

FACT SHEET



Do you ever feel like there are not enough hours in the day?

This problem is common, but it may be especially common in single-parent families, and families in which both parents are employed. Developing time management skills can help meet the demands of both work and family.

Why Is Time Management Important?

Time management helps you:

- Keep a balance between your relaxation time and your work, time and family.
- Accomplish priority items.
- Have time to do what you want without feeling guilty.
- Gain a sense of accomplishment.
- Reduce stress by not wasting time on what is not important.

A time management plan is a useful tool to accomplish these goals.

Plans for Time Management

Depending on your needs, a time management plan could be very simple or quite complex.

Here are three types of plans that you may want to consider.

1. List of Projects

The simplest time plan is a list of large and small projects. These can be done as you have time and feel like doing them. When you have a lot of free time, this list may be all that you need to manage time effectively.

2. Series of Projects

The series of projects is similar to the list of projects, but it also involves putting the activities into an order of priority. Start with your list of large and small projects, and decide which activities must be done first, second, third, etc.

For example, balancing the checkbook may be more important than washing the car. You will, however, accomplish both tasks before spending time on trivial matters.

3. Detailed Time Schedule

A detailed time schedule includes both an order of projects and estimates of the time necessary for each project. This type of scheduling has special value to people whose obligations leave them with little free time. It is also important to those who are just beginning to learn how to manage time. You will need to look at your entire day or week and decide how important the various activities are, and how much time you will spend on them. If you know exactly what you are doing, why you are doing it, and approximately how long each task will take, you will work more effectively.

While planning takes time at first, it saves time later. The following is an example of a detailed schedule.

Saturday morning, July 23

Task	Time
Clean refrigerator	8:00 - 8:15
Mow front yard	8:15 - 8:45
Vacuum house	8:45 - 9:15
Wash car	9:15 - 9:30
Take goods to recycling center	9:30 - 10:00
Go grocery shopping	10:00 - 10:45
Put groceries away	10:45 - 11:00
Fix lunch	11:00 - 11:30

Steps for Effective Time Management

Learning how to budget time is similar to learning how to budget money. You learn to decide how much—whether it be minutes or money—is needed to get something done.

Start with these steps to develop your own time management plan.

1. Keep a written log.

If you are new at learning time management, or are bogged down by many pressures, a written time log can help you see where your time goes. Keep an honest and detailed record of what you do every half hour for a day or two. If you have a great deal of variety in your daily schedule then you might want to record longer.

Study your log to see what you do, when and why you get interrupted or frustrated, and when you are most productive. You may not realize how many times a week you use time and energy to go to the grocery store.

2. List your activities.

Flexible activities (those that can be done at any time during the day, such as grocery shopping) and inflexible activities (those that must be done at specific times, such as fixing meals) should be included.

3. Estimate the time needed.

Write down an accurate estimate of the time needed to complete each task. Add up the total time. How many hours do you need? You may need to divide big jobs into smaller ones.

4. Consider available time.

You may be overcommitted if the time you need is greater than the time available. Decide where you can make changes.

5. Rank importance of tasks.

One way to rank tasks is to use the "A-B-C" system pioneered by management consultant Alan K. Lakein.

"A" priorities are extremely important tasks which must get done. They lead to positive results and help accomplish goals, such as maintaining a car, balancing a checkbook, exercising daily, or cooking the evening meal.

"C" priorities are tasks which are less important than other activities at a particular time. Examples are arranging photos in an album or washing windows in the house.

"B" priorities are often difficult to identify. They are tasks which are important, but less important than the "A" tasks. Examples are washing bed sheets, dusting the house, or repairing a ripped seam in a pair of trousers.

Steps toward long-term goals, as well as short-term projects, should also be included in this list.

6. Decide when and where to begin.

You may decide to begin tomorrow at 9 a.m. Write down your "to-do" list for the day, leaving some catch-up periods.

When you have finished planning, you will have a list of toppriority activities. These are things you want to work on today or tomorrow, and are ranked in the order of importance. Check off the tasks as you complete them.

Give yourself 10 to 20 minutes each day to review what happened to your time during that day. Like the video replay of a ball game, a quick rerun of your day lets you identify problem areas that need attention, as well as areas of accomplishment.

Busy people have to be creative in setting this time aside. Some prefer doing it the last thing at night, while others find time first thing in the morning.

Managing Procrastination

Procrastination is a problem for many people. A persistent effort is necessary to overcome it.

People procrastinate for many reasons, such as fear of failure or even fear of success. Spend some time thinking about if and why you procrastinate, and about the types of projects that you usually put off. Important projects are often put off because the project is overwhelming or unpleasant.

Suggestions for coping with procrastination are the salami technique, the balance-sheet method, and the development of new time-management habits.

Salami Technique. This is based on the idea that a salami, in its original state, is hard to handle and unappetizing. After the salami is cut into thin slices, it is manageable and something that we can "get our teeth into."

Big projects should be sliced into small slices or "instant tasks." The tasks should be so simple and quick that one can be finished in several minutes.

Make a list of these tasks. When you have a few minutes to spare, do a small task from your list.

Balance-Sheet Method. This method involves writing down why you are procrastinating on a certain project. On the left side of the paper list all the reasons why you are procrastinating. On the right side list all the benefits that will be received if you get the project done.

The effect is striking. On the left side, your excuses are often feeble. On the right side, you will have a long list of benefits. One benefit will be a feeling of relief that comes from getting necessary, but unpleasant, tasks accomplished.

Habit-Change Approach. The third suggestion is a systematic approach to changing a habit. Procrastination is seldom related to a single item. It is usually an ingrained behavior pattern. It is important that you take action to overcome procrastination and set realistic goals.

More Ways to Manage Time

1. Learn to say "no."

Many of us don't know how to refuse a request for our time, even when we have essential things to do. Make it a point to politely and directly refuse requests that will overcommit and frustrate you. Since time is limited, remind yourself that saying "no" to one request is saying "yes" to a more important activity.

2. Use your most productive time wisely.

What time of day are you most efficient? We all function on different biological clocks. Some people feel most energetic and do their best work in the morning, like the early bird who catches the worm. Others wake up and slowly get moving, with top efficiency in the late afternoon. Still others are "night owls" who accomplish their work easily in the middle of the night.

Plan your day so that you will be doing your most important tasks at your most productive time. Make an appointment with yourself so that you can take advantage of your "prime time."

3. Use a large calendar.

Locate it centrally for quick reference. Each person in the family can use it to help them remember personal appointments, and to alert the household of time conflicts and transportation needs.

4. Group similar jobs together.

Suppose you have five telephone calls to make: three are essential and two are secondary. You also have six letters to write, four of which are vital.

- Set time aside to make the three essential calls, one right after another.
- Group the four essential letters together and write them, one after another.
- Do not fall into the trap of making the secondary phone calls before tackling the essential letters.

5. Deal effectively with interruptions.

Many of us have jobs where we must be available to others—by telephone, in person, by memo, and even by electronic mail. Social interruptions can often be managed by telling the person that you are facing a deadline and would like to talk to them at a later time. Use your "to-do" list to get you back to work on your major project after you have been interrupted.

Conclusion

Do you have trouble managing your time wisely?

- Try putting a time management plan into writing.
- List tasks you need to accomplish in their order of priority and the time needed to accomplish each task.
- Learn to say "no" to requests for your time.
- Use your most productive time wisely, grouping similar jobs together.
- Take control of your time instead of procrastinating on certain jobs or letting time slip away.

You may be surprised at what you accomplish.

Adapted from:

DEVELOPED BY THE "MANAGING TIME, WORK AND FAMILY TEAM":

Katey Walker, Extension Specialist, Family Resources & Public Policy Emily Mark, Extension Specialist, Family & Consumer Sciences, Northeast Laurie Chandler, CED, Shawnee Co. Fran Richmond, CEA, FACS, Osage Co. Denise Sullivan, CEA, FACS, Leavenworth Co. and Support Staff "Making Every Minute Count." *Balancing Work and Family Series.* Columbus, Ohio: The Ohio State University Cooperative Extension Service.

Walker, Doris "Katey". *Time Management*. Manhattan, Kansas: Kansas State University Cooperative Extension Service.

Contents of this publication may be freely reproduced for educational purposes. All other rights are reserved. In each case, credit Emily Mark & Katey Walker, "Managing Time, Work & Family," Kansas State University, December 1997.

Kansas State University Agricultural Experiment Station and Cooperative Extension Service, Manhattan, Kansas

MF-2252

December 1997

It is the policy of Kansas State University Agricultural Experiment Station and Cooperative Extension Service that all persons shall have equal opportunity and access to its educational programs, services, activities, and materials without regard to race, color, religion, national origin, sex, age or disability. Kansas State University is an Affirmative Action employer. These materials may be available in alternative formats.

File Code: Family Resource Management-4

h

Issued in furtherance of Cooperative Extension Work, acts of May 8 and June 30, 1914, as amended. Kansas State University, County Extension Councils, Extension Districts, and United States Department of Agriculture Cooperating, Richard D. Wootton, Associate Director.