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Civil Affairs Framework for Executing Governance

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CA and Governance

Research Title: Civil Affairs Framework for Executing Governance

Authors: MAJ Melanie Collins and MAJ Jennifer Jantzi

Research Question: What are the best methods and procedures for advising partner nation governments on performing governance responsibilities that can be applied to a CA instructional manual which CA teams can use as they deploy to guide them when advising, assisting and assessing local governance?

Background:

- The CA branch lacks adequate training to educate its Soldiers on how to execute governance.
- Governance proficiency is emphasized throughout CA doctrine as a foundation of the CA branch, specifically in DA Pamphlet 600-3, *Commissioned Officer Professional Development and Career Management*, and FM 3-57, *Civil Military Operations*.
- Despite the emphasis on governance proficiency, it is not covered in the Civil Affairs Qualification Course (CAQC), and there are no other opportunities for further professional development.

Research Design:

- Analyze how other USG organizations educate/train personnel on governance and what frameworks they utilize
- Analyze how civilian institutions teach governance
- Consult governance scholars, academics and SMEs
- Compile relevant practices that are applicable to CA

Endstate:

- Develop an instructional manual that outlines the best methods and procedures for advising, assisting and assessing local governments that CA teams can use as they train and deploy

USASOC Benefits:

- Increased CA capability in executing governance responsibilities
- Universal understanding of CA methods and procedures to advise, assist and assess local governments
- Better understanding and ability to nest TTPs with interagency partners
- Fulfill 1st SFC 16-17 command training guidance objective of developing “governance formations that master the full spectrum of CA core activities”