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Building: Hilton Ocean Front Resort Room: Promenade 8 Date: 03-27-2010 - 10:30 AM - 11:45 AM Last modified: 01-19-2010

### Abstract

As a result of the recent corporate scandals involving Bernard Madoff, AIG, Enron, WorldCom, Tyco, Health-South, Martha Stewart, and the Wall Street analysts and the accounting firms (such as Arthur Andersen) that supported them, a growing concern has emerged about the quality of today's marketing managers' ethical beliefs. Epistemologists contend that belief is an ethical process that is susceptible to the intellectual virtue or vice of one's own life and personal experiences. Open-mindedness, curiosity, careful thinking, creativity, and intellectual courage are the foundations of epistemic virtues. Closed-mindedness, intellectual overconfidence, intellectual conformity, and wishful thinking are among epistemic vices. The purpose of this investigation is to compare virtue with vice epistemic marketing managers with respect to various ethically challenging situations in organizations in Trinidad and Tobago and to assess their workrelated ethics. Structural equations (LISREL) analyses found that epistemic virtues and vices were associated with unethical practices and their combined effect with Machiavellianism influenced moderate and major levels of unethical practices. Implications are designed to develop suggestions for improving ethical behavior in the workplace.

### Keywords

Ethics, Idealism, Relativism, Machiavellianism