	2.200
:14	0.667	1.667	1.667	2.333	0.667	2.333	2.000	2.333	0.333	1.667	1.067	2.067
:16	0.333	2.333	1.667	2.333	0.667	2.000	1.000	1.667	0.333	2.667	0.800	2.200
:18	1.000	1.667	2.667	2.000	1.000	3.000	1.333	2.000	1.000	1.333	1.400	2.000
:20	1.000	2.000	1.500	2.500	0.500	1.500	2.000	2.000	0.333	2.000	1.077	2.000
:22	1.333	2.000	0.000	2.000	1.000	1.333	0.667	2.333	0.667	1.333	0.733	1.800
:24	0.667	1.667	1.000	2.333	0.333	2.000	0.333	2.333	0.333	1.667	0.533	2.000
:26	1.000	2.333	1.333	3.000	2.000	2.667	1.333	2.000	1.000	2.000	1.333	2.400
:28	1.333	1.67	1.333	2.333	0.667	1.000	1.000	2.333	0.667	2.667	1.000	2.000
:30	0.667	2.333	2.000	1.667	0.667	2.000	0.333	2.000	1.000	2.000	0.933	2.000
:32	2.000	2.333	0.667	1.333	1.000	2.333	1.000	3.000	1.667	2.000	1.267	2.200
:34	1.000	2.000	1.000	1.667	1.000	3.000	0.333	2.667	1.333	2.667	0.933	2.400
:36	3.000	2.667	1.667	2.667	1.667	3.000	3.000	2.000	1.667	3.333	2.200	2.733
:38	1.500	2.333	1.667	2.667	1.000	2.333	1.667	2.667	2.333	2.333	1.643	2.467
:40	2.333	2.667	1.667	2.000	3.000	3.333	2.000	2.667	1.667	2.667	2.133	2.667
:42	3.000	3.000	1.667	2.333	2.000	2.000	3.333	2.667	2.667	2.000	2.533	2.533
:44	2.333	3.000	2.000	2.333	2.333	2.333	2.667	2.667	2.000	2.000	2.267	2.467
:46	2.000	2.333	2.667	2.333	2.333	2.667	3.667	2.333	1.667	2.000	2.467	2.333
:48	3.000	3.000	2.000	2.500	1.667	2.333	2.250	2.250	3.000	2.000	2.353	2.412
:50	3.667	2.667	2.000	1.500	2.333	2.333	2.667	1.000	2.667	2.667	2.714	2.071
:52	2.000	1.333	2.333	2.000	2.333	2.000	3.000	1.333	1.667	1.667	2.267	1.667
:54	3.000	1.667	4.667	1.667	2.333	2.000	4.000	1.333	4.333	2.000	3.667	1.733
:56	5.667	2.333	4.667	1.667	4.667	3.667	8.000	2.667	6.000	2.000	5.800	2.467
:58	4.333	2.667	5.000	2.667	4.333	2.333	3.333	2.333	3.333	2.333	4.067	2.467
14												
:00	2.333	2.333	1.667	2.000	4.000	3.000	2.000	2.333	1.000	2.000	2.200	2.333
:02	4.667	3.000	2.000	2.000	3.000	2.333	1.667	3.000	2.000	2.000	2.667	2.467
:04	1.000	2.667	1.333	3.000	1.333	2.333	2.667	2.667	1.000	2.000	1.467	2.533
:06	1.333	2.000	3.333	2.333	2.000	2.000	2.000	3.000	2.333	2.000	2.200	2.267
:08	1.000	2.000	1.500	2.000	2.500	3.000	2.000	2.667	1.000	2.000	1.538	2.308
:10	1.500	2.500	1.000	1.667	1.000	1.500	3.000	2.667	0.667	2.000	1.462	2.077
:12	1.000	2.000	1.333	2.333	0.000	2.000	1.667	2.000	1.000	2.333	1.182	2.182
:14	1.000	2.000	0.333	2.000	1.000	1.000	0.000	2.000	0.333	1.667	0.400	1.800
:16	0.000	2.000	1.000	3.000			1.000	3.000	0.500	1.500	0.667	2.333
:18	1.000	2.000	0.000	1.000			2.000	3.000	0.000	2.000	0.750	2.000
:20	1.000	2.000	0.000	1.000			2.000	3.000	1.000	2.000	1.000	2.000
:22	0.000	2.000	1.000	1.000			1.000	4.000	2.000	3.000	1.000	2.500
:24							0.000	3.000	1.000	2.000	0.500	2.500
:26							0.000	3.000			0.000	3.000
:28							0.000	3.000			0.000	3.000
:30							0.000	3.000			0.000	3.000
:32							0.000	3.000			0.000	3.000
Grand Total	2.269	2.313	2.260	2.269	1.944	2.487	2.297	2.411	1.654	2.019	2.083	2.297

Appendix C: Data on cumulative sum of average of arrivals and services and theoretical number of people in the system, at a given point in time.

Appendix C1: Aggregated data for line 1.

Column1	Arrivals	Services	Sum avg arrivals	Sum avg services	Arrivals-services
11:56	2.500	0.000	2.500	0.000	2.500
11:58	2.600	0.000	5.100	0.000	5.100
12:00	2.250	0.250	7.350	0.250	7.100
12:02	1.923	1.385	9.273	1.635	7.638
12:04	2.538	2.462	11.812	4.096	7.715
12:06	2.846	2.846	14.658	6.942	7.715
12:08	3.000	3.077	17.658	10.019	7.638
12:10	1.769	3.692	19.427	13.712	5.715
12:12	3.357	2.714	22.784	16.426	6.358
12:14	2.786	3.214	25.570	19.640	5.930
12:16	4.929	2.500	30.498	22.140	8.358
12:18	4.267	3.267	34.765	25.407	9.358
12:20	5.067	3.467	39.832	28.873	10.958
12:22	4.333	2.933	44.165	31.807	12.358
12:24	7.867	3.667	52.032	35.473	16.558
12:26	4.733	3.000	56.765	38.473	18.292
12:28	3.400	3.400	60.165	41.873	18.292
12:30	2.867	3.600	63.032	45.473	17.558
12:32	2.000	3.714	65.032	49.188	15.844
12:34	1.933	3.800	66.965	52.988	13.977
12:36	1.286	3.929	68.251	56.916	11.334
12:38	1.429	3.143	69.679	60.059	9.620
12:40	1.231	3.308	70.910	63.367	7.543
12:42	1.692	3.538	72.602	66.905	5.697
12:44	1.333	3.083	73.936	69.989	3.947
12:46	0.923	3.231	74.859	73.219	1.639
12:48	1.000	2.769	75.859	75.989	-0.130
12:50	0.538	2.923	76.397	78.912	-2.514
12:52	0.083	3.417	76.481	82.328	-5.848
12:54	0.125	2.500	76.606	84.828	-8.223
12:56	0.000	1.857	76.606	86.686	-10.080
12:58	0.000	2.167	76.606	88.852	-12.247
13:00	0.500	1.667	77.106	90.519	-13.413
13:02	0.000	2.750	77.106	93.269	-16.163
13:04	0.000	2.000	77.106	95.269	-18.163
13:06	0.000	4.000	77.106	99.269	-22.163
13:08	0.000	1.000	77.106	100.269	-23.163
13:10	0.000	3.000	77.106	103.269	-26.163

Appendix C2: Aggregated data for line 2.

Column1	Arrivals	Services	Sum avg arrivals	Sum avg services	Arrivals-services
11:56	3.600	0.000	3.600	0.000	3.600
11:58	2.200	0.000	5.800	0.000	5.800
12:00	3.143	0.000	8.943	0.000	8.943
12:02	3.417	1.333	12.360	1.333	11.026
12:04	4.833	1.833	17.193	3.167	14.026
12:06	3.286	2.357	20.479	5.524	14.955
12:08	3.143	2.571	23.621	8.095	15.526
12:10	3.000	2.286	26.621	10.381	16.240
12:12	3.733	2.667	30.355	13.048	17.307
12:14	2.667	2.733	33.021	15.781	17.240
12:16	3.533	2.667	36.555	18.448	18.107
12:18	2.867	2.400	39.421	20.848	18.574
12:20	4.067	2.467	43.488	23.314	20.174
12:22	2.938	2.813	46.426	26.127	20.299
12:24	5.400	2.933	51.826	29.060	22.765
12:26	5.733	3.000	57.559	32.060	25.499
12:28	4.133	3.333	61.692	35.393	26.299
12:30	3.133	2.133	64.826	37.527	27.299
12:32	2.400	2.600	67.226	40.127	27.099
12:34	2.867	3.067	70.092	43.193	26.899
12:36	2.867	2.533	72.959	45.727	27.232
12:38	1.867	2.467	74.826	48.193	26.632
12:40	1.357	2.500	76.183	50.693	25.489
12:42	1.500	2.571	77.683	53.265	24.418
12:44	0.786	2.786	78.468	56.051	22.418

12:46	1.267	2.267	79.735	58.317	21.418
12:48	1.200	2.400	80.935	60.717	20.218
12:50	1.133	2.400	82.068	63.117	18.951
12:52	1.500	2.429	83.568	65.546	18.023
12:54	1.000	2.250	84.568	67.796	16.773
12:56	0.867	2.200	85.435	69.996	15.439
12:58	0.600	1.867	86.035	71.863	14.173
13:00	0.667	2.267	86.702	74.129	12.573
13:02	0.467	1.333	87.168	75.463	11.706
13:04	0.200	2.067	87.368	77.529	9.839
13:06	0.800	2.333	88.168	79.863	8.306
13:08	0.600	2.333	88.768	82.196	6.573
13:10	0.933	2.400	89.702	84.596	5.106
13:12	1.467	2.200	91.168	86.796	4.373
13:14	1.067	2.067	92.235	88.863	3.373
13:16	0.800	2.200	93.035	91.063	1.973
13:18	1.400	2.000	94.435	93.063	1.373
13:20	1.077	2.000	95.512	95.063	0.450
13:22	0.733	1.800	96.245	96.863	-0.617
13:24	0.533	2.000	96.779	98.863	-2.084
13:26	1.333	2.400	98.112	101.263	-3.150
13:28	1.000	2.000	99.112	103.263	-4.150
13:30	0.933	2.000	100.045	105.263	-5.217
13:32	1.267	2.200	101.312	107.463	-6.150
13:34	0.933	2.400	102.245	109.863	-7.617
13:36	2.200	2.733	104.445	112.596	-8.150
13:38	1.643	2.467	106.088	115.063	-8.974
13:40	2.133	2.667	108.222	117.729	-9.508
13:42	2.533	2.533	110.755	120.263	-9.508
13:44	2.267	2.467	113.022	122.729	-9.708
13:46	2.467	2.333	115.488	125.063	-9.574
13:48	2.353	2.412	117.841	127.474	-9.633
13:50	2.714	2.071	120.555	129.546	-8.990
13:52	2.267	1.667	122.822	131.212	-8.390
13:54	3.667	1.733	126.489	132.946	-6.457
13:56	5.800	2.467	132.289	135.412	-3.124
13:58	4.067	2.467	136.355	137.879	-1.524
14:00	2.200	2.333	138.555	140.212	-1.657
14:02	2.667	2.467	141.222	142.679	-1.457
14:04	1.467	2.533	142.689	145.212	-2.524
14:06	2.200	2.267	144.889	147.479	-2.590
14:08	1.538	2.308	146.427	149.787	-3.359
14:10	1.462	2.077	147.889	151.864	-3.975
14:12	1.182	2.182	149.071	154.045	-4.975
14:14	0.400	1.800	149.471	155.845	-6.375
14:16	0.667	2.333	150.137	158.179	-8.042
14:18	0.750	2.000	150.887	160.179	-9.292
14:20	1.000	2.000	151.887	162.179	-10.292
14:22	1.000	2.500	152.887	164.679	-11.792
14:24	0.500	2.500	153.387	167.179	-13.792
14:26	0.000	3.000	153.387	170.179	-16.792
14:28	0.000	3.000	153.387	173.179	-19.792
14:30	0.000	3.000	153.387	176.179	-22.792
14:32	0.000	3.000	153.387	179.179	-25.792

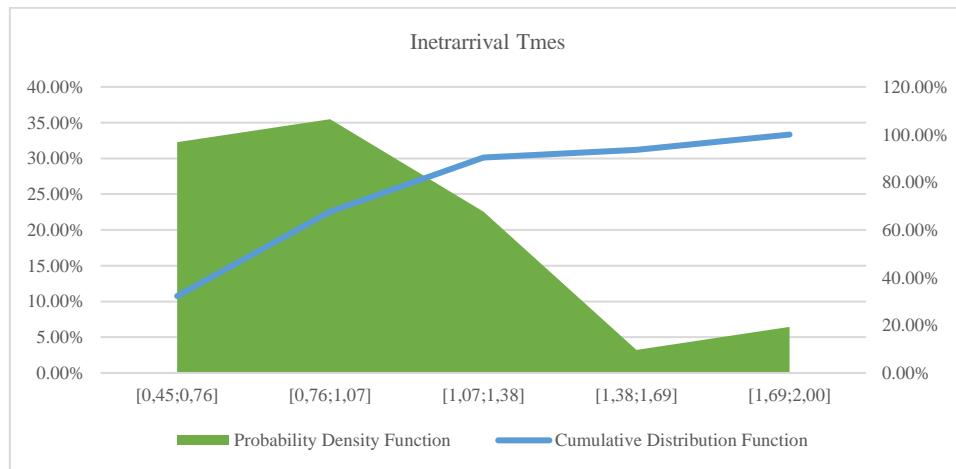
Appendix D: Basis for assuming Poisson arrivals. After plotting the inter-arrival times both in density and cumulative distribution functions they seem pretty close to the reference ones for the exponential distribution.

Appendix D1: Assumption basis for line 1.

Table D1.1: Absolute, relative and cumulative frequencies of inter-arrival times separated by classes.

Inter-arrival times	Absolute	Relative frequency	Cumulative
[0,45;0,76]	10	0.322580645	0.322580645
[0,76;1,07]	11	0.35483871	0.677419355
[1,07;1,38]	7	0.225806452	0.903225806
[1,38;1,69]	1	0.032258065	0.935483871
[1,69;2,00]	2	0.064516129	1
	31	1	

Graph D1.2: Probability density function and cumulative distribution function for inter-arrival times.

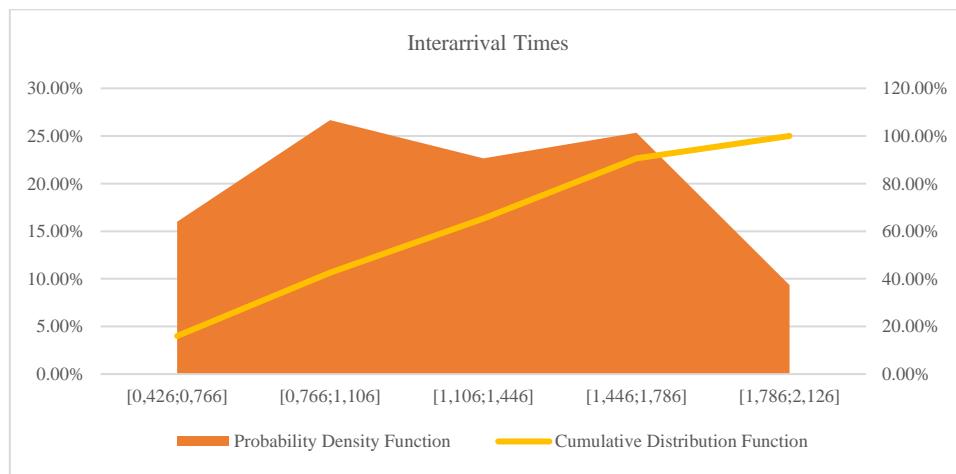


Appendix D2: Assumption basis for line 2.

Table D2.1: Absolute, relative and cumulative frequencies of inter-arrival times separated by classes.

Inter-arrival times	Absolute	Relative	Cumulative
[0,426;0,766]	12	0.16	0.16
[0,766;1,106]	20	0.2666667	0.4266667
[1,106;1,446]	17	0.2266667	0.6533333
[1,446;1,786]	19	0.2533333	0.9066667
[1,786;2,126]	7	0.0933333	1
	75	1	

Graph D2.2: Probability density function and cumulative distribution function for inter-arrival times.



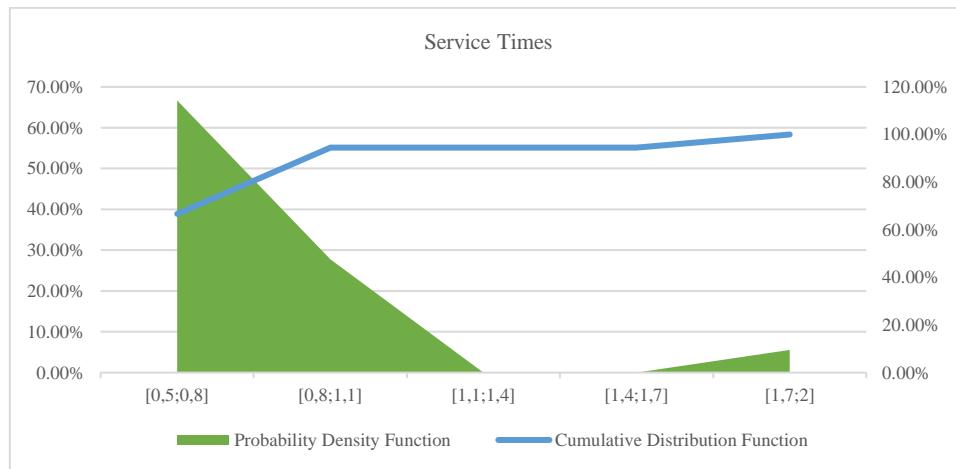
Appendix E: Basis for assuming exponential services. After plotting the service times both in density and cumulative distribution functions they seem pretty close to the reference ones for the exponential distribution.

Appendix E1: Assumption basis for line 1.

Table E1.1: Absolute, relative and cumulative frequencies of service times separated by classes.

Service Times	Absolute	Relative frequency	Cumulative
[0,5;0,8]	24	0.666666667	0.666666667
[0,8;1,1]	10	0.277777778	0.944444444
[1,1;1,4]	0	0	0.944444444
[1,4;1,7]	0	0	0.944444444
[1,7;2]	2	0.055555556	1
	36	1	

Graph E1.2: Probability density function and cumulative distribution function for service times.

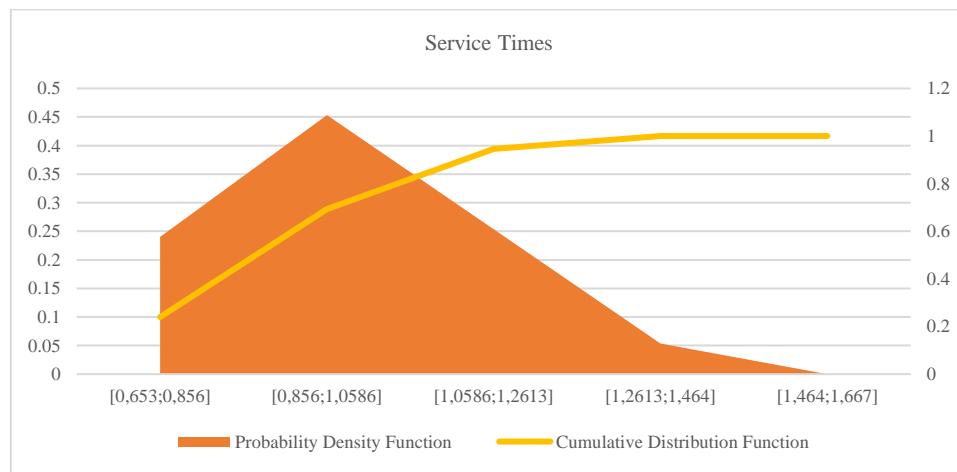


Appendix E2: Assumption basis for line 2.

Table E2.1: Absolute, relative and cumulative frequencies of service times separated by classes.

Service Times	Absolute	Relative	Cumulative
[0,653;0,856]	18	0.24	0.24
[0,856;1,0586]	34	0.4533333	0.6933333
[1,0586;1,2613]	19	0.2533333	0.9466667
[1,2613;1,464]	4	0.0533333	1
[1,464;1,667]	0	0	1
	75	1	

Graph E2.2: Probability density function and cumulative distribution function for service times.

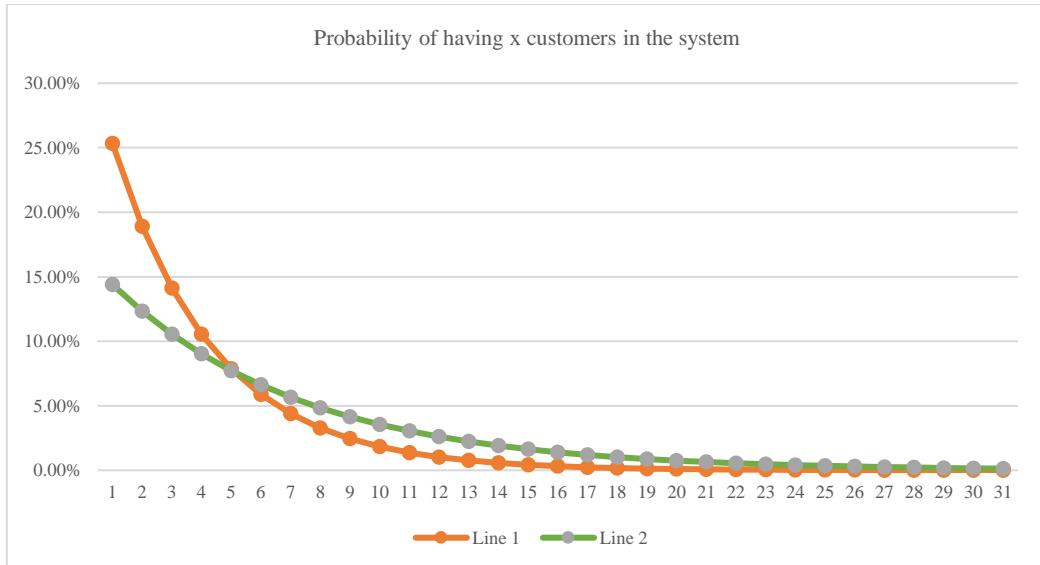


Appendix F: Probability of having x customers in system.

Table F1: Probabilities and cumulative frequencies of having x customers in the system.

x	Line 1	Cumulative 1	Line 2	Cumulative 2
0	25.34%	25.34%	14.39%	14.39%
1	18.92%	44.25%	12.32%	26.72%
2	14.12%	58.38%	10.55%	37.27%
3	10.55%	68.92%	9.03%	46.30%
4	7.87%	76.79%	7.73%	54.03%
5	5.88%	82.67%	6.62%	60.64%
6	4.39%	87.06%	5.67%	66.31%
7	3.28%	90.34%	4.85%	71.16%
8	2.45%	92.79%	4.15%	75.31%
9	1.83%	94.62%	3.55%	78.86%
10	1.36%	95.98%	3.04%	81.91%
11	1.02%	97.00%	2.60%	84.51%
12	0.76%	97.76%	2.23%	86.74%
13	0.57%	98.33%	1.91%	88.65%
14	0.42%	98.75%	1.63%	90.28%
15	0.32%	99.07%	1.40%	91.68%
16	0.24%	99.30%	1.20%	92.88%
17	0.18%	99.48%	1.03%	93.90%
18	0.13%	99.61%	0.88%	94.78%
19	0.10%	99.71%	0.75%	95.53%
20	0.07%	99.78%	0.64%	96.18%
21	0.05%	99.84%	0.55%	96.73%
22	0.04%	99.88%	0.47%	97.20%
23	0.03%	99.91%	0.40%	97.60%
24	0.02%	99.93%	0.35%	97.95%
25	0.02%	99.95%	0.30%	98.24%
26	0.01%	99.96%	0.25%	98.49%
27	0.01%	99.97%	0.22%	98.71%
28	0.01%	99.98%	0.19%	98.90%
29	0.01%	99.98%	0.16%	99.06%
30	0.00%	0.00%	0.14%	99.19%

Graph F2: Probabilities and cumulative frequencies of having x customers in the system



Appendix G: Arrival rate of the new model was computed as a sum of the average arrivals per time period of both current lines.

Row Labels	Average of Arrivals line 2	Average of Arrivals line 1	Sum
11	2.900	2.556	
:56	3.600	2.500	6.100
:58	2.200	2.600	4.800
12	2.652	2.587	
:00	3.143	2.250	5.393
:02	3.417	1.923	5.340
:04	4.833	2.538	7.372
:06	3.286	2.846	6.132
:08	3.143	3.000	6.143
:10	3.000	1.769	4.769
:12	3.733	3.357	7.090
:14	2.667	2.786	5.452
:16	3.533	4.929	8.462
:18	2.867	4.267	7.133
:20	4.067	5.067	9.133
:22	2.938	4.333	7.271
:24	5.400	7.867	13.267
:26	5.733	4.733	10.467
:28	4.133	3.400	7.533
:30	3.133	2.867	6.000
:32	2.400	2.000	4.400
:34	2.867	1.933	4.800
:36	2.867	1.286	4.152
:38	1.867	1.429	3.295
:40	1.357	1.231	2.588
:42	1.500	1.692	3.192
:44	0.786	1.333	2.119
:46	1.267	0.923	2.190
:48	1.200	1.000	2.200
:50	1.133	0.538	1.672
:52	1.500	0.083	1.583
:54	1.000	0.125	1.125
:56	0.867	0.000	0.867
:58	0.600	0.000	0.600
13	1.681	0.176	
:00	0.667	0.500	1.167
:02	0.467	0.000	0.467
:04	0.200	0.000	0.200
:06	0.800	0.000	0.800
:08	0.600	0.000	0.600
:10	0.933	0.000	0.933
:12	1.467		1.467
:14	1.067		1.067
:16	0.800		0.800
:18	1.400		1.400
:20	1.077		1.077
:22	0.733		0.733
:24	0.533		0.533
:26	1.333		1.333
:28	1.000		1.000
:30	0.933		0.933
:32	1.267		1.267
:34	0.933		0.933
:36	2.200		2.200
:38	1.643		1.643
:40	2.133		2.133
:42	2.533		2.533
:44	2.267		2.267
:46	2.467		2.467
:48	2.353		2.353
:50	2.714		2.714
:52	2.267		2.267
:54	3.667		3.667
:56	5.800		5.800
:58	4.067		4.067
14	1.527		1.527
:00	2.200		2.200
:02	2.667		2.667
:04	1.467		1.467
:06	2.200		2.200
:08	1.538		1.538

:10	1.462	1.462
:12	1.182	1.182
:14	0.400	0.400
:16	0.667	0.667
:18	0.750	0.750
:20	1.000	1.000
:22	1.000	1.000
:24	0.500	0.500
:26	0.000	0.000
:28	0.000	0.000
:30	0.000	0.000
:32	0.000	0.000
Grand Total	2.083	